The Secretary presented the following recommendations from the President of the University and the Business Manager:

That Thomas Dinndale be transferred from the Department of Buildings and Grounds to the Physical Culture Department of the School of Education and that his salary, $750 per year, be transferred from the appropriation for the School of Education Janitors to the appropriation for the School of Education Expense—Physical Culture, and that he be placed under the direction and control of Dr. W. J. Monies in the School of Education.

That Miss Anna O’Byrne, checker in Ida Noyes Hall, be transferred from the Department of Buildings and Grounds to the Ida Noyes Hall administration and that her salary, $600 per year, be transferred from the appropriation for Janitors to the appropriation for Ida Noyes Hall administration, and that she be placed under the control and direction of Mrs. Florence Mills Godspeed.

It was moved and seconded to concur in the recommendations and to authorize the transfer of the appropriations for the two persons named as proposed and to approve their appointment in the two departments as specified, and, a vote having been taken, the motion was declared adopted.

President Judson presented the following communication:

The Board of Trustees,

The University of Chicago,

I will contribute to The University of Chicago Fifty Dollars ($50) per year for ten years, payable on
the first day of December of each and every year, commencing December 1, 1916, and ending on December 1, 1925, paid sums of money for the Reynolds Club. It is in the purchase of books shall be approved by the Library Committee of the Reynolds Club. It is not my desire that books so purchased must necessarily remain in the Reynolds Club building and in making this pledge I authorize the University to turn over to the University libraries or to other libraries or institutions such of the books so purchased as the Club shall from time to time desire to have placed on its shelves. In addition to which on the first day of December, 1925, I will contribute to The University of Chicago the further sum of One Thousand Dollars ($1,000) as an endowment fund, the income thereof to be used in the purchase of books in like manner and under like provisions.

(Signed) James Vincent Nash.

It was moved and seconded to accept the contribution made by Mr. Nash upon the conditions named and to request the secretary to express to him the thanks of the Trustees for his gift, and, a vote having been taken, the motion was declared adopted.

President Juleon presented the following communication:

August 5, 1915.

Mr. Trevor Amett.

The University of Chicago.

I understand that the Civil Government Scholarships which I founded some years ago have paid off for the past some time, since being covered by cash funds advanced by me, I further an under the improvement of this year that the payment in the spring of this year will exhaust the funds you had on hand for that purpose. I have had some correspondence with you on the subject and it seems to me I might just as well proceed and tell you the details of the scholarships at this time and from correspondence the following outline which is satisfactory to me is in accordance with your previous suggestion, viz:

I shall advance per annum $4,500 to the University of Chicago, the income of which up to $500 per annum to be used in payment of one or more Civil Government Scholarships.
Government scholarships and such amount over $2000 to be applied to the original, until the market value of the bonds, plus the accumulation shall equal $6,000. After which, the University may, at its discretion, invest the bonds and interest at their discretion; and any further excess of the fund beyond the $2000 may be employed for any purpose the University sees fit.

If this is in accordance with your previous suggestion, I shall be glad to have you notify me and we will close the matter up promptly. I would like, however, for you to get the approval of the President in this matter, as to whether we should continue in the subject of civil government, or whether he in the subject of civil government may be available for the which would make it advisable for us to change. Unless this is the case, my own preference would be to continue along civil government lines.

I think the last year or two we have fallen into the custom of calling this "The H. B. Swift Scholar-ship" or "The President has any suggestions for another designation, would be very glad to hear it."

(Signed) Harold H. Swift.

It was moved and seconded to accept the gift offered by Mr. Swift upon the terms specified by him; to designate the scholarships, as requested, the Civil Government scholarships, and to request the Secretary to tender their thanks to Mr. Swift on behalf of the Trustees for his much appreciated contribution, and, a vote having been taken, the motion was declared adopted.

University of Chicago Magazine
President Judson presented with his approval the following communication:

August 19, 1916.

Alumni Council
President Harry Pratt Judson.
The University of Chicago.
I am returning herewith Mr. Cauty's letter to you under date of August 18, 1916, regarding the budget of the Alumni Council for 1916-17. You will
notice that the request is made for appropriations as follows: (1) Alumni Magazine, $1,000; (2) for work on the Alumni records, $500; (3) an additional appropriation of $500. (This I think is for extension work among the Alumni clubs in other centers than Chicago); (4) an appropriation for Mr. Moulds for supervising and managing the Association.

During the past year, Mr. Moulds has done a lot of work for the Alumni Council and has brought their work into a very satisfactory state. There is a very good feeling among the Alumni and it appears that they have confidence in the University and are willing to make contributions to it. This has been due in large measure to the work which Mr. Moulds has done, and to the fine co-operation which he has had from Mr. Swift, Mr. Sheeler, and other members of the Alumni. For his services, he was paid by the Alumni Council 25 cents for each subscriber to the magazine. During the past year, the circulation has increased and with the increased circulation the amount paid Mr. Moulds has increased.

It would be an injustice to Mr. Moulds to refer to the condition which existed at the University with respect to his continuing the work of editor of the Alumni Magazine. The work was done on his own time and without any additional compensation for it. However, I believe that the work of the Alumni Magazine is very important and should be continued.

In summary, I would recommend an appropriation of $500 for the Alumni Magazine, $500 for the Alumni records, and $1,000 for Mr. Moulds for his services.
Mr. Houlde devices, and do work in connection with the Alumni Associations in other cities. This is a new expense.

(Signed) Trevor Arnett.

It was moved and seconded to concur in the recommendation of President Judson as contained in the communication of the Auditor and to authorize the appropriation from General Reserve of $1,750 additional for the Alumni records; of this amount $500 to be used for keeping alumni records and $750 as additional salary for Mr. J. F. Houlde, and, a vote having been taken, the motion was declared adopted.

President Judson, on behalf of the Committee on Instruction and Equipment presented the following recommendations:

J. V. Nash

1. Acceptance of a gift of Mr. James Vincent Nash, of the college class of 1915, for the library of the Science Club.

2. Authorization of provision for professor of Military Science for one year from October 1, 1916, salary not to exceed $1,000. It is understood that salary not to exceed $1,000. It is understood that

W. A. Frank

3. Reappointment of Mr. W. A. Frank Anderson as

Th. G. Allen

4. Appointment of Thomas George Allen as Secretary of Haskell Oriental Museum for one year from January 1, 1917, at a salary of $1,000.

5. Appointment of Mr. E. T. Johnson as

A. Z. Harvey

6. Appointment of A. Z. Harvey as an instructor in History, at a salary of $1,000, in the budget, provided in the budget of A. Z. Harvey to an instructorship in History for one year from October 1, 1916, without change in salary.
8. Acceptance of the resignation of Stanley D. Wilson, instructor in chemistry, to take effect September 30, 1916. Mr. Wilson leaves to accept an appointment in Rice Institute, Houston, Texas.

G.B. Wilson
Instructor in Chemistry

W.L. Casler
Department of Science

T.R. Wilkins
Department of Science

K.B. Jones
Department of Science

C.P. Eiftenbach
Department of Physical Education

L. Courtney
Department of Physical Education

S. D. Wilson
Instructor in Chemistry

W. L. Casler
Department of Science

T. R. Wilkins
Department of Science

K. B. Jones
Department of Science

C. P. Eiftenbach
Department of Physical Education

L. Courtney
Department of Physical Education

9. Following appointments in the University High School, as provided in the budget, for one year from October 1, 1916:

John M. A. Jones
Instructor in Science

E. R. Winch
Instructor in Science

J. W. Linn
Instructor in Science

L. B. Dickson
Instructor in Science

10. Appointment of Ethel H. Griffin, teacher in the elementary school, $1,200.

P. H. Griffin
Teacher in Elementary School

11. The following advances in salary and appointments in the Elementary School, provided in the budget, for one year from October 1, 1916:

C. Kingman
Teacher in Elementary School

K. McLaughlin
Teacher in Elementary School

J. W. Smith
Teacher in Elementary School

P. H. Griffin
Teacher in Elementary School

E. Parker
Teacher in Elementary School

C. W. Caldwell
Dean of the University College

J. W. Linn
Teacher in Elementary School

L. B. Dickson
Teacher in Elementary School

A. J. Carlson
Teacher in Elementary School

J. W. Linn
Teacher in Elementary School

L. B. Dickson
Teacher in Elementary School


A. J. Carlson
Dean of the University College

J. W. Linn
Dean of the University College

L. B. Dickson
Dean of the University College

13. The appointment of Associate Professor J. W. Linn to the usual two-thirds rate, $333.34, for each at the usual two-thirds rate, $333.34, for each at

J. W. Linn
Associate Professor

L. B. Dickson
Associate Professor

14. Commutation of the vacation credit of Professor W. B. Dickson to be advanced from $4,500 to $4,600, for each at

L. B. Dickson
Professor

J. W. Linn
Professor

15. The salary of Professor J. W. Linn to be advanced from $4,500 to $4,600, for each at

J. W. Linn
Professor

L. B. Dickson
Professor

16. The salary of Professor J. W. Linn to be advanced from $4,500 to $4,600, for each at

J. W. Linn
Professor

L. B. Dickson
Professor

17. The salary of Professor J. W. Linn to be advanced from $4,500 to $4,600, for each at

J. W. Linn
Professor

L. B. Dickson
Professor

18. The salary of Professor J. W. Linn to be advanced from $4,500 to $4,600, for each at

J. W. Linn
Professor

L. B. Dickson
Professor
their investment.

The report was received and ordered placed on file.

The Business Manager submitted the following:

Gray Loan report:

The Board of Trustees,

The University of Chicago.

I desire to report the closing of the loan of $30,000 to William H. Gray, George Buchanan Gray, William B. Gray and Ralph B. Gray, in accordance with the action of the Committee on Finance and Investment, dated July 18, 1916, due July 5, 1916. The note is payable semi-annually, represented by interest payable semi-yearly and covering lands described as in Oldham and Potter Counties, Texas, described as

in Oldham and Potter Counties, Texas, described as
The loan is further secured by the deposit as collateral of certificates for $75,000 in the Kansas City Trust which said certificates are in the name of Orpha Buckingham Gray and by her duly endorsed in blank. I should like to ask your approval.
(Signed) Wallace Beckman.

It was moved and seconded to approve the closing of the loan of $50,000 to William H. Gray and others as reported, and a vote having been taken, the motion was declared adopted.

The Business manager submitted the following report:

The Board of Trustees.

The University of Chicago advised that they have exchanged the certificates of deposit for $78,000 for Western Pacific Railroad Co. bonds and have received temporary certificates for 5,000 shares common stock of the Western Pacific Railroad Corporation. They are holding the temporary certificates with their correspondent in New York until the permanent certificates are issued.
(Signed) Wallace Beckman.

The Business manager submitted the following report:

The Board of Trustees.

The University of Chicago and Illinois First Mortgage Bond of which the University holds $54,000 out of an issue of $112,343,000. I am advised that the present prospect is that the Chicago and Illinois Coal Company will purchase the Illinois and St. Paul Railroad Company's bonds at a cost of $74,000, which will result in a considerable saving to the University. The proceeds of the sale will be held by the University and invested in securities to yield a return on the investment. The University is interested, but it is expected that the holders of the Chicago and Indiana Coal Company bonds will be entitled to a deficiency decree against the Chicago and Eastern Illinois Railroad Company for any amount not realized from the sale of the property included in
<table>
<thead>
<tr>
<th>Investment</th>
<th>Income</th>
<th>Rate % Depreciation Charged</th>
</tr>
</thead>
<tbody>
<tr>
<td>III. Apartment Buildings and Residences</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. 2450 N. 2nd Ave.</td>
<td>1322.72</td>
<td></td>
</tr>
<tr>
<td>2. 3409 N. 1st Ave.</td>
<td>1322.72</td>
<td></td>
</tr>
<tr>
<td>3. 3430 N. 1st Ave.</td>
<td>1322.72</td>
<td></td>
</tr>
<tr>
<td>4. 3430 N. 2nd Ave.</td>
<td>1322.72</td>
<td></td>
</tr>
<tr>
<td>5. 3430 N. 3rd Ave.</td>
<td>1322.72</td>
<td></td>
</tr>
<tr>
<td>6. 3430 N. 4th Ave.</td>
<td>1322.72</td>
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<tr>
<td>7. 3430 N. 5th Ave.</td>
<td>1322.72</td>
<td></td>
</tr>
<tr>
<td>8. 3430 N. 6th Ave.</td>
<td>1322.72</td>
<td></td>
</tr>
<tr>
<td>9. 3430 N. 7th Ave.</td>
<td>1322.72</td>
<td></td>
</tr>
<tr>
<td>IV. Vacant Real Estate Operations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1. Ogden Investment</td>
<td>40328.19</td>
<td>-1896.56 -4.2</td>
</tr>
<tr>
<td>2. Culver Investment</td>
<td>60252.19</td>
<td>-1459.11 -2.3</td>
</tr>
<tr>
<td>3. Culver Lecture and Publication Fund</td>
<td>4000.00</td>
<td>-220.05 -5.5</td>
</tr>
</tbody>
</table>

Notes: The Williams property was owned and operated from June 1, 1914.

Rosenwald Hall
Chamberlin Bust

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act in the matter of the proposed construction of a niche in Rosenwald Hall to receive the bronze bust of Professor Chamberlin, at a cost of not to exceed $340, and the amount to be charged to General Reserve fund. A vote having been taken, the motion was declared adopted. "Adjourned."
The University of Chicago
MINUTES OF THE BOARD OF TRUSTEES
October 20, 1916.

The regular monthly meeting of the Board of Trustees was held in the Board Room, Tuesday, October 20, 1916, at 2 p.m.

There were present: Mr. Eyre, in the chair; Messrs. Arnett, Bartlett, Dickerson, Donnelley, Feltschul, Grey, MacLeish, Parker, Rosenwald, Scott, F. A. Smith, W. A. Smith and Swift; also Mr. Beckman.

Messrs. Baldwin, Holden and McMorris sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held September 12, 1916, were approved.

The special Committee on Salaries appointed at the meeting held May 9, 1916, submitted the following report:

Committee on Salaries
[Report of]

The University of Chicago.
The committee on salaries of employed officials has already made two reports, on June 13, 1916, and on July 11, 1916. In these reports it is stated that the compensation of the business manager and the associate business manager has been satisfactory.

Since the beginning of the committee's deliberations there has been under consideration the salary of the president of the university. Investigations made by the president of the university have shown that the salaries of other universities are generally higher than the salaries paid to the president of the University of Chicago. The committee has learned that the president of the University of Chicago has been paid more than the president of the University of Chicago. The committee has learned that the president of the University of Chicago has been paid more than the president of the University of Chicago.
The Board of Trustees
October 10, 1916.

...position have greatly increased, the Committee early reached the conclusion that the President's salary should be increased.

However, before acting, President Judson was consulted, and the Committee learned that he preferred that his salary be not increased at this time, his reason being that when the present budget was adopted it was found to be inexpedient to advance the major part of the salaries of the heads of the faculties of the departments with which he was most deeply concerned.

Notwithstanding President Judson's preference, the Committee makes the following recommendations:

1. That beginning with the fiscal year, July 1, 1916, the President's salary be increased $2,000, making it $5,000.

2. That the fund for Official Entertainments be increased for the present fiscal year from $5,000 to $8,000.

3. That insofar as these recommendations, if adopted, become an addition to the present budget, the excess expense be charged to the anticipated increased receipts.

(Signed) Francis W. Potter,
Chairman.

Julius Rosenwald,
Jesse A. Baldwin,
Committee.

It was moved and seconded to adopt the report and to authorize the increase in the salary of the President of the University as proposed beginning July 1, 1916, and, a vote having been taken, the motion was declared adopted.

The Secretary announced the death of Mrs. Albion W. Small and of Dr. Franklin Johnson. The latter became Assistant Professor of Church History and Homiletics at the opening of the University in 1892 and was retired with rank of Professor in 1909. He was nearly eighty years of age.
It was moved and seconded to request the Secretary to express to Professor Small and to Mrs. Johnson the sympathy of the Trustees in the loss they have sustained, and a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Expenditures recommending the commutation of extra vacation credit of H. C. Cowles, R. J. Bonner, H. W. Prescott and H. H. Newman.

It was moved and seconded to authorize the commutation of the extra vacation credit of Henry C. Cowles and the payment of his $750, less one-third for cash, and of R. J. Bonner of $533.33, less one-third for cash, or $500, net; of Henry W. Prescott of $250, net, and of H. H. Newman of $1,166.66, less one-third for cash, or $777.77, net, and a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Finance and Investment recommending that steps be taken to clear the title to the Morgan Hall block at Morgan Park, leased by the Baptist Theological Union, for 999 years to the University, the situation with reference to the property being explained by the Business Manager.

It was moved and seconded that the Business Manager
The secretary presented a report from the Committee on the Library, recommending an appropriation of $650 for the purchase of new books. The motion was unanimously supported.

Dr. Jones presented a report on the University's progress in the last quarter. The report included an update on the construction of the new science building and the progress of the university's endowment fund.

The president, Dr. Williams, congratulated the university on its achievements and encouraged continued support for the institution.

The meeting adjourned at 5:30 PM.
provide a laboratory; for alterations and for the extension of the three newer greenhouses.

It was moved and seconded to concur in the recommendation, to authorize the additions and alterations in the Botany greenhouses and to appropriate $1,630 from the General Reserve therefor, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on buildings and grounds recommending an appropriation of $3,500 for laying new floors in the Women's Halls.

It was moved and seconded to concur in the recommendation and to appropriate $2,500 from the General Reserve for installing new floors in the Women's Halls, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on buildings and grounds recommending an appropriation of $6,000 for purchase of furniture to replace that worn-out in a portion of the 243 rooms of the Women's Halls.

It was moved and seconded to concur in the recommendation and to appropriate $6,000 for purchase of furniture for the Women's Halls as proposed, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee

Board of Trustees
October 10, 1916.
on Buildings and Grounds recommending an additional appropriation of $4,208 (the original appropriation having been $3,000) for the installation of additional stacks in the Classics Building.

It was moved and seconded to concur in the recommendation and to authorize the installation of additional stacks in the Classics Building at a cost of $4,208, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Buildings and Grounds recommending the installation of a new electric passenger and freight elevator in the Press Building; the Business Manager submitting a bid and specifications of the Otis Elevator Company therefore.

It was moved and seconded to concur in the recommendation, to authorize the installation of an electric passenger and freight elevator in the Press Building, and the making of a contract with the Otis Elevator Company for $3,000 for installing it, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Secretary at the request of the President of the University presented the following recommendations:
<table>
<thead>
<tr>
<th>Name</th>
<th>Action Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>F. Starr</td>
<td>Leave of absence with pay for one year, from January 1, 1919, to Associate Professor Frederick J. Danne.</td>
</tr>
<tr>
<td>J. Danne</td>
<td>Acceptance of the resignation of J. Danne, Instructor in Accounting, to take effect September 20, 1918.</td>
</tr>
<tr>
<td>G. R. Loom</td>
<td>Appointment of Glenn O. Loom, A. B. in Accounting, as Instructor in Accounting, for one year, from October 1, 1918, at a salary of $1,600.</td>
</tr>
<tr>
<td>A. W. Bloom</td>
<td>Appropriation of $1,600 from the General Reserve for the compensation of A. W. Bloom, for one year, from July 1, 1918, to continue the arrangement of July 1, 1918, for the compensation of material in the laboratory.</td>
</tr>
<tr>
<td>G. B. Irvin</td>
<td>Appointment of George Ellis Irvin, Ph. B. (Clark University, 1913) and Professor in the Department of Education, to an Instructorship in Education, for one year, from October 1, 1918, at a salary of $1,900, provided in the budget.</td>
</tr>
<tr>
<td>J. A. Child</td>
<td>Appointment of J. A. Child (A.B. Harvard), Instructor in Oberlin College, to an Instructorship in the home economics department, for one year, from October 1, 1918, at a salary of $1,600 provided in the budget.</td>
</tr>
<tr>
<td>C. Kingman</td>
<td>Acceptance of the resignation of Cordelia Kingman, on September 30, 1918, as principal of the Kalamazoo public school.</td>
</tr>
<tr>
<td>L. Lucas</td>
<td>Appointment of Laura Lucas as Teacher in the Elementary School for one year, from October 1, 1918, at a salary of $1,500 provided in the budget for Miss Kingman.</td>
</tr>
</tbody>
</table>

**Military Training**
- **Authorization of the United States an application for the establishment of a field training corps.**
- **President of the United States an application for the establishment of such corps at universities and colleges of military training.**
- **Cooperation of the president to submit an act of the United States an application for the establishment of military training.**
- **President of the United States an application for the establishment of such corps at universities and colleges of high standing.**
- **Students who enter upon the course of study of the university agree to participate in the training of two years.**
- **The course will be concluded by any student who shall be graduated.**
- **Minimum of six hours per week.**
- **Students with an average of three hours of instruction per week.**
- **Academic year for military training.**
- **Courses during the first two academic years of the student's course.**
- **Students will be enrolled in the training course.**
- **The training course is organized.**
48. Board of Trustees
October 10, 1916.

the institution.

Formal action by the Board is necessary in order
to conform to the regulations of the War Department,
which, on the 3rd of June, 1916, Heretofore mentioned.

The conditions above noted conform to the plans adopted
by the Faculty and heretofore in general approved by
the Board of Trustees and for which, at an appropriation
September 14, 1916. The regulations
of $1,000 were made September 20, 1916, and have
been under date of September 20, 1916, and have
been recently been received by the University and by
the Major-General commanding the Department of the

It was moved and seconded to concur in the recom-
mendations, to grant the leave of absence, to accept
the resignations, to make the appointments, to appro-
riate $1,000 from the General Reserve, as proposed,
and to authorize the President of the University to
make application to the War Department of the United
States for the establishment of a Reserve Officers'
Training Corps, and, a vote having been taken, the
motion was declared adopted.

Upon recommendation of the President of the
University,

It was moved and seconded to appropriate $750 for
continuation of the experiments of Professor A. A.
Hitchcock in reference to the rigidity of the earth,
the amount to be charged to General Reserve, and, a
vote having been taken, the motion was declared
adopted.

The Secretary presented the following commu-
nication:
To the Board of Trustees,

The University of Chicago,

Your Committee to which was referred the proposed gift of Mr. Wilfred H. Voyнич, of London, for the establishment of a Chair of the Political and Economic History of Poland, begs to report that it has accepted the gift, power to do so having been granted by your Board at the meeting held August 8, 1916. The Chair will be connected with the Department of History. The Committee reports that an appointment to this Chair will be made for not exceeding one year at a time. Such appointment will fall within the limits of the gift of Mr. Voyнич and at the same time will not commit the University unduly.

(Signed) Martin A. Ryerson,
J. Spencer Dickerson
Committee.

It was moved and seconded to approve the action of the special committee on the Chair of the Political and Economic History of Poland, and, a vote having been taken, the motion was declared adopted.

The Auditor submitted his financial statements for the first two months of the current year accompanied by the following communication:

Chicago, September 23, 1916.

The Board of Trustees,

The University of Chicago.


It will be noted that there is an increase in net receipts on the budget of $31,915.63. This increase is due to increased receipts of $49,418.35 in the current two months. Of the increase in receipts $37,452.85 is from student fees and $12,065.50 is from income on investments and miscellaneous items. The increase in expenditures, $27,506.78,
is largely accounted for by the increases in salaries in the faculties of Arts, Literature, and Science in the budget of 1916-17 and in increase in instructionon account of the very heavy registration in the summer quarter. The increases in the larger budget under which the University is operating during the year 1916-17, are shown a decrease in net receipts of $1,510.21. The capital of the University Press on August 31, 1916, was $145,650.24 or $435.24 in excess of the capital account at Press. The capital account of the Press shows an increase of $435,526.29, so that this year's Press capital in use or increase in the amount of Press capital in use is due to heavier operating expenses on account of an increased volume of business, and to an increase in accounts receivable.

(Signed) J. C. Plimpton.

The reports were received and ordered placed on file.

The Auditor submitted a report setting forth the conditions upon which the Charles Hitchcock Fund was established, the modification of the original agreement and the manner in which the University has complied with the provisions of the trust.

The report was received and ordered placed on file.

The Business Manager presented the following communication:

September 14, 1916.

The Board of Trustees,

The University of Chicago, 1916.

On September 21, 1916, a deed was delivered to Burt B. Siets of the property mentioned in the accompanying resolution under authority was passed at that time approving the action of the Board of Trustees in making the resolution be passed.

(Signed) Wallace A. Neuman.
It was moved and seconded to adopt the following resolution:

Resolved, that the sale of lot 18, block 2, Tremaine's Addition to Irving Park, said addition being a subdivision of the northeast 10 acres of the northwest ¼ of section 25, Township 40, north, range 13, east of the Third P.M. in Cook County, Illinois, to M. Burt, for the sum of $500, and the action of M. Burt and the Vice President and Secretary of the Board of Trustees in executing a special warranty deed dated February 11, 1916, to said M. Burt, is hereby ratified, approved and confirmed, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

Taxes

The Board of Trustees.

The University of Chicago.

The Board of Review has fixed the following reductions in taxes, in each case in accordance with the requirements of the Zoning Ordinance and the resolutions of the Board of Trustees:

From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000
From: $100,000 to $50,000

Total reduction $500,000.

The action of the Board will be followed up to see that the reductions voted are put on the tax records. The arrangement with Mr. Lloyd, whose analysis of the reductions before granted by the Board, was of use in securing these reductions, calls for the payment to him of 20% of the saving, leaving a net saving to the University of $48,671.83 per year or a total of $206,571.54.

The Board promises to give further consideration to the reduction of land values.

(Signed) Wallace Heilman.
Mr. Willard A. Smith, Chairman of the Committee on Audit and Securities, submitted the following report:

Board of Trustees,
University of Chicago,
Chicago.

Your Committee on Audit and Securities transmits herewith the accountants' report for the year ended June 30, 1916. The examination of the books and accounts was made by the same auditors as employed for the last two years, Ernest Reckitt & Co. of Chicago.

The examination has been very thorough and the report seems to be very satisfactory. We find only one recommendation to bring to your special attention, and this is under the heading of "Reserve for Extra Vacancy." On Page 7 of the report, there is a provision for an additional liability in regard to Extra Vacancy Credits of $85,159.00 which has not been included in the statements as a liability. Inasmuch as the balance in General Reserve is now large enough to provide for this item, we suggest the consideration of charging it against same.

On Wednesday, August 9, your Committee met with the auditor of the University and certified the accounts and representatives of the Northern Trust Company. The statement of all securities which were not there on deposit was verified at the office of the Business Manager for the purpose of collection and business mail. The fact that the securities in New York on special deposit are held by bankers in New York was confirmed.

(Signed) Willard A. Smith, Chairman.
Robert L. Scott.
Eli B. Feltzchel.
S. A. Smith.
The report was received and ordered placed on file.

Adjourned.

Spencer Dickerson
Secretary.
The University of Chicago

MINUTES OF THE BOARD OF TRUSTEES

November 6, 1916.

A special meeting of the Board of Trustees, called
upon the request of the President of the University,
was held in the Board Room, on Wednesday, November 6,
1916, at 2 p.m.

There were present: Mr. Ryerson, in the chair,

Messrs. Baldwin, Dickerson, Donnelley, Peabody,

Grey, Holden, Hutchison, Judson, MacLeish, Parker,

Rosenwald, Scott, W. A. Smith, and Swift; also Messrs.

Heckman and Plimpton.

Mr. F. A. Smith sent word of his inability to be

present.

President Judson presented the following communi-
cation:

Chicago, November 8, 1916.

The Board of Trustees,

The University of Chicago,

Bereft with the report on the

matter of medical instruction in the University,

which I beg to submit a report on the

matter of medical instruction in the University,

Members of the Board will remember that at

the June meeting the Board authorized the formation

of a resolution at its May meeting authorizing the offi-
cers of the Board to confer with the President of the

University of Chicago in reference to raising an appro-

priation of $1,000,000 in order to establish a medical

department in the University. The President of the

department was at that meeting authorized to enter

into negotiation with the Board on this matter.

In accordance with this authorization I laid

before the officers of the General Education Board the

before the officers of the General Education Board the

situation as I saw it. Their proposition of giving

situation as I saw it. Their proposition of giving

the University of Chicago $1,000,000 contemplated the

the University of Chicago $1,000,000 contemplated the

establishing of a medical school on the campus, with

establishing of a medical school on the campus, with

the University of a medical school on the campus, with

a hospital and a proper endowment for the hospital,

a hospital, and with proper endowment for the hospital,

and for a medical staff. This involved, of course,

and for a medical staff. This involved, of course,

the very desirable purpose of a full-time and proper-

the very desirable purpose of a full-time and proper-
endowed medical school under the immediate control of the University, and in immediate connection with its scientific laboratories. On the other hand, it seemed to me that it was impossible not to include the larger field covered by the excellent work already done in the Rush Medical College and in the Presbyterian Hospital, and further that it was highly desirable to associate with such work in some suit if possible to associate with important investigative and clinical funds already provided in Chicago, and already co-operating both with the University and with Rush Medical College, namely, the Spangler and McCormick Funds. After some correspondence with the President and the General Education Grant and two secretaries were discussed in the Board, which the whole officers of the University to take the matter into consideration and delegate Mr. Amsden and Messrs. Fleischer, one of the secretaries, to visit Chicago and Fleischer, one of the secretaries, to visit Chicago and Fleischer's office. It was found, in such a way desirable, and the larger plan was in every way desirable, and the larger plan was then sketched out by a rough sketch of the University and a financial estimate was made based on that plan. This financial estimate was made, and after careful consideration was carried out and the President of the University and a financial estimate was made. After careful consideration was carried out, and the President of the University and a financial estimate was made. After careful consideration was carried out, and the President of the University and a financial estimate was made. After careful consideration was carried out, and the President of the University and a financial estimate was made. After careful consideration was carried out, and the President of the University and a financial estimate was made.

(The Plan Outline)

1. There shall be an undergraduate medical school established in the quadrangles of the University or Chicago on the Rush campus. This will involve the maintenance of about 150 beds, and shall be dependent for the support of the hospital, and the members of the staff shall be dependent on private practice.

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undergraduate" with reference to the M.D. degree. It is understood that the standards of admission and the requirements for graduation shall be as high as any in the country, and that he has been intimated the so-called "full-time plan" shall be adopted for the faculty. There shall be a graduate medical school, consisting of the Rush Medical College and the Presbyterian Hospital and such other hospitals as may be considered necessary therefor. Again I say "graduate" with reference to the M.D. degree, the intent being to provide adequate instruction for medical graduates and for practitioners who desire extended work, or who desire to bring themselves into familiarity with the most advanced forms of medical science. This involves of course carrying out the plan already contemplated as between the University and Rush Medical College, whereby the Board of Trustees of Rush Medical College as so far as legally can be done transfer their property to the University; whereby the tenure of the property to the faculty of Rush Medical College at once ends, leaving the Board of Trustees of the University as the Board of a faculty for the graduate medical school; and whereby the contract between the Rush Medical College and the Presbyterian Hospital is transferred, on behalf of the Trustees of the Presbyterian Hospital, to the University of Chicago. The Presbyterian Hospital may be said in this connection that there is no medical graduate school in this kind of the United States. There are various wholly inadequate colleges or schools of which have been organized on an adequate university connections or enroll in the thousands of medical men enroll in the Medical schools of Germany and Austria for exactly this kind of work. It is believed that the graduate school thus planned will be of great and increasing value to the medical profession. While a full-time staff will be provided, a part-time staff of eminent practitioners there will also be a part-time staff of eminent practitioners, who can render excellent service in a graduate medical school, while the whole staff will be composed wholly of full-time men. It is also hoped that contractual arrangements of such funds provided for medical research as may be willing to enter such an arrangement on the scheme are as follows: The construction and equipment of the hospital on the midway will involve $1,000,000.
The endowment for the hospital will require $1,500,000.
The endowment for the medical staff for the undergraduate medical school will require $1,500,000.
A new laboratory building for the graduate medical school will involve $600,000.
An endowment for the staff of the graduate medical school will require $1,000,000.
In other words, the total amount of new money to be raised will be $7,000,000. While this is believed to be the minimum sum required, as a result of very careful investigations, it is believed that it is adequate to set the school in operation on a suitable basis.
The above tentative plan, with the financial implications involved, was fully considered, as above stated, by the Rockefeller Foundation and by the General Education Board. The Rockefeller Foundation voted their willingness to contribute toward this $6,300,000 in accordance with such arrangements as might be made between the General Education Board and the Board of Trustees of the University and the General Education Board voted $1,000,000 toward such Fund, and left all details to the administrative officers of the said Board.
It is understood that this sum of $6,300,000 thus contributed to the University of Chicago for the formation of its medical work is to be used wholly for the endowment, and is in accordance with the general plan of above sketch.
I may say, further, that toward the total sum of $2,000,000 of new money to be raised, the joint committee of the University and of Rush Medical College, of which Dr. Frank Billings is Chairman, set out to secure $1,500,000, has already good pledges to the amount of $700,000. The sum remaining to be raised is $2,600,000.
If the entire plan is carried out the capitalization involved may be estimated as follows:
- New funds to be provided for endowment, buildings, and equipment—$2,000,000;
- Capitalization of funds already provided for, and equipment—$2,500,000;
- The Presbyterian Hospital—$2,000,000;
- The Rush Medical College—$1,000,000;
- The Sprague Memorial Institute, and of the
- The other endowments—$3,000,000.
Memorial Institute for Infectious Diseases, founded by Drs. and Mrs. Harold F. McCormick. Of course, also, the land on the Midway on which the hospital will be erected is worth perhaps $500,000.

The above report is respectfully submitted, with the recommendations:

1. The Board of Trustees of the University approve the general plan above outlined for the establishment of the University medical work, leaving details for future consideration.

2. That the Board of Trustees accept the offer of $2,000,000 from the Board of Trustees of the Presbyterian Hospital and of the Memorial Institute for Infectious Diseases, be informed of the Institute's desire, and be requested to approve in general terms the plan, involving the serious consideration of the principal relations to be determined in detail later.

3. That a Committee of seven on the Medical School be appointed immediately by the President to undertake the task of revising the additional sections of the plan involved in the matters of detail. Such Committee shall also give consideration to the matters of detail involved in sections 2, 3, and 4 of this report and from time to time shall report progress and make recommendations to the Board.

It is my opinion that if this plan is carried out as outlined, it will fall to be of enormous benefit not merely to the University but to the entire city of Chicago, and to educational work throughout the country. As I look at it, the work not merely of human society in our day, but of the three chief enemies of human society in our day—poverty, crime, and disease—are closely related; each is a cause of both the others; each is an effect of both the others, and in the event of both the others is attacked successfully the results are felt in the other two of these three enemies. There is thus not only a greater unanimity in this direction, there is therefore greater hope to be obtained; and there is therefore greater hope for results when obtained are the most fruitful and far-reaching.

Plan contemplated of course does not mean necessarily a large undergraduate medical school. It is not the function of the University to pour into the medical profession a great number of
practitioners. It is believed rather to be the University's function to provide a small number of choice men, highly trained. The plan for the undergraduate medical school, therefore, is based on a maximum number of students of not to exceed 350. In other words, it is intended to select very carefully the best applicants for admission and to provide instruction only for that number which can be instructed properly in modern medical science with the most advanced methods of teaching and research. The number of 350 was set with the understanding that in the present year the Johns Hopkins Medical School will accept 200 of these candidates, and that all of them must be properly selected. From the remaining 100, all of whom might properly have been admitted, the faculty was able to select their maximum of 80 for the first-year class on the highest degree of qualification. It would be added that all these 350 applicants for admission to the Johns Hopkins School were graduates of college.

It is also a University function to do everything in its power toward the discovery of the causes and of the means for the prevention of disease, which is even more fruitful than measures remedial in character. Therefore, the plan for an undergraduate medical school of high grade, worthy of the dignity of the institution, must not merely have a graduate medical school fitted admirably to perform an extremely useful function in the best possible way, but merely encouraging investigation into the causes of disease and the means of preventing and healing them. In short, it is inseparable in its possibilities of public and medical benefit. Nothing which the University has done, it seems to me, can transcend the importance of this new and most encouraging undertaking.

(Signed) Harry Pratt Judson.

It was moved and seconded to approve the general plan for the organization of the University medical work as outlined and to adopt the four recommendations as presented, and, a vote having been taken, the motion was declared adopted.

In conformity to the action of the Board the
Board of Trustees
November 8, 1916.

President appointed the following trustees as members of the Committee on Medical School: Harry Pratt Judson, A. C. Bartlett, Julius Rosenwald, Andrew MacLeish, T. M. Donnelley, Robert L. Scott and Harold H. Swift.

Adjourned.

[Signature]
Secretary.
The regular monthly meeting of the Board of Trustees was held in the Board Room, on Tuesday, November 14, 1915, at 2 p.m.

There were present: Mr. Eyerman, in the chair, Messrs. Baldwin, Bartlett, Dickerson, Gray, Holden, Hutchinson, Judson, MacLeish, Parker, Scott, W.A. Smith, and Swift; also Messrs. Heckman and Plimpton.

Messrs. Donnelley, Hughes and Rosenwald sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meetings held October 10, and November 8, 1915, were approved.

The Secretary laid before the Board a letter received from Mrs. Eno H. Burton, acknowledging with grateful appreciation the receipt of the memorial to Mr. Burton adopted by the Board on July 11, 1915; also letters from Mrs. Franklin Johnson and Professor Albion W. Small acknowledging the receipt of letters sent by the secretary on behalf of the Board upon the death of Professor Johnson and Mrs. Small.

The Secretary read a letter from President James of the University of Illinois, addressed to the President of the Board, congratulating the University of Chicago that it "had again taken a long leap forward in deciding to organize and administer medical education upon the very highest plane."
The letter was ordered placed on file.

The business manager submitted the following communication. Mr. Baldwin also giving information concerning the estate of Professor S. B. Nulbert, the amount and income of the trust fund provided by Professor Nulbert for the support of his widow and of Mrs. Spencer, Mrs. Nulbert's mother, and the financial condition of the two beneficiaries of the trust fund:

October 6, 1916.

The Board of Trustees,
The University of Chicago
I have gone over with Dr. A. H. Wyant, the son-in-law of Mrs. Nulbert, the various aspects of his suggestion that the University place the widow of Dr. Nulbert and the retiring allowance list on the Nulbert's retiree list. He states that in the retirement list the amount and income of the trust fund provided by Professor Nulbert for the support of his widow and of Mrs. Spencer, Mrs. Nulbert's mother, and the financial condition of the two beneficiaries of the trust fund:

October 6, 1916.

The letter was ordered placed on file.

Mrs. S. B. Nulbert

It was moved and seconded: (1) that in order that Mrs. Nulbert may be placed in a private sanitarium ($50 per month for one year be paid to the trustees of the fund; (2) that this amount be charged to the general
funds of the University: (3) that the Business Manager of the University be instructed to make such agreement with the trustee of the fund as he may deem necessary to carry out the purposes of this resolution and to keep informed concerning the arrangements made for Mrs. Hubert under the provision of the trust fund and of this resolution; and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending that an appropriation (estimated by the Auditor’s office not to exceed $500) be made from the surplus of the current fiscal year to reimburse the Press for the receipts formerly obtained from a charge of 10% above cost for supplies furnished through its retail department to departments of the University.

It was moved and seconded to concur in the recommendation and to authorize the appropriation of an amount estimated at $500 to reimburse the Press for receipts formerly obtained from a charge of 10% above cost for supplies furnished through its retail department to departments of the University, the amount to be charged to Miscellaneous General Expense, and a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending that the Board
#4 - Board of Trustees
November 14, 1916.

<table>
<thead>
<tr>
<th>Insurance of University Employees and others</th>
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</table>

- appoint a committee to investigate the whole matter of insurance of all persons employed by the University including members of the teaching staff.

- It was moved and seconded to refer the matter of insurance to the Committee on Finance and Investment, for investigation and report, and a vote having been taken, the motion was declared adopted.

The secretary presented a minute from the Committee on Press and Extension recommending that a temporary loan of $25,000 be granted to the Press, interest thereon at 5% to be paid to the University on the average amount in excess of the authorized capital.

- It was moved and seconded to concur in the recommendation and to authorize the temporary loan of $25,000 to the Press as proposed, and, a vote having been taken, the motion was declared adopted.

The secretary presented a minute from the Committee on Press and Extension recommending that $376.63 remaining of the original Classical Journals Subsidy Fund be placed to the credit of the University Journal Sinking Fund for Classical Philology.

- It was moved and seconded to concur in the recommendation and to place the $376.63 to the credit of the University Journal Sinking Fund for Classical Philology, and, a vote having been taken, the motion
was declared adopted.

It was moved and seconded that the next regular meeting of the Board, that for December 12, 1916, be held at the University, and, a vote having been taken, the motion was declared adopted.

President Judson prefaced the presentation of his report concerning the proposed Medical School by expressing to the Board his great appreciation of its generous action affecting him taken at its meeting held October 10, an action wholly unexpected and entirely without suggestion by him.

President Judson reported that the following telegram was received Monday afternoon, November 13:

President Harry Pratt Judson: Fully convinced that the greatest service that can be rendered at this moment by the University of Chicago to the people of Chicago and to the country at large involves the establishment of the proposed medical department of the University of Chicago, Mr. and Mrs. Julius Rosenwald, University of Chicago, Mr. and Mrs. Julius Rosenwald, authorize me to say that they subscribe five hundred thousand dollars to the medical school fund; papers here make announcement tomorrow morning.

(Signed) Abraham Flexner.

In answer to this the following despatch was sent:

Mr. Abraham Flexner, 61 Broadway, New York City:
Despatch received this afternoon; very greatly pleased with splendid gift by Mr. and Mrs. Rosenwald; am announcing in morning papers as to have it simultaneous with your announcement New York; please telegraph Mr. and Mrs. Rosenwald in my name warm appreciation and hearty thanks on behalf of University for splendid gift; it gives an impetus to the movement at just the right time.

(Signed) Harry Pratt Judson.

President Judson submitted the following resolution:
The Board of Trustees of the University of Chicago extends to Mr. and Mrs. Julius Rosenwald sincere thanks for their generous and timely gift toward the new medical fund. The Trustees are greatly encouraged in the large undertaking which they have on hand, and are especially gratified at the broad outlook which the terms of the gift indicate on the scope of the plans. It is for Chicago, and in aid of the medical profession of the whole country, that the University of Chicago wishes to do its share in the war on disease, the most pressing social need at the present time.

It was moved and seconded to adopt the resolution and to send a copy of the same to Mr. and Mrs. Rosenwald, and, a vote having been taken, the motion was declared adopted.

President Judson presented the following report on the progress of the plans for Medical Work of the University:

On Thursday, November 9, the Board of Trustees of Rush Medical College met, received a report on the medical plans and the action taken by the Board of Trustees of the University of Chicago thereon and adopted the following action:

To adopt the general plan for the organization of medical work connected with the University of Chicago as presented, including the graduate medical school.

On Friday, November 10, the Board of Managers of the Presbyterian Hospital met, received a copy of the plan for the graduate medical school. By the Board of Trustees of Rush Medical College, and by the Board of Trustees of the University, of the action thereon and adopted the following action as certified by the President and Secretary of the Board:

At a meeting of the Board of Managers of The Presbyterian Hospital of the City of Chicago, held on the 10th inst., it was resolved that the consent of the Board should be given to the transfer of the contract now in existence between The Presbyterian Hospital and Rush Medical College, from the latter to the former, and that the University of Chicago, and the President and Secretary of the Board be instructed to take the necessary action thereon.
Letters of cordial congratulation have been received from the President of Northwestern University, from the President of the University of Illinois, and from the Department of Medicine of Loyola University.

It was moved and seconded to add to the Committee of seven an Medical work appointed at the special meeting of the Board held November 8, the President of the Board, Ernbert A. Ryerson, and the Professor of Medicine in the University, Dr. Frank Billings, and, a vote having been taken, the motion was declared adopted.

President Judson presented the following communication from Mr. Charles L. Hutchinson:

To the Board of Trustees of the University of Chicago,

Chicago, Lombard College of Galesburg, Illinois, has maintained as one of its Departments, for a number of years, the Ryder Division School. This is one of the Divinity Schools belonging to the Universalists. Three Divinity Schools have been affiliated to the Universalist denomination for three years past. The Ryder Division School has been affiliated with the University of Chicago. It is the desire of the Trustees of Lombard College, and the Trustees of the General Convention of the Universalist Church, to form this affiliation a permanent one. To this end the Trustees of Lombard College and the Trustees of the First Universalist Church of Chicago would like to raise a fund to help the Divinity School, near the University, to the amount of property on the South University, two hundred feet of property on the south corner of Partridge Avenue, and the adjacent property. The plan contemplates the erection upon the property of four or five buildings, first, a Residence for the Dean; second, a Library; and dormitory for the students; second, a Library; and dormitory for the students; a Church or Chapel, seating about four hundred people; fourth, a Sunday School or Social building, containing rooms for Sunday School classes, billiard and bowling alleys, etc. It is the intention of the Trustees of Lombard College to make this the center of denomination of all the University activities in the west. As Chairman of a Committee appointed for the purpose of furthering this
planned, I will be glad to meet with a Committee appointed by you, should you care to discuss the matter in detail.

(Signed) C. L. Hutchinson.

It was moved and seconded to refer the matter of the proposed Universalist Divinity House buildings to a joint committee composed of the members of the Committees on Buildings and Grounds and on Finance and Investment for report at the next meeting of the Board, with instructions to consider and report also upon the general policy of making arrangements of this nature with similar institutions, and, a vote having been taken, the motion was declared adopted.

President Judson submitted a report of attendance of students during the Autumn Quarter showing that at the present time the total attendance in the quadrangle is 3,712, being a gain of 415 over 1915, and in University College, 1,185, being a gain of 145 over 1915 at the same time. The total attendance, therefore, is 4,893, a gain of 565 over the attendance of 1910 at the same time.

President Judson submitted the following recommendations relating to the faculties:

1. That Professor Martin A. Rosenoff, of the University of Pittsburgh, be appointed to a professorial lectureship in Chemistry, for the spring quarter, 1916. It is understood that he is to exchange with Professor Karringer, who will spend a portion of the spring quarter in the University of Pittsburgh.

2. That Francisch, Instructor in the Department of Romance Languages and Literatures, whose term of instruction expired October 1, 1915, be appointed to an instructorship, for thirteen months, from September 1, 1916, to
on leave of absence, and with a salary at the rate of
$150 a month, less the sum which he receives as
Lieutenant in the French army. It is understood that
his pay from the French government is $60 a month.
This recommendation is made since Mr. Scheill
has been released from the military prison in which he was held
for upwards of a year as prisoner of war, and is now
intended to work in Switzerland until peace shall be estab-
lished.

3. That salaries of members of the Law School Faculty
be established as follows:

F. R. Mechem, to October 1, 1918, $7,500 a
year; thereafter, $7,500.
E. K. Hinton, to October 1, 1918, $6,500 a
year; to October 1, 1922, $7,500; thereafter, $7,500 a
year; to October 1, 1919, $6,500.
H. A. Bigelow, to October 1, 1922, $7,500; thereafter, $7,500 a
year; to October 1, 1925, $7,500; thereafter, $7,500 a
year; to October 1, 1917, $3,750 a year.
E. Freund, to October 1, 1918, $4,250; thereafter, $4,250.
J. F. Hall, to October 1, 1918, $4,000; thereafter, $4,000.
J. P. Hall, to October 1, 1918, $7,500; thereafter, $7,500.

It is understood that of the new members of the
faculty, Frederic G. Woodward, for at least three years, when
from August 1, 1916, for at least three years, when
continued; and Assistant Professor Herman E. Oliphant
recommended for promotion.

C. S. F. Sills be appointed to an instructorship
4. That C. S. F. Sills be appointed to an instructorship
in the Department of Political Science, with recom-
ended for promotion.

and be continued under which clause he will be con-
5. That Carl R. Moore be appointed to an associate-
6. That C. B. Burgett be appointed to an associate-
ship in the Department of Zoology, for two years.
ship in the Department of Physiology, for one year,
ship in the Department of Physiology, for one year,

6. That C. B. Burgett be appointed, for one year,
in the Department of Physiology, for one year,
in the Department of Physiology, for one year,

7. That N. O. Lussey be appointed to an association
in the Department of Physiology, for one year, from
in the Department of Physiology, for one year, from
in the Department of Physiology, for one year, from

8. That an appropriation of $1,750 be made from the
General Reserve, and added to the budget of the Libra-
ry for salaries for the current year.
It was moved and seconded to make the appointments and to establish the salaries of members of the Law School faculty as proposed, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to authorize an appropriation of $1,750 from General Reserve as an addition to the budget of the Library, and, a vote having been taken, the motion was declared adopted.

Mr. Philpott submitted the financial statements as of September 30, 1916, and a report showing the estimated outcome of budget receipts and expenditures for the fiscal year ending June 30, 1917, accompanied by the following communication:

The University of Chicago.

The Board of Trustees,

For your information I submit herewith a report showing the estimated outcome of the budget receipts and expenditures for the fiscal year ending June 30, 1917, based on actual results for the first four months and estimates for the last eight months of the year.

You will see that the net surplus as now estimated is $18,606, the net increase in receipts being estimated at $114,150 of which $84,677 is increase in fees from students, increase in expenditure in fees estimated at $84,494 after absorbing the contingent fund.

An analysis of the estimated increases in income shows them derived from the following sources:

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>From students</td>
<td>$84,677</td>
</tr>
<tr>
<td>From invested funds</td>
<td>$505</td>
</tr>
<tr>
<td>From interest on General and Account Investment</td>
<td>$17,000</td>
</tr>
<tr>
<td>and on Bank Balances</td>
<td></td>
</tr>
<tr>
<td>From Morgan Park Acreancy</td>
<td>$5,000</td>
</tr>
<tr>
<td>Total</td>
<td>$114,150</td>
</tr>
</tbody>
</table>
There have been very heavy increases in fees from students, and additional amounts for instruction, books and laboratory supplies and expense are necessarily implied and have been accordingly estimated. It is also necessary to take into consideration the increased cost of laboratory supplies and materials of all kinds. The estimates of increased expense are for the following purposes:

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Administration Expense</td>
<td>$16,661</td>
</tr>
<tr>
<td>Educational Administration</td>
<td>14,370</td>
</tr>
<tr>
<td>Instruction</td>
<td>7,600</td>
</tr>
<tr>
<td>Scholarships and Student Service</td>
<td>10,450</td>
</tr>
<tr>
<td>Departmental Books and Expense</td>
<td>10,466</td>
</tr>
<tr>
<td>Buildings and Grounds</td>
<td>499,927</td>
</tr>
<tr>
<td>Less Contingent Fund</td>
<td>12,443</td>
</tr>
<tr>
<td>Total</td>
<td>$524,264</td>
</tr>
</tbody>
</table>

I recommend that authority be given to the Committee on Expenditures to allow expenditures in excess of the appropriations, as may be necessary to the amount shown in the accompanying report, and that the authority be given to the Auditor to audit them, the authority to be compensated for by the savings on other same to be compensated for by the savings on other accounts and by the increased income over original estimates.

At the Board meeting in February next after the close of the first six months and at the Board meeting in May after the close of the first ten months of the fiscal year, similar statements of the budget from the showing the probable outcome of the budget from the information then obtainable, and I confidently expect that they will show an increase in net as compared with the present statement. [Signed] N. C. Slippmton.

It was moved and seconded to concur in the recommendation of the Auditor and to give authority to the Committee on Expenditures to allow expenditures in excess of the appropriations as may be necessary up to the amount shown in the Auditor's report and that authority be given to the Auditor to audit them, the same to be compensated for by the savings on other accounts and by the increased income over the original
estimates, and, a vote having been taken, the motion was declared adopted.

Mr. Plimpton submitted a report setting forth the agreement between representatives of the Class of 1914 and the University in creating the loan fund to students and pointing out that the fund now amounts to \( \$27,400 \) and that under its provisions thirty-one students have been granted temporary loans.

The report was received and ordered placed on file.

Mr. Plimpton presented the following communication from the Auditor:

The Board of Trustees.
The University of Chicago.
Professor Franklin Johnson, who was retired on July 1, 1916, on an allowance of $1,800 per year, by the terms of the Statutes of the University (Article XIII, paragraph 16, item 2). The widow of any person deceased after the time of his death, shall be entitled to one-half the amount of his allowance during the period of her widowhood. Mrs. Johnson was thereby entitled to an allowance of $900 per year. Under the provisions of ten years before his death, she was married to Mr. Johnson in 1890. I having been married to Mrs. Johnson in 1890, I am presenting these facts to the Board, so that suitable action may be taken.

(signed) Trevor Arnett.

It was moved and seconded to authorize the payment to Mrs. Franklin Johnson of $900, under the provisions of the University Statutes, and, a vote having been taken, the motion was declared adopted.
The Business Manager before presenting the several matters which follow expressed to the Board not only his appreciation of its recent action as related to him, but also of the helpful cooperation he had always received from every Trustee.

The Business Manager submitted the following report.

October 26, 1916.

Board of Trustees,

The University of Chicago,

Chicago, Ill.

In accordance with the action of the Committee on Finance and Investment on October 4, 1916, a loan of $35,000 was closed to Annie, Ann and Clara Smithson, due three years after date of October 16, 1916, at 5 1/2% per annum, payable semi-annually, secured upon the premises which were the security for the former loan of $30,000 to Charles H. and Alice Schild [sic], described as a loan of $50,000 to Charles H. and Alice Schild [sic], and eight lots five (5), six (6), seven (7), and eight (8), in Willett's Subdivision of the West one-half (1/2) Canal Trustees' Subdivision of the West one-half (1/2) Township thirty-nine (39) Section twenty-seven (27), East of the Third Principal Meridian, being one-hundred (100) feet East from Indiana Ave., Chicago, by a depth of 161.25 feet along the North line of Twenty-fifth Street.

(Signed) Wallace Hackman.

It was moved and seconded to approve the action closing the Smithson loan as reported, and a vote having been taken, the motion was declared adopted.

The Board of Trustees,

The University of Chicago,

In accordance with the action of the Committee on Finance and Investment, we have three certificates of 120,000 each, for three months, with the Comptroller of the Northern Trust Company and Exchange National Bank, the Northern Trust Company, and the Union Trust Company, respectively, bearing the understanding that they may be cashed at 3%, with the understanding for investment, several offers of which are under investigation.

(Signed) Wallace Hackman.
It was moved and seconded to approve the action relating to the three certificates of deposit of (100,000 each as reported, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

Board of Trustees, November 14, 1916.

The University of Chicago.

The original Crown lease was on the net rental basis of $80,748.20.

The present Central Scientific Company lease was $14,280.69.

The Ohio Street wing should net in order to bring the total Crown rental for the entire building 6,317.51.

I should like to recommend that authority be given to lease the Ohio Street wing on the basis of 7,000 net for the remaining portion of the time covered by the Crown lease, which is the term of the Central Scientific Company lease. This will result in an increase of 680.49.

This will cover interest on additions and improvements to the building and in connection with these leases. This will not cover, however, the balance of the debt of Crown.

By not paying the balance of that debt, though Crown forfeited this property which has now become a part of the University, the University was enabled to be more lenient and to close the basement floor over the necessary to extend the building. This created a shipping room and a room.

(Signed) Wallace Eckman.

It was moved and seconded to concur in the recommendation and to authorize the giving of a lease on the Ohio Street wing of the Crown property on the basis of 7,000 net for the remainder of the time.
Drexel Avenue
covered by the Cowan lease, and, a vote having been
taken, the motion was declared adopted.

The Business Manager reported that efforts con-
tinue to be made to transform Drexel Avenue into a
 boulevard, and asked instructions.

It was moved and seconded that the University is
opposed to the project and will not be a party to the
proposal to make Drexel Avenue a boulevard, and, a
vote having been taken, the motion was declared
adopted.

The Business Manager presented the following
communication:

The Board of Trustees,
The University of Chicago,

The City Council has under consideration an
ordinance providing for the enforcement of the con-
struction of cement docks along the river, either
solid cement or cement blocks placed on pilings. We
are joining with others in opposition to this ordi-
inance. From the best information accessible, the
following serious objections lie:
1. The driving of pilings for the erection of
buildings, after the installation of such docks,
would, we are advised, impair or destroy the docks
in the driving of pilings, either tipping such hoisted
and docks out toward the river or causing cracks and
breaks.
2. Unless extraordinarily expensive docks
are provided, they would not stand the shock of the
thrust of heavily loaded boats.
3. The cost would be approximately $50 per
front foot, without any return of advantage to the
property.
4. In the event of reconstruction of such a
dock in the installation of a permanent large build-
ing, the cost of its removal would approximate the
 cost of its original construction.
5. In much of the property on the river and
in some of them in which the University is indirectly interested, it is uncertain as yet to what particular use the property will ultimately be devoted. Any dock now installed may have to be removed in putting the property to its final use. This is true of some of the property in which the University is indirectly interested where slips exist and it is uncertain whether, owing to the lack of demand for them, they may not be filled in and built over for manufacturing or other uses. Since the ordinance is to cover both the Calumet and Chicago docksage, and must be uniform, the total expense is calculated to approximate five or six millions of dollars. As neither the Real Estate Board nor the Association of Commerce and shipping interests, nor other bodies substantially interested, favor this expensive installation, we are joining with them and other property owners in delaying and opposing it. If a different course seems advisable, I should like to ask instructions.

(Signed) Wallace Heckman.

No action was taken.

The Business Manager presented the following communication:

The Board of Trustees,
The University of Chicago.

Owing to the inadequate data in connection with the cost of the raising of the roof of one of the Botany greenhouses, making extensions, and change in plan, the following items of expense are not covered by the appropriation originally made for that work, viz.:

Making heating connections which involves an installation of larger capacity of piping, $305.84
Removal of broken and crooked lights of glass and re-setting glass, 70.00
Cypress boards and shipping on account of extra length now required by the department, 50.00

$425.84

I should like to recommend that these items be added to the amount originally appropriated from the General Reserve.

(Signed) Wallace Heckman.
It was moved and seconded to appropriate $629.84 for additional cost of repairs upon the Botany greenhouses, as recommended, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

November 14, 1916.

The Board of Trustees,
The University of Chicago.

For the sterilization of the water in the pool of Eckhart Gymnasium, in addition to the sand filter, chloride of lime is provided. Dr. Reid advises that it is entirely satisfactory there. The Ultra Violet Ray process was brought to the attention of the Committee on Buildings and Grounds early last spring. From the best information we were able then to secure, it was not entirely beyond the experimental stage. Several installations in important pools have since then been made, which seem to justify the conclusion that this process can now be depended on. The Young Men's Christian association at 314 W. Fifty-Fifth street, New York City, has an installation of the Ultra-Violet Ray type. I have a copy of a report from Walter T. Dick, Secretary, who states that the water in their tank is being filtered continuously through a double set of filters and purified by the Ultra-Violet Ray sterilizer. That the sediment is almost nil and the sterilizer is working very well. They have been in operation since June and have not once had to add a drop of extra disinfectant. We have seen it in operation and feel that they have a good installation. In fact, we think they have a model installation.

Dr. Jordan of our Department of Bacteriology has made an examination and finds "no evidence of contamination" in the water from the Union League Club tank.

Miss Dudley, in addition to her request for the use of the Violet Ray last spring on general principles, now urges that the chlorine effects the skin of the women and also their eyes on account of
the greater sensitiveness of women. While Dr. Reed insists that actually, in his judgment, there is not sufficient chlorine to do such injury; psychologically on account of the smell of the chlorine he thinks it quite likely that some girls might be expected to complain of its effects, that it might along that line be debatable whether the water is in some cases injurious. Clow & Company are now handling the device here. It can be installed at a cost of $1,200. The circulating system adopted in Ida Hayes pool is such that no expense will be incurred except connecting up the device, which our department can do. They at first thought they would not be able to secure this device for a month, but on telegraphic communication just at hand, it is found that one can be received here within one week.

I should like to recommend that the Ultra Violet Ray system be installed and that the offer of James B. Clow & Sons, accompanying this communication, be accepted at the price mentioned.

(Signed) Wallace Neckman.

It was moved and seconded to concur in the recommendation, to authorize an appropriation of $1,200 in order to accept the offer of James B. Clow & Sons for supplying the Ultra Violet Ray device, to be installed by the Department of Buildings and Grounds, in the swimming pool of Ida Hayes Hall, the amount to be charged to the cost of the building, and a vote having been taken, the motion was declared adopted.

The Business Manager submitted details of a plan Dormitories, for handling the laundry work of students in the several men's dormitories by which plan the laundry work shall be given to one responsible laundry which shall be under bond and by means of which there will result a reduction from present rates in the prices of work charged to students while janitors will be prevented from receiving money from students.
It was moved and seconded to approve the general plan for handling students' laundry service in the men's dormitories as presented by the Business Manager, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that the Scottish Provident Institution had declined to accept payment of one-half the loan on the Tacoma Building.

The Secretary read a notice from the Chicago Railways Company announcing the election of Mr. Wallace Heckman as a director of the company.

It was moved and seconded that the Board consents to the election and service of Mr. Wallace Heckman as a director of the Chicago Railways Company, and, a vote having been taken, the motion was declared adopted.

Mr. Parker, chairman of the Committee on Salaries, reported that there remained nothing further for the committee to act upon.

It was moved and seconded to discharge from further service the Committee on Salaries, and, a vote having been taken, the motion was declared adopted.

Adjourned to meet at the University December 16, 1916.

[Signature]
Secretary.
The regular meeting of the Board of Trustees was held in the office of the President of the University, Harper Memorial Library, on Tuesday, December 16, 1916, at 2 p.m.

There were present: Mr. Ryerson, in the chair, Messrs. Baldwin, Dickerson, Donnelly, Felenthal, Hutchinson, Judson, MacLeish, Roosevelt and Swift; also Messrs. Beerbower and Flinton.

Messrs. Bartlett, Holden, Humphrey, Parker, Scott, F. A. Smith and W. A. Smith sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held November 16, 1916, were approved.

The Secretary presented a minute from the Joint Committee on Buildings and Grounds and Finance and Investment recommending that, for the time being, there be set aside the two blocks of University property fronting on Sixtieth Street and extending from Kimbark Avenue to Dorchester Avenue for buildings intended for theological schools and similar purposes, it being understood that no part of the land lying between Kimbark and Kenwood Avenues is to be used until after the land lying between Kenwood and Dorchester Avenues is fully occupied and that this land shall be utilized for the purposes specified on such conditions as may be subsequently determined.
\begin{verbatim}
It was moved and seconded to concur in the recommendation and to authorize the use of the land specified for theological schools and similar purposes under the conditions stated, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the joint committees on buildings and grounds and finance and investment recommending that there be leased for educational purposes, for ninety-nine years, 170 feet by 187 feet on the southwest corner of sixtieth street and dorchester avenue for the use of the Ryder Divinity school and for its chapel at a net rental of approximately 2% on the value of the property and under such conditions as to improvements, security, uses, etc. as the Board may approve.

It was moved and seconded to concur in the recommendation and to lease, for ninety-nine years, the 170 feet by 187 feet on the southwest corner of sixtieth street and dorchester avenue for the use of the Ryder Divinity School on the terms specified, and, a vote having been taken, the motion was declared adopted.

Candidates for titles, certifications, titles, certificates and degrees as follows:
\end{verbatim}
THE COLLEGE OF EDUCATION

Candidate for the Title of Associate in Education:
Harriet Shaw Cutty

Candidates for the Teacher's Certificate:

Ruth Sear Frick
Dorothy Elizabeth Willy

THE SCHOOL OF COMMERCE AND ADMINISTRATION

Candidates for the Title of Associate:

Samuel Rosecrans Baum
Walter Herbert Jordan
Edward Theodore Beekle
Joseph Edward Wheeler

II. THE SENIOR COLLEGES

THE COLLEGE OF ARTS

Candidates for the Degree of Bachelor of Arts:

Mildred Kitto Bolling
John John Frick

Candidates for the Degree of Bachelor of Philosophy:

Edward John Gordon
Michael Alan Jardine
Richard John Kuehn
William Allen King
Wm. Fortunatus Lay
Ralph Robert Sanders
Eugene Charles Albert Mald
Harold Mac Murthofer
Alden McConnell Miller

Candidates for the Degree of Bachelor of Science:

Ernst Albert Baur
Wallace Beal
Charles Louis Dooner
Harold Frankenstein

Walter Lee Foster
Walter Lawrence
David Lewis
Edward John O'Connor
John C. C. Thompson
Harvey Van Winkle
THE COLLEGE OF EDUCATION

Candidates for the Degree of Bachelor of Philosophy, in Education:

Marie Dalbeth Barlow
James Herbert Blackford
Eva Elenora Blackford

THE SCHOOL OF COMMERCE AND ADMINISTRATION

Candidates for the Degree of Bachelor of Philosophy:

Morris Vanro Brown

Johanna Riholt von Loeurat

III. THE DIVINITY SCHOOL

Candidates for the Degree of Master of Arts:

SAMUEL HENRY COUTLER
A.B., Brown University, 1914

GUSTAV EHLER HEGGSKOLEV
A.B., Ithaca College, 1913

JOHN THERON HAGMAN
A.B., Gustavus Adolphus College, Minnesota, 1914

OSCAR BENNER HAWKINS
B.A., Southwestern College, 1913

BETHLEHEM MEYER CALDWELL
A.B., Southwestern College, 1913

SUDI Reve BILL
Ph.B., Harvard University, 1913

Candidate for the Degree of Bachelor of Divinity:

DANIEL CLIFTON HASTINGS
A.D., Divinity School, University of Chicago, 1912

IV. THE GRADUATE SCHOOLS

Candidates for the Degree of Master of Arts:

LOUISE ALFRED DUNBAR
A.B., Oberlin College, 1914

LEWIS LE ROY DUNNINGTON
A.B., Emory College, 1912

THEOLOGY

Easter Sunday, University of

October, 1913

Benedict Paul Salter
Ernest Elizabeth Speck
Amy Russel Bakard}

Thesis: Causes of Inspiration in Biblical and Christian Thought

Thesis: Brand Tendencies in the Teaching of Immortality

Thesis: The Religious Experience of Jesus

Thesis: Ism: Principles of the Reformation

Thesis: Methods of Anticipating Immigration

Thesis: Contributions to the History of Physical Education

Thesis: Origin of Christian Baptism

Thesis: The Tobacco Industry of Kentucky, 1764-1860

Thesis: The History of the United States in the Assassination of Texas
Board of Trustees
December 15, 1916.

THEODORE HOGGENVINK
A.A., Western College, 1911
History

MICHAEL KEATING
A.A., Western College, 1911
Economics

VERLE MORROW
A.A., Western College, 1911
Economics

LOUIS LINEBERRY NORTON
A.B., University of Chicago, 1910
Mathematics

JOSEPH NATANIEL SLEETEN
A.B. (Hab. License, 1911)
Italian

MARY CORINNE STEVENS
A.B., University of Chicago, 1910
Economics

Candidates for the Degree of Master of Science:

EDNA PAY CAMPBELL
A.B., University of Chicago, 1910
Economics

JACOB MEYER
A.B., University of Chicago, 1911
Economics

Candidates for the Degree of Doctor of Philosophy:

GLENN VERNON BURROWS
A.B., University of Chicago, 1911
History

WILLIAM KEERNST CARY
A.B., Indiana University, 1911
Economics

HERMAN DOCHSTEIN
A.B., University of Illinois, 1911
Economics

LAURA MACK
A.B., Western College, 1911
Economics

EMORY ROB BURHART
A.B., Western College, 1911
Economics

KARL EDWARD DUNKERTON
A.B., Western College, 1911
Economics

WILLIAM ARTHUR TAYLOR
A.B., Illinois Agricultural and Mechanical College
Economics

FRANCIS JOHN CHERICH
A.B., Western College, 1911
Economics

Theses:
- History of Banking in England before 1875
- Theological Statements Contained in the Psalms
- The Negro Family of the South
- A Classification of Systems of Three Binomial Forms in 16 Theses of Three Variables
- Martin Luther's Attitude and Values
- Recognition in Roman Comedy
- Historical Geography of the Lower Mississippi Valley in the Pre-Settlement Period
- Essays in Experimental Ethics
- Development of State Constitutions, 1776 to 1812
- Studies on Virulence and Toxin Formation in E. Tuberculosis
- Structure and Relationships of Hymenoptera, an American Peculiar Animal
- Ecology of the Area about Webster, Rhode Island
- Industrial Health Hazards and Occupational Diseases in Ohio
- Studies in the Green Buildings
- The Black Deposits of Michigan
- Some Aspects of the Economic History of Virginia in the Eighteenth Century
It was moved and seconded to confer the titles, certificates and degrees upon the candidates named provided they conform to all conditions, and, a vote having been taken, the motion was declared adopted.

The Secretary reported that the Committee on Expenditures had authorized the discontinuance of the charge of a fee of 25 cents per quarter for each room registered by the University Housing Bureau and asked that the action of the Committee be approved.

It was moved and seconded to approve the action of the Committee on Expenditures in authorizing the discontinuance of the charge for registering rooms by the University Housing Bureau as stated, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a communication from Professor R. E. Salisbury announcing the gift of $150 from J. E. Thomas, of Tulsa, Oklahoma, for a special scholarship in the Department of Geology, the recipient of the scholarship to be selected by Mr. Salisbury.

It was moved and seconded to accept the gift of $150, the amount to be used as specified by the donor, and to request the Secretary to send him a suitable acknowledgement, and, a vote having been taken, the motion was declared adopted.

Mr. Flimpton submitted the Auditor's financial report for the month ended October 31, 1916, and also...
a report on the Daily Talket Foundation.

The two reports were received and ordered placed on file.

President Jodeon reported progress of the effort to secure the $5,000,000 for medical education. The committee of nine appointed November 8, 1915, is meeting three times a week, and an active campaign is being carried on to secure the entire amount required.

While a number of large subscriptions have been made, much work yet remains to be done. The following contributions have been announced, namely:

- From the General Education Board and the Rockefeller Foundation $5,000,000
- From Mr. and Mrs. Julius Rosenwald $2,000,000
- F. E. Parson $100,000
- C. H. Huddick $100,000
- Martin A. Ryerson $100,000
- Pledges not yet announced $3,500,000

There still remain $1,575,000 to be secured. There are other verbal pledges in addition to the amounts stated which unquestionably will be realized upon.

President Jodeon presented the following communication which was read by the Secretary:

November 14, 1915.

Dear Mr. Ryerson:

In order to assist in securing for the University of Chicago the medical Department in accordance with the offer of the General Education Board and of the Rockefeller Foundation, Mrs. Rosenwald and I take pleasure in subscribing $500,000 toward the fund necessary to complete this project, $1,500,000 to be paid as soon as the contract for the hospital

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Financial statements

Medical fund

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$2- Board of Trustees
December 12, 1916.

buildings on the Midway has been let and the remaining
$250,000 within one year from that time.

Sincerely yours,

Mr. Martin A. Ryerson,
President, Board of Trustees,
University of Chicago,
Chicago.

It was moved and seconded to accept the gift on
the conditions named and to request the Secretary to
express to the donors the thanks of the Trustees for
this timely and generous contribution, and, a vote hav-
ing been taken, the motion was declared adopted.

President Judson presented the following communi-
cation which was read by the Secretary:

E. A.
Ryerson

November 29, 1916.

President Harry Pratt Judson,
Chairman Medical School Committee,
The University of Chicago, Chicago, Illinois.

Dear President Judson:

Some time ago in connection with an
effort made through a joint committee representing the
University of Chicago and Rush Medical College to raise
for the University of Chicago a fund of $1,500,000 for
medical education, I informed Dr. Billings that I would
contribute the sum of $40,000 toward that amount.

In view of the far greater scope of the plan now con-
templated for medical education at the University, I
desire to withdraw that subscription and in lieu there-
of to subscribe the sum of $250,000 toward the new
plan. This subscription is conditioned on the total
amount of $2,500,000 being raised on or before the
30th day of June, 1916, and shall be payable: $100,000
within ninety days after notice of the completion of
the aforesaid amount of $2,500,000, and the balance
in two installments of $75,000 each payable in one and
two years thereafter. Furthermore, I desire that my
contribution be used to endow a memorial professorship
in the graduate department of the Medical School, the
object of the memorial to be designated by me.

Very sincerely yours,


It was moved and seconded to accept the gift on
the conditions named and to request the Secretary to express to the donor the thanks of the Trustees for this generous contribution, and, a vote having been taken, the vice-president declared the motion adopted.

President Judson reported that the following telegram had been received, and that after consultation with the President of the Board Mr. Rockefeller had been informed that leave of absence would be granted to Mr. Trevor Arnett, Auditor, for the important service requested:

December 8, 1916.

President Harry Pratt Judson,
University of Chicago.

Organization of war prisoners relief abroad necessitates early selection of Treasurer to organize financial department and get it well started. Probably involving from three to six months absence from America. We should like to have Arnett if available without serious inconvenience. Reply to Jerome Greene stating if favorable whether Arnett could come here for early conference.

(Signed) John D. Rockefeller, Jr.

It was moved and seconded to approve the motion of the President of the Board and the President of the University granting leave of absence to Mr. Arnett for from three to six months as requested, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the President of the University.

It was moved and seconded to accept the resigna-
tion of W. B. Sharp, Instructor in the Department of Bacteriology, effective December 31, 1916, and, a
vote having been taken, the motion was declared adopted.

Upon recommendation of the President of the University,

It was moved and seconded, the Board of Trustees of

the Baptist Theological Union concurring, to change

the title of Dr. S. J. Case to Professor of Early

Church History and New Testament Interpretation, with

the understanding that he is to divide his work between

the Departments of Church History and of New Testament,

no change being required in the budget, and, a vote

having been taken, the motion was declared adopted.

The special committee appointed at the meeting of

the Committee on Buildings and Grounds, held October

10, 1916, reported through the Business Manager recom-

mending the installation of a dumb-waiter in the Press

Building.

It was moved and seconded to concur in the recom-

mendation and to authorize the installation of a dumb-

waiter in the Press Building at a cost of $1,277,

$1,200 being the cost of the dumb-waiter and $77 for

other expenses of installation, the amount to be charg-
ed to Repairs and Alterations, and, a vote having been

taken, the motion was declared adopted.

The Business Manager presented the following

communication:
Wallace Heckman, Esq.

Business Manager of The University of Chicago

and of The University High School.

In pursuance of our conversation this morning, I make the following offer to the Trustees of the University of Chicago for the use and benefit of The University High School:

To give them five thousand dollars, or, at their option, five percent bonds of that face value, in trust for the following uses and purposes:

1. To hold the same, with full power to sell and reinvest, as a permanent endowment of the University High School.

2. To designate this as the Hugh Mcllirney Third Endowment, in memory of my son, who bore that name. He was born July 31, 1900, and died August 19, 1916.

3. To pay, from the income arising therefrom, two hundred dollars yearly for the tuition at the University High School of each boy as the then principal or the High School shall designate as unqualified to pay his tuition otherwise.

4. To pay the total balance of income arising the same way provided for in paragraph 3, to the Trustees for the use and benefit of the Interborough Rapid Transit Company. They are of the issue of First Mortgages of the Interborough Rapid Transit Company, dated January 1, 1913, bearing 5% interest, and are secured by the first lien upon the subway and elevated railroad of the New York City, subject to the city's rights as owner.

In closing, I want again to express my high appreciation of the University High School in every way.

Mr. Frank McIlrney, Principal.

Endowment.

November 23, 1916.

The Trustees of the University High School.

Mr. Frank McIlrney, Principal.

Hugh McIlrney, Endowment.
and admire him greatly. You have the best school that I ever saw or heard of. I want my son, who loved it devotedly, to have his name perpetuated in connection with it. (Signed) Day McIlroy.

It was moved and seconded to accept the gift of $5,000 in bonds as made by Mr. Day McIlroy upon the conditions stated and to request the secretary to express to the donor the thanks of the Board of Trustees for his generous action, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following communication which had been received in reply to an inquiry made by the Auditor at the request of the Board of Trustees with regard to the conditions of Mr. Rockefeller's gifts:

John D. Rockefeller
Letter from November 1, 1916.

To the Trustees of the University of Chicago.

My attention having been called to the fact that in some of my earlier gifts to the endowment of the University of Chicago there were limitations as to the purposes to which the income should be applied, and that when I consented to the conciliation of the year of funds, as evidenced by the letter of my son dated July 16, 1903, which provided that the various Rockefeller Endowment Accounts should be consolidated into two endowment accounts:

First, The General Endowment Account comprising all the endowments except $100,000 for theological instruction; and

Second, The Endowment for Theological Instruction, being the $100,000 contributed for that specific purpose.

I did not make it clear that I intended to waive the limitations as to the purposes to which the income of the endowments other than the $100,000 for theological instruction might be applied, nor, in order to remove any uncertainty, I hereby state that such limitations are hereby waived, and that the income of all my gifts are hereby waived, and that the income of all my gifts are hereby waived, and that the income of all my gifts are hereby waived, and that the income of all my gifts are hereby waived, and that the income of all my gifts are hereby waived.
University in their discretion for any of the corporate purposes of the University.
(Signed) John D. Rockefeller.

It was moved and seconded to receive the communication, to request the Secretary to express to Mr. Rockefeller the gratitude of the Board for this additional evidence of his confidence and to inform him that his action with regard to the limitations in his gifts meets the views of the Board, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

The Board of Trustees.
The University of Chicago.

I desire to report the payment of the $8,000 loan of William Luscomb and Catharine Luscomb, husband and wife, on November 6, 1916, and the delivery to William Luscomb and Catharine Luscomb, husband and wife, of a release of mortgage executed by the President and Secretary of the Board of Trustees, releasing unto said William Luscomb and Catharine Luscomb, all the interest and right acquired through a mortgage dated October 20, 1912, and recorded in Book 40, page 490, on the premises situate in the County of Cook, and State of Illinois, described as follows:

1/4 of the 5th P.M., containing 205.80 acres according to government survey.

(Signed) Wallace Nockman

It was moved and seconded to adopt the following resolution:

Resolved, that the delivery of a release of mortgage to William Luscomb and Catharine Luscomb, husband and wife, of the $8,000 loan to said William Luscomb and Catharine Luscomb, due November 1, 1918, and covering the property described as follows:

1/4 of the 5th P.M., containing 205.80 acres according to government survey, and the same are hereby ratified, approved and affirmed, and, a vote having been taken, the motion was declared adopted.
The Board of Trustees,

The University of Chicago,

I desire to report the payment of the sum of $5,000 loan of E. J. Bostick, et al on November 5, 1916, and the delivery to E. J. Bostick as guardian of Ralph Allard Newton, a minor, and to E. J. Bostick and Anselma E. Bostick, husband and wife, of a release of mortgage executed by the President and Secretary of the Board of Trustees, on the premises situated in the County of Cook, State of Illinois, as follows: The S.W.1/4 of Sec. 64, T. 17 N., R. 13 E., and the S.1/2 of the S.W.1/4 of Sec. 64, T. 17 N., R. 13 E., and the S.1/2 of the S.W.1/4 of Sec. 19, T. 16 N., R. 13 E., as of the 5th P.M. (Signed) Wallace Heckman.

It was moved and seconded to adopt the following resolution:

Resolved, that the delivery of a release deed to E. J. Bostick as Guardian of Ralph Allard Newton, a minor, and to E. J. Bostick and Anselma E. Bostick, husband and wife, of Dawson County, Illinois, in connection with the payment of the sum of $5,000 loan of E. J. Bostick, et al, on November 5, 1916, and the delivery of a mortgage executed by the President and Secretary of the Board of Trustees, on the premises situated in the County of Cook, State of Illinois, as follows: The S.W.1/4 of Sec. 64, and the S.1/2 of the S.W.1/4 of Sec. 64, T. 16 N., R. 13 E., and the S.1/2 of the S.W.1/4 of Sec. 64, T. 17 N., R. 13 E., and the S.1/2 of the S.W.1/4 of Sec. 19, T. 16 N., R. 13 E., as of the 5th P.M., and the action of the President and Secretary in executing said deed was and is hereby ratified, approved and affirmed,... (text continues)}
Board of Trustees, December 11, 1915.

Board of Trustees, releasing unto said John P. Radke and Amelia Radke, his wife, all the interest and right acquired through a mortgage deed dated November 5, 1914 and recorded in Book 71 of Mortgages, pages 164-166, on the premises situated in the County of Bottineau, and State of North Dakota, as follows: The S.W.1/4 of Sec.11, T.108, R.36, west of the 5th P.M., according to the United States Government Survey thereof, except beginning at a point thirty (30) rods south of the N.E. corner thereof, thence running due west 10 rods, thence north 10 rods, thence east 16 rods, thence north 10 rods to the place of beginning, said exception containing one acre. [Signed] Wallace Rockman.

It was moved and seconded to adopt the following resolution:
Resolved, that the delivery of a satisfaction of mortgage to John P. Radke and Amelia Radke, his wife, of Bottineau County, North Dakota, in connection with the payment of the $4,000 loan of said John P. Radke, the payment of the $4,000 loan of said John P. Radke, his wife, due November 5, 1915, and said Amelia Radke, his wife, due November 5, 1915, according to the United States Government Survey thereof, except beginning at a point thirty (30) rods south of the N.E. corner thereof, thence running due west 16 rods, thence east 16 rods, thence north 10 rods, thence south 10 rods to the place of beginning, said exception containing one acre; and the action of the President and Secretary in executing said satisfaction of mortgage, and the same are hereby ratified, approved and affirmed, and a vote having been taken, the motion was declared adopted.

The resolution was submitted the following report:
November 17, 1915.

The Board of Trustees,

The University of Chicago,
I desire to report the payment of the $4,000 loan to Theodore Jacobson and Mary Jacobson, his wife, on November 15, 1915, and the delivery to Theodore Jacobson, his wife, of a satisfaction executed by the President and Secretary of mortgage executed by the Board of Trustees, releasing unto said theaters, Theodore Jacobson and Mary Jacobson, all the interest and right acquired through a mortgage dated November 21, 1914.
and recorded in book 107 of Mortgages, page 414, on the
premises situated in the County of Jackson, and State
of Minnesota, as follows: The N.E. 1/4 of Sec. 50, T. 102,
R. 36, W. of the 5th P.M., according to the United
States government survey thereof.
(Signed) Wallace Heckman.

It was moved and seconded to adopt the following
resolution:
Resolved, that the delivery of a satisfaction of
mortgage to Theodore Jacobson and Mary Jacobson, his
wife, of Hamilton County, Iowa, in connection with the
payment of the $4,000 loan or said Theodore Jacobson and
Mary Jacobson, his wife, due November 11, 1910, and
accepting the United States government survey thereof
and the action of the President and secretary in execu-
ting said satisfaction of mortgage be and the same are
ting ratified, approved and affirmed,
and, a vote having been taken, the motion was declared
adopted.

The business manager presented the following con-
munication:

December 11, 1916.

The Board of Trustees,

The University of Chicago.

Interest is still being withheld on the seven-
ty-four 10% bonds of the Chicago and Indiana
Railroad Company. The litigation to test the validity
of the railroad is still pending. Either a final
hearing or compromise of the question is necessary
before reorganization can be effected. The committee
are considering the advisability of associating John S.
Miller or some other Chicago lawyer to press that issue
to a decision or try to reach a compromise, which can
be accepted. There appears to be no doubt in the minds
of the committee that the issue of bonds in which the
University is interested will ultimately be protected
and the University will receive the principal and interest.

The U.S. Mortgage and
the to both principal and interest where conditions or
Trust Company is advancing interest where conditions or
Trust holders make it desirable.

The bank has
advanced between $400,000 and $500,000 in this way. If

it is the desire of the Board that such action be taken by the University. I should like instructions to that effect.

(Signed) Wallace Heckman.

It was moved and seconded to instruct the Business Manager to sell the coupons on the Chicago & Eastern Illinois Railroad bonds, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following communication:

December 11, 1916.

The Board of Trustees.

The University of Chicago,

In the reconstruction of the Western Pacific involving a holding of $806,000 bonds of the University, the University elected to take, in lieu of the bond the University was entitled to receive under the stock dividend of 50%, 5,000 shares of 6% non-cumulative preferred offering, 7,000 shares of 6% non-cumulative preferred stock, and 2,000 shares of common stock. During the year ending September 30th, the gross earnings increased to $1,395,000. The net earnings increased from $25,1/2% to $27,1/2%. Operating expenses of $1,236,000 or 86%. The earnings for the year were approximately $1,194,000. This makes the net earnings from $21,250 to $21,750. The earnings amount to $21,750. This makes the net earnings approximately $1,194,000. The company is to put into betterments, equipment and extensions. (Signed) Wallace Heckman.

No action was taken.

The Business Manager presented the following communication:

December 12, 1916.

The Board of Trustees.

The University of Chicago.

I beg to report the closing of the Central Scientific Company of the University Building, in accordance with the terms authorized, viz., practically on the basis of the original Crown lease, netty on the basis of the Crown lease, net. The University about $15,000,000, to be put into betterments, equipment and extensions. (Signed) Wallace Heckman.
The Business Manager presented the following communication:

December 18, 1916.

The Board of Trustees,
The University of Chicago.

Unrented space in the Tacoma Building, May 11, 1915, is offices $25,485.

Unrented space this date 1,480.

Gross rent Tacoma Building, May 11, 1915 $110,580.


Increase.

We are just closing a lease from May 1 next, of first floor salon and batter space, at an increase of $10,000.

We refer to you of the salon occupancy at an additional rent, in addition to which we reserved from the drugstore lease, space for a basement entrance. If we find a suitable tenant for the space, some economies are being effected, such as the saving of about $2,000. Former agent’s commission. While we hope to rent the above vacant space, we can hardly expect to rent the large amount of new office space offered and the recurring terminations for non-payment of rent.

(Signed) Wallace Rockman.

The Business Manager reported that an offer of $60,000 for lease of the land under the Tacoma Building had been made, and in view of leases pending for space in the building asked for instructions.

J. D. Rockefeller

The Board of Trustees,
The University of Chicago.

I am making a sale for hr. Rockefeller, Sr.
of some property on Cottage Grove Avenue, near Sixty-
first Street. As no commissions have been charged to
him in such transactions as this, none will be made
now, unless instructions are referred to the contrary.
(Signed) Wallace Heckman.

No action was taken.

The Business Manager presented the following com-
munication:

December 12, 1916.

The Board of Trustees,
The University of Chicago.

A report just received from Germany on the
condition of Professor Hans Schmidt-Wartenberg, a mem-
ber of the Faculty of the University, states that he
had not as of the last mentioned date on account
of his nervous system, been able to attend to his
work. The report adds that he is still ill and
unfit to leave his bed. The report states that he
must lie in bed with a black cloth over his eyes
to prevent intense pain and is in extremely reduced
health. If it is the desire of the Board
to continue these payments, they can now be sent by
wireless or through the North German Lloyd Steamship
Company, the former being exceedingly expensive and
the latter at a rate of 55 cents per $100. I should
like to ask your instructions.

(Signed) Wallace Heckman.

It was moved and seconded to continue the payments
to Mr. Hans Schmidt-Wartenberg and to instruct the
Business Manager to make remittances to him at San-
gerhausen, Germany, in the most advantageous manner
in case of the Business Manager, and, a vote
having been taken, the motion was declared adopted.

The Business Manager submitted the following
report:

December 9, 1916

University
Chapel
Vacation of
Alley

The Board of Trustees,
The University of Chicago.

In connection with the vacation of the alumni
in the block where the chapel is to be located, it has been necessary to enter into a contract concerning the removal of the pews now occupying the alley and the rearrangement of the linoleum. The cost is not likely to exceed in any event $200 and the expectation is that the rearrangement can be made without cost to the University.

(Signed) Wallace Heckman.

Mary Bartley

The Business Manager reported that Mary Bartley, an employee in Greenwood Hall, had rendered most faithful service during the period when the hall was in quarantine on account of scarlet fever; that now as she had left the service of the University, he recommended a payment to her for extra service.

It was moved and seconded to authorize the payment to Mary Bartley of $115.40 for extra service, equaling ten weeks' salary, and, a vote having been taken, the motion was declared adopted.

U.S. Weather Bureau

The Business Manager reported that the special committee, to which was referred by action of the Board at the meeting held July 11, 1916, with power to act on the matter of an ornamental steel tower for the use of the United States Weather Bureau, had recommended its installation, the Department of Agriculture agreeing to pay $250 towards the cost of its erection.

It was moved and seconded to authorize the erection of the ornamental steel tower on the tower of Rosenwald Hall, so much of the amount, $2,000, already appropriated by the Board as is necessary to its installation.
Board of Trustees
December 16, 1816.

To be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

Adjourned.

J. E. Screven
secretary.