The University offers to appoint the Proprietors Professors in the University, subject to the conditions usual in the appointment of Professors, and to assign to them the duty of soliciting funds for the establishment of the Academy, and to entrust to them the management of the Academy after it is established—subject at all times to the direction of the University.

The University reserves the right to assign the said Proprietors, or either of them, or any other duties connected with the University, or with its Academies, or with affiliated or otherwise connected Institutions; but the University agrees that the duties so assigned shall not be such as to require the Proprietors to reside outside of Cook County, without their consent.

The University offers to pay to each of the said Proprietors a salary of $5,000.
لا يوجد نص يمكن قراءته بشكل طبيعي من الصورة المقدمة.
per annum and to bestow upon them such other privileges as may be enjoyed by other officers of the rank of Professor.
Statement.
The Harvard School has been under its present management during the past twelve years, and during that time has prepared more than a hundred students for Eastern Colleges. Its teaching force and equipment (Physical and Chemical Laboratory) are such as to enable it to prepare any student who has the necessary ability, for any college. At the close of one year it sent successful candidates to the Final Examinations for Harvard, Yale, Sheffield Scientific School, Massachusetts Institute of Technology, University of Michigan, and Princeton College. It could easily undertake to prepare students for other Universities, by any of the six methods indicated in Bulletin No.2; and could, if desired, prepare six different students by as many different methods without serious inconvenience.
The Principals are the owners of the School, of the School buildings, and of the land on which they stand.

The gentlemen, whose names appear on the Board of Trustees, are men whose sons have been educated in the school, and who feel sufficient interest in the school to allow their names to be used in the prominent connection in which they appear.

There are now in the school a number of students who have expressed an intention of preparing for the University, and we have reason to believe that this number will be increased at the beginning of the next school year, September, 1872. We believe that, with the cooperation of your Board, this increase could be made very considerable.
Resolved: That the Course of Study offered by The Harvard School is hereby approved by the President and Board of Trustees of the University of Chicago; that its Principals are hereby recognized as Deans of an Academy connected with the University; that we approve the appointment of teachers in the said School for the year 1892-93; and, in general, we commend the School to parents who desire to have their sons prepared for the University of Chicago.
Proposition

We therefore propose to your Board to agree to receive all proper candidates for your University, and to prepare them for your Preliminary and Final Examinations, by such of the six methods as may best suit the needs of each particular case; and, so far as the number of pupils desiring such instruction will justify it, to use such particular methods of instruction and such arrangements of courses as may be recommended by your Board or its representatives.

We should, further, desire to present to our students the advantages of your University; to disseminate such printed matter as may by you be sent to us for that purpose; and in our personal and official capacities to do all other acts which may properly be done to create an interest in your University.

We would request, in this connection, that a Board of Visitors, composed of
such members of your Faculty and of your Board of Trustees as may to you seem desirable, should be appointed by you to confer and advise with us from time to time in regard to the interests in question; and that this Board be known as the University Board of Visitors.

We would also request that, the Harvard School be placed upon the list of Academicians publicly commended by your University; that our students be admitted on your request and certificate of fitness, to your Lower and Higher Academy Examinations; and that, under reasonable conditions they may become recipients of the Higher Academy Diploma; also that the Principals of the Harvard School receive such official recognition from your Board as may be consistent with its policy; and that the Board adopt a resolution, to be printed in the Catalogue of the School, briefly reciting such of the foregoing facts as would...
be of proper interest to the community.

The foregoing Proposition looks to the immediate establishment of relations as intimate as circumstances will permit, but is made in the definite expectation that an organic relation will be established between the school and the University at an early day; and we hold ourselves ready, at any time, to make or to consider propositions looking to such closer relation, on such basis as may be consistent with the prospect of the University, and with our reasonable interests.
Plan submitted to the President and Trustees of Chicago University (hereinafter called the University, for convenience) by the Proprietors of The Harvard School (hereinafter called the Proprietors, for convenience).

The Proprietors believing that the interests of Education will be served by the establishment of an Academy of the University at some point south of 39th St., and east of Grand Boulevard, submit the following for consideration:

A. The Proprietors offer to secure absolutely for the University $10,000, for starting such University Academy, or

II. The Proprietors offer to conduct The Harvard School as an Affiliated Academy of the University, and to give to the University the net income of the said School— which has for some years averaged $10,000 per year, or
III. The Proprietors agree to give the said School absolutely to the University.

B.

I. The University offers to establish an Academy of the University at some place south of 39th St., and east of Grand Boulevard, within the city limits, which Academy shall contain, among other things, a School for Boys, and a School for Girls.

II. The University offers to appoint the Proprietors Professors in the University, subject to the conditions usual in the appointment of Professors, and to assign to them the duty of soliciting funds for the establishment of the Academy, and to entrust to them the management of the Academy after it is established—subject at all times to the direction of the University.
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III. The University reserves the right to assign the said Proprietors, or either of them, to any other duties connected with the University, or with its Academies, or with affiliated or otherwise connected Institutions; but the University agrees that the duties so assigned shall not be such as to require the Proprietors to reside outside of Cook County, without their consent.

IV. The University offers to pay to each of the said Proprietors a salary of $5,000 per annum, and to bestow upon them such other privileges as may be enjoyed by other officers of the University of the rank of Professor.

C. The foregoing is designed to indicate the general principles which the Proprietors have in mind, and should be regarded as a series of suggestions.
The implementation of the proposed services and the establishment of the necessary procedures are essential. The infrastructure and equipment required must be in place to ensure smooth operation. The financial implications of the project must be carefully considered, and adequate funds must be allocated. The project must also be in line with the vision and values of the organization.

The project must align with the overall strategy of the organization. The new systems and processes must be integrated with existing systems and processes to ensure seamless operation. The project must be executed in a phased manner to minimize disruption and ensure gradual adaptation.

The project must be monitored regularly to assess its progress and to identify any issues that may arise. The project must be reviewed at regular intervals to ensure that it remains on track and that the goals are being achieved.

The project must be communicated clearly and transparently to all stakeholders, including employees, customers, and other parties involved. The project must be explained in a way that is understandable and that builds trust and confidence in the organization.

The project must be evaluated at the end to determine its impact and to identify any areas for improvement. The lessons learned must be documented and shared to ensure that they are applied in future projects.

The project must be managed effectively to ensure that it is delivered on time, within budget, and to the required standards. The project must be staffed with the appropriate resources and expertise to ensure that it is successful.

The project must be reviewed at the end to determine its impact and to identify any areas for improvement. The lessons learned must be documented and shared to ensure that they are applied in future projects.
formally arranged, rather than as a series of proposals.

The object of these suggestions is to find a basis upon which the Proprietors may be so protected in their interests as to be able to give their whole time and thought to the interests of the University; and upon which the University may readily be able to establish an Academy.

Note: In case A.I. should be accepted the University offers to permit the Proprietors, or one of them, to use as much time as may be necessary during 1892-93, in conducting The Harvard School.