Academy, Hyde Park, Mass. Dec. 1, 1871

Dear Rev. Harper:

I wonder if we can make a compromise on the role remaining subject of controversy. That of Endowment. I wish to be reasonable and see that it is difficult to raise the full amount of Endowment at present with the need of buildings pressing. The main thing is to get the right direction and the native power. Now it will meet my difficulty if $25,000 can be raised or appropriated for the Academy now and the Board of Trustees will pledge itself to raise this Endowment to $200,000 and that their effort to raise this endowment shall begin as
Academy. Would not some of the large givers be willing to divide their gift between building and the endowment, or perhaps some be willing to give to permanent funds like money not to be spent for buildings. If they do by no means a personal matter to me which might spare you elsewhere. An "endowed" institution with those who know must always stand in higher repute than our "State endowed". The proceeding of the small endowment will help you both in getting teaching and in getting pupils for the Academy, the lack of it will harm cold weather in the reputation in the mind of many even at the first. I shall take this with you as soon
as the $5000 is actually paid the
paid before Oct. 1, 1892, according to
active indicated in reports future
undertaken.

Here are several Corollaries to
the Matter, i.e. carrying the Academy
in the $5000 endowment which might
I think the understanding for all
Concerned:

1. The full tuition must be what
the education of pupil will cost $5000
per term.

2. On the first 100 pupils no tuition
may be remitted, or 15% of the
perhaps 300 tuition in May, and
perhaps 300 tuition in May, and
may be remitted.

3. Instruction should be engaged to
as for as possible for a little less than
the full figure for the first two is then
the full figure for the first two is then
the full figure for the first two is then
eyes—as in your proposal to me.
the instruction should serve a
for each year
as possible. $150 in 4 terms. Not for the
immediate pay but to be credited
for future years off at a time.
1. The institution will be more fully endowed.
2. It may be necessary for a year or two to allow a little leeway before the later years of the Academy can come to a higher position.
3. The requirement of the University must be filled.
4. Subordinate positions under heads of departments must be filled before the University fellows can be moved to the Academy.
5. A staff must be immediately available for certain changes in the buildings at Meigs Park made necessary by the change from Academy to Academy. Apparatus, reference library, equipment for laboratory and illustrative material in that field, etc., must be bought.
6. The courses must be full. Remember that the capacity of a teacher for earning money for the institution...
is limited by the provisions of your university. Bulletin that no今年以来 shall exceed $0. In the three sessions full, and in the perspective section advertising must be done.

Why ever not inform the public and the public keep course by a series of short articles on each subject, just as "Requirements for Admission to the Academy" "The Introductory Year," "Admission Requirements to the University," "The Late Course in Academy," or would not a wide circle of newspapers print such articles as news if they were rightly framed.

Improvement will be coming in as to the various departments now and it seems especially necessary that Academic teachers should be appointed now. Gate was speaking about it when I was in Andover last week. He is truly much interested in Mr. Geo. D. Potter of Andover.
for teacher of Mathematics. He says that one of the oldest and most conservative teachers there say he is the best teacher of Mathematics they ever has in the Institution. I had curiosity enough to attend two of his recitations in Heming last Sat. Morn. One division had 35 pupils and the other 38. The order was perfect and he seems to be an excellent teacher with the boys; he is quiet but rapid in his class work and clear in his explanations gives much attention to original work had made a special point of review. His work in this line was the best I have ever seen. He is Dean of the Faculty and is of course, known a great deal of the detail of the inside workings of such a School which would have great value in a New Institution. He is a Congregationalist and the Earnest X. is his Minister friend of Gile and of Phelps whom I
Meet in your room at George’s 15th. ago, last Monday, ask to rank with
ship is a Phi Beta Kappa
She. It is a good thing to
several men on the board of teachers
who know a first-class school.
Class is not very wide, I happen to
know that there is nothing you would
want at Exeter. The Mathematical
men there are not what you want
religious for a Kim school.

You have asked me to name a Phi
Beta Kappa man. I do not know
what I did not think before I met
Green. Hunter, Principal of the New
Bedford High School. He is a graduate
of Brown University, in the Class of
1867, the year before F.B. Andrews, and
ranked second in his class. He is.
a Baptist and an Earnest Man. He is interested in any work that has been prominent in the U. S. B. A. Mr. Hill is a fine looking man, clean and dignified, and conspicuous in Court. Cordial and straightforward. I send you several things which will enable you to judge of his character, his knowledge of men and things, and the estimation in which he is held. The articles in the "Educational Review" and the "Academy" show that he is a good writer of Eng. and I think he would be a good man to direct your English Department.

In addition to the principalship, the first time I knew of him in 1874, he was superintendent of the Fall River High School. Since then he has been principal of the Fitchburg A. S. now for 7 or 8 years.
I think these are all the changes he has made since graduation from college. Two years ago he went to Boston to take up the suburban high schools – that at East Boston, but declined probably because it was in rather a disorderly and iniquitous part of the city. His salary is I think $750.00 in New Bedford. Would not the school and college be a good thing to have in connection with others to help? If you want any more information about him I think I can get it for you. There a holiday Dec. 15 for the city electric line. Can I suppose him down to New Bedford? If I can be of any service to you.

As there no Fall return from the American Rock Co.? We have had a pay raise two years before this.

Sincerely, [Signature]

[Address]
Here are the facts published in 1891. There were seven applicants for the first post that was given to any.

As the $5,000 was actually pledged to be paid before Oct. 1, 1891, and no definite action indicates in respect to failure, I have taken the liberty of offering several suggestions to the matter, i.e., carrying on the Academy in the 50,000 endowment which might be understood between all concerned.

1. The full tuition must be what the education of a pupil will cost $5,000 for the term.
2. On the first 100 pupils no tuition can be remitted — at 150, the equitability of perhaps 75% tuition, in many cases, may partial remission being made.
3. Instructors should be engaged where for as possible for a little less than the full figure for the first two or three years — as in your proposals to me.
4. Instructors should serve as far as possible 3½ or 4 terms, but for immediate pay, but to be credited to a future year off at a time.
the leading object for which funds are asked by the trustees not later than Oct. 1, 1894 and shall be continued until the whole sum is raised.

On this proposal I would like to suggest the following:

1. It is very modest and manifests faith in my part that the trustees will be able to raise $50,000 and also that the future of the school will keep its feet for two years on a neatly nominal endowment.

2. It is no more than the last gift of Mr. Rockefeller eases to acquire an Academy without any endowment is certainly not a thoroughly well-equipped Academy.

3. In raising the $30,000 one can now at what an end not 70 of that sum be devoted to the necessary important preliminary work of the
Dear REV. Hesper:

I am glad you agree with me to fully refer the whole matter of Endowment and what is implied in it. I do not regard it as a personal matter but because it seems to me the reputation of the School will largely depend upon it. I feel certain that you will find it difficult to get a suitable person with a definite Endowment. Again it is quite possible to carry on a School without an Endowment but it would have to be made up of the children of the locality and be a "Cast" School. Besides something we do not want.
I send you a 'Bedford School Report containing some additional matter marked, in regard to healing. You will note that the delay is 2050.00; nearly raised, I judge.

Have you started a subscription for the $50,000 needed endowment? I shall be glad to give something toward it. As soon as it is subscribed I shall be glad to sign a contract with you.

What I write particularly about today is the matter of Bible work at the Myers next summer, about which I wrote you before. I have heard nothing from Saunders and the "Myers" managers are...
Get the thing into shape
so as to advertise it at once.
Would it not be better to put
the matter into the hands of the
Boston Board? We can com-
struct them freely and come
to clearer understanding.

I went not to see Burden and
Burton at Newton last Tues-
day and both were willing to
do what they could. Burton is
Chairman of the Summer-school
Committee and he seemed to think
it was just what they needed.
The separate Summer School
at Cambridge last Summer was
so expensive that he hardly
thinks it wise to attempt a
school in that plan the coming
Summer. If the money and people can carry through their plan there will be no expense to the institute. Every professor's receipts will be proportionate to the number of people who attend this course.

Richtet spoke very warmly of Mr. Riggs of Auburn. Time for the Main M. T. Courses. What do you think of them? Would Brown be a good man for the E. T.? We shall not attempt Hebrew Courses but shall have a course in keeping to the mark. The School will run from Aug. 1-19 or Aug. 8-26. Can you not be down with us at least for a few lectures. This is important. May I hear from you soon in regard to the whole matter? Giving yours,

[Signature]
Cottage City, Mass.
Aug. 14, 1892

Dear Dr. Harper:

Cornish and Chamber were both down to see me last Sunday. I am very favorably impressed with Cornish. He is personally cheerful and approachable and has taken much pains to perfect himself in his work. I feel that his success is assured. I find that though still a member of a Baptist Church in the home of his boyhood, he has been attending a Presbyterian Church for some years and that his wife is a
Congregationalists. He himself is in
greatest sympathy with the
Congregationalists. Under these
Circumstances I suggested to
him that it would be well to join
the Cong. Church at Morgan Park
at Me. He agreed with me that
it would be unfortunate for any
of us to fail to identify ourselves
with Churches in our New Home.

Do you intend to get out
a new Academy A. & A. Sept. 1.
If so I will send you some sug-
gestions at once. If not, I will
wait until I have you more time
and can see you face to face and
talk things over. I am sorry it
was not possible to get in
the picture of buildings and plan of Mersea Park. It sometime
made parents feel more acquaint-
ed with the place. What provi-
sion have you made for English
Teaching in Academy? Miss Rob-
ertson will have most leisure
for it. Has she been approache-
d the subject and is the a-
suitable person to do it? She
ought to know if it is expected,
do that she may the making
preparations.

It is now my purpose to
be in Mersea Park Sept. 1.
There will be a good many
things to see to and it will be
pretty busy from Sept. 1. What
is your understanding about the date on which my salary will begin. Dr. Goodspeed's letter notifying me of appointment was not quite clear on that point.

What do you know of a house of Geo. E. Robertson on Arlington Ave. Morgan Park?

Very Sincerely

[Signature]

Dear Prof. Harper:

I have been considering your question as to whether I would entertain the idea of work in the Preparatory Department of the New University. I do not think I have a right to say that I would not make a change under any circumstances. I am, however, very comfortable and happy in my work and see a prospect of being increasingly useful. It would take a good deal to move me. My salary is now $1,584.00, after the 16th of March. It will be $1,728.00 and will increase at the rate of $44.00 a year until the maximum of
$2800.00 is reached in a little more than 8 years from now. My work is elementary and not strictly departmental but I have an excellent chance to work amid Congregational surroundings. Where work will fill. Almost all our Latin School graduates enter Harvard College and we allow no boys in the school who are not preparing for college. The Head-master is kind and just and is, as far as I know, satisfied with my work.

Now what greater prospect of usefulness would there be at Chicago? I am not very well informed as to the details of the new enterprise so far as they are settled.
glad you are to be at the head in and the prospects of working with you and under you would be an inducement. Certainly Mr. Rochelle added 2,000,000 is grand and makes the financial future hopeful. The opportunity to begin anew free from old weights of prejudice and Conservatism is a good deal but there are still a few many questions which I cannot answer.

How prominent is the denominational idea to be? If every instructor is to be expected to defend every article of the Reformed faith with equal warmth it is no place for me. Personally I would rather the "Close Communion" be dropped at once. Can you believe in a general admission?
I believe in the statement as
much as anybody. I have no
struggle for denominational contro-
versy and disagree with much
that I read in the "Watchman".
Still I am a Baptist by birth and
my heart is with them.
Will there be entire freedom from
personal influence which might
underrate the Hookers? There has
been trouble recently at Setauket,
from this cause, I understand.
Will there be a distinct under-
standing that discipline is to be
enforced to keep the prep. Sch.
and College "clean and decent", i.e.
to expel summarily and to any extent
necessary the vices and to clean
out the indifferents. You cannot have
the best school unless it is made
up of students who are trying to do their best. To accomplish this some
and after a Considerable number
must be sent away for the un-
 achieving will come. Have the
fathers got the stiffening to back
you up in doing this? It is a point
of immense importance. I feel that
to the square understanding on this
point my own school Phillips
Exeter owes much of its success and
reputation. I take it you are thinking
of me, if at all, as your Latin teacher.
I have let you into some of my questions.
I cannot say anything very definite. I
just want you to understand somewhat
how I stand. I appreciate the fact
that you have thought of me in this con-
nection. I am looking on Lesson XXI of the
new book and have some trouble, proof in hand.

Sincerely yours, Daniel Burgess
Feb. 14 1880

Dear Prof. Harper:

You may expect me or 10 next Thursday night. I will come to the G. M. C. Building.

I have been thinking about your scheme so far as you have unfolded it and have worked out, in accordance with it, a course of study which I will show you in writing.

Of course all this does not imply that I have reached a decision in regard to going. I am interested in any plans for starting an institution unshackled by biases.

Do not forget the pages by the Recorder.
Hyde Park, Dec. 6 '90

Dear Prof.

Is the inclusion what you want? Kindly return your letter to me of last year. It is explaining of the Conditions of the other letter.

In accordance with your suggestion I am preparing a plan for entrance to the Univ. I will submit it to you in writing next Tuesday evening at 10 P.M. with explanations. If you cannot conveniently see me at that time let me know or else I see you are not to lecture in Boston again after Dec. 9 till Jan. 6.

Sincerely, 

J. B. Burgess
Cross Reference Sheet

Name or Subject:  Affiliations: Morgan Park

Also see:

Name or Subject:

Harper Correspondence  April 15, 1898, Wm. Bryerson
President Harper:

My dear sir:

At the last meeting of the Board of Trustees held March 31st, "the Committee on Academy & Affiliations made a report recommending that the Academy at Morgan Park be made a School exclusively for boys. After a full discussion, which developed a wide divergence of view the following resolution was adopted:

Resolved that a dormitory and gymnasium for girls are a necessity of the situation at The Morgan Park Academy and that unless these can be provided it will not be best to endeavor to continue co-education in the Academy. The Secretary was directed to send a copy of the recommendation to each trustee with the request that he return to the Secretary his views or vote on the recommendation submitted by the Committee."

Will you therefore at as early a date as possible communicate with me in reference to the above and oblige

Yours truly,

[Signature]

Secretary
April 2, 1888

Chicago

President Harper:

My dear sir:

At the last meeting of the Board of Trustees held March 15th, the Committee on Academia and Athletics made a report recommending that the Academy of Morrison Park be made a school exclusively for boys.

After a full discussion, which developed a wide divergence of view the following resolution was adopted:

Resolved, That a committee of examination be called upon to examine the necessity of the attendance of the Morrison Academy and that unless these can be proven it will not be best to endeavor to continue co-education in the Academy. The committee was directed to send a copy of the recommendation to each trustee with the request that the return be sent to the Secretary.

I have the honor to transmit as early as possible a copy of the committee's report in reference to the above any other matter.

Yours truly,

Secretary
Des Moines, Iowa, June 1st 1898.

Pres. W. R. Harper
Chicago Ila.

Dear Sir:

The annual meeting of the Board of Trustees of Des Moines College will be held in the College building on Tuesday, June 28th, next, at 10 o'clock, A.M., at which time, in addition to the regular business of the Board, a proposition to change Articles 43.1D. of the Articles of Incorporation to read as per inclosed copy, will be submitted, having been sustained at the previous annual meeting.

It was voted two years ago that the number of Trustees be reduced from 45 to 24; it therefore becomes of the greatest importance to the Board as thus reduced, composed of only such members as feel a practical interest in the College, and who will attend the meetings and take a personal interest in having the College affairs so conducted as to insure its greatest success and upbuilding.

The Marshalltown Conference emphasized this most emphatically, and we hope you are of the number who will meet this requirement, and come prepared to take an active practical interest in all that concerns the welfare of the College; But if for any reason you are unable to perform the duties of a Trustee, it will confer a great favor if you will so inform us before the next annual meeting.

It is hoped that many others, not members of the Board, will be present. Please report to the undersigned, that places of entertainment may be provided.

McLeod
Secretary.
Dear Mr. Jones,

The annual meeting of the Board of Trustees of the College will be held in the college auditorium on Thursday, June 29th, next, at 10 o'clock A.M., with time to adjourn to the hour of one o'clock. The meeting of the Board of Directors to transact any business will open at the time of adjournment of the Board of Trustees meeting.

It is hoped that you will exert your best efforts to have the trustees of this college take an active interest in the college, and who will attend the meeting of the Board of Directors.

The Massachusetts Conference is pressing the need of our own people to take an active interest in the college, but if not any legislation of the college is to be of any consequence, your interest and support will be of great importance.

If you will so extend our thanks for the next spring meeting.

I am pleased to report to you that the administration, Board of Trustees, and faculty of the college are making steady progress.

Sincerely,

[Signature]

[Address]

[Date]
March 21, 1901.

Mr. George S. Goodspeed,

My Dear Mr. Goodspeed:

Will you please send a communication to the various affiliated schools announcing that the committee appointed by the Board is ready to vote upon the question of affiliaiting the University School for girls (on the North side), and that the question is submitted to the other schools for their consideration and reply, it being thought easier to do this way than to call them together.

Very truly yours,
Mr. George E. Goodspeed

Mr. Dean M. Goodspeed:

With your approval a communication to the variousnillected groups summarizing the committee aready by the Board to meet to note action to make the deadline of alterations the University School for spring (on the March issue) and that the alteration in subjects to the open schools for the co-operation and help of the parents through letters to go this way:

very truly yours,

[Signature]
Morgan Park, May 31st, Aug. 1876.

To M. B. Harper
Chicago.

Dear Sir,

Mr. Thruston would be glad to meet you with reference to the transfer of his Morgan Park property to the University at any time and place you may select. He would prefer, however, to meet you at his residence, 3850 Halsted Avenue and at about two o'clock P.M. He told me he would be prepared to make a generous offer, and expressed great interest in the University and its work. He also asked me to be present at the proposed interview.

Very truly yours,

[Signature]

[Note: The signature is difficult to read and may need to be transcribed carefully.]
Feb'y 17th 1873. Home

Res. of Prof. R. Harper:
Chicago University:

Dear Sir:

Some asking particulars
is at hand.

Personally my acquaintance
is limited to a call at the fall
in the Park one Sat. afternoon.
Listening to a delightful lesson
by Mrs. Corby on the life of Christ.

At its close I was introduced
to Mr. Burgess and could not
understand the very civil salutation
my friend & I received.

Later I was told that two
of my young friends had left
the preparatory school at the same
mile—some others left.

The matter had almost gone out of mind, when we conversed with others, who had children to place this coming year. I found myself confronted with the question: "What do you intend to do as a preparing school?"

At what I knew was a loss—
I declined to advise that began to require—what this need?

Miss Horton—(I have her permission to use her name) said—

"Well, I will try to think of other things. favourably impressed with Mr. B. Well, thought perhaps she was mistaken. I went again. But the course did not suit. I am attending the City School (I think) in the city."

I may add that.
The world is hard to please in other ways — the daughter is relating now a course in pure mathematics!

(Practically speaking)

The new case — a young man of 16 or 18 yrs — who told me he attended a month. "It was a fine school, and the discipline strict, but I didn't like it, I want to work not to study."

He said — "It seems to be a good school, but it didn't seem to get along with its leader."

Thought this was too much language and not enough sense. Thus separated are the President and the leaders — ambitious ones. If the boy were he is now.

Both White families are of means and among our leading people. I have often three things thus
I mustfully tremble if a fear that there is a little prejudice in my own mind & trains & with you to draw your own conclusions.

I have asked for a course of study to dinner to see the world myself for names already given but seem able to secure the list without and such with for visits.

I shall be disappointed if I do not find alongside that language & religion with which I have always regretted not having had, a due proportion of those science studies which have found so useful in mind discipline among my own pupils & for which one Elliott so eloquently pleaded.

Most Respectfully yours,
Edward G. How.
Dear Mr. Turner,

I'm sorry to hear of the misunderstanding at the Birds of America exhibit. It is unfortunate that the bird was mistakenly removed from its exhibit. I understand the confusion and want to assure you that measures are being taken to prevent such occurrences in the future.

Please accept my sincere apologies. Should you decide to attend any of our upcoming events, I would be honored to host you.

Sincerely,
[Signature]

The exhibit was a highlight for me. The birds were so vibrant and alive, each with its own unique beauty. I hope to attend more events in the future and continue learning about these incredible creatures.

Best regards,
[Signature]
Late—if my means will permit—
for I have a family to support
as well as expenses to pay—
I shall take up some clerical
lettering—a language I am
especially deficient in.

Post Chambellan—I have to
gratious prefer a school for
it is a great favor opportunity
to have the help of good men
in the intimate way the small
clerical permit.

Speaking of my delight with
the work to my friends—I am
humble to hear that several of my
younger neighbors have decided
against the Morgan Old Preparatory
and other academical
shall I fit my Child for the University? I am able to say, nothing which at all equals my desire to uphold your hands.

I much desire to see the Course at W. P. and know Mr. Burgess that my advice may be more than he will do, shall remind you to do so.

Should names or specific objections be deemed - they are at your disposal (in private).

Most Sincerely Yours,

Edward G. How.

Tracy, Cook Co. Ill.
Morgan Park, Ill. Aug. 30, '93

Dr. W. R. Harper Esq.

Dear Sir:

Yours of 29th inst. on hand.

My understanding of the agreement is that I am to have
$200.00, board, tuition, and room, with the understanding that I take a roommate, and for the physical
work of the Academy. When I told Mr. Burgess about the
agreement after chapel, he was busy, and I slept it in a minute.
time, and have never spoken about it since and he has asked no questions, so it is plausible that he misunderstood me.

Yours very Respectfully

[Signature]

H. The Hansen