It was moved and seconded to request the
Secretary to send a telegram to President Judson
upon the eve of his departure for Persia.

The Secretary subsequently sent the following
message:

President Harry Pratt Judson,
Hotel Manhattan,
New York City.

The Trustees of the University in session
today send you their esteem and best wishes.
They congratulate you upon your opportunity to
serve humanity of which you have unhesitatingly
availed yourself; they rejoice in the service you
can and will render to a suffering people. They
wish you speed as you cross perilous seas and
inverse smitten lands. They look forward to
the time when once more you will return your work
with the institution to which you have devoted
yourself so faithfully and so successfully.

Martin A. Ryerson, President
J. Spencer Dickerson, Secretary

Mr. Parker, Vice-Chairman of the Committee on
Press and Extension, gave a summary of a proposed
contract to be executed between the University and
Professor C. H. Judd together with members of the
faculty of the School of Education for the publication
by them of the School Review and the Elementary
School Journal, the University Press ceasing their
manufacture and publication.

It was moved and seconded to refer to the Com-
mittee on Press and Extension with power to act
the matter of the proposed contract between C. H. Judd
and others for the publication of the School Review
and the Elementary School Journal, and, a vote hav-
ing been taken, the motion was declared adopted.

The Business Manager presented the following
communication:
The Board of Trustees  
University of Chicago  

At the meeting of June 11, 1916, the resolution covering the sale to the Morgan Park Preparatory Schools correctly described that portion of the property to which the University of Chicago had legal title, but the consideration, being $87,500, was the price received for the entire holding, including that to which the Baptist Theological Union had title. Accordingly, the resolution should be corrected so as to recite the sum of $65,500, which is the amount showing in the deed from the University of Chicago, and is also the amount showing in the warranty policy covering this portion of the property conveyed. The resolution has already been prepared for action by the Board of Trustees of the Baptist Theological Union, describing the two Blake Hall lots at a consideration of $85,000, which is the amount showing in the deeds from the Baptist Theological Union and in the warranty policies covering both lots.

(Signed) Wallace H. Mackinnon

It was moved and seconded to amend the minutes of the meeting held June 11, 1916, so that the resolution then adopted ratifying, approving and confirming the delivery of a special warranty deed to the Morgan Park Preparatory Schools shall record $65,500 as the consideration instead of $87,500, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that the President of the Quadrangle Club had notified him that the Club had authorized an extension of time during which the University is to acquire title to the alleys in the block bounded by Fifty-eighth and Fifty-ninth Streets and University and Woodlawn Avenues.

The Business Manager reported that efforts are being made to compel the paving of a portion
of University Avenue where it passes University property.

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act the proposal to pave University Avenue, and, a Vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

June 13, 1918

Board of Trustees
University of Chicago

The Chicago and Eastern Illinois Railroad Company resumed payment of interest on the bonds held by the University as reported on July 16, 1917. At that time it was expected that payment of this interest would continue while the business of the road was in good shape. The taking over of railways by the Government has created a situation which has caused the suspension of the payment of interest for the present.

(Signed) Wallace Neumann

No action was taken.

The Business Manager reported that the University has the right to purchase fifty-seven shares of the new capital stock of the Galena Signal Oil Company.

It was moved and seconded to authorize the purchase of the fifty-seven shares of the new capital stock of the Galena Signal Oil Company, and, a Vote having been taken, the motion was declared adopted.

Adjourned.

[Signature]
Secretary

University Avenue, Paving of
Chicago & Eastern Illinois Bnds

Galena Signal Oil Company.
The University of Chicago

MINUTES OF THE BOARD OF TRUSTEES

August 13, 1916

The regular monthly meeting of the Board of Trustees was held in the Board Room, on Tuesday, August 13, 1916, at 2 p.m.

There were present: Mr. Ryerson, in the chair; Messrs. Arnett, Dickerson, Felsenthal, Holden, Hutchinson, MacLeish, Parker and Scott; also Mr. Honken.

Messrs. McCormick, W. A. Smith and Swift sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meetings held July 5 and 9 were approved.

The Secretary read a letter from Mr. J. R. Angell acknowledging the notice of his appointment as Vice-President of the University during the absence of President Judson and expressing his earnest desire to serve to the best of his ability.

The Secretary read portions of a letter received from Dr. J. L. Barton, addressed to the President of the Board, expressing to the Trustees the profound appreciation of the American Committee for Armenian and Syrian Relief, for the generous release of Dr. Judson to go to Persia as the Chairman of its special relief commission.

The Secretary reported that in reply to the telegram sent to President Judson as he was about to sail for England on his way to Persia the following message had been received:
J2 - Board of Trustees
August 13, 1918

New York,
July 11, 1918

Martin A. Ryerson,
Corn Exchange Bank Building,
Chicago

Please present Board Trustees my deep appreci
ation of the telegram of Tuesday. The loyal
support and intelligent and faithful service of
Trustees have given me comfort and encouragement
at all times. I feel deeply that our relation
ship has become one of personal friendship which
I prize for each one.

Harry Pratt Judson

The Secretary announced the death, on July 20,
1918, of Dr. Galusha Anderson, Professor of Ham-
letics from 1892 until 1904, when he was retired,
and President of the old University of Chicago from
1878 until 1880.

It was moved and seconded to request the
Secretary to prepare a memorial to Dr. Anderson to
be sent to his family and subsequently to be placed
upon the minutes of the Board, and, a vote having
been taken, the motion was declared adopted.

The Secretary presented a communication from
a special committee of the Chicago Association of
Commerce requesting the University to appoint Presi-
dent Judson, representing the University, as a
member of a Presidents' Council consisting of the
Presidents of some twenty or more clubs and asso-
ciations of Chicago.

It was moved and seconded to refer the request
for representation of the University in the Presi-
dents' Council to a special committee, to be ap-
pointed by the President of the Board, for consid-

Galusha
Anderson,
Death of

Presi-
dents' Council
Board of Trustees  
August 13, 1918

oration and report, and, a vote having been taken, the motion was declared adopted.

The President of the Board subsequently appointed as this special committee Messrs. Felsenthal and Holden.

The Secretary presented the following list of candidates for certificates and degrees:
Candidate for the Certificate of the College of Education:

Male: Eugene Johnson
Female: Cecilia Meyers

III. THE SENIOR COLLEGES

THE COLLEGE OF ARTS

Candidates for the Degree of Bachelor of Arts:

Maria Brightwell

THE COLLEGE OF LITERATURE

Candidates for the Degree of Bachelor of Philosophy:

Kathleen Davis
Mary Ellen Smith

ASSEMBLY OF TRUSTEES

August 13, 1918

Isabella B. Barlow
Sarah Catherine Callahan
Mary Hunter

THE BOARD OF TRUSTEES

Candidates for the Degree of Bachelor of Philosophy:

Kathleen Davis
Mary Ellen Smith

ASSEMBLY OF TRUSTEES

August 13, 1918

Isabella B. Barlow
Sarah Catherine Callahan
Mary Hunter
#5 — Board of Trustees
August 13, 1912

THE COLLEGE OF SCIENCE

Candidates for the Degree of Bachelor of Science:

Mabel Allison
Parker Michael Anderson
Margaret Elnora Armstrong
Iraing Ball
Lena Paul Bennett
Violet Frederick Banks
Bertha Ruth Black
Rhoda Mary Brown
Allye May Eagle
Eldora Frances Ericksen

Edward Francis Fadd
Willie Eugenie Fuentes
Kathryn Ingwelt Hall
Rachel Lee Hallet
Sue B. Herrmann
Pearce Rockham
Esther Horsfall
Oliver Edson Johnson
Nellie Ruth Love
Jane Waverack Long

THE COLLEGE OF EDUCATION

Candidates for the Degree of Bachelor of Philosophy in Education:

Eldor Bagley
Helen Benjamin
Laura Florence Bowman
Eliza Jane Bosma
Margaret Cowan
Helen Hulan Cusick
John Nathan Cusick
John Philip Cummings
Mary Gertrude Kay
Elizabeth Frances Hughes

Jane Clarinda Elder
Irene Smith Elwell
Helen Grace Ennis
Harriette May Fawcett
E. Lydia Magee
Tom Myron McMillan
Martha Katherine McWhirt
Della Marion Parker
Peter Deammon Pollard
Mary Frances Schremmer
Helen Mabel Starke
Emily Wilson

Candidates for the Degree of Bachelor of Science in Education:

James Alva Caldwell
Dorothy Creighton

THE COLLEGE OF CONFERENCE AND ADMINISTRATION

Candidates for the Degree of Bachelor of Philosophy:

Mabel Paul Black
Mary Josephine Brown
John Oliver Johnson

Vidka Marie Palmer
Alphonse Paulsen
Benjamin Park

Nathan Burnet Peabody
Lorado Henry Riek

III. THE DIVINITY SCHOOL

Candidates for the Degree of Master of Arts:

WILLIAM BYRON CHARLES

FRANK WILLIAM HOPPER
LAURA JOSEPH HOPPER

WILLIAM OTHA LAPPE
L. B. D Автор

LOUIS LAWRENCE MILLER
K. A. B. MILLER

CHARLES MELVIN PHILLIPS
D. M. C. BRENNER

Tribal Mythology and Demography in the Primitive Christian Church

Three Recent Interpretations of the Doctrine of the Full Atonement

Theo. Religion as a Factor in English Social Reform in the Nineteenth Century

Religious Education in Modern Secondary Schools

Theo. Social Studies of Moral and Religious Education in College Schools
Board of Trustees
August 13, 1918

Candidates for the Degree of Bachelor of Divinity:

Charles Norman Curthi
B. A., University of Chicago, 1917

David Henry Hoover
B. A., University of Chicago, 1917

William Charles Macougal
B. A., University of Chicago, 1917

Alfred Herries Perry
B. A., Brown University, 1919

Charles James Ritchie
B. A., Yale University, 1917

Leroy Banks Stafford
B. A., Brown University, 1919

Candidates for the Degree of Doctor of Philosophy:

Vacancy

Candidates for the Degree of Doctor of Law (J.D.):

Chapacouey Logan Blankenship
B. A., Yale University, 1917

Walter Fred Boyd
B. A., University of Chicago, 1917

Albert E. Carlson
B. A., University of Chicago, 1917

Candidates for the Degree of Master of Arts:

Jean Alexander
B. A., Brown College, 1917

Joseph J. Baker
B. A., Brown College, 1917

Thesis: "The Language of the Prophets"

Thesis: "An Analysis of Biblical History"

Thesis: "The Literary Style of Euphorion and Paul"

Thesis: "The Missionary Text in Early Christianity"

Thesis: "Heresy and Heresies in the Early Church"


Thesis: "Quo Vadis in New Testament Times"


Thesis: "The "Way of Salvation" in the Romes"
<table>
<thead>
<tr>
<th>NAME</th>
<th>UNIVERSITY</th>
<th>DATE</th>
<th>THESIS TITLE</th>
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<tbody>
<tr>
<td>HENRY BAKER</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Education of Women in Harper's Colony</td>
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<td>LUCY BRENSTER</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Relation of Women's Rights in Harper's Colony</td>
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<td>DAVID BROWNSTEIN</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>Educational Legislation and Administration in France, 1850-1870</td>
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<td>FRANK HENDRICKS</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>History of Jewish Culture in Spain in the Middle Ages</td>
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<td>FLORENCE ELIZABETH BRIEGER</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Role of Women as a Measure of Efficiency in America</td>
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<td>GRACE MAY BURWALTER</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>Religious Concepts in Virginia's Educational and Foreign</td>
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<td>HARRY ALLEN CRABO</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>Shakespeare's Influence on Schoolmaster</td>
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<td>ELIZABETH DALL</td>
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<td>1848</td>
<td>Education in the World of India</td>
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<td>CHARLAINE BAYLOR</td>
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<td>1848</td>
<td>Independence and Foreign Relations in America</td>
</tr>
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<td>WILHELMINA BERKHEIM</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Protestant, Oxford, and Virginia's &quot;Art&quot;</td>
</tr>
<tr>
<td>EDITH HENDE</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>Shakespeare's Assumptions in the Light of Nineteenth Century</td>
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<td>WILLIAM BOROWAY</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Ethics of Eschatology and Christian Ethics</td>
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<td>JAMES LEE HEaton</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Use of Drama in Shakespeare's Comedians</td>
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<td>FRANCES ELMA GILLESPIE</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Importance of Ireland in the Thirteenth and Fourteenth</td>
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<tr>
<td>FRANCES MOLLAR BANFIELD</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Influence of the Greek upon the World of Elizabeth</td>
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<tr>
<td>CATHARINE ALEXANDER HADEN</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>The Teaching of History in the State Normal Schools of the</td>
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<tr>
<td>MARY HUNTER</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>Sectionism in the Rule of the Public Lands</td>
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<td>FREDERICK EDITH ALEXANDER JASON</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>Early Education in Hebrew, 1790-1850</td>
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<tr>
<td>PETER JENISON</td>
<td>Brownstone Normal,</td>
<td>1848</td>
<td>Conception of York Farm in &quot;Wuthering Heights&quot;</td>
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</tbody>
</table>
Candidates for the Degree of Master of Science:

Thesis: A Study of the Sociological versus the Academic Method of Teaching Western Civilization

Thesis: The Pre-Soviet Movement as a Socializing Agency

Thesis: Causes and Remedies for Delinquency in the Public Schools

Thesis: The Structure of the Classroom

Thesis: The Decline in the Fundamental Concept of the Calculus

Thesis: The History of Public School Education in Arkansas from 1798 to 1878

Thesis: An Experimental Study of the Effect of Sublimation in Spelling

Thesis: Le Probleme de Grammaire Francaise

Thesis: A Comparative Study of the Achievement of the Eighth Grade Mathematics in the Rural and in the Town Schools of Lake County, Indiana

Thesis: Endurance of Restlessness in the Prosecom and Epigrams of the Eighteenth Century England

Thesis: The Effect of Environment on Certain Kansas Sand Hills

Thesis: The Hydroparenchyma Formation

Thesis: Colonial Period in Florida

Thesis: The Morphological Study of Relics

Thesis: Topography and Related Adjuncts

Thesis: The Geography of the Driftless Area of Indiana

Thesis: Spatial Relations with Contact Absolute Equivalents

Thesis: Pop's Work on the Space Relations of Molecules

Thesis: *-A-Scehydroxyc Acid
Board of Trustees
August 13, 1918

SPENCER GORDON EVICK
C.E. University of Chicago, 1916
The thesis: "Constitution of the North Sea, with Particular Reference to the North Sea Drifts"

JESSE R. STRATE
C.E. University of Chicago, 1916
The thesis: "The Geologic Features Influencing the World's Corn Trade"

HARRIET LOUISE SEIFER
C.E. University of Chicago, 1917
The thesis: "Influence of the Forest"

FENG-TIEN HSING
C.E. University of Chicago, 1917
The thesis: "Quaternary and the Related Alkali Sands"

SUSAN ZIMMERS WILDER
C.E. University of Chicago, 1917
The thesis: "Study of the Food at a Child's Institution"

JOHNNIE HAO WO
C.E. University of California, 1917
The thesis: "Chemical Constituents of Anacardium occidentale"

Candidates for the Degree of Doctor of Philosophy:

JOSEPH MANUEL ALEXANDER ALIX
C.E. University of Chicago, 1918
The thesis: "A Study of the Relations of Eighteenth-Century German Poetry"

FRANK JACOB BROWN
C.E. University of Chicago, 1918
The thesis: "The Velocity of Deformation of the Earth's Surface"

FRANK ELMER BROWN
C.E. University of Chicago, 1918
The thesis: "The Structure of the Surface of the Earth and the Relation of the Surface of the Earth to the Phenomena of the Earth's Interior"

BOLLY ESTEL CUNNINGHAM
C.E. University of Chicago, 1918
The thesis: "The Theory of the Determination of Surface Tension of a Free Surface by the Direct Method of Reflection, or a Simple Apparatus for the Determination of Surface Tension"

EDNA CAROLINE DENTON
C.E. University of Chicago, 1918
The thesis: "The Change in Food Value of Vegetables Due to Curing"

LILY ELIZABETH FROTSCHER
C.E. University of Chicago, 1918
The thesis: "Some Physical Elements in Medieval Religious Poetry"

WESLEY T. GOOD
C.E. University of Chicago, 1918
The thesis: "The Effect of Light on the Velocity of Spontaneous Motions of Plants"

ELIZABETH WHEELER
C.E. University of Chicago, 1918
The thesis: "A Study of the Heat of Solution"

HENRY ELBERT JOHNS
C.E. University of Chicago, 1918
The thesis: "Structure of the Root of the Elodea Catenaria (Cyperaceae) and the Large Bacterial Colonies Surrounding It"

HERBERT BRIAN KING
C.E. University of Chicago, 1918
The thesis: "The Structure of Liquid Film on Liquid-Liquid Interfaces and the Partition of a Solvent Between Two Liquids, or the Structure of Liquid Film Membrane, Adsorption, Diffusion, and the Double Helical Layer"
<table>
<thead>
<tr>
<th>Name</th>
<th>Thesis Title</th>
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<tbody>
<tr>
<td>Raymond David Mullinix</td>
<td>Theses: &quot;Pulmonary Paramagnetic Studies in Carbon Dioxide&quot;</td>
</tr>
<tr>
<td>Stephen Foyett</td>
<td>Thesis: Studies of Manganese and Permanganate. II. The Course of the Action between Oxygen Manganese Dioxide, Permanganate Manganese, and Oxygen and the Determination of Reaction Quotients.</td>
</tr>
<tr>
<td>Walter George Sackett</td>
<td>Thesis: A Study of the Potency of Quinine and Quinidine Reductions.</td>
</tr>
<tr>
<td>Sterling Price Williams</td>
<td>Thesis: The Determination of Action in Staphylococci in...</td>
</tr>
</tbody>
</table>
It was moved and seconded to confer the certificates and degrees on the candidates named provided they conform to all conditions, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication:

August 10, 1918

Mr. J. Spencer Dickerson, Secretary,
University of Chicago.

Since no public announcement has been made of the action of the Board of Trustees in abolishing the title of Associate, there are doubtless in the University at this present time a number of students who have planned to complete the requirements for that title during this quarter and receive the appropriate certificate at the next convention. I am accordingly writing, after conferences with the ranking dean of the University, Professor Judd, to authorize the Board of Trustees to issue certificates on the recommendation of the Board of Associates. Professor Judd strongly urges such action.

(Signed) Walter A. Payne
University Recorder

It was moved and seconded that the effect of the amendment of the Statutes of the University adopted July 5, 1918, be suspended so far as to permit the granting of the title of Associate to such students as have already matriculated, shall meet all requirements, and shall make formal application for it, and a vote having been taken, the motion was declared adopted.

The Secretary reported that during the Summer Quarter, 1918, the total attendance of students had been 2,300 as compared with 2,900 in 1917, a loss of 20.9 per cent.
§15 — Board of Trustees
August 13, 1918

The Secretary presented a letter from Mr. Hutcheson, Chairman of the Committee on Buildings and Grounds, recommending the acceptance of the oil paintings painted by Ralph Clarkson, and already publicly presented to the University. These consist of portraits of Mr. Robert W. Williams, Mr. Eli B. Williams and Professor Thomas C. Chamberlin.

It was moved and seconded to accept the three portraits as recommended, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a request from H. C. Cowles for the commutation of extra vacation credit.

It was moved and seconded to authorize the commutation of three months' extra vacation credit of H. C. Cowles and the payment to him of $750, less one-third for cash, $500, net, and, a vote having been taken, the motion was declared adopted.

The Secretary submitted the following recommendations of the Vice-President of the University accompanied by the following communication:

July 28, 1918

H. W. Williams
H. S. Williams
T. C. Chamberlin
Portraits
Accepted

H. C.
Cowles

Mr. J. B. Dickerson, Secretary
University of Chicago

As I am technically away on vacation during the last term of the Summer quarter, and shall be in point of fact be at work in the War Department in Washington on August 13, and as the matters to be presented from this office to the Board of Trustees at that time are all of minor importance, I think it will hardly be essential that I should return in time you will kindly present the accompanying recommendations, all of which have the President's approval. They have not been presented to the
Committee on Instruction and Equipment. It seemed to me unnecessary to trouble these gentlemen to come together to consider the matter, in view of their relatively minor importance.

(Signed) J. A. Angel

Appointment of Dr. Anna Isak Robinson as Medical Advisor for Women for one year, from October 1, 1916, at a salary of $150 per month.

Reappointment of T. C. Mason to an associate-ship in the Department of Physiology for the Autumn Quarter, 1916, at a salary of $353.33.

Leave of absence, recommended by President Judson, for Dr. Albert Clark of the Department of Anatomy, row a Captain in the Army, for one year, from October 1, 1916, without salary. The Army salary is in excess of the University salary.

President Judson recommends that leave of ab-


dence be given Dr. Richard Offer, Instructor in the Department of History of Art, from July 1, 1916, to January 1, 1917, with salary equivalent to the difference between his Army pay and his University salary. The exact figures will not be known until Dr. Offer is heard from.

By the approval of President Judson I beg leave to recommend the appointment of Dr. Albert Edward Jennings as Assistant Professor of Physics in the Department of Physics, for one year, from July 1, 1916, at a salary of $1,500. By agreement between the Department of Physics and the School of Education Dr. Jennings' chief work will be in connection with the High School classes, and his salary will be charged against the budget of the School of Educa-

ation. He will also, however, give work in the Uni-

versity, and will be directly in charge of the teaching in the Department of Physics throughout the year. He is a Ph.D. of the University of Chicago. His previous experience is as Assistant Professor of Physics at the University of Wisconsin. He is an expert in Physics and in political economy, and has had considerable teaching experience. He is the recipient of a grant from the Carnegie Foundation for the advancement of teaching and research in the field of political economy.

Appointments of Miss Leona Powell as Instructor in Political Economy, for one year, from October 1, 1916, at a salary of $1,400, this amount to be supplied from the appropriation for Mr. Viner, who is in government service.

Reappointment of Mr. Stuart M. Hamilton as Instructor in Political Economy, for one year, from the departmental appropriation for Assistants.

Reappointment of Dr. Curt Ressow as Instruc-

tor in Psychology, for one year, from October 1, 1916, on half time, at a salary of $700, $500 to be supplied from the budget of Commerce and administration and $200 from the budget of the Department of Psychology.

Leave of absence, without pay for one year, from July 1, 1916, to Mr. Gerald W. same of the Department of Chemistry. Though I find no

A. J.
Robinson

N. C.
Mason

Albert
Clark

Richard
Offer

A. E.
Jennings

Leonora
Powell

S. M.
Hamilton

Curt
Ressow

G. L.
Wendt
documentary statement to this effect, I am assured by Dr. Stieglitz, the Chairman of the Department, that President Judson had given his approval to this proposal.

Reduction in the amount of service to be rendered by Daniel L. Hoffer, Teacher in the Elementary and High Schools, Department of Physical Education, and a corresponding reduction in his salary from $1,300 to $750, for the year beginning October 1, 1916.

Reappointment of Marien G. Miller, Teacher in the Elementary School, for one year, from October 1, 1916, at a salary of $1,300.

Appointment of Antoinette Palmer, Teacher in the Elementary Schools, for one year, from October 1, 1916, at a salary of $1,400.

Appointment of Charles Evans, Teacher in the Elementary School, for one year, from October 1, 1916, at a salary of $1,400.

Reduction in the amount of service to be rendered by Phila M. Griffin, and corresponding reduction of salary to $700, for one year, from October 1, 1916.

Acceptance of the resignation of Assistant Professor Harvey B. Lenon of the Department of Physics, to take effect September 30, 1916. Mr. Lenon is resigning to accept a captaincy in the United States Navy, for service as an expert at the United States Naval Academy Proving Grounds at Aberdeen, Maryland.

Appointment of Dr. O. P. Sutherland as Associate in the Department of Physiology, for three quarters, from October 1, 1916, at a salary of $900.

Reappointment of Miss Emma Reinman as an Associate in the Department of Physiology, for three quarters, from October 1, 1916, at a salary of $900.

Reappointment of William Leedes Richardson as Instructor in Education, for one year, from October 1, 1916, at a salary of $1,400.

Reappointment of Mildred Franklin Allen as Teacher in the High School, for one year, from October 1, 1916, at a salary of $1,300.

Appointment of Lawrence H. Wilson, Instructor in Physics, for one year from October 1, 1916, at a salary of $1,400.

Increase in salary of Helen C. James, Instructor in the School of Education, from $1,400 to $1,500, from October 1, 1916.

Appointment of Mary M. Rising, Associate in Chemistry for the Autumn, Winter and Spring Quarters at a salary of $800.

It was moved and seconded to make the appointments and reappointments, to grant the leaves of
absence (except that of Richard Offner), to accept the resignation, and to reduce the amount of service and of salary, all as recommended, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the President of the Board and the Business Manager with power to act the recommendation for leave of absence for Richard Offner, drafted into the United States Army, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication:

To the Board of Trustees,

University of Chicago

Before leaving for Peru, President Judson placed in the hands of Vice-President Ancell and Dr. Julius Stieglitz the proposal to establish courses for the training of nurses in connection with the Children's Memorial Hospital which now is affiliated with Rush Medical College and which subsequently will it is expected, enter into some affiliation arrangement with the University. President Judson formally announced at the July 5 Board meeting in connection with the report of the Committee on Instruction and Equipment his approval of these courses which it is proposed to establish in the Autumn quarter. It is believed they can be provided with little if any expense to the University.

Dr. Stieglitz, with the approval of the Vice-President of the University and in consultation with the heads of the departments has worked out a series of courses in fundamental scientific branches for training nurses. This group of courses will be given at the University in the Autumn quarter to nurses entering the training school of the Children's Hospital in the Spring, and in the Spring Memorial Hospital in the Spring, and in the Spring Memorial Hospital in the Spring, and in the Autumn quarter to nurses entering the training school in the Autumn. Besides to women taking the training course of nurses the group will be open for registration as a group of three majors for college women as far as the capacity of the class (limited to 25) permits.
An informal budget prepared by Dr. Stieglitz and approved by the Auditor provides for estimated expenses of about $1,100 per quarter, and, if twenty-five students are enrolled (eight to ten of whom are already available in the Children’s Memorial Hospital), of income of $1,500 per quarter, exclusive of the matriculation fee of $5. The University will furnish the teachers and laboratories.

It is recommended that the charge for the course shall be $60 per quarter for three and one-half majors, which is the fee charged to medical students, and a matriculation fee of $5, and that the matriculants in these courses shall be registered as unclassified students.

[Signed] J. Spencer Dickerson, Secretary

It was moved and seconded to approve the recommendation and to authorize the courses for nurses as proposed with a fee of $60 per quarter (three and one-half majors) and the regular matriculation fee of $5, the University reserving the right to discontinue these courses at any time, and, a vote having been taken, the motion was declared adopted.

Mr. Holden reported progress in the matter of the proposed affiliation with the Children’s Memorial Hospital, which matter was referred to a special committee of which he is chairman at the meeting of the Board held July 5, 1918. The committee requires further time for consideration of the proposed affiliation.

The Secretary presented the following communication:

Children’s Memorial Hospital
Mr. J. S. Dickerson, Secretary
University of Chicago

I do not think the matter requires any special action of the Trustees at this time, but they may wish to know that in accordance with general instructions from President Judson, I have applied to the United States War Department to establish at the University a unit of the Students' Army Training Corps. This will take the place of the Reserve Officers' Training Corps which we had last year, which is now practically defunct. The R.O.T.C. is being superseded in all the colleges where it existed by the new S.A.T.C.
The War Department has assigned to us Major Wyman, of the Regular Army, to be our new commandant and has granted permission to establish a unit of the S.A.T.C. Rifles and equipment of uniforms, etc., to supply 1,000 men have already been sent us, I may add that we shall not have to pay our commandant a salary.
The details of the plans for the S.A.T.C. have been much modified by the sudden proposed change in the Selective Service Act, and it is not possible to speak with confidence as to just what they will involve. In general, however, the project contemplates army training detachments at every college that can supply the facilities. Between 200 and 300 have applied. The training will be: (1) for line officers; (2) for special corps officers, such as medicine, chemistry, engineering; and (3) for those who fail to make good, commissioned officers or privates will be given. The technical men who qualify will presumably remain three or four years as at present. Men training for the line can hardly, in any case, remain more than two years, and in many cases it will certainly be much less. You will appreciate how radically this is going to affect us.
We shall probably have to use some of our dormitories as barracks early in the year, for so soon as possible it is desired to give full time military training under regular army conditions. This will not be the case at the opening of the year, however.
The academic work for the soldiers (they will all be enlisted men in the S.A.T.C.) will comprise French, German, Italian, mathematics, physics, chemistry, geology and geography, American history and other subjects found in the West Point course of study.

(Signed) James R. Angell
Attention of the Trustees was directed to a call made by the Director of the Planning and Statistical Division of the United States Shipping Board, Dr. Edwin F. Gay, upon Mr. Arnett to assist, for the duration of the war, in certain work being done at the request of President Wilson. Mr. Arnett had not been unwilling to assume the task although he had felt it might be possible to obtain some one else to do the work, realising as he did that so many University administrative and other officers are absent.

It was moved and seconded, in view of the large number of men from the University who are already holding responsible positions under the government to whom leave of absence has been cheerfully granted, that the Board deems it inadvisable for Mr. Arnett to accept the position offered, and, a vote having been taken, the motion was declared adopted.

The Auditor submitted his annual report as follows:

Trevor Arnett

Auditor's Annual Report
#20 — Board of Trustees
August 13, 1918.

Chicago, August 13, 1918.

The Board of Trustees,
The University of Chicago,

Gentlemen:

It gives me pleasure to present herewith the seventeenth annual report of the Auditor for the twenty-seventh fiscal year of the University ending June 30, 1918. The year was a satisfactory one, in view of the fact that the attendance of students was unfavorably affected by the great war, and the work of the several departments of the University seriously interfered with because of absence of members of the faculty while rendering service to the United States Government in one or another capacity, and further because of the greater cost of labor and supplies. The number of students in attendance was 9032 as compared with 10448 for the year before, a reduction of 1416 or 13.5%.

The prominent facts of the financial situation for the year are:

1. The budget surplus was $136,416.02.
2. The assets of the University increased $2,308,515.36.
3. The operations of the Commons resulted in a surplus of $6,577.57.
4. The operations of the University Press resulted in a deficit of $1,624.07.
5. $100,000 of the budget surplus has been placed in the Special Contingent Reserve, making $200,000 in that fund, as a protection against reduced income in subsequent years.

6. The remainder of the budget surplus has been placed in General Reserve, and there has also been released the appropriations from General Reserve made for budget purposes which were not needed because of the sufficiency of budget income. The amount in General Reserve available for future appropriation is $71,506.55.

7. Payments of $596,487. have been received on the Medical School Funds during the year. The total amount of Medical Funds on June 30, 1918, was $1,541,155.01. There is accumulated income of $26,958.26 available for Medical School current Expenses. The income on the Billings Memorial Hospital Fund has been added to the principal.

8. The sum of $15,000, was set aside from General Reserve on June 1, 1917, as a bonus to be given to married members of the faculty whose salaries were $2000. per year or less during 1916-17. On this account there was paid $13,999. leaving in the fund $11,001.

9. The Board might wish to consider the question of a bonus for the past year.

9. The University arranged for the members of the staff to subscribe for Liberty Loan bonds payable in monthly installments. To the Second Loan 331 subscriptions of a total value of $53,800, were made, and to the Third Loan, 333 subscriptions of a total value of $37,150.

Agents on June 30, 1918

The consolidated balance sheet on page 1 of Tables shows

<table>
<thead>
<tr>
<th>Total Assets</th>
<th>$439,504,363.36</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase for the year</td>
<td>$4,203,030.48</td>
</tr>
<tr>
<td>Including the ninth and tenth installments of Mr. Rockefeller's final gift held in trust for the General Education Board</td>
<td>$1,997,835.30</td>
</tr>
<tr>
<td>Net increase in assets</td>
<td>$2,205,215.38</td>
</tr>
</tbody>
</table>
This increase is composed of

a) Eighth installment of Mr. Rockefeller's Final Gift $999,945.82

b) Medical School Funds 996,487.

c) Other gifts for Endowment 6,580.

d) Income added to principal of Funds 146,551.27

e) Books for Libraries 31,516.43

f) Gift of Mr. Hoyes for mural decorations in Ida Hoyes Hall 7,561.89

g) Net increase in General Assets, surplus on budget and miscellaneous 13,174.97

$2,206,215.58

GENERAL ACCOUNT CASH

The cash receipts during the year were at all times sufficient to care for all obligations of the University promptly, and to permit the discount of bills. On June 30, 1916, the general account cash was overdrawn on the books of the University $27,818.25. There was, however, no overdraft at the bank because the payroll checks which were issued on the last day of the month were not delivered until the first of July and on that date a large amount of income accrued was due and payable to the University. Moreover, the University had investments belonging to the General Account aggregating $296,550.

advances on Ida Hoyes Hall to be repaid in annual installments before 1921 146,900.

also advances on the Spiegel lease for taxes 20,816.27

a total of $557,360.27
In accordance with previous custom the interest on the investment of the general funds has been added to the budget income, but was not included in the budget estimates.

THE BUDGET

The outcome of the University budget in view of the unsettled conditions resulting from the war is much better than could reasonably have been expected. No part of the $100,000, of contingent reserve which the Board of Trustees set aside June 19, 1917, as a reserve against a probable diminution in budget receipts has been needed, and moreover, the operations of the budget have resulted in a surplus of $138,416.62.

It will be remembered that in accordance with a recommendation made in my report of last year, it was decided to charge against the University budget, expenditures of a budget nature, provision for which was made from General Reserve, and if the receipts of the budget were adequate, the amount of the General Reserve set aside for the purpose would be released. The budget totals shown later in this report have given the figures for the years 1916-17 and 1917-18 on the basis of this plan. It will be seen from page 15 that there was a decrease in net for the year 1917-18 as compared with the year before of $37,241.91. The budget surplus amounting as has already been stated to $138,416.62 has been added to General Reserve, and 100,000 of the amount, in accordance with the action of
the Board of Trustees on May 14, 1918, has been added to the Special Contingent Reserve to provide for a possible diminution in budget receipts, making a total of $200,000. reserved and available for that purpose.

**BUDGET RECEIPTS**

The budget receipts (see page 17 of Tables) were

- $2,336,418.16 for 1916-17
- $2,209,858.53 for 1917-18

An increase of

$ 28,579.63

This net increase is made up of the following items:

1. **Increase from invested funds**
   - $282,530.77

2. **Less decrease as follows:**
   - a) From student fees: $75,004.03
   - b) Room rents: 554.60
   - c) Baptist Theological Union: 610.30
   - d) Miscellaneous: 17,782.19

Net increase: $230,579.63

The increase in income from invested funds was due to an increase in income from Opden Endowment:

$19,456.91

due to the productive rental of the Cowen Building.

Income on the Williams Gift: 10,968.68

Increase in dividends from Standard Oil Companies: $25,466.12

and income on new endowment added to Rockefeller
Final Gift and an increase of income on the Rockefeller funds

<table>
<thead>
<tr>
<th>Total of</th>
<th>$45,049.06</th>
</tr>
</thead>
<tbody>
<tr>
<td>$120,630.97</td>
<td></td>
</tr>
</tbody>
</table>

No income has been received during the year on $29,910, Republic of Mexico 5% bonds, a gift of Mr. Rockefeller, and on 4,080 shares of Missouri Pacific Railway Company preferred stock, the book value of which is $514,160. The reduction in the amount received from students' fees would have been approximately $25,000, more, had not the amount of tuition fees of undergraduates matriculating since the opening of the Summer Quarter 1917 been increased from $40. to $50. per quarter. Of the total income 59.5% was received from invested funds as compared with 53.5% received the year before, from student fees, 36% as compared with 43% for the previous year.

BUDGET EXPENDITURES

The budget expenditures as given on page 19 of Tables were

| for the year 1916-17 they were | $2,099,995.84 |
| an increase of | $2,634,174.60 |

$66,683.04

This increase is due to larger expenditures for the following purposes:

A) Operation and maintenance of buildings and grounds $31,030.25
B) Administration and General Expense 23,060.99
C) Equipment and Expense 1,688.16
D) Books 3,547.55
#26 — Board of Trustees  
August 13, 1916

7.

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
<th>Total Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>e) Retiring Allowances</td>
<td>$80,689.64</td>
<td>$80,689.64</td>
</tr>
<tr>
<td>less decreases:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>a) Instruction</td>
<td>$1,094.45</td>
<td>$1,094.45</td>
</tr>
<tr>
<td>b) Scholarships and Fellowships</td>
<td>$12,399.61</td>
<td>$12,399.61</td>
</tr>
<tr>
<td>c) Journals</td>
<td>$1,374.16</td>
<td>$14,668.10</td>
</tr>
<tr>
<td>net increase</td>
<td></td>
<td>$65,821.54</td>
</tr>
</tbody>
</table>

**ANALYSIS OF BUDGET EXPENDITURES**

The total amount paid for instruction in the University was 49.1% of the total of the budget expenditures (see page 20 of Tables) as compared with 51.2% for the year before and with 53.1% for the year previous to that. The maintenance of Buildings and Grounds was 16.6% of the total as compared with 14.6% for the year before, and 13.5% for the previous year. This increase was due to the greater expense for coal, wages of employees, and the higher cost of supplies. It will be noted that the amount received from students -- tuition and other fees -- was $786,430.38 and that the University contributed $157,418.87 for fellowships, scholarships and student service, making the net receipts from students $629,011.51, equivalent to 31.3% of the total budget expenditures. For the year 1915-17 the amount so contributed was 36% of the total budget expenditures, a reduction for the year of 4.7%.

In my report to the Board of Trustees on May 11, 1916, the total budget receipts exclusive of the $15,000. appropriated from General Reserve for the School of Education were estimated
was increased in amount as shown by the budget estimates by $2,321,839. The amount actually received was $3,336,412.14, an increase of $1,014,573.16 over the estimate. This increase is due to income received on fee and other properties which could not be definitely counted upon in those estimates.

On the same date it was estimated that the total budget expenditures at the close of the year would amount to $2,126,711.98 including items of a budget nature underwritten from General Reserve. The actual expenditures inclusive of items underwritten from General Reserve were $2,099,995.54, a decrease of $26,716.44.

On May 11 it was estimated that the surplus for the year, including items underwritten from General Reserve, would amount to $55,167.02. The actual surplus was $158,415.62, an increase of $103,248.60.

The smaller amount of actual expenditures as compared with the estimate is due to the fact that the expenditures for the operation and maintenance of Buildings and Grounds were less than the estimate, and the expenditures for items underwritten from General Reserve were less than the appropriations therefor.

There were, however, variations in certain of the items of expenditures as compared with that estimate, increases in some
and decreases in others as shown by the budget expenditures in detail, and the approval of the auditing of expenditures varying from that estimate is hereby requested.

EXTRA VACATION CREDIT

On pages 24-26 of Tables will be found a statement of extra vacation credit for all departments of the University in detail on June 30, 1918. The total amount at full rate is $103,615.40, a reduction of $6,332.90 over the total of the year before.

The total amount of extra vacation credit paid during the year has been charged to the budget under the heading "Fourth Quarter Instruction" and the budget has accordingly been charged with the full amount of instruction given for the year and the payment of $6,332.90 by which the accumulated extra vacation credit was reduced. There is now in reserve for the payment of extra vacation credit $35,000, of which $5,000 was added from General Reserve at the close of the present year in accordance with the recommendation made in my report of last year and approved by the Board that $5,000, each year should be appropriated from General Reserve until the total cash commutation value of the liability was covered. The cash value of the total amount outstanding on June 30, 1918, was $69,076.94. There is therefore an amount not yet covered of $34,076.94.

BUDGET BALANCES REAPPROPRIATED

On pages 21-22 of Tables will be found a statement of the budget balances reappropriated. In accordance with previous
custom, I recommend that the budget credit balances for the year 1917-18 amount to $59,361.35, as appearing in detail on the pages mentioned be reapportioned.

THE UNIVERSITY COMMONS

The total receipts of the Commons for the year were $189,022.67, as compared with $169,650.41 for the year before, a reduction of $19,372.26. The expenditures were $162,445.30, for the year before they were $165,250.26, a reduction of $2,794.96 making an increase in surplus as compared with the year before of $197.42. The total surplus for the year was $6,877.57 which has been carried to a reserve for the benefit of the Commons, the total amount in reserve being $8,377.35.

CASHIER’S OFFICE RECEIPTS

The receipts from students’ fees, room rents, etc., collected through the Cashier’s Office during the year amounted to $1,107,075.29, a decrease as compared with the year before of $75,110.36. The accounts for the year were practically all collected, the unpaid accounts on June 30, 1918 being $126.45.
BONDS AND STOCKS — MARKET VALUE

On pages 27-29 of Tables will be found a statement giving in comparative form the market value of all bonds and stocks owned on June 30, 1918, and the value on the books of the University. This statement also includes the last two installments of the final gift held in trust by the University.

The increase of market value over book value is $2,973,495.91 as follows:

Miscellaneous Stocks $4,031,019.82
less decrease in value:
Railway Bonds $1,638,839.88
Street Ry. Bonds 58,634.48
Elevated Ry. Bonds 176,600.30
Miscellaneous Bonds and Notes 269,199.55 2,157,554.21

It will be noted from the above that in every class of securities there is a decrease in the market value as compared with the book value with the exception of the miscellaneous stocks, and in these there is a considerable reduction as compared with the value on June 30, 1917.

AVERAGE RETURN ON INVESTMENTS

On page 30 of Tables will be found a report showing the average return per cent to the University on investments as of June 30, 1918. The average return on all classes of investments was 5.84 per cent. For the year 1916-17 it was 5.56 per cent, for the year before 5.33 per cent.
#31 — Board of Trustees
August 13, 1918

**GENERAL RESERVE**

On pages 13-14 of Tables there is given a statement of the General Reserve showing the appropriations made, the amounts expended and the unused balances to the credit of the several appropriations on June 30, 1918. On July 1, 1917, there was an unappropriated balance of $60,712.50. During the year there was transferred the surplus on the budget amounting to $158,416.62. There were also released, designations for budget purposes not needed under the new plan of accounting and canceled appropriations amounting to $66,626.82, a total of $275,756.94.

Appropriations were made during the year as follows:

- Special contingent reserve: $100,000.
- Extra vacation credit reserve: 13,310.70.
- Other appropriations: 69,335.62.

A total of $292,446.39, leaving a balance unappropriated June 30, 1918, $71,309.86.

At the close of the year it was found that the credit balances on the following appropriations made from General Reserve were not needed, and they have therefore been canceled and returned to General Reserve:
Our fire escapes are now considered to be adequate for the protection of students and faculty members. The cost of these improvements is estimated to be $200.

Alumni Council

$300

Furniture repairs

$400

Rewiring Divinity Building

$138.67

Building and Grounds - storehouse

$40.02

Electric vault

$12.63

Purchase of book collection, not purchased

$5000

A total of

$6,239.14

On the other hand, certain work has been completed for which the appropriations were inadequate and additional appropriations are needed to complete the payments which are hereby requested as follows:

Paving Sixtieth Street

$996.66

Quarterly stamp

$190.84

Rigor of Earth experiments

$209.26

Military science and tactics

$915.90

Shell Hall floor

$50

Classical building stacks

$347.03

A total of

$5,167.69

The plan adopted by the Board last year to which I have already referred, of charging to the budget items of a budget nature for which appropriations have not been made from General Reserve and not making the transfer from General Reserve unless the budget income is inadequate to cover the expense has worked very well, and has resulted in lodging the expense under the accounts where they belong.

The operations of the University Press for the year resulted in a deficit of (see page 32) $1,404.07 as compared with a surplus of $18,081.91 of the year before, a decrease of $16,677.84 in arriving at the surplus no interest has been charged on the regular capital of the Press of $154,113.90, but on the amount
used in excess of that sum interest was charged at the rate of 5%, amounting to $1,249.12.

The Manufacturing Department profit was $2,288.80

The retail profit was $ 993.04

In all the other departments of the Press the operations resulted in a loss, making the net return for the year a loss as shown above. The total capital invested in the Press on June 30, 1918, was $296,054.63

an excess over the amount allowed of $ 40,940.73

The Board of Trustees by its action on November 13, 1917, loaned the Press $40,000, or as much thereof as may be necessary, and renewed it on May 14, 1918, the amount to be repaid if possible at the close of the fiscal year. It will be noted from the above that the Press on June 30, 1918, needed $940.73 in excess of the loan. It is apparent that the Press because of war conditions, will need the renewal of the loan.

The University Journals’ accounts have been adversely affected by the war, the expenses of production and distribution having been greater and the circulation lists in most instances having been smaller. The surplus or deficit on each journal is shown below:

<table>
<thead>
<tr>
<th>Journal</th>
<th>Surplus</th>
<th>Deficit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Astrophysical Journal</td>
<td>$308.44</td>
<td></td>
</tr>
<tr>
<td>Botanical Gazette</td>
<td></td>
<td>$153.41</td>
</tr>
<tr>
<td>Journal of Geology</td>
<td>94.68</td>
<td>0.00</td>
</tr>
<tr>
<td>Elementary School Journal</td>
<td>684.60</td>
<td>0.00</td>
</tr>
<tr>
<td>School Review</td>
<td>448.22</td>
<td>0.00</td>
</tr>
<tr>
<td>Classical Philology</td>
<td>409.24</td>
<td>0.00</td>
</tr>
<tr>
<td>Modern Philology</td>
<td>15.14</td>
<td>0.00</td>
</tr>
<tr>
<td>Journal of Semities</td>
<td>254.43</td>
<td>0.00</td>
</tr>
<tr>
<td>Biblical World</td>
<td>0.00</td>
<td>$37.68</td>
</tr>
<tr>
<td>Journal of Theology</td>
<td>0.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Journal of Sociology</td>
<td>424.76</td>
<td>0.00</td>
</tr>
<tr>
<td>Journal of Political Economy</td>
<td></td>
<td>0.00</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td>$504.32</td>
<td>$2896.34</td>
</tr>
</tbody>
</table>
The surplus has been carried to the Journals Sinking Fund, and the deficit carried to next year's account in accordance with previous custom. The Elementary School Journal and the School Review are to be printed and published for the next three years by a committee composed of the department of education of the School of Education. Therefore the deficits on these journals amounting to $1,953.02 must be held in reserve until the close of that period or provided for from the portion of subsidy for that purpose now released.

GIFTS

The total amount of gifts actually received by the University during the year was $8,076,190.61 of which $2,062,582.71 was for capital purposes, and $13,667.80 for current use. The total amount of gifts paid in since the founding of the University is $44,954,587.31.

WAR WORK

The University has adopted a liberal and patriotic attitude with regard to assisting in the war. It has given leave of absence to members of the University staff to enable them to devote their time to tasks assigned them by the United States Government and war organizations, and in cases where the salaries paid them have been less than they received from the University, it has arranged to pay the difference. The amount thus paid up to the close of the year, June 30,
The Board of Trustees

August 13, 1916

was

$87,247.97

which has been included in the budget expenditures.

This, however, does not represent all the University's contribution on account of the war. It spent on Military Science and Tactics up to June 30, 1916, $10,682.56 for war pamphlets, publications and activities it spent $3,403.46 and during the past year it spent for preventive medicine largely devoted to making pneumonial serum for use in war camps $10,714.05

The University also paid traveling expenses of Mr. Millikan on war department work $1,551.97

It has also given the use of its laboratories, the staff and materials necessary for carrying on special investigations at the University for government purposes, the cost of which cannot readily be computed. It would be a conservative statement to say that the University's direct contribution to June 30, 1916, in money exceeded $50,000.

The annual printed report of the Auditor, which appears as a preprint from the President's report is not yet printed, but when it is ready, it will be presented to the Board at a later date.

Respectfully submitted,

[Signature]

Auditor

The report was received and ordered placed on file.
Recommendations concerning several matters contained in the Auditor's annual report were made and action thereon was taken as follows:

It was moved and seconded to approve the auditing of budget expenditures varying from estimate of May 11, 1918, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve the transfer of $5,000 from General Reserve to Extra Vacation Credit Reserve, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to reappropriate the several budget credit balances amounting to $39,261.35, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve the transfer of the surplus on University Commons of $6,597.57 to Commons Reserve, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve the cancellation of balances not needed in appropriations made from General Reserve, and returned to General Reserve, of $6,339.14 and additional appropriations from General Reserve as per List, $31,167.65, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to provide for the deficits of the School Review and the Elementary
School Journal charged forward, amounting to $2,750.00 from the portion cut forward, amounting to $4,250.00

From the portion cut forward, the motion was declared adopted. It was moved and seconded to honor the loan of $40,000 to the University Press, and a vote favoring

The motion was declared adopted. It was moved and seconded to honor the loan of $40,000 to the University Press, and a vote favoring
$1,251.15 and the unfinished number is estimated at $355, making a total of $1,606.15, or $877.65 less than the unfulfilled subscription assumed by the Department of Education.

The subsidy to the journals, 1915-17 and 1917-18, each year, was $3,100. The subsidy to the Monographs, same period, each year, was $3,000. In addition, the journals had a deficit in 1917-18 of $1,000 making a total of $5,100.

The total subsidy for 1918-19, under which the Department of Education guaranteed to conduct the journals, is $2,100.

The moving consideration to the Department of Education, however, is the increase in the size of the journals, which they greatly desire and confidentially expect to accomplish in the face of the decreased funds at their disposal. The experiment seemed to the committee to be justified.

(Signed) Wallace Beckman

This memorandum of agreement, made and entered into this first day of July, 1918, between the University of Chicago, hereinafter sometimes called the University, and the School Review Publishing Committee, hereinafter sometimes referred to as the Committee, with respect to editing and publishing the School Review, the Elementary School Journal, and the Monographs associated therewith, witness as follows: viz.:

1. It is agreed and understood that the School Review Publishing Committee shall consist of members of the Department of Education of the University of Chicago only, that the members shall be G. H. Judd, Chairman, H. L. Lyman, Managing Editor of the School Review, F. H. Freeman, Managing Editor of the Monographs, W. S. Gray, Managing Editor of the Elementary School Journal, R. H. Tryen, H. O. Faus, P. W. Johnston, H. G. Gillett, with such changes in membership of the School Review Publishing Committee as may from time to time be recommended by the last named Committee and approved by the Committee on Press and Extension and append their signatures hereto.

Any member of the School Review Publishing Committee who ceases to be a member of the Department of Education shall thereby terminate his connection with the Committee.

2. The University of Chicago authorizes the School Review Publishing Committee to proceed at once to perform in such way as it may see fit, the work heretofore done in connection with the said journals and monographs by the Press of the University, such arrangement to last for three years unless previously terminated as hereinafter provided for by either of the parties.
(3) The University will complete the Monographs now in hand and unfinished, and will hold back numbers of the School Series, Elementary School Journal, and Monographs for the supply of orders, and the Committee will promptly transmit to the University Press orders for the same and remittances.

(4) The University will turn over to the custody of the School Review Publishing Committee the address cards and plates for the addressograph, and these are to be kept up from time to time as may be required in accordance with the usual practice heretofore followed by the Press by the Committee during the continuance of this arrangement, and on the termination of this arrangement the Committee shall turn over to the University the then current subscription lists, with cards and plates.

(5) It is agreed and understood that the Committee will continue to publish the magazines or journals, including monographs, and complete all subscriptions which have been paid for and all advertising which has been paid for, and that the Committee will receive from July first, 1916, all cash turned over to the University on account of advertisements, subscriptions, or otherwise, it being the understanding that these two sums, the liability and the asset sides, practically equal each other.

(6) The University will allow the Committee to use such portions of the Fourth Floor of Kimball Hall as are not now needed for the purposes of the work herein provided for without rent, and the University will guarantee any general contract for the printing of either of the journals or monographs of which the Business Manager may approve in order that the Committee may have the benefit of the credit of the University in obtaining good prices for printing of books.

(7) The University will pay to the Committee One Thousand Dollars ($1,000) per year for the purposes of the two journals during the continuance of the agreement, the first payment to be made on the execution hereof, and succeeding payments shall be made on July first of each year so long as this agreement shall remain in force.

(8) It is agreed and understood that the imprint of the University Press shall be eliminated from the front page of the Journal, but otherwise the cover will not be modified, but the University undertakes from the date hereof to turn over all mail and correspondence and cash when and wherever the monographs, to the Committee, except for back numbers; back numbers being understood not to in-
(8) It is mutually agreed and understood that the members of the Committee hereby become personally responsible jointly and severally for debts incurred by the Committee in the process of this work, and will at all times promptly provide and pay into the business whatever amounts shall be necessary to keep the assets above the liabilities, and that at the termination of the Agreement, they will turn the property back to the University, free from all debts or liabilities whatsoever, except the unfilled subscriptions and advertisements, and that all copies of magazines, journals and monographs on hand shall be the property of the University.

(10) It is mutually agreed and understood that the system of bookkeeping or accounting used shall be subject to the approval of the auditor of the University, and he shall have opportunity at all times to examine the books and accounts and method of accounting practiced by the Committee.

(11) It is mutually agreed and understood that the size of the paper, the style, the quality of paper, the character of advertisements and subject matter, the type used and the method of printing, shall be satisfactory to the President or Acting President of the University or whoever shall be designated by either of them to supervise the same, and that the number of issues per year shall not be reduced without the consent of the Committee on Press and Extension.

(12) It is further agreed and understood that no salaries shall be paid to members of the Committee, and that the profits, if any, are to be put back into the business, for the purpose of improving its work, or extending its field of activity, or held as a reserve for future benefit of the business as may be determined by the School Review Publishing Committee. It is understood that the journals and monographs are not to be published as a profit-making enterprise, but that the proceeds shall be used for the benefit of the University, and is further understood that employees of the University shall not be otherwise than as at present employed, or occupied in connection with the work of those journals or monographs, or their printing or publishing.

(13) It is mutually agreed and understood that all copyrights now held or hereafter to be obtained in connection with any of the work above referred to shall be taken out in the name of the University of Chicago, and shall belong to the University of Chicago with the right in the Committee to use the same so far as may be necessary during the continuance of this agreement for the purposes hereinbefore set forth.
The University of Chicago

By (Signed) Wallace Neuman
Business Manager

(Signed) Charles H. Field

R. H. Tryon

J. S. Horak

Harold C. Sugg

Frank H. Freeman

William G. Gray

Rolle L. Lyman

The School Review Publishing Committee

It was moved and seconded to approve the action of the Committee in negotiating the contract as well as the action of the Business Manager in executing the contract as submitted, and a vote having been taken, the motion was declared adopted.

The Business Manager submitted a report of the operations of Drexel House for the Spring Quarter, 1918, showing receipts from sixteen students and guests of $469.25 and expenditures of $334.25. These young women, by taking over their household cares, secure their accommodations at 32.75 per week, two meals on weekdays and three on Sundays, with the added advantage of the skill and knowledge acquired by experience and practice in household economies and operation, and, what is perhaps of greater value, the congenial social atmosphere resulting from the selection by these young women of their household associates.

The report was received and ordered placed on file.

The Business Manager submitted the following report:
Board of Trustees
University of Chicago

Irregularities have been discovered in the checking of coal received at the Power Plant. The matter was first called to the attention of the University by the Pocahontas Coal Co., which received the coal contract in the Spring of this year. Shortly after they began making deliveries, the coal company was approached by the teamster who offered to secure receipted coal tickets for deliveries not made under a plan whereby the coal company would send the tickets through for payment by the University and would pay the teamster a certain sum per ticket. The teamster, in turn, would reimburse the coal dealer at the Power Plant for signing the extra ticket.

By agreement with the coal company this plan was allowed to proceed for about a week. Observers were stationed who checked the actual number of loads delivered over the Power House scales and such deliveries were later checked with the number of tickets turned in.

In co-operation with the States Attorney's office, information was gathered, and the entire group of teamsters, engineers and others implicated were gathered in simultaneously, and separately interviewed, and indictments were returned against two engineers, William Vandeburg and Montford of the University. An indictment also was returned against John H. Evans, one of the officers of the former coal company, the Richard-Evans Company, which it appears was involved in the same kind of fraudulent practice during the time that it had the contract. Sam Mendelsohn, a South Side saloonkeeper, who is said to have profited in the transaction at the expense of the University, was also indicted.

Two of the indicted persons have made confessions, implicating themselves and others. One of the engineers indicted is still at liberty.

Important information has also been received by the States Attorney from the teamsters who were engaged in handling the coal.

Under the direction of Mr. Arnett, an accountant has been placed in the books of the Richard-Evans Company for the purpose of finding Richard-Evans Company for the purpose of finding:

1. The amount of coal purchased from the Richard-Evans Company.
2. The amount of coal delivered to the University.
3. The amount of coal paid to the Richard-Evans Company.
4. The amount of coal delivered to the University and all other coal delivered to the University, as compared with their receipt of coal.

These investigations are not yet complete.
The last report of the Auditor indicated that 149% of the total amount had been claimed to be delivered to the University more than the Company had paid for delivering. There was evidence that coal covered by Power Plant receipts was sold and delivered elsewhere.

The last bill of Richards-Evans Company for coal has not been paid and will not be, pending those investigations. The amount of that bill is $7,308.12.

The method of receiving for coal has been changed so that it is not likely that this particular form of theft can happen again. The weighmasters have been definitely selected for that purpose and put under bond. An additional checker certifies to the receipt of coal and to its deposit either in the Power House or in the storage yard adjoining.

So far there is no indication of actual complicity by Mr. Foss, chief engineer. Indecision and lack of capacity seem to have been his contribution. When the State Attorney and ourselves became satisfied that he had no actual complicity in the business, the plan was at once put into the hands of the engineer in charge of all of the downtown plants. Foss was asked to go into the boiler room and give the University the advantage of whatever knowledge he has of the campus steam plant, where he still is.

In reorganizing the plant, we are taking the advice of Mr. Miller, who is studying the entire problem of our steam plant in connection with the proposed new buildings.

(Signed) Wallace Nockman

The report was received and placed on file.

The Business Manager submitted the contract of John M. Houlde, Cashier of the University, with the American Express Company for sale of money orders and checks, and a copy of the University's guaranty to the express company against losses by reason of his appointment.

It was moved and seconded to approve the contract with the American Express Company and the guaranty as submitted, and, a vote having been taken, the motion was declared adopted.
The Business Manager submitted a request from Dr. W. D. Burton on behalf of the Committee of Management of the Y.M.C.A. for the use of rooms in Ellis Hall for the Y.M.C.A. and for installations, alterations and repairs to make these rooms available for the association, the whole involving an estimated expenditure of $1,053.10. It was recommended to eliminate certain portions of the changes and alterations, thereby materially reducing their cost.

It was moved and seconded to authorize alterations and repairs in three rooms at the southeast portion of Ellis Hall for the use of the Y.M.C.A., and to appropriate not to exceed $400 therefor, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the Director of Libraries, approved by the Business Manager,

It was moved and seconded to authorize the use of the west portion of the basement of the three Divinity Dormitories for stack-rooms for library storage and the appropriation of $1,305.15 for necessary alterations, building stacks, etc., and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

The Board of Trustees

The University of Chicago

The deed of Mr. LaVerne N. Noyes was filed on July 24, 1918. Under telegraphic correspondence
Mr. Noyes advised that revenue stamps were not required. In addition to the deed, special assignments were made of the leaseholds. These have not been recorded. The subleases and insurance policies have been duly assigned. The transaction is to take effect on July 1 and the University is to collect all rents on and after that date and pay all ground rents and other items accruing on and after that date.

Mr. Allyn J. Brown, who was in charge of the Shops, LaVerne, Pickwick and Chemical Buildings, was very highly recommended by Mr. Noyes, Mr. L. C. Walker and Mr. Nach. Mr. Noyes' attorney. For the present Mr. Brown is to continue in charge of these properties for the University upon the same terms on which he had charge of it for Mr. Noyes, viz.:

"We will be very glad to continue as agents for the Chemical Building, LaVerne Building, Pickwick Building and the Shops building, on the same commission basis as we have had with Mr. Walker, namely: A monthly charge of two and one-half per cent (2½%) on the actual rentale collected; no commission being charged for disbursements on account of operating expenses, repairs, etc. For the negotiation of leases we charge the regular Chicago Real Estate Board rates, with which rates you are undoubtedly familiar, but for your information we are enclosing herewith copy of same. On renewals where tenants remain at no increased rental our charge would be one-half the regular rate. -- In the management of Mr. Noyes' property we had an arrangement with Mr. Walker whereby we agreed that in the event any tenant whom we secured failed to occupy the desired premises less than one year, we would not charge a second commission for unexpired portion of the lease. -- As it is our desire to continue the arrangement of your buildings on exactly the same arrangement as we had with Mr. Noyes, we will be very glad to continue this arrangement and trust same meets with your approval."

I have requested the agent to open a new set of books on which the account of the University property shall be kept, the books to belong to the University and to be delivered to the University at the termination of the agency. Mr. Arnett is giving instructions to the agent as to the manner of keeping the accounts, etc., and will audit the books from time to time as in his judgment is required.
There will be found in the files for future use, if reference to it shall be desired, a suggested valuation of the individual properties by the donor upon which he based his valuation as announced in the newspapers.

Mr. Stumer, the tenant with Messrs. Eckstein and Rosenhal, owns the other three-quarters interest in the State Street property, will make his monthly reports and remittances to this office as he previously made them to Mr. Noyes.

(Signed) Wallace Hickman

The report was received and ordered placed on file.

It was moved and seconded to refer to the Committee on Finance and Investment (1) the matter of obtaining a valuation of the real estate and leases held by the deed of gift of Mr. LaVerne Noyes for the purpose of making an entry of the property on the books of the University and (2) of proposing a plan for amortization of the leases, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

Board of Trustees
The University of Chicago
The following is a list of the buildings, stores, offices and tenements owned and leased by the University, together with their total rent roll on July 1, 1918, leaving vacancies:

<table>
<thead>
<tr>
<th>Premises</th>
<th>Tenants</th>
<th>Annual Rent</th>
<th>Vacancies</th>
</tr>
</thead>
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<tr>
<td>60th &amp; Kimball Ave</td>
<td>21</td>
<td>$12,940.00</td>
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<tr>
<td>60th &amp; Woodlawn</td>
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<td>0</td>
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<td>5006 E. 60th</td>
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<td>3,950.00</td>
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<td>3,492.00</td>
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<td>3,390.00</td>
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<tr>
<td>Premises</td>
<td>Tenants</td>
<td>Annual Rent</td>
<td>Vacancies</td>
</tr>
<tr>
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<tr>
<td>Vacant lot on</td>
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</tr>
<tr>
<td>Cottage Grove be-</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>tween</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>60th and 61st St.</td>
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<td>900.00</td>
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<td>5821-25 Kenwood Ave.</td>
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<td>5828 Woodlawn Ave.</td>
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<td>1,020.00</td>
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<td>5618 Ingleside Ave.</td>
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<td>5826-34 Maryland Ave</td>
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<td>5809-11 Maryland Ave</td>
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<td>5813-17 Maryland Ave</td>
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<td>5821-23 Maryland Ave</td>
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<td>1,536.00</td>
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<tr>
<td>5827 Maryland Ave</td>
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<tr>
<td>5829 Maryland Ave</td>
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<td>723 S. 5th St.</td>
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<td>482 &amp; Michiana Ave</td>
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<td>1606-10 Park Ave</td>
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<td>146 N. Ashland Ave</td>
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<td>1652-58 Park Ave</td>
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<td>1642 Warren Ave.</td>
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<td>Blue Island Ave (Junk)</td>
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<tr>
<td>Total</td>
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<td>$116,765.17</td>
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Tacona Bldg        105 $125,345.00  1
Security Bldg       31 68,730.00  1
Lans Bldg          76 68,368.50  0
Great Lakes Bldg.  26 41,310.00  0
Williams Bldg.     10 80,900.00  0
Mason Bldg.        10 14,000.00  0
Hills Novelty Bldg 10 35,000.00  0
Central Scientific 1 21,765.72  2
Upland Store and   1 5,200.00  0
Office Fixtures    1 455,855.72  1
Total              1 312 455,855.72  1

Grand Total: 11 152,624.89 11

The total amount of annual rent for vacancies is $4,404.

(Signed) Wallace Beckman
The Business Manager reported that he had received a cablegram from President Judson from England announcing the signing by Admiral and Mrs. David Bayley of the quit-claim deed to the alley in the block bounded by Woodlaw and University Avenues and Fifty-eighth and Fifty-ninth Streets, which deed completes the number of deeds necessary to the use of the block as the site of the University Chapel.

The Business Manager reported that the details of the purchase of the house and land at 5817 Kenwood Avenue were being completed, and recommended that the house be turned over to the United States for housing soldiers taking work in the University, and that the President of the Board be authorized to sign a contract for that purpose.

It was moved and seconded to concur in the recommendation and to use the house at 5817 Kenwood Avenue as a barracks for soldiers being trained at the University and to authorize the President of the Board to sign a contract for the use of the house for this purpose, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the Business Manager, it was moved and seconded that the salary of George O. Fairweather, Assistant in the Counsel and Business Manager’s Office, be increased to $4,000 per year from July 1, and that the salary
of John F. Moulds, Cashier of the University, be increased to $4,000 per year from July 1, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of Mr. Parker,

It was moved and seconded that the salary of the Secretary of the Board, J. Spencer Dickerson, be made $4,000 per year from July 1, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the Business Manager,

It was moved and seconded that the matter of settlement with Professor W. I. Thomas be referred to the Committee on Finance and Investment with power to act, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that in accordance with the action of the Board on November 14, 1916, a payment of $40 per month had been made, up to July 1, 1918, to the trustee for Mrs. Hulbert, widow of the late Dean E. E. Hulbert. The trustee asks for a continuance of the payment.

The matter of further payment on account of Mrs. Hulbert was referred to the Committee on Finance and Investment with power to act, and, a vote having been taken, the motion was declared adopted.

The Business Manager called attention to the hazardous character of the work being done by members of the staff of the Department of Chemistry.
in attempting to discover means for the protection of soldiers against the effects of poisonous gases used by the Germans, and to the possibility of providing accident insurance.

It was moved and seconded to refer the matter of accident insurance for members of staff in the Department of Chemistry to the Committee on Finance and Investment with power to act, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to authorize Dean Angell to sign, as Vice-President of the University, the diplomas conferred upon graduates of Rush Medical College, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded that it is the sense of the Board that the University shall comply with all applicable regulations of the government for the conservation of paper, such as in reducing the weight of paper for journals, etc., and a vote having been taken, the motion was declared adopted.

Adjourned.
The University of Chicago

MINUTES OF THE BOARD OF TRUSTEES

September 10, 1918

The regular monthly meeting of the Board of Trustees was held in the Board Room on Tuesday, September 10, 1918, at 2 p.m.

There were present: Mr. MacLeish, in the chair, Messrs. Arnett, Baldwin, Bartlett, Dickerson, Felsenthal, Gray, Hutchinson, Scott and Swift; also Messrs. Angell and Heckman.

Messrs. Donnelley, Helden and Ryerson sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held August 13, 1918, were approved.

The Secretary presented a minute from the Committee on Expenditures recommending the commutation of extra vacation credit of Carl F. Ruth, Jr., $666.66, less one-third for cash, $444.44, net.

It was moved and seconded to authorize the commutation of the extra vacation credit of Carl F. Ruth, Jr., and the payment to him of $666.66, less one-third for cash, $444.44, net, and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following communication from Mr. C. N. Crane:

Juniper Point,
Woods Hole, Mass.
July 31, 1918

Mr. Martin A. Ryerson,
The University of Chicago.

Doctor Judson informs me that the last term of the Russian work Professor Samuel N. Harper is doing expires this year. I myself am entirely satisfied with what he is doing and the way he gets his information and uses it. I imagine his usefulness is much increased by his association with the University and I should be glad to extend my
part of the arrangement another five years - that is, until December 31st, 1923. If this plan meets with the approval of the Trustees please let me know.

(Signed) Charles H. Crane

It was moved and seconded to accept the renewal of the gift of Mr. C. H. Crane, understood to be $4,000 per year for five years, and to request the Secretary to convey to him the thanks of the Board for his generous gift, and, a vote having been taken, the motion was declared adopted.

At the meeting of the Board of Trustees held August 13, 1918, the Secretary was requested to prepare a memorial of the late Professor Galusha Anderson. He submitted the following:

Galusha Anderson, Professor of Homiletics in the University from 1892 until 1904 when he was retired and died at Wenham, Mass., July 29, 1916. He was born at Clarendon, N. Y., March 7, 1832. He was graduated from the University of Rochester in 1859 and from Rochester Theological Seminary in 1864. During these eighty-six years he lived a useful and strenuous life, serving in various positions of importance and exerting a beneficent and widespread influence.

In St. Louis, during the trying period of the Civil War, his outstanding patriotism and loyalty to the Union were most helpful to the cause of freedom and to the stability of the national government, and these qualities of mind and spirit were manifested in a region where and at a time when to be true to the underlying principles of the Republic was often unpopular and sometimes dangerous.

His ministerial labors which began in Janesville, Wis., and later were continued in St. Louis, Brooklyn, and Chicago, were characterized by vigorous teaching, earnest endeavor to help men by vigorous teaching, earnest endeavor to help men into a higher plane of living. His mission and work were characterized by a sense of righteousness by changing the minds of men and thus developing high moral character rather than to play upon human emotions.

It was as an educator, however, that Dr. Anderson will be longest remembered. He was Professor of Homiletics in Boston (Mass.) Theological institution for seven years. In 1878 he was
elected president of the old University of Chicago and there remained until 1888. The period of his presidency was one enlivened by difficulties. The institution was hopelessly involved in debts, debts which at length caused its collapse. Chicago had not recovered from the financial losses and social upheaval of the great fire, nor from the commercial disaster of the panic of the seventies. The counsels of the University's friends were divided. The student body was gradually disintegrating. Dr. Anderson's heroic struggle on behalf of the University proved unavailing but it is not too much to say that his efforts to keep it alive had reward in the firmly established conviction that in the imperial city of Chicago there ought to be a great University. Subsequent to the passing of the old University he became president of Denison University at Granville, Ohio, and later Professor of Homiletics in the Baptist Union Theological Seminary at Morgan Park which in due time became the Divinity School of the University of Chicago in which he occupied the same chair.

Dr. Anderson's vigor of mind appeared to be a logical sequence of his vigorous body. He impressed those with whom he came in contact and particularly his hearers with the sturdy character of his thinking and the tenacity with which he held to his convictions, notably those in which right and wrong were involved. He ever stood firmly for political honesty, for justice, righteousness, and the good of humanity. Indeed, his whole career, as discerned in his sterling character and his moral earnestness, was characteristic of the highest type of American manhood.

His eldest son pays this noble tribute to his father:

"He was built four-square to every wind that blew. He was simple, sturdy, honest, affectionate, generous and brave. Rectitude and devotion were the keynote of his character. He was one of the hardest and most persistent workers I have ever known. He was a true leader, an efficient pastor, a master of extempore preaching, a clear and forcible writer, but pre-eminent as a practical teacher."

It was moved and seconded to approve the memorial, to insert the same in the records of the Board and to request the Secretary to transmit a copy to Dr. Anderson's family, and, a vote having been taken, the motion was declared adopted.
At the meeting of the Board of Trustees held July 9, 1916, a Committee was appointed to prepare a memorial of Judge J. Otis Humphrey. This Committee reported as follows:

To the President and Members,
The Board of Trustees,
The University of Chicago.

Your Committee, heretofore appointed to prepare a suitable memorial concerning the late Judge Humphrey, beg to submit herewith the following as its report and to recommend its adoption.

(Signed) Jesse A. Baldwin,
J. Spencer Dickerson,
Charles R. Holden.

Committee
Hon. J. Otis Humphrey was born in Morgan County, Ill., on the 50th of December, 1850. He was reared on a farm, and received his higher education at Shurtleff College, after which he taught school for two years. In 1880, he was admitted to the bar, and continued in the general practice of his profession until 1897, when he was appointed United States District Attorney for the Southern District of Illinois, where he served until 1901. When he was appointed United States District Judge for that district, in which last capacity he served with honorable distinction till his death, which occurred in Springfield on the 14th day of June, 1916.

In February, 1914, Judge Humphrey became a member of this Board. Although his continued residence in Springfield prevented his frequent attendance at meetings of the Board, nevertheless he kept closely in touch with its work, in which he was greatly interested. Judge Humphrey possessed a very alert and discriminating mind. His wide experience in his profession and upon the bench, together with his intellectual activity, his indefatigable energy, and his high ideals, made him an exceedingly valuable man to the community and a useful Trustee. All who came in contact with him were impressed with his unswerving loyalty to principle, his moral courage, his gentlemanly manners and his fine personality.

During his service upon the Federal Bench, Judge Humphrey displayed unusual legal ability, and he always had the courage of his convictions. Few instances are to be found in the history of our courts, in which these qualities were more conspicuously displayed than in Judge Humphrey's decision in the somewhat famous case of the United States vs. Armour & Company (142 Fed. Rep. 809), in which case he sustained the packers.
claim of immunity, at a time and under conditions when he well knew that the federal administration and the public, generally, desired a different result. For his conduct in the matter, he was most unjustly criticised; but, true to the best traditions of the bar, he made no answer to his critics, and, in quiet and dignified reserve, bore the injustice, which he so keenly felt. Few, if any of the bench of the bar, or of the intelligent, fair-minded citizens of the country, now even doubt the correctness of his opinion, and all join in paying tribute to the courage he then displayed.

For many years, Judge Humphrey had been a member of the leading Baptist Church in Springfield, and was regarded as one of the strong men of that denomination in the State of Illinois. In his death, our Board and the entire State of Illinois have suffered a great loss. In their affliction, the family and intimate friends of Judge Humphrey may well be sustained by the consciousness that he lived an upright and useful life, and that he will be greatly missed in many spheres of activity.

It was moved and seconded to approve the memorial, to place the same in the records of the Board and to request the Secretary to transmit a copy to Judge Humphrey's family, and, a vote having been taken, the motion was declared adopted.

The Secretary announced the death on August 30, 1918, of Samuel W. Williston, Professor of Paleontology since 1863.

It was moved and seconded to request the Secretary to convey to the family of Professor Williston the sympathy of the Board of Trustees, and, a vote having been taken, the motion was declared adopted.

The Secretary read portions of letters received from Miss E. K. Henderson, Superintendent of the Children's Memorial Hospital, and Mrs. Martha Wilson, President of its Auxiliary Board.
accepting the plan for provision of courses by the University for training of nurses in co-operation with the Hospital in accordance with the action taken by the Board of Trustees at its meeting held August 13, 1918.

The Secretary presented the following communication:

1450 Lake Shore Drive
Mr. J. Spencer Dickerson, Secretary,
The University of Chicago.

My dear Mr. Dickerson: I am very glad to receive the beautiful engrossed vote of thanks and your appreciative letter. Both will be carefully preserved and treasured.

(Signed) LaVerne Hoyes
August 13, 1918

The Secretary read portions of a letter received from Professor A. J. Carlson, at present a Major in the Medical Corps of the American Expeditionary Forces, stationed in England, in which he referred to a visit from President Judson when he was not in London as he was about to leave for Persia as well as to the excellent service being rendered by Professor - now Captain - Norman McLeod Harris and Professor James A. Field both in England.

In conformity to precedent,

It was moved and seconded that the next regular meeting of the Board, that of October 8, 1916, shall be held at the University, and a vote having been taken, the motion was declared adopted.

Mr. P. Ensmet, on behalf of the special committee appointed August 13, 1916, to take into consideration the request that the University appoint
President Juden as its representative upon a President's Council composed of representatives of clubs and associations of Chicago reported progress and stated that further time would be necessary for investigation.

Mr. Flesenthal, on behalf of Mr. Holden, Chairman of a special committee appointed July 5, 1918, to take into consideration the proposed affiliation between the Children's Memorial Hospital and the University of Chicago, reported progress and that longer time would be necessary for investigation.

The Vice-President of the University submitted the following report:

To the Board of Trustees
University of Chicago
September 9, 1918

I submit herewith a statement supplementing that presented under date of August 11, 1918, regarding the Student Army Training Corps.

1. The purpose of the War Department in establishing the new corps is to use the resources of the colleges, both in equipment and personnel, to help in training for effective army service, especially as officers, the largest practicable number of the best qualified men in the shortest possible time.

2. To this end it offers to every physically fit boy, eighteen years of age or over, who is a registrant under the Selective Service Act and who is a graduate of a standard four-year high school course, opportunity to attend a college of his choice, to enlist in the Student Army Training Corps and to receive military and academic instruction. After induction into the corps, the student becomes a private in the Army of the United States, subject to the Articles of War, receiving the pay of a private and all military equipment. He is fed, housed, and given medical care by the Government. Students under eighteen years of age, and probably students over eighteen and under forty-five who are in deferred classes under the Selective Service regulations, may be enrolled, but not enlisted, in the corps and receive the privilege of military training. Such men will meet their own expenses.
3. Enlisted men of the corps will remain in college until their draft numbers are called, whereupon as the needs of the army require and the authorities of the War Department direct they will be transferred:
   a) to a central officers' training camp; or
   b) to a non-commissioned officers' school; or
   c) to a cantonment for duty with troops as privates; or
   d) be assigned to the school where they are enlisted for further intensive work in specified lines for a limited time; or
   e) be assigned to the vocational training section of the corps for technician training.

Each man's personal attainments and the momentary needs of the army will determine the disposition made of him.

A certain percentage of the able men enrolled in the work of the technical staff corps, e.g., medicine, engineering, and chemistry, may expect to complete the usual course for professional training, although it is intended to employ substantially less time than usual to finish the course. Men who are intending to enter the service of the line, if they give promise of making satisfactory officers, and if they are not over eighteen years of age, may probably expect to remain in college one or two years at the outside. Older men and those giving less promise will presumably remain a shorter time.

Here, again, the momentary needs of the army will determine the policy.

4. The Government contracts with each institution to feed, house, and instruct the men. The student himself has no financial relations with the college. The provisional contract with the University of Chicago (informally approved by Dr. Ayres, Mr. Heideman and Dr. Arnett) calls for a rate of $1 per day per capita for housing and food, and 45c per capita per day for instruction. This contract is subject to equitable revision at a later date. The Government does not wish to exploit the college to its own advantage. On the other hand, it does not mean to administer the plan in a way to encourage profiteering. Our experience with the Technician Training Corps has already given us a basis of intelligent estimate of costs. The present instructional estimate is based on our costs for instruction per capita last year, plus an allowance for laboratory fees. It involves an arbitrary estimate of the number of students to be registered in laboratory courses where there are special fees.

5. We are hoping to be able to care for a Corps of 1500 men. Available housing facilities will hardly permit us to exceed this number for the Autumn quarter. We plan at present to equip the
The second floor of the stadium on Stagg Field as a barracks, putting in glass windows, closing in certain entrances, introducing steam heat and certain other minor alterations. The cost of such alterations is roughly estimated at $15,000. It is believed that under the present financial arrangement with the Government the cost of this installation will be met by the end of the academic year.

Our present tentative plans contingent upon the number of men who desire to come to us, contemplate the use as barracks of the following buildings:

- **Stadium**: 500
- **Hitchcock Hall**: 200
- **Reynolds Club**: 200
- **Divinity Dormitories**: 200
- **Ellis Hall**: 400 (which if so used will require the removal of a number of temporary partitions at some expense)
- **Five fraternity houses and the house of the Chicago Theological Seminary on University Avenue between Fifty-sixth and Fifty-eighth Streets, with an estimated capacity of 300.**

(Overtures already made to these organizations lead us to believe that the houses can be secured on reasonable terms.)

This program will be found to provide for 1,500 men. We have much desire to avoid using Ellis Hall, inasmuch as we need the space for recreation rooms. If we are able to do this, we shall have to find space for fifty more men than the other buildings will care for in order to supply quarters for the 1,500 proposed. There is no serious reason to doubt that we can find the additional necessary space. The men can be fed in the Hutchison Commons and in Lexington Hall. Enhancement of the facilities of the latter hall would cost about $8,000 seems necessary. The old gymnasium in this building is to be used as a mess hall, together with the former dining-room in the north half of the building. The rearrangements will permit us to care for the 250 technicians to be trained in the high school shops.

The program also for the new O. A. T. O. at the maximum possessed strength of 1,500.

It will be necessary to provide a hospital building with approximately fifty beds in case the corps reaches 1,500 in size. It is proposed to use one or more of the buildings belonging to the University on the grounds between Ellis Avenue and University Park. These structures can be made available at trifling expense.

6. The men will have eleven to fourteen hours of military drill and instruction per week and forty-two hours of academic work, of which at least fourteen hours will be in the supervised study or laboratory work. This is somewhat over nine hours a day. The academic
studies will be selected by the college authorities under the general direction of the War Department Committee on Education and Special Training from the following subjects: English, French, German, Mathematics, Physics, Chemistry, Biology, Sociology, Geography, Topography and Map Making, Meteorology, Astronomy, Hygiene, Sanitation, Descriptive Geometry, Mechanical and Free-hand Drawing, Surveying, Economics, Accounting, History (American and Contemporary), European History, International Law, Military Law, Political Science. Not to exceed three hours per week in subjects outside this group will be allowed.

7. It will be realized at once that this program means that some in the technical branches, the Graduate Schools including Law, and the two upper years of the undergraduate Colleges, with probably much of the second year, are substantially gone, so far as concerns able-bodied boys. Girls and physically defective men, or men in the deferred classes of the draft, will make up the constituency in the classes of these portions of the University.

The Board will no doubt appreciate that the problems which this situation presents are extremely complex and difficult. It involves the most radical rearrangement of our instructional program, our methods, and distribution of our teaching force. Some departments which formerly were generously patronized, will now be all but destitute of students. The members of the faculty have already evinced a very fine spirit in their voluntary efforts to readjust their own teaching time and energies in any way which may be required by the exigencies of the case. It has been a great surprise to find how much unsuspected talent we have to draw upon, and it seems entirely probable that we shall be able to supply a good deal of the elementary instruction required in the subjects listed in a previous paragraph by the assistance of members of the faculty whose connection is primarily with quite different departments. During the autumn months the strain on all of us is going to be very severe, but it is clear that the Army really needs our aid, and we shall throw ourselves into the work heart and soul. We know that we can count at every point upon your unlimited encouragement and support.

The following series of actions was taken on the report of the Vice-President concerning the Student Army Training Corps:

It was moved and seconded to approve the general plan of the War Department for the establishment of a unit of the Student Army Training
Corps at the University of Chicago, as set forth in the communication of Colonel R. I. Rees, of the General Staff, in a letter addressed to the Colleges of the United States under date of August 28, 1916, and further to authorize the proper officers of the University to execute a formal contract with the Government in accordance with the tentative contract presented by the Vice-President of the University, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve the proposal to introduce certain alterations into the stadium on Stagg Field at an expense of approximately $15,000 and not to exceed $20,000 with a view to making it available as a barracks for the Student Army Training Corps, in accordance with the general plan submitted by the Vice-President, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to approve certain alterations in Lexington Hall at an expense of approximately $3,500, and not to exceed $5,500, to enlarge the mess facilities available for the Student Army Training Corps, in accordance with the proposals of the Vice-President, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act the fitting up of one or more buildings for hospital purposes to serve the needs of the Student
Army Training Corps in accordance with the plan submitted by the Vice-President, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act any alterations in Ellis Hall necessary to convert this building into a barracks for the purposes of the Student Army Training Corps, it being understood that such alterations will presumably involve only the removal of temporary partitions and the possible addition of some toilet facilities, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the Business Manager with power to act the execution, if necessary, of leases with the owners of residence property in the immediate neighborhood of the University for use as barracks for the Student Army Training Corps, it being understood that the property immediately under consideration consists of the building owned by the Chicago Theological Seminary and five fraternity houses, all the said property being situated between Fifty-sixth and Fifty-eighth Streets on University Avenue, and, a vote having been taken, the motion was declared adopted.

The Vice-President of the University submitted a description of the Naval Preparatory Courses offered during the Summer of 1918 at the University of which the following is an abstract:
The instruction was given to enable men entering the Design School, at the Municipal Pier, to meet the exacting requirements of the school, particularly in navigation. The instruction was given as a voluntary extra service offered gratis to the students by members of the Department of Mathematics of the University. Some 500 of these students received instruction given without pay by Messrs. Dickson, Rice, Moore, Wilczynski, and Yeung of the department assisted by the voluntary co-operation of a number of visiting mathematicians and graduate students. The number of voluntary instructors proving insufficient it was determined to secure funds for employing additional instructors and readers. To obtain these funds a registration fee of 50 cents was charged, the money being handled by Mr. Moor, Chairman of the Department, the accounts being scrutinized by the Auditor of the University. The United States Navy is undertaking to build up a force of 35,000 or 26,000 line officers of the Lineamarine, Marine by the end of 1919. If this is to be accomplished it will only be by the very earnest and wise co-operation of the leading educational institutions. Accordingly the Department has recommended that the work be made permanent during the continuance of the need for it on the part of the Navy.

The report was received and ordered placed on file.

The Vice-President of the University submitted the following recommendations for the Committee on Instruction and Equipment:

Leaves of absence for Assistant Professor Rudolph Alteessen, of the Department of Romance, from October 1, 1918, for one quarter, with salary equivalent to the difference between his academic and his government salary, in case the latter is smaller.

Leaves of absence for Associate Professor Conyers Read, of the Department of History, from January 1, 1919, for two quarters, without salary, to enter on administrative work for the Red Cross himself to this plan last spring before President Judson had established the present stringent rules regarding such leave.

Leaves of absence for Mr. Earl H. Manchester, Head of the Readers' Department of the University Library, from October 1, 1918, for three quarters, without salary, to assist the American Library Association in its work in the army camps.
Leave of absence for Associate Professor Ernest H. Wilkins, of the Department of Romance, from October 1, 1918, for one year, without salary.

Resignation of Miss Lena Margaret Powell, Instructor in the Department of Political Economy, to take effect September 30, 1918. She will enter upon work for the Federal Government. She was under appointment for the coming year, but had not yet begun her duties.

Resignation of Mr. O. S. Lascher, Instructor in the Department of English in the University High School, to accept a commission in France with the Y.M.C.A., to take effect September 30, 1918.

Appointment of Major Henry S. Wyman, Commanding Officer of the Student Army Training Corps at the University of Chicago, to a Professorship in the Department of Military Science and Tactics, from October 1, 1918, without salary. Major Wyman has been in residence throughout the month of September, but his appointment as Professor should date from October 1, 1918.

Appointment of Frank H. Webster to an instructorship in the Department of English for one year, from October 1, 1918, with a salary of $1,400.

Appointment of Alice Gould to an instructorship in the Department of Mathematics, with a salary of $300 per major per quarter, for one year, the funds to be supplied from the tuition fees of the Naval Training Unit. The appointment is contingent upon the continuation of the need of the men entering the school at the Municipal Pier. If it is understood that Miss Gould will resign as soon as the demands for her services in the department cease.

Appointment of Fabian Miller Kamehnese to instructorship in the Department of Physics from October 1, 1918, for one year, with salary of $1,400.

Appointment of Charles Frederick Hagenow to an instructorship in the Department of Physics for one year from October 1, 1918, with a salary of $1,400.

Appointment of Harald Horton Sheldon to a research associatehip in the Department of Physics for one year from October 1, 1918, with a salary of $1,500.

Reappointment of Mr. Samuel H. Harper to an assistant professorship in the Department of Oriental Languages and Literature, for one year from January 1, 1919, with a salary of $2,500.

Recommendation that permission be given the Vice-President, in view of the altered circumstances created by the new draft law, to amend the policy pursued by President Jordan in the matter of recommending leaves of absence to members of the faculty to enter upon various forms of war work, so as to permit the withdrawal for varying periods of
members of the faculty who cannot be used advantageously under the new conditions. Salary adjustments would presumably have to be determined individually upon the merits of each case. The Vice-President might be given authority to determine those salary adjustments with the approval of the Expenditures Committee.

It was moved and seconded to grant the leaves of absence, to accept the resignations and to make the appointments as recommended, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to give permission to the Vice-President of the University to amend the policy hitherto pursued in the matter of granting leaves of absence to members of the faculties to enter war work and to permit their withdrawal if they cannot be used advantageously under the new conditions presented by the new draft law and the creation of the Student Army Training Corps, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to refer to the Committee on Finance and Investent for consideration and report the matter of adjusting salaries of members of the faculties granted leave of absence, and, a vote having been taken, the motion was declared adopted.

The Auditor reported that under the Statutes of the University the widow of Professor S. W. Williston would be entitled to a retiring allowance of $840.

It was moved and seconded to authorize the payment of Professor Williston's salary to his widow for three months from the date of his death, August 30, 1916, and also the payment to her of a yearly re-
The Business Manager submitted the following report.

To the Trustees of the University of Chicago:

I have had the satisfaction of putting in place in Hitchcock Hall library, three marble copies of the famous columns in the Forum of Rome, also two very large pictures, one of the Coliseum, the other of St. Peter's at Rome, at the end of the long corridor near the club room of Hitchcock Hall. These were given to me by Margaret Lawrence, the widow of Charles F. Lawrence, Chief Justice of Illinois for many years, for the places she selected in Hitchcock Hall. I gladly give them over to the care of the University of Chicago, knowing well they will safeguard them with the other values entrusted to them. There is still a portrait of Judge Lawrence, a duplicate of that placed in the Capitol at Springfield. There may be a little delay in delivering it to the Law Library as was Mrs. Lawrence's wish, but I have asked Mr. Wallace to add that it is not forgotten, in my possible absence from the city, I hope to add some other valuable things to the Hall in the near future and am most happy to have a place for some, meant to be enjoyed as well as valuable in themselves.

I am always,

Most faithfully yours,

(Signed) Annie Hitchcock

It was moved and seconded to accept the gifts offered by Mrs. Hitchcock and to request the Secretary to acknowledge them with the thanks of the Trustees, and, a vote having been taken, the motion was declared adopted.

The Business Manager read portions of a letter from President Judson, written in London, August 7, 1918, in which he reports the mailing of the deed to the alleys in the Quadrangle Club block signed by Lady Beatty and the Admiral.
Board of Trustees, University of Chicago, September 5, 1918

Under authority of previous action of the Board, a contract was closed on August 30, 1918, with the Committee on Education and Special Training of the War Department for quarters, meals and instruction for men in the United States Army, 250 per quarter, distributed approximately as follows:

<table>
<thead>
<tr>
<th>Courses</th>
<th>Number of Men</th>
<th>Number of Instructors</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blacksmiths</td>
<td>75</td>
<td>1</td>
</tr>
<tr>
<td>Machine Shop</td>
<td>25</td>
<td>1</td>
</tr>
<tr>
<td>Gunsmiths</td>
<td>60</td>
<td>1</td>
</tr>
<tr>
<td>Topographical</td>
<td>120</td>
<td>5</td>
</tr>
</tbody>
</table>

The men will be quartered in the Telephone Building and the building adjoining it known as 5927-9 Dorchester Avenue, 3617 Kenwood Avenue, fraternity house 5747 Blackstone Avenue, and the former fraternity house at 635 East Sixtieth Street, at a price of $1.40 per day for each man in the training course for subsistence and quarters, and the sum of 95 cents per day for subsistence and quarters for each other soldier receiving subsistence and quarters.

This involved the leasing of premises at 5747 Blackstone Avenue, a former fraternity house, at $1.25 per month for the period of October 1, 1918, to September 30, 1919. These figures represent the actual cost to the University.

The result of the former contract is shown by the following figures submitted by Mr. Arnett:

- Instruction: $4,530.20
- Materials: $2,086.65
- Equipment and Alterations: $3,450.35
- Feeding: $10,988.75
- Housing: $1,072.61
- Total: $19,396.52

The receipt was $22,645.65, leaving a credit balance of $3,249.13.

There was also equipment and material on hand valued at $1,145.34, making a total surplus of $4,400.04.

The expectation of the parties to the contract, and the provisions of the contract contemplate neither a profit or loss to the University. I should like to ask your approval of the contract.

(Signed) Wallace Hechman
It was moved and seconded to approve the contract with the War Department, and the action of the Business Manager in executing it, for quarters, meals and instruction of men detailed to the University for instruction as reported, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

The Board of Trustees,

The University of Chicago,

Pursuant to authority of the Committee on Finance and Investment, to which the matter was referred with power to act, a settlement has been effected of the financial claims of Professor W. I. Thomas against the University.

The terms of the settlement were somewhat influenced by the views and recommendations of Miss Helen Culver, who has contributed a considerable sum of money, approximately $40,000, toward the research work and publication of "The Polish Peasant."

The following property has been turned over to Professor Thomas:
- 105 copies of "Medicine Man."
- 455 copies of "Sex and Society."
- 307 copies of "Source Book of Social Origins."
- 816 sets of 2 volumes each of "The Polish Peasant."
- Also a quantity of material for Polish characters; also the plates of said books.

Professor Thomas has permission to leave the property at the University of Chicago Press building, for not to exceed three months, wholly at his risk in every particular.

The University removes the imprint of "The University of Chicago Press" from the books.

The account due him at the University was cancelled, and he was paid $5,600 in full settlement. The balance of his claimed vacation credit, $3,155.85 account was claimed increased cost of the stock, press work and binding, over that provided in his contract, $1,600.00.

Revenues due from the University $105,116

Total $43,148.71

(Signed) Wallace Hechman
It was moved and seconded to approve the settlement with Professor W. I. Thomas, as affected by the Committee on Finance and Investment, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that the cost of building the cold storage room for the Men's Commons including construction, ice-boxes, insulation, plumbing, architects' fees, etc., had amounted to $4,696.

It was moved and seconded to charge the cost of building the cold storage room of the Men's Commons, $4,696, to the Reserve for Commons; and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

Investment June 30, 1917 and Income Fiscal Year 1917-18

<table>
<thead>
<tr>
<th>Ground Leases</th>
<th>Crane Building $335,136.33</th>
<th>$12,000</th>
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<tbody>
<tr>
<td></td>
<td>Crane Hotel $25,000.00</td>
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<tr>
<td></td>
<td>Blue Island Ave. and Eighteenth Street Hotel $10,000.00</td>
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<td>Chicago Telephone $200,570.00</td>
<td>$10,000</td>
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<td>University Building $30,000.00</td>
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<td></td>
<td>T. J. White Lease $100,135.35</td>
<td>8,256.00</td>
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<td></td>
<td>Steele-Weedol $25,000.00</td>
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<td></td>
<td>Company Building $35,000.00</td>
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<tr>
<td></td>
<td>Williams Hotel $50,000.00</td>
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