This policy will be continued unless instructions to adopt a different policy are received.

(Signed) Wallace Heckman

No action was taken.

The Business Manager presented the following communication:

The Board of Trustees
The University of Chicago

Upon the transfer of the Noyes Foundation property to the University, we immediately took up the question of at least stopping the loss on the Pickwick Building which for the last two years had been $13,000. Temporary occupation for war purposes offered the only even tentative negotiation. The building is old. Its disreputable occupancy for a long period has condemned it for all respectable uses for which its otherwise very good construction qualified it. While we are still making a thorough canvass as possible of the market for space, in the hope of making some disposition of the building, an opportunity might occur to rent a two-story building corresponding with the entire block south of it to Twenty-first Street, which the University owns. Quick action might be necessary to take advantage of such an opportunity.

I should like to recommend that this matter be referred to the Committee on Finance and Investment with power.

(Signed) Wallace Heckman

It was moved and seconded to concur in the recommendation and to refer the matter of the disposition of the Pickwick Building to the Committee on Finance and Investment, with power to act, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented a communication from Mr. Charles H. Ewing notifying the University that he had been appointed executor of the Estate of Martha Ellen French, deceased.
Under the terms of her will, Miss French left a few small bequests to personal friends; bequeathed $25,000 to Oberlin College, of which she was a graduate; $20,000 to Lincoln Institute of Kentucky, and made the University of Chicago and Hull House Association of Chicago, her residuary legatee in the following clause: "The remainder of my estate, I give to be divided equally between Hull House and the 'Helen Culver Fund' for the endowment of the Hull Biological Laboratories of the University of Chicago, subject to the same conditions as the existing Fund." Of course, the amount which a residuary legatee will receive cannot be definitely determined until the probate of the estate is closed, but I should think that the University of Chicago would receive in the neighborhood of $35,000 from her estate. I understand from my attorney that under the laws of Florida the estate must remain open for two years, during which time claims against the estate may be presented.

The Business Manager reported that the Standard Oil Company of Indiana desired to lease the land at the northwest corner of Sixty-first Street and Ellis Avenue.

It was moved and seconded to refer the matter of the lease of the land at the northwest corner of Sixty-first Street and Ellis Avenue to the Standard Oil Company of Indiana to the Committee on Buildings and Grounds, with power to act, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented a communication from the Committee of One Hundred, Chicago, requesting the University to become a member of the organization which is seeking to secure equalization and accuracy of tax levies.

It was moved and seconded to authorize the Business Manager to apply for membership for the University in the Committee of One Hundred, and, a
vote having been taken, the motion was declared adopted.

The Business Manager presented a communication from the Director of Libraries pointing out the urgent need for additional book stacks for the basement of the Classics Building.

It was moved and seconded to refer to the Committee on Buildings and Grounds with power to act upon the request of the Director of Libraries for additional book stacks for the Classics Building, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

January 14, 1919

The Board of Trustees
The University of Chicago

The bonus voted at the last meeting of the Board amounted to, for the married members of the teaching staff receiving $2,500 per annum or less, $4,763.71. To the members of the educational and business administration offices, $6,673.57; total, $21,237.28.

Expressions of appreciation have been uniform. A representative note stated that it assured the employees "that their efforts to be helpful to the extent of their ability during a period of great trial have been recognized and appreciated by the University."

(Signed) Wallace Heckman

Adjourned.

[Signature] Secretary
The University of Chicago

MINUTES OF THE BOARD OF TRUSTEES

February 11, 1919

The regular monthly meeting of the Board of Trustees was held in the Board Room, on Tuesday, February 11, 1919, at 2 p.m.

There were present: Mr. Parker, in the chair, Messrs. Arnett, Baldwin, Dickerson, Pelsenthal, Grey, Judson, Rosenwald, Scott, W. A. Smith and Swift; also Mr. Heckman.

Messrs. Dennehy, Holden, Hutchinson, MacLeish, McCormick and Ryerson sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held January 14, 1919, were presented for approval.

It was moved and seconded to change the statement concerning the communication of the Committee of One Hundred as recorded in the minutes of the meeting held January 14, 1919, so that it shall read that the University was requested to become a member of the organization which is "seeking to secure equalization and accuracy of tax levies" instead of "to secure reduction of taxes," and, a vote having been taken, the motion was declared adopted.

The minutes of the meeting held January 14, 1919, were then approved.

The Secretary presented a minute from the Committee on Expenditures recommending the commutation of seven and one-half months' extra vacation credit of A. A. Michelson.
It was moved and seconded to concur in the recommendation, to authorize the commutation of seven and one-half months' extra vacation credit of A. A. Michelson, and the payment to him of $4,375 less one-third for cash, $9,916.66 net, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Buildings and Grounds reporting that an informal conference with the South Park Commissioners reveals that there is little likelihood of the adoption of Mr. O. C. Simonds' plan for the improvement of the Midway Plaisance which was presented to the Board of Trustees at its meeting held April 9, 1918, and then referred to this Committee for consideration.

It was moved and seconded to discharge the Committee on Buildings and Grounds from further consideration of the Simonds' plan for the improvement of the Midway Plaisance, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending that the activities of the University of Chicago Press be divided into three departments, viz., Manufacturing (including printing and book-binding), Publishing, and the Retail Bookstores, each to be under separate management.

It was moved and seconded to approve the recommendation and to authorize the division of the activities of the University of Chicago Press as pro-
posed, it being understood that action would subsequently be taken to put into effect this division of activities, and, a vote having been taken, the motion was declared adopted.

In accordance with a recommendation of the Committee on Press and Extension, the Auditor submitted a statement of an amount to be appropriated and credited to the Press in adjustment of its charge against the University for printing, up to December 31, 1918, under the regulation allowing the Press to charge cost plus 20%.

It was moved and seconded to authorize an appropriation of $7,500, to be charged to General Reserve, in full adjustment of the charges of the University Press against the University for printing done up to December 31, 1918, and, a vote having been taken, the motion was declared adopted.

The Secretary called attention to a letter from President Judson, dated Paris, January 1, 1919, and received in Chicago on February 9, the day of his arrival in the city. The letter was received in reply to communications sent to President Judson on behalf of the Board of Trustees, on December 10, 1918, notifying him of the extension of his leaves of absence if he so desired. In his letter he said:

Paris, January 1, 1919

Mr. J. Spencer Dickerson,
The University of Chicago.

I reached Paris from Constantinople and Rome December 27. We crossed from Baku to Batun by rail, the first civilians to go that way, a few days after
the line was opened - with a British military guard in our special car. At Eutam a British cruiser met us, sent from Trebizond by the Admiral commanding the Mediterranean fleet, and on her we were conveyed to Taranto in Italy, spending a couple of days in Constantinople.

When my mail came from the Embassy I found your cable, explained by your letter of December 10, just at hand. Please extend to the Board my deep appreciation of their consideration in the matter. If I find it necessary for me to stay here longer, I shall cable to that effect.

I am in conference with the American office daily and am busy drafting my report. Mean-while I shall have conferences with some of the pleni-
potentiaries, so as to put them in possession of my point of view. The Near East Section of the American Conference Office are good enough to say that they regard my report as a gold mine. When it has been filed and when I have gone over the essential points with the pleni-potentiaries, it seems to me that I can then go home. My report to the New York Committee will be finished on the Atlantic, so that I can hasten on to Chicago, where I shall be very glad to arrive.

The Medical School plans, the Chapel plans, the budget and many other matters are calling for immediate atten-
tion, and I am eager to get at them. I feel that I have accomplished all that I set out to do. . . . On the whole I believe that the Trustees made me error in authorizing the leave of absence. . . . But I want to get back to my University duties and to the dear friends in Chicago who mean so much to my hap-
iness.

With cordial regards,

(Signed) Harry Pratt Judson

The Secretary presented the following communi-
cation:

To the Board of Trustees

The University of Chicago

With the welcome return of President Judson to his post at the University my duties as Vice-President are at an end.

I trust you will permit me to express my sin-
cere appreciation of the unfailing consideration which you have shown me during the trying events of the last few months. Without your full confidence and co-
operation it would have been difficult, if not im-
possible, to adjust ourselves to the onrush of an alm-
most daily change of circumstance. It has been a
great privilege to serve you and the University in
these disturbed times and I hope and believe that we have issued from the struggle stronger in many ways
than when we entered it.

J. R. Angell, Letter

February 7, 1919

from
You will, I am sure, allow me also to comment gratefully on the unswerving loyalty of my colleagues during this crisis. Nothing could have been finer than the whole-scaled and self-sacrificing way in which they have thrown themselves into the work, many of them straining their physical resources to the last possible point. It would be a pleasure to mention by name some of them to whom we are most indebted but selection would be difficult and the list would be very long. The names and services of those who left us to enter one or another form of Government service and of whom we are so justly proud, will in due time no doubt come to your notice. But those who remained at home in many cases carried the heavier burden and are at least equally deserving of our gratitude. So far as I have had opportunity to observe, this selfsame spirit of devotion has permeated the student body and the entire business and administrative staff. I feel it a great honor to have been permitted to work side by side with men and women of such character.  

(Signed) James R. Angell

It was moved and seconded to instruct the Secretary to express to Vice-President Angell, on behalf of the Board, the appreciation of the Trustees of the University of his services during the absence of President Judson, services performed during a period characterized by exceptional difficulties of administration, and, a vote having been taken, the motion was declared adopted.

The Secretary subsequently sent to Vice-President Angell a letter of which the following is a copy:

February 13, 1919
Mr. James R. Angell, Vice-President,
The University of Chicago.

In acknowledging your communication of February 7 addressed to the Board of Trustees its members at the meeting held February 11, 1919, upon the initiative of President Judson, unanimously voted to express to you its sense of appreciation of the services you performed as vice-president of the University during the absence of the President, a period characterized by exceptional difficulties.

The seven months during which you served as vice-president witnessed not only the conclusion of the
world war but the consideration of some of the most intricate problems concerned with the winning of the war. The University naturally felt the influence of this time of unrest in well nigh every department of its activities.

In these months, too, in co-operation with the War and Navy Departments the University whole-heartedly entered upon the hitherto untired task of educating soldiers and sailors. The time during which the Students' Army Training Corps was in training was long enough plainly to indicate the difficulties involved, although entirely too short convincingly to prove the real value of this somewhat experimental emergency effort to produce a body of fighting men trained in mind as well as in body.

These two characteristics of the period of your administration are suggestive of the many matters you were called upon to adjust during "the orchus of an almost daily change of circumstances."

The Board of Trustees desires to express its satisfaction with the manner with which you met the situation and the success which attended your efforts. The loyalty of your colleagues during this time of crisis, the co-operation observable in the business and administrative staff, the spirit of devotion of the student body, all were increased by the uniform tactfulness of your decisions, the wisdom of your administrative and executive acts, a tactfulness and a wisdom employed wholly for the good of the University.

On behalf of the Board of Trustees,

[Signed] J. Spencer Dickerson, Secretary

The Secretary read portions of letters from Mrs. Newman Miller and Associate Professor J. W. Moncrief received in response to communications addressed to them on behalf of the Board.

The Secretary called attention to the sickness of Mr. Donnelly, from which happily he is recovering, and Judge Baldwin informed the Board that he recently had visited Judge W. A. Smith after his absence from the city in search of health.

It was moved and seconded to direct the Secretary to convey to Mr. Donnelly and Judge Smith an expression of the hope cherished for their speedy re-
coveny as well as the best wishes of their fellow
Trustees, and, a vote having been taken, the motion
was declared adopted.

The Auditor submitted his financial reports for
the first six months of the fiscal year accompanied
by the following communication:

January 25, 1919
The Board of Trustees,
The University of Chicago.

Hereewith I present financial reports for the
first six months of the fiscal year 1916-17, ending
December 31, 1916. It will be noted that the in-
come is $70,923.63 greater than the pro rata. The
expenditures are $47,713.43 in excess of the pro rata
largely attributable to the fact that expenditures
have been made in advance of the pro rata. With the
lapse of time this excess over the pro rata will tend
to diminish. The credit balance to the Commissars'
account is $7,052.64. At the end of December, 1917,
it was $124,10, an increase in net of $6,967.44. The
investment in the University Press on December 31,
1916, was $200,000.12, or $51,113.76 less than the
capital and advances allowed.
(Signed) Trevor Arnett

The report was received and ordered placed on
file.

The Auditor submitted a report on the outcome
of the budget accompanied by the following commu-
nication:

February 11, 1919
The Board of Trustees,
The University of Chicago.

Hereewith I submit a report giving an estimate
of the outcome of the University receipts and ex-
penditures for the fiscal year ending June 30, 1919,
a report based on actual results for the first seven
months and estimates for the last five months of the
year.

The establishment of a Students' Army "training
Corps at the University which continued during the
autumn quarter created a condition entirely new in
the experience of the University, and resulted in
variations from estimated expenditures which could
not be foreseen when the budget was adopted. The
uncertainties due to the war also resulted in a re-
duced attendance during the Summer Quarter (which had
been discounted in the original estimates). The
same causes have led to an increased cost of operation
of the plant through higher cost of materials, supplies,
and employees' wages. In view of all these factors,
it has been found difficult to make estimates of the
final outcome of the budget with perhaps absolute ac-
curacy. Nevertheless, the results herein indicated
are, I think, estimated on a conservative basis and
will be realized unless something entirely unexpected
occurs.

There is an estimated increase in the income of
$112,074. In arriving at this estimate the dividends
on Standard Oil stocks have been placed at $485,000.

Last year the dividends from these stocks amounted to
$450,836.37. Up to date during the current year there
have been declared dividends amounting to $284,464, an
increase of $10,683 over dividends declared in the
corresponding period last year. The actual dividends,
as stated above, from the Standard Oil stocks are al-
ready $24,464 in excess of the $260,000 estimated in
the budget income for the current year and a revised
estimate of a total of $405,000 would seem conserva-
tive. There is also included in the estimate of the
income the sum of $31,440 dividends on the Western
Pacific Railroad Company preferred stock. Half of
this amount has already been received.

An analysis of the revised estimates of income as
compared with the original estimates shows the
following variations: (1) The student fees are in
excess of the original estimate $15,070. (2) The in-
terest on General Account investment and on bank
balances for which no estimate was originally made is
$23,000. (3) The income from investments including
the estimated income from the Standard Oil and
Western Pacific stocks, and decrease in income from
the Midway properties is greater than the original
estimates of income from these sources by $175,153,
a total of $213,223. There are decreases in income
follows: (4) Net decrease in estimate of income
from Athletics and locker rentals $8,300. (5)
Amount set aside from Special Contingent Fund to un-
derwrite the estimated deficit for the current year -
not needed - $90,949, a total of $101,145; making a
net excess of income over original estimates of
$312,074.

There is a net increase in expenditures for the
year, including the contingent fund, estimated at
$30,248. The increases in estimated expenditures
over the original estimates are for the following
general purposes:
$30,242

The increase in the estimates for the Buildings and Grounds Department, namely $45,352 is more than the total net increase in expenditur. Furthermore, the item "cataloguing", was not included in the original estimates of expenditures, but was set aside from General Reserve by action of the Board of Trustees, to be charged to that account provided the income of the year was not sufficient to absorb the amount, in accordance with the present plan of accounting for appropriations for budget purposes from General Reserve. Allowing for this item, the excess of the expenditures over the original estimate would be slightly over $10,000.

It is requested that authority be given to the Committee on Expenditures to allow expenditures in excess of appropriations as may be necessary to the amounts shown in the accompanying report, and that authority be given to the Auditor to audit them.

Variations to June 30, 1919, based on actual figures for the first seven months to January 31, 1919, and estimates for the remaining five months of the fiscal year.

<table>
<thead>
<tr>
<th>Summary</th>
<th>$2,124,552</th>
<th>$2,236,686</th>
</tr>
</thead>
<tbody>
<tr>
<td>Original estimate</td>
<td>$2,124,552</td>
<td>$2,236,686</td>
</tr>
<tr>
<td>Net increase</td>
<td>82,074</td>
<td></td>
</tr>
<tr>
<td>Total income as now estimated</td>
<td>$2,236,686</td>
<td>$2,236,686</td>
</tr>
<tr>
<td>Expenditures</td>
<td>$2,124,552</td>
<td>$2,154,724</td>
</tr>
<tr>
<td>Original estimate including Contingent Fund</td>
<td>$2,124,552</td>
<td>$2,154,724</td>
</tr>
<tr>
<td>Net increase</td>
<td>30,242</td>
<td>81,832</td>
</tr>
<tr>
<td>Total expenditures as now estimated</td>
<td>$2,154,724</td>
<td>$2,154,724</td>
</tr>
<tr>
<td>Estimated surplus</td>
<td>$81,832</td>
<td></td>
</tr>
</tbody>
</table>

It was moved and seconded to approve the report and to authorize the Committee on Expenditures to allow expenditures in excess of appropriations as may be necessary to the amount shown in the Auditor's report as submitted and to authorize the Auditor to audit such
expenditures, and, a vote having been taken, the motion was declared adopted.

The Auditor submitted a statement concerning the Rosenberger Medal Fund created in 1917.

The statement was received and ordered placed on file.

President Judson presented for consideration the matter of an allowance to the widow of Professor George Burman Foster who died December 22, 1918, in his sixty-third year, after having served the University since 1895.

Upon recommendation of the President of the University,

It was moved and seconded to authorize the continuance of the payment of Professor Foster's salary to his widow during the remainder of the present fiscal year and thereafter the payment of an allowance of $1,800 per year under the conditions provided in the University Statutes for widow's allowance, and, a vote having been taken, the motion was declared adopted.

The acting President of the Board called attention to the University Statutes referring to the age for the retirement of the President of the University, the portion of the statutes germane to the subject reading as follows: "A person between sixty-five and seventy years of age, eligible to a retiring allowance, may retire, or may be retired by the Board
of Trustees; at the age of seventy years he shall retire, unless the Board of Trustees specially continue his service."

In view of the foregoing,

It was moved and seconded to appoint a committee of three trustees, of which committee the acting President shall be chairman, to take into consideration the statute relating to the retirement of the President of the University and to report to the Board at its next meeting what action ought to be taken, and, a vote having been taken, the motion was declared adopted.

The acting President of the Board appointed as the other two members of the committee, Messrs. Baldwin and Rosenwald.

President Judson submitted the following report of his mission to Persia as director of the American-Persian Relief Commission under the auspices of the American Committee for Relief in the Near East:
The Board of Trustees
February 11, 1919

The University of Chicago.

Leave of absence was granted to the President of the University at the meeting of the Board held May 14, 1913, in order to perform certain duties in Persia. The purposes of the mission were two-fold:

1. The President was appointed to the directorship of the American-Persian Relief Commission, with the intent of endeavoring to remedy conditions in Persia resulting from famine, pestilence, and war. The American Committee for Relief in the Near East, formerly the American Committee for Armenian and Byrman Relief, had been sending funds to various missionaries in Persia for the past two years. It was thought best that a commission should go out to Persia, in order to study the situation and organize relief on a more definite basis and on a larger scale, if necessary.

2. A Committee, of which Colonel E. W. House is Chairman, and which was busy collecting material for the use of our Commissioners to negotiate peace when such Commission should be appointed, requested the President of the University to make a report to that Committee on the political and social conditions in Persia, and, so far as possible, in adjacent countries. This suggestion of the Committee was reinforced by a very specific request from the Department of State, at Washington, under whose direction and for whose benefit the Committee was acting.

Of these purposes the second was the deciding consideration in the mind of the President, as a request from the Government of the United States was virtually a command, to which it was the duty of a citizen to accede at once.

The President, however, made one condition with the Department of State, namely, that the visit to Persia for this purpose should be made with the full knowledge and approval of the British Government. The matter was cabled by the Department to the British Government, and the reply expressed entire approval.

I beg herewith to submit a brief statement as to the work of the mission and its results. A detailed report was submitted to the American Committee for Relief in the Near East, 1 Madison Avenue, New York City, copy of which is on file in the office of the Secretary of the Board of Trustees of the University of Chicago. A confidential report was submitted to the American Commissioners to negotiate peace, in Paris. This is in three typewritten volumes, covering respectively Mesopotamia, Persia, and the Caucasus.
The Director of the Commission and his two colleagues, Mr. F. E. Post of Chicago, and Mr. Maurice Wertheim, a banker of New York City and son-in-law of Mr. Morgenthau, late American Ambassador to Turkey, sailed from New York July 14, 1918, for Liverpool. Three weeks were spent in London. During that time conferences were held with the British Secretary of State for Foreign Affairs, Mr. A. J. Balfour, with the Under-Secretary for the Near East in the British Foreign Office, Lord Robert Cecil, with the Secretary of State for India, Mr. Edward Montagu, and with representatives of the British Treasury. These officials were very frank in their statement of British policy in Persia, and very generous in their provision for the journey. It should be said here that throughout the entire journey, from London to Egypt, Bombay, Baghdad, Persia, Transcaucasia, and to Italy by way of Constantinople, the Commission was given the constant assistance of the British Army and the British Navy, without which assistance the whole expedition would have been practically impossible. Everywhere there was extreme courtesy and the frankest possible statement of all the facts needed. The Government of British India at Simla not merely extended every facility for the journey, but in turn put the President in possession of all the facts involving British policy in Mesopotamia and Persia.

In accordance with a provisional arrangement, ten members of the Commission had sailed from Seattle in May and June, 1918, proceeding by way of Japan, Hongkong, Singapore, Ceylon, and Bombay. It was the plan of the Director to rendezvous with them at Bombay or Baghdad. On August 15 word came from the Foreign Office for the members of the Commission to proceed at once to Rome, where further instructions would be found. Accordingly, London was left on the 16th, Paris on the 18th, and Rome reached on the 20th. Here, at the British Embassy, instructions were given to report at Taranto by noon of the 25th. In fact, that place was reached on the afternoon of the 24th, and accommodations found waiting on the Orient Line Steamer "Gronde," employed as a transport, and packed with officers and men for the various eastern services. The ship left Taranto on the morning of the 25th, guarded by three destroyers under the Japanese flag. Port Said was reached the forenoon of the 26th. As no steamer was leaving eastward for several days, the party went to Cairo, where arrangements for the next stage of the journey were made with the British Headquarters. On the afternoon of September 2 the party sailed from Port Said on the F. and G. Steamer "Mvcor" for Bombay.

At Aden a cablegram was received from the Viceroy of India, inviting the Director and his two companions to be guests at the viceregal lodge at Simla. This invitation was confirmed at Bombay, and accordingly a week was taken in the journey to and
from Simla, and in the visit there. The Simla visit was extremely important. Besides receiving every courtesy at the viceroyal lodge, the members of the Commission were able to hold detailed consultations with the principal members of the Indian Government. Much valuable information was obtained, and the Government became fully informed as to the purposes and methods of the Commission. The Commission received the entire approval of the Indian Government, and in all their after undertakings had the active support of that Government. Backed thus by the Foreign Office and India Office in London, and by the Indian Government at Simla, the way was smoothed at every point.

At Bombay rendezvous was effected with two members of the Commission who had come across the Pacific, the remainder of that party having gone ahead to Baghdad. On September 26 the party sailed from Bombay under direction of the military authorities for Basra in Mesopotamia. Basra, the great British base on the Shatt-el-Arab, was reached early in the afternoon of October 1, and here the party were transferred to a river boat with barges in tow. The military authorities did everything to make the reception of the Commission and its further journey pleasant, and the Admiral commanding the fleet in the Indian Sea entertained them at dinner on his flagship.

Leaving Basra October 2, at 8 a.m., the long and slow trip up the Tigris was made to the railroad at Kut, which place was reached October 5, just before midnight - too late for the night train for Baghdad.

The party took the train at Kut October 6, and reached Baghdad that evening. They were met by the Aid of the Civil Commissioner, and taken at once to the residence of the latter as his guests. The Acting Civil Commissioner, Lieutenant Colonel A. T. Wilson, is quite a young man, of unusual ability and energy, and is doing extremely interesting work in the development of Mesopotamia under British rule.

The first question considered naturally was that of the Armenian and Assyrian refugees, about whom telegrams had been received from London and from New York. These refugees, some 25,000 in number, had come down from northwestern Persia, fleeing from the Turks. The British authorities had placed them in a camp some thirty miles from Baghdad, and were taking proper measures for shelter, medical and sanitary care, and supplies of provisions and clothing. The Commission made arrangements to co-operate with the British authorities in this work and left the greater part of its members in the camp to carry out the plans in question.
At Baghdad the Ford cars which had been sent on in advance from San Francisco were found waiting. The party selected for Persia by the Director, consisted, besides himself, of the two gentlemen who came with him from New York, Professor A. W. Jackson of Columbia University, and Mrs. Jackson, and Mr. Valle, of one of the California agricultural colleges. The party started from Baghdad on the 15th of October, with a convoy consisting of twelve Ford cars—two touring cars and eight vans—with six chauffeurs from India, four British military chauffeurs, and a British lieutenant in command. There were thus altogether seventeen in the party.

The road from Baghdad to Persia was across the Mesopotamian desert. From there as far as Teheran and the Caspian Sea it was a military road, over the mountains and the Persian tableland. This road was found always passable, and sometimes in very good condition. It was the main source of supply for the British Army in North Persia. Stops were made at Kermanshah, Hamadan, and Esfahan, at which places committees were formed for relief and funds provided for their use. Teheran was reached on the 31st of October. The party were given quarters by the courtesy of the American Minister in the American Legation, and a month was spent in that place.

Teheran being the capital of Persia, it was possible to organize relief work on a large scale through committees appointed and provided with funds and instructions in different parts of the kingdom. The famine of 1917-18 had caused a frightful loss of life, amounting, according to some estimates, to as high as a million persons. Meanwhile the failure of crops in 1917 had affected the fodder crops also, and there was great mortality among draught animals. Persia is a mountainous country, consisting in the main of a tableland of about three or four thousand feet altitude, and while having some three times the area of France, it has practically no railways at all. The heavy loss to draught animals, therefore, made transportation very difficult in 1918. Nevertheless the crops of that year were reasonably good, and on account of this fact, and of arrangements which it was possible to make through the various committees, and by help which the Persian Government was induced to extend, affairs assumed such shape that it is believed that the winter of 1918-19 was not accompanied by famine conditions.

The work of relief having been organized, a central committee in Teheran having been appointed to supervise the work throughout Persia, and proper arrangements having been made for funds, the party, consisting of the Director, Messrs. Post, Wertheim, Jackson, and Mrs. Jackson, accompanied by a young man as Secretary, left Teheran on the 3rd of December, en route to Paris, by way of the Caspian Sea,
the Black Sea, Constantinople, and Italy. By that
time the British authorities were in possession of
Baku and of the railway connecting Baku with Batum,
on the Black Sea, and they provided transportation
from Resht, the Caspian seaport of Persia, to Baku.
Several days were spent in that place, making ar-
rangements for relief to Armenian refugees in the
area at Resht and vicinity and for Armenian orphans
in Baku. The British authorities provided special
cars on the railway to Batum. The party left Baku
on the 10th of December, and reached Batum on the
15th. The 14th was spent in Tiflis, the capital of
Georgia. At Batum a British light cruiser arrived,
and on from Tiflis by the British Admiral com-
manding the Mediterranean Station, and conveyed the
party to Taranto, Italy. A stop of two days was
made in Constantinople while the ship was coaling.
Here the Director met Presidents Gates and Patrick
of the American Colleges, and became somewhat
acquainted with the local situation there and in other
parts of Turkey. Such information as was obtained
was put at the disposal of Dr. Barton’s committee
in Paris.

Paris was reached on the 27th of December, and
some three weeks spent there in the preparation of
such report as might seem advisable for the American
commissioners to negotiate peace, and in conference
with the Secretary of State and others of the Peace
Commission. The Director and his companions sailed
from Ernst on the 33rd of January on the White Star
Line Steamship "Adriatic," arriving in New York
January 31st.

The relief work in Persia involved the expendi-
ture of about $1,350,000 and the organization of
plans which would require from two to three millions
more during the spring and summer of 1919.

The skilful arrangements made by the Treasurer
of the Commission, Mr. Maurice Wertheim, solved the
difficulties of exchange in eastern countries as
successfully that upwards of $200,000 were saved for
the purposes of the Commission, and the whole system
of finance for the American Committee for Relief in
the Near East was put on so sound a basis that fur-
ther large sums will be saved in the work of the re-
mainder of this year. It is believed by the Presi-
dent that the Commission succeeded in the undertak-
ing for which it was sent, and that the management
of finance was such that the entire cost of the Com-
mission was repaid to the Committee several times
over from saving in exchange.

While in Mesopotamia, Persia, and the Caucasus,
a careful study was made of the social and political
conditions in those countries. In Baghdad every
facility was extended to the Director by the British
Civil Commissioner, all his archives being opened for
examination, and careful reports being prepared and
put in the hands of the Director for such use as he
might see fit. The British work in Baghdad is of a very high order. Turkish misgovernment has been replaced by justice, order, and law. Extensive public works have been established, including a railroad from Ezra to Baghdad and an extensive irrigation project on the Euphrates River. The country, therefore, is prospering, and is being developed by the British for the benefit of the resident people, and is not being exploited for the benefit of the occupying power.

Persia is largely under British military occupation. As soon, however, as a stable government can be maintained, so that safety of life and property are secured, no doubt the British Army will be withdrawn. Meanwhile, the economic and political conditions of the country are very disturbed, and there is need of radical reforms on all lines. Persians look to the United States to send suitable help for these purposes.

In Paris the Director filed a report with the American Commission to negotiate peace, in three typed volumes, one on Mesopotamia, one on Persia, and one on the Caucasus. It included detailed studies on various political, economic, and social conditions in those countries, with specific recommendations as to policies which, in the judgment of the Director, ought to be carried out, in order to secure peace and order, in place of the disorders which for so many years have been prevalent. Having finished the report and filed it with the Commission, and having had personal conferences with the Secretary of State, Colonel House, and other members of the Commission and staff, the party returned to the United States.

In thanking the Board of Trustees for the generous leave of absence, the President wishes to say that he believes the long and somewhat arduous journey was successful, not merely in the relief undertakings in Persia, but in the information given to our Commissioners, which they were good enough to say was of the highest value.

(Signed) Harry Pratt Judson

Exhibit A: Letter from Lieutenant Colonel A. J. Wilson, Acting Civil Commissioner for Mesopotamia, Baghdad.

Office of the Civil Commissioner
Baghdad, the 17th January, 1919

Dr. H. P. Judson, President University of Chicago,
O/F The President of the United States of America
The United States' Embassy, Paris.

I enclose the Review of the Civil Administration of Mesopotamia which I have had prepared in my office, at your request, for your personal information and for communication at your discretion to the Head of your Government. I have had it printed for convenience.
and send one copy bound and four unbound spare copies. I also send one copy each of the books to which reference is made in the body of the Report (list attached).

Though the report is printed (500 copies) and thus bears the appearance of an official document I should like it to be understood that I am personally solely responsible for the statements made therein and that it was compiled for you and not for public or official use though as a matter of fact I am circulating it unofficially to my officers in Mesopotamia.

We all much regretted that you and your party found a quicker way of getting to Europe than via Baghdad. I hope that the journey has by now been accomplished safely.

With very kind regards to you all

(Signed) A. T. Wilson

(List of books sent)

Enclosures: 1 copy "Review of the Civil Administration in Iraq" (bound), 4 copies of the same unbound, 1 copy "The Arab of Mesopotamia," 1 copy "The Munsif," 1 copy "Relations with Kurdish Tribes up to November 1917," 1 copy "Fortnightly Reports of S. of S. for India" November 1917 - June 1918, 1 copy "Fortnightly Reports of S. of S. for India" June, 1918 - October, 1918, 1 copy "Tribal Criminal and Civil Disputes Regulations (Revised)," 1 copy Administration Report Revenue Board Baghdad, 1 copy Administration Report Revenue Board Baqrah.

Exhibit B: Letter from Sir Percy Z. Cox, British Minister to Persia, Teheran, with telegram from Mr. A. J. Balfour, Secretary of State for Foreign Affairs, London.

British Legation, Teheran, Dec. 1, 1918

My dear Mr. Judson:

I send herewith in confirmation of my verbal intimation of this afternoon, a copy of the telegram from H.M.'s Foreign Office, regarding the journey of yourself and your party from Batoum to Tauranto. It may be well for you to have it with you.

I wish you all good fortune on the journey and shall be anxious to hear through your Minister of your safe arrival at Paris - I only wish I was traveling in the same direction!

In closing I beg once again to express to you and the members of your commission my great appreciation of the loyalty to your allies which has distinguished your utterances and your intercourse with various elements of the Persian community here.

With every good wish and hoping that we may meet again

(Signed) P. Z. Cox
From Balfour London
To British Minister Teheran
4/30th Nov. 2nd 1st Dec.
The Commander-in-Chief in the Mediterranean has been requested to give facilities to Dr. Judson and party for journey from Batum to Taranto. They are due to leave Teheran on 2nd Dec. Please inform Dr. Judson accordingly.
True Copy
(Signed) F. Z. Cox,
H.M.'s Minister,
Teheran.

Exhibit C: Letter from Major General W. M. Thomson, Commanding British Forces on the Caspian,
Baku,
10th December, 1918
Dear Dr. Judson:
I should like to record in a few words, on behalf of myself and those who work with me, our gratitude for the great help you and your colleagues have given us. It has been a great pleasure to have had the opportunity to collaborate with you. Wertheim has given us a financial scheme which was unobtainable from any other source for there is nobody here with the experience and breadth of view to frame such a plan.
Past was some time with us and besides becoming a valued personal friend to all of those who knew him well, he has done most useful work and was ever ready to help. To me his help was particularly valuable and he carried conviction to many of the political chattering here with his strong common sense and sincerity.
For yourself you are working for great causes and it would be an impertinence for me to thank you for anything you have done. I would however express my warm appreciation of your great courtesy, kindness and encouragement.
I hope you will have a pleasant journey and I hope too to catch you all up again before you cross the Atlantic.
(Signed) W. M. Thomson
The President of the University submitted the following recommendations for the Committee on Instruction and Equipment:

Reappointment of Frank L. Schoell to an instructorship in the Department of Romance Languages and Literatures, from January 1, 1919, to September 30, 1919, with whole salary at the rate of $1,600 a year.

Acceptance of the resignation of Albert D. Brokaw, Professor in the Department of Geology, to take effect immediately.

Acceptance of the resignation of Dr. Curt Rosenow, Instructor in the Department of Psychology, to take effect March 31, 1919.

Acceptance of the resignation of Agnes K. Hanna, Instructor in Home Economics in the School of Education, to take effect December 31, 1918.

It was moved and seconded to make the appointment and to accept the resignations as recommended and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

Chicago, February 10, 1919
The Trustees of the University of Chicago,
Chicago, Illinois.

Herewith I tender to you municipal bonds of the face value of fifteen hundred dollars ($1,500), to endow in perpetuity what shall be known as the Susan Colver Rosenberger Educational Prizes, only the income of the endowment ever to be used, and such income to be used only to be awarded as such prizes in such sums as may seem best: (a) One prize to be awarded in one year, or at one time, either in connection with the School of Education or such other department of the University as may be deemed best, for a thesis that shall meet the requirements of the University and give the results of valuable original research on some important phase of sound elementary, home, kindergarten, primary, or grammar school education, its principles, needs, methods, or discipline, or pertaining to child welfare, or else, when thought best, to be awarded for the best practical essay or thesis produced in competition and treating in some original way of one or the other of
said subjects; (b) the next prize to be awarded the next year or time in connection with such other department or departments of the University as may be thought best, as a reward for meritorious original research and an acceptable thesis, or competitively for the best essay or thesis, on some important phase of education or educational principles, needs, or methods in relation to, or as an essential part of, religious, home or foreign mission, Sunday-school, social settlement or betterment work, or in relation to the general welfare, whichever it is believed at the time will do the most good. It is particularly desired to encourage original research of a kind to warrant and secure publication. In other words, it is desired to have the prizes awarded alternately, as stimuli for constructive study and original research to develop practical ideas for the improvement of educational aims and methods in the fields suggested and among the students in such departments of the University as it may from time to time be thought the greatest good will be done, but should it at any time be thought best to divide the income of this endowment, equally or unequally, for the purpose of making two concurrent prizes, then the prizes may both be awarded in the same year, and one without any reference to the other. Awards may be withheld at any time it is thought best, and income or portions of income may be allowed to accumulate, or may be added to the permanent principal of the endowment as desired.

This endowment is to be a special memorial to my late wife, Susan Colyer Rosenberger (Mrs. Jesse L. Rosenberger, see Susan Esther Colyer, to the end that her name may distinctively continue in the cause of education to be something of the inspiration which she herself was in her lifetime, she having practically consecrated her life to that cause, as well as having taken an interest in religious, home and foreign mission work, while it was one of her special characteristics to encourage and show appreciation for the advancement of teachers and pupils. She spent nearly thirty years in the service of the public schools of Chicago, first as a teacher, and then for twenty-two years as a principal, until she broke down in health. She possessed exceptional intellectual ability, great strength of character, and boundless energy, which made her unusually successful in whatever she undertook. She also possessed a keen sense of justice and a very democratic spirit. She was a graduate of the old University of Chicago, class of 1888, and received the degrees of A.B. and A.M. She was born in South Abington, Massachusetts, November 15, 1859, and died in Chicago November 19, 1918. Other informa-
tion about her is given in the University Record for January, 1919, in an article on "Machiel Colver, B.D.," her grandfather, and which mentions her father, Rev. Charles Hendrick Colver, and the endowments which she and I together had the pleasure of making for the University.

(Signed) Jesse L. Rosenberger

February 10, 1919

The Trustees of the University of Chicago, Chicago, Illinois.

In making the endowment gift mentioned in my letter of even date herewith, it is my intention to give, and I give, to the Trustees of the University of Chicago full power to collect, sell and dispose of the securities mentioned therein, and from time to time, to invest and re-invest the proceeds as they shall deem best for the maintenance of the principal of said endowment in perpetuity.

(Signed) Jesse L. Rosenberger

It was moved and seconded to accept the endowment gift of Jesse L. Rosenberger upon the conditions as stated in his communication and to direct the Secretary to express to him the thanks of the Board, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following report:

January 18, 1919

The Board of Trustees
The University of Chicago

On January 17, 1919, the vacant lot known as No. 1533 North Dearborn Parkway, received in the La Verne V. Noyes Foundation, was sold to Isaac H. Mayer et al for the sum of $82,500 cash. In connection with the sale the University made an allowance of $40 because of the encroachment of a certain fence upon a portion of the north line of the property. A commission of $562.50 was paid the firm of Paul Steinbrocher & Company.

(Signed) Wallace Heckman

1533 Dearborn Parkway
I. H. Mayer, Sale to

It was moved and seconded to adopt the following resolution:
Resolved, that the sale to Isaac H. Mayer and Rosa Mayer, his wife, not as tenants in common but as joint tenants, of the property described as "The South Fifty (50) feet of the North Two Hundred Fifty-five (255) feet of Lot V" in Block One (1) in the Catholic Bishop of Chicago Subdivision of Lot Thirteen (13) in Bronson's Addition to Chicago," for Twenty-Two Thousand Five Hundred Dollars ($22,500) cash, and the action of the President and Secretary of the Board of Trustees in executing and delivering on behalf of the University of Chicago a special warranty deed dated January 15, 1919, to the said Isaac H. Mayer and Rosa Mayer, his wife, conveying the said described property, be, and the same is, hereby ratified, approved and affirmed, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted an informal report on the valuation of the property of the LaVerne Noyes Foundation.

It was moved and seconded to refer the whole matter of the valuation of the Noyes Foundation to the Committee on Finance and Investment for consideration and report, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to instruct the Secretary to express to Mr. L. A. Seeberger and Mr. W. H. Wilson the thanks of the Board for their services in connection with the valuation of the Noyes Foundation property, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:
Board of Trustees
University of Chicago
Block 16, Mason and McElhinny's Subdivision,
in Section 14-38-14, known as the Ellis Hall block,
west of Ellis and south of Fifty-eighth Street, was
purchased by the University in 1901, and Ellis Hall
was immediately thereafter erected upon the block.

An alley appears on the plat 16 feet in width, ex-
tending north and south in the block, 130 feet west
of Ellis Avenue and 115 feet east of Ingleside.

This alley, if indeed it has ever been accepted by
the city as such, has never been vacated, so far as
we can find. An alley shown upon a plat is a mere
offer by the owners to the public, until some act
evidencing acceptance by the municipality takes place.

When this block was purchased by the University, it
was an unfenced open block of ground with no fence
or improvement upon it of any kind whatever and no
defined road or travel across it in any direction.

It is desirable that this alley be vacated and that
the University acquire the strip of ground constitu-
ting it, so that, in the event of an occasion arising

for building on the block, the University will not be
embarrassed by the possibility of its existence.

This can be done in one of two ways, or by both
in conjunction.

1. If the plat of the subdivision conforms
strictly to the statute in force at the time it was
made, then in case of the vacation of the alley, the
strip would revert to the men who made the original
plat, or their heirs, and upon vacation a conveyance
of it would have to be secured from such heirs. If,
however, the plat is defective as a statutory plat,
the strip, or vacation, will go, under the statute,
to the owners of the adjoining lots.

It seems quite certain that the plat was not a
statutory one. The difficulty is in securing proof
of the facts, as it was prior to the fire and the
records were destroyed. The statute in force at
the time the plat was made required: (a) That the sub-
division or addition be surveyed by the county sur-
veyor, if any there be, of the County in which the
town or addition is situated, but if there be no
county surveyor in the County, then by the county sur-
veyor of an adjacent county. (b) That the plat shall
describe and set forth all the streets, alleys, com-
mons or public grounds and all lots and outlets,
giving the names, widths, corners, boundaries and
extent with the precise length and width of the lots
stated on the map. (c) That the proprietor set
corner stones. (d) That the proprietor acknowledge
before a Justice of the Supreme Court, a Justice of
the Circuit Court or a Justice of the Peace in the
County where the land lies; that a certificate there-
of be endorsed on the plat and that all be recorded.
The plat destroyed by the fire is shown in Paige's Atlas by which people have gone for years in dealing with the subdivision. The plat there shown appears from an affidavit of Jacob T. Foster that he, Jacob T. Foster, was the surveyor who certified to this plat, and that he was not the county surveyor. The certificate among his papers is no more perfect than the one in Paige's Atlas and does not show the size of the lots and the width of the streets, as required by the statute.

A vacation by the Common Council of whatever right the city has in this strip of land as an alley would, therefore, in conjunction with the above facts, place the title in the University. The best way to secure a definite and final finding of those facts would probably be a petition under the Burnt Records Act, establishing title in the University. The heirs, devisees, etc., of the original subdividers, Hassen and Mochian, will probably be made defendants as unknown persons, and service be had upon them by publication. The statutory provision in regard to the publication service provides that the defendants served by the publication may come in within three years after decree and have the case reopened as to them, so that the decree may not be absolutely final until a period of three years has elapsed without any defendants coming in to be heard.

2. Twenty years possession under color of title constitutes good title in this state. In 1921 the University will have been in actual possession of this block of the alley in connection for twenty years. Ellis Hall stands upon and over the alley.

The time is so short until that date and the unlikelihood of desiring to build on the ground before that time such that it would seem advisable to wait until the lapse of the twenty years and then to have the alley vacated and allegations of the derivation of title through possession included also in the Burnt Records petition. Meanwhile we will endeavor to have in readiness proof of the necessary facts.

This report is made for the purpose of calling attention of the Board to the plan which it seems best to adopt and to have a record of it, so that it shall not be lost sight of.

(Signed) Wallace Heckman

No action was taken.

The Business Manager called attention to the long period of service of Mr. Newman Miller in connection with the University Press, service which began January 1, 1900, although he had done other work for the University as early as August, 1894. Mr.

Mrs. Newman Miller
Miller died January 8, 1919, nearly forty-eight years of age, leaving a widow and a bedridden mother. In the light of these circumstances and particularly of the dependency of Mr. Miller's mother,

It was moved and seconded to authorize the payment to his widow Newman Miller's salary for the remainder of the present fiscal year and thereafter the payment to her for five years, or so long as she remains unmarried within this period, of an allowance of $1,500 per year, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

Adjourned.

[Signature] Dickerson
Secretary
The regular monthly meeting of the Board of Trustees was held in the Board Room on Tuesday, March 11, 1919, at 3 p.m.

There were present: Mr. Baldwin, in the chair, Messrs. Arnett, Dickerson, Felsenthal, Judson, Holden, Scott and Swift; also Mr. Heckman.

Messrs. Donnelley, Hutchinson, MacLeish, Parker, Ryerson and W. A. Smith sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held February 11, 1919, were approved.

The Secretary presented a minute from the Committee on Expenditures recommending the commutation of four months' extra vacation credit of C. H. Judd.

It was moved and seconded to concur in the recommendation, to commute the four months' extra vacation credit of C. H. Judd, $2,000 less one-third for cash, $1,333.34, net, and to authorize the payment to him of the amount, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Press and Extension recommending the removal of the principal University bookstore from the Press Building to the northeast corner of Ellis Hall, the making of changes in the proposed new location as indicated by plans, including the installation of old and new show-cases, counters, shelving and other fixtures, the laying of cement sidewalks, the cost of
removal, the payment of architect's fees, the entire expenditure not to exceed $14,000, which amount shall, for the present, be loaned by the University to the University Bookstore. The Business Manager submitted plans showing the proposed alterations.

It was moved and seconded to concur in the recommendation of the Committee on Press and Extension, to approve the removal of the principal bookstore to Ellis Hall and to authorize the expenditure of not to exceed $14,000 to provide for the cost of the alterations, fixtures and other work incident to the removal, the amount named to be loaned to the University Press for the present with interest at the rate of 5%, and, a vote having been taken, the motion was declared adopted.

The Secretary called attention to the action of the Committee on Press and Extension by which Dean J. R. Angell was appointed acting Director of the Press until the return of President Judson or until further notice and to the desire of the acting chairman of the Committee that some further action in the matter should be taken.

It was moved and seconded that Dean J. R. Angell be continued acting Director of the Press to serve in the discretion of the Board, and, a vote having been taken, the motion was declared adopted.

J. R. Angell
Acting Director of the Press
The Secretary submitted the list of candidates for titles, certificates and degrees as follows, the candidates whose names appear having been recommended by the several faculties:

### I. THE COLLEGE OF EDUCATION

<table>
<thead>
<tr>
<th>Candidates for the Certificate of the College of Education:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Katharine Leslie Hapley</td>
</tr>
</tbody>
</table>

### II. THE SENIOR COLLEGES

#### THE COLLEGE OF ARTS

<table>
<thead>
<tr>
<th>Candidates for the Degree of Bachelor of Arts:</th>
</tr>
</thead>
<tbody>
<tr>
<td>William Jennings Earley</td>
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</tbody>
</table>

#### THE COLLEGE OF LITERATURE

<table>
<thead>
<tr>
<th>Candidates for the Degree of Bachelor of Philosophy:</th>
</tr>
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<tr>
<td>Margaret Mabel Abt</td>
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</tbody>
</table>

#### THE COLLEGE OF SCIENCE

<table>
<thead>
<tr>
<th>Candidates for the Degree of Bachelor of Science:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Henry Lee O'Conner</td>
</tr>
</tbody>
</table>

### Candidates for Titles, Certificates and Degrees

| Candidates for Titles, Certificates and Degrees |
THE COLLEGE OF EDUCATION
Candidate for the Degree of Bachelor of Philosophy in Education:

Mildred Hetherington
Mildred Coleman
Maryvonne Day
Irma C. Hall

THE COLLEGE OF COMMERCE AND ADMINISTRATION
Candidate for the Degree of Bachelor of Philosophy:

Sister Euphemia Arkless
Walter William Perry

THE DIVINITY SCHOOL
Candidate for the Degree of Master of Arts:

LEWIS HENRY RHUMBERGER
A.B., Amherst College, 1917

GEORGE EDMOND HAYNES
A.B., Williams College, 1924

OTTI J. THRESE
B.D., University of Chicago, 1923

THEOLOGY:
The Response of the Hebrew People to Its Environmental Problems
The Place and the Failure Prophecy
A Study of the Evidence Which Convinced Archaeology

Candidate for the Degree of Bachelor of Divinity:

WILLIAM BYRON CHALMERS
A.B., Williams College, 1923

THEOLOGY:
A Comparison of the "Way of Salvation" of Buddhism and Hinduism

Candidate for the Degree of Doctor of Philosophy:

OLYMPUS PATTERSON EDWARDS
A.B., Yale College, 1921

THEOLOGY:
The Transformation of Early Christianity from an Eschatological to a Sacramental Movement

IV. THE LAW SCHOOL
Candidate for the Degree of Doctor of Law (J.D.):

HYDE BUCKELL BURGESS (wide locale)
A.B., Williams College, 1917

CHIWESI CHING CHANG
A.B., Williams College, 1920

JUDY CHANCELLOR, Jr.
A.B., University of Chicago, 1917

GROVER CLEVELAND WILSON
A.B., New York University of Law, 1916

V. THE GRADUATE SCHOOLS OF ARTS, LITERATURE, AND SCIENCE
Candidate for the Degree of Master of Arts:

JULIET LITA BANE
A.B., Williams College, 1916

GERALDINE MARY GALLON
A.B., University of California, 1917

ANNA MARY LEWIS
A.B., Barnard College, 1915

ELLEN ANN REYNOLDS
A.B., Barnard College, 1916

THEOLOGY:
The Influence of the Conic of Life on the Theology of the Middle East
Thesis: "Development of the Metholology in the Middle West, 1870-1900"

Thesis: "The Teaching of Home-Making through Governmental Extension Agencies"
Candidates for the Degree of Master of Science:

FLORENCE MAY BAKERBACK
A.B., Vassar College, 1910
Thesis: Zoogeography

LEONA CAROLINE HARRISON
A.B., University of Wisconsin, 1909
Thesis: The Life History of an Insect

VINGO WILLIAM JENSEN
A.B., Oberlin College, 1911
Thesis: The Effect of Prolonged Carbohydroxylation and Protein Deficiency on Cranial Development

RACHEL MARGARET SCHMOLL
A.B., University of Wisconsin, 1912
Thesis: The Structure of the Inner Ear

Candidates for the Degree of Doctor of Philosophy:

CLARENCE DON BLATCHLEY
Ph.B., Brown University, 1910
Thesis: The Influence of the Moon on the Tides

EARL BURCHFIELD POWELL
A.B., University of Wisconsin, 1909
Thesis: The Physiology of the Nervous System

CHARLES FREDERICK HAGENOW
A.B., University of Wisconsin, 1912
Thesis: The Physiology of the Nervous System

FREDERICK WILLIAM MÜLLER
A.B., Harvard University, 1908
Thesis: The Neurological Basis of Intelligence

HERBERT WILLIAM MULLER
A.B., University of Wisconsin, 1912
Thesis: The Physiology of the Nervous System

WILLIAM LEONARDO RICHARDSON
A.B., University of Wisconsin, 1911
Thesis: The Physiology of the Nervous System

ROBERT MARTIN BROWN
A.B., University of Wisconsin, 1910
Thesis: The Physiology of the Nervous System

LELAND JOHNSON STACEY
A.B., University of Wisconsin, 1912
Thesis: The Physiology of the Nervous System

JOHN WILSON TAYLOR
A.B., University of Wisconsin, 1912
Thesis: The Physiology of the Nervous System

Candidates for the Title of Associate:

Ruthven W. Pike August 30, 1918
Joseph W. Zick August 30, 1918
Walter S. Kramer December 17, 1918
Abe Grekovsky December 17, 1918
Carter E. Cordner March 18, 1918
It was moved and seconded to confer the titles, certificates and degrees on the candidates named provided they conform to all conditions, and, a vote having been taken, the motion was declared adopted.

Mr. Parker, Chairman of the special committee appointed February 11, 1919, to consider the University statute relating to the retirement of the President of the University reported progress and asked for further time.

Time was granted for further consideration of the matter.

The Secretary read letters from Dean Angell and Mrs. George E. Foster acknowledging communications sent to them on behalf of the Board.

The Auditor submitted his financial reports for the first seven months of the fiscal year ending January 31, 1919, showing that the income had been $197,789.18 greater than the pro rata and the expenditures $54,142.69 in excess of the pro rata, reasons for both of which conditions have been previously explained by the Auditor. The total receipts and expenditures are as follows:

<table>
<thead>
<tr>
<th>Year</th>
<th>Receipts</th>
<th>Increase</th>
<th>Decrease</th>
</tr>
</thead>
<tbody>
<tr>
<td>1917-18</td>
<td>136,330.67</td>
<td>143,711.18</td>
<td>3,380.61</td>
</tr>
<tr>
<td>1918-19</td>
<td>129,349.76</td>
<td>140,464.89</td>
<td>10,115.13</td>
</tr>
<tr>
<td>1919-20</td>
<td>128,526.87</td>
<td>140,486.29</td>
<td>11,959.42</td>
</tr>
</tbody>
</table>

Increase in Net $141,421.42

The increase in expenditures will be noted at $35,523.19. Charges especially incurred for the Students' Army Training Corps, carried in a separate section of the budget, amount to $45,010.43, more than accounting for the amount of the increase. Furthermore, the expenditures of the Athletic Department are included in the budget this year for the first time.
The credit balance to the Commons' account is $13,988.82. At the end of January, 1919, it was $6,964.43, an increase in net of $7,024.39. The investment in the University Press on January 31, 1919, was $192,727.35, or $17,386.55 less than the capital and advances allowed.

The reports were received and ordered placed on file.

The Auditor submitted a statement concerning the F. A. Hardy Fund, the income of which by terms of the gift is applied to the salary of a resident surgeon in the Presbyterian Hospital.

The report was received and ordered placed on file.

The Business Manager presented a proposal to open a University Commons store in which members of the University would be permitted to secure supplies at approximately the wholesale rates enjoyed by Commons; sales to be on a card system, cash and take away. It is proposed to place the store in the back part of Lexington Hall.

It was moved and seconded to defer action upon the authorization of a University Commons store until the next meeting of the Board in order to give further time for consideration of the matter, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented a recommendation for the resumption of the use, for a day nursery, of the west half of women's old gymnasium and yard at west with locker-rooms and toilets and adjacent rooms.
in Lexington Hall. This space is to be used for the benefit chiefly of the children of members of the faculties.

It was moved and seconded to authorize the use of the rooms and yard of Lexington Hall for a day nursery together with repairs necessary to put them in order at an expense of $595, meanwhile the question of the University's liability for damages by possible accidents to occupants to be referred to the Committee on Buildings and Grounds for consideration and report, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented a communication from Dr. H. Lindhahr, to whom the University has sold the property located at 515 South Ashland Avenue, Chicago, requesting a sixty days' extension of time for the payment of the $1,500 now due according to the terms of the sale.

It was moved and seconded to grant to Dr. H. Lindhahr an extension of sixty days for payment of the $1,500 now due, and, a vote having been taken, the motion was declared adopted.

Mr. Felsenthal was called to the chair at this time.

Upon presentation by Mr. Baldwin,

It was moved and seconded to adopt the following resolutions:
Resolved, that it is expedient at this time to consider whether it is wise and timely to have suitable changes made in our by-laws, etc., so as to provide for an additional officer of the University, under some suitable title, and

Resolved, further, that as a preliminary thereto, the subject matter of this resolution be referred to the gentlemen comprising the Committee heretofore appointed to consider the matter of age limit as applied to said officers of the University, and that there be added as members Mr. Harold H. Swift and Mr. Robert L. Scott, who, with the President of the Board of Trustees and the President of the University, shall constitute this committee, which shall report at the regular meeting of the Board to be held either in April or in May, as may suit the convenience of the Committee,

and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to appoint a committee of three to consider and report its recommendations as to trustees and officers of the University to be elected for the next succeeding year, and to fill vacancies upon the Board of Trustees, such committee to report not later than the regular meeting in June of this year, and, a vote having been taken, the motion was declared adopted.

The Chairman subsequently appointed as the nominating committee called for by the action taken: Messrs. Baldwin, Holden and Parker.

Adjourned.
The University of Chicago

MINUTES OF THE BOARD OF TRUSTEES

April 8, 1919

The regular monthly meeting of the Board of Trustees was held in the Board Room on Tuesday, April 8, 1919, at 2 p.m.

Those present: Mr. Felsenthal, in the chair, Messrs. Arnett, Dickerson, Donnelly, Holden, Hutchinson, Judson, Parker, Scott and Swift; also Mr. Heckman.

Messrs. Baldwin, Grey, MacLeish, Ryerson and W. A. Smith sent word of their inability to be present.

Prayer was offered by Mr. Dickerson.

The minutes of the meeting held March 11, 1919, were approved.

The Secretary presented a minute from the Committee on Expenditures recommending the commutation of extra vacation credit of A. A. Nicholson.

It was moved and seconded to commute two and one half months' extra vacation credit of A. A. Nicholson and to authorize the payment to him of $1,450.33, less one-third for cash, $972.22, net, and a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Expenditures recommending an increase in the laboratory fees in Home Economics courses in the College of Education.

It was moved and seconded to increase the laboratory fees in courses 35, 36, 37 and 38 in Home Economics, College of Education, from 33 for a major
course and $1.50 for a minor course to $5 and $3.50 respectively, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Expenditures recommending an increase of approximately 10% in the charge for rent of rooms in the men's halls, to take effect October 1, 1919.

It was moved and seconded to concur in the recommendation, to increase by approximately 10% the charge for room rent in the men's halls and to allow the charge for room rent in the women's halls to remain for the time being as at present, making only certain equalizing adjustments, and, a vote having been taken, the motion was declared adopted.

The Secretary presented a minute from the Committee on Budget recommending the approval of the annual budget for the year 1919-20 with the proviso that the estimated excess of expenditures over the estimated income, viz., $111,164, shall be underwritten from the present Contingent Reserve Fund.

It was moved and seconded to adopt the annual budget for the fiscal year July 1, 1919 - June 30, 1920, showing estimated income of $3,123,663 and estimated expenditures of $3,234,666, as submitted to the Committee on Budget, and to underwrite the excess of estimated expenditures over estimated receipts, viz., $111,164, from the Contingent Reserve Fund, and, a vote having been taken, the motion was declared adopted.
Mr. Parker gave notice that at the next regular meeting of the Board of Trustees he would move to amend the by-laws: (1) by changing the number of by-law XI relating to amendments to XII; (2) by changing the by-law relating to former by-laws to XIII and (3) by adding a new by-law to be numbered XI which shall embody the substance of the resolution adopted by the Board at the meeting held March 11, 1919, providing for an additional officer of the University under some suitable title.

Mr. Parker, acting chairman of the Committee on Press and Extension, called attention to the desirability of providing some distinctive name for the retail department of the University Press now that, by action of the Board at the February meeting, it had been formally recognized as a separate department.

It was moved and seconded to name the retail department of the Press the "University of Chicago Bookstore," and, a vote having been taken, the motion was declared adopted.

The Secretary presented the following series of recommendations made by the President of the University and the Chairman of the Committee on Buildings and Grounds, presented by them owing to the failure to secure a quorum at the meeting of the Committee recently called:

1. That the architects' plans, drawn by Coolidge & Hodgson, for the Theology Building, be approved. The estimates for the construction of the building call for an expenditure of $404,750...
2. That the architects' plans, drawn by Coolidge & Hodgdon, for the Bond Memorial Chapel, be approved. The estimates for the construction of the Chapel call for an expenditure of $60,000.

3. That additional toilet facilities for girls, in Belfield Hall, be authorized at a cost of not to exceed $1,000.

4. That changes be authorized in the electric wiring and electric lighting of the Physiology Building for the departments of Physiology and Physiological Chemistry at a cost of approximately $3,000.

5. That the Business Manager be authorized to obtain the exemption of taxes on the property at 5610, 5620 and 5624 Woodlawn Avenue, now used as women's dormitories; at 5622 Ingleside Avenue, used as an emergency hospital and as an apartment for maid when not needed as hospital, and at 660 East Sixtieth Street, occupied by the engineer of the Power Plant.

Upon these recommendations the following actions were taken:

It was moved and seconded to approve and adopt the plans prepared by Coolidge & Hodgdon for the Theology Building and for the Bond Memorial Chapel and to authorize the Chairman of the Committee on Buildings and Grounds to instruct the architects to prepare specifications for the two proposed buildings, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to authorize an appropriation of not to exceed $1,000 to be charged to General Reserve to provide for the cost of installing additional toilet facilities for girls in Belfield Hall, and, a vote having been taken, the motion was declared adopted.
It was moved and seconded to authorize the proposed changes in the electric wiring and electric lighting in the Physiology Building at a cost of approximately $2,000, the amount to be charged to General Reserve, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to authorize the Business Manager to obtain the exemption of taxes on the property at 5810, 5820, 5824 Woodlawn Avenue, at 5822 Ingleside Avenue, and at 525 East Sixtieth Street and, a vote having been taken, the motion was declared adopted.

The Business Manager recommended making extensive and much-needed repairs in the Anatomy Building, including replacement of antiquated electric light fixtures, rewiring the building, and making other changes in the laboratories, at an estimated cost of $5,828.35.

It was moved and seconded to authorize an appropriation of not to exceed $6,000, to be charged to General Reserve, for repairs to the Anatomy Building, as recommended, and, a vote having been taken, the motion was declared adopted.

The Auditor submitted his financial reports for the first eight months of the fiscal year showing that the income is $204,454.98 greater than the pre rate, largely due to the fact that the student fees for the Winter Quarter and the Second Semester in the University High and Elementary Schools have
already been collected. The expenditures are $49,595.96 or 3.5 per cent in excess of the pro rata - whereas last month they were $44,142.89 or 4.4 per cent in excess of the pro rata. With the lapse of time this excess over the pro rata will tend to diminish still further. The total receipts and expenditures are as follows:

<table>
<thead>
<tr>
<th>Year</th>
<th>Receipts</th>
<th>Expenditures</th>
<th>Increase in net</th>
</tr>
</thead>
<tbody>
<tr>
<td>1917-18</td>
<td>$1,602,138.72</td>
<td>$1,412,787.94</td>
<td>$5,508.74</td>
</tr>
<tr>
<td>1918-19</td>
<td>$1,620,802.98</td>
<td>$1,465,465.50</td>
<td>$5,358.58</td>
</tr>
</tbody>
</table>

The increase in expenditures it will be noted is $5,358.58. Charges especially incurred for the Students' Army Training Corps, carried in a separate section of the budget, amount to $44,305.35, accounting for the greater part of the increase. Furthermore, the expenditures of the Athletic Department are included in the budget this year for the first time. The credit balance to the Commons' Account is $6,376.77. At the end of February, 1918, it was $3,376.10, an increase in net of $3,004.67. The investment in the University Press on February 28, 1918, was $166,128.86, or $23,991.04 less than the capital and advances allowed.

The reports were received and ordered placed on file.

The Auditor submitted a statement concerning the Hiram W. Thomas Lecture Fund created in 1918.

The report was received and ordered placed on file.

Upon recommendation of the President of the University,

It was moved and seconded that the salaries of members of the teaching staff and of administrative
The officers of the academic departments as shown in the adopted budget for the year 1919-20 be fixed as therein stated without further specific action in each case, and, a vote having been taken, the motion was declared adopted.

The President of the University reported that he was about to submit certain recommendations for increases of salary and appointments in accordance with the budget, these being, however, transfers of items amounting to $8,900 due to the fact that certain amounts, by reason of resignations and other changes in the personnel of departments, were not needed as originally planned when the budget was in course of preparation.

The President of the University, reporting also that a sum of $4,000 as a deduction from Divinity School scholarships had not been made in the original budget as adopted, recommended that the budget be amended by the insertion of this amount of $4,000 and that it be used for increases in the salaries of six chairmen of departments.

It was moved and seconded to concur in the recommendations: to fix the salaries of members of the teaching staff as stated in the budget as adopted at this meeting; to transfer items in the budget amounting to $8,900; to amend the budget by deducting $4,000 from the amount estimated as necessary to expend for Divinity School scholarships thereby releasing $4,000 for other expenditures, and, to
authorize the use of a certain portion of the amounts thus made available for increases in salaries of chairmen of departments, and, a veto having been taken, the motion was declared adopted.

The President of the University submitted the following recommendations on behalf of the Committee on Instruction and Equipment:

Reappointment of F. H. Knight to an instructorship in the Department of Political Economy, for one year, from July 1, 1919, at a salary of $1,600.

Reappointment of Clarence A. Ayres to an instructorship in the Department of Philosophy, for one year, from October 1, 1919, at a salary of $1,600.

Acceptance of the resignation of Associate Professor W. F. Dodd, of the Department of Political Science, to take effect April 1, 1919.

Promotion of Associate Professor Converse Read to a professorship in the Department of History, from October 1, 1919, at a salary of $3,500.

Reappointment of Lorado Taft to a professorial lectureship in the Department of History of Art, for one year, from July 1, 1919, at a salary of $2,000.

Reappointment of Martin Sprengling to an assistant professorship in the Department of Semitic Languages and Literatures, for four years, from October 1, 1919, at a salary of $2,500.

Promotion of Assistant Professor D. E. Luckenbill to an associate professorship in the Department of Oriental Languages and Literatures, from October 1, 1919, at a salary of $2,500.

Promotion of Associate Professor George T. Northup to a professorship in Spanish Literature, from October 1, 1919, at a salary of $3,000.

Promotion of Instructor Francis L. Schell to an assistant professorship, for four years, from October 1, 1919, at a salary of $2,000.

Promotion of Associate Professor J. W. Linn to a professorship in the Department of the English Language and Literature, from October 1, 1919, at a salary of $3,500.

Promotion of Associate Professor G. R. Baskerville to a professorship in the Department of the English Language and Literature, from October 1, 1919, at a salary of $3,500.

Promotion of Assistant Professor T. A. Knott to an associate professorship in the Department of the English Language and Literature, from October 1, 1919, at a salary of $2,500.
Reappointment of J. R. Hubert to an assistant professorship in the Department of the English Language and Literature, for two years, from July 1, 1919, at a salary of $2,500.

Promotion of Instructor C. H. Grabe to an assistant professorship in the Department of the English Language and Literature, for four years, from July 1, 1919, at a salary of $2,000.

Promotion of Instructor George W. Sheburn to an assistant professorship in the Department of the English Language and Literature, for four years, from October 1, 1919, at a salary of $2,000.

Promotion of Instructor David M. Stevens to an assistant professorship in the Department of the English Language and Literature, for four years, from October 1, 1919, at a salary of $2,000.

Reappointment of Miss N. M. Albright to an instructorship in the Department of the English Language and Literature, for two years, from October 1, 1919, at a salary of $1,600.

Promotion of Assistant Professor J. A. Parkhurst to an associate professorship in the Department of Astronomy, from January 1, 1920, at a salary of $2,500.

Reappointment of C. J. Lee to an instructorship in the Department of Astronomy, for two years, from July 1, 1919, at a salary of $1,600.

Reappointment of W. S. Haines to a professorial lectureship in the Department of Chemistry, for one year, from July 1, 1919, at a salary of $350.

Reappointment of Ethel M. Terry to an assistant professorship in the Department of Chemistry, for four years, from July 1, 1919, at a salary of $2,000.

Promotion of Elbert Clark to an associate professorship in the Department of Anatomy, from October 1, 1919, at a salary of $2,500.

Promotion of George W. Bartelmes to an associate professorship in the Department of Anatomy, from October 1, 1919, at a salary of $2,500.

Acceptance of the resignation of Assistant Professor M. W. Wells, of the Department of Zoology, to take effect September 30, 1919.

Acceptance of the resignation of Katherine L. Cronin, Instructor in Physical Science, to take effect April 1, 1919.

Extension of the leave of absence of Assistant Professor Rudolph Altroochi, of the Department of Romance Languages and Literatures, through the Winter and Spring Quarters, 1919, for service in the Army, on the same basis as during the Autumn Quarter last.

Appointment of Ivan C. Hall, Associate Professor in the University of California, as Logan Fellow for 1919-20, beginning October 1, 1919.
Extension of the leave of absence of James A. Field, Professor in the Department of Political Economy, through the Spring quarter, 1919, for war work, on the same basis as heretofore.

Appointment of W. J. Crozier, Ph.D., to an assistant professorship in the Department of Zoology, for two years, from October 1, 1919, at a salary of $2,500 per year.

Promotion of Assistant Professor R. M. Tryon to an associate professorship in the Department of Education, from July 1, 1919, at a salary of $2,500 per year.

Promotion of instructor Habel R. Trilling to an assistant professorship in the Department of Education, for four years, from October 1, 1919, at a salary of $2,500 per year.

Promotion of instructor Lydia J. Roberts to an assistant professorship in the Department of Education, for four years, from October 1, 1919, at a salary of $2,000 per year.

Promotion of instructor Emery T. Filbey to an assistant professorship in the Department of Education, for four years, from October 1, 1919, at a salary of $2,500 per year, and to do work in the shops for one year from October 1, 1919, at a salary of $500.

Reappointment of the following as administrative officers, for one year, from July 1, 1919, with salary as indicated:

- J. A. Field
- W. J. Crozier
- R. M. Tryon
- Habel R. Trilling
- Lydia J. Roberts
- Emery T. Filbey

Salary for:

- J. A. Field
- W. J. Crozier
- R. M. Tryon
- Habel R. Trilling
- Lydia J. Roberts
- Emery T. Filbey

Reappointment of the following as administrative officers, for one year, from July 1, 1919, with salary as indicated:

- J. A. Field, Dean of Faculties of Arts, Literature and Science $1,000
- Shailer Mathews, Dean of the Divinity School $1,000
- James P. Hall, Dean of the Law School $1,000
- Albert W. Small, Dean of the Graduate School of Arts and Literature $1,000
- R. E. Salisbury, Dean of the Ogden Graduate School of Science $500
- L. C. Marshall, Dean of the College of Commerce and Administration and Senior Colleges $600
- R. E. Lovett, Dean of Junior Colleges $600
- H. G. Gale, Dean in the Colleges of Science $500
- W. D. Jones, Dean in the Colleges of Science $500 (to October 1, 1920)
- H. B. Keenan, Dean in the Colleges of Colleges $500
- P. H. Boynton, Dean in the Junior Colleges $500
- J. W. Linn, Dean in the Junior Colleges $500
- E. J. Miller, Dean in the Junior Colleges $500
- Edith F. Flint, Dean in the Junior Colleges $500
- Elizabeth Wallace, Dean in the Junior Colleges $500
- Nathaniel Butler, Dean University College (one year to October, 1920) $600
- Director of Co-operation with Secondary Schools $900
<table>
<thead>
<tr>
<th>Name</th>
<th>Position and Department</th>
<th>Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>J. W. Dodson</td>
<td>Dean of Medical Students</td>
<td>$500</td>
</tr>
<tr>
<td>Marion Talbot</td>
<td>Dean of Women</td>
<td>$500</td>
</tr>
<tr>
<td>Sophonisba F. Breckinridge, Assistant</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Julius Stieglitz</td>
<td>Director of Laboratories</td>
<td>$800</td>
</tr>
<tr>
<td>(one year to October, 1920)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A. W. Sleeman</td>
<td>Assistant Curator, Invertebrate Paleontology</td>
<td>$1,800</td>
</tr>
<tr>
<td>Thomas G. Allen</td>
<td>Secretary, Haskell Oriental Museum (to January 1, 1921)</td>
<td>$1,500</td>
</tr>
<tr>
<td>C. B. Judd</td>
<td>Director of School of Education</td>
<td>$1,000</td>
</tr>
<tr>
<td>W. S. Gray</td>
<td>Dean of College of Education</td>
<td>$900</td>
</tr>
<tr>
<td>Reappointment of D. A. Robertson as Secretary to the President, for one year, from July 1, 1919, at a salary of $3,000.</td>
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<tr>
<td>Reappointment of Mary M. Hoyt as Secretary of the Board of Recommendations, for one year, from July 1, 1919, at a salary of $3,000.</td>
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<tr>
<td>Reappointment of James Kessler, Instructor in the Department of Romance Languages and Literatures, for the Spring quarter, 1919, and for one year from October 1, 1919, at a salary of $1,400 per year.</td>
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<tr>
<td>Reappointment of Elmar Joranson to an Instructorship in the Department of History, for one year, from October 1, 1919, at a salary of $1,400.</td>
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<tr>
<td>Promotion of Instructor Arthur F. Scott to an assistant professorship in the Department of History, for four years, from October 1, 1919, at a salary of $3,200.</td>
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<tr>
<td>Reappointment of D. B. Reed, Health Officer, for one year, from October 1, 1919, at a salary of $300.</td>
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<tr>
<td>Reappointment of Dorothy Stiles, an Instructorship in the Department of Physical Culture, for one year, from October 1, 1919, at a salary of $1,500.</td>
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<td></td>
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<tr>
<td>Reappointment of Lillian E. Marshall to an assistantship in the Department of Physical Culture, for one year from October 1, 1919, at a salary of $1,400.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reappointment of Louise Patterson, to an Instructorship in the Department of Physical Culture, for one year, from October 1, 1919, at a salary of $1,400.</td>
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<td></td>
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<tr>
<td>Reappointment of W. E. Clark to an assistant professorship in the Department of Sanskrit, for four years, from October 1, 1919, at a salary of $3,500.</td>
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<td></td>
</tr>
<tr>
<td>Promotion of Herman Oliphant to a professorship in the Law School, for one year, from October 1, 1919, at a salary of $5,500.</td>
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</tbody>
</table>

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Reappointment of Antoinette Hollister to an Instructorship in Modeling, College of Education, for three years, from July 1, 1919, at a salary of $3,000.

Reappointment of Clara B. Knapp to an Instructorship in the Department of Household Art, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of Helen B. Goodrich to an Instructorship in the Department of Home Economics, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of Elsie M. Smithies as Assistant to the Principal of the High School, for one year, from October 1, 1919, at a salary of $500; also reappointment to an Instructorship in the Department of Latin in the High School, for one year from October 1, 1919, at a salary of $1,600.

Reappointment of A. J. Boeke, as teacher of French in the High School, for one year, from July 1, 1919, at a salary of $2,400.

Reappointment of Katherine M. Slaught as teacher of French in the High School, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of T. B. Hinckley to an Instructorship in the Department of English in the High School, for one year, from October 1, 1919, at a salary of $1,600.

Reappointment of Zelm E. Clark as teacher in the Department of English in the High School, for one year, from October 1, 1919, at a salary of $1,500.

Reappointment of H. C. Hill as teacher in the Department of History in the High School, for one year, from October 1, 1919, at a salary of $2,000.

Reappointment of Arthur F. Barnard as teacher in the Department of History in the High School, for one year, from October 1, 1919, at a salary of $1,600.

Reappointment of Emma Lathe as teacher in the Department of Drawing in the High School, for one year, from October 1, 1919, at a salary of $3,600.

Appointment of Harry T. Pultz as teacher in the Department of Mechanical Drawing in the High School, for one year, from October 1, 1919, at a salary of $1,600.

Reappointment of Rosa Biery as Teacher in the Department of Domestic Science in the High School and the Elementary School, for one year, from October 1, 1919, at a salary of $1,500.

Reappointment of J. B. Cragun as teacher in the Department of Music in the High School and Elementary School, for one year, from October 1, 1919, at a salary of $2,000.

Reappointment of Hannah Logema as Librarian in the High School, for one year, from October 1, 1919, at a salary of $1,500.
Reappointment of M. O. Gillett as Principal of the Elementary School, for one year, from October 1, 1919, at a salary of $2,780.

Reappointment of Olive Paine as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,000.

Reappointment of A sire R. Wadden as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $700.

Reappointment of Katherine McLaughlin as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,600.

Reappointment of Elsie A. Wyman as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of Adeline Sherman as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of Antoinette Palmer as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of Phyllis H. Griffen as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of Ruth F. Parker as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,500.

Reappointment of Grace R. Storm as Instructor in the College of Education, for one year, from October 1, 1919, at a salary of $1,600.

Reappointment of Katharine Martin to an Instructorship in the College of Education, for three years, from July 1, 1919, at a salary of $3,600 per year.

Reappointment of Laura Lucas as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,500.

Reappointment of Marjorie Hardy as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,800.

Reappointment of Jenny L. Green as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,600.

Reappointment of Marion A. Manford as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of Mary A. Cameron as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,100.

Reappointment of Genevieve Kirkbride as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of Violet Millie as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $500.
Reappointment of Mary R. Korn as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,500.

Reappointment of A. L. Shank as Teacher in the High School and in the Elementary School, for one year, from October 1, 1919, at a salary of $1,600.

Reappointment of Josette Spink as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,450.

Reappointment of Anna T. S. Gronow, as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,550.

Reappointment of Katherine M. Stillwell as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,350.

Reappointment of Helen C. James, as Instructor in Physical Culture in the High School, for one year, from October 1, 1919, at a salary of $1,100.

Reappointment of Grace Bradshaw as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,100.

Reappointment of Candare Harmon as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,600.

Reappointment of Ruth Abbott as Associate, Library Staff, School of Education, for one year, from October 1, 1919, at a salary of $1,500.

Reappointment of H. M. Buerckholz as Teacher in the School of Education, for one year, from October 1, 1919, at a salary of $1,600.

Promotion of William H. Spencer to an assistant professorship in the School of Commerce and Administration, for one year, from October 1, 1919, at a salary of $2,500.

Reappointment of L. S. Lyon to an instructorship in the School of Commerce and Administration, for one year, from October 1, 1919, at a salary of $2,500.

Reappointment of J. O. McKinney to an instructorship in the School of Commerce and Administration, for one year, from October 1, 1919, at a salary of $3,000.

Reappointment of L. C. Sorrell to an instructorship in the School of Commerce and Administration, for one year, from October 1, 1919, at a salary of $2,600.

Reappointment of Bertie M. Parker as Teacher in the Elementary School, for one year, from October 1, 1919, at a salary of $1,400.

Reappointment of E. D. Burton as Director of Libraries, for one year, from July 1, 1919, at a salary of $3,500.

Increase in the salary of E. E. Manchester, Head of the Readers' Department, Library Staff, to $3,100, from July 1, 1919.

M. R. Korn
A. L. Shank
Josette Spink
A. T. S. Gronow
K. M. Stillwell
H. C. James
Grace Bradshaw
C. Harmon
Ruth Abbott
H. M. Buerckholz
W. H. Spencer
L. S. Lyon
J. O. McKinney
L. C. Sorrell
B. M. Parker
E. D. Burton
E. E. Manchester
Reappointment of Fred Merrifield to an assistant professorship in the Divinity School, to include work in the Department of Sociology, for three years, from July 1, 1919, at a salary of $5,400.

Increase in salary of the following:

<table>
<thead>
<tr>
<th>Name</th>
<th>Department</th>
<th>Old Salary</th>
<th>New Salary</th>
</tr>
</thead>
<tbody>
<tr>
<td>J. W. Manly</td>
<td>English</td>
<td></td>
<td>July 1, 1919, $6,000</td>
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<tr>
<td>J. M. Clark</td>
<td>Political Econ.</td>
<td>Oct. 1, 1919</td>
<td>3,000</td>
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<td>W. G. Koulton</td>
<td>Political Econ.</td>
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<td>3,000</td>
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<tr>
<td>J. W. Thompson</td>
<td>History</td>
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<td>H. W. Jernegan</td>
<td>History</td>
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<td>C. F. Huth, Jr.</td>
<td>History</td>
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<tr>
<td>S. W. Bedford</td>
<td>Sociology</td>
<td>Oct. 1, 1919</td>
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<tr>
<td>E. H. Burgess</td>
<td>Sociology</td>
<td>July 1, 1919</td>
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<tr>
<td>Marion Talbot</td>
<td>Household Adm.</td>
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<tr>
<td>S. P. Brockinridge</td>
<td>Household Adm.</td>
<td>July 1, 1919</td>
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<td>J. H. Breasted</td>
<td>Oriental Lang.</td>
<td>July 1, 1919</td>
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<tr>
<td>C. W. Youtz</td>
<td>Biblical Greek</td>
<td>July 1, 1919</td>
<td>3,500</td>
</tr>
<tr>
<td>C. F. Castile</td>
<td>Greek</td>
<td>July 1, 1919</td>
<td>3,500</td>
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<tr>
<td>C. J. Leing</td>
<td>Latin</td>
<td>July 1, 1919</td>
<td>4,000</td>
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<tr>
<td>W. A. Nitzs</td>
<td>Romance</td>
<td>July 1, 1919</td>
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<td>E. H. Wilkins</td>
<td>Romance</td>
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<td>4,000</td>
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<td>E. P. Dargan</td>
<td>Romance</td>
<td>July 1, 1919</td>
<td>4,000</td>
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<td>A. H. Tolman</td>
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<td>3,500</td>
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<tr>
<td>L. E. Dickson</td>
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<td>4,500</td>
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<td>H. J. Wilczynski</td>
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<tr>
<td>A. C. Lunn</td>
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<tr>
<td>E. B. Frost</td>
<td>Astronomy</td>
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<td>6,000</td>
</tr>
<tr>
<td>Name</td>
<td>Department</td>
<td>Date</td>
<td>Amount</td>
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<tr>
<td>W. D. MacMillan</td>
<td>Astronomy</td>
<td>Oct. 1, 1919</td>
<td>$2,500</td>
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<tr>
<td>H. G. Gale</td>
<td>Physics</td>
<td>July 1, 1919</td>
<td>3,500</td>
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<tr>
<td>C. Kimsley</td>
<td>Physics</td>
<td>July 1, 1919</td>
<td>3,000</td>
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<tr>
<td>H. E. Lemon</td>
<td>Physics</td>
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<td>J. Stieglitz</td>
<td>Chemistry</td>
<td>Oct. 1, 1919</td>
<td>5,500</td>
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<tr>
<td>J. H. Bretz</td>
<td>Geology</td>
<td>Oct. 1, 1919</td>
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<tr>
<td>W. S. Tower</td>
<td>Geography</td>
<td>July 1, 1919</td>
<td>4,000</td>
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<tr>
<td>J. P. Goode</td>
<td>Geography</td>
<td>July 1, 1919</td>
<td>2,333.33</td>
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<td>Preston Kyes</td>
<td>Anatomy</td>
<td>July 1, 1919</td>
<td>4,000</td>
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<td>A. J. Carlson</td>
<td>Physiology</td>
<td>Oct. 1, 1919</td>
<td>4,500</td>
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<tr>
<td>F. T. Rogers</td>
<td>Physiology</td>
<td>July 1, 1919</td>
<td>2,000</td>
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<tr>
<td>F. G. Wade</td>
<td>Divinity School</td>
<td>July 1, 1919</td>
<td>2,200</td>
</tr>
<tr>
<td>C. H. Judd</td>
<td>School of Education</td>
<td>July 1, 1919</td>
<td>5,500</td>
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<td>Walter Sargent</td>
<td>School of Education</td>
<td>July 1, 1919</td>
<td>4,000</td>
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<tr>
<td>F. W. Freeman</td>
<td>School of Education</td>
<td>Oct. 1, 1919</td>
<td>3,000</td>
</tr>
<tr>
<td>N. O. Rugg</td>
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<td>Oct. 1, 1919</td>
<td>2,750</td>
</tr>
<tr>
<td>E. M. Breslich</td>
<td>High School</td>
<td>Oct. 1, 1919</td>
<td>2,500</td>
</tr>
<tr>
<td>G. L. Harris</td>
<td>High School</td>
<td>Oct. 1, 1919</td>
<td>1,800</td>
</tr>
<tr>
<td>H. C. Wright</td>
<td>High School</td>
<td>Oct. 1, 1919</td>
<td>1,800</td>
</tr>
<tr>
<td>L. C. Marshall</td>
<td>Political Econ.</td>
<td>Oct. 1, 1919</td>
<td>4,500</td>
</tr>
<tr>
<td>H. C. Cowles</td>
<td>Botany</td>
<td>July 1, 1919</td>
<td>3,500</td>
</tr>
<tr>
<td>Katherine Blunt</td>
<td>School of Education</td>
<td>Oct. 1, 1919</td>
<td>2,750</td>
</tr>
</tbody>
</table>
It was moved and seconded to make the promotions, appointments and reappointments, to accept the resignations, to increase the salaries, and to grant the leaves of absence all as recommended, and, a vote having been taken, the motion was declared adopted.

The President of the University reported that the attendance during the Winter Quarter had reached a total of 2,808 students as compared with 3,101 in 1918. Registrations to date for the Spring Quarter are 2,763 as compared with 2,360 in 1918 and 2,039 in 1916.

The President of the University reported that scholarships to the number of 235 had been granted from the LaVerne Noyes Foundation.

The President of the University presented the several plans proposed for military training in educational institutions, recommending for adoption by the University that plan which had also been approved by the University Senate that does not provide for military drill during the year but which will undertake to give, in connection with programs drawn up by the various staff corps, expert instruction fitting students on the technical side for one or another of the several branches of the service. Students entering the military courses in such institutions will be held for three summer camps. One of these may be in the summer preceding entrance on the college course and one the summer succeeding graduation.
#18 — Board of Trustees
April 9, 1919

It was moved and seconded to concur in the recommendation, to approve the plan for military training and to authorize the President of the University to secure the appointment of an army officer from the War Department for service at the University, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following communication:

President Harry Pratt Judson,
The University of Chicago

February 17, 1919

I have long wanted to mark in some way my appreciation of your great personal courtesy in the past and my admiration for the remarkable success of the University under your administration. Three or four years ago there came to me from the estate of my uncle William Wirt Watkins in Milwaukee a thousand-dollar, five-per cent bond, which of course I did not earn and do not know what to do with. It has occurred to me that the University might help me in investing it to advantage.

The wide and growing interest now being taken in poetry in this country has suggested that universities might be of great influence in the production of that form of literature and so contribute something of pleasure and stimulus and beauty to our national life. My idea has been to have established an annual prize of fifty dollars (the income from the bond), which shall be given in a competition open to graduate and undergraduate students alike, the judges to be the Head of the Department of English, a leading American poet, and a leading American critic. I had thought that the best time for announcing the result of the competition would be the March Convocation, and that a public presentation of the successful poem might be an spur to contestants. But, of course, that would be a matter of administrative detail with the University.

My hope has been to have the prize called the John Billings Fiske Prize in Poetry, in memory of my father, who was a lover of poetry and a Phi Beta Kappa honor man of Union College.

If you think the prize is not too small for its purpose, it would be a great pleasure to have the Board of Trustees accept it for the University.

(Signed) Horace Spencer Fiske
It was moved and seconded to accept the gift of Mr. Fiske upon the terms proposed and to instruct the Secretary to extend to him the thanks of the Board of Trustees for his generous contribution, and, a vote having been taken, the motion was declared adopted.

The President of the University reported that through Miss Katharine Blunt, of the School of Education, a gift of $600 had been offered to the University for a fellowship or scholarship in the Department of Home Economics from the year 1919 to 1920. At least a part of the time of the woman awarded this fellowship is to be spent in research in food chemistry, nutrition, or related fields. Candidates must have already done some graduate work in an institution of high standing.

It was moved and seconded to accept the gift tendered to the University by Miss Katharine Blunt, the $600 fund to be applied to the purposes stated by her, the Secretary to express the thanks of the Board to the unnamed donor, and, a vote having been taken, the motion was declared adopted.

The President of the University reported that Mr. Joseph Triner, of Chicago, had given to the University the sum of $1250 per year for five years to provide a scholarship in Chemistry for a Czecho-Slavic graduate of the Harrison Technical High School who shall have pursed with distinction at least one year of chemistry in that school, who is recommended by the Principal of the school and approved by the
Chairman of the Department of Chemistry in the University of Chicago.

It was moved and seconded to accept the gift of Mr. Joseph Toner upon the terms proposed and to instruct the Secretary to convey to him the thanks of the Board for his generous contribution, and, a vote having been taken, the motion was declared adopted.

The President of the University reported that Mr. C. R. Crane had given $2,000 to provide for Armenian instruction at the University, the instructor for the summer of 1919 to be Mr. Bedikian.

It was moved and seconded to accept the gift of $2,000 by Mr. C. R. Crane and to instruct the Secretary to convey to him the thanks of the Board for this additional contribution to the University, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that an agreement had been reached with the War Department in the matter of the settlement of the University's claim involved in the instruction, housing and subsistence of the Students' Army Training Corps during 1918. The full amount of the claim had been approved by the district representatives of the Government and it had been sent to Washington for final approval and settlement.

The Business Manager submitted the following report:

Armenian Courses
Gift of C. R. Crane

S.A.T.C. Settlement of Account
Board of Trustees
University of Chicago

Pursuant to action of the Finance Committee, we purchased from the Marshall Field Estate, on a basis to net 54%, the note of William M. Crudup and Thomas H. McNeill for $285,000, dated March 30, 1916, due March 30, 1926, interest at 6% to March 30, 1921, thereafter 4% semi-annually, secured by trust deed on the west 178 feet of that part of Lot 1, Block 4 in School Section Addition to Chicago at the southeast corner of Jackson Boulevard and Market Street, having a frontage of 178 feet on Jackson Boulevard by 90 feet in depth on Market Street, improved by the ten-story brick commercial building known as 317-333 Jackson Boulevard.

Value of land (Board of Review) $325,285.00
Value of building (Board of Review) 300,000.00
Total $625,285.00

The borrowers have the option to prepay on any interest day after five years $5,000 or any multiple not exceeding $25,000 in any one year upon thirty days prior written notice.

The land values should be considerably in excess of this figure, namely about $3,000 per foot for inside and $4,400 per foot for the corner. The corner of Franklin and Jackson was sold in December 1908 for $3,267 per foot. Insurances for $322,000 has been deposited with the loan papers, also abstract of title with approving opinion of McCullough & McIlvaine. The price paid for this loan was $669,781.

Also, upon informal action of the Board, the note of Katherine S. Isham trustees, $185,000, due April 21, 1921, bearing interest at 5½ per annum semi-annually on a basis to net the University 54%, secured by trust deed on Lots 1 and 2 in the Superior Court Partition in Snow's subdivision of Lot 39, School Section Addition to Chicago; 47 feet frontage on the west side of State Street by a depth of 100 feet, the north line being 38 feet south of Jackson Boulevard. This comprises the south 47 feet of the new eight-story Reichmuller's store building at the southwest corner of State Street and Jackson Boulevard 306-308 South State Street. The improvement is of high order constructed so as to support additional stories. The net rental is $25,000 per annum.

This lease is filed with the loan papers, also a special assignment of the lease as further security for the loan, also the abstract of title with the approving opinion of McCullough & McCullough, and insurance to the sum of $150,000. The price paid for this loan was

Katherine S. Isham
Trustees
Note of Purchase

April 6, 1919

March 25, 1919

Billie M. Crudup
and
T. H. McNeill
Note of Purchase
#22 — Board of Trustees
April 8, 1919

Principals $183,279.50
Accrued Interest, 5 months, 
19 days 4,342.36
Total $187,621.86

In this connection $62,000 United States Liberty Loan 3% bonds were sold to the trustees of the Marshall Field Estate in part payment at 99.00.
The opportunity to secure these investments at this rate was the result of the operation of the tax on large incomes.
I should like to ask your approval of this action.
(Signed) Wallace Heckschen

It was moved and seconded to approve the informal action of the Finance Committee covering the purchase of the Crudup and McNeill $285,000 note; and the informal action of ten members of the Board of Trustees covering the purchase of the Katherine S. Isman Trustees' $155,000 note, as reported, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

March 31, 1919

Committee on Finance and Investment
The University of Chicago.

The Baptist Theological Union has for investment $6,075.32. It is not easy to secure an investment in just that amount. The University has a farm loan of M. A. and Bridgey Condison on 156 acres of improved farm land in Buchanan County, Iowa, due March 1, 1921. The University has opportunities for the purchase of investments in large amounts at attractive rates.

I should like to recommend the sale of the above mentioned farm loan to the Baptist Theological Union at its original cost as of March 1. This will not the Union a little better than 5%.

Approved: Howard G. Grey, C. L. Hatcher.

(Signed) Wallace Heckschen

It was moved and seconded to approve the informal action of members of the Committee on Finance and Investment and the sale of the Condison farm loan to the Baptist Theological Union as recommended.
by the Business Manager, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

February 3, 1919

Committee on Finance and Investment,
University of Chicago.

Accompanying this is a communication from Dr. Norman Bridge, asking at what price the University will sell back to him the Mexican Petroleum bonds turned over to the University by him in payment of his subscription to the Medical Fund. He held $40,000 of these bonds. I should like to recommend that the bonds be sold back to Dr. Bridge at par and interest.

(Signed) Wallace Heffernan
Approved: C. E. Hutchinson, Howard S. Gray, Jesse A. Baldwin.

It was moved and seconded to approve the informal action of the Committee on Finance and Investment and the sale of $40,000 Mexican Petroleum bonds to Dr. Norman Bridge at par and interest, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

March 19, 1919

Committee on Finance and Investment
University of Chicago.

The amount of $35,000 on deposit with the University as security for the erection of a building on the southwest corner of Fifth Avenue and South Water Street, under the terms of the White ground lease, is at present uninvested. The lessee requests that it be invested in the following securities, viz:

1) Five thousand ($5,000) dollars par value of Swift & Company 6 1/2 per cent. bonds, due August 15, 1921, Interest coupons payable February 15 and August 15. Price approximately $100 and interest, netting 6 1/2.
2) Five thousand ($5,000) dollars par value of Public Service Company of Northern Illinois First and Refunding 6 1/2 bonds, due October 1, 1926. Interest coupons payable April 1 and October 1. Price
approximately 87½ and interest, netting nearly 6%.

"In Five thousand (5,000) dollars par value of West Penn Power Company First Mortgage 6% bonds, due June 1, 1968 - Interest coupons payable June 1 and December 1 - Price approximately 100 and interest, netting 6%.

"In Five thousand (5,000) dollars par value of Kansas Gas and Electric Company First Mortgage 6% bonds, due March 1, 1962 - Interest coupons payable March 1 and September 1 - Price approximately 96 and interest, netting about 6½%.

"In Five thousand (5,000) dollars par value of Chicago Pneumatic Tool Company First Mortgage 6% bonds, due October 1, 1925 or 1926 - Interest coupons payable April 1 and October 1 - Price approximately 97 and interest, netting about 6½%.

"The balance of said principal in Armour & Company Convertible 6% debentures, maturing in two, three, four or five years - Interest coupons payable June 15 and December 15 - Price approximately 100½ and interest, yielding over 6½%.

"Since the Armour & Company Convertible 6% debentures are issued in denominations of $1,000, $500 and $100, I take it that it will be possible to invest the entire fund, except perhaps a sum less than $100, regardless of the fact that it will be necessary to pay accrued interest on the debentures, notes and bonds and regardless also of the fact that some of said securities are selling for more and some less than par.

"If any of the debentures, notes or bonds above mentioned are unsatisfactory to you as securities in which to invest portions of said thirty-five thousand ($35,000) dollars of principal, it is my desire that the moneys, which you are above requested to invest in such security as is or such securities as are unsatisfactory to you, be invested in any one or more of the other securities above mentioned which is or are satisfactory to you. The only limitation in that regard which I impose is that the total investment in any one of the securities above mentioned be limited to eleven thousand ($11,000) dollars par value of said security. If more than two of the securities above mentioned are unsatisfactory to you as securities in which to invest portions of said thirty-five thousand ($35,000) dollars of principal, you will please advise my counsel, Messrs. Chitras, Healy & Frost, 29 South LaSalle Street, Chicago, of said fact at once ."

I should like to recommend that the following investments of the fund in the securities named be made, viz.:
$11,000 in Swift & Company 6% notes
$11,000 in Armour & Company Convertible 6% debentures
$11,000 in West Penn Power Company First Mortgage 6% bonds,
and the balance of said principal in Public Service Company of Northern Illinois, First and Refunding 5% bonds.
(Signed) Wallace Heckman
Approved: Howard G. Grey, Jesse A. Baldwin, Julius Rosenwald.

It was moved and seconded to approve the informal action of the Committee on Finance and Investment and to invest $33,000 of the $35,000 on deposit as security for the erection of a building at the northwest corner of Fifth Avenue and South Water Street under the terms of the White ground lease in the securities recommended, viz., $11,000 each in Swift & Company 6% notes, Armour & Company convertible 6% debentures and West Penn Power Company first mortgage 6% bonds, and the balance in Public Service Company of Northern Illinois, First and Refunding 5% bonds, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following reports:

March 15, 1919
Committee on Press and Extension,
University of Chicago.

Since it appears to be desirable to commence the work on the Bookstore at the earliest practicable moment, and since the Secretary finds that a quorum for a meeting cannot be secured before the middle of next week, it has been thought that the matter of the letting of the contracts might be presented by letter.

The following are the low bids of which the architects recommend acceptance:

General, S. W. Hunter $6,769.00
Plumbing, Andrew Hogg $368.00
Heating, L. H. Prentice $399.00
Electric, Peerless Electric $965.00
Painting, J. P. Sullivan $676.00
Total $9,028.00
#26 — Board of Trustees
April 6, 1919

There is a possibility of some slight reduction still before letting the contract on the Hunter bid. If you approve of letting the contracts, will you kindly so indicate?

(Signed) Wallace Heckman

Approved: Robert L. Scott, Eli E. Felsonthal, Francis W. Parker

April 3, 1919

Committee on Press and Extension,
University of Chicago.

The plans and specifications covering the Bookstore counters and cases have been completed and approved by Mr. Fracht. The items and lowest bids as recommended by the architects are as follows:

1. Map Counter 7'x7' $100.00
2. Book Counters 7'x7' 400.00
3. Counter 4'x2' for steel chest 35.00
4. Counter 2'x2' for Drawers and Shelves 50.00
5. Counters 7'x7' 'x ' 650.00
6. Show Cases 935.00
7. Show Case, round end 155.00
8. Glass Cover 25.00
9. Cash Register Stands 70.00
10. Sets Cary Reflectors 115.00
11. Mirrors in back of Show Cases 35.00

The total cost of $2,643 being within the estimate.

I should like to recommend that the accompanying contract be executed. As it is desired to have the work completed at the earliest possible moment, I am sending this to the members of the Committee direct. If you approve, will you kindly so indicate?

(Signed) Wallace Heckman

Approved: Robert L. Scott, Francis W. Parker, Eli E. Felsonthal.

It was moved and seconded to approve the informal actions of the Committee on Press and Extension, the execution of the contracts, amounting to $39,023, for the alterations in Ellis Hall and that amounting to $2,643 for counters and fixtures for the University of Chicago Bookstore in process of removal to Ellis Hall, and a vote having been taken, the motion was declared adopted.
The Business Manager reported that the Northern Trust Company requires the deposit by the University of $40,000 in securities to guarantee the cost of removing the present Pickwick Building at Michigan Avenue and Twentieth Street, and the erection of a new building on this site.

It was moved and seconded to refer to the Committee on Finance and Investment, with power to act, the matter of deposit of securities to guarantee the removal of the present building and the erection of a new building on the site, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the form of a contract of the University with William Huber, Jr., of Hamilton, Ohio, by which he transfers to the University his collection of music, estimated to contain 25,000 pieces. The collection is to remain in the possession of Mr. Huber during the period of his life unless he shall determine sooner to move it to the University. Upon coming into possession of the collection it shall be filed in closed portfolios, shall be known as "The William Huber, Jr. Musical Collection" and shall be catalogued.

It was moved and seconded to authorize the proper officers of the Board of Trustees to execute the contract with William Huber, Jr., as submitted, and, a vote having been taken, the motion was declared adopted.
The Business Manager presented the following communication:

Board of Trustees
University of Chicago.

The Association of Railroad Security Owners has proposed a plan for the return and regulation of the roads.

The present act requires that the rates shall yield to the roads "reasonable" percentage return on a property. The plan proposed asks Congress to construe the word "reasonable" and to name a definite fixed percentage. The plan will prescribe a definite rule by instructing the Interstate Commerce Commission that the rates shall, as nearly as may be, produce not less than 6% on the aggregate property investment grouped in three classification territories. Not that any railroad would necessarily receive 6%, the amount that it would receive as its return being dependent upon its competing actively for its business as in the past and as the result of efficient economical methods. The roads are grouped in districts by the Interstate Commerce Commission for ratemaking purposes. The rates thus made, when applied to the combined value of the properties, was found to be 5.25, averaged for a three-year test period, June 30, 1914-17. It is admittedly insufficient. The plan provides that the earnings of each road, in excess of its fixed return, shall be used as follows: One-third of the earnings over 6% will be retained by the railroad earning it, as an incentive to improve its earnings and facilities. Two-thirds will constitute a fund, one-third to be used for the benefit of railroad employees, the remaining one-third to be used to purchase equipment for use by all the roads under lease, or for other purposes in the public interests. The plan provides for an adjustment of the rates so as to enable the less favorably situated railroads to perform their function in the public interests and to maintain them in a condition above 6% from those roads who receive it, such roads retaining one-third of said excess.

A feature of the plan is the formation of a corporation, "Railways Association," managed by seventeen trustees, nine to be the Interstate Commerce Commissioners, eight to be representatives of the railroads selected from the different portions of the six regional districts to be established for regulatory purposes, and containing territory the same as the six rate-making districts now existing. This corporation would yield no profit to the railroads. It would assist in financing through preferred stock, equipment obligations or other securities such railroad equipment as it may furnish to roads under lease. These trustees would furnish...
effective means to decide upon and put in effect unification of service, joint facility use, pooling or re-routing freight policies. It is supposed that this corporation, by purchase of equipment, would reduce the future capital requirements of the roads, and, through the ownership of emergency equipment, a great reduction could be made in the equipment to be used by each road, and that it would affect economies in purchases and in the standardization of equipment.

The plan provides for regional commissions in the six rate-making districts. The Interstate Commission would act as a body of appeal. The regional commissions would be in touch with the various localities from which their members are appointed and in which they sit and have jurisdiction. They will have power to control intrastate rates that unjustly discriminate against interstate rates. They will have supervision over future issues of railroad securities in conjunction with the Interstate Commerce Commission. State commissions may hold joint hearings with these commissioners "whenever it is necessary to reconcile upon a single record, conflicts between state and interstate rates." The plan provides for boards of conciliation. Each regional commission, for the purpose of settlement of matters of wages with the employees, will act as a board of conciliation. In default of an agreement, arbitration is provided for. Commissions controlling rates from which railroad revenue is derived would settle also all disputes over wages paid from such revenue.

The plan is thought to afford an object lesson of better operation than by the government, and also a method of returning with the least possible disturbance to private operation of the roads.

(Signed) Wallace Kochman.

No action was taken.

The Business Manager reported that the estimated cost of paving Ellis Avenue from Fifty-sixth Street to Fifty-ninth Street is approximately $25,000.

The assessment is to be considered for confirmation by the County Court on April 24.

It was moved and seconded to refer to the Committee on Buildings and Grounds, with power to act, the matter of the paving of Ellis Avenue together
with the provision for installing service connections for gas, water and sewage besides connecting the street with the University roadways, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that provision had been made to protect the University from liability for damages by accidents to occupants of the day nursery in Lexington Hall by purchase of an insurance policy at a cost of $12.

It was moved and seconded to approve the action of the Business Manager in providing insurance against liability for damages by accidents in Lexington Hall as reported, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to authorize a contribution of $250 during the current year to the Chicago Bureau of Public Efficiency, and, a vote having been taken, the motion was declared adopted.

Adjourned.

[Signature]
Secretary
The regular monthly meeting of the Board of Trustees was held in the office of the President of the University, Harper Memorial Library, on Tuesday, May 13, 1919, at 2 p.m.

There were present: Mr. Ryerson, in the chair, Messrs. Arnett, Baldwin, Dickerson, Donnelley, Folsom, Grey, Hutchinson, Judson, MacLeish, Rosecrans, Scott, W. A. Smith and Swift; also Messrs. Goodspeed and Heckman.

Messrs. Holden and Parker sent word of their inability to be present.

Prayer was offered by Dr. T. W. Goodspeed.

The minutes of the meeting held April 8, 1919, were approved.

The Secretary presented the list of candidates for title, certificates and degrees as follows:
### Candidates for Degrees and Certificates

#### 1. The College of Education

<table>
<thead>
<tr>
<th>Candidate Name</th>
<th>Degree or Certificate</th>
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<tbody>
<tr>
<td>Anna Louise Becker</td>
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<td>Martha Louise Belch</td>
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<td>Mary Joyce Bird</td>
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<td>Florence Blaise Boyle</td>
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<td>Wiltene Hope Bush</td>
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<td>Agnes Crellin Goldsh</td>
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<td>Dorothy Hoge</td>
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<td>Phyllis Margaret Kneeling</td>
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<td>Charles Elwood Nye</td>
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<td>Girls Katherine Temple</td>
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<td>Margaret Frances Yellow</td>
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<td>Esther May Taylor</td>
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<td>Margaret Frances Woon</td>
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#### 2. The Senior Colleges

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<thead>
<tr>
<th>College of Arts</th>
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<tbody>
<tr>
<td>Helen Cecilia Bode</td>
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<td>Helen Louise Bom</td>
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<td>Helen Louise Bowers</td>
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<tr>
<td>Ethel Grace McPhail</td>
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<td>Bertha Mabel Evans</td>
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<td>Florence Fairchild</td>
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<td>Anna Georgia Jeffries</td>
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<td>Agnes May Kelly</td>
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<td>Elizabeth Mills Scholle</td>
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<td>J. M. Page</td>
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<td>William Allen T South</td>
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<td>Paul Yale Wright</td>
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<th>College of Literature</th>
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<tr>
<td>Frank Ramsey Adams</td>
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<td>Cordelia Elizabeth Allia</td>
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<td>Van Meter Annis</td>
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<td>David Hugh Amos</td>
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<td>Edward C. Bode</td>
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<td>Elva Cymie Boge</td>
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<td>Fred Laverne Bower</td>
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<td>George Andrew Barlow</td>
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<td>Edna Gertrude Beavers</td>
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<td>Georgia Beatrice Beavon</td>
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<td>George Chauncey Denman</td>
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<td>Benjamin Kruger</td>
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<td>Alice Marjorie Johnson</td>
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<td>Alpha Kitter</td>
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<td>Eric Forrest Kray</td>
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<td>Minnie Belle Krueger</td>
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<td>Charles Leaper</td>
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<td>Robert Leiter</td>
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<td>Ruth Edna Opper</td>
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<td>Marion Grace Overton</td>
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<td>Grant McLean Overton</td>
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<td>Douglass F. L. Patterson</td>
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<td>Dorothy Gertrude Pearson</td>
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<td>Oscar Lewis</td>
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<td>William Cleaver Gilmore</td>
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<td>Fannie Edna Gilmore</td>
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<td>Otis B. Gilmore</td>
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<td>Millicent Robert Miller</td>
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<td>Edna Ethel Mals</td>
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# — Board of Trustees  
May 13, 1919

## THE COLLEGE OF SCIENCE

<table>
<thead>
<tr>
<th>Candidates for the Degree of Bachelor of Sciences:</th>
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<tbody>
<tr>
<td>Margaret Lewis Brunner</td>
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<tr>
<td>Harry Frederick Boeck</td>
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<td>Gadsup Black</td>
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<td>Anne Benjamins</td>
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<td>Ruth Elma Cameron</td>
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<td>Lilian Cordia Burke</td>
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<td>John Carl Burns</td>
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<td>Norman William Cole</td>
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<td>Robert Edward Dill</td>
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<td>Barret Oliver Ellis</td>
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<td>Dorothy Elma Distler</td>
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<td>Mervin Willam Cole</td>
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<td>Robert Hopper</td>
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<td>John Antoni Garibaldi</td>
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<td>Elizabeth Haggan</td>
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<td>Joseph Martin Hague</td>
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<td>John Robert Hasling</td>
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<td>Anna Beat Bahr</td>
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## THE COLLEGE OF EDUCATION

<table>
<thead>
<tr>
<th>Candidates for the Degree of Bachelor of Philosophy in Education:</th>
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<tbody>
<tr>
<td>Irma Kathleen Burtz</td>
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<tr>
<td>Hilda Laver Leadley</td>
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<td>Horschelph Rossey</td>
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<tr>
<td>Constance Fry Bruce</td>
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<td>Mary Elizabeth Bell</td>
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<td>Essen Myrtle Bentley</td>
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<td>Mabel Turner</td>
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<td>Lilian Cates</td>
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<td>Florence Cofield</td>
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<td>Nora Edith Edwards</td>
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<td>Helen Taylor Porter</td>
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<td>Florence Haas</td>
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<tr>
<td>Mary Margaret Martin</td>
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## THE COLLEGE OF EDUCATION

<table>
<thead>
<tr>
<th>Candidates for the Degree of Bachelor of Philosophy in Education:</th>
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<tbody>
<tr>
<td>William Caterine (Graduate)</td>
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<tr>
<td>Richard Luther Goodwin</td>
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<tr>
<td>Kathryn Lela Haagerty</td>
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<tr>
<td>Lee Say Bush</td>
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<td>Dorothy Marie Rehn</td>
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<tr>
<td>Paul Lusk Hardeman</td>
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<tr>
<td>May Bell Hays</td>
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<tr>
<td>Mrs. Florence Holdridge</td>
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<tr>
<td>Dorothy Alice Johnson</td>
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<tr>
<td>Lelia Esther Latimer</td>
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<tr>
<td>Ernest Bell McDonald</td>
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<td>Phoebe Miller</td>
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## THE COLLEGE OF EDUCATION

<table>
<thead>
<tr>
<th>Candidates for the Degree of Bachelor of Philosophy in Education:</th>
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<tr>
<td>Zoe McIlvain</td>
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<td>John O'Leary Farber</td>
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<tr>
<td>Lee Savidge  J. Rossie</td>
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<td>Frances Margaret Higgin</td>
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<td>Ethel Mary Swanson</td>
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<td>Elsie Allen Starks</td>
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<td>Mary White</td>
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<td>Marie White</td>
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<td>Mary White</td>
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<tr>
<td>Mary White</td>
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<tr>
<td>Grace White</td>
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</tbody>
</table>
Candidate for the Degree of Bachelor of Science in Education:

Catherine Mary Cline

Anne Leslie Kilburn

THE COLLEGE OF COMMERCE AND ADMINISTRATION

Candidate for the Degree of Bachelor of Philosophy:

Marion Evelyn Brown

Mary Ruth Everitt

Sorrell Harrington

Mary Ross Hunter

Sarah Margaret Grady

Edward Benjamin Goodman, Jr.

Winifred Area McRae

Mary Elizabeth Evarts

Dean Eliza Smith

Edward Earl Mckuen

Pauline Yvonne Young

III. THE DIVINITY SCHOOL

Candidate for the Degree of Master of Arts:

Theo. The Place of Early Judaism in English Nazarian

Freedom

Theo. The Religions of Primitive Chinese Religion in the Consta

tutional Classes

Theo. The Religious Significance of Jesus in the Fourth

Gospel

Theo. The System of Teacher Training in Boston

Theo. The Early Christian Iudaeo

Theo. The Unifying Principles of Jesus' Morality and Religion

Theo. The Federal Church Movement in Illinois

Theo. The Mystical Interpretation of the Old Testaments

Theo. The Gary Week-Day Community School for Religious

Education

Theo. The Medieval German Church and the Conversion of

the Creedal Hound and the Pope

Theo. The Rise of Catholic Consciousness in the Early Church

Theo. A Study of the Social Settlement Movement in Chicago

Theo. The Appeal of Early Christianity in the Poor

Theo. Literary Types in the New Testament

Candidate for the Degree of Bachelor of Divinity:

Theo. John Cassell's Conception of God's Relation to the World

Theo. David Home's Criticism of Miracles

Theo. A Community Survey in the Scale of a Rural Church

Program

Theo. The Value of Homiletics in Religious Education
Candidates for the Degree of Doctor of Philosophy:

**GEORGE ARTHUR MARTZELL**

*B.A., Harvard University, 1917; M.A., Harvard University, 1918; Ph.D., University of Chicago, 1920.*


**IV. THE LAW SCHOOL**

Candidates for the Degree of Bachelor of Laws (LL.B.):

*Henry Obermann*.

Candidates for the Degree of Doctor of Law (J.D.):

**ROY CHARLES EAKING**

*J.D., Whittier College, 1922.*

**MARGARET ELIZABETH BINK**

*J.D., Northwestern University, 1922.*

**ALBERT J. JOHNSON**

*A.A., University of South Dakota, 1922.*

**J. CHARLES BALLARD**

*J.D., University of Chicago, 1922.*

**EDWARD ALLRED**

*J.D., University of Chicago, 1922.*

**CARL THOMAS DIETZ**

*A.A., Northern Illinois College, 1922.*

**WARD DEAN**

*J.D., University of Chicago, 1922.*

**ROBERT ROBERTS BEARD**

*J.D., Illinois College, 1922.*

**EDWIN LOUIS WILDL**

*J.D., University of Chicago, 1922.*

**V. THE GRADUATE SCHOOLS**

Candidates for the Degree of Master of Arts:

**BLANCHE ELIZABETH MAE BROOK**

*T.M.A., Smith College, 1922.*

*Thesis: Quad and Cun Rhymes in the "Metamorphoses" of Ovid.*

**PEARL GERTRUDE CARLSON**

*A.A., Smith College, 1922.*

**MAY ELIZABETH CRAD**

*A.A., Smith College, 1922.*

**CATHRYN ROSE GOBLE**

*A.A., Smith College, 1922.*

**LOIS LINDA GREEN**

*A.A., Smith College, 1922.*

**OLIVE A. MARTZELL**

*A.A., Smith College, 1922.*

**FRANCES MARY HAM**

*A.A., Smith College, 1922.*

**CELA LINTON HAY**

*A.A., Smith College, 1922.*


May 13, 1922

---


*Thesis: Quantitative Analysis of Present Practice with Respect to English Requirements in High Schools.*


*Thesis: David A. Wells.*


Board of Trustees
May 13, 1919

Candidates for the Degree of Master of Science:

GEORGIA WINTERTON BURTON
S.B., Boston Latin High School, 1897
B.S., Wellesley College, 1897
Master of Science, Smith College, 1918

THESIS: "The Ovary and Ovulation."

LILIAM ELIZA SCHUMACHER
B.S., University of Illinois, 1912
M.A., Teachers College, Columbia University, 1913
THESIS: "Studies on the Biochemistry of the Muscular System."

MARIETTA SCHEMELBERGER
M.A., Teachers College, Columbia University, 1913
THESIS: "Studies on the Biochemistry of the Muscular System."

GROVER CLEVELAND HALE
S.B., Bowdoin College, 1912
Master of Science, Brown University, 1918
THESIS: "The Biochemistry of the Muscular System."

CAROLINE GORE HOWE
A.B., Brown University, 1895
M.A., Teachers College, 1912
THESIS: "Studies on the Biochemistry of the Muscular System."

SILVIA SEAGRAE MURIE
B.S., Yale University, 1912
THESIS: "Studies on the Biochemistry of the Muscular System."

HARRIET LOUISE ROBBINS
B.A., Smith College, 1912
THESIS: "Studies on the Biochemistry of the Muscular System."
George Ross Robertson
A.B. University of Chicago, 1918
M.A. 1920
Ph.D. 1921

Edward Julius Steglitz
A.B., Cornell University, 1912
M.A. 1913
Ph.D. 1915

Claude Milton Vann
B.S. Iowa State University, 1916
B.S. University of Missouri, 1917

Gertrude Williams
A.B., Smith College, 1919

Sverre Woolf
A.B., University of Kansas, 1923
M.D. 1926

Phyllis Benson Young
A.B., Mount Holyoke College, 1919

Thesis: Electric Shear Vibrations
Thesis: Studies on Rapid Scurvy
Thesis: The Action of Hydrogen Sulphide on Solutions of Ammonium Acetate
Thesis: Critical Comparison of Absorptive Apparatus
Thesis: Chemical Changes in Foal Absorbed by Foal Foods
Thesis: Nitro-Formic Cupricates

Candidates for the degree of Doctor of Philosophy:

Albert William Bellamy
A.B., Kansas Normal College, 1914

Merle Crow Yocum
M.A., University of Chicago, 1914

Wyman Reed Green
B.S., University of Kansas, 1919
B.S. in Chemical Technology

Esther Maude Gruenewald
B.A., University of Iowa, 1924
M.A., University of Chicago, 1926

Karl Konrad Krieger
B.S. (Leroy University of Swansea, 1924)
M.S. in Chemical Technology

Harry George Linfield
B.S., University of Kansas, 1923

Evangeline Ray Long
B.S., University of Kansas, 1923

Margarette Stouffer Brown
B.S., Washington University, 1928
M.A. 1929

Edward Byrons Reuter
B.S. University of Wisconsin, 1923

Elbert Russell
B.S., Illinois College, 1924

Ralph Bennett Stone
B.S., University of Iowa, 1922

Arabella Meek Taylor
B.A., University of Chicago, 1923

Thesis: Differentiation of Sclerotia in Phaseolus and Control of Early Development of the Frog
Thesis: Inheritance of Enzyme Character in Corn
Thesis: Studies in the Life Cycle of Sinanopterus Wulfii
Thesis: A Quantitative Study of the Effects Produced by Salts of Sodium, Potassium, Rubidium, and Calcium on Alkali Forms of Pig
Thesis: The Relation of Jewish Law to Hebrew Law
Thesis: Some Theories of Normal and Abnormal Growth Regulation in Man and Domestic Animals. (3) on the Presence of Ammonia in the Brain Barley. (3) the Exposure and Partial Metabolism of Some Toxins in Domestic Animals
Thesis: The Psychology of Greek Religion as Seen through the Middle Ages
Thesis: The Middle East in the United States: A Sociological and Anthropological Study
Thesis: Paracelsus in the Early Testament
Thesis: The Origin of the Syrian Movement
Thesis: Ecological Succession of Mares
It was moved and seconded to confer the title, the certificates and degrees on the candidates named provided they conform to all conditions, and, a vote having been taken, the motion was declared adopted.

The Secretary, in accordance with the action of the Committee on Press and Extension, presented a detailed report of the investment made by the University in the capital of the Press, with a statement also of the profit and loss for fifteen years as well as for the first ten months of the current fiscal year.

Mr. Donnelley, Chairman of the Committee on Press and Extension, announced that at the next meeting of the Board the Committee would submit recommendations with reference to the policy to be pursued in the light of the increased capital required by the Press if its activities are to be continued upon the scale now in force.

The Secretary presented a minute from the Committee on Press and Extension stating that, owing to the greatly increased cost of production, unless the size of several at least of the University journals was cut down, or the subscription price increased, or both, a greater subsidy for these journals would be required, and, therefore, it was recommended that the amount of subsidy appropriated by the University for the University journals for the year 1919-20 be increased from $20,000 to $23,750.
It was moved and seconded to concur in the recommendation and to increase the subsidy for the University journals by $9,750 to $39,750 for the fiscal year beginning July 1, 1919, and, a vote having been taken, the motion was declared adopted.

The Secretary read extracts from letters received from members of the faculties expressing their appreciation of increases in their salaries received.

The Auditor submitted a statement concerning the Hyde Memorial Fund created in 1917, the income from which is used for research in skin diseases and cancer.

The report was received and ordered placed on file.

The Auditor submitted detailed financial reports for the nine months of the fiscal year ended March 31, 1919.

The reports were received and ordered placed on file.

The Auditor submitted a report giving an estimate of the outcome of the University receipts and expenditures for the fiscal year ending June 30, 1919, a report based on actual results for the first nine months and estimates for the last three months of the year. A summary of the figures of the report shows the following estimates including the remaining three months of the fiscal year.
Board of Trustees
May 13, 1919

Income
Original Estimate $2,124,852.
Net increase 126,272.
Total income as now estimated $2,251,124.

Expenditures
Original estimate including contingent fund $2,124,852.
Net increase 126,272.
Total expenditures as now estimated $2,251,124.
Estimated surplus $ 94,646.

It was moved and seconded to substitute this report of the Auditor for that of February 11, 1919, that authority be given to the Committee on Expenditures to allow expenditures in excess of appropriations as may be necessary to the amounts shown in this report, and that authority be given to the Auditor to audit them, and, a vote having been taken, the motion was declared adopted.

Upon presentation by Judge Baldwin of the matter of present salaries of members of the faculties and the recognized increase in the cost of living,

It was moved and seconded that the matter of increasing, if possible, the compensation of our teaching and professorial staff be referred to a committee consisting of Mr. Ryerson, Mr. Judson and Mr. Gray, with power, they to report at the next meeting of the Board, and, a vote having been taken, the motion was declared adopted.

A letter to the President of the University from Mr. John D. Rockefeller, Jr., was read, making general inquiries as to the situation of the University and the future plans of the Board of Trustees.
The President of the University reported to the Board the action of the Rockefeller Foundation in the matter of a plan for national research fellowships in physics and chemistry under the direction of the National Research Council. The action of the Foundation was as follows:

The plan proposed by the National Research Council and approved by the officers provides for the support by the Foundation for a six year period of such a system to be carried out by the National Research Council. The plan includes:
(a) A system of fellowships to be known as "National Research Fellowships in Physics and Chemistry supported by the Rockefeller Foundation."
(b) Provision through these fellowships of liberal stipends to persons who have already demonstrated a high order of ability in research, for the purpose of enabling them to conduct investigations at educational institutions which have made adequate provision for the effective prosecution of research in physics and chemistry.
(c) A definite agreement that the results of the investigation by the Fellows shall be made available to the public without restriction.
(d) Such supplemental features as may promote the particular purpose of the project and increase its efficiency. Thus it should be possible in certain cases to provide the Fellows with such special apparatus and technical assistance as their researches may require, to send them abroad for work for a time with leading investigators in their chosen fields of research, and to bring distinguished investigators to this country to visit the institutions at which research fellows are working and to stimulate and broaden their work.
(e) Adequate direction of the whole project by a research board.

It is thought that sum of not more than $100,000 per year would be needed to carry out this work on an adequate scale. It is proposed that a total sum of $800,000 be pledged to cover the period from May 1, 1919, to June 30, 1925. Informal agreement has already been given to the proposal by a majority of the members of the Executive Committee.

Whereupon it was, on motion, resolved that the sum of Fifty thousand dollars ($50,000) be, and it is hereby, appropriated, of which so much as may be necessary shall be paid to the National Research Council during the year 1919 for the maintenance of
a system of National Research Fellowships in Physics and Chemistry under the direction of the Research Board of that Council and in general conformity with the plans outlined in letter of application.

Resolved that the Rockefeller Foundation pledge itself to appropriate to the National Research Council for the maintenance of a system of National Research Fellowships in Physics and Chemistry such additional sums for use in succeeding years as shall make available for expenditure during the period from May 1, 1919, to June 30, 1920, a total sum not to exceed Five hundred thousand dollars ($500,000), it being understood that the appropriation for any one year shall be for not more than One hundred thousand dollars ($100,000) plus any unexpended balances from appropriations for previous years.

The President of the University then laid before the Board the plan for a Research Institute in Physics and Chemistry in the University of Chicago as outlined by a committee appointed by the President consisting of Professors Nicholsen and Millikan of the Department of Physics and Professor Stieglitz of the Department of Chemistry. The plan involves endowment to provide new professorships in Physics and in Chemistry, the time of the incumbents of the said chairs being occupied mainly in research, together with an adequate staff of assistants, and for equipment and supplies; and, further, a new research laboratory for Physics and for Chemistry, with provision for the equipment and maintenance of the same. The plan contemplates a new fund of upwards of two million dollars.

On recommendation of the President,

It was moved and seconded that the general principles of the development of a Research Institute in Physics and Chemistry as presented in the
report of the committee be approved and the President of the University be instructed to lay before the Board at a later meeting a detailed plan, with specific recommendations, and, a vote having been taken, the motion was declared adopted.

The President of the University laid before the Board a plan for the organization of an Oriental Institute in the University of Chicago as outlined in the general sketch by Professor James Henry Breasted, Chairman of the Department of Oriental Languages and Literatures. The plan contemplates an expenditure of approximately $10,000 a year for the first five years. In order to carry this out, the President presented the following letter from Mr. John D. Rockefeller, Jr.:  

hot Springs, Virginia, May 2nd, 1919

President Harry Pratt Judson,  
University of Chicago,  
Chicago, Illinois.

To make possible the establishment for a trial period of five (5) years of an Oriental Institute at the University of Chicago, as outlined by Professor Breasted, I will contribute to the University, during that period whatever sum up to Fifty thousand dollars ($50,000) may be required. It is understood that up to Ten thousand dollars ($10,000) of this amount will be available each year, as called for, and such balance, if any, as is not called for in any year will be available, if required, at any subsequent time prior to January 1st, 1925, at which date this pledge expires.

This pledge should not be construed to imply any commitment on my part toward the enterprise beyond the five year period.

(Signed) John D. Rockefeller, Jr.

On recommendation of the President of the University,
It was moved and seconded to approve the general plan for the organization of an Oriental Institute, to accept the gift of Mr. Rockefeller for that purpose, and to instruct the Secretary of the Board to send to Mr. Rockefeller a letter expressing the appreciation and thanks of the Board for his generosity, and, a vote having been taken, the motion was declared adopted.

The President of the University presented a letter from Mr. Wilfrid M. Voynich on the matter of his gift of $30,000 a year for three years for instruction in the economic and political history of Poland. The letter set forth that owing to the circumstances of the general world situation it had been impossible to find a satisfactory incumbent of said chair, and requested, therefore, that until the times shall be changed further gifts be withheld.

On recommendation of the President of the University,

It was moved and seconded to grant Mr. Voynich's request, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the President of the University,

It was moved and seconded to request the American Baptist Education Society to appoint a committee to confer with a similar committee to be appointed by the Board of Trustees of the University of Chicago to consider the relations between the Society and the
University, and, a vote having been taken, the motion was declared adopted.

It was moved and seconded to authorize the President of the University to offer the directorship of the Albert Merritt Billings Hospital to Dr. Ralph B. See, now Assistant Director of the Johns Hopkins University Hospital, Baltimore, Maryland, at a salary of $6,000, from January 1, 1921; it being further provided that Dr. See be requested to act as Assistant Consultant on the Hospital Plans from July 1, 1919, at a salary of $1,500 a year until December 31, 1920, and, a vote having been taken, the motion was declared adopted.

The President of the University presented a communication from Mr. William H. Hopkins containing the following paragraphs:

1. I am willing to give a fellowship amounting to $400 per month for a period of nine or ten months, the appointee to be selected by the University.

2. The appointee is to work along lines of the study of reactions in ionized vapors.

3. This fellowship does not exclude appointment to another appointment in the University, such as an assistantship, and the fellowship itself does not require service.

4. I understand the University does not permit the taking out of patents by the fellow, but I shall want it understood that the suggestion for the line of investigation was suggested by me and that the results may suggest work which may be carried out later in my own laboratory which might eventually lead to Patents. I would also expect to receive the results of the fellowship before they were communicated elsewhere.

My purpose is to put the most liberal construction in case of any uncertainty and desire to leave the whole matter to the judgment of Dr. Stieglitz and Dr. Wendt.
It was moved and seconded to accept the fellowship offered by Mr. William Holmes upon the conditions stated, and, a vote having been taken, the motion was declared adopted.

The President of the University submitted a plan for the affiliation of the Children's Memorial Hospital with the University.

It was moved and seconded to refer the matter of the proposed plan for affiliation of the University and the Children's Memorial Hospital to the special committee consisting of Messrs. Holden, MacLeish and Felsenthal, for consideration and report after consultation with the Trustees of Rush Medical College, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the President of the University, it was moved and seconded to authorize an appropriation of $1,900 for continuation of the courses for training of nurses, during 1919-20, and, a vote having been taken, the motion was declared adopted.

The President of the University submitted the following report:

President M. P. Judson,
The University of Chicago

I think you will be interested to know that the William Huber Jr. Collection of Music, the acceptance of which by the University was in your absence approved by Mr. Apsey, has much earlier than we originally expected been delivered to the University and that it proves to be a larger and apparently more
valuable collection than we supposed we were getting. Mr. Henry, of the library staff, went to Hamilton, Ohio, to oversee the packing of it. It filled twenty-seven boxes and weighed, not including three crates of bookcases which the owner desired us to accept, three and one-fourth tons.

(Signed) Ernest D. Burton

The President of the University submitted the following recommendations on behalf of the Committee on Instruction and Equipment.

That each of the following Departments be administered by a Committee of five, and that said Committees be constituted for one year each, beginning July 1, 1919, as follows:

The History of Art: Mr. Prescott, Chairman; Messrs. Breasted, Laing, Robertson, Schevell.

Comparative Religion: Mr. Small, Chairman; Messrs. Goodspeed, Mathews, McLaughlin, Tufts.

General Literature: Mr. Shandy, Chairman; Messrs. Burton, David Schultze, Shorey.

Appointment of Alfred Busdace Haydon to an instructorship in the Department of Comparative Religion, for one year, from July 1, 1919, at a salary of $1,400.

Appointment of the Assistant Professor W. B. Clark of the Department of Comparative Philology, General Linguistics, and Indo-Iranian Philology, to an associate professorship, from October 1, 1919.

Appointment of Lawrence W. Levin to an instructorship in the Department of Romance Languages and Literatures, for one year, from October 1, 1919, at a salary of $1,400.

Appointment of L. P. Brown to an instructorship in the Department of Romance Languages and Literatures, for one year, from October 1, 1919, at a salary of $1,400.

Appointment of J. A. Child to an instructorship in the Department of Romance Languages and Literatures, for one year, from October 1, 1919.

Department of Germanic Languages and Literatures: During the last two or three years the registration of students in this Department has fallen off to a very great extent. It has not seemed advisable during the war to lessen the faculty. For the future, however, it is very obvious that the needs of the University will not require the reappointment of all the faculty.

It is recommended, therefore, that the appointment for Assistants in the Department, $750, be discontinued; (2) that the Instructor, Mr. Phillipson, whose term expires June 30th next, be not reappointed; (3) that Mr. Meyer be given leave of absence on account of physical disability.
for one year, with allowance at the rate of $1,200, from October 1, 1919; (4) that the Assistant Professor von Sée and Gronow be reappointed, each for one year, the former from October 1, 1919, the latter from July 1, 1919; that Assistant Professor Gould, whose work is partly in Scandinavian Languages, be reappointed for four years, from October 1, 1919. It may be added that the term of Instrutor Weigel terminates June 30, 1920. The experience of the coming year will indicate what reappointments, if any, will be necessary in the budget for 1920-21.

Promotion of Assistant Professor W. D. MacMillan, of the Department of Astronomy, to an associate professorship, from October 1, 1919.

The salary of W. F. Barnard, Professor in the Department of Astronomy, to be advanced from $3,500 to $4,000, from October 1, 1919.

Transfer of Collin L. Salisbury, Head Professor of the Department of Geography, to the head professorship of the Department of Geology, from July 1, 1919.

Reappointment of Collin T. Chamberlin to an associate professorship in the Department of Geology, from July 1, 1919.

Appointment of Professor H. H. Barrows to the chairmanship of the Department of Geography, for three years, from July 1, 1919. The salary of Professor H. H. Barrows to be advanced from $4,000 to $5,000, from July 1, 1919.

Acceptance of the resignation of W. S. Tower, Professor in the Department of Geography, to take effect immediately.

The salary of Assistant Professor W. D. Jones, of the Department of Geography, to be advanced from $3,000 to $3,500, from October 1, 1919.

The salary of Assistant Professor C. C. Colby, of the Department of Geography, to be advanced from $2,000 to $2,500, from October 1, 1919.

Appointment of Robert R. Platt to an instructorship in the Department of Geography, for one year, from October 1, 1919, at a salary of $1,200.

Appointment of Benjamin M. Willett to an associate professorship in the Department of Zoology, for two years, from October 1, 1919, at a salary of $2,400 for the first year, and $2,100 for the second year.

Reappointment of G. R. Myers to an instructorship in the Department of Zoology, for one year, from October 1, 1919, at a salary of $1,400.

Promotion of Associate A. T. Bellomy to an instructorship in the Department of Zoology, for one year, from July 1, 1919, at a salary of $1,200.

Promotion of Instructor Fred T. Rogers to an assistant professorship in the Department of Physiology, for one year, from July 1, 1919.

Promotion of Assistant Andrew C. Ivy to an instructorship in the Department of Physiology, for one year, from October 1, 1919, at a salary of $1,600.
promotion of associate H. W. Snell to an instructorship in the department of physiological chemistry, for one year, from July 1, 1919, at a salary of $1,200.

promotion of assistant j. v. lawrence to an assistantship in the department of physiological chemistry, for one year, from July 1, 1919, at a salary of $300.

appointment of col. Harold B. H. Barr, U. S. A., Field Artillery, to the professorship of military science and tactics, from May 1, 1919, at a salary of $2,000.

acceptance of the resignation of assistant professor joseph p. hayes, of the department of psychology, to take effect immediately.

authorization of the president to appoint a secretary of the department of chemistry, for one year, from July 1, 1919, at a salary of $1,500.

appointment of Ellis Eugene Gouwen of Kent Chemical Laboratory, for one year, from July 1, 1919, at a salary of $1,500.

appointment of ellsworth Paris, Ph. D., professor of psychology in the university of iowa, and acting director of the Iowa Child Welfare Research Station, to a professorship in the department of sociology, from October 1, 1919, at a salary of $4,000.

promotion of instructor g. d. puller to an assistant professorship in the department of botany, for four years, from October 1, 1919, at a salary of $2,000.

reappointment of sophia E. hokerson to an instructorship in the department of botany, for one year, from October 1, 1919, at a salary of $2,400.

reappointment of julie C. schottler to an instructorship in the department of botany, for one year, from October 1, 1919, at a salary of $2,000.

appointment of edson Sanderlind Martin as professor of economic geology, from January 1, 1920, at a salary of $3,500 for two quarters' work annually.

the salary of the director of libraries to be advanced from $3,500 to $4,000 from July 1, 1919.

all above salary advances are provided by re-arrangements in the budget without addition to the total, excepting only that of the professor of military science and tactics, which is charged to general reserve.

professor James Bowland Angell is not going to the university of michigan, but he requests leave of absence for one year, from October 1, 1919, without salary, to accept the chairmanship of the National Research Council for that period.

the situation as to salaries in the law school of columbia university and the university of chicago involving call of one of our faculty to new york, with other possible implications for the future, it was recommended that the salary of professor Edward W. Hinton of the faculty of the law school be fixed
at $8,500, from July 1, 1919; and, further, that the special Committee on Salaries be instructed to consider the question of the general scale of salaries in the Law School.

It was moved and seconded to appoint the committee for administration of the three departments named; to make the appointments, promotions and re-appointments; to accept the resignations; to grant the leaves of absence; and to increase the salaries, all as recommended, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the President of the University,

It was moved and seconded to express to Professor Angell the gratification of the Board that the University of Chicago is to retain his services, and, a vote having been taken, the motion was declared adopted.

Upon recommendation of the Business Manager,

It was moved and seconded to authorize the Business Manager to obtain permission from owners of property adjacent to the site of the proposed Quadrangle Club building to extend its buttresses two feet west of the twenty-five foot building line, and, a vote having been taken, the motion was declared adopted.

The Business Manager submitted the following communication:
Board of Trustees,
University of Chicago.

The Pickwick property at the southeast corner of Twentieth Street and Michigan Avenue has a frontage of 30 feet on Michigan Avenue by a depth of 150 feet on Twentieth Street. The building is a seven story and basement brick, steel frame, cast iron column, fire proof building of the standard of twenty years ago.

The present expenses of carrying it are as viz: Ground Rent $5,000.00 Insurance $300.00 Taxes 1,200.00 Total $9,500.00

The cost of a new two-story building covering the Pickwick lot would be approximately $40,000.

The annual income figured at $1 per square foot for the first floor and $0.50 per square foot for the second floor would be $6,000. (The rate of rental per square foot at the LaVerne Building at the south, a two-story structure, averages $1.50 per square foot for the first floor, $0.45 per square foot for the second floor).

The expenditures
Ground Rent $3,000.00 Insurance $300.00 Taxes 1,800.00 Interest and sinking fund at 6% for twenty year period 3,000.00 Heating, janitoring and building operation 1,000.00 Total $11,200.00 Deficit $22,000.00

The improvement would therefore result in diminishing but not meeting the annual carrying charges. We recommend the removal of the present structure: (a) It is not appropriate for any demand for space in that locality at present. (b) The reputation of the building is a damage to the ground. (c) The removal would probably facilitate leasing the property with provision for building. (d) The taxes on the value of the building would be saved. (e) Its removal is advised by renting agents operating in that locality. We recommend that building for the present be defered until we shall have closed a lease and can provide economically for the tenant's requirements.

Boone salvage ought to be secured, probably $500 to $1,000. We have sold the elevator to the Palmer Estate for $300.

Should like to ask your approval.

(Signed) Wallace MacKinnon
Howard G. Grey
It was moved and seconded to refer the matter of the Pickwick Building to the Committee on Finance and Investment with power to act, and, a vote having been taken, the motion was declared adopted.

The Business Manager presented the following communication:

Board of Trustees,  
University of Chicago.

We have taken bids for the coal for the Power Plant for the coming year. The Purchasing Agent, with the advice of Mr. Keller and of the Chief Engineer, recommends the purchase of one inch energy screenings from the Taylor Coal Company mines, Williamson County, Illinois, at $4.95, Energy Washed Buckwheat coal at $4.65, two inch screenings at $5.05 per ton, f.o.b. at the University plant. Contract to be a B.T.U. contract, as recommended by Mr. Keller.

Bids considerably lower than these prices have been named for Indiana coals, but they are of qualities not appropriate for use in our present boilers. This bid is the lowest of bidders which we regard equally responsible.

Our experience with the Pocahontas Coal Company for the past year has been satisfactory and the Coal from the Taylor Coal Company mines of Williamson County, Illinois, furnished by them during the past year has been satisfactory for consumption at the Power Plant.

Unless other action is suggested, the contract will be closed as stated. (Signed) Wallace Heckman

It was moved and seconded to authorize the acceptance of the bids of the Taylor Coal Company as proposed, and, a vote having been taken, the motion was declared adopted.

The Business Manager reported that the property situated at 5810, 5820 and 5824 Woodlawn Avenue, at 5822 Inglewood Avenue and at 935 East Sixtieth Street had been exempted from taxation.