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### BUDGET OF 1903-1904

#### General Administration

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#### Libraries, Laboratories and Museums

**Estimated Income**

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#### Morgan Park Academy

**Estimated Income**

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<tr>
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#### General Fund

**Estimated Income**

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#### Grand Total

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### BUDGET OF 1903 - 1904

#### General Administration

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#### Libraries, Laboratories and Museums

**Estimated Income**

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#### Morgan Park Academy

**Estimated Income**

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<tr>
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#### General Fund

**Estimated Income**

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#### Grand Total

**Estimated Income**

<table>
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<th>Description</th>
<th>Amount</th>
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<tr>
<td>Grand Total</td>
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### SECTION 1. ADMINISTRATION AND GENERAL EXPENSE:

#### 1. Board Administration

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<tr>
<th>Office</th>
<th>Salaries</th>
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<td>Business Manager's Office</td>
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<table>
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<tr>
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<td>Stenographer (1/3)</td>
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<td>Book-keeper &amp; Clerks</td>
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#### 2. University Administration

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<tr>
<td>Stenographer</td>
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### SECTION 11. FACULTY OF ARTS, LITERATURE, AND SCIENCE

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**Convocation Expense**
- Rent: $300
- Music: $300
- Printing: $300
- Postage: $400
- Miscellaneous Expense: $75
- Total Convocation Expense: $1725

**Director's Salary**
- $900
- Total Music: $1050

**Miscellaneous Admin. Expense**
- $1300
- Student Service: $6000
- Total Miscellaneous Admin. Exp.: $7300

**General Expense**
- Prizes: $500
- Interest: $2800
- Rent: $2000
- Legal Expense: $500
- Miscellaneous General Expense: $500
- Amer. School of S. J. at Rome: $125
- Total General Expense: $8700

**Official Documents**
- President's Report: $2000
- Register: $2750
- The University Record: $250
- Postage: $5
- Total Official Documents: $10450

**TOTAL, SECTION 11:**
- $94125
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<td>Total Sanskrit and Comp. Philol.</td>
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<tr>
<td>Greek:</td>
<td></td>
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<tr>
<td>Paul Shorey</td>
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</tr>
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</tr>
<tr>
<td>C. W. Caesar</td>
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<tr>
<td>U. J. Owen</td>
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</tr>
<tr>
<td>E. Cappe</td>
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</tr>
<tr>
<td>Additional Instruction</td>
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<td>W. E. Alye</td>
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<td>J. E. Miller</td>
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<td>G. L. Talbot</td>
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</tr>
<tr>
<td>E. A. Bechtel</td>
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<tr>
<td>H. A. Stedman</td>
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<tr>
<td>C. M. Pollock</td>
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<td>T. A. Frank</td>
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<td>Total Latin</td>
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<tr>
<td>Karl Pletsch</td>
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<tr>
<td>G. W. Hawland</td>
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<td>T. A. Jenkins</td>
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<td>W. P. Williamson</td>
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<td>T. C. Reff</td>
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<td>List G. Capriani</td>
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<td>Elizabeth Wallace</td>
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<tr>
<td>Total Romance</td>
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**Total Germanic: 12660**

**Total English: 30149**

**Total Biblical Greek: 4200**

**Total Mathematics: 18900**

**Total Astronomy: 13500**

**Total Physics: 17350**

**Total Chemistry: 18770**

**Total Zoology: 10920**
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<th>Instructor/Total</th>
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<tbody>
<tr>
<td>Paleontology</td>
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<tr>
<td>Anatomy</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Physiology</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Botany</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Neurology</td>
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<tr>
<td>Physiological Chem.</td>
<td></td>
<td></td>
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<tr>
<td>Bacteriology/Pathol.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Embryology/Pathol.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Geology &amp; Mineralogy</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Election</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Total</td>
<td></td>
<td></td>
<td></td>
</tr>
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**Fellowships:**
- University Fellowships: $20,000
- Special Fellowships: $15,000
- Total Fellowships: $21,500

**Scholarships:**
- University Scholarships: $24,000
- Graduate Assistant: $4,000
- Graduate Fellowships: $4,000
- College Scholarships: $4,000
- Affiliated Scholarships: $7,000
- Special Scholarships: $1,000
- Comparative Scholarships: $4,000
- Divinity Scholarships: $1,500
- Total Scholarships: $26,100

**SECTION III. DIVINITY SCHOOL**

**Divinity School Administration Salaries:**
- Dean: $7,500
- Assistant: $4,000
- Total Divinity School Admin.: $11,500

**Divinity School Administration Expenses:**
- General Lectures: $150
- Printing: $100
- Postage: $60
- Miscellaneous Expenses: $100
- Total Divinity School Admin. Exp.: $320

**Divinity School Instruction:**
- B.S. Gilbert: $3,000
- A.B. Parker: $1,500
- C. Anderson: $1,500
- H. Paxton: $1,500
- J. Johnson: $1,500
- S. C. Mendez: $1,500
- W. V. McCree: $1,500
- C. B. Foster: $1,500
- T. B. Varleit, Phys. Cult.: $1,500
- Music: $1,500
- Education: $1,500
- T. S. Smith: $1,500
- Total Divinity Instruction: $30,300

**Foreign Instruction:**
- Danish: $4,000
- Norwegian: $7,500
- Swedish: $7,500
- Total Danish Norwegian Instruction: $19,000

**Divinity School Books:**
- Special Books: $4,000
- New Testament: $3,000
- Systematic Theology: $3,000
- Church History: $3,000
- Homiletics: $3,000
- Periodicals: $3,000
- Sociology: $3,000
- Swedish Theology Seminary: $3,000
- Total Divinity School Books: $15,400

**Divinity School Fixtures:**
- Middle Hall: $2,500
- South Hall: $2,500
- Furniture: $2,500
- Total Divinity Fixtures: $7,500

**Divinity School Supplies:**
- Books: $4,000
- Total: $4,000

**Total Divinity School Expenses:**
- $26,100

**SECTION IV. MORGAN PARK ACADEMY**

**Academy Administration Salaries:**
- Dean: $7,500
- Matron: $3,000
- Librarian: $1,500
- Total Academy Admin. Salaries: $12,000
<table>
<thead>
<tr>
<th>Department Supplies and Expense</th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Philosophy</td>
<td>100</td>
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<tr>
<td>Physics</td>
<td>1000</td>
</tr>
<tr>
<td>Zoology</td>
<td>530</td>
</tr>
<tr>
<td>Botany</td>
<td>2100</td>
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<tr>
<td>Chemistry</td>
<td>525</td>
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<tr>
<td>Botany</td>
<td>57</td>
</tr>
<tr>
<td>Paleobotany</td>
<td>300</td>
</tr>
<tr>
<td>Physiology</td>
<td>340</td>
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<tr>
<td>Botany</td>
<td>88</td>
</tr>
<tr>
<td>Embryology</td>
<td>86</td>
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<tr>
<td>Astronomy</td>
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<td>Political Economy</td>
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<td>Other Departments</td>
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<td>Special Fund</td>
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<td>Total Dept. Supplies &amp; Expense</td>
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<table>
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<td>Administration</td>
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<td>Total Walker Admin. &amp; Expense</td>
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<table>
<thead>
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<th>Haskell Museum Admin. &amp; Expense</th>
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</thead>
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<tr>
<td>Administration</td>
<td>400</td>
</tr>
<tr>
<td>Total Haskell Admin. &amp; Expense</td>
<td>600</td>
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<table>
<thead>
<tr>
<th>Haskell Museum Collections</th>
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<tbody>
<tr>
<td>Administration</td>
<td>300</td>
</tr>
<tr>
<td>Collections</td>
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<tr>
<td>Total Haskell Collections</td>
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<table>
<thead>
<tr>
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<tr>
<td>Administration</td>
<td>100</td>
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<tr>
<td>Collection</td>
<td>300</td>
</tr>
<tr>
<td>Total Historical Museum</td>
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<table>
<thead>
<tr>
<th>Botanical Museums</th>
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<tr>
<td>Administration</td>
<td>250</td>
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<tr>
<td>Collection</td>
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<td>Total Botanical Museum</td>
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<table>
<thead>
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<th>Commer Museum</th>
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<tr>
<td>Total Commer. Museum</td>
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<table>
<thead>
<tr>
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**SECTION IX. AFFILIATED WORK:***

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<td>Staffing</td>
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<table>
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<td>Secondary Conference</td>
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**SECTION X. BUILDINGS AND GROUNDS:***

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<th>Superintendent</th>
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<tr>
<td>Chief Engineer and Superintendent</td>
<td>2100</td>
</tr>
<tr>
<td>Assistant Eng. and</td>
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<tr>
<td>Total Superintendent</td>
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<table>
<thead>
<tr>
<th>Power Plant</th>
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<tbody>
<tr>
<td>Machinist</td>
<td>900</td>
</tr>
<tr>
<td>Engineer</td>
<td>900</td>
</tr>
<tr>
<td>Fireman</td>
<td>750</td>
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<tr>
<td>Total Power Plant</td>
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<table>
<thead>
<tr>
<th>Jumitors</th>
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<tbody>
<tr>
<td>Chief</td>
<td>1500</td>
</tr>
<tr>
<td>Cobb Hall (2)</td>
<td>1250</td>
</tr>
<tr>
<td>Graduates (1)</td>
<td>750</td>
</tr>
<tr>
<td>Ensell (2)</td>
<td>750</td>
</tr>
<tr>
<td>Haskell (1)</td>
<td>600</td>
</tr>
<tr>
<td>Walker (2)</td>
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</tr>
<tr>
<td>Green Hall</td>
<td>1400</td>
</tr>
<tr>
<td>Foster Hall</td>
<td>1400</td>
</tr>
<tr>
<td>Keenan Hall</td>
<td>900</td>
</tr>
<tr>
<td>Kelly Hall</td>
<td>900</td>
</tr>
<tr>
<td>Kent Laboratory</td>
<td>900</td>
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<tr>
<td>Emerson Laboratory</td>
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<tr>
<td>Library</td>
<td>900</td>
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<td>Botany Laboratory (1)</td>
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<td>Anatomy (1)</td>
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<td>Biology (1)</td>
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<table>
<thead>
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<td>Press Building (2)</td>
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<td>Mitchell Hall (3)</td>
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<td>Gymnasium</td>
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<tr>
<td>Assembly (1)</td>
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<tr>
<td>Tower &amp; Cords (1,3,5)</td>
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<tr>
<td>Club Houses</td>
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<td>Total Jumitors</td>
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<tr>
<td>Carpenter</td>
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<th>Plumbers &amp; Utility Pumps</th>
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<tr>
<td>Plumbers</td>
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<table>
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<td>Quail Improvement and Expenses</td>
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<tr>
<td>Campus Improvement</td>
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<td>Laboratory</td>
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<tr>
<td>Dining</td>
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<td>Engineer's Supplies</td>
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<tr>
<td>University Janitor's Supplies</td>
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<tr>
<td>Repair</td>
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<td>Buildings &amp; Grounds Maint. Exp.</td>
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<tr>
<td>Category</td>
<td>Amount</td>
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<td>----------------------------------</td>
<td>--------</td>
</tr>
<tr>
<td>Verzas Observatory Expense</td>
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<tr>
<td>Engineer</td>
<td>730</td>
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<tr>
<td>Firing</td>
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<td>Fuel</td>
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<td>Janitor</td>
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<td>Engineer's &amp; Janitor's Supplies</td>
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<td>Total Verzas Observatory Exp.</td>
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<tr>
<td>Telephone</td>
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<td><strong>TOTAL EXPENDITURE X.</strong></td>
<td>6636</td>
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**GRAND TOTAL, APPROPRIATIONS,**

**BUDGET EXPENDITURES, 1902-1903,** 23234
The adjourned meeting of the Board was held in the Board room at 9:30 P.M. There were present J.A. Smith, Ed. Goodman, H.M. Barker, H. Bullinger, T.W. Goodspeed, A.A. Smith, A.M. Baldwin, B.O. Grey, and Mr. Rust.

The Secretary presented the following report from the Committee on Press & Extension:

At a meeting of the Committee on Press & Extension, held January 24th, the following action was taken:

The President submitted a statement of the equipment-machinery, press outfit, etc., needed by the Press in occupying the New Press Building, costing $15,525.40, and presented the following recommendation from the Director of the Press:

I beg to recommend the purchase of the following additional equipment and machinery:

1. Press:
   - 1 Book press 32 X 44, estimated cost $4,000.00
   - 1 Book press 25 X 35, estimated cost 2,000.00

2. Job Department:
   - 2 Job presses, estimated cost $500.00
   - 1 power cutter 54 inches, estimated cost 700.00

3. Composing Department:
   - Cut cabinets, estimated cost 500.00
   - Cases, frames, cabinets, etc., estimated cost 500.00
   - Galley racks and repairs on old equipment 100.00
   - New fonts type, estimated cost 400.00
   - Type fonts (modern) approximated between 6, 8, 9, 10, and 11 point, estimated cost 1,200.00

4. Binding Outfit; (not Job)
   - 1 power cutter 28 inches estimated cost 400.00
   - 1 sticker, estimated cost 100.00
   - 1 Dexter folder, estimated cost 1,000.00
   - 1 point folder, estimated cost 500.00
   - Tables, charts, etc., estimated cost 550.00
   - Proof reading equipment, such as desks, shelving, etc., estimated cost 1,500.00

5. Miscellaneous Items:
   - 10 rotors for machines, estimated cost 1,000.00
   - Proof reading equipment, such as desks, shelving, etc., estimated cost 1,500.00

6. Job Department

It was voted that the report of the recommendation above with references to the provision for job binding be carried out, as it is estimated that the equipment will cost $15,525.40.

It was voted that it be recommended that the Board report these needs to Mr. Goodspeed and request him to designate $15,525.40 for this purpose from the $50,000 fund, or to consider the question of placing the loan with the Bennett-Thomason Union, and that Mr. Rust had been appointed Auditor, and it was voted that the acceptance of those offices by Messrs. Rust and Arnett would meet the approval of the Trustees.

The following recommendation submitted by the President were approved and recommended to the Board of Trustees for adoption:

1. Publishing Department:

WESPEAC -- The efforts which have been put forth during the past year toward the organization of the Publication Department have seemed to indicate that there is a growing field for this type of work.

WESPEAC -- There is a demand on the part of the trade in the east for quicker and cheaper transportation.

It is recommended that a depository be established in New York City for the quick delivery of the books, with the following rates:

- New York City: 10 cents per pound
- Other cities: 12 cents per pound

The President presented the following recommendations:

1. Whereas the increasing numbers of students in the first two years of college work renders necessary some larger and more systematic provision than has yet been planned.

2. Whereas the courses offered in the first years must in any case be duplicated and repeated in proportion to the number of students, meeting thirty or forty in each class.

3. Whereas there would be great advantage in allowing one and
women the opportunity of selecting courses limited to men, or to women, or open to both sexes.

4. Whereas there is need of better opportunity both for men and women in the earlier years to cultivate the life peculiar to each.

5. Whereas, there is need also of better opportunity both for men and women to cultivate the feeling of corporate existence.

6. Whereas, provision must immediately be made for a woman's gymnasium, a woman's club house and a woman's cafe.

7. Whereas with better facilities for women's life the numbers can be greatly increased.

It is recommended:

Women's Quadrangle.

1. To set apart the so-called Sheldon Block of land for the erection of a Woman's quadrangle.

2. To set apart the block of land on the Pincus community west of Ellis Ave., for the erection of a man's quadrangle.

3. To arrange the buildings of the Woman's quadrangle to include:
   (a) Dormitory accommodation for 700 to 800 women.
   (b) A gymnasium for 1500 women.
   (c) A club house and cafe' for 1500 women.
   (d) An assembly hall & library for 1200 to 1500 persons.
   (e) Recreation halls and laboratories for the subjects ordinarily taught in the freshman and sophomore years.

4. To organize the work of Junior College women as a separate division of the Junior College, in which the various officers of instruction shall teach according to their assignment, with the understanding that:
   (a) Junior College courses offered in the woman's quadrangle shall be open only to women.
   (b) Other Junior College courses offered in the University shall be open only to men unless specified.
   (c) Other Junior College women be permitted to take such courses with men according to desire and preparation.

5. To authorize the President to proceed immediately to the preparation of plans and the securing of money for the execution of this policy.

The President reported that the Senate had considered the above recommendations and had voted by a majority in favor of their adoption, and had submitted their opinions in writing. It was, after consideration, ordered that copies of the written opinions of the Senators be made and sent to the trustees and the Board adjourned.

Tues., Feb. 19, 1902.

The regular monthly meeting of the Board was held in the Board room at 3 P.M. There were present A. McLeish in the chair, W. H. Baldwin, Hamilton, Gray, W. A. Smith, Harper, Goodspeed and Parker, also Mr. Rust. Prayer was offered by Mr. Goodspeed. The minutes of the meetings of January 21st and January 26th were presented and approved.

The Secretary reported a recommendation from the Committee on Instruction & Equipment, that the following recommendations presented by the President at the last meeting be adopted:

1. Whereas, the increasing number of students in the first two years of college work renders necessary some larger and more systematic provision than has yet been planned;

2. Whereas, the courses offered in the first years must in any case be duplicated and repeated in proportion to the number of students, reckoning thirty or forty in each class;

3. Whereas, there would be great advantage in allowing men and women the opportunity of selecting courses limited to men, or to women, or open to both sexes;

4. Whereas, there is need of better opportunity both for men and women in the earlier years to cultivate the life peculiar to each;

5. Whereas, there is need also of better opportunity both for men and women to cultivate the feeling of corporate existence;

6. Whereas, provision must immediately be made for a woman's gymnasium, a woman's club house and a woman's cafe.

7. Whereas, with better facilities for women's life the numbers can be greatly increased.

It is voted:

Women's Quadrangle.

1) To set apart the so-called Sheldon block of land for the erection of a woman's quadrangle.

2) To set apart the block of land on the Pincus community, west of Ellis Avenue, for the erection of a man's quadrangle.

3) To arrange the buildings of the woman's quadrangle as follows:
   (a) Dormitory accommodation for 700 to 800 women.
   (b) A gymnasium for 1500 women.
   (c) A club house and cafe' for 1500 women.
   (d) An assembly hall & library for 1200 to 1500 persons.
   (e) Recreation halls and laboratories for the subjects ordinarily taught in the freshman and sophomore years.

4) To organize the work of Junior College women as a separate division of the Junior College, in which the various officers of instruction shall teach according to their assignment, with the understanding that:
   (a) Junior College courses offered in the woman's quadrangle shall be open only to women.
   (b) Other Junior College courses offered in the University shall be open only to men unless specified.
   (c) Other Junior College women be permitted to take such courses with men according to desire and preparation.

5) To authorize the President to proceed immediately to the preparation of plans and the securing of money for the execution of this policy.

After a full discussion the recommendations were adopted by a unanimous vote.

The President presented a recommendation from the Senate that the Statutes be amended as follows:

That Section 5 and subdivision (1) under it, read as follows:

"The faculties are as follows:
1. The Faculty of the Episcopal Church.
2. The Faculty of the Junior College.
3. The Faculty of the Arts."
The Faculty of the Open School of Science.
5. The Faculty of the Trinity School.
6. The Faculty of the School of Education.

Every officer of the University who offers one or more courses in a given year above the Junior College grade in a member of one or more of the Special Faculties.

(1) The affairs of the Junior Colleges are administered by a Board in which each of the professional schools has one or more representatives.

The recommendation was adopted.

On recommendation of the Committee on Instruction & Equipment
the following action was taken:

M.J.James, 1. The resignation of Prof. M.J. James to accept the Presidency of the North-West University was accepted and it was noted that a letter be sent to Dr. James recognizing his valuable services to the University, and conveying the good wishes of the Trustees in his new and important work.

C.W. Whitman: 2. Prof. C.W. Whitman was made Curator of the Zoological Museum.


A Ireland: 4. The sum of $200, a year for three years was ordered to be paid to Allan A. Ireland, consultant of the University, for work in the historical departments associated with his work.

C.C. Mann: 5. C.C. Mann was promoted to an Assistant Professorship in Physics from July 1, 1902 at a salary of $1,000, or $1,100.

R.A. Millikan: 6. R.A. Millikan was promoted to an Associate Professorship in Physics from Oct. 1, 1902 at a salary of $1,800.


R.J. Nelson: 8. R.J. Nelson was appointed to an assistant in the department of education for the year beginning Oct. 1, 1902 at a salary of $400.

H.P. Chandler: 9. Henry P. Chandler was appointed head of Small Ball to serve during Mr. Whitford's absence.

H.W. Whitford: 10. Henry W. Whitford was appointed to do work in the correspondence of University Extension on the usual terms.

Miss V. Berrett: 11. Violette Berrett was appointed in the School of Education for the remainder of the academic year at a salary of $250, per year from Jan. 1.

Miss Jones: 12. It was voted that in the illness and absence of Mr. A. Scott, Miss Louise Jones of the junior high school be engaged to do such work as may be assigned to her.

Mr. P.O. Kern: 13. It was voted that paleontological collection be made by Prof. P.O. Kern.

R.B. & W.C. Van Horn: 14. It was voted that paleontological collections be made by Prof. P.O. Kern.

Auditor's Salary 15. The salary of the Auditor was increased from $1,000. to $1,100.

R.J. Gurney: 16. The salary of the Registrar was increased from $1,100. to $1,200.

Registrar's Clerk Salary 17. The salary of the Registrar's Clerk was increased from $1,200. to $1,500.
in an Instructorship at a salary of $1200. from July 1, 1902.

F.R. Lillie 36. F.R. Lillie, assistant professor in Zoology, was appointed to an associate professorship at a salary of $1800. beginning October 1, 1902.

G.H. Child 37. The salary of G.H. Child, instructor, now $1400, was increased to $1600. per year, from Oct. 1, 1902.

H.C. Covacs 40. H.C. Covacs, associate in Zoology, was promoted to an instructorship at a salary of $1200, $1200, and $1200 per year, for the three years beginning July 1, 1902.

C.J. Chamberlin 41. The salary of C.J. Chamberlin, instructor, now $1100, was increased to $1400. per year from July 1, 1902.

S.H. Clark 42. The salary of S.H. Clark was increased to $600. per year from July 1, 1902, with the understanding that the term of service calls for six weeks in the summer in view of six weeks in the winter.

F.M. Blanchard 43. The salary of F.M. Blanchard, instructor in Elucidation, was increased to $1200. from July 1, 1902, and he was given the rank of Assistant-professor.

W. Gormusch 44. Mr. William Gormusch, assistant in Elucidation, was promoted to an associate professorship at a salary of $1200. a year beginning Oct. 1, 1902.

(The above changes in salaries are in accord with the proposed budget for 1902-3.)

Astronomy

Appropriation for

President Harper presented a statement showing the Budget appropriation for Equipment, and for Supplies, and for Expedition, and that the increase has been an additional appropriation of $3,000. to enable the department to get through the year, and after consideration be made for these purposes, to be taken from the Contingent Fund.

Pres. Harper in residence

Spring Quarter

1902

In view of the important work requiring the presence of the President during the next four months, residence during the Spring quarter, and it was so voted.

Pres. Harper vacation credit, etc.

Mr. McLeish presented the following statement:

"President Harper has a vacation credit of four months, acquired in the Spring quarter of 1899-1900, in a vacation he would be $400. If he surrenders his 2/3 of $4,000, or $2,666.66, on a loan made to him in 1894, on which he paid $470.01, the President was indebted to the University, principal and interest Jan. 1, $1,672.25, his remaining credit would be set off against this indebtedness, this would leave a balance due to the University of $505.97.

It was voted that the request of the President be complied with and that to his credit of $4,666.66, at 5% interest from June 1, 1901, at the same rate he is paying to the University.

The following report was submitted from the Committee on Expenditures:

To the Board of Trustees:

To report as follows:

1. The budget appropriation for Programs and Circumstances as written.

2. The Committee recommends that a new appropriation of $500 be made for Legal expenses, to be taken from the Contingent Fund.

Registrar's Office

Annex to the Registrar's Office, is not included in the budget, and the Budget next year provides for an increased appropriation.

Affiliation work appropriation for

An additional appropriation is also needed for Affiliation work. Heretofore this office has been a part of the time only of a stenographer. As the work of all offices has increased with the number of students, the Dean in charge of the office of the Dean of Affiliations has been transferred to the office of the Dean of the School of Education. As the full time of a stenographer is not required, and the other expenses of the office are nearly or quite doubled.

It may be said that the receipts of the Affiliated work for the current year were estimated at $1,500, and that on Jan. 31, they had already exceeded this total for the year by $155, being nearly the gross rate of estimated receipts for seven months, $1,692.53 actual receipts as against $1,555 estimated.

It is recommended that a new appropriation of $500. be made for Affiliated work to be taken from the Contingent Fund.

University Extension re-ceipts

At the meeting of the Board held Sept. 17, 1902 a recommendation was presented from the Committee on Press and Extension and was approved and adopted looking to the enlargement of the Correspondence School and the extension of the organisation of a University Lecturer Service in Chicago and adjacent cities, and also of a system of class study work in other cities.

Work has been prosecuted along these lines and expenditure has been made so that on Jan. 31 while the budget appropriations would have suggested a total University Extension expenditure of $20,376. the actual expenditure amounted to $28,986.

In successful, however, for the affairs of the Extension officials being, that the increase in receipt considerably exceeds the budget.

On Jan. 31 the gross rate of estimated receipts for seven months was $17,679. The actual rate is $16,672.

No additional appropriations have been made for this work, but the authorization by the Board of the enlargement of the work has been taken by the Committee as authority for permitting the increased expenditure, particularly as the Committee has been constantly encouraged by the faculty to proceed with increased expenditures. These facts are reported so that the Board may instruct the Committee, if it desires this policy to be changed.

For next year all these increased expenditures are provided for in the budget.

All of which is respectfully submitted.

(Signed) W.M. Goodspeed.

Secretary.

The recommendations of this report were approved and the appropriations made.

The Business Manager submitted the following report as approved by the Committee on Finance & Investment.

The Committee on Finance & Investment

Gentlemen:

At the meeting of the Board of Trustees, Oct. 24, 1902, in respect to the scope and limitations of The University Registrar's Office, as confined to its functions as a bank, requesting instructions relative thereto; the report was referred to this Committee for consideration and report and as a basis for report for next year, I beg to make the following statements as supplementary to my original report, viz.:

A. The University's Office: Financial.


a. The Registrar's office acts as the collecting agency for the University and the students and affiliated institutions as follows, viz.:

1. The University-budget classification
2. The University Book Store
3. The University College
4. The School of Education
5. The South Side School
6. The Laboratory (Jewett) School
7. University Extension Division
8. University Extension Division

b. The receipt have always been steadily increasing during the last five years, and the gross rate for the year 1902, amounting to $7,000, is the highest ever reached. These reports are based on reports of the President and the Treasurer of the University, the Cashier and the Business Manager. The reports are submitted to the Committee on Finance & Investment.
debtors receiving funds from the students in such form as is offered-checks, drafts, money orders, currency, etc., evidencing each receipt by the issuance of pass-books and paying thereon through the medium of withdrawal slips such as the University is accustomed to use in the similar business transacted by Savings Banks. These deposits average approximately the sum of $2000 per month.

In payment of student's bills, paper in various negotiable forms is most frequently received and probably in one-half the instance the amounts being in excess of the bill, the difference being either paid to the student in cash or credited upon a deposit a/c as may be elected.

a. The Registrar's office supplies itself with currency and holds itself in readiness to cash any and all salary installment checks issued by the University to its professors, instructors, fellows, employees and officers. In the conduct of this business the Registrar's office is now receiving and distributing money upon an annual basis of $5,000,000.

2. Business not strictly legitimate.

There are several faults which continue to make it necessary or desirable upon the part of The University to provide facilities for the convenient collection of negotiable paper; this situation is due to the following causes:

a. The University's location being remote from banks.

b. Students and others being relatively strangers to the city and no banking acquaintances or ready means of identification.

This business is entirely of SWIFT, uptaked by professors, students and others and for their private accommodation and entirely independent.

As the University grows in years the number of people who are formerly and relations to the University (which do not now exist) increases in manner whereby they regard themselves as proper objects for accommodation in the way of cashing checks, etc.

It is apparent that the conduct of this business upon the broad lines that would accommodate all the parties when The University would like to the bank and its' own concerns is a menace to the University and the student's households, cash book, pass books, stationery and clerical service; aside from the first day of the quarter and the collection of negotiable paper this situation is due to the following causes:

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This business is entirely of SWIFT, uptaked by professors, students and others and for their private accommodation and entirely independent.
planning for additions to the Power Plant. As if the expectations of some of the Trustees are realized in the completion of buildings - School of Education, etc. - the necessity thereof will be met by the opening of another winter and the intervening time is too long in which to complete the work.

Respectfully submitted,

(signed) H.A. Root
Business Manager.

On this report the following action was taken:

Land Purchase

It was voted that the Business Manager be authorized to purchase the two lots 17 & 18 referred to in the report.

Downtown Business Office

In the matter of a downtown office and board room it was voted that the Business Manager be authorized to rent the necessary accommodations at an annual rental not exceeding $1600.00, and for a period of three years.

Heat Light & Power Plant

It was voted to proceed with the enlargement of the Heat, Light & Power Plant.

Audit's report

The Auditor submitted the monthly reports covering the first seven months of the fiscal year, and consisting of:

1. Budget Condensed Statement of Income & Expenditures
2. General Ledger Balances
3. Endowment Investments

These were ordered placed on file.

President's message

Mr. Elieh presented the following letter:

To the President and Board of Trustees of the University of Chicago:

By the contract between the Trustees of the University of Chicago and the University of Chicago, dated March 3, 1901, it was provided, among other things, that the University should acquire ground and then proceed with all reasonable expedition to erect on the ground so acquired a building consisting of a room large enough to serve as a School of Education. The Director of the School of Education (referred to in the contract) and myself are agreed to construct a building to the specifications for the School of Education in as short a time as possible. The cost of the building, as estimated by the Board of Trustees, is approximately $50,000. The University of Chicago is entitled to a sum of this amount from the sale of the land. The cost of the Library, as estimated by the Board of Trustees, is approximately $100,000. The University of Chicago is entitled to a sum of this amount from the sale of the land.

The Board adjourned.

J.P. Smith
Secretary.

A special meeting of the Board was held in the Board Room at 3:30 P.M. There were present A. Schuyler, D.M. Smith, Hutchinson, Easton, Baldwin, Hargrave, Good, Sabine, and Pelletier, also Mr. Root. Cord was received for W. Leach, Hartt and Walker resigning their positions.

Prayer was offered by Mr. Goodman.

J.P. Smith presented the following letter:

To: Board of Directors

New York

February 20th, 1902

Dear Mr. Rockefeller,

Received from Your Favor of February ist was received and the matter thereof referred to discussed at last Tuesday and major Trust in their recent visit to New York. Pressure of business must be my apology for not replying sooner.

Taking up the items in your letter in the order in which they are written:

1st. My Father authorizes the expenditure of $15,250 for equipment, etc., required for the new Press Building, as recommended by the Committee on Press & Extension, and by you.

2nd. My Father authorizes the expenditure of fifty thousand dollars ($60,000) for the purchase of a Law Library and the organization of a University School of Law as recommended by the Board, understanding that the total expenses of the School not including the cost of the library, for the first year shall not exceed $12,000, and for the second year $22,000, a sum which it is estimated that the receipts from tuition and student fees and scholarships will equal.

3rd. My Father authorizes the expenditure of $6,000 for, in connection with the Library, the purchase of certain furniture which shall be necessary in the Press Building in connection with the furnishing of the same.

The Board of Trustees of the University of Chicago

Cordially yours,

J.P. Smith

February 20th, 1902

New York

To: Mr. Rockefeller

February 20th, 1902

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The Board of Trustees of the University of Chicago

Cordially yours,

J.P. Smith

February 20th, 1902

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3rd. My Father authorizes the expenditure of $6,000 for, in connection with the Library, the purchase of certain furniture which shall be necessary in the Press Building in connection with the furnishing of the same.

The Board of Trustees of the University of Chicago

Cordially yours,

J.P. Smith

February 20th, 1902
This Group of Buildings may be completed as early as Oct. 1, 1903.

2. BARTLETT GYMNASIUM

The contracts already entered into for the construction of this gymnasium aggregate the sum of—

$300,000.

To complete the gymnasium in accordance with the Architect's plans the additional materials, etc., will cost as follows:

a. General Contract

Swimming pool construction—$7413.80

Tile wainscoting in pool room—1500.18

Tile partition with marble, wood and plaster on same forming the rooms in the south half of basement—3272.68

Asphalt for entire basement floor—3000.

Painting—all outside walls—1395.

Plumbing—780.

Water filter—150.

Heating Contract—175.

Total—$11,927.61

Architect's Commission—$926.18 $10,911.83

Total Cost including Architect's Commission—$11,927.61

If it is decided not to put in the pool but to put in a regular floor construction with wooden floor in the space for the pool this can be done at a price of $7125.

b. fixtures

Metal Lockers (approx.)—$7000.

Tobacco boxes at bases of lockers—210.

Window shades for office rooms only—50.

House telephones for building—200.

Electric light fixtures—$2400.00

Architect's Commission—$793.00

Total grand total including fixtures and Architect's Commission, adapted—$37918.56

The portable equipment, to the use of which the building is constructed is not included herein.

The funds available for this Gymnasium aggregate the sum of $210,000; it will thus be seen that to construct and fully complete the building according to the plans and to install the fixtures herein enumerated there will be financial deficits as follows:

b. additional to deficit—$926.18

Total deficit—$926.18

This building may be completed April 1, 1903.

I beg to report upon the following buildings relative to progress of construction, viz:—

Hitchcock Hall

The walls of this building are completed, the metal roof trusses in position and the book-shelving laid therein; the roof should be fully completed during the current month; much of the tile partitioning, ceilings, etc. are in place and the steam will be admitted to the building within a few days. Upon the inside work will go forward vigorously; it would seem that the building should be completed ready for occupancy in the summer Quarter.

Press Building

The story of construction of this building is practically identical with that of Hitchcock Hall.

Chief Engineer

5. CHEIF ENGINEER AND SUPERINTENDENT OF BUILDINGS & GROUNDS:

The position of Chief Engineer and Superintendent of Buildings & Grounds has been faithfully filled by Mr. A.O. Parker; upon Dec. 23, 1902, Mr. Parker went to California account of his health, where he still remains and is not expected to return to Chicago before next May, meanwhile the duties pertaining to the aforementioned offices have devolved upon his assistant.

a. Chief Engineer

In view of the installation of an extensive Central Light, Heat, Water & Power Plant consisting of engines, dynamos, batteries of boilers, system of tunnels and machine shop it is evident that the position of Chief Engineer should be created and its nature is of a similar type and importance to that of Assistant Engineer and Grounds.
A salary of at least $800.00 per annum should attach to this position.

The University, as regards increased land areas and additional buildings upon the University Campus, is necessarily for the proper care, maintenance and surveillance of the grounds and of the buildings, to the entire attention of a competent person be given to these matters; as an object of promotion is suggested that not only is it the duty but opportunity of the University to identify itself with this work. The University is by far the largest owner of property and buildings of any of the public educational institutions within the State and the University is in charge of it, and the University's interests are thus involved in keeping the grounds and buildings in good order. All persons desiring such work are to apply to the Secretary of the Board of Trustees.

The University is in a position to employ the services of an experienced gardener, and to retain the services of a competent person to supervise the grounds and buildings. The position is to be filled by a person experienced in the care and management of grounds and buildings, and to be held for a period of one year from the date of appointment.

The salary is $800.00 per annum, and is payable semi-annually. The term of employment is one year from the date of appointment.

The University is desirous of employing an experienced gardener, and to retain the services of a competent person to supervise the grounds and buildings. The position is to be filled by a person experienced in the care and management of grounds and buildings, and to be held for a period of one year from the date of appointment.

The salary is $800.00 per annum, and is payable semi-annually. The term of employment is one year from the date of appointment.
The President reported that the Board of the Theological Union has approved the following changes of salary and reappointments:

A. K. Parker
That the salary of A. K. Parker, Professorial Lecturer, be increased from $600, to $500, per year, from Oct. 1, 1903, as provided in the budget.

G. B. Smith
That G. B. Smith be reappointed Instructor for two years, from Oct. 1, 1903, and his salary increased from $1250, to $1500, per year, as provided in the budget.

G. G. Lagergren
That the salary of G. G. Lagergren be increased from $1750, to $2500, per year, from July 1, 1903, as provided in the budget.

H. Sunderson
That the salary of H. Sunderson be increased from $1500, to $2000, per year, from July 1, 1903, as provided in the budget.

The decision of the Theological Union Board was ratified.

P. W. Shepardson
That P. W. Shepardson be reappointed Secretary for the year beginning July 1, at a salary of $1250.

W. H. Arnold
That W. H. Arnold be promoted to an assistant professorship in the Department of English, with an increase of $750, to $800, as provided in the budget.

Hiram Wallace
That Hiram Wallace be reappointed instructor in Arabic Languages at a salary of $1000, a year for three years.

M. Ingrao
That the case of the recent action taken by the Board in connection with Mr. Ingrao, be referred to the Recorder’s office, making his salary $3000, as provided in the budget.

F. L. Carpenter
That Mr. F. L. Carpenter be promoted to an assistant professorship in the Department of English, with an increase of $750, to $800, as provided in the budget.

J. Leeb
That the salary of Professor J. Leeb be increased from July 1, 1903, to $4500, as provided in the budget.

O. T. Morgan
That O. T. Morgan continue to give instruction in the Extension Division, at a salary of $200, a year.

A. C. Eykelshuizer
That A. C. Eykelshuizer be appointed assistant professorship at a salary of $1600, as provided in the budget.

J. N. Scale Jr.
The President recommeded that Joseph Scale Jr. be appointed Professor of Law in the School of Jurisprudence and Dean of the School; that his salary for the deanship, being understood that he shall be superintendent of the section of Physical Culture in the Department of Physical Culture and Athletics.

Miss Diamond
That Miss Diamond be appointed assistant in English.

The President recommended that Joseph Scale Jr. be appointed Professor of Law in the School of Jurisprudence, and Dean of the School; that his salary for the deanship, being understood that he shall be superintendent of the section of Physical Culture in the Department of Physical Culture and Athletics.

The Board adjourned to meet Friday, June 10th, at 3 P.M.

The recommendation was referred to the Committee on Instruction and Equipment for consideration and report.

The Budget
The President submitted the following report:

The President submitted the budget of appropriations in its final form and after consideration it was adopted, the appropriations aggregating $5589,584, including a contingent fund of $323,000.

The President issued instructions from the Committee on Instruction, and in accordance therewith the following action was taken:

1. Joseph Scale Jr. was appointed Professor of Law in the School of Jurisprudence and Dean of the School, the salary for the professorship to be $5000, with an additional salary for the deanship, the same to be understood that Harvard University consents to leave of absence for two years to order that he may accept this position, the appointment to date from October 1st, 1903.

2. Miss Breckenridge was appointed assistant Dean of Women, with the understanding that she shall give one-half her time to the work at a salary of $500, she was also appointed assistant in the department of Statistics.

3. The salary of Dr. Parker was raised from $4000 to $5000, in accordance with the arrangement made in the budget.

4. Professor Williston of the University of Kansas was appointed Professor of Paleontology, provided that he shall be paid by the Field Columbian Museum in return for one-half of his work.

5. The salary of Mr. T. J. Payne, as secretary of the Extension Division, was increased to $5000, and he was given the rank of assistant professor, and it was voted that during the year beginning July 1, 1903, in view of the vacancy in the Directorship he receive the sum of $5000, for extra service.

6. Joseph B. Raycroft was appointed instructor for two years at a salary of $2000, being an increase of $500, the same to be understood that he shall be superintendent of the section of Physical Culture in the Department of Physical Culture and Athletics.

7. Horace Dutcher was appointed instructor for two years at a salary of $1500, being an increase of $500, the same to be understood that he shall be superintendent of the section of Dynamics and Business Manager of the Athletic Meet.

8. Miss Diamond was appointed assistant in English.

M. D. Ricketts was appointed associate in Pathology at a salary of $1,500 from July 1, 1903.
The regular monthly meeting of the Trustees was held in the Fine Arts Building at 3:15 P.M., Mr. Baldwin, W. A. Smith, W. A. Smith, Edward Goodwin and T. W. Southard, to be present.

The President presented the recommendation of the Senate for the conferring of titles and degrees, and they were conferred, as follows:

Title Associate
D. M. Phoebe Bowers
D. F. Miriam Biddle
D. R. Edgar Blackwell
A. M. Alfred Seawright
B. F. Frank Ashley

Ph. B. Frieda Bower
D. M. Basil Mitchell
D. M. Edward Bowers
D. M. Francis Crow
D. M. Frank Walbridge

The Board adjourned.

Secretaries.

Tuesday, March 18, 1905.
Mr. Wright, both as to his professional qualifications and character and having my judgment therein, I make this recommendation—Mr. Wright possessed the position of Chief Engineer at the salary of $3,500 per annum. It is understood between Engineer Wright and myself that he could with justice to his present employer leave his present position and assume the charge of The University Power Plant as early as the 1st prox.

As I have stated in my report to the Trustees there is need that this position be filled without unnecessary delay, and the suggestion of Mr. Wright, Acting president, this communication is submitted to the members of the Committee for the purpose of obtaining their signatures heretofore this reason of inability to secure a meeting of the Committee on Buildings & Grounds and that the subject may be presented to the Trustees for action at their meeting Tuesday afternoon, 18th inst.

Respectfully submitted,

(Signed) W.A. Rost, Business Manager.

We approve the above report and recommend the election of Mr. Wright as Chief Engineer.

Names

G. S. Hutchison
R. M. Barton
Members of Committee

Howard G. Syree
on Buildings and

William A. Smith
Grounds.

Andrew McNeal

This recommendation was approved and Mr. Wright appointed at the salary named $3,500 per year.

Mr. Baldwin presented the amendment to the by-laws, of which he had given notice at the meeting of Dec. 3, 1901, providing that in Dec. Article I, the word Thursday be substituted for Tuesday.

Pending the consideration of the amendment, the Board adjourned.

Tuesday, April 15, 1902.

The regular monthly meeting of the Board was held in the new Board room, 1212 Merchants Loan & Trust Building at 3:30. There were present A. Kelleher, Vice President, J. the chair, and Messrs. Harper, Goodman, Walker, Hutchison, Baldwin, Barton, Grey, Goodspeed McDonald, W.A. Smith, F.A. Smith, and MacVeagh, also Mr. Rost.

Prayer was offered by Mr. Goodman. The minutes of the last regular meeting were presented and approved.

The following letter was presented:

To the Trustees of the University of Chicago,

Gentlemen:—

The following friends of President Harper take great pleasure in presenting to the University the Portrait of Dr. Harper painted by Carl Helbros.

George B. Adams, A.C. Bartlett, E. B. Butler

The Business Manager submitted the following report:

The Committee on Buildings & Grounds:

Gentlemen:

Referring to my report 14th inst to the Board of Trustees wherein I recommend the creation of the office of Chief Engineer upon which report the Committee took favorable action referring it to yourselves for consideration and report I beg to state that upon your behalf I have investigated the subject with the result that I am now prepared to unqualifiedly recommend to you as follows, viz:

That Mr. John Wright, at present in charge of the Northwestern Elevated Railway's Power Plant at a salary of $3,500 per annum is a suitable person to assume the office, Mr. Wright is a man 45 years of age, a practical mechanic and skilled draftsman, I have consulted with various who are well informed says
The picture is now at the Art Institute, and can, if you desire, remain there until the new buildings are finished, when we hope you may think it best to place it in the Dining Hall.

Very truly yours,

(Signed) C.L. Hutchinson.*

The portrait was accepted with the warm thanks of the Trustees to the donors.

The Secretary presented the following recommendations:

Academy M.P. Board

At a meeting of the Committee on Academy & Affiliations held April 10th, it was voted to recommend that board in the Academy Commons be increased at the discretion of the President and Dean to $4.00 per week.

Also that the President be given authority in negotiating for filling three impending vacancies in Assistantships in the Academy to increase the aggregate paid to these three Assistants by $500.

These recommendations were approved and adopted.

The Secretary presented the following:

At the last regular quarterly meeting of the Board of the Baptist Theological Union, held Tuesday, April 8th, the following resolutions were passed:

1. That the trustees of the Theological Union undertake to secure the sum of $150,000, for the purpose of erecting a Theological Hall, to be called Northrup Divinity Hall, in which in suitable manner shall be preserved memorials of men and women who have assisted in establishing the Seminary of the Theological Union.

2. That the trustees of the University be asked to locate this building on the corner of Fifty-ninth St. and Ellis Ave.

3. That the buildings & grounds committee of the Board of the Baptist Theological Union, in association with the buildings & grounds committee of the University, be requested to proceed immediately with the preparation of plans for such a building.

In connection with these resolutions the following recommendation was reported from the Committee on Buildings & Grounds, and after consideration, was adopted:

That in view of the purpose of the Board of the Theological Union to raise $150,000, for a lecture hall to be called Northrup Divinity Hall, the Board designate the corner of Ellis Ave. and the Francis for such building and instruct the Committee on Buildings & Grounds to cooperate with the buildings & grounds committee of the Theological Union board in preparing the plans.

There was received from the Auditor and ordered placed on file the monthly reports, covering the nine months of the fiscal year from July 1, 1901, to March 31, 1902.

The Secretary submitted the following:

"At the meeting of the Committee on Instruction & Equipment held Tuesday, April 3rd, the following action was taken:

A request was received from the department of science for the appropriation of $800 for the purchase of books, and it was recommended that the request be granted.

The President presented a communication asking for enlarged appropriations for books and periodicals that the communication be presented to the Trustees and be referred to the Budget Committee.

The resignation of Miss Forbush in the Biological library was presented to take effect April 1.

Dr. J.C. Webster It was recommended that Dr. John Clarence Webster be appointed Professorial Lecturer in Botany, and Dr. James Martin Hyde, Professorial Lecturer in Dermatology, the appointments to be without compensation.

T.P. Hayley It was recommended that T.P. Hayley be reappointed for the year beginning July 1, 1902, on the same terms as at present.

A request from Prof. C.B. Henderson for an assistant was referred to the Board without recommendation.

At a meeting held April 10 a recommendation from the Senate that that body be enlarged by the addition of such acting heads of departments as shall be designated by the Board of Trustees, was approved.

The recommendations of the above report were approved and adopted.

On the request of Dr. Henderson action was deferred.

The Business Manager submitted the following report:

The Board of Trustees, The University of Chicago.

Gentlemen:

I beg to report as follows:

- Quadrangle Club: Temporary occupancy (Late-June 17, 1902 & 1903)
- President's Lot
- Campus Improvement
- Mail Street Improvement
- Hitchcock and Smith Hall
- Power House Extension
- Buildings under Construction
- Schools of Education

The subject of this report was in the main considered and referred with certain recommendations to the Board and will doubtless be brought to your attention and receive the required prompt and definite action.

John B. Reckeller I also report to said Committee the receipt of a letter from Dr. John B. Reckeller, Jr. of which I am herewith an excerpt:

March 19th, 1902.

My Father will therefore designate from his estate $30,000.00, half for the extension of the Power Plant and $70,000, the amount which you and Dr. Reckeller may determine should be paid by the Council of Education as the proportion of the expenses of the Power Plant. I have told Dr. Reckeller that I would write this letter and that he could go ahead with preparations for the enlargement of the work.

Very truly yours,

(Signed) John B. Reckeller, Jr.

and the Committee recommended that the Board authorize the commencement and prosecution of the Power Plant Extension under the direction of the Business Manager in accordance with the plans of Engineer Reckeller, and the arrangement between himself and the Business Manager. Your favorable action thereon is requested.

The new Central Light, Heat, Water and Power Plant as built has been greatly enlarged in scope and capacity from the original plant, thereby increasing its cost from $100,000 to approximately $850,000.
Dear Mr. Rockfeller,

We will therefore agree to call the detail of the sum of $56,000, less in the actual cost of the work already done or still to be done in Michigan Avenue, to fix the cost to $72,000, as suggested by your engineer's estimate, and the balance to be paid on completion.

Mr. Rockfeller, in his letter of the 20th of March, 1883, as quoted above, stated that he would make financial provision for the excess costs, not exceeding $6,000. The Board is willing to accept this arrangement.

Respectfully submitted,

J.J. Hunt,
Business Manager.

It was voted that the thanks of the trustees be conveyed to Mr. Rockfeller for his generous provision for the Light, Heat, Water & Power Plant and for its enlargement, and the Treasurer was authorized to request from Mr. Rockfeller the payment of the $6,000, in accordance with the terms of his communication.

The Secretary presented the following:

At a meeting of the Committee on Buildings & Grounds held April 14th, it was voted to recommend:

1. That the old Library be enlarged by extending it, in the direction to be named by the Committee on Buildings & Grounds, and that an architect be hired to prepare plans for the new building.

2. That the old Library be enlarged by extending it, in the direction to be named by the Committee on Buildings & Grounds, and that an architect be hired to prepare plans for the new building.

The first recommendation was approved and adopted.

On the second recommendation it was voted that the matter of plans for a library building be referred to the Committee on Buildings & Grounds.

The Secretary submitted the following recommendations to the Committee on Buildings & Grounds:

1. That the Board discontinues the services of Mr. J.J. Hunt, landscape architect, and pay his bill for services to date.

2. That all walks at University grounds be placed hereafter along the edge of the buildings.

3. That the improvements of the grounds proposed be carried out according to the plans made by Mr. Hunt.

4. That the Board proceed to make all necessary arrangements for the completion of the building.

5. That the Board proceed to make all necessary arrangements for the completion of the building.

6. That the Board proceed to make all necessary arrangements for the completion of the building.

7. That the Board proceed to make all necessary arrangements for the completion of the building.

8. That the Board proceed to make all necessary arrangements for the completion of the building.

9. That the Board proceed to make all necessary arrangements for the completion of the building.

10. That the Board proceed to make all necessary arrangements for the completion of the building.

11. That the Board proceed to make all necessary arrangements for the completion of the building.

The above recommendations were taken up and considered at length, and were accepted by unanimous vote, it being understood that the Vice President and Treasurer of the Board, and the President of the University, should present on behalf of the trustees the requests and recommendations made to Mr. Rockfeller.

In accordance with the action as to additions to be made to the Senate, the following actions were taken:

1. F. J. Tartell, G. L. Bank, and S. W. Gillingham were appointed Assistant Professors in the department of Political Economy for one year.

2. E. Adams was appointed to the position of Librarian at $1,000 per annum, subject to the recommendation of the Board.

3. James B. Adams was appointed at a salary of $7,000, to be charged to the University.

4. The Board approved the following actions taken:

A special meeting of the Board was held in the Board Room at 3 P.M. Three were present: A. McDonald, B. Adams, and B. Adams.

In accordance with recommendations from the Committee on Instruction & Equipment, the following action was taken:

J. P. Hall.

James B. Adams was appointed as the instructor in the following:

1. A. R. Adams was appointed a professor in the University.
Suppl. Fund increased from $1600 to $2000, from July 1, 1902, the $400 increase to be charged to the budget appropriation for supplemental instruction.

H. S. Prichett in the nomination of the President, Henry S. Prichett, President of Mee, Institute of Technology, was approved as the next Convocation Orator.

Mr. Melech reported for the Committee which presented to John D. Rockefeller Jr. the requests voted at the last meeting of the Trustees, and presented the following communication from Mr. Rockefeller Jr. relating to four of said requests:

J. D. Rockefeller Jr. 26 Broadway, New York.

Letter from.

Dear Mr. Melech:

I desire herewith to make reply regarding the matters presented by you on behalf of the Board of Trustees at a meeting in my office, which matters are contained in a letter to you under date of April 15th, signed by Mr. Goode.

Mr. Rockefeller Jr.

It is also noted that the Chicago Institute Trustees and Mr. Rockefeller be requested to approve of an appropriation of an additional sum of $50,000 from the funds of the School of Education for the erection of the School of Education buildings.

My parents will designate for the purpose above outlined $100,000, of the $50,000, which was designated a year ago for the kitchens in connection with The Commons.

School of Ed.

It is also noted that the Chicago Institute Trustees and Mr. Rockefeller be requested to approve of an appropriation of an additional sum of $50,000 from the funds of the School of Education for the erection of the School of Education buildings.

My father will furnish the $120,000 as requested, for the purpose designated, upon the conditions stated above, understanding that the present value of the property is conservatively $200,000, and that the same will eventually result in a gift from him of not over $60,000, probably less.

Law Ed.

"It is also noted that Mr. Rockefeller be requested to guarantee $200,000 for the erection of a building for the Law School, the Board of Trustees agreeing to make every effort to secure this sum elsewhere to relieve him from the payment of the money."

My father will guarantee the $200,000 for the erection of a building for the Law School as requested, provided that the funds guarantee shall be kept absolutely within the Board of Trustees and that every effort shall be made to secure a large part, and if possible the whole, of the $500,000 from other sources. In making this guarantee my father understands that the building contemplated will be large enough to accommodate a Law School department of the Historical Department.

It was also directed that Mr. Rockefeller be informed that in the case of the Chicago Manual Training School property,
The Secretary reported that acting on the above response of Buildings & Grounds had voted the following recommendations:

Lex. Ave & 27th St. Group & Bartlett Gym., the Board suggested on the above request of the Board, the committee on

A. BARTLETT GYMNASIUM AND GROUP ON BUILDINGS: their status this date as related to financial provision. In both instances the statements of cost includes Architect's commission.

1. Bartlett Gymnasium:
   a. Contract entered into---$310342.78
   b. Additional work required for construction of add. is in accordance with plans---

   Total cost of Bldg. including all constructive features---

   $223128.56

2. Group of Buildings:
   a. Contracts entered into---$327666.98
   b. Additional work required for construction of add. in accordance with plans---

   Total cost of Bldg. including all constructive features---

   $375413.41

3. Fixtures: estimated---$11626.52
   Total cost of Bldg. including all constructive features---

   $323435.63

4. B. Student furnishing not included in
   a. Furniture contract
   b. Interior contract
   c. Boiler contract
   d. Other contract

   For Assembly Hall: stage hangings and scenery.

   Gymnasium: Furniture and draperies;
   basement recreation and showers for men rooms and offices.

   Gymnasium and Group: cost of building and fixtures.

   Group---$29183.56
   Gymnasium total---$242949.18
   Gymnasium---$134050.00
   J.B. Roekerfeld---$6000.00
   $231000.00

Gymnasium and Group---$543000.00

John D. Roekerfeld: for application upon both Gymnasium and Group---$100000.00

Available resources: both bldgs.---$445000.00

Gymnasium and Group: buildings and fixtures, cost---$448027.81

Credit balance---$2972.19

B. SCHOOL OF EDUCATION BUILDINGS

The Committee on Buildings and Grounds at their meeting upon the 20th ult in view of the menace that a 10% advance would be made in prices of labor of certain classes of work, regretted the situation as constituting an emergency and authorized the closing of contracts upon a total cost not exceeding $650000, including architects' commission, trusting to the Trustees to ratify their action. The time intervening between that meeting and the present hour has been fully occupied by Architect Roekerfeld in consultation with various contracting firms and in interviews between ourselves resulting in the changes in the personnel of the contractors and of the amounts which are set forth in the subjoined statement, viz:

Class: Contractor Contract Price

B. CAFE

Gymn

Sheet metal and roofing---W. & A.Z. Wells---$20000.00

Electric Wiring---J. S. Miller & Co.---$18500.00

Lathing & plastering---A. C. S. Blood---$31500.00

Painting & varnishing---W. & A.Z. Wells---$27500.00

Plumbing & sewerage---J. B. Wade---$17500.00

Bake---National Baking Co.---$49500.00

Concrete---St. Louis Brick Co.---$39500.00

Oriental carpeting---J. B. Roekerfeld---$34000.00

Gymn: painting---R. E. Callahan---$3500.00

Hardware---O. S. Lockett---$15000.00

Architect's Commission---$32500.00

The contracts above indicated have in the main been signed by the contractors and in the other cases their readiness to sign is beyond question.

C. PRESS BUILDINGS

This building is in progress in this building and it is expected the building will be ready for occupancy in June. The two large maids have been contracted for within the governing limitation price and the smaller machines, etc., are about being ordered. The metal library stacks have been contracted for upon a tender, being of the Library Bureau standard manufactured by Hensens, Wm. J. B. Bros, this City.

D. HIGGINS HALL

This building is progressing satisfactorily with the expectation of completion ready for occupancy in August--its furnishing has best the corner lines have been contracted for within the governing limitation price and the smaller machines, etc., are about being ordered. The metal library stacks have been contracted for upon a tender, being of the Library Bureau standard manufactured by Hensens, Wm. J. B. Bros, this City.

E. TUNNELS: extension to School of Education site.

In addition to the Power House Plant comprising the extension of the Power House itself with duplication of its bldgs. and extension of tunnels to reach said site it is contemplated to place the tunnel under sidewalks on the west side of Lexington Ave, from a point between 8th and 9th Sts, to 72nd St., there to cross over the railroad on the corner of 55th st, to the west side of Kilroe Ave.; an ordinance passed the Council at their meeting 20th ult provided that a revenue grant be made for the tunnel as indicated together with an additional conduit across Ellis Ave.

F. CAMPUS ENSHRINEMENT

a. Glittering B. Roof, Landscape Architects.

At a meeting held upon the 15th inst the Trustees took
the following action viz:

That the improvements of the grounds proceed to completion as speedily and as carefully as possible, and that the business manager be directed to go forward with the improvements as rapidly as the appropriations will permit.

R. E. S. E.

Attached to Beecher and Snell Halls that have been abandoned and are being moved and the grounds are being placed in a more beautiful and instructive condition.

G. NATURE PROFESSIONS: Reception

For the desire of the Board I have been appointed Master's Sale, Dec. 21, 1921, having assumed the position on the 30th of the month.

H. REAL ESTATE: Block Co-Sheldon trust.

In August 1921, the University acquired certain (about 20) acres in the vicinity of the main campus, which had been the subject of previous reports to this Board. The new property is in the vicinity of the main campus, and is being used for the construction of a new building. It was sold to the University at the price of $20,000, a substantial amount of which has been provided by Mr. Rockefeller.

I. WEATHER OBSERVATORY

The unreliable, diminishing, and apparently nearly exhausted water supply from the designated wells can produce the Observatory itself and the buildings. The Observatory is the subject of the installation of an electric pump at the 10,000 gallon rate per hour, and the installation of the electric pump will be completed in the near future. The work is now in progress, and the water main is expected to be completed soon.

J. PROCEEDINGS

The installation of the electric pump is expected to be completed in the near future. The work is now in progress, and the water main is expected to be completed soon.

K. BUSINESS MANAGER

Respectfully submitted,

(H. R. Hunt, Business Manager.)

Following the report of the Committee on School of Medicine, the following action was taken:

1. The first recommendation of the Committee on School of Medicine was adopted.

2. The recommendation for the installation of a new building was adopted.

3. The recommendation for the installation of a new building was adopted.

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93. The recommendation for the installation of a new building was adopted.

A special meeting of the Board was held at 2:30 P.M. to meet Mr. John D. Rockefeller, Jr., and to transact any business that might come before it.

There were present A. Macleod in the chair, John D. Rockefeller, Jr., N. W. Harper, E. G. Gray, A. C. Bartlett, E. T. Parker, J. A. Smith, M. MacVeagh, G. C. Walker, Edward Goodman, J. A. Smith, R. B. Flescher, T. C. Goodspeed, J. M. Baldwin, H. W. McDermid, and Mr. Rust. Word was received from Mr. Rust that he was not able to be present.

Prayer was offered by Mr. Goodman.

Mr. Macleod expressed the pleasure of the Trustees in seeing Mr. Rockefeller present, and remarks were made by Mr. Rockefeller, Mr. Goodman, and Mr. Harper.

Rush Medical College, from the Trustees of the Rush Medical College.

To the Trustees of the University of Chicago:

Gentlemen:

The Trustees of the Rush Medical College believe that the high purpose for which the College was founded, and which it has attempted to carry out for more than forty years, will be best served by its organic union with the University of Chicago. To that end, that this may be accomplished, we hereby submit, for your favorable consideration:

1. If it can be legally done, and upon compliance with the other conditions hereinafter to be mentioned, the Trustees of the Rush Medical College, will, on or before January 1, 1923, transfer to the University of Chicago all its property, real, personal, and mixed, and its good will, which includes all the property of the College, in consequence of the desire on the part of the Trustees to make the properties of the College of Chicago, and which will cost the University $20,000,000.

2. The Rush Medical College, with the consent of the Presbyterian Hospital, will transfer the contract now existing between the Rush Medical College Trustees, and the Presbyterian Hospital.

3. So far as it can legally be done, the Rush Medical Trustees will provide that any endowment, hereafter received by it, or in its name, shall belong to the University of Chicago.

4. The Trustees and Faculty of the Rush Medical College, with such assurance as may be obtained from its friends, will endeavor to secure for the University the sum of two million dollars ($2,000,000), to be used for medical buildings, equipment and instruction, at the discretion of the Trustees of the University of Chicago.

In consideration of the foregoing, the University of Chicago agrees that, upon compliance with these conditions and the raising of the $2,000,000, referred to above, it will thereupon accept and thereby continue to conduct the work of Rush Medical College.
It is understood and agreed that, if the Trustees and faculty secure the sum above named, then these propositions, and your acceptance thereof, shall not be binding upon either party hereto.

Upon the recommendation of those who have given careful study to the subject, we suggest that the future development of medicine shall be accomplished, shall be substantially along the following lines:

1. In addition to the present departments of Anatomy, Pathology, and Physical Chemistry, which shall, also be shall be granted in the University of Chicago, the following shall be constituted:

   Physiology, Pathology, and Physical Chemistry.

2. The work in those Clinical Departments (Medicine, Surgery, and Obstetrics) shall be conducted for (1) under-graduates, and (2) for research work.

   For under-graduates:

   During the third year of the medical course at the University, as soon as satisfactory arrangements can be made.

   During the fourth year at Rush Medical College, at the University, and elsewhere, if thought wise, as may be arranged.

3. The work of each of these Departments shall be under a Dean, who shall correlate the work of the Department in the several clinics to the several Departments of the Rush Medical College.

4. All instructors in all Departmental work, and all instructors of the University, in the fundamental branches of anatomy, physiology, chemistry, etc., shall be members of the same institution, and the same faculty, and shall, also, be members of the faculty of the University.

   To recognize the acceptance of these propositions by University and College, shall enable the University to enter upon its work, and a way gradually to its credit, and to the lasting benefit of the University, and to the leading medical institution west of the Allegheny mountains.

   That it has more than six thousand graduates, and that its teaching is closely connected with the University, a constituency of great value, and one particularly interested in the University and its work, has been established, and the time is necessary to prepare for, and complete the proposed buildings of the University.

   For the first two years work in the University, and the time necessary to complete the buildings.

   The results of affiliation, which took place three years ago, proposed union would be of advantage to the cause of medical education, and, we believe that the plan suggested would accomplish a larger work within a shorter time than any other.

   Please advise us whether or not your Board would accept the above conditions being complied with.

On behalf of the Board of Trustees of Rush Medical College.

After discussion it was moved that the Board approve the principle suggested in the communication from the Trustees of Rush Medical College, viz., such a Union as is proposed, and refer the matter to the Committee on Instruction & Equipment for further consideration and report.

As an amendment to the motion it was moved that the communication be received and referred to the above named committee for consideration and report. The amendment was adopted and the motion as amended was carried.

The Board adjourned.

T.W. Goodspeed
Secretary.

Thursday, May 20, 1903.

The regular monthly meeting of the Board was held in the Board room at 3 P.M. There were present A. Sleigh, in the chair, T.W. Parker, P.C. Adams, and B. M. Davis. The minutes of the last regular meeting and of special meetings of May 7th and 9th were presented and approved.

The secretary submitted the following revisions of the minutes and resolutions passed by the Board, which were approved and adopted.

1. That the following gentlemen be appointed instructors in the Law School for the year 1903-4:

   T.W. Parker, Francis V. Parker, and P.C. Adams.

   J. W. Freeman, Judge Henry V. Freeman, of Legal Ethics.

   J. H. Goodspeed, on Admissions.

   S. H. Peck, on Corporations.

2. That Carl Kinsey be appointed Instructor in Physics, to take effect from July 1, 1902, at a salary of $3,000, to be charged to the budget appropriation for E. M. Stratton.

3. That the salaries of two Assistant Professors in the Yorkes Observatory, viz., John A. Parkhurst, and W. A. Adams, be increased to $2,200, and Mr. Adams, be increased to $3,000, to be charged to appropriation for this purpose provided by Mr. Yorkes.

4. That Miss Henrietta Becker be appointed Assistant in connection with the University, at a salary of $1,000, for the year beginning Oct. 1, 1902, as provided in the budget.

5. That the request of Mr. Henderson for an Assistant be referred to the Budget Committee.

6. That Mr. J. H. Goodspeed be appointed Assistant in connection with the University, at a salary of $1,000, for the year beginning Oct. 1, 1902, as provided in the budget.

7. That Mr. B. H. Davis be permitted to do work in two quarters only, as arranged by the department of Botany, and receive as compensation the sum of $1,000, from July 1, 1902, with the title of Assistant Professor.

8. That Dr. E. Freund be appointed a professor of Law and transferred to the Faculty of Law with salary of $1,000, for extra services which will render during the coming year, it being understood that his full salary shall be $2,000, from Oct. 1, 1902.

9. That B. A. Bancroft be appointed a professor of the Law School to do one fourth work and receive a salary of $500, from Oct. 1, 1902.

10. That Wallace Craig, Dana Lewis Gates, and Edward G. Kirk be appointed Assistants in Zoology, each $2,500, for the year beginning Oct. 1, 1902, as provided in the budget, and that the $2,500, appropriated in the budget for E. M. Stratton, who will not teach, be designated for Assistants in bacteriology and pathology.
Astronomical work on Campus

10. That $300.00 of the Astronomy Equipment Appropriation be designated for the erection of a building for that purpose.

Preachers 1902-3

12. That the following gentlemen be appointed University preachers for the year 1902-3, and the Summer of 1903:
   - Professor George B. Stevens, Rev. W.D. Hyde
   - Bishop J.H. Spalding
   - President John Perry Barrows
   - Bishop Charles S. Cullom
   - Professor William W. King
   - Bishop John J. Vincent
   - President R. B. Benjamin Andrews
   - Professor Walter F. Pearson
   - S.H. Beddow
   - S.J. Beddow
   - W.J. Simmons

The Committee on Instruction also submitted the following report:

Your committee, to whom was referred the proposal of the Rush Medical Trustees for organic relationship to the University on certain conditions, returns the proposition of the Rush Medical Trustees with the recommendation that the proposition be accepted by the Board of Trustees, provided it shall be approved by the New York Trustees.

In making this recommendation your committee submits the following suggestions:

1. It is believed that no better arrangement for the future development of medicine can be proposed than that which is now suggested.

2. It is important that the matter be adjusted at an early date inasmuch as it is known that some persons from whom financial help is expected cannot again be so hopefully appealed to as in the past.

3. The contract with the Presbyterian Trustees which they have already accepted for the University in case of the transfer is not in force.

4. Your committee has examined the question of the financial status of the University and the amount in the current expenses accounts of the amount that has been received from the Rush Medical for several years, and that there has been a surplus of over five thousand dollars each year for four years of over five thousand dollars. It is understood that no additional increase in the appropriation for the same has been made beforehand.

5. The Faculty of Rush Medical College who have contributed to the schools is very much interested in seeing this enthusiasm to the raising of the $1,000,000, and the University is in a favorable position to carry out this plan.

After a full discussion, the report of the Committee was unanimously approved, and the Vice President of the Board was requested to write a full letter embracing as far as practicable the views of the Trustees.

The Committee on Instruction & Equipment also reported that the President had presented a petition from 200 women students asking for a physical culture and gymnasium. The Committee recommended that the proposed temporary gymnasium and assembly hall for the School of Education to cost $200 be built and in the coming Summer instead of a few months, and used as the women's gymnasium during the coming year.

The recommendation was referred to the Committee on Buildings & Grounds for further consideration and report.

Honorary degrees.

The President presented a request from the Senate for permission to present recommendations for honorary degrees under the statutes, and it was voted that the trustees would consider recommendations from the Senate for such degrees, should that body decide to submit them.

On recommendation of the President, W.C. Wilcox was appointed professor in Political Science in the Extension Division for the next Winter Quarter at a salary of $1000 and travelling expenses, and W.J. Rusk was appointed to give instruction during the Summer Quarter at $200, and to give instruction in the Autumn Quarter at $200, and the Department of Literature.

Ed. of Recommendations for new appropriations was appropriated October, for ethnographic work in the office of the Secretary of the Board for the recommendation of teachers, to be taken from the Contingent Fund.

The monthly budget reports were submitted from the Auditor.

The President reported that Professor John J. Dewey had been nominated by the Chicago Institute Trustees to succeed Cel. Francis P. Parker as Director of the School of Education, the nomination was confirmed and Prof. Dewey was appointed.

The President submitted the following financial statements prepared by the Auditor:

Receipts & Expenditures Fiscal Year 1901-2 Estimated.

Based on Actual Figures to April 30, 1902, May & June Estimated.

Condensed Statement: See attached sheets for details.
5. John B. Rockefeller's $150,000.00 Pledge

This pledge embodied in a letter dated Dec. 6, 1900 addressed by Mr. John B. Rockefeller, Jr. to President Ryerson, in Par.
Second makes the following designation of $80,000 of the total to the

- "Current deficit fiscal year July 1, 1901 to July 1, 1902.
- "D Power House and Printing Press Building.
- "E Balance: to be used at the discretion of the Board.

Total: $80,000

Balance: $70,000

6. BUILDINGS UNDER CONSTRUCTION: financial status, etc., thereof:

The Group of Buildings, Frank H. Bartlett Gymnasium and School of Education, are in active process of constructing; in consultation with the Architects I have estimated the amounts of money in payment to contractors and architects covering the months of June, July, Aug. both inclusive with the following:

<table>
<thead>
<tr>
<th>Month</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>June</td>
<td>40,000</td>
</tr>
<tr>
<td>July</td>
<td>35,000</td>
</tr>
<tr>
<td>Aug.</td>
<td>30,000</td>
</tr>
</tbody>
</table>

7. HITCHCOCK HALL: financial requirements.

This building nearing completion and costing $250,000.00, has already paid thereon the sum of $150,000.00, the remaining $100,000.00 requiring the additional sum of $475,000.00 to make full payment for and on account of this building during its further progress to completion.

8. LOT 19: BLOCK X-Georgetown property, financial requirements.

This lot with an apartment building thereon was purchased for $28,000.00, and the payment in installments to be made from certain Endowment Funds.

9. LEEWARD HOUSE: mortgage financial requirements.

This mortgage matures the 30th pror.
School of Ed. budget.

The President presented the budget of the School of Education, and the related schools, and was authorized to negotiate with the State Department, on the basis of an addition of $25,000, to expenses of the Laboratory School, to be transferred from the School of Education, and the budgets were referred to the Committee on Instruction & Equipment for consideration and report.

Law School.

The President was authorized to arrange for the Law School in the Press Building, if found practicable.

Law School in Press Bidg.

The President presented a recommendation from the Senate that the degree of LL.D. be conferred on Theodore Roosevelt, President of the United States, on the occasion of his visit to Chicago in the Autumn, and the recommendation was approved and adopted, and President Harper was authorized to make the necessary arrangements.

The Business Manager submitted the following report:

The Board of Trustees, The University of Chicago,

Gentlemen—

I beg to submit the following matters to you for instructions:

1. WILL OF WILLIAM R. ODEN

A letter from Messrs. Howland, Murray & Prinster, Attorneys, New York, addressed to President Harper states that a question has arisen as to whether the interests of the different beneficiaries under the Will of William R. Oden vest before the expiration of the life estate created by the Will and further that the Trustees have brought an action for construction of the Will joining in the Will all the legatees; this letter is therefore submitted to the Committee on Law and Complaints, and request is made that authority be given to employ Attorneys to appear for The University and make defense, no change being made for the present.

Your instructions relative hereto are requested.

2. LANDMARK ARCHITECTS

Pursuant to instructions I have been in negotiation with Messrs. Olmsted Bros., relative to their assuming responsibility of detailing and taking exclusive charge hereof of Campus Improvements.

A letter from Mr. Olmsted and his associates in a recent discussion set forth his attitude in the matter as related to his own duties as also those of other parties who will also be involved in the matter in a successful manner. This matter was by the Board referred to me for examination and report; I may now suggest that upon Mr. Olmsted's further negotiations and final settlement of the question be devolved upon the Committee on Buildings & Grounds. Mr. John E. Olmsted is expected to be in Chicago Monday, 2nd and pro.

Respectfully submitted,

(signed A.M. Rust, Business Manager.)

On this report the following action was taken:

Wm. B. Odgen is authorized to appear for the University and take such action as the interests of the University require.

Olmsted Bros. were referred to the Committee on Buildings & Grounds with power.

A special meeting of the Board was held at Monday's at 1 P.M. There were present P.A. Smith, who was made chairman pro tem, and Ulrich, Gray and Bartlett, and A.M. Rust.

The President presented a request from the Department of Physical Education relating to the removal of the drive in front of the Physical Laboratory and it was referred to the Business Manager and Committee on Buildings & Grounds for consideration and report.

The Secretary,

May 31, 1902.

T. Goodspeed, Secretary.
The Degree of Bachelor of Philosophy upon the following students:

Harriet Ruth Atkinson  Albert Bertram Garcelon
Mary Elizabeth Balfour  Corinne Elizabeth Ball
Evelyn Bollinger  Charles Stecher Haynes
Henry William Byfield  Grace Thurber Ensign
Mary Leo Blackman, Jr.  Edna Elizabeth Seywood
Hilda Bebb  Earl Howard
Celeste Belle Bowman  Mary Jeanette Inches
Frederick Dreiman Bradshaw  Arthur Clarence Jacobus
Helen Brandeis  Claire Lillian Johnsen
Bernardine William Broek  Roy Dee Rex
Willard Daniel Cawell  Harriet Morgan Russey
Leona Susan Canterbury  Elsa Klein
Grace Jean Clifford  Aelita Koeh
Anna Marie Corbett  Ernest William Kohlma, Jr.
Margaret Barrett Coulter  Josephine Lankeler
Bertha Louise Day  Roxane Alissia Langeller
Agnes Louise Dudge  Clarence Cary LeFevre
William Henry Effret  Leon Patterson Lewis
Phoebe Ellison  Grace Bartlett Lincoln
Benjamin Epstein  Thaddaeus Jasper Perrill
Herbert Raiston Fleising  Clementine Brooks Tenman
Beatrice Mabel Toomey  Florence Alks Miller
Kate Belle Fouts  Grace Lenore Myers
Kazima Russell  Louise Klee
Mildred Blanche Richardson  Mary Ethel Reinhauer
Frank Stahl Rheiner
Harriett Held Robinson  Louis LeRoy Rogers
Jessie Evelyn Smaron  Walter Days Smart
Warran Browndell Smith  David Becker Stewart
Rama Adelia Swanson  Helen Margaret Walker
Eleanor Inez Walker  Garland Quince Whitfield
Karen Bennett Webb  Harriette Rhona Seward Young

The Degree of Bachelor of Science upon the following students:

Hazen Lorenzo Avery  Burtie Blodgett Cooper
Mary Palmier Brookfield  George Elbert Hayden
Mel Augustan Childs  John Gardner Hayden
Ferne Hayford Daniel  Archbold Lawrence Meany
Emily Elizabeth Dobkin  Charles N. Gamelin LeFevre
Curtis John Hallam  Helen Vivian Mounton
Clare Edwin Fraunfelter  Eddie Elmer Franklin
Elda Milled Frareman  Bezzy Augusta Lovring
Russee Sives  Herberl Victor Nellinga
Eugene Bates  Harry Franklin Preble
George Warner Nokes  Walter Clark Preble
Frank Walker Rense  Alvin Bricker Rider
John Hunt Shepard  Will Miller Rider
George Steely, Jr.

The Degree of Master of Arts upon the following students:

William Watkins Frost  George Mason Swigart
Frank Garver Gullattar

The Degree of Bachelor of Philosophy upon the following students:

Sarah Field Harlow  Elizabeth More
Grace Bartlett  Harriet Jordan Webster
George Wilson Bok  Helen Jephtha Webster
James Fleming Hoag

The Degree of Master of Science upon the following students:

Charles Henry Scherr  Philip Graeme Brighton
Mary Elizabeth Mathews

The Degree of Bachelor of Divinity upon the following students:

John Kenneth Calkins  Frank Leonard Cavad
Alfred William Place  Albert Sherwood Wesson

The Degree of Doctor of Philosophy upon the following students:

Errett Gates

Wallace Appleton Beatty (Chemistry, Physics)
George A. Caven (Geology, Petrology)
Katherine Elizabeth Jupp (Education, Sociology)
Harriet Gertrude Clay (Sociology, Zoology)
Eugene Howard Harper (Geology, Physiology)
Edward Joseph House (Sociology, Social Technology)
Frank Malcolm Howat (Theology, Chemistry)
Edgar Holmes Holmack (History, Political Science)
George Morgan (Dissertation Literature and Interpretation)
William George Tipton (Geographic, Geology, Glaciology)
Frank Alonso Wilder (Geology, Petrology, Mineralogy)

The Teacher's Eulogy upon the following students:

Isabella Baker

Graeme Louise Griffith
By-laws to be printed.

Collegiate Alumnae

The President of the University presented a Communication from the Executive Committee of the Collegiate Alumnae urging the continuance of Co-instruction in the University in all departments.

Mr. Ryerson presented a request for permission to use for camping purposes for the children of the Hebrew Ordnance School for the Dead a portion of the University Grounds on the shores of Lake Geneva the coming summer, and it was granted. The Board adjourned.

TUESDAY, JUNE 17, 1919.

Board Room, 3 P.M. Regular monthly meeting of the Board. There being no quorum present the meeting adjourned for one week.

The Annual Meeting of the Board was held in the Board Room at 2 P.M. There were present J.A. Ryerson in the chair, and members: Baldwin, Barton, Bartlett, J.A. Smith, Putnam, Ingham, Walker, and McKown. Mr. McKown's resignation was received from Mr. MacVaugh and Mr. MacVey of their inability to be present.

Prayer was offered by Mr. Goodman.

The minutes of the meetings of May 20th and 31st, and June 17th were presented and approved.

The minutes of the Board for the next three years were being in order the following were elected: James A. McKown, President; David S. Hamilton, Vice President; Andrew V. Ingham, Secretary; Thomas G. Goodspeed, Treasurer.

The resignation of Mr. Goodspeed as Trustee was presented to take effect on the election of his successor. The resignation and the nomination of a successor to Mr. Goodspeed were referred to a committee consisting of the following Trustees: Andrew V. Ingham, chairman, A.C. Bartlett, J.A. Baldwin, H.F. McVey and W.H. Harper.

The officers for the new year were elected as follows: J.A. Ryerson, President; Andrew V. Ingham, Vice President; John D. Rockefeller, Treasurer; J.A. Smith, Secretary.

It was voted that the salary of the Secretary be beginning July 1 be fixed at $5000, that of the Business Manager at $3000, and that of the Auditor at $2500.

It was ordered that the By-laws and Articles of Incorporation, with the name of the Trustees, be printed.

The By-laws to be printed.
Owen, W. B.    Classic and Dean  $2000  
Robertson, W. L.    Business and Dean (Women) 1200  
Gross, J. H.    Classics and Languages  350  
Howell, W. W. L.    Classics  300  

Lane, Ruth    Classics  $200  
Norton, Fred    Business Administration  500  
Perot, Bertha    Addn. Classics  $200  
Moulton P.R.    Addn. French  900  
Mark W. V.    Addn. French  1000  
Lynde, C. J.    Addn. Math  700  
Atwood W. V.    Addn. Math  900  
Simpson L. L.    Science  400  
Cushman, Lillian    Art  540  

Physical Culture and other extra assistants  1285  
Buildings and Grounds  39,400  
Rent, 3447 Lexington Ave.  1000  
Janitor  330  
Repairs  400  
Insurance  300  
Heat, Light, and Water  375  

Equipment and Supplies  300  
Laboratory  300  
Annual training  180  960  

Clerk    General School Expense  $200  
Advertising  75  
Printing and Engraving  100  
Incidental  700  

Total  $20,350  

Chicago Normal Training School  
Buildings and grounds  1200  
Repairs and cleaning  400  
Heat and light  200  
Miscellaneous  350  

Total  3150  

Equipment and Supplies  950  
Laboratories  200  
Drawing rooms  85  
Miscellaneous  400  

Total  1700  

General School Expense  
Clerk  120  
Postage and stationery  220  
Advertising  100  
Printing  175  
Prizes  100  
Miscellaneous  150  

Total  1370  

Contingent and Extra Teaching  
Unassigned  1200  

Total  2400  

Laboratory School  
Officers of Instruction and Administration  
Rev. C. Dewey    Principal  $50  
Campbell    Men's Training and Math.  1300  
Gurney, Althea    Business  1300  
Palmer, Grace    Domestic Science  1000  
Gillett, Mary    Chemistry, Lillian  500  
Ford, Eliza    Music  500  
Catt, Clara    French  500  
Latin  500  
Germ    German  500  
Science Assistant    Physical Culture, and History Assistant  445  

Total  13,675  

Buildings and Ground  
Rent  1000  
Janitor  480  
Heat, Light, and Water  400  
Repairs  225  

Total  2250  

Equipment and Supplies  400  

Total  2650  

General School Expense  
Current Expense  200  

Total  2250  

H. E. B. Davis    S. Mr. Harry S. B. Davis was appointed an Assistant in the Music department at a salary of $300. From October 1, 1900, as provided in the budget.  

Wm. A. Coleage 4, Wm. William A. Coleage of Aurora, Ill., was appointed a Lecturer in University Extension, on the usual terms.  

Anne N. Lutz    S. Anne N. Lutz was appointed preparator in Zoology at a salary of $500. From October 1, 1900, as provided in the budget.
The Board of Truste
The University of Chicago

Senment: — I beg to report as follows, viz:—

A. BUILDING — under construction.

1. Press Building

The Press Building, which is nearing completion, the interior finish in the upper stories being practically completed. The library stacks are being placed in position and the General Library will be fully installed in its new quarters within the next ten days. The new machinery for the Press Division will be placed in position and the departments of the Press Division that are at present detached quarters in this building will be in occupancy during the coming month.

2. Mitchell Hall

This building is steadily progressing and as planned will be completed ready for occupancy upon Aug. 15th.

3. Group of Buildings

Satisfactory progress is being made upon the group of buildings the walls of which have risen to such a height that it is nearly safe to carry them through completion without the support of a scaffolding. The masons' work is being carried on satisfactorily.

4. Bartlett Gymnasium

The masonry of the Gymnasium is completed to the full height of the first story and work is practically suspended by reason of lack of steel; steps have been taken which it is hoped will result in expediting the delivery.

5. School of Education Group

The section of this group for which contracts have been made covers the entire 56th St., frontage of Block 6 and together with Monroe and Kimbark Avenues to a distance of 175 ft. north of 56th St. The foundations are practically completed and the work is progressing satisfactorily.

6. Power House Plant

The walls of the extensions of the Power House are completed to their full height being nearly ready for the roof. The tunnel extension, approximately 5000 linear feet, has been constructed under the avenues and through the interior blocks between the campus and the block upon which the School of Education Buildings are being erected.

7. Press, Gymnasium and Group; Sub-soil drainage.

The Architects deem it necessary to install a system of subsurface drainage for these buildings and in the same of the Press Building we are equipped with a situation as special to affecting the section of its basement assigned for the large printing presses. The details of this system are incorporated in a letter from the Architects herewith accompanying; the additional expense of this work will be approximately $1000 for the Press Building. Architect Clark of Evers, Shepley, Rutan & Coolidge is now within call in order that, if needed, he may explain the entire situation as regards all the buildings designed by them and now in process of construction.

B. 561 SOUTH CLINTON STREET

Upon the 20th ult I reported relative to the acquisition of Lot abutting upon this holding stating some reasons why it would be desirable and indicating the approximate price for which it could be purchased; the action of the Board was its reference to the Finance Committee; it has now been referred to the Finance Committee who recommend its purchase at $6000, the sum at which the owners have agreed to convey.

Respectfully submitted

(Signed) M.A. Ruotz
Business Manager.

This report the following action was taken.

1. The matter of the sub-soil drainage for the new buildings was referred to the Committee on Buildings Grounds with power.