April 26th, 1902

Dear Mr. M. McKee,

My dear Mr. McKee:

I do not think we ought to write to Mr. S. H. Smith about sending our name until we receive your order in the morning. I am not sure if we are going to change the order of the books. I am as yet thinking a little with reference to the situation of the law school. I have written to Secretary and I may well that I am going home. I think you have more than thinking it is necessary on my part to keep your notes. You will hear from me within a short time.

Very truly yours,

[Signature]
Dr. W. R. Harper,

Chicago, Ill.

Dear Dr. Harper:

Mr. Rinewalt has not been able to secure a mortgage loan and he gives it up. The bank, which we are doing business with, is willing to continue to loan us money on short term paper as it has been doing, and it will increase the amount to $2500 instead of the $1000, which we have borrowed hitherto. This will allow us to wiggle along. Furthermore they are willing to loan us the $3000 for three years if Mrs. Shimer will give an accommodation note as security, or if some of the Board of Trustees will do this. Mr. Rinewalt says that it is out of the question to expect a member of the board to do it, but he thinks it would be a good thing to ask Mrs. Shimer to do it. I am not sure whether we are fulfilling the letter of the Board’s action in going ahead with the assurance the bank gives about temporary loans or not, but inasmuch as you have said to go along, and inasmuch as this is the only arrangement we have been able to make, we are going on and take our chances on the consequences. I wish, however, that you would consider the matter of asking Mrs. Shimer to lend us the use of her name. If she will do that we can borrow $3000 for three years at probably 5% and that will fix us out in good shape. Please let me hear from you with regard to that as soon as you can.

I have closed the contracts for advertising and I will go ahead with the arrangements for the steam heat, and the making over of the dining room. I am writing Dr. Goodspeed what the situation is and asking him to notify the teachers at once of their election. I tried to get you by telephone but was unable to do so. I wish I could see you but I live so far away.

Yours very truly,
I have enclosed the accompanying 30-day notice and I will go forward with the resignation letter to the home office. As the mortgage loan is still in the process of being refinanced, I am writing to express my intent to vacate the premises. If you require any further information, please do not hesitate to contact me. I wish you good fortune in your new endeavor. I hope to stay in touch.

[Signature]

[Date]
President W. R. Harper,  
University of Chicago,  
Chicago, Ill.  

Dear Dr. Harper:—

I enclose herewith a letter from Mrs. Glass, who has had three girls in this school in years gone by, two of whom graduated, and she has sent us more pupils than any other one woman in addition to sending her own. She has been the best friend in some respects that the Academy has had among its patrons. You will, therefore, be interested in the letter of which I send you a copy herewith.

Yours very truly,

[Signature]

Three girls sent by her have paid us over $2500.00.
President W. R. Harper,

Mr. W. C. McDowell.

Dear Dr. Harper:

Carroll, Illinois.

May 14th, 1901.

My dear Mr. McDowell:

The mother of Miss Louselyn Rogers, now in Beloit College of whom I wrote you some time ago, is a widow without much means who has kept her daughter in college largely by doing sewing herself for the people about. Generally, the daughter is very anxious to go to the University to obtain an University course which will require two years. I do not believe I can have her make a home to find more than $250 a year or $350 for two years at the utmost. I am of the opinion that if the tuition could be provided for, she probably would strain a point and send the girl. Is there anything to be done in a case of this sort when the girl herself is really worth educating? Mrs. Rogers has not talked to me about the matter, but she has talked to Mother and I am of the opinion that this is the situation.

Yours very truly,

[Signature]
May 15th, 1965

Mr. W. T. McKee

Mr. Carter, Jr.

If you wish, Mr. McKee,

We will try to help Mr. Rogers.

on the whole I think it is better for you to consult the correspondence. The case seems to be a good one, and if she can find three hundred or fifty women, I think the University can arrange to have her go through.

Very truly yours,

[Signature]
President W. R. Harper,
Chicago, Ill.

Dear Dr. Harper:—

The mother of Miss Louelyn Rogers, now in Beloit College of whom I wrote you some time ago, is a widow without much means who has kept her daughter in college largely by doing sewing herself for the people of Mt. Carroll. The daughter is very anxious to go to the University to finish her University course which will require two years. I do not believe that Mrs. Rogers is able to find more than $300 a year or $350 for her expenses at the utmost. I am of the opinion that if the tuition could be provided for she probably would strain a point and send the girl. Is there anything to be done in a case of this sort when the girl herself is really worth educating? Mrs. Rogers has not talked to me about the matter, but she has talked to Mother and I am of the opinion that this is the situation.

Yours very truly,

[Signature]
Don't let my play

notwithstanding the urgency of the situation and the fact that I have
been authorized to pay for the same and that I have
received your letters and telegrams of instructions to do so,
I am unable to authorize the immediate payment of
the sum of $200.00 which you have requested to
be forwarded here. I am unable to send you any
money at this time, as my funds are insufficient
for the purpose. I am, therefore, unable
to meet my obligations to you. I am,
however, willing to arrange a
meeting with you in order to
discuss the matter further.

Yours sincerely,

[Signature]

[Date]
May 27th, 1901.

Dean W. P. McKee,
Mt. Carroll, Illinois.

My dear Mr. McKee:

I think it would be better for you to prepare the report, and I will modify it.

Very truly yours,
Dear W. P. Moxee,

Mr. Garret, Illinois,

Mr. Moxee:

I think it would be better for you to prepare the report, and I will modify it.

Very truly yours,
President W. R. Harper,
University of Chicago, 
Chicago, Ill.

Dear Dr. Harper:

I will depend on you to arrange the matter of the treasurer by letter, inasmuch, as you are not to be present at Commencement time.

Will you also prepare a report of the Committee on endowment to be submitted at that time? I would be glad to do so, but it seems to me that you want to express your own faith in the ultimate outcome of the matter rather than have me do it.

Yours very truly,

WM M

MB I enclose report to be signed by you.
PREZIDENT W. R. HAMPTON,

UNIVERSITY OF CHICAGO,

Dear Mr. Hampton,

I will hereby report the matter of the
researcher, Dr. [illegible], as you are not to be present at Commerce-
ment time.

Will you therefore report a report of the Committee on equipment to be
supplied at that time? I would like to go on, but it seems to me
that you want to expedite your own report to the ultimate outcome of the
matter. Please send me your report.

Yours very truly,

[Signature]
June 8th, 1901

Dear Dr. Harper McGeachrnn,

The wedding is set for Thursday June 27. I am anxious to have your presence. It will be a quiet, only a few will be there, but an important occasion referred to. I can think of nothing that I should enjoy more.

Mr. W. P. McKee,
Mt. Carroll, Illinois.

My dear Mr. McKee:

Your note has been received. It will give me great pleasure to be present on the important occasion referred to. I can think of nothing that I should enjoy more.

Vida has just come home from Paris, and I shall ask you to send me also an invitation for her.

You do not tell me at what hour the wedding will come off, you must be there. Can you do so?

Very truly yours,

Yours

Place—3706 Hibbard Ave
10 minutes from your office

McKee
June 8th, 1939

Mr. W. P. Mooney
Mr. Carlott Corporation

Dear Mr. Mooney:

I am happy to hear from you.

I wish you the best of luck in your endeavors.

I hope you had a pleasant trip to New York.

I will be in touch with you shortly.

Best regards,

Very truly yours,
Dear Dr. Harper,

The wedding is set for Thursday, June 27. I am anxious to have you present. It will be quiet—only a few—and I will take you from your work but an hour if necessary. I know that this is asking much, but I feel as tho' you must be there. Can you do so?

Yours,

McKeen

Place—5306 N. Hildard Ave

10 minutes from your office
Dear Mr. Hallford,

I am forwarding a copy of my resume to Mr. Hallford, as you requested. My experience and qualifications are detailed there. Please let me know if you need any further information or if there is anything else I can provide.

Best regards,

[Signature]

[Address]

[City, State, Zip Code]
July 25th, 1901.

Dean W. P. Atlee,
Storer Academy, Mt. Carroll, Illinois.

My dear Sir:

I am writing to say that we have been engaged recently in widening our connections in the general advertising field and among advertising agencies through the various facilities of the Press Division. It has been suggested that the establishment of closer relations between the Press and the affiliated schools in the placing of advertising would be mutually advantageous. With this in view I would suggest that you allow the Press an opportunity to figure on such newspaper or magazine advertising as you are contemplating in the future.

Arrangements have been made whereby we shall be able to place advertising for the various departments of the University and for the affiliated schools at actual cost, and by handling all of this business it is believed that a considerable saving can be effected. The University would realize at the same time an advantage growing out of the fact
Dear Mr. M. M'Kee,

Edward Vaughan, M.C., O.M., I.T.I.

I am writing to say that we have been

suggested recently to aneloize our connection to the

General Secretary Tifllo and some shatet and the eye

take strongs the various lectures of the lecture DI-

amongst. If you have suggested that the statement

want to offer to any between the press and the

University members to the pleasure of the University

many a majority shatetence. With this in view

I would suggest that you allow the press an oppor-

ity to figure on your newspaper on making shatet.

As you are a competent judge in the future,

Arrangements have been made whereby we

shall be able to give shatetence to the various

members of the University and for the altittle

schools of education. I am Permit to the

principle that a considerable saving

can be effected. The University would realize of the

same time an shatetence growing out of the fact.

Yours truly,

[Signature]
that it is able to place all of this business through one channel, thereby extending its influence in the general advertising field.

The Director of the Press, Mr. Newman Miller, will be glad to confer with you at any time, and I thank you in advance for any cooperation which you may give us in this matter.

Very truly yours,
Mr. Miller, with your consent, I am about to submit to you an open and complete statement of the facts of the case,

which I am able to verify in the presence of, and by personal knowledge of, the parties.

Very truly yours,

[Signature]

[Date]

[Address]
Dean Dr. Harper:
The treasurer has advanced us $8000 (including the old deficit of $300) on the building fund — South Hall — and he says the bank would rather not advance any more. They are willing to let us have some more if I will lend use of my name. We must have $700 more on important bills (interest on mortgage — labor bills and teachers for last year) and paid. My salary is back.
$900--- but I will get
$700-- more for the Academy
to protect its credit till
school opens--- unless
you have a better plan
to suggest.

Inquiries are now
numerous than a year
ago--- but the actual
number of rooms enga-
ged is not much ahead
by last year; same time

Yours

M. Keel
Dear Dr Harper:

I am somewhat disturbed over the poor prospect for pupils. We have had more inquiries than usual, but we have not had as many rooms actually engaged by pupils as we had a year ago at this time. Of certain Chicago inquiries prove to be promising I may go to Chicago to see the people concerned next week, and will see you while there if you can give me time.

We have exceed the appropriation for advertising—have written second letters to nearly all who have sent for calendars—have secured names of young women & girls in towns over the west who expect to go to girls schools and have written scores of letters to such; have had old pupils and friends visit inquiries in numerous towns; and have met people here and have gone out into surrounding towns to see many girls who want more work than we can give them.

McKel
Dear Mr. President,

I am writing to express my sincere appreciation and gratitude for your generosity and support towards our efforts. Your assistance has been invaluable, and we are deeply grateful for your understanding and cooperation.

I am pleased to inform you that we have made significant progress in our project. The team has been working hard, and we are confident that we will complete the task as planned. We value your trust and confidence in us, and we are committed to delivering the best results.

If you have any questions or concerns, please do not hesitate to let us know. We would be happy to provide you with any additional information you may need.

Thank you again for your support. We look forward to continuing our collaboration.

Yours sincerely,
Dear D. Harper,

Sept. 17, 1901.

Mr. H. P. McKee,
The Frances Shimer Academy, Mt. Carroll, Illinois.

I have had a long talk with Mr. Rineyward about the situation. He thinks with me that Mrs. Shimer

I note what you say concerning a talk with Mr. Rineyward.

I will write Mrs. Shimer. I note what you say concerning

she asks me to write to you. I understand that the increase from 44 to 52 pupils is an

I think that you have reason to be encouraged and not discouraged. The increase from 44 to 52 pupils is an

increase of 20%. Can we not cut down our expenses for the

year?

Yours very truly,

...
Sept. 7, 1907

Mr. H. P. M'Kee:

Dr. The President of Queen's Academy, M. Ger. Coll., L'burg

My dear Mr. M'Kee:

I note what you say concerning a talk with Mr. Rinehart.

I note what you say concerning the question whether I think that you have reason to be encouraged to carry on with the prophecy. I think that you have reason to be encouraged to carry on with the prophecy. The inference from it to be drawn from it and to the inference of 80X. Can we not give our experience for the present.

Yours very truly,

[Signature]
Dear Dr. Harper,

I have had a long talk with Mr. Renwalt about the situation. He thinks with me that Mrs. Shimer will have to go security for us. We think however that the loss of the trustees is well known, and that an unofficial request from you to Mrs. Shimer might bring the desired result without putting it in the shape of a request from the Board. I have talked with Mr. Miles and Dr. Metcalf, too, and they feel that it would be a reasonable
Dear [Name],

I hope this letter finds you well. It is always a pleasure to hear from you and to learn about your recent activities. I am delighted to hear that you are enjoying your time in [Location] and that your work is going well.

I have been following the developments in [Field] closely, and I am excited about the potential for innovation in this area. I believe that we can make significant contributions to this field if we continue to work together.

I would be honored to meet with you in person to discuss our pilot study. I have attached a copy of the study plan for your review. If you have any questions or concerns, please do not hesitate to let me know.

I look forward to hearing from you soon.

Best regards,

[Your Name]
Mt. Carroll, Ill.,

request to make of Mrs. Smurn. I wrote her the situation fully two weeks ago, A request from you would not be a surprise ther.

In case you do not take this view of it will you not arrange for a trustee meeting early next week? It seems some one of the two must be done at once.

The situation as to attendance is this. We have
32 pupils in the house, as against 25 the first week last year, and 18 the first week the first year. We have 20 day pupils - 52 in all - as against 44 at this time a year ago.

If we keep all we have we will receive $10,500 in school funds in this year - $2,000 short of what we need. We expect to get more gifts - some are "in sight." Nobody can be more humiliated
Pres. W. R. Harper,
University of Chicago.

Dear Dr. Harper:—

I am glad you have consented to write Mrs. Shimer and I will await her reply with anxiety. I hope that your letter to her and her response will be very prompt.

In the matter of reducing expenses, we will effect a reduction of perhaps $200.00, on account of the absence of Miss Hulburt this quarter. The appropriation for provisions was based on a larger attendance than we have at present and unless the attendance increases the appropriation, of course, will not all be used. We may save $350 in that way. The money appropriated for permanent improvements has been expended and we can do nothing there. The appropriations for salaries are fixed and I do not know how to reduce them without the consent of the people concerned. We may save a little out of appropriations for labor etc. With the pupils that are in sight who have not yet come I should say that we might increase the total receipts, if we hold what we have, to $11,700 (budget $13,600) and reduce the expenses to $13,000 (budget $13,600) leaving the situation as follows:—

Yours truly,

[Signature]
Dear Mr. Harper,

I am glad you have connected to write Mr. Sherman and I will start my letter with sincerity. I hope that your letter to him and your response will be very prompt.

In the matter of opening an exchange, we will attract a revolution of $65,000.00 on account of the expense of Miss Hamilton's trip. The appropriation for purchases was passed on a larger attendance than we ever before and unless the attendance increases, the appropriation to your account will not be needed. We may save $350.

In that way, the money appropriated for permanent improvements can be saved and we can do nothing more. The appropriation for the new exchange and we can do nothing there. The exchange is fixed and I do not know how to reduce them without the consent of the people concerned. We may save a little out of surplus. But the surplus is not great and we cannot buy it. With the surplus, more in right who have purchased for labor etc. With the surplus, more in right who have purchased for labor etc. With the surplus, more in right who have purchased for labor etc.

It we had more, we had to raise $1000.... and reduce the exchange.

Yours truly,
Oct. 26, 1901.

My dear Mr. McKee:

I have your note concerning Mrs. Hostetter's daughter and assure you that we shall be glad to take up her case. I am writing Mrs. Hostetter now.

Thanking you, I remain

Yours very truly,
Oct. 28, 1909

Mr. McKeen:

I have your note concerning the Hootch. I regret
your generous offer, but I am afraid I cannot
accept it. I am writing to say that I am
waiting for it to come. I remain

Yours very truly,

[Signature]
Mt. Carroll, Ill., Sept. 24, 1901.

Pres. W. R. Harper,
University of Chicago.

Dear Dr. Harper:

Our Mrs. W. R. Hostetter's daughter Beth graduates from the Academy the coming June, having taken five years for the work. She will undoubtedly take the scholarship and I am satisfied that they intend to have her go away to school, though they have not said that they expect to send her to the University. She is one of the finest pupils I have ever known and I am very anxious that she should go to the University. I think it would be a good thing if you should write to Mrs. Hostetter with regard to the matter expressing your interest in her daughter. I am in hopes that she will be with you next year.

Yours truly,

[Signature]
Dear Mr. Harper,

Dear Dr. Harper,

Our Mr. W. R. Hester, a graduate of the University of Chicago, is interested in the possibility of obtaining a graduate degree in the field of education. He is currently teaching at the Academy and has been accepted into the program. He intends to pursue a degree in educational psychology.

We would like to extend our gratitude for the opportunity to provide him with these educational resources. We believe that this program will benefit both him and our institution.

I am confident that Mr. Hester will excel in his studies and contribute to the field of education. We are excited about the potential impact he will have on the students at our school.

Thank you for your consideration.

Yours truly,

[Signature]
June 26, 1901

President Harper,
The University of Chicago

My dear Dr. Harper:

Mrs. Shiner wishes to have the enclosed letter if possible reach her on the evening of the 27th. We have not any other Chicago address for her than that of the University. Will you kindly take this to her as you go to be present at the time of her marriage?
or if too late for that send
to Much address as will
reach her. I am sorry to
trouble one to full of cares
with so small a matter—but
nothing is small for a
bride, you know.

We are deeply interested
in this marriage and
hope much of good will
come from this new relation.
Mrs. Thiers is suffering
from nervous exhaustion
and is obliged to lay
aside all business and
work of any kind for
the present.

With most hearty wishes
for a continuation of prosperity
for you. I am

Very Sincerely,

Julia C. Joy
October 4th, 1901.

My dear Mrs. Shimer:

We have ever had, so many pupils left before the year closed that we found ourselves at the end with a deficit of fully fifteen hundred dollars. All I had hoped that we would be able to carry on, but this has not been possible. The Treasurer is unable to find workmen to do the necessary repairs and improvements for which we need funds. We have made some efforts to secure additional funds, but have not been able to do so.

The Trustees voted last February to authorize such a loan of three thousand dollars, but the agreement of the Bank was not obtained. The exception of the money that had been expended for furniture and fixtures and permanent improvements are also needed. The Board has made a decision to advance us no more money and to keep things going until this year's expenses can be covered by the income from the endowment fund.

This year we had carried on our books as resources, as the opening of school. They now feel that we should have something to show for it, but each year has demanded additional expense in this way and the amount has grown so large as to make too heavy a burden. If we take the current receipts at the present time, we can repay them what we owe, but if has been exaggerated by the annual deficit. Year we do it will be impossible to go forward with the work of the Academy, as it would leave us without funds, or the payment of pressing bills.

Last year's losses incurred were serious, and this year, it was suggested by Mr. George Campbell, although we began the year with the best prospects we
October 4th, 190--

My dear Mr. Smith:

I had hoped that we would be able to

certainly forward the matter of the endowment promptly

and therefore be able to start on the work of the Year

the without any further necessity on your part.

The Trustees were able to agree to find the amount

for the year and place a mortgage on the

property with the necessary improvements.

The expressions of the money that were exchanged for

agreement and it is now a matter of importance to

see that we have carried on and to make as long as

efficient and effective as possible any improvement.

The trouble and the trouble to show you, it's just seem to be

remembered by the exchange to take away and the

amount the same to work as to make two years a part-

of the exchange and to carry on the agreement

been exchanged by the present situation.

Year

Before I sent it over were seven hundred dollars

but I am not, owing to certificates ought to the

exchange of the amount with which I think you are

satisfied, the former amount were retained, and

satisfaction we began the year with the bequests we
who took the position of treasurer when Mr. Finewart resigned, that you would be willing to sign with us a note for one year, and in that case he said the deficit of fully fifteen hundred dollars. All these items together have put our finances into such a condition that it became necessary to make another permanent loan. The Trustees voted last February to authorize such a loan of three thousand dollars, until the long wished for increase in attendance can be realized. The treasury and other members of the Board made inquiries in many directions, but failed entirely to place this loan. The Carroll County Bank considered their former decision to advance us no more money and advanced enough to keep things going until the opening of school. They now feel that we should either make some permanent provision for a loan or to increase as we hoped it would. And our expenses on account of current expectations. If we take the current receipts at the present time, we can repay them what we owe them; but if we do, it will be impossible to go forward with the work of the Academy, as it would leave us without present funds for the payment of pressing bills still due on last year and also bills now accumulating on account. It was suggested by Mr. George Campbell, reorganization of the teaching force and our school.
who took the position of treasurer when Mr. Rinewalt resigned, that you would be willing to sign with us a note for one year, and in that case he said the Bank would be glad to make us what would amount to a permanent loan of three thousand on thirty-five hundred dollars. This would have to run until we could make some permanent arrangement about endowment or until the long wished for attendance should increase so that it could be paid a little at a time out of current receipts. My purpose, therefore, at this time is to ask this service from you in our time of very real and pressing need.

It is a source of constant regret to all of us that the attendance at the Academy has refused to increase as we hoped that it would. Had our expectations been realized in this particular, the financial difficulty would not have arisen as it has. The affairs of the Academy have been managed with economy and very close attention. Our bills have been collected almost without any loss whatever; every method known to us has been employed to increase our financial receipts. I may say that the reorganization of the teaching force which has taken
who took the position of treasurer with Mr. Riemer.

Dr. Hacker later went to work for another firm, where he
had a position at one point, and in that case he was
brainstorming to form a "what if" scenario about a
possible merger. He now has to implement the company's
strategy, make all departmental decisions and report
enough revenue to the board. He tried to go back to work
before leaving, but it was far too late.

First to the New York office from you in our firm, or
to myself and your brother, we
are truly grateful for your
time and energy to inform us of
the offer, and the opportunity to discuss the
matter. We are happy to give consideration to your
offering and extend an open line of communication.

The potential of the acquisition has been managed
with great caution and a close evaluation. Our attorneys
and counsel have reviewed the proposed arrangement
with the best interest of the company in mind.

Please feel free to contact me at any time for further
information on the acquisition or to answer any
questions you may have.
place gives promise of better things than we have had in the past. The attendance is larger, both in the house and outside of it; than it has been at any time during the past ten years. The increase in rates, instead of diminishing, seems rather to have tended to increase the demand for accommodations. The spirit in the school is good and the attitude of the community is favorable. It is impossible for us to give up.

It is a source of very great regret to me to be compelled to bring these matters to you in this form, especially when we know that your health is impaired. We know that you have helped us very much in days gone by, and we feel that the cooperation of the friends of the old Seminary is one of the greatest elements of the success that we have met and do meet. We are doing everything we know how to keep this connection fresh and strong. We still believe that the encouraging features are more numerous than those of the opposite kind, and we are more hopeful than we have ever been that if we can tide over the present crisis we can meet success in the enterprise. I come, therefore, with the request that we should either make some permanent provision for a loan or pay them the money borrowed on account of current expenses.
Dear Mrs. Shimer:

I am writing to address the matter of the endowed work of the Academy. Without the contributions of our supporters, we were able to fund the work you requested. However, due to unforeseen circumstances, we are now faced with a financial shortfall.

To ensure that the work can continue, I am reaching out to all our supporters to request additional contributions. Any amount, no matter how small, will be greatly appreciated.

Thank you for your continued support and understanding.

Sincerely,

[Signature]
Dear Mrs. Shimer:—

I had hoped that we would be able to carry forward the matter of the endowment promptly and thereby be able to sustain the work of the Academy without any further anxiety on your part. The trustees were able two years ago to fund the indebtedness of the Academy and place a mortgage on the property which covered the indebtedness with the exception of the money that had been expended for furniture and fixtures and permanent improvements. This we had carried on our books as resources as we had something to show for it, but each year has demanded additional expense in this way and the amount has grown so large as to make to heavy a burden for the expense fund to carry. The difficulty has been exaggerated by the annual deficit. Year before last it was only about $700.00, but last year, owing to certain conditions inside the Academy buildings with which, I think, you are acquainted, the losses incurred were serious, and although we began the year with the best prospects we have ever had, so many pupils left before the year closed that we found ourselves at the end with a deficit of fully $1500.00. All these items together have put our finances into such a condition that it became necessary to make another permanent loan. The trustees voted last February to authorize such a loan of $3000.00. The treasurer and other members of the Board made inquiries in many directions, but failed entirely to place this loan. The Carroll County Bank reconsidered their former decision to advance us no more money and advanced enough to keep things going until the opening of school. They now feel that we should either make some permanent provision for a loan or pay them the money borrowed on account of current expenses. If we take the current receipts at the present time we can repay them
I fear nobody that we may be able to carry to carry
the waters of the Cornishman, hoping any pleasure to escape to escape the
wreck of the vessel. Without the further security of the vessel, the
wreck and the wreckers of the Cornishman with the wreckers with the
wreckers on the wreckers, which contains the wreckers with the wreckers
for the wreckers that we may escape to escape the wreckers and
hence to escape on the wreckers, which contains the wreckers with the wreckers
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for the wreckers that we may escape to escape the wreckers and

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for the wreckers that we may escape to escape the wreckers and
owe them, but if we do, it will be impossible to go forward with
work of the Academy, as it would leave us without present funds for
the payment of pressing bills still due on last year and also bills now
accumulating on this year. It was suggested by Mr. George Campbell, who
took the position of treasurer when Mr. Rinewalt resigned, that you would
be willing to sign with us a note for one year, and in that case he said
the Bank would be glad to make us what would amount to a permanent loan
of three thousand or thirty-five hundred dollars. This would have to run
until we could make some permanent arrangement about endowment or until
the long wished for attendance should increase so that it could be paid
a little at a time out of current receipt. My purpose, therefore, at
this time is to ask this service from you in our time of very real and
pressing need.

It is a source of constant regret to all of us that the attendance
at the Academy has refused to increase as we hoped that it would. Had our
expectations been realized in this particular the financial difficulty
would not have arisen as it has. The affairs of the Academy have been
managed with economy and very close attention. Our bills have been col-
lected almost without any loss whatever; every method known to us has been
employed to increase our financial receipts. I may say that the reorg-
anization of the teaching force which has taken place gives promise of
better things than we have ever yet enjoyed. The attendance is larger
both in the house and outside of it than it has been at this time of the
year in any year of the Academy's history. The increase in rates instead
of diminishing seems rather to have tended to increase the attendance.
The spirit in the school is good and the attitude of the community is fav-
orable. It is impossible for us to give up.
It is a source of very great regret to me to be compelled to bring these matters to you in this form, especially when we know that your health is impaired. We know that you have helped us very much in days gone by, and we feel that the cooperation of the friends of the old Seminary is one of the greatest elements of the success that we have met and do meet. We are doing everything we know how to keep this connection fresh and strong. We still believe that the encouraging features are more numerous than those of the opposite kind, and we are more hopeful than we have ever been that if we can tide over the present crisis we can meet success in the enterprise. I come therefore with the request which I have specified above, and would ask of you your kindly consideration and reply.

Very sincerely yours,
It is a source of very great regret to me to be compelled to decline
these matters to you. I am, however, sure that you will understand
the importance of the matter. I am writing to you about the
affair of the cooperation of the students of the University of
such a nature that we have met and we have met each other
and we are in a position to know how to keep this connection
free and active. We will believe that the cooperation of these
students is the most important and that we can meet the pressing
circumstances in such a way that we can meet the pressing
circumstances. I hope that you will also agree in this matter
very speedily.

Very sincerely yours,

[Signature]

October 28th, 1901.

Pres. W. R. Harper,

University of Chicago.

Dear Mr. Harper:

Miss James is sick with sciatica. We are very much afraid that she will have to go to a hospital for a month. It is possible that it will be even more serious than that. If she has to go to a hospital for a month we will have to make temporary provision for the instruction in Latin. We can take care of her work as Lady Principal through some of the teachers now present, but nobody here can teach Latin. Miss Blaine, if she cares to do the work and can do it with the right spirit. If not, I would try to get some one from Chicago. Miss Blaine in the matter? She is here with little or nothing to do, and would no doubt be very glad to help us out. She is the only person in this community or neighborhood who could do it. The other things would be to try to get somebody from Chicago. What would be your judgment as to the course to pursue in case we are compelled to get an instructor temporarily?

Yours truly,

[Signature]

Mt. Carroll, Illinois.
Oct 28th, 1907

Dear W.T. Halsey,

My dear Mr. Halsey,

In the case proposed I would not

mean Halsey, it is a case to go the work may can go

It will with the right spirit. If not I was trying to

let some one from Chicago. I think we could fill

the place there if ever.

Very truly yours,

W. R. Harper,
University of Chicago.

Dear Dr. Harper:—

Miss James is sick with sciatica. We are very much afraid that she will have to go to a hospital for a month. It is possible that it will be even more serious than that. If she has to go to a hospital for a month we will have to make temporary provision for the instruction in Latin. We can take care of her work as Lady Principal through some of the teachers now present, but nobody here can teach Latin. If we have to make temporary provision for a month would you deem it wise, under any circumstances, to have anything to do with Miss Blaine in the matter? She is here with little or nothing to do, and would no doubt be very glad to help us out. She is the only person in this community or neighborhood who could do it. The other thing would be to try to get somebody from Chicago. What would be your judgment as to the course to pursue in case we are compelled to get an instructor temporarily?

Yours truly,

[Signatures]
Dear Mr. W. {}

The work with statistics is very much

The statistics of the January 1960 will have to be a report for a month. If you are

wise, I will make several more sessions from that. If you face to face to face

we have to make temporary provision for the

information in Latin. We can take care of her work as Irish Plumbing

If we have to make temporary provision for a month month you

may well make any circumstances to have sympathy to go with

It is not possible to cope with little or nothing to go with

May have to try to get someone from Chicago.

Yours truly,

University of Chicago

W. R. Henkle
Pres. W. R. Harper,
University of Chicago.

Dear Dr. Harper:

Mrs. Shimer's funeral occurs at 10:30, Thursday morning. I understood you by telephone to say that Dr. Goodspeed would be here to speak at that time. Mrs. Hazzen reaches Chicago by the C.
E. & I railroad at 9:15 Wednesday. They will come out at 2 o'clock in the afternoon. Dr. Goodspeed will select his own time, of course, for coming. I had thought if you were going to be here we would have a meeting of the Board, but I suppose that under the circumstances it would not be desirable.

Yours truly,

[Signature]

MB Mrs. joy is in Davenport - has been for a week - that Mrs. Shimer was much better. Nobody had any notice - warning. Telegram came Sunday morning.
Dear Mr. Banner:

I am going to telephone you from 9:30 this morning. I hope to be there at that time. The dinner is to begin at 11 o'clock. You will come out of the office in the afternoon. Dr. Goodbee will select his own time of course. I have arranged that you will be there for the dinner and I believe that your company at the table will be pleasing to me.

Yours truly,

[Signature]
The Frances Shimer Academy
of
The University of Chicago
Office of the Dean

Mt. Carroll, Ill., Nov. 16, 1901.

Pres. W. R. Harper,
University of Chicago.

Dear Friend:—

Miss Joy tells me that Mrs. Shimer's will is in DeLand, Florida, and that as soon as she can have it probated she will send me a copy of it. It was made some years ago and Miss Joy has only read it once and does not wish to undertake to give the details from memory. She assures us, however, that the Academy is generously remembered, though the total value of Mrs. Shimer's estate will be much lower than it was at one time thought. The executors are Miss Joy, Mrs. Hazzen, and Mrs. W. B. Sawyer, of Lincoln, Nebraska.

Yours truly,

[Signature]
Mt. Carroll, Ill., Dec. 3, 1901.

Pres. W. R. Harper,
University of Chicago.

Dear Dr. Harper:

Mrs. Hazzen came back here yesterday, and I find that the will has not yet been probated, and it is uncertain when it will be. They may not probate it in Florida where it now is because the laws require that all the executors with their attorneys shall be present in Court when the will is probated. The Sawyers do not want to go to Florida for that purpose. There may be other things also, and on the other hand, none of the executors wish to probate the will in Mt. Carroll on account of the trouble with the will of Dr. Shimer here. It is possible that it may be probated in Iowa where Mrs. Shimer holds property. I had some further details from Mrs. Hazzen concerning the provisions of the will. It appears that certain minor bequests of a definite amount are named to relatives and to Miss Joy and Mrs. Hazzen, and that the remainder of the estate is to be held in trust by the executors perpetually for the use of the Academy, or until such time as they consider the Academy thoroughly established, when they may transfer the property to the Academy trustees if they elect to do so. The impression that I got from Mrs. Hazzen is that the executors feel that the estate will not be sufficient in itself to guarantee the perpetuity of the school, and that at least the total amount of the indebtedness of the Academy ought to be raised by a public and general subscription at the earliest possible date. I gather that the executors would probably be disposed, provided the board of trustees was constituted to suit them, to transfer the remainder of the estate to them if the debt were removed. Mrs. Hazzen seemed to think that there would probably be some where between twenty and forty thousand
Dear Sir,

I have the honor to submit the following for your consideration:

[Handwritten notes and signatures]

Yours truly,

[Signature]
dollars worth of property after the bequests to other parties had been paid, which would ultimately come to the Academy. She thinks that the final outcome of the matter depends very much on the skill with which the property is handled as most of it is in real estate and if sold under the hammer it would not bring its real value.

The situation, therefore, is clearing somewhat, but it looks as though we might have a good long struggle yet before the matter is finally adjusted. I would like to talk with you about the situation, but it will be useless to do so until I can get a copy of the will, and I fear that that will not be until after the first of the year.

Yours truly,

[Signature]

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Mrs. Wean entered the 25th quarter about as well as we expected — some unexpected losses, but some unexpected gains also; on the whole a loss, but as compared with that of a year ago it is nothing.

We wanted to see your Thanksgiving game but couldn't.
MET COMMERCIAL

...
Dear Dr. Harper,

I find that I misunderstood Mrs. Harree. She meant to say that the total value of the estate would be $30,000 or $40,000 — not that that much would be left for academy. She tells me that Miss Joy thinks there will be enough to pay the academy debts — $10,000 — say!!

I find too that the will bequests $26,000 or more in cash to various people; too $11,000 to Mrs. Harree, $1,000 to Miss Joy, etc. Full copy of will will be sent you tomorrow.

What are we going to do? yours, Mckee
Dear Dr. Harper,

I enclose copy of copy of will. My copy came from A. J. Sawyer, Executor's attorney, Lincoln Nebraska, where will is to be probated.

The executors are to meet in Lincoln between Dec 25 and Jan 1. They are not apt to meet again in a long time. Would it not be well for you to meet with them and get at the situation? I fear that as soon as the contents of the will are known, our creditors will demand their money—especially the bank; for the uncertainty about the status of the Academy under the will will not be helpful. I await instructions as to the course to pursue. Sincerely,

[Signature]

President W.R. Harper
University of Chicago
Mt. Carroll, Ill.,

Dear Dr. Harper:

The bank refuses to loan us money on security of current expense debts longer. This means that we will default on teachers' salaries Feb. 1 unless something can be done. This year's income has to carry $1,800 of accumulated bills, for equipment not covered by loans.

Yours sincerely,

[Signature]
Dear Mr. Cronin,

I am pleased to hear that you are well. It is good to know that you remain active and involved in your community. The news about your involvement in community affairs is particularly encouraging.

I am writing to express my deepest appreciation for your continued support and encouragement. Your wisdom and guidance have been invaluable to me and to our community. I am grateful for your leadership and for the positive impact you have had on our society.

Please accept my heartfelt thanks for all that you do. I hope that you will continue to be a source of inspiration and strength for generations to come.

Yours sincerely,
[Your Name]
Pres. W. R. Harper,
University of Chicago.

Dear Dr. Harper:

I inclose herewith the list of Academy pupils and teachers who go to Chicago on Friday evening, Dec. 20, at 7:30. A large proportion of the pupils and a majority of the teachers will go in the car at that time. This is the first time this courtesy has been asked from the company, and they are entitled to the cordial thanks of all concerned.

Very truly yours,

P.S. We close tomorrow.