CROSS REFERENCE SHEET

Name or Subject  E. Benjamin Andrews

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Regarding

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Harper 1894, 1898, 1905
University Chapel
Early Appointments
Distinguished Persons, Letters of

dated dispersed

File cross reference form under name or subject at top of the sheet and by the latest date of papers. Describe matter for identification purposes. The papers, themselves should be filed under name or subject after "SEE."
Pres. Andrews declines
Pres. Harper's offer
of position as
vice-president or
Chancellor, U. of C.

1894
My dear Peter Waup,

I am yours very truly,

I see that you are gathering your men around you. White visited me Saturday for a long talk. He is very much elated at the chance of going to Chicago, and I think he'll go, although he says they are pulling him very strongly not to stir. The facts you name of course weigh with me, but there are reasons why I cannot at present run more than when you were here encourage you to expect me to change.
By March 27, when I return to O.C.,
I hope to be in condition to say something
definition one way or the other.

Yours,
E.B. [Signature]
Andrews

Providence, Rhode Island.
March 7, 1892

My dear Dr. Harper,

I have your Saturday note contents. There is no difficulty in dividing the general department of Philosophy to make Ethics a branch coordinate with either History of Philosophy, Metaphysics, Epistemology, or Psychology, or coordinate with all giving these topics together.

I shall be ever glad to see you on Friday morning; but I can only tell you my case is a hornet's nest. Have learned to the status quo of late teaching because our Legislature demands more liberal than limits.
fie to join us the government grant
now pending, in which case I should
stay. I should like to weigh the Cheing's
claim the time is decided—probably by
May 1—but it would be losing time to
tell you your movements at all. I
ought to say that if you feel impelled to
settle the affairs of the in any
other direction, do not hesitate at all
but proceed to execute all.

In haste

Ever yours,

E. Deny, Esq.
Dear Pres. Harper,

I have yours of the 20th. I am glad that you are to attend our Dinner. I shall be at the Hotel by 5:30 and we can have an hour. There will not be much time after dinner, as I must start home at midnight.

It is just a year since I was at Chicago, and you have a right to hear from me. Do not be disappointed when I say that I cannot accept the call then too generously made me. While I have not realized this year all I hoped, great promises have been secured, the realization of which will be a splendid work. Please, in future, do not refer to any possibility of my removal, for the above is my ultimatum.
Meantime I truly rejoice in all your wonderful success at Chicago.

Ever cordially yours,

[Signature]

Dear [Name],

I'm sure you are rejoicing too.

My flight leaves the hotel by 9:30 and

I will be at the hotel by 9:30 and

we can have as you've planned, a snack at

your father's office, a snack at

home at midnight.

If it is just a quick snack I was at G.P.-

and you have a slight to feel from me

do not be disappointed when I say that

I cannot accept the call from you. In

answer I make me think I have not received

your note. And I hope, about tomorrow

at noon a telephone call is possible.

We have been scaning the bottom of the

will do a suprising work. Please remember

to do not order of any communition or

concern.

[Signature]
As the time for your final decision approaches,
I am now assured that it shall be in accordance with the plan which I have long cherished. I am therefore
rejoiced in my belief also that the plan is wise, and that it will provide, best for you and for the University, means of usefulness which you cannot have elsewhere, and
which the University could not elect until some man equally fitted for the work of head. I believe that a man
who could do your work here is not yet born.

My personal disappointment would
not meet them, if you please at last decide otherwise. The
Board of Trustees and other strong friends of the University
would look upon an adverse decision as a retrograde
failure to elect the best officer for the organization.

On the other hand I realize that the proposed change
meets the most serious considerations for yourself and
for your family. I am not asked to withdraw or to modify
anything that I have said about the satisfaction which
I believe you will find in connection with the University,
and in identifying yourself with the interests of Chicago
and the great community which your development as
have been our great desire. My personal pers-
ception is unshaken that I have represented the
situation fairly. The only conclusion which I
will now allow to make is the admission that I find
in the faculty are equally positive opinions that their
either color the prospect more brightly than I ought, or
that you and I have somehow taken not quite the same
view of the situation. I think it is literally true that
very member of the faculty wishes that you might
join us. At the risk of deferring my own desires
I feel bound to pay that that among the faculty
a feeling so strong that it appears unjust to conceal it
from you, to the effect that that given you assurance
which I have so far presented the case to you that it has a
different appearance from what which it presents to
them; or, on the other hand, that given you assurance
which in the nature of the case cannot be realized

These members of the faculty urge that if I have teke
myself to substitute my own personal views for
preconception of what is practically possible. They think
— influenced no doubt by the irresponsible news jounal
reports — that you are considering an actual division
of the authority and responsibility of the presidencial
office, and they declare against any overthrow of that
mean. Let me to represent their argument as
the neglect that such a partition of the office
is not only intrinsically impossible, but that it
is peculiarly impracticable under the circumstances
here. They insist that other the othe Board of
Trustees, nor may our withdrawal from a just job.
presidential duties, our best candidate, could just as
well be in succession of the prestige which
seems to be associated with the Office of Chancellor. They have
warned me that I am unconsciously leading you to
assume a position in which, in the nature of the
case, in spite of all antecedent contracts, your
individual initiative will be more restricted than
you anticipate.

If you should come here and be unhappy, I
should be unhappy too. I have no idea that you
will be. These arguments have not changed my
mind at all, but they have convinced me that I
ought to tell you of them, so that I may not after
than cancelled any part of the facts.

Of course it is impossible for me to
make personal explanations to each member
of the faculty, and an incorrect impression
does harm. So long as our misunderstand-
ing is perfectly clear, and that if the trouble
is equally as, it will require only the object teaching
of a short period to remove prejudice from
the minds of the faculty, especially since the
prejudice is in no sense personal, but only
against what seems to them an artificial
arrangement.

Perhaps this misunderstanding.
University of Chicago

Founded by JOHN D. ROCKEFELLER

Lest some on the part of the faculty may make it desirable for both of us to be in Chicago for a while at the outset, in order to show that the duties of the President are not divided, and that it is only the Trusteeship which you administer when the President is in town. So soon as that is clearly understood, I saw sure the basis for criticism will collapse.
Memorandum of Proposition

1) That he accept the position of Head, professors, Dept Philosophy at a salary of $2,000 a year.

2) That he accept the Chancellorship of the Graduate School at a salary of $2,000 a year.

3) That it is understood:
   a) That the Chancellor shall perform duties of the President in his absence.
   b) That the arrangement will be made to allow both Chancellor and President leave of absence from the University for personal study abroad six months each year or as long a proportion of that time as the interest of the faculty, staff, and educational needs of the institution warrant.
If that Mr. Andrews
accept the appointment
as above indicated &
begin work July 1st 1874.
My dear Dr. Hopkins. When you mentioned to me your plan of a dual presidency, I thought, I am free, seemed to me quite well; but the more I reflected upon it, the more feasible it seemed. I would be like the Roman Emperors. While being light, I not only worked well. The suggestion has strongly fixed itself upon my mind without a word. It is attractive to me for the same reason as to you, that it leaves an opportunity for study. Will you kindly state your thought a bit in detail? How, e.g., would you divide the year? I see the idea of the possibility of a new college under the presidency, this shall place an administrator, yet deserve as well as have a reputation for scholarship. Have you mentioned the expense to any one there? If so, how does it strike? Please keep this note absolutely by myself: else it might complicate matters. Yours,

Ellen Andrews
My dear Dr. Harper,

After mature deliberation I cannot but adhere to the resolution expressed to you last October at your house declining the flattering offer of a vice-presidency or chancellorship in Chicago University. Considerations have arisen within the last few days which make the above my only possible decision. Regretting that I cannot join your noble work, in which, nevertheless, I shall continue to feel the liveliest interest,

I am

Sincerely yours,

E. D. C. Andrews
Pres. Harper hopes E. Benj. Andrews will eventually give up other work and "settle down in the University."

1903
August 23, 1900.

My Dear President Andrews:-

If the question of your Dean of Women is not settled, I can assure you that Miss Lyon whose name has been presented deserves your careful consideration. A fuller statement concerning her I understand has been sent to Professor Bossey by our Professor Coulter.

Yours very truly,

W. R. Harper
A. G. 

Dear Sir,

I have been informed by my bank that you have instructed them to make a payment in my favor for the sum of £100. However, I have not received any notification from them.

Please confirm whether this payment has been made and provide further details.

Thank you for your assistance.

Yours sincerely,

[Signature]
June 17, 1898

Dear Sir, Harper:

Your letter of thanks for your telegram, it came too late for anything immediate. As your corporation had formed. I did not feel justified in resigning them in any information of the situation in my possession before the telegram came. Now I seem to have taken up the toad for another year and I think it best to continue. The Chicago position is much attraction in many ways; and it is my wish involved with politics, which feature is most satisfactory to me in anything Can be. Cordially yours,

E. Berg. Andrews.
July 22, 1898.

President E. Benjamin Andrews,
Grand Pacific Hotel, Chicago.

My dear Mr. Andrews:-

I am inclined to think that it will be just as good for you and for me if we are not seen too much together. There will be a great many people to see you at the Grand Pacific Hotel Sunday afternoon. I therefore propose that we take dinner together quietly at the Union League Club, which, as you know, is just across the street. Will you do me the favor to call me up sometime between one and two o'clock, and, if some other arrangement is necessary, I shall be glad to make it.

It is very important that I should see you.

Yours very truly,
July 25, 1938

Mr. George Andrews:

I am looking forward to seeing you again at the Grand Hotel. I expect to see you at the Grand Hotel. There will be a great many people to see you at the Grand Hotel.

I have arranged for you to see me at the Union Finance Club, where I will be present at dinner together directly after the Union Finance Club. I hope to see you there. Will you go to meet me? We will then arrange to be together. I will call you up sometime between one and two o'clock, and if some other arrangement is necessary I shall be glad to make it.

If it is very important that I should see you,

Yours very truly,

[Signature]
President E. B. Andrews,
Providence, R. I.

My dear Friend:-

As Chairman of the Educational Commission appointed by Mayor Harrison, for investigating the educational system here in Chicago and for making suggestions as to changes in the State law and in the rules of the Board for the greater efficiency of the system, I have been working very assiduously since last November. This week the members of the Commission have been in retreat at Highland Park, about thirty miles from the city, and have been giving their undivided attention to the problems.

I need not assure you that it will be one of the most delightful things in the world for all of us at the University if you can be persuaded to come to Chicago as the superintendent of schools. I do not believe that there is any educational position in the country, outside of the same position in New York City, in which more can be accomplished. The time is ripe. With the Mayor back of us we can introduce a great number of reforms. Of course this can be done more easily in connection with a new superintendent than with the old staff. At the same time, Mr. Lane, the present superintendent, in a conversation with me last night, indicated his readiness to take a subordinate position in the system and, to use his own language, as loyal to you if you came as Dr. Galusha Anderson has been to me in
An earnest of the Metropolitan Commission

opportunity by Mayor McKee's, for investigating the educational
system here in general and for making suggestions as to changes in the
same here and in the future of the Board for the greater efficiency of
the system. I have been working very earnestly since last November.
The week the members of the Commission have been in receipt of
the report, I have been working very earnestly on the city, and I have seen

Hollis Park, the park thirty miles from the city, and I have seen

Given that national attention to the problem,

I need not because you that it will be one of the most helpful

challenges to the world to set all of us as the university. It you can be
prepared to come to Chicago as the superintendent of schools. I
do not believe that there is any educational position in the country

or at the same time I have, the interest is great, because I am

introduced a great number of teachers. Of course, this can be gone

more easily in connection with a new superintendent than with the old

state. At the same time, I have been interested in the various

Association to the various cities, to talk, to try and improve, as

consequence is the reason I have seen as Dr. Barney Andrews has been to me in

form of you.
Sept. 1, 1898.

Supt. E. Benjamin Andrews,
Chicago, Illinois.

My dear Sir:

The Committee on Invitations and Speakers of the Peace Jubilee Celebration have requested me, as Chairman of the Committee, to communicate with the Board of Education in reference to the participation of the school children in the proposed celebration. It has been suggested that perhaps it would seem appropriate and desirable to the Board of Education to join with the Peace Jubilee Committees in arranging for speakers on the day before the holiday which is contemplated, such speakers to be distributed in accordance with the plan which has heretofore been adopted in connection with the celebration of Washington's birthday. Many citizens have thought that this event, which it is believed will prove to be one of great significance in American history, should be brought home especially to the children. I write therefore to ask you to present this general proposition to the Board of Education or to the Committee on School Management, and to notify the Committee whether the Board would be willing to co-operate in any way. I should be glad to hold myself in readiness to present the matter more in detail if desired.

I remain

Very sincerely yours,
The committee on, Department, and Services of
the President, J. B. Walker, have received my as Chairman of the
Department, to communicate with the Board of Education in
reference to the participation of the school authorities in the
proposed referendum. I have now requested that newspapers, if
would seem applicable, may be sent to the Board of Education to
join with the Board, to make a committee to arrange for the
take of the year before the policy which the Department is now
proceeding to recommend in accordance with the plan which the Department,

I have spoken in connection with the preparation of the

Perhaps, many citizens have noted that the event of
in defiance of Will. Deans to be one of the great anticipations in American

I present, propose to promote some assistance to the children. I
wrote herewith to seek to present this memorial proposition to
the Board of Education at the Committee on School Management,
and to notify the Committee matter of the Board would be willing to
co-operate in any way. I should be glad to have your

I remain

Very respectful yours,

[Signature]
Dec. 15th, 1898.

My dear Mr. Andrews:-

Allow me to express the great satisfaction which we all feel that you have been able to hold your own against those members of the Board who have wished to introduce their political methods. I believe that you have every reason to feel that the city as a whole stands back of you. I appreciate the delicate position which you hold, and assure you that we are all standing off and watching the fight with intense interest. If at any time I can serve you in a quiet way, please command me.

Yours very truly,
Dec. 18th, 1930.

My dear Mr. Andrews:

Allow me to express the great satisfaction which I feel that you have been able to help your own brother through members of the Board who have wished to introduce such political methods as the city as a whole seems to lack. I think that you have every reason to feel that the city is as whole-some in its approach as I am in my position with you, and perhaps you are the better peace officer with interest. I at any time I can serve you in a direct way, please communicate.

Yours very truly.

[Signature]
S. J. Bayley,

Thanks for your kind note. I believe that a good deal has been accomplished toward great reforms. It is much to see a dream in life. But the great lift is being at the school system. It has been

begun. Many times I have said we cannot. At present, if we are not blind, if

fully understand, we must work smart. I think that you have the interests of the

schools at heart, but it will be some time before people understand will so believe. You

think you want an educated frontier.

I have heard it phrased: "While the public

Schools will be a tie to the minority Kite.

And some, most, think people simply cannot

be reformed with. But time will change you

E. H. Andrews
My dear Dr. Harper:

Thanks for your kind note. I believe that a good deal has been accomplished toward good schools. It is much to open a chance to lift, but the great lift and tug at the school system itself has hardly begun. Many times I shall send you counsel. At present, for reasons which I fully understand, we must work apart.

I know that you have the interests of the schools at heart, but it will be some time before people hereabouts will so believe. They think you want "an educational trust", as I have heard it phrased, in which the public schools will be a tail to the university kites. And some—most, of the people simply cannot be reasoned with. But times will change.

Cordially,

E. BENJAMIN ANDREWS
BOARD OF EDUCATION

OFFICE OF SUPERINTENDENT OF SCHOOLS

Superintendent,

Glasgow, Dec. 15, 1868

My dear Mr. Harper:

Thank you for your kind note. I believe that a good test of your cooperation toward our schools is to work to open a gateway to the past, to the great influence on the school system for the better. And, of course, I see the importance of cooperation. As the great, "What I mean by education," I may say, "Seek to become what I finally understand, my work, and work.

I know that you have the interests of the school at heart, and it will do some time before we have a permanent mill to pailage. That spirit you want an institution that, as I have said, is "The future. Municipal schools, part of the people's simple case." Not to be a resource, but for the time will advance.

Sincerely,

[Signature]
Dec. 19th, '98.

My dear President Andrews:

I am very much obliged to you for your kind letter of Dec. 16th. I appreciate exactly the point made, and assure you that I sympathize with it in the fullest particular. You will agree with me that I have made every effort, since your coming to Chicago, to separate my work and myself from your work and yourself. I hope the time may come when it will not be necessary to continue this needless separation. I take it, however, that there never will be a time when the University, if it have any interest in public school matters, will be free from the suspicion referred to.

Yours very truly,
in your presence and
I am very much obliged to you for your kindness.

I have been studying the model speech
and I have found it very helpful.

I have also been thinking about the different arguments
and I have decided that I want to try them out.

I hope to write to you soon and let you know how it goes.

I have been working very hard and I have not had much time
for leisure activities.

I have been reading a lot and trying to improve my writing.

I hope to hear from you soon.

Yours very faithfully,

1898
Monday 4.45 p.m. Mr. R. B. Harper. I trust as
brain health is certain that the plot is on to wreck us & to
turn the schools over to Bobby Vanke to administer absolutely
in the interest of city hall politics. If I am replaced the
next Judge, probably Judge Green, would, will, be absolutely
in the interest of Mr. Harris et al. I have been on the files vi-
ing me to be: Is political interest. That is the origin-
ing of Mr. Young's movement. It is being used now to re-
force current means to further the above interest.

Personally, I have nothing about the result. But if the
plot succeeds, it will set back the cause of the schools fifty
years. It will mean the permanent repression - for unthink-
y all that the Commission fought. Mr. Young has been
the foe of the Commission from the first.

Am I sure it, the only help is in the Taras-Arrest the
Page. Can you - do you care to send Baldwin to place the
matter on his mind? I shall see soon. If any doubt
as to the meaning of the Young movement still remains,
in your thought. I would be glad to talk
with you on the subject. Is there any
naturally become clear.

I suggest this paper because they heard visiting
the Mayor to complain him about it seems to me,
he was certain to prevail in the end unless public
opinion is aroused.

I know how busy you are but things are
highly care to take a hand in this scrap.

Yours,
E. Brey, Andrews
Chicago, July 26th, 1906

My dear Dr. Harper,

I am receiving your letter too late to enclose a check with it, as I leave this evening. And finding how today is full, I was at the library a few minutes yesterday morning looking up a few points, and inquiries for you. But had no time to find you. Kindly send this at my P.R.C. Card to yourself & Mrs. Harper. I was much pleased to receive the number and great
President E. Benjamin Andrews,
Lincoln, Nebraska.

My dear Dr. Andrews:

I received your letter last night, too late to see you before leaving. I had wished to see you about two matters. Will you do me the favor to indicate your opinion concerning Mr. Jameson as a man capable of taking the headship of the department of history? I am particularly anxious to know whether he is a man who is inclined to give too much attention to small points at the expense of the larger questions. I should be greatly obliged to you for any opinion you may be willing to express.

I wish also to commend to your consideration the names of Miss Katherine Renant Davis and Miss Lyon, both of whom have made application for a position connected with your women's work. Will you let me say quite candidly that either one of these women would do excellent work? I should not hesitate at all to appoint either one to a deanship
at the University. One of them, Miss Davis, is especially strong along the lines of sociology and political economy; the other, along botanical and zoological lines. Both women have had experience; both are mature. It would be difficult to choose between them; they would be very strong. I hope that you will give them consideration.

After you get tired of Nebraska will you not let me know? I still believe that your place is in Chicago, and I can assure you that if I had been in the country when the Nebraska proposition came to you I should have done all in my power to persuade you to remain at Chicago. There is a magnificent work for you to do at the University of Chicago whenever you may wish to undertake it.

Yours very sincerely,

W. R. Harper
President W. R. Harper,  
University of Chicago,  
Chicago, Ill.,  

My dear Doctor Harper:—  

I have yours of the 27th. It would have given me great pleasure to meet you and Mrs. Harper the other day when I made a flying trip to the University. Had I thought it possible to find you at your house, I should certainly have called a moment.

Jameson is not second to any man in the country in his ability to take the headship of a great department of History. I doubt if as an historical scholar he has his peer in our country. He might be said to have the defect to which you allude, that of a certain tendency to minute detail. In this he is precisely the same sort of a man as Manly, but like Manly he has such extraordinary scholarship and accuracy and so insistently suggests to pupils and colleagues the peerless scholar, that the fault in question does not leave on any one an unfavorable impression.

Besides these wholly extraordinary qualifications, relating to the Department of History in particular, Jameson like Manly has immense information in general. He knows Greek, Latin, French, German and Dutch most thoroughly, and he can make his way in Italian and Spanish. His knowledge of English Literature is large and accurate. In addition to all this he is the best faculty man I have ever known. He is not narrow, but remembers the demands of departments entirely irrelated to his own. He will take any matter referred to him as a member of the
Mr. G. H. Grant

Academic Council

I am happy to inform you that due to unforeseen circumstances, I am unable to attend the meeting on the 24th of March. I wish you all a successful meeting and look forward to your report soon.

Yours sincerely,

[Signature]

[Note: The text is not completely legible due to the condition of the document.]
committee, irrespective of the subject thereof, and work at it with the patience of a medieval monk until he understands it perfectly. His committee reports are models of masterfulness. He is a cool and kind, though tenacious, debater in faculty meetings, and he is in all things a man. In a word, if I were to select a party to fill such a position as you name, if I could get Jameson I should not seek further.

I am very glad indeed to have your positive words touching Miss Davis and Miss Lyon, and your statements regarding them I place on file. It is not likely that our Regents will wish to fill that position immediately.

Mr. Coulter has also written me with reference to Miss Lyon in a very complimentary vein.

With best wishes for you and your work,

Most sincerely,

[Signature]

Chancellor.
committee recommends the adoption of the proposal, with the
addition of a definite work unit to encompass the proposal.
The committee reports the portion of the question that
is a part of any kind a report of the committee's position, and as to its
strength of position, report to County meetings, and as to its
strength of position, to County meetings, and as to its
strength of position, to County meetings.

In a way, it's more of a part to sit and listen, to position
as you name it. I can't get a sense I should not keep interest.
I can't keep interest to have your back. My concern is my
beauty and mine that my back is not used to sitting. It's in
place on life. It is not always what one receives with the
mind to fill that position. It's a

... with new name for you and your team.

Your position.

Chairman
December 10th, 1900.

President E. Benjamin Andrews,
The University of Nebraska, Lincoln.

My dear Dr. Andrews:

I am wondering whether you are fully aware of the use being made of your name in connection with the proposed Correspondence School of the "Chicago Tribune". It is, of course, possible that everything is clear and in good shape, but from some of the representations made I have doubted it.

Very truly yours,

W. R. Harper
December 10th, 1935

Preident E. Pendleton Andrews
The University of Kansas, Lawrence

Dear Mr. Andrews,

I am wondering whether you are truly aware of the recent move of your University to the "Chesnutt Tract". It is, of course, possible that everything is open and in good shape, but from some of the recent announcements made I have gathered it.

Very truly yours,

W.H. Huber
May 15th, 1903.

President E. Benjamin Andrews,
Lincoln, Nebraska.

My dear Dr. Andrews:

I have your note of May 11th and appreciate very much indeed the points you make. Will you not tell me when you are going to withdraw from the ministry and public work. Why will that not be the time for you to settle down in the University? We will make any special arrangement which you desire. I shall never be happy until you are one of us.

Yours most sincerely,

W. R. Harper
May 15th 1928

Mr. G. W. Andrews

Mr. George W. Andrews:

I have your note of May 15th and appreciate

very much the trouble you have taken. With your best wishes

the Board will withdraw from the ministry and pastoral work. With

great regret for you to settle down in the country. We

will make any sacrifice necessary with you there I shall never

be sorry until you are one of us.

Yours very sincerely,

W. H. Halsey
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ROBERT C. CLOWRY, President and General Manager.

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Ogden Ave. & Harrison St.
Phone West 196, Chicago.

14 CH QR KC 15 Paid
Feb 21 05

Lincoln Neb 21

President Wm R Harper,
Presbyterian Hospital.

Be of good cheer you've done three lifetimes work you'll live to do a fourth.

Andrews.

930 Am.

Jan. 1905
Jan. 19, 05

My dear [Name],

I am pleased to learn that you are not much improved. I need to urge you to cure of health till it seemed wasted breath; yet I venture to do so again now. It is no want for you to reflect on the irreparable loss that would come to this joint cause, Religion and Education. Come to the joint cause of Religion and Education.

If you have been taken from us, it is not alone your privilege: it is your solemn duty to obey the directions of your medical advisers. Lay down in reference to your health, even if they order you away six months or a year.

Ever with affection,

E. G. Andrews.