Dr. W. R. Harper,

Dear Sir,

Your telegram just at hand, I answer by mail lest a "message" may be misunderstood.

I stood in your office at the time the difference will not be so great to you. I presume, as much of the "waiting" has been to me.

You say proceeding as rapidly as legal forms permit. This may with the multiplicity of business cases you have in hand, seem to you entirely correct. To me it has seemed so very slow; perhaps, in part because it involved so much in point of health to me.

But this is not all. Everyone connected with interested in the Seminary feels the delay to be...
unaccountable. There is very much to be done always at this period of the year for the future or coming year, with the prospect of a new force with a new administration to come in to grapple with the work we wish to relinquish fully or entirely at the time named. (July 1, 1896) it has seemed to me you did not realize the situation. I can not bring myself to think, with some expression, that you are merely toy ing with something that might after all be dropped, or at best prove only a sickly effort that may end in a failure.

Allow me to repeat we do not wish to be responsible for a thing after July 11, 1896. If we cannot have satisfactory assurance that the work

May 1916.

The time is coming. I wish I could...
is to be taken in hand in an earnest vigorous way as we drop it we want to know it soon, hence I wrote you as I did in last letter.

That there was anything in said letter that implied any change of purpose on my part I am not aware it can only repeat my request that you re-read the correspondence of the past one or two months. You will see my interest in the school can never die. What I do however must be done in my own time in my own way. as I have so fully written, if you must not build on any other "hopes" of your own choosing.

Sincerely yours,

A.W. Shimer
My Dear Dr. Harper,

I have not yet sent the certificate of incorporation of the Shinn Academy to the Secretary of State. I await your direction in the matter. Moreover, I am clear that it is a mistake to go on with it. Mr. Shinn's last letter to you very emphatically refers to statements that while she feels great interest, etc., must be built on hopes on her assistance, not to me to intimate clearly that whatever she does give, if anything, will be, not in the line of any wishes, but of her own whims.

Some decision should be reached at once regarding the Academy Commons bills. The creditors are clamoring. I am really suffering for this money. I find no authority for the payment of these bills by the University. Nevertheless, I will, if directed by you & the Comptroller, to do so, approve the bills for payment. But it must be under protest.

Yours truly,
T. Godfrey
Dr. Harper,
The University of Chicago.

Dear Sir: Would you like to have us arrange for you or some other representative of the University to present the interest of the new Academy in connection with our closing exercises? Please write us that we may take this into consideration in making our plans.

Address me here and kindly send a duplicate letter to Miss Joy at Mt. Carroll. Mark the envelope.
Dr. Wm. R. Harper,

The University.

My dear sir:—

I send you inclosed a copy of the certificate of Incorporation of the Frances Shimer Academy. You will see that you are made a Trustee of the Institution.

I am requested to announce to the trustees that the first meeting of the Board will be held at the University of Chicago, in the President’s office in the Haskell Oriental Museum, on Friday May 8, 1896 at 4 P.M.

The meeting will be an important one, as the Board must not only organize, but must also provide for carrying forward the work of the school.

It is very much hoped that you will act on the Board of Trustees and if possible, be present at this meeting.

Yours truly,

T. W. Goodspeed
Secretary
May 18th, 1934

Mr. R. Harbord

The University

My dear sir:

I enclose herewith a copy of the certificate of inclusion in the roll of the Trained Teacher's Academy. You will see that you were made a member of the Institution.

I am pleased to announce to the Trustees that the first meeting of the Board will be held at the University of Chicago in the President's office in the nearest President's room on Thursday, May 18th at 4:30 P.M. The meeting will be an important one as the Board must not only organize our work, but also plan our work. I am very much hoping that you will be able to attend this meeting.

Yours truly,

[Signature]
Pres. W. R. Harper,
Univ. of Chicago,
Chicago, Ill.

Dr. Dr. Harper:—

I do not know whether I am going to be able to hold things down here very long or not. The serious feature in my mind is the lack of unity in the local Board, and the feeling which exists toward the University. I find, among others, these difficulties in the minds of certainly three, if not four of the local Trustees, viz: The fact that the Chicago people with the Dean constitute a majority of the Board; that the University controls the policy entirely, and yet furnishes no money; that the majority of the Trustees being non-residents, have also the power to move the Academy away from Mt. Carroll; the supposition that the present Dean is not to stay longer than next year, and the lack of confidence in the sort of administration that may follow; the lack of equipment and books, and finally the deficiency of last year and this.

I am inclined to think that correspondence has taken place with Beloit College with a view to breaking up the present affiliation with the University. It has been reported that Beloit stands ready to take possession of the Academy, guarantee its perpetuity, furnish it immediately with an independent endowment of at least $25,000, add to its equipment in books and laboratory, at the same time maintaining the requirements in the Charter that two thirds of the Board and the head of the school be Baptists.

So far as I can see, we are not going to be able to stop this agitation until an endowment sufficient to meet possible re-current deficiencies has been secured, and along with this some sufficient equipment. If the school should pay its entire current expenses for this year out of current receipts, I do not think that it would stop the agitation. The doubt would still remain whether it could do it another year, and even if it can do that, there remains the question of better buildings and better equipments. I am satisfied that these people, who are discontented, are really interested in the school, and would contribute money toward an endowment, if by so doing, they could assure the perpetuity of the school in Mt. Carroll.

I do not believe that it will be wise to allow the matter of providing for the deficiency on this year's account to wait until the Board meets on June 7th., or to put it in another way, if we can somehow arrange beforehand to get the needed funds it will disarm largely any opposition. I do not think that the actual net deficit on this year's business will exceed $500, and it may run down to $400, or even lower, but we will need more money than that on July 1st, because some of our resources are in fixtures, and insurance pre-paid and in books, stationery, Music and Art materials on hand, which we cannot dispose of until next year. We ought to have $1000 to pay up this year's bills and run us through the Summer. What suggestion have you got to make concerning this money?

P.S. I infer that we are not in the Official Educational Unit, which begins this week, by my being here now. Why do you think that?
Pres. W. R. Harper,

Univ. of Chicago, Chicago, Ill.

Dear Dr. Harper:-

Joseph S. Miles, cashier of the First National Bank, and member of our Board, said to me yesterday that he thought the thing to do was for the friends of the school to take a collection among themselves to pay whatever deficit there may be on this year's account. He said that he thought that if next year had a surplus, the Academy ought to be free to use that for equipment and not have to apply it on this year's deficit. He said, furthermore, that although he had not made up his mind whether he would be willing to serve on the Board any longer than June first, that he would be willing, according to his ability, to help raise the deficit for this year.

Yours truly,

[Signature]

P.S. Could come to see you Saturday pm at Elgin Sunday at May 14.
Mrs. Frances Shimer,
De Land, Florida.
My dear Mrs. Shimer:

The Academy is gaining ground. The new building has given it new life. The future seems to be certain. The Trustees of the University have made Morgan Park a school for boys only. Quite a number of girls who would otherwise have gone to the academy at Morgan Park are making application for Shimer. Mr. McKee seems to have the confidence of the people in Mount Carroll. I am convinced that substantial progress has been made towards the permanent establishment of the school in which you and we have so much interest.

On the other hand, debts have accumulated against the Academy to the amount of ninety-six or ninety-six hundred dollars, and it is neither wise nor safe to increase this amount. A committee was appointed by the Trustees at the last meeting to consider the question of the Academy, to consult with you, and to report to the Board, with recommendations,
at the earliest moment. I have consulted with that committee. The other members are Mrs. Hostetter and Mr. McKee.

I am strongly of the opinion that the time has come when it is not only wise, but necessary, to move in the direction of an endowment. It is not business-like to continue increasing the debt. All strong and permanent institutions of this kind must have endowments to provide against emergencies. If serious sickness should come into the school we would lose so much as to imperil the work. I am therefore convinced that immediate steps should be taken in this matter.

It seems to me, moreover, a very important consideration that, for the first time, the members of the Board are in unit in the opinion that the time has come to raise an endowment. In the meetings of the Board and in private every Trustee has committed himself to this opinion and has expressed a willingness to help. This expression of opinion, I take it, represents quite largely the
prevalent opinion in and town and community, and we would be unwise not to take advantage of this situation.

The sum which we ought to have is one hundred thousand dollars, but I myself doubt the wisdom of attempting so much at this time; I am afraid we should fail. I wish, therefore, to propose that we undertake to raise the sum of sixty thousand dollars, with the understanding,

First, That these subscriptions shall be paid at intervals extending over five years;

Second, that ten thousand dollars of this sum shall be used for the payment of debts, and fifty thousand for a permanent endowment of which only the income may be touched.

I believe that, if you could see your way to give one-half, or perhaps one-third, of this sum, we might be able, although with great difficulty, to raise the remainder. To do this will assure the future of the Academy, and will enable us to improve our facilities so that we may hope to win and hold a
fair share of the patronage which comes from the region we serve.

I beg you to take up the consideration of this suggestion. The work has gone on thus far encouragingly. If this step could be taken we shall have accomplished the great end towards which we have been working.

Trusting that at your convenience I may have the pleasure and privilege of hearing from you,

I remain

Yours very sincerely,

[Handwritten text continues on the next page]
August 16, 1900.

My Dear Mrs. Shimer:

I am very earnest in this matter because I see the intense possibilities just ahead of us, if only we can move forward. I have had the privilege of reading the longer letter which you wrote to Mr. McKee and which you suggested he should show me. I cannot express to you the measure of my sympathy with you in the present situation. I appreciate very thoroughly the statement you make in your letter just as I know you appreciate very thoroughly the statement which I made in my letter. The greatest difficulty in the whole situation lies in the fact that the Mount Carroll people do not feel encouraged to take hold unless you are able to lend a very large hand of assistance. It is impossible to make them see the situation as you describe it. People you know will not see things as they are even when they are told the truth.

We are therefore in the embarrassing position of not being able to move. You say that you are willing to act upon some moderate basis. I have made a proposition which evidently you cannot accept and as for myself I see clearly that you cannot. Will you kindly take up the matter and write me upon what basis you would be willing to join hands.
August 16, 1900.

with us. In other words will you not consent to define the "moderate basis" to which you have made reference in your letter. I feel very earnest in this matter because I see the immense possibilities just ahead of us, if only we can move forward now.

Sincerely hoping that you will give this matter the most favorable consideration possible, I remain,

Yours very truly,
understood that I cannot assume responsibility of any such part as indicate.

Some other scheme must be formulated. With your successful experience on this line of work we look hopefully to you to evolve something more practicable.

Anything within my capability will, as in the past, be done most cheerfully but the time is not yet to do as I would wish in the premises, hence I may as well be counted out, except on some more moderate basis.

Regretfully but most sincerely

Frances W. Sherier
Sept. 19, 1900.

Mr. A. C. Joy,
DeLand, Florida.

Dear Sir:

Your letter of September 15th has been received. I think I can appreciate Mrs. Shimer’s embarrassment and I trust that we shall all find our way out of the matter. I am inclined to believe that when the whole ground is considered that Mrs. Shimer will not be surprised that friends of education in and about Mount Carroll as well as all who are interested in the institution which bears her name should lean upon her. It is, after all, her child and we are trying to find ways in which to help it grow,—but I am hoping that I shall have the pleasure of hearing from her before long, and until then, I remain,

Yours very truly,
W. P. McKee,
Dean of Frances Shimer Academy.

Dear Sir:—

In response to your inquiry on behalf of the Board, we would say that we do not deem it in accordance with Mrs. Shimer's desire that we take over the management of the Academy, neither do we believe it her desire that we transfer our trust to the Academy Board.

We do not desire to make any changes in the investments as they now are, without consultation with the Board. Our purpose is, in co-operation with the Board, to seek to so invest the property as to secure the largest income, and this income we propose to pay over to the Academy treasurer annually to be used as the Board of the Academy sees fit.

It is our judgment based on the best information we have been able to obtain, that the estate is worth at a conservative valuation $70,000, outside of Florida,—over $50,000, of which is productive. And that the cash bequests and debts, apart from the bequest for the Academy, do not amount to more than $32,000.

We expect to begin to pay over to the Academy the income on the residuary estate as soon as the other bequests have been paid, and we expect that it will be possible for us to render the Academy substantial financial aid for the school year ending July 1st. 1903.

In view however of the fact that the estate will not furnish a sufficient endowment for the school, it is our hope that the Board may see fit to take immediate steps to ask the friends of the school for subscriptions of at least ten thousand dollars to pay off the debts of the Academy.

Very respectfully yours,

(Adelia C. Joy,

(Isabel D. Razz,)

(Winona S. Sawyer,
I. Personal Information

Name:

Address:

City, State, Zip:

Phone:

II. Education

Degree:

Major:

III. Work Experience

Company:

Position:

Dates of Employment:

IV. Professional Affiliations

Affiliation:

Dates of Membership:

V. References

Name:

Email:

Phone:

Name:

Email:

Phone:

Name:

Email:

Phone:

Signature:

Date:
Mt. Carroll, Ill., Feb 24, 02

Dear Dr. Harper,

I am convinced that the thing for me to do is to get away from here, by Sept. 1, 1902, if possible. Have you anything else you can give me to do? If not I will have to seek a pastorate as I would rather return to the pastorate than stay here.

Nobody could ask more considerate and generous support than you and the Board and the people of Mt. Carroll have given me here. To break my connection with you and with the University is the last thing I wish to do. But I am not willing to stay here.

Sincerely,

Prof. W.R. Harper
University of Chicago
March 24, 1902.

Pres. E. H. Harper,
University of Chicago.

Dear Mr. Harper:

I hereby present to you, on behalf of the Trustees, the accompanying letterclipping of the members of the Board to which I am sending this letter, for action when the Board meets.

March twenty-four, I agree with you that we ought to put the Academy in the way of living well, and that it ought to be done at once. Why not?

Yours very truly,

Mr. Clason.

April 3rd, 1902.
Dear Dr. Harper:-

I present to you herewith as to each of the trustees certain facts and suggestions for the consideration of the members of the Board in order that we may be the better prepared for action when the Board meets.

You will recall that the executors expressed a desire that the friends of the Academy should be asked for subscriptions to remove the debt. The mortgage debt of the Academy is $7,000.00, and the floating debt, less inventories of books, stationery, art materials, provisions, prepaid insurance, and fuel on hand is approximately $5,000.00, making a total gross debt of $12,000.00. Of this amount $9,000.00, approximately represents expenditures on current expense account for six years, and $3,000 approximately represents money spent for equipment and furniture and permanent improvements to buildings.

The Academy has no resources present or prospective out of which this debt can be paid. We are paying $500.00, a year interest on this debt. The amount paid for instruction in the Academy is not as large as it was six years ago and it ought to be increased; not necessarily to increase salaries, but to supply more instruction. Further we are paying two to three hundred dollars a year more for fuel than we would need to do if we had the money to put steam into East Hall. It is not at all feasible therefore to reduce the debt out of the regular income of the Academy without impairing seriously the efficiency of the Academy.

So far as we can see it is clear that the debt must sometime be raised by public subscription. Is this the time to undertake it? Are times apt to be better? Is it likely for any reason to be easier to do
this later than it is now? Is it asking too much that after Mrs. Shimer has given grounds and buildings and a third of South Hall and a sum for endowment sufficient to assure the perpetuity of the Academy, is it too much that we should undertake to care for the debt incurred in re-establishing the school on the new basis? Would the people who gave $4,000.00 for South Hall be likely to give $12,000.00, to clear the Academy of all encumbrances and to start it on a new career of usefulness? Once the question was will the Academy live? Now the question is shall we put it in the way of living well?

Yours truly,

[Signature]

It seems to me that this ought to be done — and it ought to be begun at once.

[Signature]

Can we get $12,000.?
Dear Doctor,

I hold a valuable piece of paper for $500, which fell due on the 7th given by you. If you desire to have it, send me $530. If you wish to use it, Cooper, I enclose a blank note to fill out and sign. But yourself—

Dean Mc Kee tells me that he has under consideration the Presidency of DeLorimier College. The change would mean a great loss to us. You do not need to be told that he is doing valuable work here. He seems to enjoy it, and the community esteem him highly. I hardly see how we can expect to improve the situation here, in a change, and we might do otherwise. Of course I understand that he is looking at the matter solely from our point of view. We have no right to hamper him in his place, for future usefulness, though, notwithstanding our need. I am a member of the Board of Trustees now, because that you and he have prevailed on me to remain. In the event of a change of administration I shall feel...
Dear President Judson:

On December 14, 1895, President Harper laid before the Executive Committee of the Board of Trustees the following memorandum of agreement between himself and Mrs. F. A. W. Shimer:

Mrs. F. A. W. Shimer agrees to make over to the University of Chicago the buildings and grounds (the latter comprising about twenty-five acres) of the institution known as the Mount Carroll Seminary, together with the furniture of the school (including library, apparatus, fifteen school pianos and two school organs) this property to be free from incumbrance of any kind, the estimated value of this property, including contents of buildings, improvements and good-will being $100,000. It being understood First: That the University consents to take the said institution under its care as an organic part of the University and agrees to conduct it for all time as a preparatory school for young women; but if in the future it may seem wise to the trustees to admit young men as well as young women, permission to do so is hereby granted. Second: That the name of the institution shall be the Shimer Academy of the University of Chicago. Third: That the transfer of the property shall be made at once, the management of the school to be transferred July 1, 1896. Fourth: That it is Mrs. Shimer's purpose to give to the University at her decease for use in connection with the Academy as thus conducted, the larger part of the property owned by herself as well as the property left by Dr. Henry Shimer by will to be used for educational purposes; these properties being estimated at $150,000, the will of Mrs. Shimer having been made in accordance with this purpose. W. R. Harper agrees to present this proposition to the Trustees of the University of Chicago and to urge its adoption by said Board.

(Signed) Frances A. Wood Shimer

Pres. Harper, Dr. Parker and the Comptroller were made a Committee to visit Mt. Carroll and examine the school and property and report to the Board of Trustees.

At the meeting of the Board of Trustees held January 14, 1896, the Committee on Mount Carroll Seminary made a full report recommending that instead of making the Seminary an organic part of the University, a separate board of trustees, a majority of whom should represent the University, be organized to receive the school
President Judson--

and property and that the school be affiliated with the University as an Academy.

This report was adopted and President Harper, Mr. Holden and F. A. Smith were appointed a committee to represent the University in carrying the recommendation of the Committee into effect.

Very truly yours,

President Harry Pratt Judson,
Harper Memorial Library.

P. S. There are no documents on file in this office concerning any contract of affiliation with Frances Shimer Academy.
From the minutes of the Board of Trustees, May 20, 1913: "At the request of President Judson it was ordered that a report be prepared and presented on the question of the advisability of the discontinuance of affiliation with the several affiliated schools."

At the meeting of the Board of Trustees held June 17, 1913, a recommendation (#25) "that the relation of affiliation with secondary schools be terminated on and after July 1, 1914" was adopted.
Chicago, January 10, 1916

Dean W. P. McKee,
Frances Shimer School, Mt. Carroll, Illinois.

My dear Mr. McKee:—

On examining the records of the Board of Trustees I find that in point of fact the action taken by that body on January 14, 1896, was that the School be an affiliated academy of the University. Incidentally, certain members of the Board of Trustees of this School represented the University. That being the case, I suppose that the general action of the Board a few years ago whereby affiliation with all academies should be discontinued would properly apply to the Frances Shimer School as well as others. Of course you will understand that this is not a matter that has any direct relationship to the School or to any one individual school, but is simply a question of general policy. If the records of your Board have any bearing on the subject I shall be glad to be informed. Herewith I am sending copy of report to me by the Secretary of the Board of Trustees.

R.P.J. — L. Very truly yours.
Office of the Secretary  December 22, 1915.

Dear President Judson:

On December 14, 1895, President Harper laid before the Executive Committee of the Board of Trustees the following memorandum of agreement between himself and Mrs. F. A. W. Shimer:

Mrs. F. A. W. Shimer agrees to make over to the University of Chicago the buildings and grounds (the latter comprising about twenty-five acres) of the institution known as the Mount Carroll Seminary, together with the furniture of the school (including library, apparatus, fifteen school pianos and two school organs); this property to be free from incumbrance of any kind, the estimated value of this property, including contents of buildings, improvements and good-will being $100,000. It being understood: First: That the University consents to take the said institution under its care as an organic part of the University and agrees to conduct it for all time as a preparatory school for young women; but if in the future it may seem wise to the trustees to admit young men as well as young women, permission to do so is hereby granted. Second: That the name of the institution shall be the Shimer Academy of the University of Chicago. Third: That the transfer of the property shall be made at once,—the management of the school to be transferred July 1, 1896. Fourth: That it is Mrs. Shimer’s purpose to give to the University at her decease for use in connection with the Academy as thus conducted, the larger part of the property owned by herself as well as the property left by Dr. Henry Shimer by will to be used for educational purposes; these properties being estimated at $150,000, the will of Mrs. Shimer having been made in accordance with this purpose. W. R. Harper agrees to present this proposition to the Trustees of the University of Chicago and to urge its adoption by said Board.

(Signed) Frances A. Wood Shimer
William R. Harper
President Harper, Dr. Parker and the Comptroller were made a Committee to visit Mt. Carroll and examine the school and property and report to the Board of Trustees.

At the meeting of the Board of Trustees held January 14, 1896, the Committee on Mount Carroll Seminary made a full report recommending that instead of making the Seminary an organic part of the University, a separate board of trustees, a majority of whom should represent the University, be organized to receive the school and property and that the school be affiliated with the University as an Academy.

This report was adopted and President Harper, Mr. Holden and F. A. Smith were appointed a committee to represent the University in carrying the recommendation of the Committee into effect.

Very truly yours,

(Signed) J. S. Dickerson

President Harry Pratt Judson.
Harper Memorial Library.

P.S. There are no documents on file in this office concerning any contract of affiliation with Frances Shimer Academy.
January 13th, 1916.

President H. P. Judson,
Chicago, Illinois.

Dear President Judson:

I have your letters of January 10th and 11th. I find nothing in our records beyond what you have found in yours, except a contract with Mrs. Shimer by which the endowment she left the School is forfeited if the agreement is not kept.

I should like your advice, preferably in a personal interview, but at your pleasure, on the following points as to what we may expect and what we should or should not do.

1. Tuition for our teachers at the University.
2. Scholarship for our academic graduates yearly.
3. Our examinations, inspected and papers read.
4. The use of the name of the University as a part of the name of the School; may it remain unchanged—dropping the subtitle in actual use?
5. The four University Trustees: will they retain their membership as individuals?

Very truly yours,

[Signature]

Rev. William P. McKee, Dean
January 22nd, 1916.

President H. P. Judson,
Chicago, Illinois.

Dear President Judson:

Since my last letter to you, I have discovered that the original correspondence between President Harper and Mrs. Shimer, when President Harper was soliciting from Mrs. Shimer the transfer of this School to the University, is in the hands of the executors of the estate of Mrs. Shimer and I have written asking that these letters and other papers referred to in the letters should be sent to me. I believe that they contain information which you would wish to possess in connection with the question of future relations of the School here to the University.

Very truly yours,

[Signature]

Rev. William P. McKee, Dean
January twenty-seventh,
1916

Dear President Judson:

I am enclosing herewith, copies of a letter from Mrs. Shimer to Doctor Goodspeed; a letter from Doctor Harper to Mrs. Shimer, and a copy of the contract between the Academic Board and Mrs. Shimer. These three documents set forth the intention in the mind of Mrs. Shimer when the property was transferred, and President Harper's intention and expectation as to the future relations of the Academy and University. I may find other papers bearing on the question, and if so, will send them.

The originals of these papers are in my possession, and I shall gladly send them if desired. My only purpose in sending copies, is in order to avoid the bother of making certain that they should be returned, as these originals belong to the executors of Mrs. Shimer's estate.

Yours truly,

President Harry Pratt Judson,
University of Chicago.
Chicago, January 22, 1916

Dear Mr. McKee:-

Yours of the 13th inst. was duly received. The matter will receive careful attention, and I will write to you later.

Very truly yours,

H.F.J. - L.

Dean W. P. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.
Lincoln, Neb.

Dr. T. W. Goodspeed,
Chicago.

Dear Sir:

Yours of late date with copy of proposed charter has been received. Replying I would say that I still feel in regard to the endowment as I have already expressed, in conversation and by letter, that if I give the school others must be responsible for its conduct maintenance but of this I will write more fully and in detail by next mail.

Examining the proposed charter I notice that the university officials (president, Secretary and Comptroller) after the first term will cease to be members of the Academy Board. Regarding it as I do, that connection of these officials with the board, is of vital importance (for reasons patent to every thinking person) I therefore stipulate (Page 2)

2. I wish these officials to continue perpetually members of the Academy Board and so suggest that one third of the remaining number, that is, four instead of five, go out every or (each) year.

In the old charter mention is made that the property shall never be taxed, does the general law of our state of Illinois provide that all school property shall be exempt from taxation thus making mention of exemption unnecessary in the new charter.

The charter says the Frances Shimer Academy of the University of Chicago shall be established in Mt. Carroll or elsewhere. Is it advisable to give this opportunity for change of location? May it not be a hindrance in securing funds particularly in Mt. Carroll and vicinity?

The new charter stipulates that two thirds of the Board shall be
Baptists. Please write me in regard to those already chosen that I may know what proportion of those I name must be members of the Baptist Church.

Will it be well to have Associated with the Academy Board an-other that may be honorary, the members of which may be invited to discuss questions of interest connected with the Academy, but have no vote and so not a controlling influence? This would enable us to secure the cooperation of some who are warm friends of the School who are debarred from becoming members of the Board because of restrictions. We could thus secure the help of former students too far removed to meet often with the Board, former patrons and teachers who can not be members of the Board but who would gladly cooperate with it in furthering the interests of the institution. There are also efficient men and women who have been students who are not graduates. Some of the young men who were students with us took their preparation for the old Chicago University, for Union Col., N. Y., for Mich. Uni. and for other higher institutions but who do not hold a Mt. Carroll Seminary diploma. Among these are men of prominence. I might mention H. H. C. Miller, Att'y at Law in Evanston who has an office in your city, Dr. Hertan Pratt of Chicago, Judge Shirk of Sedalia, Mo. Hon. Sam'l McCall of Boston, Mass., H. Charles Thomas, M. D., Phil.-men who have expressed deep interest in the future of the School and who have sent their daughters to us in some instances and by influencing other patronage.

I have thought of Mrs. Sawyer as a member of the Board. She with Mr. Sawyer, is about to go to Washington, as guests of Sec. Morton for a few days. If the Board meeting of the is to be held in Chicago in the near future she could stop on her return and attend it. Can you give me an idea of the probable time and place of this first meeting? Anything you might wish to communicate to her you could
Copy.

4.

address in care of Hon. J. S. Morton. One or two of those whom I shall name reside in Chicago and, as those of your Board are there I have thought that Chicago may be the most convenient place of meeting, but of that you will decide.

I will remain here to receive an answer to this. My communication which will follow this by next outgoing mail. If all is satisfactory between us, I will at once answer you naming those I prefer of our denomination to act with those selected by your Board.

F. A. W. Shimer.
Chicago, Feb. 18th, 1896.

Mrs. F. A. W. Shimer,
Lincoln, Neb.

My dear Mrs. Shimer:

Your letters directed to Dr. Goodspeed were received by him and have been given full consideration. In answer we would say (1) it was and is our purpose that the University officials, President, Secretary and Comptroller, shall always be members of the Academy Board. It is, however, impossible legally to stipulate this. In other words, these gentlemen as individuals, rather than as officials will become members of the Board by being reelected when their terms expire. I may cite you a parallel example. I wished it made a part of the charter that the President of the University of Chicago should always be a trustee. After full consideration it was decided that this could not be done, but that the precedent should be established by electing the first president to trusteeship, and the matter has become a part of the unwritten law. I appreciate your purpose in this and assure you that it is entirely in accordance with our desire.

(2) The general law of the state provides that school property shall be exempt from taxation.

(3) We thought it wise to insert the word "elsewhere" in the phrase "shall be established in Mt. Carroll or elsewhere". We believed that it would not only not be a hindrance in securing funds in Mt. Carroll, but a help. If the Mt. Carroll people get the opinion that the Academy is there for good, and that the University is responsible for its maintenance, no help would ever be received from them. Why should they help. If they know that it is possible under certain cir-
cumstances to make a change, they will be more likely to render us the help which will surely be needed. Of the eight already indicated to you as members of the Board, I think six are Baptists.

(3) In reference to another honorary Board, we think your suggestion a very good one, unless perhaps the seven names which you have in mind, and which you are to select, shall be largely persons at Mt. Carroll. We have found in our experience that persons at a distance have been able to render very little service. This, however, is a matter which can easily be adjusted if at any time hereafter such an honorary board is desired. It is not necessary that this shall be a part of the charter. Your suggestion with reference to Mrs. Sawyer is an excellent one. Nothing could be more appropriate, and we should try to hold the meeting in Chicago at a time when she would be present.

In reference to the second letter and the statement which it contains, you will allow me to make the following statement: There are three elements which, if the present arrangement is made, will enter into the future of the Frances Shimer Academy of the University of Chicago. (1) What you do; (2) what the citizens of Mt. Carroll do; and (3) what those more immediately connected with the University will do. By this arrangement your name and work will be perpetuated to eternity. You, of course know that any institution with which the University is connected, must of necessity take a high position among other institutions. The other openings to which you refer as possible for the future management of the school you yourself know to be of a feeble character. The school if placed in the hands of the Methodists will struggle along and be neither a source of satisfaction or interest. It will be disconnected from any great scheme of education, will become intensely denominational and will stand for little or nothing in the years that are to come. On the other hand, the connection of the Academy with the University of Chicago system, means certain rapid
development. It means that the school will sooner or later be put upon a high plane of efficiency. Why did we suggest in Dr. Goodspeed's letter that you should indicate your purpose more definitely than you had done with reference to the future? Simply for your sake and for the sake of the Academy. The University is not in the position of a suitor for a daughter. The parallel which you make is not a good one. The fact that we urge this upon you indicated no lack of faith whatever in you. We had and have perfect faith in your purpose to make the Academy your particular heir, and if you feel that this is as definite a statement as you can make, we shall be glad to go forward, although we believe as we believed before, that the future of the Academy will develop less rapidly because of the indefiniteness in reference to this matter.

I think now that I have covered all the points in both of your letters, and I hope that I have covered them satisfactorily. You will pardon me if I say that in my interview with you in Lincoln, I was most forcibly struck with your own character, the work which you had accomplished and the purpose which you had in mind. I felt that if in some small way I could help carry out this purpose, it would give me the greatest possible pleasure to do so. Everyone who is familiar with the situation must admire the courage and the self-sacrifice with which you have carried on this work. I can only hope that your health will be spared many years to see it flourish.

I remain

Yours very truly,

(signed) W. R. Harper.
Drs. Harper & Goodspeed,

Gentlemen,

When I wrote you one month ago, I expected you will have returned to Mt. Carroll. My physician here advises that I avoid the risk of Illinois climate & go directly to Florida on leaving Nebraska. With this plan in view, it will be impracticable to have a personal interview. Whatever I do in the matter of the school will need to be done by correspondence.

If we cannot agree upon terms and conditions, I must know very soon so as to avail myself of other opportunities open to me as I wrote you the 4th ult.

I feel strongly that something decisive must be done as to the future of the Seminary before I go South for the winter, which I have planned to do about the middle of December.

May I not therefore expect from you a very early reply.

Respectfully yours,

F. A. W. Shimer
THE WESTERN UNION TELEGRAPH COMPANY.

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THOS. T. ECKERT, President and General Manager.

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RECEIVED at Washington, D.C. on Dec 6

Dated Lincoln, Neb. 6

To Dr. W. R. Harper

You come direct to

residence of A. J. Sawyer

seventeenth and 12th St. S.W. Washington
Lincoln, Neb. Dec. 7, 1915

S.E. Cor. 17 & F. streets
Care of Hon. A. J. Sawyer.

Drs. Harper & Goodspeed,

Gentlemen,

A telegram from Dr. Harper was received by me at 2 p.m. yesterday & answered promptly, by wire, aed to his proposition for an interview here at Lincoln on Mon. or Tues. of coming week. This morning's Carrier brought me a letter from Dr. Harper, posted in Chicago Dec. 5. (bearing date Nov. 30.) received at Lincoln P.O. at 4 P.M. the 6th inst.

In view of the arrangement by telegraph for a personal interview, there seems no call for an answer, in detail, to the letter before me. I write however, promptly, that you may know the situation in case of any possible miss of the wires, or otherwise.

In the event of anything disappointing your coming to Lincoln on the days named in your message, I will be pleased to see to see you any day later in the week that may suit your convenience; My preference is however that it may be at as early a date as practicable.

On your arrival in Lincoln, take Hack direct to the residence of Mr. A. J. Sawyer, S.E. cor. 17 & F. streets.

In explanation I may say, I am visiting here as Mrs. Sawyer is one of our "old student". Thus I have combined the pleasure of an enjoyable visit with not so enjoyable treatment as a patient at the Sanitarium, though the latter has been very beneficial.

Yours truly,

Mrs. J. F. A. W. Shimer.
March Eleventh, 1916.

President H. P. Judson,
The University of Chicago.
Dear President Judson:

Replying to your request for my views on the matter of affiliation:

1. I am satisfied the University has a legal right to end the relation now existing.

2. So far as my personal feelings go I should much prefer that the University should not exercise that right.

3. I believe that if active representation by University men on our Board could continue, and if the use of the name of the University in our advertising could be withdrawn gradually, say half this year and half next; if the change must be made it might go into effect without very much harm to the School, particularly if we could continue to have our examinations read and graded as now.

4. The whole matter comes as something of a shock to certain local trustees who knew of President Harper's and Mrs. Shimer's confident expectation and intention that the relation was to be permanent.

5. The matter has had no official consideration by our Board and I write on my own motion.

With every confidence that the decision you reach in the matter will give due weight to all the interests involved, I am,

Cordially, yours,

[Signature]
I. I am attached to the University and so I write to you in the matter of attention.

2. I am suggesting the University have a formal right to

3. I am suggesting the University have a formal right to

4. Let the University change not examine theight

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Chicago, March 13, 1916

Dear Mr. McKee:—

Yours of the 11th inst. is received. I note your suggestions, and will give them careful consideration. Of course we desire to make the change in such a way as to do the least harm and the most good to the School. Of course I am quite aware of President Harper's expectation and intention at the outset. I am also aware of the decision of the Board of Trustees that the policy of affiliation with colleges and secondary schools should be abandoned. This change was deliberately adopted some years ago, and obviously it would be impracticable to continue the relationship with a single institution if it is given up with all the others, as indeed it has been. I will write you later on the matter.

With all best wishes, I am,

E. P. J. — L.

Very truly yours,

Dean W. F. McKee,
The Frances Shimer School,
Mt. Carroll, Illinois.
Dear Mr. Mckeel:

Yours of the 11th inst. is received.

I note your suggestions, and will give them careful consideration. Of course we desire to make the change in such a way as to do the least harm and the most good to the school. Of course I am quite aware of the conditions.

I recognize the necessity and importance of the point at issue.

I am not aware of the pecuniary interest of the point of discussion. This applies even more especially to matters of salary, etc., and apparently it would be improper to

rely on conjecture when entering upon a single institution.

If it is to remain as will, if the affair is neglected, it may be.

I will write you later on the matter.

With all good wishes,

Very truly yours,

[Signature]

Dean W. L. Mckeel

The Sandwich Seminary School

Mt. Carroll, Illinois