for us the amount referred to, we would instantly file our claims for fifty-five thousand dollars; but if assistance can not be obtained in the writer's judgment it were futile to claim the forty thousand, yea, it were worse; it would jeopardize the fifteen thousand also. I believe that with the encouragement and help which would bring, Mr. McKinley, who strongly impressed me, could come here and work out deliverance and success. But the subject of the Presidency being referred to a committee, it were not discreet for me to discuss it. I am suffering in body, troubled in mind, and sick at heart almost unto the fainting, hope deferred has made it sick. I have too many burdens to bear; we seem to have had no executive head, and it is not for me much longer to be criticized, misrepresented, and misunderstood. I have ever had a friend, a counselor and a helper in you, and my heart thanks you for all the kindness of the past. You
know I have failed for the institution as I never could, or would for myself, and it may be that in the Beyond, I may hear the words "Well done". With the most pleasant greetings of the season, my dear Dr. Harper, believe me,

Sincerely yours,

W. Hitchcock.

P.S. If you would kindly permit Dr. Small to read this letter it will save me replying to his letter received yesterday.
President Harper,

University of Chicago,

My dear Dr. Harper,—Your favor of Nov. 23d, inquiring how matters stand in the College here, was received during my absence from the city; hence the delay in acknowledging.

I have nothing very cheering to report, but in order that you may understand the situation fully, let me say that at the annual meeting of the Trustees last June we had but a very small attendance, notwithstanding that special efforts were made to have a full attendance for the transaction of important business. Only four brethren from outside the city attended. Through their efforts Dr. Stetson was re-elected President, although the majority of the local officials did not favor that action. The Executive Committee was charged with the duty of finding a proper man to represent the financial interests of the College, and after much endeavor secured a favorable consideration from Rev. John A. Earl, of Waterloo, whereupon a special meeting of the Trustees was held near the end of September last, and he was elected Chancellor, he being present. I was out of the City at the time, but learned that he was favorably inclined toward acceptance of the position; but correspondence between Dr. Stetson and him after the meeting led him to decline. Then at the meeting of the State Convention at Boone in October, before the Education Society, the educational status in Iowa was fully discussed and statements made to the effect that Pella (with whom Dr. Stetson had been in conference for months) was disposed to fall into line if certain conditions were met. Dr. Morehouse was present at that meeting, and prominent brethren held a conference with him and discussed fully the situation as it now exists, the result of all which was, that without officially committing the American Baptist Education Society, he did, in answer to inquiries made to him by the writer, give decided encouragement that, should unification take place, that Society would be willing to contribute in order to obtain so happy a result. He afterwards drafted and handed to us a memorandum covering the points at issue, a copy of which I herewith enclose you, and which is self-explanatory.

This resulted in the enlargement of the Endowment Committee, of which Dr. Parsons, of Marshalltown, is chairman, I understand. It was expected that ere now that Committee would be convened and forces set at work to accomplish the end contemplated, but thus far there has been no meeting of that Committee and nothing has been done. Why this should be so, I do not understand.

Meanwhile the College is prosecuting its work with a full corps of teachers, who, with the usual self-denial are working faithfully, despite the fact that the way they do not yet appear how the salaries are to be paid. It is a disappointment to some of us that a more aggressive policy and a more progressive spirit do not prevail. It grieves me to have to write thus, but you are entitled to know the facts, and of course I write for your own information, only. What the Executive Committee and Finance Committee of the College propose doing to relieve the financial strain I do not know, as I am not a member of either committee. My thought is that they are as much perplexed as any of us.

In our local papers I see the statement made that the University has annexed Burlington Institute, and becomes responsible for its equip-
Dear Mr. Robertson,

I am writing to express my strong support for the recent changes at the college. As a member of the college community, I have noticed a positive shift in the atmosphere and overall morale. The new leadership has implemented several initiatives that have contributed to a more inclusive and welcoming environment.

One of the most significant changes has been the increased focus on diversity and inclusion. The college has made strides in recruiting a more diverse faculty and staff, which has helped to create a more representative and equitable community. Additionally, the college has launched several programs aimed at supporting underrepresented students, including scholarships and mentorship opportunities.

I have also been impressed by the college's commitment to sustainability. The administration has set ambitious goals for reducing the college's carbon footprint and has invested in renewable energy sources, which is a testament to the college's commitment to environmental responsibility.

In summary, the college has made significant progress in recent years, and I believe that these changes will have a lasting impact on the college and its community. I am proud to be part of this institution and look forward to seeing the continued growth and success of the college.

Sincerely,

[Your Name]

...ment and faculty. The inquiry comes to me personally, as I have previously taken the liberty of hinting to you in conversation, whether the solution from our difficulties here may not lead to or justify the same action relative to the College. This, however, is altogether gratuitous. How does it impress you?

I shall be pleased to give you any further information you may desire.

Very truly yours,

(Confidential.)
Dear Mr. Smith,

I have been in touch with Mr. Smith and he has expressed interest in the position you mentioned. I believe he would be a valuable addition to your team.

I will forward his resume to you as soon as I receive it.

Best regards,

[Signature]

(Confidential)
My Dear Dr. Harper:

I was glad to receive your letter of the 14th inst. because of the evidence it furnished of your recovery from your illness.

It is evident that Mr. Gates is laboring under a misapprehension of the conditions here financially. I have therefore, as you requested written him fully by this mail and enclose you herewith a copy of my letter, as it may be of service to you in further discussion of the matter with him. The annual meeting of our Board is on the 22nd inst. I feel that it will be the most important meeting the institution has ever had. Can you be present? You are greatly needed on that occasion. If it is not possible that you personally be here will you kindly see that Dr. Small comes.

Please advise me whether you will come, and greatly oblige,

Very cordially yours,

W.M. Aitchison

President W.R. Harper,

University of Chicago, Chicago, Ill.
State of Iowa, Office of Attorney General.

Des Moines.

Iowa City, Ia., Nov. 21, 1898.

Dr. W. H. Harper,

Des Moines, Iowa.

My Dear Sir,—

Yours of the 19th inst. at hand. I regret exceedingly that I will be unable to be present at the board meeting next Tuesday. I have other engagements which are imperative.

I had not heard that Mr. Anderson had definitely declined the proposition until the receipt of your favor. Des Moines College has a larger number of students this term than for many years past, and it would be most unfortunate, in fact fatal, to the institution to have it closed at this time. If it is now closed I shall despair of the institution ever being opened again as Des Moines College. It may be in future years the Baptists of the State may undertake to build another College, but it will probably not be for many years. It was estimated at our meeting in August that the deficiency would not exceed $3000 during the entire year. The debt of the College now is about $30,000. The property of the College is worth much more than $30,000. If, before the end of the year, we are unable to raise the deficiency for this year, and it should then be deemed best to close the College, we would be in no worse shape than we are now by closing the College at the present time.

I think that men enough can be found to guarantee the deficiency, taking some of the lots which we hope to save to the institution as security, subject to the mortgage that is thereon now. If this is true, we would be justified in continuing the school during the year. I do
not feel like admitting that it is past hope and quitting, letting the institution die. At the board meeting in August, I said that I would be one of ten to furnish $300, and purchase an equity of the College in one or more lots of the value of $300. If others can be found, we can in this way raise the $3000, which will justify us in maintaining the school during this year. In the meantime, if we find it is impossible, after having done our full duty in the matter to put the institution on a different basis, then we can submit to the inevitable.

With my present light, if I were present at the board meeting, my voice would be against closing the institution at the end of this term. If upon looking over the ground, it is found that we cannot pay the teachers their current salaries by any means whatsoever, of course the time has come to close it. Common honesty demands we should not permit them to give their time and labor without a prospect of pay, but I do not think that time has arrived yet, from the knowledge that I have.

If it were possible for me to be present, I would surely be there. I trust the board may be guided by wisdom.

Yours very truly,

Milton Remley
Mr. D. G. A.:

I am glad to see you are progressing so well. I have been informed by the Governor of New South Wales that you have been appointed to the position of Chairman of the Board of Education. I am very pleased to hear that you have accepted this appointment.

I understand that you have already been in correspondence with the Government regarding the appointment of a new Commissioner of Education. I am glad to hear that you have been able to reach an agreement with the Government.

I am also pleased to hear that you have been appointed as a member of the Royal Commission on School Education. I am sure that you will make a valuable contribution to this important task.

I am looking forward to your arrival in Sydney. I am sure that you will find the city a most hospitable place.

Yours sincerely,

[Signature]

Note: The hand-written note at the bottom of the page is not legible.
My Dear Friend:

I have been thinking of something which I have at last decided to present to you, though at first you may think me very "cheeky." It is in the form of two requests.

The first is that you advise Mrs. Reynolds to make Des Moines College her beneficiary instead of the University of Chicago. My reasons for making what you may feel is a very singular and presumptuous suggestion are these: (1) She is an Iowa woman, and Mr. Reynolds also belonged to Iowa. It is more fitting that the money should be given for an institution in their State, for there is not in the State a well endowed college. (2) Des Moines Needs the money a hundred times more than the University needs it. The University has for its patron one of the richest men as well as one of the most generous in the world, and he has, as you said, now taken
My dear Mr. Freund:

I have been thinking of something which I have at least reached to present to you. I think you may think me very "sneaky." It is in the form of two promises.

The first is that you have made a promise to make Des Moines College.

The second is that you have made a promise to the University of Chicago.

I am very grateful for your promise to Des Moines College. It is a very important and important promise to me.

I am also grateful for your promise to the University of Chicago. It is a very important and important promise to me.

Des Moines College needs the money and the money should be given to the University of Chicago.

The University of Chicago needs the money and the money should be given to Des Moines College.

As you know, Des Moines College was one of the most prominent in the world and as you see, you are taken up by the most prominent in the world.
W.R.H., 2.

the University into his plans as a part of his business. This means that no real need of the University will go unmet. His recent gifts show this. And the University has won the support of other very wealthy men who are ready to give liberally to make it what it ought to be. There is no doubt but that in the very near future the University will have as much money as it can use, and perhaps it will have more than it will know how to use. You know that this is the case. The University is where its necessities will be supplied liberally. There is no question about this. On the other hand what is the real condition of Des Moines College? It is located in a city in which there two or three hundred college graduates who have had the advantages furnished by the best institutions in this country, and they know when a college is well equipped. We have very inadequate buildings and apparatus and library. We are fearfully crippled in these respects. You do not know how crippled we are. Our endowment is only $100,000, but much of this is not productive. It is not all paid, and a good deal
DES MOINES COLLEGE.

AFFILIATED WITH

THE UNIVERSITY OF CHICAGO.

H. L. STETSON, PRESIDENT.

1853.

The University into the plan as a part of the presidency, the recent article from this I am pleased to say the University will do much. The recent article from this, I am pleased to say the University will do much.

And the University has now the highest of other very satisfying men who are ready to give generously to make it worth to others to participate in such a great enterprise.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.

You can now and perhaps in the very near future the University will have more than I know how to cover.
of the unpaid is not productive. We are in the condition of starvation.

We cannot live on our income, and we cannot retrench and do the work required of us. We have no rich patron. There is no man in the State who is able to take us and give us the help we need. I know this State very thoroughly, and I know that there is no man here who has the money to invest here and make us what we ought to be. In this respect we are altogether unlike the University. But we are placed in competition with institutions which have money. The State University has $100,000 a year to spend; the Agricultural College has $80,000 a year, and other institutions have good incomes. You can appreciate, now, our situation. Because of our location and relation to the University we are expected to do the very best kind of college work, and to get the kind and number of students we ought to have we must do this, but you know heavy a load this makes.

Just as you must do first-class university work so must we do first-class college work. Further, I cannot carry much longer this fearful load
DESMOINES COLLEGE.

AFFILIATED WITH

THE UNIVERSITY OF CHICAGO.

H. L. STETSON, PRESIDENT.

E. H. R. W.

Des Moines is the second largest city in the State of Iowa, and we are preparing to make the work here the most important part of the educational system of the State.

The University of Chicago has given us the opportunity to do this work in a way that will be of the greatest value to the people of the State.

We have a large number of students, and we believe that the work we are doing is of great importance.

We are fortunate in having a large body of professors and other instructors who are devoted to the work of education.

We hope that our efforts will be rewarded by the satisfaction of the students and the approval of the people of the State.

We wish to express our appreciation of the support which we have received from the University of Chicago.

We are grateful for the opportunity to bring our students into contact with the best minds and resources in the country.

We are glad to have the opportunity to do work that is of the greatest importance to the welfare of the State.

We are confident that our efforts will be successful, and we hope that the people of the State will be satisfied with the work we are doing.
W.R.H., 4.

I have worked day and night for four or five years, and I shall break down beneath this weight if some relief does not come from some quarter. Now, here we are, very poor, in actual poverty, straining ourselves to the very limit of our strength and going beyond, with work on our hands needed more than words can tell. If you were in my place for one week you would realize that I have not stated the case sufficiently strong. Knowing what I do, if I were where you are and you were here I would quickly do what I have asked you to do. Money invested here by Mrs. Reynolds, under the conditions now existing, will accomplish more for the University than if given to the University. It will enable us to train every year young men and women for the kind of work you want to do at the University and not a small number of them, either. Deal as generously by us as you have been dealt with by those who have helped you. Your needs are sure to be supplied, but we are in desperate need which I see no way to meet.
I have worked very hard during the last few weeks, and in the meantime have not come to some conclusion. Now here we see a very poor, to our property, by working on our own lands, we need very little of our stock in trade. If you were in my place, you would more than half your time on the case with satisfaction. Knowing best that I have not met the case with satisfaction, you would not do if I were where you are and you were here. You would certainly be willing to go on, looking forward to the coming of the year. You will see it is true to the University. It will succeed as long as you men and women are willing to work. You want to go to the University and not a small number of them. Deep as generosally pr as you have been great with my those who have helped you. Your wife is the same as your brothers and sisters.
And there is nothing which would make affiliation so successful. It would accomplish just what ought to be brought about.

The other request is that the form of the scholarships which the University offers to the graduates of academies and high schools in this State be changed. Is it just the thing for the University which is expected to make graduate work its main work to seek undergraduates? Why cannot you help us in getting students and at the same time help the University to get the right kind of prepared students? It can be done in this way: say to the institutions in Iowa where you are offering scholarships to undergraduates, we will give you a scholarship if graduate work after you have completed your course at Des Moines College. That is, make the scholarship available for graduates of Des Moines. Your present offer of scholarships is working against us quite a good deal.

Now, I have put before you what I believe ought to be done.
DES MOINES COLLEGE.
AFFILIATED WITH
THE UNIVERSITY OF CHICAGO.
H. L. STETSON, PRESIDENT.

And there is nothing which would make all the students so happy as
the offer of an opportunity to pursue college work at the university.

The offer is made to the graduates of Des Moines High School and
faithful adherents of the university.

The university offers to give the graduates of Des Moines High
School at the state a chance to do the men's work at the university.

Why should you not accept the offer of the university to take the
right kind of preparatory work and thus be prepared for college.

If you accept the offer after you have completed your course at
Des Moines College, you will receive a scholarship equivalent to
one of the best colleges.

So, make the most of the opportunity offered.

Good luck.

Walter H. B.
I know that I have not written from a selfish motive. And I know that if what I have herein proposed could be brought about that nothing which has yet been done will so set forward the cause of education in this State. I hope you grant these requests, for I believe that they are founded in good reason.

Very respectfully yours,

[Signature]

Pres. W. R. Harper, ph.D.,

Chicago, Ill.
DES MOINES COLLEGE.
AFFILIATED WITH
THE UNIVERSITY OF CHICAGO.
H. L. STETSON, PRESIDENT.

I know that I have not written from a settled position and I am sure that certain matters must be brought up at this time. I have been personal and I believe that you have the best interest of the College at heart. I have been gone long and so set to work on the case of education in the State. I hope you will prevent these tendencies & believe that they are

very destructive to each

Very respectfully yours,

HERBERT N.
Office, Des Moines.
My Dear Sir:

I am informed that the University will not grade the examinations from the preparatory department of Des Moines College. I desire most respectfully to ask that this rule be reversed and that all the examinations from this institution, in both departments, be treated in the same manner. My reasons are: first, this is the agreement in the articles of affiliation. The University agrees to offer its examinations in all subjects taught in Des Moines College, and Des Moines College agrees to employ the examinations in all subjects which it may teach. Des Moines College, both in law and practice, includes the two departments, preparatory and collegiate. Second, the preparatory needs the grading of the University more than the other department. The fact that the University will pass on the examinations is one of the very best kinds of stimulus for both instructors and students possible. I am speaking from experience, and I can assure you that if you want to secure the best work in the preparatory work the University must grade the examinations. Third, if the University does not grade these examinations there will be the greatest disappointment on the part of many of our students. They are here because it has been understood that all our work is performed under this kind of supervision of the University. Fourth, if these examinations are not graded by the University I fear that affiliation will be repudiated by the College. The disappointment on the part of the friends of affiliation will be so great that they will not want it at all. For if it is needed in the higher department it is doubly needed in the lower.

How is it with the academy at Morgan Park. Does not the University grade its examinations?

I am very much pleased with affiliation in most of its features. It is a great help to us in many ways. I want to keep it and get out of it still more. I am sorry that Franklin refused. I wish I could have met the faculty and friends and officers. I believe that I could have told them what would have helped them to see what is meant.

Very respectfully yours,

H. L. Stetson.
My Dear Ed:

I am informed that the University will not have the examination from the December examination because of the recommendation of the Board of Education. I am not sure if the examination will be held at the University. However, I have been informed that the examination will be held at the University.

I hope you will be able to attend and participate in the examination. I am very pleased to hear that you will be able to attend and participate in the examination.

Very Bestly,

[Signature]
Jan. 12, 1894.

My Dear Sir:

The lease received a bill for reading and examination work for 92-93 of $104.50, and last quarter of $27.50, total $132.00. We did not understand that this was one of the bills for us to pay. The articles of affiliation say that the University will furnish its examinations at least. In the discussion of the subject before the articles were adopted nothing was paid about this as an item of cost. The only objection we have is that it cuts down the teaching force from the University. The question arises whether the instruction is not worth more to us than the present system of examinations. The affiliation for affiliation is $100.00 per year, the Education Society helps $50. That year $125 for reading homes. We bid our ability to fit instructors
Lecturers any much reduced. If there should be an increase of students here during the coming four years and our ability to get instructed would be still further reduced.
The great thing in affiliation is to far as we am concerned is the instruction we get from the university, but far this it would need to be gained.
The truth is that $1000 per year is too small for the work of affiliation here. It ought to be $2000, per year. The necessary expenses are from one third to one half greater than any one had supposed they would be. I wonder what we can do.

Very respectfully,

A. L. Ashton.

Res. W. P. Harper, Ch. D.

Chicago, Ill.

Prof. Stephenson was delighted with his visit to the university.
Mrs. W. N. Harper, Ph. D.,
Chicago, Ill.

Dear Sir: You will remember that when we were considering the question of affiliation it was stated that one of its advantages would be the men whose scholarship it offered for changing undesirable instructors here. The trial has now come when the University can render this help by refusing to give its approval to one of our teachers, A. B. Price. This ought to be done and we ask that it be done, for the following reasons. One is that he has lost the respect of the students. Another is that he has persistently failed to do his work as he has been requested by the President through the Trustees. We are convinced that Price is the right man not to be retained here any longer. In a personal interview when we are able to see you we can go into details in respect to their need.
other matters.

We would respectfully suggest this for your consideration, namely, that you seek an interview with him and tell him that he cannot afford to lose the University's goodwill and its approval of him for future work at College. And that if he refuses them this consideration on his part, you, namely, the withdrawal of the approval of the University and also the termination of his services by the College at the end of next year and possibly within the year. You cannot afford this, and therefore it is better resign at once. You can do this without commencing any one else or other institution.

You may be very sure that we would not write these lines had not the strongest possible reasons for doing so. They are so strong that they outweigh the financial
difficulties which seem almost insurmountable to you from making this change.

I'm afraid to the other instructor about whom there seems a rumbleation for think nothing better for down at

present.

Of course you understand the necessity of silence in regard to what we have herein said.

Very respectfully,

H. L. Stimson.

W. Hitchcock.

Strictly Confidential.
I am uncertain as to what I should say with respect to your letter, if it is in reference to the

himself, I should be happy to have the pleasure of

sent to me. I am quite taken

To become your personal

written above. I have been

confidentially.

sincerely,

[Signature]
DES MOINES COLLEGE,
AFFILIATED WITH
THE UNIVERSITY OF CHICAGO.
H. L. STETSON, PRESIDENT.

DES MOINES, IOWA. Nov. 6, 1893.

My dear Mr. Harper:

There are a few things I want to say to you in the most sacred and strictest confidence. Please so regard this.

The faculty voted that the students would in my official communication be required to continue their work until the close of the Fall Quarter of '96. When they dismissed at the first of June, I thought the rules of affiliation and the practices of the University would permit the students to carry enough to the last of June, '96, and get their degree. I wrote in such words as I enclose, which I hope you will read.

During the Summer Mr. Gaul, who is back, worked in the history and made a 1076. When he talks all expunctions in the house and classes.
This would reduce his deficiency to 1 M A. Miss Daniels, who is deficient 3 1/2 M A. worked in German last summer, having previously had 3 M A. in German, and made a M A. in the same when she failed the examination and recites. Mrs. Albia Lee who are deficient 3 M A. worked in Political Economy last summer and made a M A. when they take an examination and pass.

It has seemed to me that each one of these students might be allowed to take an examination be permitted to carry sufficient work during the rest of the year to make the required number shortfalls and do this; and some are arranging the case of the other six or seven does not differ sufficiently from the above to require their detailed mention.

Several students are arranging to leave
I am Thursday, 

and any 

leave you 

by 

before four o'clock on Friday, the 8th, 

just in case you should be favorable to the proposition that examinations be given on work performed during the summer and additional work during the rest of the year be taken.

Very respectfully,

H. L. Atkinson.
Mrs. W. R. Harper,

Chicago, Ill.

Dear Sir: Your telegram was read this morning and read in meeting of the Faculty. They do not please to be dissolved. Deny the privilege of making up the work in which the students are deficient, and a course of instruction has been sent Mr. Curoll. I only wish to say that I am just as firm as any one in requiring that the full amount of work shall be performed, but I feel that these students ought to be handicapped. Break up deficiencies. Mr. Hardy's average grade is nearly 84; the others average from 70 to 85. Our two points please markedly definitely. First, have students be allowed to take one examination una

Oklahoma, and if they shall make priat
Dear Mr. President,

It is with great pleasure that I extend to you the invitation to visit our college. We are deeply honored to have the opportunity to present our institution to you and to share with you the unique features and accomplishments of our college.

Located in [city, state], our college is dedicated to providing an education that is both rigorous and inspiring. Our faculty are renowned for their expertise and commitment to excellence, and our students are motivated and dedicated to achieving their goals.

Our college is affiliated with [affiliation], and we are proud to be part of a network of institutions that share our commitment to education and community service. We believe that this affiliation enhances our ability to provide a high-quality education and to contribute to the well-being of our community.

I would be delighted to arrange a visit for you and your entourage, and I would be happy to discuss with you any questions you may have about our college. I look forward to the opportunity to meet with you and to discuss the many ways in which we can contribute to the future of education.

Sincerely,

[Your Name]
[Title]
[College Name]
<table>
<thead>
<tr>
<th>Subject</th>
<th>Credits</th>
<th>Grade</th>
</tr>
</thead>
<tbody>
<tr>
<td>Latin</td>
<td>3</td>
<td>73</td>
</tr>
<tr>
<td>Greek</td>
<td>6</td>
<td>84</td>
</tr>
<tr>
<td>Mathematics</td>
<td>3</td>
<td>75</td>
</tr>
<tr>
<td>English</td>
<td>4 1/2</td>
<td>84</td>
</tr>
<tr>
<td>History</td>
<td>3</td>
<td>90</td>
</tr>
<tr>
<td>German</td>
<td>3</td>
<td>88</td>
</tr>
<tr>
<td>Science</td>
<td>2</td>
<td>88</td>
</tr>
<tr>
<td>Elective</td>
<td>4 1/2</td>
<td>89</td>
</tr>
<tr>
<td><strong>Total Credits</strong></td>
<td><strong>27</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Deficient</strong></td>
<td></td>
<td><strong>25</strong></td>
</tr>
</tbody>
</table>

Deficient on total number of 16.56. Deficient during the three years Mr. Leach has been here he has been about 18 months here he has allowed to make up his deficiency during the rest of this year '95-'96. He desires to be examined on a 16.56 in history which he made up during this last summer. Leave this for exam.

Miss Daniels is practically in the same situation. She has been out six weeks during her college course. Her total credits are 2 3/4, a 16.56 of German made up during the summer. She desires to be examined in history. She has allowed to do this for the same reason her deficiency is 2/ 8 2 and 83.
Mr. & Miss Lee entered since Oct. 1, '94 from
Simpson College with total credits in 16 A.B. 40½ in
including Intercollegiate work. Total required including
Intercollegiate work 63. During '94-'95 they
earned 10½ A.B. 46, so that at the end of last year they
had 37 A.B. on 43, leaving 12 A.B. for this year.
During the summer they made up 10 A.A.
in Political Economy. They desire to take an
examination in the 12. Hence this conclusion.
They also desire during the rest of this year
To make up the remaining two A.A. by
this time. Hence this June will vary about 1082, or 83. Mr. Lee is 80 or 81.
Six as eleven attains one deficient from
1 to 1½ A.B. They desire to make up this
deficiency during this year. Hence this is
done. Their average grade is probably from 80 to 85.
All the above (making up will be
unformal in regular class work. Our
rule is that students can take regularly
only three hours a day, or fifteen hours a
week, hence these students be allowed
to take more work than this primary
order to complete their course in
June, 1962.
There is another different case. Mr. Lane graduated from the South Bend High School and then went to Morgan Park to take the full English course and graduated with the degree of B.S. He is now here taking work for the degree of B.A. Can any credit given for his work in the English Bible and English literature? He took a great deal of history and I think he should get credit for that work.
Mr. Howard, 

I have credit for a Mr. Smith to allow our students to take sufficient extra work to complete their courses in June 96. Any one has said that it is not in favor of the students doing full work that it is the received amount of work I have not been properly represented.

Please let me have your written answer by Monday morning.

Very truly,

H. L. Atkinson.