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The University of Chicago

MINUTES OF THE BOARD OF TRUSTEES
January 13, 1938

The regular monthly meeting of the Board of Trustees was held in the Board Room on Thursday, January 13, 1938, at 2 P.M.

There were present: Mr. Swift, in the chair, Messrs. Axelson, Bell, Blair, Donnelley, Douglas, Epstein, Field, Goodspeed, Hall, Hutchinson, McAlpine, Post, Quinrell, Randall, Ryerson, A. L. Scott, Stifler, and Zimmernann, also, Messrs. Benton, Plimpton, Sherer, and Woodward.

Messes. Jennings, Shull, Arnett, Avery, Barnard, Bond, Eaton, Hoffrman, Lasker, Lindsay, Rosenwald, Russell, R. L. Scott, Sherer, Stuart, and Wilson sent word of their inability to be present.

Prayer was offered by Mr. Stifler.

The minutes of the meeting held December 9, 1937, were approved.

The Secretary of the Board presented minutes of the meeting of the Committee on Accounting and Audit, held December 10, 1937, copies of the minutes having previously been sent to all members of the Board.

It was moved and seconded to accept the minutes and to approve all actions recorded therein, and, a vote having been taken, the motion was declared adopted.

The Secretary of the Board submitted the following report:

I regret to report the death of the following members of the faculty:

Stuart Putnam Meech, Associate Professor of Finance, died on December 15, 1937. Mr. Meech served as a member of the faculty of the School of Business from October 1, 1921, continuously until his death.

Dr. Richard Horace Jaffe, Professorial Lecturer in Pathology at Rush Medical College, died on December 17, 1937. Dr. Jaffe served as a Professorial Lecturer in Pathology at the University from July 1, 1928, to July 1, 1930, and as a Professorial Lecturer in Pathology at Rush Medical College from October 1, 1931, until his death.

Rollo La Verne Lyman, Professor of the Teaching of English, died on December 22, 1937. Following two years service as a member of the faculty of Harvard University from 1863 to 1865 and eight years as a member of the faculty of the University of Wisconsin from 1895 to 1913, Mr. Lyman joined the faculty of The University of Chicago in 1913 and had served continuously from that time until his death. In 1931 he was President of the Council of Teachers of English. In addition to his outstanding work as a trainer of teachers...
of English Mr. Lyman had very generously given of his time and energy to the mission of interpreting the University to its alumni in which he was remarkably effective.

The report was received and ordered placed on file.

Mr. Bell, Chairman of the Committee on Instruction and Research, made an oral report with regard to the status of the proposed merger of the Chicago Lying-In Hospital and Dispensary with the University. He stated that the question of the continuance of relief contributions from the Community Fund had not yet been settled; that the proposed budget involves an increase in the salary and wage rates to equal the rates which the University clinics have been obliged to establish, and an increase in the number of student nurses; and that although there was some prospective increase in income there would be a probable deficit of approximately $35,000. It was his opinion that something should be done very promptly either to go forward with the plan or to terminate the negotiations. After extended discussion,

It was moved and seconded to proceed with the proposed plan for taking over the Chicago Lying-In Hospital and Dispensary by merger or otherwise as authorized at the meeting of the Board held February 11, 1937, provided the administration of the University does not find anything in the agreement detrimental to the interests of the University which it might choose to report back to the Board, and, a vote having been taken, the motion was declared adopted.

Mr. Axelson, Chairman of the special committee on the Trustees’ Annual Dinner to the Faculties, reported that there had been an attendance of 570 at the dinner held on the previous evening, fifty more than at any previous dinner. He stated that on account of the increased attendance the cost of the dinner would be approximately 10 per cent more than that of last year. He expressed the appreciation of the committee to the Secretary of the Board and his staff for handling the arrangements for the dinner so satisfactorily.

The Comptroller reported that the receipts from tuition fees for the Winter Quarter appeared to be about as estimated in November, and that a definite report would be presented at the next meeting of the Board.

The President of the University reported informally and at great length with respect to the status of the negotiations with representatives of the Presbyterian Hospital Board of Managers. He reviewed the various problems that had not yet been solved and the various alternatives which appeared possible. There was extended discussion of the situation in which many of those present participated.
The President of the University reviewed informally the various important personnel problems which the administration is facing, including the necessity of meeting in some way offers which have been received from elsewhere by some members of the faculty and the efforts being made to find satisfactory candidates for the deanship of the Divinity School, chairmanship of the Department of Psychology, and chairmanship of the Department of Education; also, the prospect of having to find a new Dean for the Division of the Social Sciences to succeed Professor Redfield who desires to return to research.

The President of the University reported the receipt of the following contributions and grants and recommended that they be accepted with a suitable expression of the appreciation of the Board.

From the International Education Board, an appropriation of $50,000 for use by the Oriental Institute for excavation work on the Megiddo site in Palestine.

From the Alfred P. Sloan Foundation, through its executive Mr. Harold S. Sloan, the verbal assurance of an appropriation of a minimum sum between $15,000 and $36,000 for the calendar year 1938. The major part of this appropriation is to be used in improving the University's Round Table radio program. Approximately $5,000 is to be used in experimental work looking toward the development of another program. The appropriation may be increased to $15,000 or $40,000 when the budget is finally worked out, and after the consideration of certain proposals, such as the offering of digest to the public, still further increases may be made.

From the Illinois State League of Nursing Education, $3,660.36 as a University of Chicago Graduate Nurse Education Fund. It is the request of the League that this money be reserved for the work of the Department of Nursing Education of the University and further, that the announcement of the gift be delayed until a later date, at such time as a drive for funds for this department may be initiated.

From Mrs. Frank R. Lillic, 360 shares of the common capital stock of the Orman Company (worth $10,000) to constitute the nucleus of an endowment fund for the benefit of the Cooperative Nursery.

From the Spelman Fund of New York, an appropriation of $10,000, or so much thereof as may be necessary, toward the expense of furnishing the common rooms of the building being erected at 133 East Sixtieth Street, Chicago, for use of the Public Administration Clearing House and other organizations working in the field of public administration; payment on account of this appropriation to be made during the period beginning January 1, 1938, and ending June 30, 1939; any...
#4 - Board of Trustees  
January 13, 1938

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Balance expended as of June 30, 1938, to revert to the Spelman Fund.

From A Century of Progress, $4,800, representing 3 per cent of surplus funds remaining in the hands of the Fair after payment of its debts and obligations, which funds were distributed to the University and other beneficiaries in various proportions according to resolution adopted by the FA, March 8, 1934. The gift to the University is for the support and maintenance of Yerkes Observatory and is in consideration and recognition of the contribution made by the said Observatory to the success of A Century of Progress through the use of the forty inch telescope at Williams Bay, Wisconsin, in the utilization of the light from the giant star 'Arcturus' to set in motion the machinery opening the science exhibit of A Century of Progress.

From Miss Elizabeth Day McCormick, Hotel Pearson, Chicago, a manuscript of the Apocalypse which she found in Paris in 1930 and on which our New Testament Department has been working. This manuscript contains sixty-nine miniatures, and is the only miniaturized manuscript of the Greek Apocalypse that has ever been found. Its value is approximately $4,000. It will be a significant addition to our New Testament manuscript collection, which is now second only to Michigan's.

From The Liberal Arts Foundation, a pledge of $3,500 for the support of the work of the Committee on Liberal Arts from January 1 to June 30, 1938.

From the First National Bank of Chicago, as trustee for the Maxine Frances Klemann Memorial Fund, an additional grant of $2,337.50 to be used in Billings Hospital for the care of patients of poor financial means suffering from epilepsy. (For the calendar year 1938)

From David B. Silberman, 1117 West Thirty-fifth Street, Chicago, a pledge of $2,400 to provide four scholarships for the first two years of the four-year College, to be known as the Edmund Silberman II Memorial Scholarships, in memory of his son who died while a student in University High School.

From an anonymous donor, $2,317.50, of which $153.23 is to be applied to the Birthday Fund and $1,984.27 is for general corporate purposes.

From the International Health Division of The Rockefeller Foundation, $2,000 for support of Malaria Field Studies by Dr. William H. Taliaferro during 1938. (The Foundation has been supporting these studies for about fourteen years.)

From The Wander Company, 100 North Michigan Avenue, Chicago, $2,000 for the support of research, under the direction of Dr. A. J. Carlson, in the fields of physiology and nutrition.
From the National Committee for Mental Hygiene, an additional grant of $1,000 to finance a continuation of Dr. Heinrich Kluver's neurophysiological studies during twelve months, beginning November 1, 1938. This committee has financed these studies to the extent of $2,000 to date. Dr. Kluver is an Associate Professor of Experimental Psychology, Psychiatry Division of the Ohio State University.

From the National Research Council, Washington, D.C., a grant of $1,000 for the support of Dr. T. F. Gallagher's attempt to secure in pure form one or more active hormones of the posterior lobe of the hypophysis.

From the Edison General Electric Appliance Company, a second grant of $1,000 to cover continued expenses of tests in the Department of Bacteriology and Parasitology to determine the bactericidal effectiveness of dishwashing machines.

From Donald S. Trumbull, 610 North Sheridan Road, Highland Park, Illinois, a contribution of $1,000 to the Alumni Gift Fund.

From E. I. du Pont de Nemours and Company, a renewal for the year 1938-39 of the du Pont Post-Graduate Fellowship in Chemistry in the sum of $750.

From the Sandoz Chemical Works, Inc., New York City, a grant of $600 for a study of the therapeutic value of Digilanid (a preparation of digitoxin) by Dr. Wright Adams of the Department of Medicine.

From Mr. Edwin S. Skillen, 1905 Lombardy Road, Pasadena, California, $500 to Billings Hospital, which will be used for the benefit of needy patients.

From an anonymous donor, $500 for scholarship aid to an undergraduate student in the Department of Physics.

From the Council on Pharmacy and Chemistry of the American Medical Association, $500 (two grants of $250 each) as follows:

Number 335 for an investigation on the fate and mechanism of action of diethylene glycol by Drs. E. M. K. Geiling, O. M. Harberg, and Paul R. Cannon, to be expended for materials and technical and clerical assistants.

Number 336 for an investigation on the fate of sulfaanilamide after (1) injection to the liver and kidneys by diethylene glycol; (2) the injection of the elixir of sulfaanilamide (Massengill) by Drs. E. M. K. Geiling, Paul R. Cannon and Messrs. J. M. Geen and A. Rodnichi - to be expended for materials and apparatus.
From Research Corporation, New York City, an addition of $400 to their pledge of $3,600 to be used by the Department of Chemistry for the research of Dr. M. S. Kharash (reported to the Board of Trustees April 8, 1937).

From the Board of Education, City of Chicago, a contribution of $200 toward expenses incurred in the preparation and publication of the "Census Data of the City of Chicago, 1934", by the Social Science Research Committee.

From the Service Club, Chicago, a further contribution of $100 toward special services in connection with the Chicago Home for Girls project. This is to be considered as part of the School of Social Service Administration matching funds.

From Dr. Malcolm G. Pfunder (S.B., 1915, The University of Chicago, M.D., 1919, Rush Medical College), 645 Medical Arts Building, Minneapolis, Minnesota, a contribution of $100 to the Arno B. Luckhardt Fellowship Fund.

From friends of Professor Breckinridge, additional gifts totaling $82, to the Fellowship endowed to be named "The Sophonisba Preston Breckinridge Fellowship Fund", in Social Service Administration. (This brings the total in the fund to $964.50.) Donn Abbott requests that no announcement be made at present of the gifts to this fund.

From Miss Sophonisba Preston Breckinridge, Samuel Deutsch Professor Emeritus of Public Welfare Administration in the School of Social Service Administration, a contribution of $75 toward the publication of some reprints. The contribution is to be considered as part of the school's matching fund.

From "The Friends of India", a gift of $25 to be used as an aid fund for Indian students. Authorization for disbursement will be over the signature of the president and secretary of "The Friends of India." (A gift of $100 for the same purpose was reported on December 10, 1936.)

From Dr. Ralph S. Lillie of our Department of Physiology, a contribution of $25 to the Arno B. Luckhardt Fellowship Fund.

From Dr. and Mrs. Morris Fishbein, Chicago, a gift of $25 to be used to buy additional machinery for the University High School Shop. This is an addition to the Morris Fishbein, Jr. Memorial. Morris, Jr. died when he was a student in the University High School.

From Dr. Nathan R. Brewer, 1762 Seward Avenue, Detroit, Michigan, a contribution of $5 to the Arno B. Luckhardt Fellowship Fund. (Dr. Brewer contributed $15 to this fund in 1936.)
year ago and intends to make an annual contribution in the future.)

It was moved and seconded to accept the contributions and grants as tendered, and to instruct the Secretary of the Board to extend to the donors the appreciation of the Board, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following recommendation:

Because of changes in the work of the committee and in the locations of the personnel, the President has advised Mr. Edward Rubin that his pledge to the University for the Committee on the Liberal Arts will be allowed to lapse. It is recommended that the action of the President be ratified by the Board.

It was moved and seconded to ratify and to approve the action of the President of the University in informing Mr. Edward Rubin that his pledge to the University for the Committee on the Liberal Arts will be allowed to lapse, as recommended, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following recommendation:

In 1928-29 Miss Minna Roman of Clinton, Iowa, gave $5,000 to the University as a contribution to the expense of publication of the "Milbank Papyrus" by the Oriental Institute. Of this sum $1,048.23 has been expended, leaving a balance of $3,951.77. Because of the unanticipated volume of work that has fallen to Dr. Allen, the editorial Secretary, the preparation of the Papyrus has been seriously delayed and may not be completed in less than five years. In these circumstances Professor Wilson, the Director of the Oriental Institute, has offered to return the unexpended balance of Miss Roman's gift, and the offer has been accepted with the understanding that he may apply for a new gift when the time for publication can be definitely determined. It is recommended that the unexpended balance of Miss Roman's gift ($3,951.77) be returned to her.

It was moved and seconded to return to Miss Minna Roman the unexpended balance (in the amount of $3,951.77) of her gift to the University, as recommended, and, a vote having been taken, the motion was declared adopted.
The President of the University presented the following recommendations:

It is recommended that the following reappointments be made:

Dr. Julius M. Rogoff, Visiting Professor in the Department of Physiology for service in four quarters for one year from January 1, 1938, with salary of $6,000.

Maud Slye, Associate Professor of Pathology for six months from January 1, 1938, (Otho S. A. Sprague Institute) without salary from the University.

Harriet F. Holmes, Research Associate in Pathology (with rank of Associate Professor) for one year from January 1, 1938, without salary from the University (Reference to the Sprague Institute should be dropped from Miss Holmes' appointment.)

Carl M. Marborg, Assistant Professor of Chemistry in the Division of Psychiatry for six months from January 1, 1938, (Otho S. A. Sprague Institute) without salary from the University.

It is recommended that the following resignations be accepted, with a suitable expression of regret from the Secretary:

Scott Buchanan as Visiting Professor of the Liberal Arts, effective December 31, 1937.

Dr. Margaret W. Gerard, Associate Professor of Psychiatry, effective June 30, 1938.

It is recommended that the following increases in annual salary be granted, effective December 1, 1937:

William V. Morgenstern, Director of Publicity, from $4,750 to $5,250.

John P. Howe, Assistant Director of Public Relations, from $3,000 to $3,500.

It was moved and seconded to make the reappointments, to accept the resignations of Mr. Scott Buchanan and Dr. Margaret W. Gerard, and to increase the salaries of Mr. W. V. Morgenstern and Mr. J. P. Howe, all as recommended, and, a vote having been taken, the motion was declared adopted.
It was moved and seconded to continue the allowance to Mrs. D. D. Luckenbill in the amount of $900 for the calendar year, 1938, and, a vote having been taken, the motion was declared adopted.

Upon the nomination of the President of the University,

It was moved and seconded to re-elect the following persons members of the Board of Governors for the period beginning June 30, 1937, and ending December 31, 1940:

Mr. Paul S. Russell
Mr. Walter L. Gregory
Mr. Ira Nelson Morris
Dr. J. P. Simmons
Mr. Merle J. Trees
Mrs. Quincy Wright

and, a vote having been taken, the motion was declared adopted.

The President of the Board requested the officers of the University to be prepared to report on the status of the budget at the February meeting of the Board.

The President of the Board reported that all the members of the Board in the country at the present time had been heard from in connection with the Birthday Fund and that pledges for a total of just under $22,000 had been received.

The President of the Board presented the following communication:

I recommend that a committee be appointed to study and report upon our Retiring Allowance Fund, giving us a picture of the present financial situation and the future implications, and to make such recommendations as it sees fit for future handling.

I recommend also that the committee be asked to study and report upon the situation as to non-academic employees of the University.

Beginning with the year 1912 installments aggregating $1,800,000 were set aside from the Rockefeller Final Gift as a fund, the income from which was to provide for retiring allowances of faculty members. Since the computation of the fund, most of the factors upon which the original computations were based have changed adversely to the fund. To mention some of the outstanding items - the faculty was greatly
enlarged, salaries were increased, retirement was made obligatory at sixty-five, and recently, of course, interest rates have been very much reduced. For the past five years, expenditures for retiring allowances have exceeded the income from the fund and it has not yet reached its peak load.

In view of the situation, I think we should have a study and report both as to our Retiring Allowance Fund and as to the situation of non-academic employees. Is it satisfactory to appoint a committee of five for this purpose?

It was moved and seconded to authorize the President of the Board to appoint a special committee of five to study and report upon the Retiring Allowance Fund and to make such recommendations as it sees fit for future handling and also to study and report upon the situation as to non-academic employees of the University, and, a vote having been taken, the motion was declared adopted.

The Treasurer and Business Manager presented the following communication:

With the approval of three members of the Committee on Business Affairs and with the concurrence of the President's Office, it is recommended that an appropriation of not to exceed $3,000 be made available to the Business Manager from General Reserve for the purpose of providing new lighting fixtures in the main reading room of the Law Library. This recommendation is based upon the results of a study of the lighting problem in the Law Library extending over a period of several months and upon competitive bids for the lighting fixtures obtained from three responsible manufacturers.

It was moved and seconded to appropriate an amount not to exceed $3,000 from General Reserve for the purpose of providing new lighting fixtures in the main reading room of the Law Library, as recommended, and, a vote having been taken, the motion was declared adopted.
The University holds title to a parcel of vacant real estate 227 by 126 feet at the southeast corner of Congress and Honore Streets in the block immediately west of Presbyterian Hospital and north of Cook County Hospital, acquired by gift in October, 1929, from the Illinois Training School for Nurses. An effort is being made by a group of citizens known as the Medical Square Commission in co-operation with the Board of County Commissioners to develop a small park, including this parcel, as the nucleus of the eventual development of the West Side Medical Park. An appraisal obtained from the Appraisal Committee of the Chicago Real Estate Board in August, 1937, indicated the market value of this property to be $25,795, and, with the informal approval of three members of the Committee on Finance and Investment, the Board of County Commissioners has recently been informed that the University is prepared to accept this sum as the purchase price, and it is expected that an offer of substantially this amount will be received from the Board in the near future.

It is therefore recommended that the Treasurer be authorized to continue the negotiations with the Board of County Commissioners for the sale and conveyance of the said premises for a cash consideration of approximately $25,795, subject to such restrictions to use for park purposes for a limited term of years as may be deemed appropriate, and that, in the event agreement is reached, the President or any Vice-President and the Secretary or an Assistant Secretary of the Board of Trustees be authorized to execute and deliver a quitclaim or special warranty deed to the Board of County Commissioners or its nominee conveying the above mentioned premises, legally described as:

Lots Sixteen (16), Seventeen (17), Eighteen (18), Nineteen (19) and Twenty (20), in Millard's Resubdivision of Block Twenty-four (24) in Ashland Second Addition to Chicago;

Also

Lots One (1) and Two (2) and private alley South and adjoining the same in the Resubdivision of Lots Twenty-one (21) to Twenty-four (24) in Millard's Resubdivision aforesaid, in Cook County, Illinois.
It was moved and seconded to authorize the Treasurer to continue the negotiations with the Board of County Commissioners for the sale and conveyance of the premises located at the southeast corner of Congress and Honore Streets for a cash consideration of approximately $25,795, subject to such restrictions as may be deemed appropriate, and that, in the event agreement is reached, the President or any Vice-President and the Secretary or an Assistant Secretary of the Board of Trustees be authorized to execute and deliver a quitclaim or special warranty deed to the Board of County Commissioners or its nominee conveying the premises as legally described in the foregoing communication, as recommended, and a vote having been taken, the motion was declared adopted.

The Treasurer and Business Manager presented the following communication:

Notice has been received from the Michigan and Adams Safety Deposit Vaults that operations are to be discontinued in the near future and that the University's lease of the boxes will be terminated as of January 26, 1938. Arrangements have been made by the company for the transfer, at the option of the box holder, of the existing lease and the box contents to the National Safe Deposit Company.

These boxes have been carried for the purpose of providing a secure depository for original documents of legal importance or historical interest, including instruments of gift. In view of the fact that nothing of intrinsic value is involved, it is believed the authorization for the new boxes need not require the customary dual access, and it is therefore recommended that the following resolution be adopted and that the Secretary of the Board be authorized to file a certified copy thereof with the National Safe Deposit Company:

Resolved, That the Treasurer be authorized to rent one or more safe deposit boxes from the National Safe Deposit Company, Chicago, Illinois, located in the First National Bank Building, from year to year, and that access to such safe deposit box or boxes may be had by the Treasurer of this corporation and/or by one or more of his subordinates, duly designated by him.
It was moved and seconded to adopt the following resolution:

Resolved, That the Treasurer be authorized to rent one or more safe deposit boxes from the National Safe Deposit Company, Chicago, Illinois, located in the First National Bank Building, from year to year, and that access to such safe deposit box or boxes may be had by the Treasurer of this corporation and/or by one or more of his subordinates, duly designated by him;

and to authorize the Secretary of the Board to file a certified copy thereof with the National Safe Deposit Company, as recommended, and, a vote having been taken, the motion was declared adopted.

Adjourned.

[Signature]

Secretary
MINUTES OF THE BOARD OF TRUSTEES
February 10, 1938

The regular monthly meeting of the Board of Trustees was held in the Board Room on Thursday, February 10, 1938, at 2 P.M.

There were present: Mr. Swift, in the chair, Messrs. Axelso, Bial, Blair, Bond, Donnelley, Douglas, Goodspeed, Hutchins, McNeir, Post, Randall, Russell, and R. L. Scott, also, Messrs. Benton, Filby, Flimpton, and Steere.

Messrs. Jennings, Shull, Arnett, Avery, Eaton, Field, Hoffman, Lasker, Lindsay, Quantrell, Rosenwald, Ryerson, A. L. Scott, Sherer, Stifler, Sturt, Wilson, and Zinerman sent word of their inability to be present.

Prayer was offered by Mr. R. L. Scott.

In presenting the minutes of the meeting held January 13, 1938, the Secretary of the Board stated that after mailing out copies of the minutes he had amended the official copy of the minutes. The words "of International House" after the words "Board of Governors" in line eight of page nine.

The minutes of the meeting held January 13, 1938, were approved as amended.

The Secretary of the Board presented minutes of the meeting of the Committee on Finance and Investment, held January 24, 1938, copies of the minutes having previously been sent to all members of the Board.

It was moved and seconded to accept the minutes and to approve all actions recorded therein, and a vote having been taken, the motion was declared adopted.

The Secretary of the Board reported the receipt of a letter from Mrs. Eli B. Felsenthal expressing deep appreciation of herself and her family for the memorial of her husband which was adopted by the Board at the December meeting.

The Secretary of the Board submitted the following report:

I regret to report the death on February 6, 1938, of James H. Harper, Registrar of Rush Medical College. Mr. Harper's service at Rush began in 1898 and continued on a full-time basis until 1931 when, because of ill health, he went on a part-time basis.

The report was received and ordered placed on file.
Upon the recommendation of the Committee on Finance and Investment through its Committee on Securities, presented by the Secretary of the Board.

It was moved and seconded to appropriate the sum of $1,500 from General Reserve to cover the services of Mr. J. R. Warner, adviser on railroad securities, on a reduced basis, for the period from January 1, 1938, to July 1, 1938, with the understanding that provision will be made in the budget for 1938-39 for similar remuneration for Mr. Warner for the period beyond July 1, 1938, and, a vote having been taken, the motion was declared adopted.

Mr. McNair, Chairman of the Committee on Finance and Investment, made a brief informal report with regard to the actions taken by the committee since the December meeting of the Board.
The President of the University submitted the following report:

Pursuant to action of your Board at its last meeting, I beg to submit herewith a report on the status of the budget for the current fiscal year. For the several divisions the following tabulation indicates the original estimates of expenditures as amended from time to time by action of the Board, the present estimates, and the variations in each case:

<table>
<thead>
<tr>
<th>Division</th>
<th>Original</th>
<th>Present</th>
<th>Variation</th>
</tr>
</thead>
<tbody>
<tr>
<td>University General</td>
<td>$5,500,000</td>
<td>$5,643,050</td>
<td>$143,050</td>
</tr>
<tr>
<td>Graduate Library School</td>
<td>59,443</td>
<td>59,443</td>
<td>0</td>
</tr>
<tr>
<td>School of Social Service Adm.</td>
<td>205,322</td>
<td>254,322</td>
<td>+49,000</td>
</tr>
<tr>
<td>Rush Medical College</td>
<td>167,410</td>
<td>167,403</td>
<td>+7</td>
</tr>
<tr>
<td>Medical School and Clinics</td>
<td>2,312,308</td>
<td>2,383,559</td>
<td>+71,251</td>
</tr>
<tr>
<td>Nursing Education</td>
<td>27,315</td>
<td>27,375</td>
<td>+60</td>
</tr>
<tr>
<td>Oriental Institute</td>
<td>376,155</td>
<td>325,523</td>
<td>-50,632</td>
</tr>
<tr>
<td>Totals</td>
<td>$8,112,511</td>
<td>$8,265,655</td>
<td>$153,144</td>
</tr>
</tbody>
</table>

The excess of expenditures over income was $305,000, which was tentatively underwritten as follows:

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Reserve</td>
<td>$205,000</td>
</tr>
<tr>
<td>Rosenwald Suspense Fund</td>
<td>$305,000</td>
</tr>
</tbody>
</table>
on the understanding that the underwriting from General Reserve will be the first to be used. On the basis of the present study the recurring income, including gifts in the amount of $374,492, is placed at $4,663,255.

The present estimate of expenditures is $5,043,002.

The present net excess of expenditures is $379,750.

As compared with the original underwriting of the present requirement of $379,750 results in an increased underwriting of $4,663,252.

The estimated expenditures show a decrease of $4,663,252.

The difference, accounts for the increased underwriting.

On the income side the variations are as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Decrease</th>
<th>Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Fees</td>
<td>$121,010</td>
<td></td>
</tr>
<tr>
<td>Gifts</td>
<td>$1,037</td>
<td></td>
</tr>
<tr>
<td>Sundry Sources</td>
<td></td>
<td>$216,260</td>
</tr>
</tbody>
</table>

The decrease in student fees has been discussed before the Board from time to time. Unless the expected attendance for the Spring Quarter is affected adversely, it is anticipated that the estimate of income from students will be realized.

The decline in gifts is accounted for by the application of the pledge of $100,000 of the Rosenwald Family Association for the year 1937-38 as part of the fund establishing the Foundation for the Study of American Institutions. Since activities in this category are somewhat delayed, nothing is included in the estimates with respect thereto. At the close of the year, however, such expenditures as shall have been made will be accounted for as budget expenditures and covered by the addition of a like amount to the income. The income from Sundry sources is affected adversely to the extent of $6,213, as indicated. Possibly this handicap may be overcome by the end of the year.

The estimate of income from endowments shows an increase of $136,482. If experience of the year should be similar to that of last year, there might be a further increase from this source. For instance, the estimate in February, 1937, was $1,900,774; at the close of the year the actual income was $1,972,885. If this experience should be repeated this year, there would be sufficient additional income to cover the estimated increase in underwriting.
A review of the estimates of expenditures (pages III-V) indicates savings on certain appropriations in the amount of $23,437. There were, however, increases in income for specific purposes, automatically calling for increases in expenditures, of 14,399. The net reduction is 8,038.

It is possible, of course, that the total expenditure may be somewhat less than the present estimate. To that extent there will be a reduction in the amount of the underwriting.

Other Divisions
The financial problem in other divisions of the University is relatively slight, and may be stated as follows:

a. Graduate Library School (page V). The present estimate shows a decrease in underwriting from accumulated income of 3,745.

b. In the School of Social Service Administration (page VI) the recurring income is sufficient to provide for the estimated expenditures.

c. The budget for Rush Medical College (page VI) was originally underwritten in the sum of 40,924. The present estimate of underwriting is 32,906, a reduction of 8,018.

d. Medical School and Clinics (page VII). The original underwriting was 35,142. The recurring income is estimated to be sufficient to cover expenditures without underwriting. Under action of the Board the budget for the Country Home for Convalescent Crippled Children is now included in the Medical School and Clinics Division. The original underwriting was placed at 9,707, and due to increased income is reduced to 8,450, a reduction of 1,257.

e. Nursing Education (page VIII). The underwriting from the accumulated income was originally estimated at 20,742. The present estimate of underwriting is 18,086, a reduction of 2,656.

f. Oriental Institute (page VIII). Originally it was contemplated that the budget would require 166,091 from gifts in reserve. The present estimate of the requirement from this source is 104,078, a reduction of 62,013.

On account of the price level that has been in effect the major part of the year it has been found increasingly difficult to reduce expenditures and still maintain the excellence of the University's educational work. It is possible that a further reduction in expenditures may be made. It is not
contemplated, of course, that the expenditures as estimated will be exceeded.

In accordance with previous practice it is recommended that the officers in their respective areas be authorized to conduct the activities of the University within the limits of the present estimate of expenditures.

It was moved and seconded to authorize the officers, in their respective areas, to conduct the activities of the University within the limits of the present estimate of expenditures, as recommended, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following statements:

Possible University Medical Activities on the West Side

1. Undergraduate Work. The principal reason (apart from any obligation to the Rockefeller Boards) why the University cannot continue an undergraduate school on the West Side is the expense involved in the operation of such a school on a basis satisfactory to the West Side group and the University. This might not be an insurmountable objection if it could be shown that the University should duplicate its work in undergraduate medical education. Since, however, the University is already maintaining a very expensive undergraduate medical project on the Midway, it is difficult to justify the maintenance of another on the West Side.

Undergraduate medical education of university grade must be conducted in close association with the pre-clinical sciences. Almost all medical schools, even those organized on a part-time basis, have tended in this direction and have built up pre-clinical laboratories as part of a unified medical plant. The trend is reflected in the actions of universities which have recently built new plants. Cornell, Illinois, Northwestern, Syracuse, and Vanderbilt have all consolidated their clinical and pre-clinical departments when new building plans were made. The opportunity. The Rush faculty has always wanted anesthetists, physiologists, bacteriologists, biochemists, pharmacologists, etc., added to the staff. In this it is right; for we now understand that medical progress rests on scientific investigation, and investigation in the pre-clinical sciences is fundamental to clinical investigation.

We see, therefore, that if undergraduate education is to be continued on the West Side, the University must to a certain extent at least attempt to duplicate there the pre-clinical facilities it has on the Midway. Pre-clinical scientists must be appointed, and laboratories must be built for them. At the same time, the number of students in the Rush Medical
College must be reduced. Tuition income would decline not less than $40,000 a year, if, as the West faculty desires, the student body were reduced to 100.

I am not certain that the maintenance of a first-rate undergraduate medical school on the West Side would contribute to good feeling between the West Side group and the University. The faculty would have to be reorganized. The School would have to have more effective control than it has today over the Central Free Dispensary and over the free beds, at least, in the Presbyterian.

It would seem, therefore, that the University must adhere to its decision to discontinue undergraduate instruction on the West Side.

2. Graduate Work. In the light of the foregoing, the University cannot consider any program on the West Side in which a considerable number of undergraduates is involved. Any University medical school there must be essentially a graduate school. Though a very small number of undergraduates might occasionally, because of exceptional qualifications or interest, be permitted to do some of their work there, the attention of the school should be concentrated on graduate work. I can find little support for the doctrine that undergraduate students are necessary to the proper conduct of graduate study. The doctrine rests on the notion that the best way to educate graduate students is to have them teach undergraduates. It is true that teaching is usually beneficial to the teacher. It is not always beneficial to the student. And it is not always clear that it would not be better for the teacher to devote himself to other types of work. At the Mayo Clinic and the Rockefeller Institute, which are devoted to graduate study and research, there are no undergraduate students. Many hospitals throughout the country conduct satisfactory informal graduate study without undergraduate students.

Neither the University nor the West Side group is interested in refresher or brush-up courses. These might be an incidental part of a comprehensive graduate program, but they could not be the primary activity of a university graduate school.

The primary activity of a university graduate school must be research. All the members of the faculty must be interested in research and qualified to do it. This is not to say that clinical abilities are not also indispensable. The faculty must have research capacity and interest in addition to these abilities. All medical education now rests upon scientific investigation. Attention to it should increase rather than diminish as the student goes on to graduate study. This is especially true at The University of Chicago, where special emphasis has been placed upon research in the undergraduate program.
The development of a graduate school on the West Side would require a drastic reorganization of the faculty. Without careful study of each individual case, I am, of course, unable to say definitely how many members of the present faculty would care to be professors in a graduate school of the kind described. I think the number is small.

The expense of operating a graduate school on the West Side would be as great as and possibly greater than the cost of an undergraduate school. The same type of research facilities and research appointments would have to be provided, and tuition income would almost disappear. In fact, most of the students would have to be subsidized. The appendix shows the general order of the expense to which the University would have to look forward.

On the issue of expense the great difference between graduate and undergraduate work is the rate at which money must be supplied. An undergraduate program must be complete at the outset. All the students must be offered all the courses which form part of its undergraduate medical curriculum, and they must all be available to them almost from the day on which the school opens its doors. Graduate work can begin in one department, such as surgery, or even in one section of a department, such as dermatology. The University could therefore look forward to a comprehensive graduate program without raising all the funds for it before beginning graduate work. The immediate financial problems would be two: one, the loss of tuition income; and two, the expenditures required for the particular work that the University decided to sponsor. This work could conceivably be limited to the funds that the University now has, on an understanding that the University would continue to try to raise funds for the expansion of graduate study.

The University is now spending about $20,000 a year of its endowment income on the West Side. It could begin the financing of graduate work with this money after the liquidation of its obligations to undergraduate medical students now enrolled. The University might also consider making an additional appropriation of $50,000 a year for five years to promote the graduate program. In the five-year period we could attempt to raise additional funds.

It would appear, therefore, that the gradual development of a graduate school on the West Side is not financially impossible. Something can be said for it educationally. Though the necessity for more undergraduate schools producing more doctors may be debatable, it must be conceded that we can never have too much medical investigation and that we shall seldom have doctors whose advanced study has been too long. No university has yet built up a graduate school which is recognized as an outstanding center. It is possible that the University could utilize its assets on the West Side to...
establish such a center. The great but inchoate resources of the County Hospital might be attractive to students who wished to see and study large quantities of clinical material. Though the character of the course of study would, of course, depend in large part on the individuals who composed the faculty, it should be pointed out that national boards have now been organized in many of the specialties, and that it is likely that the next few years may see an increase in the number of men seeking advanced training which will prepare them to meet the examinations and requirements of these boards. The boards are insisting upon a combination of research and clinical experience which the kind of graduate school that I have described might be able to supply.

Appendix

A tentative budget for a graduate program on the West Side with undergraduate eliminated and omitting capital costs for new laboratories is herewith presented and compared with the current budgets:

<table>
<thead>
<tr>
<th>Present Year</th>
<th>Beginning*</th>
<th>Modest Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>$55,500</td>
<td>$5,000</td>
</tr>
<tr>
<td>Endowment</td>
<td>25,249</td>
<td>25,000</td>
</tr>
<tr>
<td>Rush Trustees</td>
<td>457</td>
<td>500</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>15,000</td>
<td>15,000</td>
</tr>
<tr>
<td>Underwriting</td>
<td>40,924</td>
<td>50,000</td>
</tr>
<tr>
<td>Total Income</td>
<td>$167,130</td>
<td>$95,500</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expense</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
<td>$27,910</td>
<td>$10,000</td>
</tr>
<tr>
<td>Fellowships</td>
<td>9,245</td>
<td>10,000</td>
</tr>
<tr>
<td>Library</td>
<td>9,085</td>
<td>10,000</td>
</tr>
<tr>
<td>Laboratories</td>
<td>44,423</td>
<td>22,500</td>
</tr>
<tr>
<td>Construction</td>
<td>44,048</td>
<td>23,000</td>
</tr>
<tr>
<td>Buildings &amp; Grounds</td>
<td>33,495</td>
<td>29,000</td>
</tr>
<tr>
<td>Contingency</td>
<td>2,924</td>
<td></td>
</tr>
<tr>
<td>Total Expense</td>
<td>$167,130</td>
<td>$95,500</td>
</tr>
</tbody>
</table>

The Central Free Dispensary and the Presbyterian Hospital would also have to have more support than either has at present.

* - After liquidation of obligations to undergraduate students now in the University.

The foregoing report was submitted with the approval of the Committee on Instruction and Research and discussed at length.
The President of the University called attention to the first series of lectures to be given under the Walgreen Foundation by Walter Lippmann on February 16, 17, and 18 on the general subject, "American Destiny."

The President of the University presented the following communication:

Two of the gifts on today's docket permit the University to continue research work of unusual promise on the problem of diabetes. An excellent start has been made on two lines of approach, each carrying the possibility of improving the treatment of the disease; each of the projects is financed for another year by these gifts.

The grant of $1,000 from the Eli Lilly Company expedites the work of developing a new hormone discovered by Dr. Lester R. Dragstedt and his associates in the Department of Surgery. The hormone has been named by them "liposacico." Like insulin, liposacico is found in the pancreas. The discovery of insulin by Dr. Banting of Toronto, which was rewarded with the Nobel Prize, relieved diabetes of much of its terror. Even through the use of insulin, however, diabetic patients usually do not have a normal life expectancy. One reason for this is the tendency for fat to accumulate on the blood vessels and other organs of diabetes. The hormone discovered by Dr. Dragstedt apparently controls the utilization of fat by the body, much as insulin controls the utilization of sugar. Dr. Dragstedt and the research fellow financed by the Lilly Company are proceeding carefully, attempting to purify the substance and test it thoroughly on animals before applying it to patients. Last year Dr. Dragstedt received a medal for his exhibit of liposacico at the annual convention of the American Medical Association. If this work turns out as successfully as it promises, it may well be one of the most important contributions made by the University Clinics thus far.

The gift of $4,000 from the Beaumont Trust of Cleveland and from four Cleveland individuals supports the research being done by Dr. Julius Rogoff, Visiting Professor of Physiology. Dr. Rogoff is investigating the relationship between the adrenal glands and diabetes, trying to determine the changes in the character and symptoms of the disease which can be induced by changes in the functioning of the adrenal glands. Dr. Carlson regards the results obtained to date as significant. This is the third year the Cleveland group has aided this work, although the total of their gift this year is $1,000 less than that of last year. The Beaumont Trust was established by Commodore Louis D. Beaumont, one of the founders of the May Company. Dr. Rogoff's work is being aided also by the Rosewell Family Association. The Cleveland group makes its contribution to the Stewart Memorial Fund, which is named for Professor Stewart, formerly of our
Physiology Department and later a faculty member at Western Reserve University in Cleveland. Dr. Regoff was a student of Professor Stewart at Western Reserve.

The Carnegie Corporation's grant of $9,800 is to be used under the direction of Professor Guy T. Buswell of the Department of Education for developing and testing new methods for improving the reading ability of adults. For more than a decade the University has been pioneering in research on the nature of the difficulties encountered by many pupils in learning to read. An ingenious device for making motion picture records of eye movements during reading, developed by Professor Gray, reveals that poor readers see a single word at a time rather than a phrase or clause. On the basis of this work improved methods of teaching reading were developed and are now used widely throughout the country. The rise of adult education has revealed that many, if not most, adults do not read readily. Three years ago the Carnegie Corporation financed a study of the reading difficulties and problems of adults, under the direction of Professor Buswell. Dr. Buswell found that 33 per cent of the 1,000 adults studied read less well than the average high school senior; that 38 per cent made lower scores than the average score of sixth grade pupils. He discovered also that the principal deficiencies in reading were in a small group of factors which are basic to everyday reading; and further, that these factors are of such a character as to be subject to remedial treatment. The new grant will enable Dr. Buswell to develop and test specific methods for remediating deficiencies in reading, and will implement the previous study.

The gift of Mrs. Karen Contas Reed adds another endowed bed to the facilities of The Country Home for Convalescent Crippled Children, which is now part of the University, and an important part of the University's medical work with children. Mrs. Reed's gift is in memory of her sister, the late Mrs. Charles H. Schweppe. It is particularly appropriate that there should be a memorial to Mrs. Schweppe in the Home, for she was over many years one of the moving spirits in the development of the Home. Approximately sixty of the one hundred beds at the Home are now specifically endowed and identified by name with bronze plaques.

The pledge of $2,400 from Armour and Company permits the continuance of research work being done by the Ohio S. A. Sprague Memorial Institute on the concentration of the active agent of liver extract for use in pernicious anemia, and on the use of bone marrow in the treatment of agranulocytosis. This work is being done by Dr. H. C. Wiles and others. The effect in pernicious anemia is to seek improvement of the liver treatment through discovery and concentration of the component of liver which affects the cure. Agranulocytosis is a rare disease of the blood, affecting the white blood corpuscles, which is nearly always fatal.
Investigation of the causes of food poisoning has been a feature of the work of the University's Department of Bacteriology since the late Dr. Jordan began it many years ago. It involves analysis of cases of food poisoning when they occur and frequently carries the investigators out of town. Principal emphasis is upon the bacterial factors and reasons for the development of the bacteria. The latest grant from the National Cannons Association supports this work.

Dr. Samuel I. Feigin of the Oriental Institute has discovered many interesting parallels between the social and economic life of the Babylonians and Assyrians and the life depicted in the Old Testament. The Oriental Institute has in recent years been making substantial contributions to the social history of Babylonia, and Dr. Feigin, because of his training in Assyriology as well as in Old Testament study, is uniquely qualified to trace the relationship. The Institute was able to retain Dr. Feigin last year through a gift from the Ahaste Zmet Synagogue of Chicago; the gift of $1,500 from the Synagogue enables the Institute to support this work for another year.

For the second consecutive year Mrs. Elizabeth Sprague Coolidge has provided the University community with a series of concerts by the Pro Arte Quartet, which is widely regarded as the finest string quartet in the world. Last year's concerts, held at International House, taxed the capacity of the auditorium and this year's performances are being held in Mandel Hall. An earlier gift from Mrs. Coolidge assisted the University in the purchase of instruments for the University orchestra. Mrs. Coolidge's activities as a patron of music have been on a national scale.

The Department of Music, which has been in need of another piano, has received through the generosity of two anonymous donors a Steinway Baby Grand piano which Professor Bricken describes as one of the best Steinways he has seen or heard.

The gift of $400 from Pi Lambda Theta, an honor society for women students in the Department of Education, swells the Carolyn Hoefer Memorial Fund to above $4,600. The income is used to aid a woman student in Education. Carolyn Hoefer won wide popularity as a student of Education at the University and her untimely death several years ago resulted in the establishment of this fund, which, it is hoped, may eventually yield income sufficient to support a fellowship. Contributions to it are made by friends and relatives of Miss Hoefer and by active and alumnae members of Pi Lambda Theta.

The statement was received and ordered placed on file.
The President of the University reported the receipt of the following contributions and grants and recommended that they be accepted with a suitable expression of the appreciation of the Board:

From the Carnegie Corporation of New York through the Carnegie Foundation for the Advancement of Teaching, $9,000 toward support of a study in remedial reading under the direction of Professor C. T. Buwell of the Department of Education. The grant is not subject to renewal.

From Mrs. Karsey Gates Reed, 1550 North State Parkway, Chicago (a sister of the late Mrs. Charles H. Schweppe), $7,000 to endow a bed in the name of Mrs. Laura A. Shedd Schweppe at The Country Home for Convalescent Crippled Children.

From five contributors as follows, $4,000 to be added to the Stewart Memorial Fund for the support of the research work of Dr. J. M. Rogoff in association with Professor A. J. Carlson of the Department of Physiology:
- Louis Du Beaumont Trust: $2,000
- N. L. Dauby: $500
- Richard H. Kohn: $500
- Frances W. Lang: $500
- Howard E. Wise: $500

From Eli Lilly and Company of Indianapolis, Indiana, a pledge of $3,000 for continuation of the research fellowship for the third year in support of investigations being carried on by Dr. Lester R. Dragstedt in the study of fat metabolism in pancreatic diabetes.

From Armour and Company, a pledge of $2,400, being a renewal of a previous grant, to support work to be done by the Otho S. A. Sprague Memorial Institute on the concentration of the active agent of liver extract for use in pernicious anemia and on the use of bone marrow in the treatment of agranulocytosis. (Armour and Company began support of this work January 1, 1934.)

From Mrs. Elizabth Sprague Coolidge, $2,375 for the purpose of enabling the University to provide four performances of the Pro Arte Quartet at the University. (A year ago Mrs. Coolidge enabled the University to have a series of six of these concerts.)

From the National Camera Association, Washington, D.C., a further grant of $1,500 for the purpose of continuing the research work on food poisoning which is being carried on under the direction of Dean Taliaferro and Dr. Dack.
From the Anshe Emet Synagogue (through Rabbi Solomon Goldman, 3760 North Pine Grove Avenue, Chicago), a gift of $1,500 to maintain Dr. Samuel I. Feigin at the Oriental Institute during the year 1938-39 as Professorial Lecturer. Dr. Feigin is at present a Research Associate (with rank of Instructor) in cuneiform and Judaeo parallels. The Synagogue contributed $2,500 a year ago for his salary during 1937-38. (During 1938-39 the University is expected to supplement the $1,500 gift with $1,000 for the same purpose.)

From two anonymous donors, a Steinway Baby Grand Piano for the Department of Music.

From the American Medical Association, Committee on Scientific Research, a further grant of $250 toward the work of Dr. Felix Saunders of our Department of Biochemistry on the isolation of growth factors for bacteria.

From Mrs. Harry Hart, the Stevens Apartment, Chicago, $100 to be used as part of a fund to provide special nursing for children who are free patients.

From Miss Jane Uhry, 5631 Kenwood Avenue, Chicago (Class of 1928), a collection of classical musical compositions for our Department of Music. The collection belonged to her mother, Hattie E. Uhry, who died December 6, 1937. Mrs. Uhry was deeply interested in the Department of Music and the gift is in her memory. (Dr. Breckenridge values the collection at from $50 to $60. Many of the items need binding.)

From the Chicago Alumnae Club, $50 which, with $100 given in October, 1937, will cover the Winter Quarter, 1938, tuition of Laura Cecilia Bergquist and Ruth M. Herschberger, the club's scholarship students.

From Dr. Myron M. Weaver (Ph.D., M.D., The University of Chicago), 265 Hampton Drive, Indianapolis, Indiana, a contribution of $25 to the Arno B. Luckhardt Fellowship Fund.

From friends of Professor Breckenridge, additional gifts totaling $15, to the fellowship endowment to be named "The Soфонisba Preston Breckenridge Fellowship Fund," in Social Service Administration. (This brings the total in the fund to $983.50.)
From the Peiping Union Medical College and the National Geological Survey of China, a cast of the reconstructed skull of a Sinanthropus woman who lived in China during the early Ice Age, approximately half a million years ago. The cast is one of three which were made. Trevor Bowen, Comptroller of the Peiping Union Medical College, brought them to this country in November.

It was moved and seconded to accept the contributions and grants as tendered, and to instruct the Secretary of the Board to express the appreciation of the Board, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following recommendation:

The officers of The Rockefeller Foundation have asked informally if The University of Chicago would favor a grant from them in the amount of $1,500,000 for biological research conditioned upon the University's raising the sum of $500,000 for similar purposes. If the grant were made, the University would be obligated to raise the $500,000 within three years. An additional two years would be allowed for collection.

For the past nine years The Rockefeller Foundation has made annual or term grants in the amount of $30,000 or $50,000 for the support of research in the biological sciences. This new proposal contemplates the permanent financing of this grant with some additional support.

It is recommended that the Board of Trustees indicate its willingness to raise $500,000 within three years to meet the proposed conditional grant of $1,500,000 from The Rockefeller Foundation for the support of biological research.

It was moved and seconded to indicate the willingness of this Board to raise $500,000 within three years to meet the proposed conditional grant of $1,500,000 from The Rockefeller Foundation for the support of biological research, as recommended, and, a vote having been taken, the motion was declared adopted.
The President of the University presented the following communication:

Professor Nellie X. Hawkinson of our Department of Nursing Education has received a letter from Miss Mary Beard of the International Health Division of The Rockefeller Foundation in which Miss Beard tells of a conference she has had with Dr. Sawyer on the subject of an appropriation for the development of public health nursing at The University of Chicago. Dr. Sawyer feels that from the point of view of the program of the International Health Division it may be possible for him to present at the April meeting an item requesting such an appropriation. Miss Beard has been asked to find out from the University whether aid covering a three-year period, the first installment to be available July 1, 1938, would be acceptable under the following conditions:

1. That the appropriation should be spent entirely for the development and stabilizing of courses in public health nursing for graduate nurses

2. At the end of the three-year period there would be no commitments on the part of the Foundation

3. That the University would be content either to cross the experiment off if unsuccessful, or would be ready to undertake its support if funds can be found

Dr. Sawyer suggests aid to the extent of $12,000 for each of the three years, the sum to cover the salary of an assistant professor, one additional faculty member, and a second additional faculty member for field supervision, leaving $500 to be spent for equipment, supplies, and travel.

It is recommended that the offer of The Rockefeller Foundation be accepted under the conditions stated. Although the amount of yearly support suggested is less than that included in our original request ($6,000 for the first year, $14,700 for the second year, and $20,000 a year in the third, fourth, and fifth years), $12,000 a year plus income from tuition fees will probably be sufficient to support the program in public health nursing for the first three years.

It was moved and seconded to accept the offer of the Rockefeller Foundation with regard to the support of a program in Public Health Nursing Education under the conditions stated in the foregoing communication, as recommended, and, a vote having been taken, the motion was declared adopted.
The President of the University presented the following recommendation:

On November 18, 1936, a provision in the will of Edith A. Adams leaving $1,000 to The Country Home for Convalescent Crippled Children, was reported to the Board of Managers of the Country Home (minutes, page 7). The will made no designation as to the disposition of the amount. It is recommended that the $1,000 now be applied to endowment.

It was moved and seconded to apply the $1,000 bequest received under the will of Edith A. Adams to Country Home Endowment, as recommended, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following recommendations:

It is recommended that the following appointments be made: Ralph Winfred Tyler (at present Professor in the College of Education, Ohio State University, Columbus, Ohio), Professor in the Department of Education with indefinite tenure from October 1, 1938, with annual salary of $6,000; Chairman of the Department of Education for three years from October 1, 1938, without additional salary, and Chief Examiner, Board of Examinations, for one year from October 1, 1938, with salary of $6,000.

It is understood that professional income earned by Mr. Tyler during his three quarters in residence each year is to be paid over to the University.

Richard Tawney, of the London School of Economics, Visiting Professor of Economic History during the Spring Quarter of 1939 with salary of $5,000.

Richard Tawney

It is recommended that Fred B. Millett, Associate Professor in the Department of English, be reappointed for one year from July 1, 1938, with salary of $4,000; it is further recommended that he be granted leave of absence for one year from July 1, 1938, without salary. (Mr. Millett is under appointment as Visiting Professor of English at Honors College, Wesleyan University, Middletown, Connecticut.)

It was moved and seconded to make the appointments, and the reappointment with leave of absence, all as recommended, and, a vote having been taken, the motion was declared adopted.
The President of the University presented the following recommendations:

It is recommended that the President be authorized to proceed with the formation of a consolidated organization comprised of members of the three women's boards - the lying-in Board, the Women's Auxiliary of the Clinics, and the Board of Managers of The Country Home for Convalescent Crippled Children - to be called the Women's Council of the University Clinics. The Council would not supersede the present boards but would bring them together for united action and discussion under stimulating leadership. It would be expected to raise money and would be responsible directly to Dr. Bachmayer, as the administrator of all Clinics and Hospitals. A chairman should be selected and provided with the services of a paid secretary. It is further suggested that if such a Council is formed, the Women's Board of Managers of the Home for Destitute Crippled Children be invited to join.

It was moved and seconded to authorize the President of the University to proceed with the formation of the Women's Council of the University Clinics as proposed in the foregoing recommendation, and that if such a Council is formed the Women's Board of Managers of the Home for Destitute Crippled Children be invited to join, as recommended, and, a vote having been taken, the motion was declared adopted.

The President of the University presented the following recommendations:

At a meeting of the Board of Directors of the University Cooperative Nursery School on February 6, 1938, the following statement was adopted:

The Board of Directors of the University Cooperative Nursery School is willing that the University of Chicago assume full control of the Nursery School. We believe that such an arrangement is in harmony with the purposes of the founders of the school and with the sentiments of the people who have contributed money to make possible the present organization and equipment. As evidence of the University's close connection with the Nursery School the following facts are cited. At the present time the University owns the two buildings at 5720 and 5750 Woodlawn Avenue occupied by the school. The University is furnishing maintenance and janitor service for these two buildings. About $10,000, or approximately half of the present endowment of the school, is held by the University.
If the University wishes to take the Nursery School, the board would expect to relinquish control entirely and specifically in the following ways:

1. To turn over to The University of Chicago not later than October 1, 1938, to be added to the endowment of the Nursery School, all assets now held by the Board. The cash funds will be approximately $10,000.

2. To submit our resignations as of October 1 (or at an earlier date mutually agreed upon by the University and by us). This would leave the University free to appoint any affiliated board which it would consider useful.

In transferring control of the Nursery School from its present Board of Directors to The University of Chicago we should like to make two requests. These are not to be looked upon as conditions of the transfer, but as an expression of sentiment accumulated over a period of years.

1. That the school be renamed in honor of Dr. Hoffmann.

2. That a definite program of parent education be included in the functions of the school.

We leave to the discretion of the University the assignment of responsibility for the Nursery School to some part of the University administration. We cannot do this, however, without recording our appreciation of the interest and loyalty of the Department of Home Economics which has been our sponsor for many years. Our affection for Miss Koch and Miss Roberts has been outmeasured only by their devotion to the school.

It is recommended that the proposals of the Board of Directors of the Nursery School be referred to the Committee on Business Affairs and the Committee on Instruction and Research with power.

It was moved and seconded to refer to the Committee on Business Affairs and the Committee on Instruction and Research, jointly, with power to act, the proposals of the Board of Directors of the Nursery School set forth in the foregoing communication, and, a vote having been taken, the motion was declared adopted.
Upon the recommendation of the President of the University,

It was moved and seconded to nominate Dr. James R. Webster for appointment as Assistant Attending Dermatologist to the staff of the Children's Memorial Hospital for the remainder of the year 1938, and, a vote having been taken, the motion was declared adopted.

The Treasurer and Business Manager presented the following communication:

At a meeting of the Board of Trustees held February 11, 1937, the officers were authorized to negotiate an agreement with The Chicago Lying-In Hospital and Dispensary to provide for the transfer of the latter's assets to the University by merger or otherwise, subject to the condition among others that the University should "not be obligated to expend in the conduct of the Hospital's activities a greater sum than the funds made available by the Hospital." At the meeting of the Board held January 13, 1938, it was voted to proceed with the proposed plan as previously authorized, "provided the administration of the University does not find anything in the agreement detrimental to the interests of the University which it might choose to report back to the Board."

On behalf of the officers I now beg to report the completion of the negotiations and the formulation of an agreement which in their opinion is satisfactory from the standpoint of the University's interests. A copy of the proposed agreement is presented herewith.

At a recent meeting of the Board of Trustees of the Lying-In Hospital it was voted to submit to the University its proposal to transfer its assets as contemplated in the agreement, and a meeting of its members is being held today to consider the Board's recommendation.

The agreement, by its terms, will become effective only upon approval of court upon the application of the Lying-In Board, and it is expected that such approval will be granted within the next sixty or ninety days. It is therefore recommended that the President or any Vice-President and the Secretary or an Assistant Secretary of this corporation be authorized to execute and deliver an agreement with The Chicago Lying-In Hospital and Dispensary substantially in accordance with the form herewith submitted, and that the administrative officers of the University thereupon be authorized and directed to accept the assets to be transferred, and to take any necessary and appropriate steps to place the agreement in effect.
Agreement Between The Chicago Lying-In Hospital And Dispensary and The University of Chicago

February 10, 1938

This Agreement, made this day of February A.D., 1938, between The Chicago Lying-In Hospital and Dispensary, a corporation under the laws of the State of Illinois, party of the first part, (hereinafter referred to as the "Hospital"), and The University of Chicago, a corporation under the laws of the State of Illinois, party of the second part, (hereinafter referred to as the "University")

Witnesseth:

Whereas, the Hospital was organized January 20, 1897, as a corporation not for profit for the purpose of furnishing care to women during confinement and giving instruction and training to students of medicine and nursing in that connection; and ever since its organization the Hospital has been and still is engaged in pursuing its purpose and generally in furthering the progress of medicine and nursing in obstetrics, gynecology, and conditions pertaining to childbearing; and during all of its existence the Hospital has been and still is especially interested in raising the standards of medical and nursing care in childbirth; and,

Whereas, the University which was organized as a corporation not for profit September 10, 1890, is an institution of higher learning which as a part of its educational program, maintains and conducts an extensive system of medical schools and hospitals located on East Fifty-ninth Street in the City of Chicago between South Ellis and South Maryland Avenues, for which it has an endowment of approximately seventeen million dollars ($17,000,000); and,

Whereas, the Hospital is now and for several years last past has been conducting the greater part of its work in a hospital plant consisting of valuable buildings and equipment, especially designed and well adapted for the purpose, owned by the Hospital subject to the terms of the ground-lease next mentioned, erected on land at the northeast corner of East Fifty-ninth Street and South Maryland Avenue, in the City of Chicago, legally described as:

"The South Two Hundred Eighty-two (282) feet of Block numbered Fourteen (14), together with the vacated north and south alley in said portion of said block, in Mason and Wiltsee Subdivision of the west half of the Northwest Quarter of Section Forty-one (41) Township thirty-eight (38), north of range fourteen (14) East of the Third Principal Meridian."

Leased by the Hospital from the University under a written ground-lease for a term of ninety-nine years from August 1, 1929, to July 31, 2028, at an aggregate rental of $39,000,
Whereas, for some time the directors of the Hospital have had a growing belief, and after long and careful consideration have come to the conclusion that the University because of its assured permanence, its effective financial administration, its large endowment for medical education, the coordination of every phase of its medical work with all other phases and with the work of the University as a whole, and the high standards of scholarship and the spirit and practice of research that characterize all of its activities, is permanently qualified to promote improvement in the medical and nursing care of women during confinement and the diseases related to confinement, for which the Hospital was organized, and it is in the judgment of the directors that the purposes of the Hospital can henceforth be most effectively accomplished by the University; and,

Whereas, the plant of the Hospital, located as it is in proximity to the buildings of the medical schools and hospital of the University, is well adapted to form an obstetrical and gynecological unit in the University's medical system; the securities of the Hospital will provide a substantial income toward the cost of operation under the University; the Hospital in consequence of the skill, high standards and devotion with which its work has been conducted, enjoys a high reputation and valuable good will; for all these and other reasons the transfer of the properties and
assets of the Hospital to the University to be henceforth conducted by it for the general purposes to which they have been devoted by the Hospital, will be advantageous to the University, and is desired by it; and,

Whereas, as a result of those and similar general considerations the Hospital has decided to give and the University has decided to accept for the purposes expressed in this agreement the properties and assets of the Hospital hereinafter described; and,

Whereas, the Hospital makes the gift in confidence in the University, realizing that progress in the art and science of medicine and changes in economic, social, governmental and other factors may bring about conditions in the future impossible to foresee, the Hospital does not wish to set narrow or rigid limits to the University in pursuing the general purposes of improving the care of women during confinement for which the gift is made; on its part the University recognizes that the notable accomplishments and reputation of the Hospital have been due to its adherence to the highest known standards of medical and nursing care which the Hospital has striven continuously to raise; the University declares its intention to conduct the work of the Hospital likewise in accordance with the best medical and nursing practice according to its judgment and to make it of the largest usefulness that the resources of the University will permit consistently with the due fulfillment of its other obligations;

Now, Therefore, in consideration of the premises and of the mutual agreements of the parties herein contained, It Is Agreed, between them as follows:

I Agreements of the Hospital

1. The Hospital agrees to convey, transfer, set over and assign to the University by appropriate means, as soon as may be after the confirmation of the legality of this agreement by the judgment of a court of appropriate jurisdiction as hereinafter provided, all of its properties, real and personal, which it now owns, except such supplies and other personal property as may be consumed in its operation in usual course between now and the time of the transfer, and except also the land, buildings and improvements legally described as:

"Lot Nine (9) and East Two Feet and Seven inches (E. 2 ft. and 7 in.) of Lot Eight (8) in Block Twelve (12) in Brand's Addition to Chicago in the Northeast quarter (N.E. 1/4) of Section Twenty (20) Township Thirty-nine (39) North, Range Fourteen East of the Third Principal Meridian in Cook County, Illinois, also described as 1336..."
South Newberry Avenue, Chicago, Illinois, together with all appurtenances thereto belonging and all furniture, furnishings, equipment, and supplies therein," now leased to the Chicago Maternity Center, a corporation not for profit under the laws of Illinois, engaged in furnishing medical and nursing care to women during confinement in a noney part of the City of Chicago.

Recognizing the valuable work being done by said Chicago Maternity Center under the direction of Dr. Joseph B. DeLee, the Hospital desires to give to said Center the land and building now occupied by the Center under lease, and excepts them from this gift to the University. The Hospital also agrees to transfer to the University in the appropriate manner at the time of the transfer above provided for, all properties and assets not now owned which it shall own at said time, and agrees also to transfer to the University in the appropriate manner thereafter so far as may be legally possible, from time to time as received, all property and assets which the Hospital may subsequently acquire by gift, devise, bequest, or otherwise.

2. The properties and assets of the Hospital to be transferred to the University in accordance with this agreement as far as they can now be specified are as follows:

Real Estate
(a) All interest of the Hospital as lessee in the land described as:

"The South Two Hundred Eighty-two (282) feet of Block numbered Fourteen (14), together with the vacated north and south alley in said portion of said block, in Mason and McChesney Subdivision of the west half of the Northwest Quarter of Section Fourteen (14) Township Thirty-eight (38), north of Range Fourteen (14) East of the Third Principal Meridian,"

and the improvements thereon, located at the northeast corner of East Fifty-ninth Street and South Maryland Avenue in the City of Chicago, Illinois, under the written lease between the Hospital and the University dated July 1, 1929.

(b) The buildings and improvements standing upon the leased land described in the preceding sub-paragraph (a).

(c) All interest of the Hospital as lessee in the premises located at 5737-5739 and 5741-5743 Drexel Avenue, Chicago, Illinois, and used by the Hospital as its "Nurses' Home," under a lease between the Hospital and the University dated March 20, 1936, extending until April 30, 1937, and...
providing for continuance from year to year thereafter, subject to termination on April 30 of any year upon written notice by either party to the other on or before March 1 next preceding the date of termination.

(d) All interest of the Hospital as lessee in the premises located at 734 West Forty-seventh Street, Chicago, Illinois, used by the Hospital for the conduct of the dispensary known as the Stock Yards Dispensary under a lease between the Hospital and the United Charities of Chicago, dated June 22, 1937, for a term of three years from July 1, 1937, to June 30, 1940, for a total rental of $3,150, payable in equal monthly installments of $87.50 each.

Furniture, Furnishings and Equipment
All furniture, furnishings, and equipment owned or possessed by the Hospital in the hospital buildings located at the northeast corner of East Fifty-ninth Street and South Maryland Avenue, the Nurses' Home, and the Stock Yards Dispensary above described.

Securities
The following securities in the possession of the Hospital:

<table>
<thead>
<tr>
<th>Description of Securities</th>
<th>Principal Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. Treasury Notes, Series C, 3% due March 15, 1938</td>
<td>$20,000</td>
</tr>
<tr>
<td>U.S. Treasury Notes, 31/2% due June 15, 1940</td>
<td>5,000</td>
</tr>
<tr>
<td>Sanitary District of Chicago, Refunding bond of 1935, 4% due January 1, 1955</td>
<td>7,000</td>
</tr>
<tr>
<td>Coral Gables, Florida, Series B, 7% due April 1, 1939</td>
<td>100</td>
</tr>
<tr>
<td>Britt, Iowa, Independent School District, 5% due July 1, 1939</td>
<td>1,000</td>
</tr>
<tr>
<td>American Telephone &amp; Telegraph Company Debentures, 5 1/2% due November 1, 1943</td>
<td>1,000</td>
</tr>
<tr>
<td>Commonwealth Edison Company, first mortgage, Series A, 5% due July 1, 1953</td>
<td>5,000</td>
</tr>
<tr>
<td>Indianapolis Power &amp; Light Company, first mortgage, Series A, 5% due January 1, 1957</td>
<td>5,000</td>
</tr>
<tr>
<td>Mutual Fuel Gas Co., first mortgage, 5% due November 1, 1947</td>
<td>5,000</td>
</tr>
<tr>
<td>Public Service Co. of Northern Ill., first and refunding mortgage, 5% due October 1, 1956</td>
<td>5,000</td>
</tr>
<tr>
<td>Rockford Electric Co., first and refunding mortgage, 5% due March 1, 1939</td>
<td>1,000</td>
</tr>
<tr>
<td>Super Power Company of Illinois, first mortgage, 4 1/2% due September 1, 1970</td>
<td>1,000</td>
</tr>
</tbody>
</table>
**Public Utility Bonds Continued**

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Principal Amount</th>
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<tbody>
<tr>
<td>Southern California Edison Co., first and refunding mortgage, 4% due September 1, 1960</td>
<td>$4,000</td>
</tr>
<tr>
<td>Peoples Gas, Light and Coke Co., first and refunding, 4% due June 1, 1943</td>
<td>10,000</td>
</tr>
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</table>

**Railroad Bonds**

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Principal Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Atchison, Topeka and Santa Fe Railway Co., 4% due July 1, 1995</td>
<td>7,500</td>
</tr>
<tr>
<td>Baltimore and Ohio Railroad Co., 4% due July 1, 1948</td>
<td>10,000</td>
</tr>
<tr>
<td>Canadian Pacific Railway Co., Consolidated 4% - perpetual</td>
<td>5,000</td>
</tr>
<tr>
<td>Chicago, Burlington and Quincy Railroad Co., Illinois Division 4% due July 1, 1949</td>
<td>10,000</td>
</tr>
<tr>
<td>Chicago City Railway Co., first mortgage, 5% due February 1, 1927 (15% paid)</td>
<td>4,250</td>
</tr>
<tr>
<td>Chicago Railway Co., first mortgage, 5% due Feb. 1, 1927 (25% paid)</td>
<td>3,750</td>
</tr>
<tr>
<td>Cleveland, Cincinnati, Chicago and St. Louis Ry. Co., refunding and improvement, 4 1/2% due July 1, 1977</td>
<td>5,000</td>
</tr>
<tr>
<td>St. Louis, Iron Mountain and Southern Ry. Co., Certificate of Deposit 4% due May 1, 1933</td>
<td>8,000</td>
</tr>
<tr>
<td>Twin City Rapid Transit Co., first and refunding, 5 1/2% due December 1, 1952</td>
<td>5,000</td>
</tr>
<tr>
<td>Northern Pacific Railway Company refunding and improvement, Series D, 5% due July 1, 1947</td>
<td>10,000</td>
</tr>
<tr>
<td>Central Pacific Railway Co., first mortgage 4% due August 1, 1949</td>
<td>1,000</td>
</tr>
<tr>
<td>Chicago City Railway Co., certificate of deposit first mortgage 5% due Feb. 1, 1927 (15% paid)</td>
<td>3,400</td>
</tr>
<tr>
<td>Chicago Railway Co., certificate of deposit first mortgage, 5% due Feb. 1, 1927 (25% paid)</td>
<td>3,000</td>
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<tr>
<td>Pennsylvania Railroad Co., general mortgage, Series A, 4 1/2% due June 1, 1965</td>
<td>1,000</td>
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**Industrial Bonds**

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Principal Amount</th>
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<tbody>
<tr>
<td>Lehigh Valley Coal Co., Gold Note, 6% due Jan 1, 1938</td>
<td>500</td>
</tr>
<tr>
<td>Swift &amp; Co., first mortgage, 3 3/4% due May 15, 1930</td>
<td>5,000</td>
</tr>
</tbody>
</table>

**Miscellaneous Securities**

<table>
<thead>
<tr>
<th>Bond Description</th>
<th>Principal Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Oakmere Apartments, certificate of deposit, 6% due September 1, 1931 (received from building fund)</td>
<td>1,000</td>
</tr>
<tr>
<td>Mortgage &amp; Real Estate Corporation, note, 5% due January 3, 1957</td>
<td>4,000</td>
</tr>
<tr>
<td>Joseph Kosur first mortgage note, 6% due Oct 21, 1940</td>
<td>4,000</td>
</tr>
<tr>
<td>New York Steam Corp., first mortgage, 6% due May 1, 1947</td>
<td>1,000</td>
</tr>
</tbody>
</table>

**Union League Club of Chicago, general mortgage 6% due February 1, 1950**          | 1,000            |
| Henry Crost et al., first mortgage note, 6% due December 4, 1939                   | 250              |
| Henry Crost et al., first mortgage note, 6% due December 4, 1939                   | 250              |
| Henry Crost et al., first mortgage note, 6% due December 4, 1940                   | 4,000            |
### Miscellaneous Securities Continued

- Charles J. Stenbom, mortgage notes 6% due July 2, 1938

<table>
<thead>
<tr>
<th>Stock Description</th>
<th>Principal Amount</th>
<th>Number of Shares</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stocks</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Allied Chemical Company, common</td>
<td>$1,000</td>
<td>50</td>
</tr>
<tr>
<td>American Telephone and Telegraph Company, common</td>
<td></td>
<td>50</td>
</tr>
<tr>
<td>Central Illinois Securities Corporation, convertible preferred</td>
<td></td>
<td>34</td>
</tr>
<tr>
<td>Commonwealth Edison Company, common</td>
<td></td>
<td>200</td>
</tr>
<tr>
<td>E. I. du Pont de Nemours Company, common</td>
<td></td>
<td>100</td>
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<tr>
<td>General Motors Corporation, common</td>
<td></td>
<td>65</td>
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<tr>
<td>Murphy Varnish Company, preferred</td>
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<td>3</td>
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<tr>
<td>North American Trust Shares, 1936 maximum distribution type</td>
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<tr>
<td>Standard Oil Company of California, common</td>
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<td>150</td>
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<tr>
<td>Standard Oil Company of Indiana, common</td>
<td></td>
<td>34</td>
</tr>
<tr>
<td>Swift and Company, common</td>
<td></td>
<td>150</td>
</tr>
<tr>
<td>Texas Gulf Sulphur Company, common</td>
<td></td>
<td>100</td>
</tr>
<tr>
<td>United Fruit Company, common</td>
<td></td>
<td>70</td>
</tr>
<tr>
<td>United States Tobacco Company, common</td>
<td></td>
<td>31</td>
</tr>
<tr>
<td>Wilson and Company, 6% preferred</td>
<td></td>
<td>28</td>
</tr>
<tr>
<td>F. W. Woolworth and Company, Ltd.</td>
<td></td>
<td>400</td>
</tr>
<tr>
<td>Pittsburgh Plate Glass Company, common</td>
<td></td>
<td>180</td>
</tr>
<tr>
<td>Albert Dickinson Company, preferred, no par</td>
<td></td>
<td>1,228</td>
</tr>
<tr>
<td>The Dickinson Company, common, voting trust certificate</td>
<td></td>
<td>2,223</td>
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<tr>
<td>Dupont Chemical Company, $4.50 preferred</td>
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<tr>
<td>Monsanto Chemical Company, $4.50 preferred</td>
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<td>130</td>
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<tr>
<td>Inland Steel Company, common</td>
<td></td>
<td>100</td>
</tr>
<tr>
<td>R. J. Reynolds Tobacco Company, common B</td>
<td></td>
<td>30</td>
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<tr>
<td>Guaranty Trust Company of New York</td>
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<td>20</td>
</tr>
<tr>
<td>5400 Harper Avenue Apartments</td>
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<td>10</td>
</tr>
<tr>
<td>Kinbsey Shore Apartments, common</td>
<td></td>
<td>20</td>
</tr>
<tr>
<td>201 South La Salle Street Building Corporation</td>
<td></td>
<td>20</td>
</tr>
</tbody>
</table>

The following securities on deposit with The Northern Trust Company as trustee under a written agreement dated June 23, 1931, between the Hospital, Provident Hospital and Training School Association, and The Northern Trust Company, subject to the terms of said agreement:
### Description of Securities

<table>
<thead>
<tr>
<th>Description of Securities</th>
<th>Principal Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Government Securities</strong></td>
<td></td>
</tr>
<tr>
<td>U.S. Treasury Bonds, 3 1/8% due March 15, 1943</td>
<td>$14,000</td>
</tr>
<tr>
<td>U.S. Treasury Bonds, 3 1/4% due March 15, 1956</td>
<td>5,000</td>
</tr>
<tr>
<td>U.S. Treasury Bonds, 3% due September 15, 1955</td>
<td>14,000</td>
</tr>
<tr>
<td>U.S. Treasury Bonds, 3 1/4% due April 15, 1946</td>
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</tr>
<tr>
<td>U.S. Treasury Notes, 1 1/2% due March 15, 1939</td>
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</tr>
<tr>
<td>U.S. Treasury Bonds, 3 3/8% due June 15, 1943</td>
<td>6,000</td>
</tr>
<tr>
<td>Federal Farm Mortgage Corporation, 3% due January 15, 1947</td>
<td>10,000</td>
</tr>
<tr>
<td><strong>Municipal Bonds</strong></td>
<td></td>
</tr>
<tr>
<td>California, State of, Highways, 4% due July 1, 1954</td>
<td>5,000</td>
</tr>
<tr>
<td>California, State of, Veterans Welfare, 4% due February 1, 1942</td>
<td>4,000</td>
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<tr>
<td>California, State of, Veterans Welfare, 4 1/4% due February 1, 1946</td>
<td>1,000</td>
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<tr>
<td>Cook County, Illinois, Series E refunding of 1936, 4% due January 1, 1951</td>
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<tr>
<td>Douglas County, Nebraska, Highways, 5% due October 1, 1928</td>
<td>10,000</td>
</tr>
<tr>
<td>Illinois, State of, Highways, 4% due March 1, 1941</td>
<td>20,000</td>
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<tr>
<td>Los Angeles, City of, School District, 3 1/4% due January 1, 1956</td>
<td>9,000</td>
</tr>
<tr>
<td>Minnesota, State of, Trunk Highways, 4 1/4% due May 15, 1944</td>
<td>20,000</td>
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<tr>
<td>Missouri, State of, Bond Bonds, Series B, 4% due November 1, 1940</td>
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<tr>
<td>New Hampshire, State of, Dover Point and Belham River Bridge, 3 1/2% due September 1, 1946</td>
<td>15,000</td>
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<tr>
<td>Orange County, New York, Series E, 3 1/2% due September 1, 1940</td>
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<tr>
<td>Sanitary District of Chicago, refunding bond of 1935, Series E, 4% due January 1, 1935</td>
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<tr>
<td>St. Louis, City of, Public buildings and improvements, 4% due December 1, 1938</td>
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<tr>
<td><strong>Public Utility Bonds</strong></td>
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<tr>
<td>Commonwealth Edison Company, first mortgage, Series F, 4% due March 1, 1981</td>
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<tr>
<td>Public Service of Oklahoma, first Series A, 4% due February 1, 1946</td>
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<tr>
<td>Kansas Power and Light Company, first Sinking fund, 4 1/2% due November 1, 1965</td>
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<tr>
<td>People's Gas, Light and Coke Company, refunding, 5% due September 1, 1947</td>
<td>5,000</td>
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<tr>
<td>Public Service Company of Northern Illinois, first and refunding, 5% due October 1, 1976</td>
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<tr>
<td>Wisconsin Public Service Corporation, first, 4% due June 1, 1961</td>
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<tr>
<td>Southern California Edison, first and refunding, 4% due September 1, 1940</td>
<td>16,000</td>
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</table>
Description of Securities Continued

Railroad Bonds
- Canadian National Railways Company, 4 1/2% due July 1, 1957
- Canadian Pacific Railway Company, Equipment Trust, 5% due July 1, 1944
- Great Northern Railways Company, General Mortgage, Series B, 5 1/2% due January 1, 1952
- Miscellaneous and Industrial Bonds
  - Illinois Steel Company, Debentures, 4 1/2% due April 1, 1940
  - National Steel Corporation, first collateral, 4% due June 1, 1957
  - Swift and Company, first sinking fund, 3 3/4% due May 15, 1950
  - Texas Corporation, Debentures, 3 1/2% due June 15, 1951

Miscellaneous and Industrial Bonds
- Illinois Steel Company, Debentures, 4 1/2% due April 1, 1940
- National Steel Corporation, first collateral, 4% due June 1, 1957
- Swift and Company, first sinking fund, 3 3/4% due May 15, 1950
- Texas Corporation, Debentures, 3 1/2% due June 15, 1951

Money
- All money on deposit with The Northern Trust Company as trustee under the written agreement between the Hospital, Provident Hospital and Training School Association, and The Northern Trust Company and subject to the terms of said agreement, amounting to $1,675.89 as of January 31, 1938.

Also all money in bank and on hand at the time of transfer above any amount that may be requisite to discharge obligations of the Hospital previously incurred.

Other Assets
- All interest of the Hospital in and under the written agreement above mentioned, dated June 23, 1931, between the Hospital, Provident Hospital and Training School Association, and The Northern Trust Company.

Accounts receivable except such part if any as may be requisite to discharge obligations of the Hospital incurred prior to the time of transfer.

Principal

<table>
<thead>
<tr>
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<tr>
<td>Texas Corporation, Debentures, 3 1/2% due June 15, 1951</td>
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</tr>
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</table>
All supplies belonging to the Hospital at the time of transfer.

All the property of the Hospital may be used by it to any extent that may be necessary in carrying on its work in the period before the time of transfer to the University even if the aggregate assets available for such transfer are thereby reduced. The Hospital shall as rapidly as possible pay and discharge all its obligations at the time of the transfer, and as soon as may be pay and deliver to the University any money and other assets that may have been withheld at the time of transfer for the purpose of discharging obligations of the Hospital and which may not be necessary for that purpose.

It is understood that the Hospital will transfer to the University free from liens, restrictions or limitations of any kind whatsoever upon the use or ownership thereof other than such as are specifically set forth herein, all property and assets of every kind now or hereafter belonging to it whether expressly enumerated or not with the exception of property and assets expressly excepted in this agreement.

3. The Hospital agrees for the purpose of furthering the transfer to the University of any future as well as present assets contemplated in this agreement, to maintain its corporate existence if it legally may for not less than five years from the date of this agreement.

II Agreements of the University

1. The University agrees to accept the gift of the properties and assets of the Hospital which the Hospital by this agreement has undertaken to transfer to the University and to the extent of the value of said properties and assets and of the income and proceeds thereof at the time when recourse against the University is sought to fulfill any obligations of the Hospital in relation thereto. The University also agrees from the time of the transfer, to use said properties and assets and all the proceeds therefrom for the general purpose to which said properties and assets have been heretofore devoted by the Hospital, namely: the conduct of a lying-in hospital and dispensary, the supplying in connection therewith of medical and nursing care to women during confinement and in conditions peculiar to women, and the furnishing in connection with the hospital and dispensary and the courses of instruction of the University, of instruction and training in medical and nursing service in obstetrics and gynecology, all in accordance with the highest feasible medical and nursing standards as they may progress. It is recognized, however, that if by reason of progress in medical science or improvements and changes in the methods of handling obstetrical cases, or
improvements in methods of teaching and research, or changes in the administration of existing departments or schools of the University, or unforeseen emergencies or for any other compelling reason, the Board of Trustees of the University shall deem it desirable to alter or modify the specific uses to which the hospital and the other property hereby transferred to the University has been devoted, it shall be free to do so, provided, however, that the property hereby transferred and the income therefrom shall always be used in such manner as may conform most nearly to the objects and purposes to which said property was devoted prior to the date of transfer to the University.

2. The University agrees to use in the fulfilment of its undertakings under this agreement all of the properties and assets acquired by it from or through the Hospital under this agreement, both at the time of the initial transfer and thereafter, together with all the income and proceeds thereof. It is also the purpose and expectation of the University, and the University intends, to use for the purpose of the gift from the Hospital, such additional funds as it may in its sole judgment deem necessary for the effective furtherance of the and feasible and consistent with the interests of the University as a whole, but the University shall not be legally obligated so to do.

3. The University agrees to treat all securities and other assets received by it at any time under this agreement as a separate fund and to show it as such on its books, but the University may for purposes of investment combine the securities in which said fund may from time to time be invested with securities representing the investments of other funds of the University.

4. The University agrees to make every reasonable effort to secure the necessary funds for the erection, equipment, and operation of a gynecological pavilion of appropriate scope, standard and quality in relation to the other plant and equipment of the hospital, and if and when it has secured the requisite funds, to build and thereafter operate such a pavilion as a part of the Hospital.

5. The University agrees to continue the policy which the Hospital has followed of strict isolation of septic patients in the Mother's Aid Pavilion until such time (if ever) as new knowledge may show such isolation not to be necessary or other proper provisions be made for such patients.

6. The University agrees that for five years and there­after as long as it may be useful for the fulfilment of the aims of the Hospital and practicable, it will continue the service to women during pregnancy in their homes, and
also the dispensary for the service of women in the part of Chicago in the vicinity of the stock yards, now known as the "Stock Yards Dispensary," located at 714 West Forty-seventh Street, Chicago, Illinois, which have heretofore been conducted by the Hospital, and along the general lines followed by the Hospital.

7. The University agrees that until and unless conditions change so as to make it inadvisable, it will recognize separate from the official staff and faculty of the hospital serving directly the University, a courtesy staff consisting of the obstetricians and gynecologists now having that status under the Hospital, and such other obstetricians and gynecologists as shall from time to time be approved by the Chairman of the Department of Obstetrics and Gynecology as the representative of the University, who for compensation payable to them by the patients shall be entitled to treat according to established professional procedures such patients as may be admitted in accordance with regulations and as may retain their personal services, the University in such case furnishing only ordinary hospital and nursing care. The privilege of membership in the courtesy staff may be withdrawn by the University in its discretion at any time from any individual member. Unless it should hereafter be deemed inadvisable, the University in its discretion proposes to include in the directory of the officers and faculties of the University and other persons connected therewith issued from time to time, the active members of the courtesy staff of the hospital under some appropriate designation of their status.

8. The University agrees that the name of the hospital building under the University shall be "Joseph B. DeLee Hospital." It is the desire and intention of the University that the name of the hospital building to be transferred to it under this agreement, shall always, as far as consistent with conditions which may change with time in ways not now foreseen, commemorate the great services to the art and science of obstetrics, of Dr. DeLee, and the contribution made by the Hospital.

9. The University agrees that in accordance with the action taken by the board of directors of the Hospital, June 10, 1935, at the time of the approval by the board, of the appointment of Dr. Joseph B. DeLee as Professor Emeritus, by the University, continuing the right of Dr. DeLee to use the rooms designed for him in the erection of the hospital building, being a suite of two rooms on the fifth floor of said building occupied by Dr. DeLee since the erection of the building, the University will accord to Dr. DeLee for his life or as long as he may desire the exclusive use of said rooms without charge.
III
Joint Agreements

1. This Agreement shall take effect upon confirmation of the legality thereof by the judgment of a court of appropriate jurisdiction and only in that event.

2. This Agreement supersedes the agreement of affiliation between the Hospital and the University dated July 1, 1927, as amended July 1, 1929, and the lease between the same parties dated July 1, 1929, and upon the completion of the transfer to the University of the properties of the Hospital designated in this agreement for such transfer, said agreement of affiliation as amended and said lease shall be deemed to be terminated and thereafter shall be without force or effect.

In Witness Whereof, the parties hereto have caused this agreement to be executed by their respective officers duly authorized in accordance with resolutions of their respective boards of directors and trustees and their respective corporate seals to be hereto affixed the day and year first written. This agreement and the transfer of the property of the Hospital, real and personal, to the University herein provided for, have been approved and authorized by a resolution duly adopted by the active members of the Hospital in special meeting assembled.

The Chicago Lying-In Hospital and Dispensary,

Attest:  
Secretary

By  
President

The University of Chicago

Attest:  
Secretary

By  
President of its Board of Trustees

It was moved and seconded to authorize the President or any Vice-President and the Secretary or an Assistant Secretary of this corporation to execute and deliver an agreement with The Chicago Lying-In Hospital and Dispensary substantially in accordance with the form submitted in the foregoing communication, and that the administrative officers of the University thereon be authorized and directed to accept the assets to be transferred, and to take any necessary and appropriate steps to place the agreement in effect, as recommended, and, a vote having been taken, the motion was declared adopted.
The Treasurer and Business Manager made a brief informal report, stating that all of the residence halls were filled and that attendance at the various units of the Commons was increasing.

Adjourned.

[Signature]
Secretary
The regular monthly meeting of the Board of Trustees was held in the Board Room on Thursday, March 10, 1938, at 2 P.M.

There were present: Mr. Swift, in the chair, Messrs. Axelson, Bell, Bond, Donnelley, Hutchins, McHale, Post, Russell, R. L. Scott, Sherer, and Stifler, also, Messrs. Benton, Daines, Filbey, Moulé, Stearn, and Woodward.

Messrs. Jennings, Shull, Arnett, Avery, Blair, Eaton, Epstein, Gear, Goodspeed, Hall, Lasker, Lindsay, Quantrell, Rosenwald, Nyerson, A. L. Scott, Stuart, Wilson, and Zimmermann sent word of their inability to be present.

Prayer was offered by Mr. Stifler.

The minutes of the meeting held February 10, 1938, were approved.

The Secretary of the Board presented minutes of the following meetings of standing committees, copies of the minutes having previously been sent to all members of the Board: Committee on Accounting and Audit, February 18, 1938, and February 23, 1938; and Committee on Instruction and Research, February 9, 1938.

It was moved and seconded to accept the minutes and to approve all actions recorded therein, and, a vote having been taken, the motion was declared adopted.

The Secretary of the Board submitted the following report:

I regret to report the death on February 21, 1938, of George Ellery Hale, Non-Resident Professor of Astrophysics. Dr. Hale was a member of the original faculty of the University, an Associate Professor of Astrophysics from 1892 to 1897, promoted to a professorship in 1897, and was the first Director of Yerkes Observatory, serving in that capacity from 1897 to 1907. From 1905 to 1923 Dr. Hale was Director of the Mount Wilson Observatory of the Carnegie Institution of Washington at Pasadena, California, and became Honorary Director of that Observatory in 1923. He received the honorary degree of Doctor of Science from The University of Chicago at the Quarter Centennial Celebration in 1916.

The report was received and ordered placed on file.
The Secretary of the Board presented the following communication:

A list of candidates for degrees to be conferred at the Convocation to be held March 15, 1938, is submitted herewith. It is recommended that the degrees be conferred upon the candidates named provided they conform to all conditions. A summary of the list is as follows:

**Bachelor Degrees**
- Biological Sciences Division: 16
- Humanities Division: 11
- Physical Sciences Division: 15
- Social Sciences Division: 26
- School of Business: 3
- Law School: 6
- School of Social Service Administration: 10

**Masters Degrees**
- Biological Sciences Division: 3
- Humanities Division: 4
- Physical Sciences Division: 3
- Social Sciences Division: 9
- School of Business: 1
- Divinity School: 3
- School of Social Service Administration: 20
- Graduate Library School: 1

**Ph.D. Degrees**
- Humanities Division: 5
- Physical Sciences Division: 6
- Social Sciences Division: 6

**M.A. Degrees**
- J.D.: 6
- M.D.: 11

**M.B.A. Degrees**
- Biological Sciences Division: 5
- Rush Medical College: 37

**Total Degrees:** 209
CANDIDATES FOR THE BACHELOR’S DEGREE

I. IN THE DIVISION OF THE BIOLOGICAL SCIENCES

For the Degree of Bachelor of Philosophy:

Catherine M. Daly

Anne Dorothy Mitchell

For the Degree of Bachelor of Science:

Sam Berkman

Jackson Cullen Dillon

Carlon Nicholas Fischer

Henry Seymour Kaplan

Sunnete Marc

Charles Morris Schaff

Hilda Anne Schuh

Robert Douglas Solomon

Samuel Leon Suberren

II. IN THE DIVISION OF THE HUMANITIES

For the Degree of Bachelor of Arts:

Ada Bigler

Nita Elizabeth Detwiler

Francis Dunn Horshin

Ruth Carol Kafka

Sofia Levinsky

Olga Judith Osterland

Mary Agnes Smitter

Louise von Waltershausen

Jean Jordan Young

For the Degree of Bachelor of Philosophy:

Anna Dorothea Michelson

III. IN THE DIVISION OF THE PHYSICAL SCIENCES

Bernard Bard

Mary Jort

Mildred Caird

Jack Chelemer

Ebba Alice Cover

Marion Rose Friel

Louis Gabhann

Frank John Graham

Grose Spenard Kane

Nicholas Joseph Letang

John Peter Magoo

Eugene Thomas Mapp

Artens Mary Olsen

Agnew Whittaker

IV. IN THE DIVISION OF THE SOCIAL SCIENCES

Robert Chamberlain Adair

Victor Jason Abuna

Russell Franklyn Chambers

Maurice Czernowitz

Rosemary Elrod

Alice Louise Hinkley

Robert Llewellyn Jones

Jack Paul Konold

Wendell Philip Quin

Pearl Muriel Rosenberger

Louis Cador Rucheburg

Arthur Frederick Schwartz

Willis Barlow Shapley

Esther Sofia Soulier

Elene William Sumfleth

Sibyl Thalmann

Dorothy Elizabeth Volberding

For the Degree of Bachelor of Philosophy:

Louise Elward Hess

Fraunhoer Rose

For the Degree of Bachelor of Philosophy in Education:

B. Benedict Buzas

Martha Alice Courney

Edith Amanda Kandee

Doris Lovell Olson

Ruth Vivian Oestland

Katherine Frances Shields

Linda Wolfe

V. IN THE SCHOOL OF BUSINESS

For the Degree of Bachelor of Philosophy:

Nette Chiskin

John Edwin Hawley
VI. IN THE LAW SCHOOL
For the Degree of Bachelor of Arts:
George Terry Donoghue, Jr.
Morton Joseph Harris
Paul Herman Meyer
Aden Langford Schaff
Peter Paul Schneider
Robert Tommy Stewart

For the Degree of Bachelor of Philosophy:
Philip Gideon Bider

VII. IN THE SCHOOL OF SOCIAL SERVICE ADMINISTRATION
For the Degree of Bachelor of Arts:
Rose Leah Becker
Michael Meyer Dolnick
Rita Galler
Della Golden
Floyd Gibson Hunter
Dorothy Barbara Marks
Beatrice Dorothy Miller
Virginia Lynnae North
Ruth Lucille Sider

For the Degree of Bachelor of Philosophy:
Hadassah Esther Appelman

CANDIDATES FOR HIGHER DEGREES
I. THE DEGREE OF MASTER OF ARTS
I. IN THE DIVISION OF THE HUMANITIES

<table>
<thead>
<tr>
<th>Name</th>
<th>Degree</th>
<th>Institution</th>
<th>Subject</th>
</tr>
</thead>
<tbody>
<tr>
<td>GEORGE ANDREW HENNINGER</td>
<td>Ph.B.</td>
<td>University of Chicago, 1936</td>
<td>Thesis: Reise von Coburg nach Sachsen</td>
</tr>
<tr>
<td>ETHEL MAE NOLAN</td>
<td>Ph.B.</td>
<td>University of Chicago, 1935</td>
<td>Without Thesis</td>
</tr>
<tr>
<td>LIN FRANCIS SHERBASKE</td>
<td>Ph.D.</td>
<td>University of Chicago, 1931</td>
<td>Without Thesis</td>
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</tbody>
</table>

II. IN THE DIVISION OF THE SOCIAL SCIENCES

<table>
<thead>
<tr>
<th>Name</th>
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<tr>
<td>LILLIAN GERTRUDE BALDRIN</td>
<td>Ph.B.</td>
<td>University of Chicago, 1924</td>
<td>Thesis: The Value and Distribution Theory of Nassau William Senior</td>
</tr>
<tr>
<td>CHARLES WILLIAM CENTER</td>
<td>A.B.</td>
<td>University of Chicago, 1926</td>
<td>Thesis: The Relation of Historic Indian Tribes to Archeological Manifestations in Iowa</td>
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<tr>
<td>KLEOPHOS ANNA DANIS</td>
<td>Ph.B.</td>
<td>University of Chicago, 1927</td>
<td>Thesis: State Responsibility for the Battle Utterances of Its Officers</td>
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<tr>
<td>SIDNEY HYMAN</td>
<td>A.B.</td>
<td>University of Chicago, 1928</td>
<td>Thesis: The Relation of Historic Indian Tribes to Archeological Manifestations in Iowa</td>
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<tr>
<td>FREDERICK WILFRED ROWLEY</td>
<td>S.B.</td>
<td>University of Illinois, 1925</td>
<td>Thesis: The Diplomacy of France in July, 1914</td>
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Thesis: The Hellenization of Apameia and the Development of Municipal Institutions in Phrygia: An Epigraphical Study
Thesis: Reise von Coburg nach Sachsen
Without Thesis
Without Thesis
Thesis: The Diplomacy of France in July, 1914
Thesis: The Value and Distribution Theory of Nassau William Senior
Thesis: Personal Responsibility for the Hostile Utterances of Its Officers
Thesis: State Responsibility for the Battle Utterances of Its Officers
Thesis: The Relation of Historic Indian Tribes to Archeological Manifestations in Iowa
Thesis: Personnel, Equipment, and Supplies of 28 Vocational Agriculture Departments in Northern Illinois
III. IN THE DIVINITY SCHOOL

JOHN RUSSELL EUBANKS
A.B., Bryn Mawr College, 1925

ELLEN CATHERINE WEDGE
A.B., Oberlin College, 1923

SHERRY GREINER UMBER
A.B., Vassar College, 1925

LEON MANUEL ARMSTRONG
A.B., University of Southern California, 1925

MARY KATHRYN THAYER
A.B., Vassar College, 1925

Bissant WRIGHT
A.B., University of California, 1925

ANTHONY COUNCIL
B.Litt., Cornell University, 1925

REBECCA TOBIAS
A.B., University of Chicago, 1925

JOAN EARL PARKER
B.Litt., University of Chicago, 1925

BELLE ALOYSIUS HILLYER
A.B., University of Chicago, 1925

ALBERTO BREWSTER
A.B., University of Chicago, 1925

DEBORAH MARJORIE JONES
A.B., Oberlin College, 1925

GRACE FOSTER LEHR
A.B., Vassar College, 1925

CECILE MAY HOSFORD THIES
A.B., Vassar College, 1925

HAROLD VEEDER
A.B., Vassar College, 1925

IV. IN THE SCHOOL OF BUSINESS

ERWIN ELMER GOLDSMITH
B.B., University of Missouri, 1927

V. IN THE GRADUATE LIBRARY SCHOOL

MARY KATHRYN ARMSTRONG
Certificate in Library Science, St. Louis Library School, 1925

A.B., University of Tulsa, 1925

LEON MANUEL BROWER
B.Litt., University of Chicago, 1925

SOPHIA BELLE CLARK
A.B., Texas Christian University, 1926

ANNE AINSWORTH
A.B., Northwestern University, 1926

DOROTHY LOIS DUNCAN
A.B., Simmons College, 1926

MIRIAM HAMPSON
A.B., University of Chicago, 1926

Cecile May Beller
A.B., University of California at Los Angeles, 1927

Earl Parker Johnson
A.B., University of Southern California, 1926

Joan Elizabeth Kain
A.B., University of Chicago, 1925

Foster Lyle Lee
A.B., University of Chicago, 1925

Rebecca Tobia Medway
B.Litt., University of Chicago, 1926

Mary Grace O'Connell
A.B., University of Wisconsin, 1926

Mariae Jane Penn
A.B., University of Chicago, 1926

Deborah Brewster Pentz
B.Litt., University of Chicago, 1926

Charles Benjamin Bonin
A.B., University of Missouri, 1926

Sidney Selitzer
A.B., University of Pittsburgh, 1926

Josephine Sheehy
B.B., Fordham University, 1926

Charlotte Grace Signal
A.B., University of California at Los Angeles, 1926

Florence Ida Stevens
A.B., Mount Holyoke College, 1927

Barbara Roswell Thyes
A.B., University of California, 1925

Frederic Ryan Veeder
A.B., University of Southern California, 1925

VI. IN THE SCHOOL OF SOCIAL SERVICE ADMINISTRATION

Report: The Administration of General Public Relief in Newark, New Jersey, 1926

Field Study: Social Problems of Patients Attending a Gastro­

intestinal Clinic


Field Study: The Housekeeping Service of the Chicago Home

for the Friendless

Report: Landlords of Relief Clinics (Subdistrict, C.R.A.)

Thesis: Relief and Housing of Unattached Women in Chicago,

1927

Field Study: Employable Family Men on Direct Relief

Field Study: Requests for Households Employees at the Illinois

State Employment Service in Chicago

Report: Sentence of the 2,118 Men at the Marion Penitentiary

on May 31, 1927

Field Study: Housing Conditions in the Lawrence District as

Affected by Policies of the Chicago Public Relief Agency

Field Study: Patients of the Orthopedic Clinic of Mandel Clinic

Report: Attempts to Establish a Federal Department of Social

Welfare

Field Study: Social Work in the Specialized Branches of the

Municipal Court of Chicago, Prior to 1924

Field Study: Supplementary Unemployment Compensation by

Relief in Milwaukee, Wisconsin

Field Study: The Problem of Client Fraud: Families Who Re­

main on the Relief Rolls without Making Application

Thesis: The Development of Production in New York State with

Special Reference to Qualifications of Personnel

Report: Proposals for Health Insurance in California

Field Study: Tenement Cases in the South Chicago District of

the United Charities, 1926

Thesis: The Endowment of Regional Private Charities in Chi­

cago and the Regulation of Standards

Report: The Development of the Montana Poor Law
II. The Degree of Master of Science

I. IN THE DIVISION OF THE BIOLOGICAL SCIENCES

FEROL ELIZABETH POTTER
Ph.B., A.B., University of Chicago, 1924
Thesis: The Design of Early English Printed Textiles
Ph.B., A.B., University of Chicago, 1924
Thesis: Trends in the Use of Color and Texture in Interior Decoration in the United States from 1927 to 1937
ETHEL DIXON REYNOLDS
S.B., University of Chicago, 1936
Thesis: The Vegetation of Nursery Point, Bayview Lake, Ontario
GUY LUSTER ROBBINS
S.B., University of Chicago, 1938
Thesis: The Vegetation of Norway Point, Basswood Lake, Ontario

II. IN THE DIVISION OF THE PHYSICAL SCIENCES

MORRIS FRIEDMAN
S.B., Wayne University, 1934
Thesis: The Extremals for Certain Problems of the Calculus of Variations

JEROME KRITCHEVSKY
S.B., University of Chicago, 1936

HOWARD HERMAN NIEDERMAN
A.B., San Diego State College, 1936
Thesis: The Decomposition of Glycine Ethyl Ester

III. PROFESSIONAL DEGREES

I. IN THE SCHOOL OF BUSINESS

For the Degree of Master of Business Administration:

LINCOLN HAROLD CLARK
A.B., University of Chicago, 1927
DENNIS GORDON
A.B., University of Chicago, 1921
Report: The Significance of the Natural Business Year to the Individual Business Firm
CASH WILLIAM KUNKEL
A.B., Texas Technological College, 1936
Report: Index Numbers as the Basis for Reproduction Cost Valuation of Public Utility Properties
FRANK ANTHONY MANCINA
A.B., University of Chicago, 1936
Report: Differences between Undistributed Net Income and Adjusted Net Income
IRVING RICHARDSON
A.B., University of Chicago, 1932
Report: A Survey of the Marketing of Razor Blades

II. IN THE LAW SCHOOL

For the Degree of Doctor of Law (J.D.):

ROBERT ZICKES HAYTHORNE
A.B., University of Chicago, 1927
ROBERT IRVING PITZELLE
A.B., University of Illinois, 1926

Arthur Braun Sachs
A.B., University of Chicago, 1926
### III. In the School of Medicine of the Division of the Biological Sciences

**For the Degree of Doctor of Medicine:**

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
<th>Date</th>
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</thead>
<tbody>
<tr>
<td>John Mark Church</td>
<td>A.B., Carleton College, 1924</td>
<td></td>
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<tr>
<td>Carl Davis, Jr.</td>
<td>A.B., Williams College, 1924</td>
<td></td>
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<tr>
<td>Bessell Lloyd Nichols</td>
<td>S.B., University of Chicago, 1928</td>
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<tr>
<td>David Leonard ATNUS</td>
<td>A.B., University of North Carolina, 1921</td>
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<tr>
<td>Robert D. William Bogues</td>
<td>S.B., University of Texas, 1922</td>
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<tr>
<td>Thomas Aloysius Broderick</td>
<td>S.B., University of South Dakota, 1923</td>
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<tr>
<td>Francis Brown</td>
<td>S.B., Dartmouth College, 1922</td>
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<tr>
<td>Robert Stanley Cunningham</td>
<td>S.B., West Virginia University, 1922</td>
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<tr>
<td>Howard Bassett Emerson</td>
<td>S.B., University of Chicago, 1923</td>
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<tr>
<td>Carlton Nicholas Fischer</td>
<td>S.B., University of Illinois, 1924</td>
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<tr>
<td>Bernhard Aloysius Balperkin</td>
<td>S.B., Harvard University, 1924</td>
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<tr>
<td>Ralph Leshin High</td>
<td>S.B., University of Wisconsin, 1923</td>
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<tr>
<td>Kenneth Pope Jackson</td>
<td>S.B., University of Washington, 1923</td>
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<tr>
<td>Clark Woodbury Rudd</td>
<td>S.B., University of Utah, 1923</td>
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<tr>
<td>Samuel Bernard Kleinman</td>
<td>S.B., University of Chicago, 1926</td>
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<tr>
<td>Oscar William Kepsten</td>
<td>S.B., University of Chicago, 1926</td>
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<tr>
<td>Jacob Friedrich Lutze</td>
<td>S.B., University of South Dakota, 1926</td>
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<td>Harold Jorgin Madsen</td>
<td>S.B., University of South Dakota, 1926</td>
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<td>Morris Malbin</td>
<td>S.B., University of Chicago, 1926</td>
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<td>Stephen Mamick</td>
<td>S.B., University of Virginia, 1927</td>
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<tr>
<td>Sydney Byron Manwel</td>
<td>S.B., University of Chicago, 1926</td>
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<tr>
<td>Richard Allen Rasmussen</td>
<td>A.B., Johns Hopkins, 1929</td>
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<tr>
<td>Sylvan Strong Schopp</td>
<td>A.B., Yale University, 1924</td>
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</table>

### IV. In Rush Medical College

**For the Degree of Doctor of Medicine:**

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
<th>Date</th>
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<tbody>
<tr>
<td>Francis Leslie Matoussek</td>
<td>A.B., University of Illinois, 1924</td>
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<tr>
<td>Donald Maxwell McDonaifer</td>
<td>S.B., University of North Dakota, 1924</td>
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<td>Runney John McKenzie</td>
<td>A.B., University of Minnesota, 1923</td>
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<td>Sidney Nathaniel Miller</td>
<td>A.B., University of Minnesota, 1923</td>
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<tr>
<td>William Cameron Muehler</td>
<td>S.B., University of Chicago, 1924</td>
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<tr>
<td>Francis Leo O'Keefe</td>
<td>S.B., University of North Dakota, 1924</td>
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<tr>
<td>William Hall Orcutt</td>
<td>S.B., University of Chicago, 1924</td>
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<tr>
<td>George William Rose</td>
<td>S.B., New York University, 1926</td>
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<tr>
<td>Joseph John Saloper</td>
<td>M.B., University of Chicago, 1924</td>
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<tr>
<td>Milton Schindler</td>
<td>S.B., University of Chicago, 1924</td>
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<tr>
<td>Frederick Arthur Schummeier</td>
<td>A.B., Carleton College, 1927</td>
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<td>Clark Workman Seely</td>
<td>S.B., University of South Dakota, 1926</td>
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<tr>
<td>Evelyn Mills</td>
<td>S.B., University of Chicago, 1924</td>
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<td>Ernest Linwood Smith</td>
<td>S.B., University of Chicago, 1924</td>
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<tr>
<td>Frank Walter VanHoffs, Jr.</td>
<td>A.B., Dartmouth College, 1922</td>
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<tr>
<td>Horace Derric Warden</td>
<td>A.B., University of Missouri, 1921</td>
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<tr>
<td>Tetsuo Watanabe</td>
<td>S.B., University of Chicago, 1924</td>
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<tr>
<td>Lucille Watt</td>
<td>S.B., University of Chicago, 1926</td>
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<tr>
<td>John Elliott Worlton</td>
<td>A.B., University of Utah, 1922</td>
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</tbody>
</table>

### IV. The Degree of Doctor of Philosophy

**I. In the Division of the Humanities**

**Thesis:** The Development of Form in American Painting of the Twentieth Century

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
<th>Date</th>
</tr>
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<tbody>
<tr>
<td>Wallace Spencer Ballenger</td>
<td>A.B., Bryn Mawr College, 1924</td>
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<tr>
<td>Robert Atchison Caldwell</td>
<td>A.B., Williams College, 1924</td>
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<tr>
<td>Joseph John Worlton</td>
<td>A.B., University of Utah, 1922</td>
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</tr>
</tbody>
</table>
Board of Trustees
March 10, 1938

EDWARD VARNALL HARTSHORNE
A.B. Harvard University, 1933
(History of Culture)

MARGARET JOSEPHINE RICKERT
A.B. Radcliffe College, 1930
(English)

HORACE WILLIOTT
A.B. Yale College, 1910
A.M. University of Pennsylvania, 1927
(English)

EDWARD YARNALL HARTSHORNE
A.B., Harvard University, 1933
(History of Culture)

MARGARET JOSEPHINE RICKERT
A.B., Grinnell College, 1910
A.M., University of Chicago, 1933
(Art)

HORACE WILLIOTT
A.B. Yale College, 1910
A.M., University of Pennsylvania, 1927
(English)

EDWARD YARNALL HARTSHORNE
A.B., Harvard University, 1933
(History of Culture)

MARGARET JOSEPHINE RICKERT
A.B., Grinnell College, 1910
A.M., University of Chicago, 1933
(Art)

HORACE WILLIOTT
A.B. Yale College, 1910
A.M., University of Pennsylvania, 1927
(English)

II. IN THE DIVISION OF THE PHYSICAL SCIENCES

SOLOMON GERSHON
S.B. University of Chicago, 1934
S.M., ibid., 1935
(Chemistry)

CLYDE HARVEY GRAVES
S.B., Millsaps College, 1928
A.M., University of Chicago, 1931
(Mathematics)

LYLE ORLANDO HILL
S.B., University of Arkansas, 1932
A.M., University of Chicago, 1931
(Mathematics)

JAMES NORMAN PAYNE
S.B., University of Arkansas, 1932
A.M., University of Chicago, 1931
(Mathematics)

EDWARD HUMPHREY STEVENS
S.B., University of Chicago, 1934
S.M., ibid., 1935
(Chemistry)

JOHN WILLIS STOVALL
S.B., Union University, 1923
S.M., Vanderbilt University, 1927
(Mathematics)

EDWARD HUMPHREY STEVENS
S.B., University of Chicago, 1934
S.M., ibid., 1935
(Chemistry)

JAMES NORMAN PAYNE
S.B., University of Arkansas, 1932
A.M., University of Chicago, 1931
(Mathematics)

JOHN WILLIS STOVALL
S.B., Union University, 1923
S.M., Vanderbilt University, 1927
(Mathematics)

III. IN THE DIVISION OF THE SOCIAL SCIENCES

CLIFFORD JAMES HYNNING
A.B., University of Chicago, 1934
J.D., Chicago-Kent College of Law, 1934
LL.M., ibid., 1937
(Political Science)

ALFRED HINSEY KELLY
B.A., University of Chicago, 1931
A.M., ibid., 1934
(History)

ALEX LADENSON
B.A., Northwestern University, 1939
Ph.D., University of Chicago, 1942
(History)

PETER LEJINS
Candidate of Philosophy, University of Latvia, 1930
Candidate of Law, ibid., 1933
(Sociology)

CHARLES NICHOLAS REITEN McCoy
B.A., Trinity College, 1920
B.B.A., University of Washington, 1931
M.B.A., Northwestern University, 1932
(Economics)

GEORGE JOSEPH STIGLER
B.A., University of Washington, 1931
B.S., University of Washington, 1932
(Economics)

THEO: The German Universities and National Socialism

THEO: The Reconstruction and Study of an English Carmelite Missal

THEO: William Hazlitt as a Critic of "The Modern Philosophy"

THEO: The Catalytic Dehydrogenation of Sugar Alcohols

THEO: On Certain Surfaces in Five-Dimensional Space

THEO: A Study of the System Lithium-Lithium Hydride-Hydrogen

THEO: Subsurface Geology of the Marseilles, Ottawa, and Stettin Quadrangles, and Vicinity

THEO: The Geology of the Sheep Mountain, Remnant of the Earth Mountain Thrust Sheet, Park County, Wyoming

THEO: Geology of the Cimarron River Valley in Cimarron County, Oklahoma

THEO: Trends in State Resources Planning

THEO: A History of the Illinois Manufacturers' Association

THEO: The Japanese in Hawaii

THEO: The Concept of Imitation and Imitation as a Factor in Crime

THEO: The Law Relating to Public Inland Waters; A Study in the Legal Development of a Socio-Economic Problem

THEO: Studies in the History of Production and Distribution Theories, 1790 to 1875
March 10, 1938

It was moved and seconded to confer the degrees upon the candidates named provided they conform to all conditions, and, a vote having been taken, the motion was declared adopted.

At the suggestion of Mr. Russell, Chairman of the Committee on Development, Mr. Stifler reported informally concerning his recent trip with Alumni Secretary Charlton T. Beck through the major cities of the Southeast. He spoke enthusiastically of the very fine work being done by Mr. Beck through these alumni meetings. The attendance at the meetings was in each instance more than was expected, the alumni demonstrating their interest and loyalty and asking intelligent questions about the University. Mr. Beck follows the plan of appointing and instructing one or more persons in each community to look after the interests of the University in that community. The long range program is thus under way and appears well justified.

Mr. Stifler feels sure that this work will result in an increase in the number of the type of students desired and in the help of the alumni later in a money raising effort.

Vice-President Woodward reported informally on alumni meetings which he attended recently in California, one at San Francisco with an attendance of approximately sixty, and one at Los Angeles, with an attendance of over 200. Great and cordial interest was manifested at these meetings and none of the questions asked revealed any dissatisfaction. He heartily endorsed the remarks by Mr. Stifler with regard to the efficiency of Mr. Beck’s work.

Both Mr. Woodward and Mr. Stifler reported wide interest in the University’s Round Table Broadcast, nearly everyone attending the meetings having listened in. All the alumni contacted indicated deep appreciation of the copies of the Fortune article recently sent them.

The President of the Board reported that Mr. N. C. Plimpton, Comptroller, was ill and in the Presbyterian Hospital temporarily for care.

The President of the University reported informally stating that it had been decided to abandon for this year the search for a Chairman of the Department of Psychology and to operate for the time being with Mr. Thurstone as key man but not as Chairman. Also, the search for a successor to Dean Redfield in the Division of the Social Sciences had been abandoned temporarily and Mr. Redfield was being asked to continue for one more year in order to give more opportunity to consider the situation. He stated that a meeting of the Committee on Instruction of The Baptist Theological Union would be held on the following Monday to discuss the deanship of the Divinity School, but that he was not yet ready to present a recommendation. He discussed two recent reports of committees of the
Chicago Chapter of the American Association of University Professors on tenure and organization of departments.

The President of the Board stated that the Committee on Budget was not yet prepared to present a report and recommendation with regard to the budget for the year 1938-39 and suggested that when the meeting adjourned it be adjourned to Monday, March 21, 1938, to hear a report from the Budget Committee and also a report from the Special Committee on Administrative Procedure.

The President of the University discussed at some length the situation with respect to the budget as he viewed it, indicating approximately the amount he thought would be required in any serious problem. New appointments necessitating an increase of $35,000 in the General Budget total, eight including one professor (Dr. Tyler, now Chairman of the Department of Education). Thirty-one salary increases are required in order to hold important members of the faculty, these increases totaling $14,000. He stated that the registration indications point toward larger income from tuition, 1,999 applications for admission having been received thus far this year as compared with 1,615 last year, and 11,000 inquiries having been received this year as compared with 3,100 last year.

The President of the University reported the receipt of the following contributions and grants and recommended they be accepted with a suitable expression of the appreciation of the Board:

From the Rockefeller Foundation, an additional appropriation of $150,000 towards support of psychiatric teaching and research over the three-year period beginning July 1, 1938, the amount to be available in any one year of the grant not to exceed $50,000.

This appropriation renewing a previous three-year grant of $166,000 for the same purpose. A major development in psychiatric research and teaching has been a long-cherished plan of the University. Behind the plan lies (1) the growing importance of mental diseases; (2) the exceptional strength of the University in fields underlying psychiatry, such as neurology; (3) the interest of the Ohio S. A. Sprague Memorial Institute in such a development. The initial Rockefeller grant financed modest start in clinical work through the establishment of a twelve-bed psychiatric unit in the Clinics, staffed by a group of five physicians (now headed by Dr. David Slight) and with special social service assistance. During the year 1936-37, 2,841 1/2 days of service were rendered, chiefly to free patients, chosen chiefly as "borderline" cases...
susceptible to treatment. This clinic has provided research material for the staff and for others working in fields closely related to psychiatry, notably to those working under the Sprague Institute. Especially interesting has been the work of Drs. T. J. Case and W. G. Halstead, both of the Sprague Institute, the former in developing methods for detecting the presence and position of brain tumors through the use of "brain waves," the latter in studying the effects of ablations of the cerebral cortex.

<table>
<thead>
<tr>
<th>From Mr. Marshall Field, $1,000 to renew for the year 1938-39 his fellowship in the Department of Economics.</th>
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</thead>
<tbody>
<tr>
<td>This is Mr. Field's seventeenth annual gift for the Field Fellowship in Economics, which was established in 1922. Throughout the period the incumbents have been of exceptional caliber, chosen from a large number of applicants. Few of them could have completed their training without the aid of the fellowships; most of them now hold positions of considerable responsibility. Mr. Field recently established a scholarship in the Department of Sociology.</td>
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<tr>
<th>From the Committee on Scientific Research of the American Medical Association, a second grant of $600 for the work of Dr. L. R. Dragstedt and Dr. G. M. Dack in the study of chronic ulcerative colitis in man.</th>
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</thead>
<tbody>
<tr>
<td>Drs. Dragstedt and Dack are studying the action of a bacterium first identified by Dr. Dragstedt which is believed to be the organism responsible for chronic ulcerative colitis, a disease which is rare but nearly always fatal.</td>
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<tr>
<th>From the John McCormick Institute for Infectious Diseases, a renewal in the amount of $500 of the grant from the Fenger Memorial Fund toward a study of the effect of low oxygen tension and other factors on the bone marrow by Dr. Charles B. Huggins of the Department of Surgery.</th>
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<tbody>
<tr>
<td>From an anonymous donor, $400 toward an honorarium for Mr. Jacques Martinat of Meudon, France, who will give a series of lectures at the University during 1938-39.</td>
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<tr>
<th>From an anonymous donor, $200 toward the tuition of Mr. Haggeland B. Barlow of New York City for the Autumn Quarter, 1937, and the Winter Quarter, 1938. This is in addition to a contribution from the Alumni Club of New York for the same purpose.</th>
</tr>
</thead>
<tbody>
<tr>
<td>From an anonymous donor, $1000 worth of concert tickets of the Orchestral Association, for student use.</td>
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</table>

| From Sidney A. Teller, Director of the Irene Kaufmann Settlement, Pittsburgh, Pennsylvania, a gift of $25 to be added to the Sidney A. Teller Scholarship Loan Fund, as a tribute to the work of Dean Edith Abbott and Professor Sophonisba P. |
Breckinridge in the School of Social Service Administration. Mr. Teller is a graduate of the old School of Civics and Philanthropy, now incorporated into the University's School of Social Service Administration. From time to time he makes small gifts to the University in honor of various prominent social workers, such as Jane Addams and Graham Taylor.

From friends of Professor Breckinridge, additional gifts totaling $25, to the Fellowship endowment to be named "The Sophonisba Preston Breckinridge Fellowship Fund," in Social Service Administration. (This brings the total in the Fund to $1,008.50.)

From Miss Bertha Kaplan, 936 East Fifty-fifth Street, Chicago, a contribution of $50 to the School of Social Service Administration Alumni Loan Fund. Miss Kaplan is a former graduate student in Social Service Administration. She now has a position with the Chicago relief administration.

It was moved and seconded to accept the contributions and grants as tendered, and to instruct the Secretary of the Board to express to the donors the appreciation of the Board, and, a vote having been taken, the motion was declared adopted.

The President of the University submitted the following reports:

The Rockefeller Foundation has extended the expiration date on their $23,000 grant (reported to the Board of Trustees January 14, 1937) for establishing a laboratory for library microphotography from December 31, 1937, to December 31, 1938. Any amount not used by December 31, 1938, must be returned to the Foundation.

In a letter to the President, dated February 16, 1938, Mrs. Stern designated $1,000 of the donation for the experiments of Dr. Arthur H. Compton on the Cosmic Ray. The amount is for expenditure to July 1, 1938.

The reports were received and ordered placed on file.

It is recommended that the following appointments be made:

Charles Newton, of the J. Stirling Getchell Advertising Agency of New York, Radio Director of the University effective March 21, 1938, with salary at the rate of $6,000 per annum, and for such a period as may be determined by the President. Mr. Newton's salary is to be provided for the calendar year 1938 from the "Supplementary Radio Expense"
It was moved and seconded to make the appointments and the reappointments, and to accept the resignations of John G. Kirkwood and Mary J. Shelly, all as recommended, and, a vote having been taken, the motion was declared adopted.

The President of the University submitted the following reports:

At the meeting held on March 11, 1937, the Board of Trustees voted to confer the honorary degree of Doctor of Laws on Harlan Fiske Stone, Associate Justice of the Supreme Court of the United States. Mr. Justice Stone was unable to attend the Convocation last June but has now expressed his intention to be present at the June Convocation this year.

The report was received and ordered placed on file.
In order that the members of the Board might be fully informed, the President of the Board spoke of the developments in the Rush Medical College - Presbyterian Hospital situation since the February meeting. With the request that the matter be considered CONFIDENTIAL, especially the report of the committee of the Presbyterian Hospital staff, he reviewed orally the following interchange of correspondence and reports:

Letter written February 24, 1938, by John McKinlay to Harold H. Swift:

I am enclosing report of the staff of the Presbyterian Hospital on the subject of moving to the south side. It was read to the Board of Managers, but no action was taken, as none was necessary.

The only comment that I personally would like to make on it is that of course the financial phase of the whole question was not discussed, except for the remark on page one that about the same sum would be required in either location. This obviously ignores the fact that we have a going hospital now of three hundred fifty to four hundred beds - which surely should not be counted as zero.

I should be glad to have your comments, or those of any member of your committee, on the report of the staff. I presume your study of the west side matter will be coming along shortly.

Report of a Committee Representing the Staff to The Board of Managers of The Presbyterian Hospital on Conditions in which the Hospital Might Be Moved to the Midway

Signed for the Committee

/R/ R. T. Eddyatt
/R/ Ralph C. Brown
/R/ Vernon C. David

The staff feels that the proposition to move the Hospital to the Midway should be considered in relation to certain ends that the staff would hope to attain whether the Hospital moved or remained on the West Side, namely:

Connection with a Teaching Institution.
Increased Facilities for Teaching and Research.
A Modern Hospital Plant.

Attainment of these ends would necessarily entail the raising of funds. Estimates based on alternative plans suggest a requirement of about the same sum to place the Hospital on the footing desired in either location.
Concerning conditions under which the Hospital might move to Midway.

1. The staff would wish to be assured of a harmony of views as to:
   A. The ultimate purpose toward which a joint effort in medical education should be directed and
   B. The importance that should be attached to Clinical Training in that connection.

It may be said that the staff could join an educational movement directed at the development of medical men of the highest types. They would include in this category leaders in the various medical fields - research, teaching, application - clinical and non-clinical and especially types combining the abilities of scientist, teacher and sound clinician, men capable of directing clinical departments in university medical schools. To this end they would attach the utmost importance to scientific research and research training but would also consider care of the sick and clinical training as prime essentials and fully as important in a medical school.

They could feel at home on the campus if assured that the University shared these views.

II. The staff would consider it essential to work out a plan of coordinating the activities of two faculty groups representing two systems of medical practice, one more and the other less individualistic, and to provide in this plan for the functions represented by the Epstein Clinic, the Presbyterian Hospital Group Plan Clinic for the care of patients of limited means and the Central Free Dispensary for indigent patients. This presents a problem. Yet if the groups were united by a common purpose the staff believes that a practical plan could be developed. This problem will be discussed in greater detail in a following section.

Given a harmony of views on general objectives and a practical plan of operation the staff would suggest the following arrangements.

1. The Hospital to remain a general hospital as it is at present with its present Board of Managers.
2. The Board of Managers to retain its present powers.
3. Members of the staff to be members of the faculty of The University of Chicago (within practical limits).
4. Channels for appointment to positions on the Hospital Staff to be staff to appropriate University department to Board of Managers. In other words, the staff would have the power to nominate candidates for appointment, the University the power to approve or reject nominees, the Board the power to appoint nominees.
5. The Hospital to build a new plant including:
   a. A 400 bed hospital.
   b. Research laboratories for the use of members of the Hospital Staff either in the principal hospital building or in a separate structure of cheaper construction.
   c. A nurses' home.
6. The hospital to provide endowment for 100 to 150 charity beds, these to be included in the total number.
7. The Hospital to develop its Training School for Nurses in conjunction with the University as part of the program.
8. The staff to take part in the regular teaching and research work of the Medical School largely but not exclusively on a part time plan.
9. The research and teaching work of members of the Hospital and University groups to be supported by the University to the limit of possibilities, on the basis of its merits (as judged by an appropriate University Committee) but without any other discrimination.
10. The Hospital or the University, or both together, to provide for the preservation (on the Midway) of the function now performed by the Central Free Dispensary.
11. The University to provide teaching facilities corresponding to those represented now in the Rush College buildings.
12. The University to allocate a reasonable sum for the support of teaching and investigation by the Hospital staff.

The report now reverts to a discussion of the plan of operation previously referred to (Page 9, II).

Concerning the Plan of Operation:

There would be no difficulty in arranging a practical plan involving the activities of two faculty groups - one giving full time and the other part time to university work. Since 1900 the faculty of Rush has always included some full time men. In the present situation a difficulty is presented by the Epstein Clinic in which the full time staff of the medical school is engaged as a group in practice for income. This is not the only or primary purpose of the Epstein Clinic. It provides clinical material that is essential for the teaching work of the staff and it also performs a public service. It is nevertheless true that it is operated at a profit to the University Clinics and that the amount of its earnings is not a matter of indifference to the full time staff as the earnings are applied in support of their work. This fact is important as it would make it difficult for members of a part time group to engage in the work of the Epstein Clinic and because unless so engaged they could not
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March 10, 1938

make use of its material and facilities for teaching purposes.

The reasons are apparent. The Epstein Clinic is not a free clinic comparable to the Central Free Dispensary. It serves a proportion of charity patients but it caters mainly to classes that are able to pay for medical service. So, if a member of the part-time faculty group worked in the Clinic, fees for his services would be collected and he would be entitled to remuneration. But any fee that he received would be paid at the expense of the University Clinics and the full time group, because full time men could be used for the work at no cost to the University Clinics. On the other hand, if part time members received no fees they would be donating professional services at their own expense in support of the work of the full time group. There would be dissatisfaction in either event.

The Presbyterian Hospital staff would not be concerned with the financial affairs of the Epstein Clinic except insofar as they stood in the way of a true amalgamation of the two faculty groups and a united effort to a common purpose. To the present time they have been unable to see how it would be possible to fuse the two groups without some alteration of the plan of operation of the Epstein Clinic.

Various possibilities have been considered. Discussion of these may be omitted. The staff feels that the development of a mutually acceptable working plan would be entirely possible but that this should also be considered as an essential for movement.

Letter written March 4, 1938, by Harold H. Swift to John McKinley:

In your letter of February 24 enclosing a report from your staff on conditions in which the Hospital might be moved to the Midway, you were good enough to say you would be glad to have my comments or those of any member of our committee.

To that end, I am accepting your invitation to give you my point of view, to which Mr. Hutchins is in general agreement, and of which we believe our group would approve.

At any rate, here are my views --

I consider the report very encouraging in that it shows that your staff regards a move to the Midway as entirely possible. It seems to me to point the way whereby Presbyterian Hospital and the University of Chicago can do a truly important service to Chicago and the Middle West, a service which I consider impossible of accomplishment for a
long time, if ever, if we do not undertake it. The first paragraph names three objectives for your staff, which are:

1) Connection with a teaching institution.
2) Increased facilities for teaching and research.
3) A modern hospital plant.

These three objectives appear essential and I believe that they can be accomplished more quickly and infinitely better at the Midway in conjunction with the University departments.

The next point indicates that costs based on alternative plans are about the same in either place, and to this conclusion I do not agree. I should maintain that we can get going in a comparatively short time at the Midway, whereas I believe it would take a very much longer time and very much more money to accomplish the same things on the West Side. The reason for my attitude is the facilities already at our disposal at the Midway, including all of the riches of the University quadrangles as such, and in addition the hospital facilities there. This has bearing on your comment in your accompanying letter to me, in which you speak of your present going hospital of 350 to 400 beds.

The University now has modern hospitals totaling in excess of 500 beds, and has in prospect increasing the number considerably. We have more beds than we need in obstetrics, pediatrics, and orthopedics. The amount that you would have to raise would be much reduced if you were to omit these departments from your new building. We should be glad to have additional beds in medicine and surgery for teaching purposes; you would need them for the private practice of your staff. The only imperative need for building, then, is a relatively small hospital for medicine and surgery.

Let me point out that our hospital facilities are now divided about as follows:

<table>
<thead>
<tr>
<th>Department</th>
<th>Beds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medicine (including 11 Psychiatric)</td>
<td>105</td>
</tr>
<tr>
<td>Surgery</td>
<td>105</td>
</tr>
<tr>
<td>Gynecology (other than Lying-In)</td>
<td>6</td>
</tr>
<tr>
<td>Lying-In</td>
<td></td>
</tr>
<tr>
<td>Obstetrics and Gynecology (also 160 Bassinets)</td>
<td>162</td>
</tr>
<tr>
<td>Bobo Roberts</td>
<td>80</td>
</tr>
<tr>
<td>Pediatrics</td>
<td>68</td>
</tr>
<tr>
<td>Hicks and McElwe</td>
<td></td>
</tr>
<tr>
<td>Orthopedics</td>
<td></td>
</tr>
<tr>
<td>* - Not including 120 beds in Country Home for Convalescent Crippled Children at Prince Crossing.</td>
<td></td>
</tr>
</tbody>
</table>

Grand Total: 526

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Thus, I would argue that the project can be carried out more quickly and, in my opinion, at much less cost and better on the South Side than on the West Side.

I see no serious conflict of views between your staff report and the University. Scientific research, research training, the proper care of the sick, and clinical education must go hand-in-hand in a university school. I think no one connected with the University would argue that the care of the patient should be neglected in the interest of any of the other three items.

Let no one say that I have read over the several pages of the report and I find no points which seem to present insoluble problems. I think the matter of the Episcopal Clinic is difficult, but with intelligence and good will on both sides should be capable of mutually satisfactory solution.

The West Side development as I see it will present increasing difficulties for Presbyterian. I believe a private hospital like Presbyterian in that immediate vicinity will be at tremendous competitive disadvantage, both in running a hospital and in education. The resources behind the University of Illinois in medicine, as in the rest of its university work, seem to me to leave little alternative for the privately endowed institution but to turn to selective and quality work in hospital management and in education, i.e., the private institution can make its greatest contribution where the State institution fails, which is in the highest quality aspect.

I conclude by suggesting that except for the additional hospital in medicine and surgery our joint project could get going on the South Side almost immediately. If you come over and build the new hospital, you may want later to take over some part of our present hospitals. This is something we would be willing to discuss; for you might be able to do your job more quickly and better by using some of our facilities than you could by going out to get money to duplicate those facilities.

Letter written March 4, 1938, by Harold H. Swift to John McKinlay:

After the dinner meeting between committees of the Presbyterian Hospital and the University, we asked Mr. Hutchins to advise with his colleagues and others and prepare a report for our Committee on Instruction and Research on the question as to whether under-graduate instruction was necessary in a post-graduate school of medicine.

We also asked him to report in addition on the kind of medical activities the University would feel justified in
running on the West Side.

Attached herewith please find copy of his report prepared after consultation with the administrative officers of the University and other advisors. This report has been discussed with our Committee on Instruction and Research, and has been generally approved. In addition, it has been discussed at a board meeting to inform board members, but no action was taken or requested.

Does this report cover the matters you and your committee had in mind? If not, we shall be glad to try to make it more explicit on certain subjects.

Possible University Medical Activities on the West Side

1. Undergraduate Work. The principal reason (apart from any obligation to the Rockefeller Boards) why the University cannot continue an undergraduate school on the West Side is the expense involved in the operation of such a school on a basis satisfactory to the West Side group and the University. This might not be an insurmountable objection if it could be shown that the University should duplicate its work in undergraduate medical education. Since, however, the University is already maintaining a very expensive undergraduate medical project on the Midway, it is difficult to justify the maintenance of another on the West Side.

Undergraduate medical education of university grade must be conducted in close association with the pre-clinical sciences. Almost all medical schools, even those organized on a part-time basis, have tended in this direction and have built up pre-clinical laboratories as part of a unified medical plan. The trend is reflected in the actions of universities which have recently built new plants. Cornell, Illinois, Northwestern, Syracuse, and Vanderbilt have all consolidated their clinical and pre-clinical departments where new building plans gave them the opportunity. The Rush faculty has always wanted anatomists, physiologists, bacteriologists, biochemists, pharmacologists, etc., added to the staff. In this it is right; for we now understand that medical progress rests on scientific investigation, and investigation in the pre-clinical sciences is fundamental to clinical investigation.

We see, therefore, that if undergraduate education is to be continued on the West Side, the University must to some extent at least attempt to duplicate there the pre-clinical facilities it has on the Midway. Pre-clinical scientists must be appointed, and laboratories must be built for them. At the same time, the number of students in the Rush Medical College must be reduced. Tuition income would decline not
less than $400,000 a year, if, as the Rush faculty desires, the student body were reduced to 100.

I am not certain that the maintenance of a first-rate undergraduate medical school on the West Side would contribute to good feeling between the West Side group and the University. The faculty would have to be reorganized. The School would have to have more effective control than it has today over the Central Free Dispensary and over the free beds, at least, in the Presbyterian.

It would seem, therefore, the University must adhere to its decision to discontinue undergraduate instruction in the West Side.

2. Graduate Work. In the light of the foregoing, the University cannot consider any program on the West Side in which a considerable number of undergraduates is involved. Any university medical school there must be essentially a graduate school. Though a very small number of undergraduates might occasionally, because of exceptional qualifications or interest, be permitted to do some of their work there, the attention of the school should be concentrated on graduate work. I can find little support for the doctrine that undergraduate students are necessary to the proper conduct of graduate study. The doctrine rests on the notion that the best way to educate graduate students is to have them teach undergraduates. It is true that teaching is usually beneficial to the teacher. It is not always beneficial to the student. And it is not always clear that it would not be better for the teacher to devote himself to other types of work. At the Mayo Clinic and the Rockefeller Institute, which are devoted to graduate study and research, there are no undergraduate students. Many hospitals throughout the country conduct satisfactory informal graduate study without undergraduate students.

Neither the University nor the West Side group is interested in refresher or brush-up courses. These might be an incidental part of a comprehensive graduate program, but they could not be the primary activity of a university graduate school.

The primary activity of a university graduate school should be research. All the members of the faculty should be interested in research and qualified to do it. This is not to say that clinical abilities are not also indispensable. The faculty should have research capacity and interest in addition to these abilities. Nor does insistence upon research mean that a West Side development must be a research institute, any more than insistence on research in the medical school on the Midway means that it is a research
institute. All medical education now rests upon scientific investigation. Attention to it should increase rather than diminish as the student goes on to graduate study. This is especially true at The University of Chicago, where special emphasis has been placed upon research in the undergraduate program.

The development of a graduate school on the West Side would require a drastic reorganization of the faculty. Without careful study of each individual case, I am, of course, unable to say definitely how many members of the present faculty would care to be professors in a graduate school of the kind described. I think the number interested in devoting a considerable part of their time to research is small. Although the University's financial assistance should be limited to the support of investigation, it might be desirable to have a considerable number of men on the faculty qualified to train graduate students in the techniques of specialties.

The expense of operating a graduate school on the West Side would be as great as and possibly greater than the cost of an undergraduate school. The same type of research facilities and research appointments would have to be provided, and tuition income would almost disappear. In fact, most of the students would have to be subsidized. The appendix shows the general order of the expense to which the University would have to look forward.

On the issue of expense the great difference between graduate and undergraduate work is in the rate at which money must be supplied. An undergraduate program must be complete at the outset. All the students must be offered all the courses which form part of an undergraduate medical curriculum, and they must all be available to them almost from the day on which the school opens its doors. Graduate work can begin in one department, such as surgery, or even in one section of a department, such as dermatology. The University could therefore look forward to a comprehensive graduate program without raising all the funds it before beginning graduate work. The immediate financial problems would be two: one, the loss of tuition income; and two, the expenditures required for the particular work that the University decided to sponsor. This work could conceivably be limited to the funds that the University now has, on an understanding that the University would continue to try to raise funds for the expansion of graduate study.

The University is now spending about $20,000 a year of its endowment income on the West Side. It could begin the financing of graduate work with this money after the
liquidation of its obligations to undergraduate medical students now enrolled. The University might also consider making an additional appropriation of $50,000 a year for one to five years to promote the graduate program. In the five-year period we could cooperate in an attempt to raise additional funds.

It would appear, therefore, that the gradual development of a graduate school on the West Side is not financially impossible. Something can be said for it educationally. Though the necessity of more undergraduate schools producing more doctors may be debatable, it must be conceded that we can never have too much medical investigation and that we shall seldom have doctors whose advanced study has been too long. No university has yet built up a graduate school which is recognized as an outstanding center. It is possible that the University could utilize its assets on the West Side to establish such a center. The great but inchoate resources of the County Hospital might be attractive to students who wished to see and study large quantities of clinical material. Though the character of the course of study would, of course, depend in large part on the individuals who composed the faculty, it should be pointed out that national boards have now been organized in many of the specialties, and that the next few years may see an increase in the number of men seeking advanced training to prepare them to meet the requirements of these boards. The boards are insisting upon a combination of research and clinical experience which the kind of graduate school that I have described might be able to supply.

Conclusion. This memorandum is intended as a survey of possible University medical activities on the West Side. It reaches the conclusion that the gradual development of a graduate school based upon but not confined to research is the only possibility in which the University could be interested. It is not to be taken as indicating that I favor such a project. Before final action is taken, consideration should be given to whether the functions of a graduate school could be carried out as well on the West Side as on the Midway.
Appendix
A tentative budget for a graduate program on the West Side with undergraduates eliminated and omitting capital costs for new laboratories is herewith presented and compared with the current budget:

<table>
<thead>
<tr>
<th>Income</th>
<th>Present</th>
<th>Beginning Comprehensive</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition</td>
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</tr>
<tr>
<td>Endowment</td>
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<td>25,000</td>
</tr>
<tr>
<td>Rush Trustees</td>
<td>527</td>
<td>500</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>15,000</td>
<td>15,000</td>
</tr>
<tr>
<td>Underwriting</td>
<td>40,924</td>
<td>154,500</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>$167,130</td>
<td>$200,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expense</th>
<th>Present</th>
<th>Beginning Comprehensive</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration</td>
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<tr>
<td>Fellowships</td>
<td>7,245</td>
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<tr>
<td>Library</td>
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<tr>
<td>Laboratories</td>
<td>44,423</td>
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<tr>
<td>Instruction</td>
<td>14,048</td>
<td>30,000</td>
</tr>
<tr>
<td>Buildings and Grounds</td>
<td>31,495</td>
<td>35,000</td>
</tr>
<tr>
<td>Contingency</td>
<td>2,924</td>
<td>95,500</td>
</tr>
<tr>
<td><strong>Total Expense</strong></td>
<td>$167,130</td>
<td>$200,000</td>
</tr>
</tbody>
</table>

The Central Free Dispensary and the Presbyterian Hospital would also have to have more support than either has at present.

* - After liquidation of obligations to undergraduate students now in the University.

The Treasurer and Business Manager submitted the following report:

I desire to report that under the will of Laura A. Shedd Schweppe, deceased, filed for probate in the Probate Court of Lake County on May 20, 1937. The Country Home for Convalescent Crippled Children is given the sum of $25,000 without restriction as to use. This bequest with others of similar character is subject to a provision in the will that the residuary estate of the decedent shall consist of not less than $2,000,000 after payment of taxes and expenses and of the said legacies, and that if and as required the latter shall be abated or cancelled. The amount to be received by the Country Home, therefore, cannot be definitely ascertained until the amount required for the estate and inheritance taxes and expenses of administration has been determined.

The Northern Trust Company and Charles H. Schweppe are named executors of the estate.

The report was received and ordered placed on file.

Laura A. Shedd Schweppe, Will of
The Treasurer and Business Manager submitted the following report:

For purposes of record, I desire to report that James H. Harper who died on February 6, 1938, left a last will and testament dated February 19, 1935, in which the University is named as beneficiary of a $15,000 bequest.

The will provides that the funds received by the University shall be used to endow the James H. Harper Fellowship of Medical Research in the Rush Medical College of the University of Chicago. Only the net income from the fund is to be used to defray the expense of such fellowship. It is provided that appointment to such fellowship shall be made from time to time by the head of the Department of Medicine of said Rush Medical College or in default thereof by the President of the University of Chicago. The testator expresses the desire that the said fellowship shall be used in connection with the medical work of the University as now carried on at Rush Medical College.

The will further provides that if by reason of changes in the methods of teaching and research, or in the organization or administration of the school or for any other compelling reason the Trustees of the University deem it desirable to change the specific purpose of the bequest, they shall be free to so provide; however, that the income from said fund shall always be used for a purpose as closely akin to the original purpose as may be found practicable at the time.

Paul Vincent Harper and Samuel Northrup Harper, or the survivor, are named executors of the will, and Sidley, McPherson, Austin & Burgess are attorneys for the estate.

The report was received and ordered placed on file.

The Treasurer and Business Manager presented the following communication:

In order to permit of certain adjustments among the beneficiaries of the above estate as related to certain real estate interests in Chicago, the attached resolution is presented herewith for adoption if approved by your Board. A copy of the letter addressed to the Sub-Committee on Real Estate, dated March 3, 1938, is also attached for the information of the Board in this connection.
the will, or to the residuary estate under another paragraph of the will; and (2) whether the residuary gifts being to charities were likely to exceed the limitations in the California statutes to the effect that not more than one-third of a testator's estate should be given to charities. The second question is further affected by the possibility that the widow, who is given the power of appointment as to certain of the assets of the estate, may exercise such power by making a gift to charity in her own will with respect to such assets. In the event this is done, such gift by her will probably be regarded under the decisions of the courts in California as well as in Illinois as relating back to the Ralph Isham will, and will thereby increase the aggregate amount allowable for charities to a sum in excess of one-third of the estate, thereby resulting in a scaling down of the residuary estate to the University. The position of the YMCA is identical with that of the University.

The University and the YMCA retained the firm of Goodspeed, Hayes and Carter, having offices in Chicago and California, to represent them in this matter. An agreement has been drawn among the specific legatees (who would be entitled to receive any amounts from the scaling down process), the widow, the YMCA, the University of Chicago, and the trustees under the will, namely the County National Bank and Trust Company of Santa Barbara and Mary Otis Isham, which undertakes to establish what is conceived to be the intention of the testator by providing as follows:

1) The real estate interest of the testator with respect to certain properties in Chicago is to go to the specific legatees, to whom the will gave all of the Chicago property. This portion of the agreement waives any claim on the part of the widow and the residuary legatees (the University and the YMCA) to a certain interest in real estate which the testator possessed and over which he retained a certain power of appointment. Under one portion of the will it is possible to construe this interest in real estate as being a portion of the residuary estate. Under another portion of the will, however, it was included among the assets going to the specific legatees. It is represented that both the widow and the attorney who drew the will knew that it was the intention of the testator to give this real estate interest to the specific legatees.
In consideration of the waiver of claim referred to in the paragraph above, the agreement provides that the specific legatees shall waive any claim to any amount by which the residuary gifts to charities might be scaled down due to the operation of the California statutes against such gifts in excess of one-third of the amount of the estate. This waiver applies with respect both to the provisions contained in the will of Ralph Isham and also with respect to the effect, if any, of any provisions for charity which may be set up in the will of the widow with respect to that portion of the Ralph Isham estate which she receives under his will and over which she is given the power of appointment.

3) The trustees and executor of the estate are to join in the agreement subject to the consent of the Superior Court of Santa Barbara County, California. It is understood that the counsel for the widow and for the specific legatees have approved the agreement and have recommended its execution by their respective clients. A representative of the YMCA has likewise approved the agreement. The agreement is shortly to be presented to the Superior Court of Santa Barbara County to secure leave to the executor and the trustees to execute same.

In view of the fact that the agreement undertakes to carry out what appears to have been the intention of the testator and obviates the necessity of expense and time in securing court approval through litigation, and furthermore secures to the University the full benefit of its bequest free of any possibility of scaling down by virtue of the California statutes in regard to bequests to charities in excess of one-third of the estate, it is recommended that the agreement be approved for signature by the officers of the Board of Trustees of the University, and that an appropriate resolution confirming such action be presented to the Board at its next meeting.


It was moved and seconded to adopt the following resolutions:

Whereas, the will of the late Ralph Isham provides, among other things, that the University of Chicago and the Young Men's Christian Association of Chicago shall each receive one-fourth part of the residuary estate upon the termination of a life estate given to Mary Otis Isham, his widow;
Whereas, the following questions have arisen as to the proper construction of the will:

(1) Whether the beneficial interest of the testator in certain Chicago real estate held in trust and described as:

Lots seven (7), eight (8) and fourteen (14) in the Resubdivision of part of Block One hundred thirty-nine (139), in the School Section Addition by Superior Court in partition of Lots four (4), nine (9), fifteen (15), sixteen (16), Twenty-one (21), and Twenty-two (22) and the North half of Lot Ten (10) and Lot Three (3) (except the North 38 feet thereof) in said Block one hundred thirty-nine (139) in the School Section Addition to Chicago, in Cook County, Illinois,

passed to Katherine Isham Farwell, Harriet Isham Carpenter, Henry Porter Isham, Ralph Nelson Isham and Helen Isham Hill, the heirs-at-law of the testator who are also devisees under paragraph 5 of his will, or whether it passed under the residuary clause of the will, in either case by an exercise in the will of a power of appointment provided for in the trust indenture creating the trust;

(2) Whether the gifts under the will to the Young Men's Christian Association of Chicago and The University of Chicago are or ultimately will be in excess of the limitation on gifts to charities imposed by the California Statute in case the testator is survived by heirs; and

(3) Whether the exercise of the power of appointment over one-half of the residuary estate after the termination of the life estate, given to the widow by the will, will be affected by the California Statute limiting gifts to charities in case she exercises such power in favor of charities;

Whereas, representatives of the said devisees under Paragraph 5 of said will, the widow, the Young Men's Christian Association of Chicago, The University of Chicago, and, subject to the approval of the Superior Court of Santa Barbara County, California, the Executor and the Trustees under the will, have tentatively agreed:
That the beneficial interest of the testator in the Chicago real estate held in trust and all accrued income therefrom should go to the devisees under paragraph 2 of his will, and that the Young Men's Christian Association of Chicago and The University of Chicago, should waive all interest therein;

That the Young Men's Christian Association of Chicago and The University of Chicago, at the termination of the life estate given to the widow, should each receive one-fourth of the residuary estate, in addition to any sums that may, pursuant to the will of the widow, be distributed to said institutions from that part of the residuary estate of the testator over which she has a power of appointment, regardless of the provisions of the California Statute restricting gifts to charities;

Whereas, after full deliberation it is the opinion of the Board of Trustees that it is to the best interests of The University of Chicago that a formal agreement embodying the terms tentatively agreed upon and set out in the above recitals, be entered into by the parties interested, inasmuch as such agreement if entered into will carry out what is understood by those interested to have been the intention of the testator; (2) will eliminate the uncertainty as to outcome, and the legal expense incidental to a proceeding brought in court to construe the will, and (3) will give The University of Chicago the full benefits of the bequest contained in his will and of any appointment which may be made in its favor by the widow of Ralph Isham in her will, without deduction because of the application of the California Statute limiting gifts to charitable institutions;

Now, Therefore, Be It Resolved, that the President or any Vice-President of the Board of Trustees of The University of Chicago, together with the Secretary or Assistant Secretary of said Board, be and they are authorised and empowered to execute and deliver in the name of and in behalf of The University of Chicago, a formal contract including the terms tentatively agreed upon among the parties interested therein and set forth in the recitals contained in this resolution, together with such other terms and provisions, not inconsistent therewith, as the said Superior Court shall approve and shall authorize the said executor and the trustees to enter into, and as they may deem desirable to
carry out and make effective such terms;

Be It Further Resolved, that the President or any Vice-President, of the Board of Trustees, together with the Secretary or Assistant Secretary of said Board, be and they are authorized and empowered to execute and deliver in the name of and in behalf of The University of Chicago, my and all instruments, including releases, waivers, and quit-claim deeds deemed desirable by them to carry out and make effective any and all the terms and conditions of any such contract entered into by The University of Chicago;

and, a vote having been taken, the motion was declared adopted.

The Treasurer and Business Manager presented the following communication:

The University of Chicago received recently from the Eliza H. Walker Estate, a one-half undivided interest, the remaining one-half interest being held by Lombard College, in six (6) houses situated in Chicago and its suburbs, and in two vacant lots, one situated in Beverly Hills, Illinois, and the other in Elgin, Illinois.

The trustees of Lombard College and the Sub-Committee on Real Estate of the Committee on Finance and Investment of The University of Chicago authorized the sale of these properties at approved prices for cash, or on contract, with an initial payment of not less than 25 per cent of the sales price, with 5 per cent, or more, payable annually, and with interest at 5 per cent per annum on unpaid balances, with the provision that upon completion of payment of 50 per cent of the purchase price that there be issued a Special Warranty Deed conveying title to the Purchasers, and that there be accepted in payment of the balance of the purchase price, a first mortgage loan with annual payments equal to 5 per cent or more of the purchase price and the balance payable in five years with interest at 5 per cent per annum on unpaid balances, payable semi-annually.

Since the sales authorizations were given by the University and Lombard College, the Business Office of the University has negotiated sales of six of the eight properties at authorized asking prices, leaving unsold one house and one vacant lot in Beverly Hills, and to obtain Title Guarantee Policies of Chicago Title and Trust Company and Torrens Title Certificates, it is necessary that there be made available certified copies of resolutions approving and authorizing sales.

Eliza H. Walker Estate
Therefore, it is recommended that your Board ratify, approve, and confirm the former action of the Sub-Committee on Real Estate of the Committee on Finance and Investment taken January 25, 1938, relative to the properties received from the Eliza H. Walker Estate, and that there be adopted the accompanying six resolutions.

It was moved and seconded to ratify, to approve, and to confirm the former action of the Sub-Committee on Real Estate of the Committee on Finance and Investment taken January 25, 1938, relative to the properties received from the Eliza H. Walker Estate, and to adopt the following six resolutions:

Resolved that the written authorization by three members of the Committee on Finance and Investment under date of January 25, 1938, relating to the sale and conveyance of the following described real estate, be and the same is hereby ratified, approved and confirmed:

The premises known as 14906 South Hamlin Avenue, Village of Midlothian, County of Cook and State of Illinois, and legally described as follows:

Lot Four (4) in Block One (1) in Robertson's Crawford Avenue Addition to Midlothian, a subdivision of the West 460 feet of the East 2013 feet of the South half of the Southwest quarter of Section Eleven (11), Township Thirty-six (36) North, Range Thirteen (13), East of the Third Principal Meridian.

Be It Further Resolved that the President or a Vice-President of the Board of Trustees of The University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of The University of Chicago, any and all contracts, deeds, and other documents and papers necessary in the premises:

Resolved that the written authorization by three members of the Committee on Finance and Investment under date of January 25, 1938, relating to the sale and conveyance of the following described real estate be and the same is hereby ratified, approved and confirmed:

The premises known as 3239 South Euclid Avenue, situated in the City of Berwyn, County of Cook and State of Illinois, and legally described as follows:

Lot Four (4) in Block One (1) in Robertson's Crawford Avenue Addition to Midlothian, a subdivision of the West 460 feet of the East 2013 feet of the South half of the Southwest quarter of Section Eleven (11), Township Thirty-six (36) North, Range Thirteen (13), East of the Third Principal Meridian.

Be It Further Resolved that the President or a Vice-President of the Board of Trustees of The University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of The University of Chicago, any and all contracts, deeds, and other documents and papers necessary in the premises:

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Be It Further Resolved that the President or a Vice-President of the Board of Trustees of The University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of The University of Chicago, any and all contracts, deeds, and other documents and papers necessary in the premises:

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Be It Further Resolved that the President or a Vice-President of the Board of Trustees of The University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of The University of Chicago, any and all contracts, deeds, and other documents and papers necessary in the premises:
State of Illinois, and legally known as follows:

Lot Twenty-six (26), Twenty-seven (27), Twenty-eight (28), and Twenty-nine (29) in Block Six (6), in Berwyn, a subdivision in Section Thirty-one (31), Township Thirty-nine (39), North, Range Thirteen (13), East of the Third Principal Meridian;

Be It Further Resolved, that the President or a Vice-President of the Board of Trustees of The University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of The University of Chicago, any and all contracts, deeds and other documents and papers necessary in the premises;

Resolved that the written authorization by three members of the Committee on Finance and Investment under date of January 25, 1938, relating to the sale and conveyance of the following described real estate, be and the same is hereby ratified, approved and confirmed.

The premises known as 3316 South Clinton Street, Berwyn, Illinois, County of Cook, and legally described as follows:

Lots Thirteen (13) and Fourteen (14) in Block Six (6) in Andrews and Piper's First Addition to Berwyn, in Section Thirty-one (31), Township Thirty-nine (39), North, Range Thirteen (13), East of the Third Principal Meridian;

Be It Further Resolved, that the President or a Vice-President of the Board of Trustees of The University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of The University of Chicago, any and all contracts, deeds and other documents and papers necessary in the premises;

Resolved that the written authorization by three members of the Committee on Finance and Investment under date of January 25, 1938, relating to the sale and conveyance of the following described real estate, be and the same is hereby ratified, approved and confirmed.
The premises known as 11359 South Church Street, situated in the City of Chicago, County of Cook and State of Illinois, and legally known as follows:

Lots Twenty-five (25) and Twenty-six (26) in Block Seventy-six (76) in the Subdivision of the Blue Island Land and Building Company, known as Washington Heights in Section Eighteen (18), Township Thirty-seven (37) North, Range Fourteen (14), East of the Third Principal Meridian;

Be it further resolved, that the President or a Vice-President of the Board of Trustees of the University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of the University of Chicago, any and all contracts, deeds and other documents and papers necessary in the premises;

Resolved, that the written authorization by three members of the committee on finance and investment under date of January 25, 1938, relating to the sale and conveyance of the following described real estate, be and the same is hereby ratified, approved and confirmed;

The premises known as 10848 South Bell Avenue, situated in the City of Chicago, County of Cook and State of Illinois, and legally described as follows:

Lot One (1), Lot Two (2) (except the South Twenty-seven and one-half (27½) feet thereof measured on the west line) and Lot Five (5) (except the South one hundred seventeen and one-half (117½) feet thereof) in W. A. Moore's Sub-division of Lots Forty-two (42) and Forty-three (43) in Block "R" of the Subdivision of Block "W" and Lots Fourteen (14) and Fifteen (15) in Block "P" of the Blue Island Land and Building Company's Subdivision of certain lots and blocks in Morgan Park Washington Heights in Section Eighteen (18), Township Thirty-seven (37) North, Range Fourteen (14), East of the Third Principal Meridian;

Be it further resolved that the President or a Vice-President of the Board of Trustees of the University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of the University of Chicago, the premises known as 10848 South Bell Avenue, situated in the City of Chicago, County of Cook and State of Illinois, and legally described as follows:

Lot One (1), Lot Two (2) (except the South Twenty-seven and one-half (27½) feet thereof measured on the west line) and Lot Five (5) (except the South one hundred seventeen and one-half (117½) feet thereof) in W. A. Moore's Sub-division of Lots Forty-two (42) and Forty-three (43) in Block "R" of the Subdivision of Block "W" and Lots Fourteen (14) and Fifteen (15) in Block "P" of the Blue Island Land and Building Company's Subdivision of certain lots and blocks in Morgan Park Washington Heights in Section Eighteen (18), Township Thirty-seven (37) North, Range Fourteen (14), East of the Third Principal Meridian;
Board of Trustees
March 10, 1938

Chicago, any and all contracts, deeds and other documents and papers necessary in the premises;

Resolved that the written authorization by three members of the Committee on Finance and Investment under date of January 25, 1938, relating to the sale and conveyance of the following described real estate be and the same is hereby ratified, approved and confirmed:

The property known as the Southeast corner of St. John Street and Condon Avenue, in the City of Elgin, Kane County, State of Illinois, and legally described as follows:

Lot One (1) in Block One (1) in Boulevard Addition to Elgin, Elgin, Illinois;

Be It Further Resolved, that the President or a Vice-President of the Board of Trustees of The University of Chicago, and the Secretary or an Assistant Secretary, be authorized and empowered to execute and deliver for and on behalf of The University of Chicago, any and all contracts, deeds and other documents and papers necessary in the premises;

and, a vote having been taken, the motion was declared adopted.

In order to hear a report from the Committee on Budget with respect to the budget for the fiscal year 1938-39 and a report from the Special Committee on Administrative Procedure, and to take care of any other matters that may need attention,

It was moved and seconded to adjourn the meeting to Monday, March 21, 1938, at 2 P.M., in the Board Room, and, a vote having been taken, the motion was declared adopted.

[Signature]
Secretary
The adjourned session of the March meeting of the Board of Trustees was held in the Board Room on Monday, March 21, 1938, at 2 P.M.

There were present: Mr. Swift, in the chair; Messrs. Axelson, Blair, Bond, Donnelly, Goodspeed, Hoffman, Hutchins, Randell, Russell, Ryerson, R. L. Scott, and Stifler, also, Messrs. Benton, Filbey, Mould, Flinkton, Steere, and Woodward.

Messrs. Jennings, Shull, Arnett, Avery, Bell, Douglas, Eaton, Epstein, Gendall, Hall, Lasker, Lindsay, McIlvain, Post, Quantrell, Rosenwald, A. L. Scott, Sherer, Stuart, and Zimmermann sent word of their inability to be present.

The Treasurer and Business Manager presented the following communication:

A form of agreement in the nature of a license from the University to the Public Administration Clearing House, setting forth the terms and conditions relating to the use and occupancy by the latter organization of the land situated at the southeast corner of Sixtieth Street and Kenwood Avenue, and of the new building recently erected thereon, is submitted herewith, with the recommendation that it be approved and that the appropriate officers of the Board be authorized to execute and deliver the same on behalf of the University. The instrument has been prepared in collaboration with counsel for the Public Administration Clearing House and has been submitted to and approved by the Spelman Fund of New York and its counsel as expressing the intent and purposes of the respective parties set forth in the several applications by the University and in the grants by the Spelman Fund for the building, its equipment and for the endowment for maintenance and operation. It is expected that the new building will be ready for occupancy on April 15 and will be in complete operation by May 1, 1938.

Memorandum of Agreement made this day of A. D. 1938, by and between The University of Chicago, a corporation, of Illinois, organized not for pecuniary profit (hereinafter referred to as the "University"); party of the first part; and the Public Administration Clearing House, a corporation of Illinois, organized not for pecuniary profit (hereinafter referred to as "Clearing House"); party of the second part:

The University is the owner of the certain real estate located at the southeast corner of Sixtieth Street and Kenwood Avenue, Chicago, Illinois, hereinafter referred to, and has received from the Spelman Fund of New York, (hereinafter referred to as "Spelman"), a gift of One Million One Hundred Sixty-Thousand Six Hundred and no/100
(41,163.600.00) Dollars, to be used for the erection and maintenance of a building to be located on the said site. This building will be completed on or about May 1, 1938, and is to be used for work and research in the field of Public Service and Administration. Such activities are to be carried on in said building by Clearing House and its associated institutions. This agreement is entered into in order to define the terms and conditions under which the said premises are made available to Clearing House and its associated institutions.

In consideration of the covenants, undertakings and agreements herein contained, it is mutually understood, covenanted and agreed by and between the parties hereto as follows:

1. University hereby grants to Clearing House for a term of twenty-five (25) years from May 1, 1938, a license to use for office purposes the building located on University's campus at the Southeast corner of Sixtieth Street and Kenwood Avenue, Chicago, Illinois, to be known as "1313 East Sixtieth Street" and the land appurtenant thereto, being a total of approximately one hundred sixty-nine (169') feet on East Sixtieth Street, by one hundred sixty feet (160') on Kenwood Avenue, extending to the East and West alley South of and adjoining.

2. The building shall be occupied by Clearing House for its corporate purposes, as expressed in its Certificate of Incorporation, as follows:

"To act as central clearing house for exchange of information and results of research dealing with public administration; to contribute toward a more complete and rapid interchange of knowledge and experience in the field of administration toward the elimination of needless duplication in research, and toward a closer and more effective cooperation between operating officials, research units and technical experts in public administration, and with a view to reducing the gap between theory and practice and making available to those who are charged with responsibility of final decisions, a better factual basis for action."

3. No part of the premises shall ever be used for any purpose of gain or profit. The Clearing House may permit the use of portions of the building, upon such terms and conditions as it may determine, by the various associations which may from time to time, in cooperation with each other and with the Clearing House, be engaged in the work of improving the standards and practice of public administration and in the furtherance of the general
4. University agrees to provide at its own cost and expense, and of the same general standard furnished by University to other campus educational buildings, to-wit:

(a) All necessary labor, materials, gas, water, electricity, and supervision for the proper maintenance and operation of the hot water supply, elevators, the heating, lighting, ventilating and air conditioning equipment, and all other mechanical services contained in the building including any water required for the operation of the cooling system.

(b) All necessary labor, materials, and supervision for the proper maintenance and operation of the building and grounds, including janitor service, cleaning, gardening, snow removal, watchman and guard service.

(c) All current or ordinary repairs and decorations, exterior and interior, including alterations to interior partitions for the various offices; provided, however, that University shall not be required in the case of alterations of all kinds to expend more than the sum of Three hundred and no/100 ($300.00) Dollars per year, any unused portion of such sum of Three hundred and no/100 ($300.00) Dollars per year to be cumulative over the period of occupation.

All special or extraordinary alterations shall be made by the Clearing House at its own cost and expense, but only after the approval therefor shall first have been given by University. Except as herein otherwise provided, all charges, services and expenses, including telephone service charges, shall be borne by the Clearing House.

(d) Public Liability, Workmen’s Compensation, and Industrial Diseases Insurance; it being understood, however, that such insurance relates only to the building and grounds appurtenant thereto and to the liability of University to the public and its own employees, and does not cover or protect Clearing House or associated organizations.

5. University agrees to provide, at its own expense, all necessary furniture and furnishings for all common rooms in the building, and for maintenance and repair thereof.

6. In the event of destruction of or damage to the premises by fire, University agrees to rebuild said premises or repair such damage with reasonable diligence, at its own expense, provided that University shall not be
required to replace any of the furniture or furnishings in said building other than the furnishings in the common rooms originally supplied by University.

The University agrees to carry insurance against fire up to Eighty per cent (80%) of the full insurable value of said building, and of the said furniture and furnishings, and its said obligation to rebuild, repair or replace shall be limited to the proceeds of such insurance.

The University does not undertake to provide windstorm, tornado, or other casualty insurance (other than fire) for said building, and in the event of damage to or destruction of said building by any such casualty rendering twenty-five per cent (25%) or more of the building untenantable, and of the parties hereto being unable or unwilling to undertake the restoration or rebuilding of said building, and of no funds being available for such purpose from other sources, this agreement shall therewith terminate and the Clearing House and its associated organizations will vacate and surrender possession of said premises within a reasonable time, not exceeding six (6) months from the date of such damage or destruction.

7. It is understood that if for any reason said premises shall cease to be exempt from general real estate taxes, Clearing House shall pay to University annually an amount equal to the general taxes which may from time to time be assessed against said premises. It is further understood that if any other governmental charges (other than special assessments for local improvements, but including taxes or assessments for water other than that required to operate the cooling system to be installed in said building,) shall be imposed against the land, building or contents, or imposed with respect to any services rendered thereto as to which exemption shall not be granted, Clearing House shall pay to University annually an amount equal to all such taxes or charges so imposed from time to time.

8. It is further understood and agreed that, in the event any substantial portion of the premises shall not be required or used for the purpose herein contemplated, the Clearing House shall be free to make all or any portion of such unused space available, from time to time, to University, upon such terms and conditions as shall be mutually acceptable and without prejudice to the provisions of this agreement.

9. Clearing House agrees that it and the cooperating associations will at all times throughout the term of occupancy make available to the University for purposes
of instruction and research such as its and their records, data, facilities and personnel as may be appropriate for its educational purposes, upon terms to be mutually agreed upon, and to permit the members of the social science faculties and students freely to consult the staff members of Clearing House and the cooperating associations on problems in their common field; to the end that the facilities of Clearing House and the cooperating associations may effectively aid the University in its work in the social science field.

10. Clearing House agrees that it will not permit any use to be made of the premises in violation of the laws of the United States, the State of Illinois, or the ordinances of the City of Chicago. It is understood that the University shall not be liable for any repair or maintenance or damage to or destruction or loss of chattels, equipment, books, records or other personal property of any kind or description brought upon said premises by Clearing House or by any of its cooperating associations, except when such damage, destruction or loss shall be occasioned by the wilful act or negligence of any employee or agent of the University.

Clearing House agrees to hold the University harmless from all claims, loss, cost, damage and expense, including reasonable attorney's fees resulting from the occupancy of the said premises by the University or its associated institutions.

11. Clearing House agrees for itself and for its cooperating associations that, except with the consent of the University, neither shall nor they will enter into any contract with any person, firm or corporation for labor, services, materials or supplies in connection with any additions, improvements or alterations which it may make on the premises or the building located thereon, involving an expenditure of more than One thousand ($1,000.00) Dollars, unless it shall be stipulated in and by a condition in such contract that no loss shall arise or be claimed on account thereof against the title or interest of the University in said premises, and such stipulation shall be filed of record in advance of any such work being done on such premises under said contract. Clearing House agrees to indemnify and hold the University harmless from any lien or claim of lien which may arise from any act or omission of Clearing House.

12. Clearing House agrees that it will not assign or permit any transfer by operation of law of its rights hereunder and that it will not sublet any part of said premises; provided however, that the right of Clearing House to permit the use of portions of said premises by
the cooperating associations shall not be construed as a
sublease within the meaning of this paragraph; provided,
however, that all agreements entered into between Clear-
ing House and the cooperating associations relating to
such rights of occupancy shall be in writing and duly
executed by the respective parties, shall contain provi-
sions that the same are subject to all of the terms and
conditions of this agreement and shall be made available
by Clearing House to inspection from time to time by
University.

13. Clearing House agrees to allow the agents and em-
ployees of University free access to the building and
premises for the purpose of examining the same, for the
purpose of making such repairs as it may deem necessary,
and for the purpose of making such alterations as may be
mutually agreed upon between University and Clearing
House.

14. Clearing House shall be responsible for taking out
and maintaining, or causing to be taken out and main-
tained, any Workmen's Compensation or Industrial Diseases
Insurance, and for making compliance with all govern-
mental requirements with respect to its own employees or those
of its associated organizations. Clearing House shall
also make payment of premiums on all insurance that it
may desire to place on contents of building.

15. In the event of any failure of the University, or
the Clearing House, to agree with respect to the inter-
pretation of the terms of this agreement, or as to the
mutual obligations of the parties hereto, as herein set
forth, then it is agreed that the question or questions
at issue shall first be submitted to Spelman, or its
successors, as arbitrator, and the award of Spelman
shall be binding upon the parties hereto, provided how-
ever, and it is expressly agreed, that any such award
shall not impose upon the University any financial
obligation in excess of that contemplated under the
terms of the gift from Spelman to the University for the
said building and its maintenance. In the event Spelman,
or its successors, shall fail or refuse, or be unable or
unwilling to take jurisdiction of such question or ques-
tions, or shall fail to make its award within ninety (90)
days after submission to it of such question or ques-
tions, then such question or questions shall be submitted
to the Board of Trustees of The University of Chicago, as
arbitrator, and in such event the award of such Board of
Trustees shall be binding upon the parties hereto.

If as a result of such arbitration Spelman or the Board
of Trustees of University shall determine that Clearing
House shall vacate said premises or that any one or more
of the cooperating associations should vacate the premises, Clearing House agrees to comply or cause such cooperating associations to comply with such decision within twelve (12) months from the date upon which such decision is rendered, and in the event of failure to comply with such decision, University shall have the right, by appropriate legal proceedings, to oust Clearing House or such cooperating association or associations from its or their possession of the premises.

It is understood and agreed that at the expiration of this license and from time to time thereafter prior to April 30, 1938, as long as Clearing House shall not be in default hereunder, the term of this license may be extended for such additional period or periods (not extending beyond April 30, 1988) and upon such terms as shall be agreed upon between the parties hereto, and in the event of their failure so to agree, then upon such terms as may be determined by arbitration as hereinabove in the first paragraph of this article provided.

It is further understood that Clearing House shall have the right at any time during the period of this license or any extension thereof, on twelve (12) months notice to the University, to terminate the arrangement herein provided for.

At the expiration of this license, or any extension thereof, whether by lapse of time or by termination as herein above provided, Clearing House shall vacate and surrender said premises or cause said premises to be vacated and surrendered, provided however, in the event of termination by other than lapse of time, Clearing House shall vacate and surrender said premises or cause said premises to be vacated and surrendered, on the date fixed for such termination, provided Clearing House shall have been given not less than twelve (12) months prior notice of such intention to so terminate in accordance herewith.

16. In the event it shall become necessary or desirable for either party to this agreement to serve any notice or demand upon the other, such notice or demand shall be in writing and shall be delivered in person or sent by registered mail, postage prepaid, addressed to University, attention of its Treasurer, at his office in the City of Chicago, now situated at 122 South Michigan Avenue, or such other address in Chicago, Illinois, as shall be furnished to Clearing House by University; and to Clearing House attention of the President or Chief Executive Officer of the Public Administration Clearing House at
March 21, 1938

1313 East Sixtieth Street, Chicago, Illinois.

17. The Spelman Fund of New York has affixed its signature to this agreement as evidence of its approval thereof, and as evidence that the said agreement is in conformity with the purposes and provisions of its appropriation.

In Witness Whereof, the parties hereto have caused this instrument to be executed by their proper officers thereunto duly authorized, the day and year first above written.

Attest:

The University of Chicago

By:

Secretary

Public Administration Clearing House

By:

Secretary

Approved:
The Spelman Fund of New York

By:

It was moved and seconded to approve the form of agreement as presented by the Treasurer and Business Manager and to authorize the appropriate officers of the University to execute and deliver the same on behalf of the University, and, a vote having been taken, the motion was declared adopted.

The President of the Board, as Chairman of the Committee on Budget, reported that the proposed budget for 1938-39, which would be presented by the President of the University, had been thoroughly discussed by the Committee on Budget at its meeting held March 18, 1938, and that after careful consideration the committee voted to recommend its adoption and the approval of the eight recommendations presented by the President of the University. He pointed out that there remained in General Reserve approximately $30,000 plus any savings in the underwriting from General Reserve supporting the budget for 1937-38; that the proper portion of the appropriation from the General Education Board had been included in the budget now being presented and that aside from the remainder of the General Education Board appropriation to be spread over a five year period, this left in the way of further reserves for support of the budget only the amount of approximately $1,000,000 in Rosenwald suspense. He stated that the Committee on Budget was much disturbed by the gravity of the situation and wanted the whole matter to have free discussion so that the situation might
be clearly understood.

The President of the University presented the following statement and recommendations which had been considered and approved by the Committee on Budgets:

I am submitting herewith the budget proposed for the fiscal year 1938-39 aggregating $8,398,410. In addition, there is included a supplementary budget covering the program of Public Relations amounting to $126,879. On page 6 of this memorandum is shown a comparison between the budget for the current fiscal year and the budget proposed for 1938-39 with the increases and decreases in the respective divisions indicated. Comments with respect to the several divisions of the proposed budget follow.

University General Division

In accordance with the President's statement to the Board at the March 10th meeting, the officers have prepared the General Budget Division to come within the total of $5,187,000. This is $824,763 less than the actual expenditures for the fiscal year 1937-38, the peak year for this division, and $444,893 in excess of the expenditures in 1933-34, the lowest year since the beginning of the depression. The proposed level of expenditures for 1938-39 represents a recovery of 44 per cent of the difference between the low and high points.

It is suggested that the total expenditures of $5,187,000 be financed (pages 4-5 of the budget) from student fees, endowment income, gifts including $300,000 from the General Education Board, sundry items and an underwriting of $578,670. Although the level of expenditures in the proposed budget is only $137,950 more than that for the current year, the underwriting is increased from $305,000 to $578,670, an addition of $273,670. Of this amount $136,950 is due to the proposed increase in expenditures and $137,720 represents a reduction in the estimated income. The major items of this reduction are due to the transfer from budget support of the estimated gift of the Rosenwald Family Association, $100,000, to meet the condition of the Walgreen Foundation and the exhaustion of the Rosenwald Special Fund, the balance of $25,662 being applied to the budget for 1937-38.

The present unappropriated balance in General Reserve is $30,082 and the unappropriated balance in Rosenwald Suspense Fund is $1,062,798, a total of $1,092,880. This total will be increased by whatever reduction there may
HI.

Board of Trustees
March 21, 1938

be in the amount required from these sources to provide for the excess of expenditures in 1937-38. During the last four completed years the reductions in underwritings from those contemplated in the budgets adopted were as follows:

<table>
<thead>
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<th>Year</th>
<th>Original Estimate of Underwriting</th>
<th>Actual Amount Required</th>
<th>Decrease</th>
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<tr>
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<tr>
<td>1935-36</td>
<td>0</td>
<td>0</td>
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</tr>
<tr>
<td>1936-37</td>
<td>479,512</td>
<td>0</td>
<td>479,512</td>
</tr>
</tbody>
</table>

The proposed underwriting of $578,670 at first glance looks rather staggering, but it is hoped the estimates of both endowment income and student fees may be exceeded so that the sums realized will be in excess of the amounts budgeted. In addition, it is hoped that the fund-raising program of the Development Committee will produce endowment and gifts which can be used for General Budget support. These factors, together with the possibility of savings in expenditures justify the belief that the actual underwriting will be considerably less than indicated in the proposed budget.

As previously mentioned, the contemplated increase in expenditures is $36,950 which is composed roughly of the following items:

- 38 faculty salary increases, aggregating $17,700
- 9 new appointments, including replacements, aggregating
  - Library: 3,350
  - Fellowships and Scholarships: 4,010
  - Operation of Buildings and Grounds: 1,050
  - Summer Quarter and Official Publications: 2,586
  - Retiring Allowances: 10,738
  - Miscellaneous - Balance: 5,149
  - Total: $36,950

Graduate Library School

The estimated expenditures amounting to $63,153 are financed (page 61) from recurring income, including a gift of $2,930 for the Library Quarterly and an appropriation of $10,593 from the Reserve for this School, the unappropriated balance of which is $31,435.

School of Social Service Administration

The proposed expenditures amount to $226,129 and are provided for (page 66) from recurring income, including outright and conditional gifts. In order to secure the latter, it will be
necessary to raise $10,013, of which amount $6,900 is practically assured, leaving a relatively small balance to be raised.

Rush Medical College
The estimated expenditures for this division amounting to $168,634 are financed (page 69) from recurring income and an underwriting of $40,112 from Rush Medical College Reserve, the unappropriated balance of which is $43,892. This sum will probably be increased by some savings in the underwriting for the current fiscal year. In the absence of increased support for this School, the scale of expenditures will probably be considerably reduced in the following year if operation is continued.

Medical School and Clinics
The estimate of expenditures, $2,398,641, is financed (page 86) from endowment income, results of operation, gifts (including $360,000 from the General Education Board), and an underwriting of $34,863 from the Reserve for Medical School and Clinics, the unappropriated balance of which is $242,261. The underwriting for 1937-38 was $35,142. It is now estimated that this budget will be balanced without use of the underwriting. Attention is called to the fact that the estimate of expenditures (page 86) provides for Free Patients in the several departments in the sum of $360,000. "Free Patients" includes provision for beds for research purposes, for services by the Out-Patient Department, for X-Rays, and for services of sundry Supplementary Departments as follows: Basal Metabolism, Brace Shop, Electrocardiograph, Anaesthesia, Operating-Room, Pharmacy, Physiotherapy, and Plaster Room. Nothing is included in these charges for services by the professional staff. This division of the budget now includes The Country Home for Convalescent Crippled Children (page 87), the estimated expenditures of which amount to $71,324, financed by recurring income and an underwriting of $14,111 from the Reserve for that Home, the unappropriated balance of which is $57,213.

Nursing Education
The proposed budget amounts to $33,429 financed (page 88) from student fees and endowment in the amount of $7,777, a grant from the Rockefeller Foundation in the amount of $12,000 and an underwriting from the Reserve for Nursing Education in the amount of $11,752, the unappropriated balance of which is $67,299.

Oriental Institute
The proposed expenditures for this division of the budget (page 89) amount to $321,024, a reduction of $55,431 from the
budget adopted for the current year. The program of the Institute, as you have already been informed, is in the process of retrenchment on account of a decrease in the support for this activity. The income for this budget is provided from endowment, current gifts, and a draft on prepaid gifts from the Rockefeller Boards in the amount of $99,634. The unappropriated balance of these gifts is now $90,804 but it is contemplated that savings in the current year's budget will increase this amount to more than the sum needed for next year's budget. In the event that this saving is not realized, the budget will be reduced to correspond with the funds available.

Public Relations

The Public Relations budget, which is supplementary in character, appears on page 90. The estimated cost is not included in the budget total since it was thought desirable to be able to state that the expense for this purpose, in addition to that normally carried by the budget, had not absorbed funds for budget support. This budget is partially financed from an appropriation of $29,940 in the General Budget Division, the normal expense carried by the budget, and to this extent represents a duplication. It will be noted that this budget calls for total expenditures of $126,879 which are to be financed in the amount of $29,940 as indicated, plus an item of $96,939 to be raised through the Birthday Fund, from alumni, and other donors.

Actions Requested

Your committee is requested to recommend to the Board of Trustees the adoption of the budget for 1938-39 amounting to $8,398,410 plus the supplementary budget for Public Relations in the amount of $126,879 as submitted herewith and with the following understanding as to financing and operation of the several divisions:

1. Tentative underwriting of the General Budget Division in the amount of $578,670 from General Reserve and Rosenthal Suspense Fund, the amount from each source to be determined when the results of the operation for 1937-38 are available.