CROSS REFERENCE SHEET

Name or Subject  Business Manager

Regarding

Date

SEE

Name or Subject

Buildings

Rust, H. A.

Harper 1903, 1902

Trustees

FINANCES, CONFERENCES ON

File No.

Library Bureau
Division of
Remington Rand Inc.
Branded Everywhere

Cat. No. 30-5902
For use in all Filing Systems
Jan. 6th, 1902.

My dear Mr. Rust:-

I want a telephone in Dr. Anderson's house at Morgan Park which will allow me to call up the city, but which will not respond to the outside world. I want it right away. Will you not ask the Telephone Company to make a special case of this matter, and to send a man immediately to put it in?

Yours very truly,

W. R. Harper
Mr. Great Mr. Knut:

I want to telephone in the Anderson's house at Waverly Park which will call the other one, but since
will not respond to the outside world. I want it right now. Will
you not ask the Telephone Company to make a special case of the
matter and to send a man immediately to put it in

Yours very truly,

W.R. Harper
Jan. 7th, 1902,

My dear Mr. Rust:

The Daily Cash Statements which have been coming to me since September were requested by me in September while you were in Europe. The statements contained information which I desired to have regularly. I request therefore that they be continued.

It would seem to me better, in a matter of this kind, for you to notify me personally that you have ordered the discontinuance of something I have requested, than to give such information to a clerk in my office. It could be done with less expenditure of time and at the same time with less expenditure of dignity.

Yours very truly,

W. R. Harper
The only correct statement which has been coming

to me since September was redundant for me in September while you
were in America. The statements contained information which I
never heard to have originated. I do not pretend that they may be
continuing.

It would seem to me better in a matter of this kind, for you

to notify me personally that you have received the discontinuance of
some part I have announced. I am prepared to give such information to a
work in my office. I cannot do so with these explanations of

time and the same time with these explanations of difficultly,

Yours very truly,

W.R. Harper
Jan., 9th, 1902.

My dear Mr. Rust:

Have the plans of the Press building been modified in accordance with the changes proposed by the Press Division? The Library, as you know, gave up certain portions which had been planned for the Library.

Yours very truly,

W. R. Harper
Mr. Green, Mr. Man:

Have the pleasure of the Peace Publishing firm

compliance in accordance with the change, proceeds of the Peace
Division the library, as you know, have made certain portions which

have been planned for the library.

Yours very truly,

W. R. Harper
March 9, 1896.

My dear Mr. Rust,

Will you kindly consider with me the following questions at your earliest convenience.

(1) Bad ventilation of the men's gymnasium.
(2) Drinking water in the gymnasium, which is unfiltered, and is taken directly from the pipes.
(3) The ceiling over the closet in the men's gymnasium.
(4) The need of more dressing-rooms in the women's gymnasium.
(5) The need of additional lockers in the women's gymnasium.
(6) The need of ring shower baths in the women's gymnasium.
(7) Change of the present boiler-room into a women's dressing-room.

Very truly yours,

[Signature]
With your kind consent, I write the following:

1. The need for the establishment of the new's government.
2. The establishment of the new's government.
3. The need for the establishment of the new's government.
4. The need for the establishment of the new's government.
5. The need for the establishment of the new's government.
6. The need for the establishment of the new's government.
7. The need for the establishment of the new's government.
8. The need for the establishment of the new's government.
9. The need for the establishment of the new's government.
10. The need for the establishment of the new's government.

Very truly yours
My dear Mr. Rust:

I have found a gentleman by the name of Arnett, who has been head book-keeper in one of the principal railroad centers in St. Paul, and who is coming to us as a student next year. I am very anxious to give him work in connection with book-keeping. I hope you will call my attention to the matter and let me talk to you about it.

Very truly yours,

[Signature]
My dear Mr. Knight:

I have long a recollection of the name of Atwater, whose name was kept under my care at one of the principal markets. I fear I must say we have not continued to be as intimate as we were next year. I wrote him a letter and asked him to give my account to the firm and get the matter settled. I hope you will write him a letter to the same effect and let me know what you think it proper to say.

Very truly yours,

[Signature]
My dear Mr. Rust:—

Henry H. Hewitt was relieved from tuition for the Summer Quarter on the ground that he had covered the amount in previous quarters. His remaining in the University during the Summer Quarter was as punishment for delinquency.

Yours truly,

[Signature]
Oct. 12, 1896.

My dear Mr. Rust:—

Your letter of Oct. 7 has been received. I am glad that you agree with me in reference to the attendant in charge of the telephone, the deposit for the rooms and the matter of the piano.

You ask at the close of the letter if it would not be better if any parties connected with the Press Division should come direct to you with such matters instead of troubling me with them. This is correct but these parties had been waiting and had already called upon you and were not able to get any satisfaction as to a date when payment would be made and so naturally an appeal was made to me. Is this not as it should be.

Yours truly,

[Signature]
My dear Mr. Smith,

Your letter of Oct 15 has been received.

I am glad that you agree with me in reference to the arrangement in advance of the telephone, the happenings to the rooms, and the matter of the piano.

You ask me the place of the letter. It is wrong not to have an account of any business connected with the Press Division, especially some 직접 to you with such matters incident to the newspaper. This is correct, but these happenings have been waiting and had already settled, now you and we are not so well for any satisfaction as to a safe even by me. By this, be made and a necessity is expected me to meet as it should be.
Mar. 15, 1897.

My dear Mr. Rust:-

Will you kindly return to me the various reports now in your hands concerning the Yerkes Observatory. Some steps must be taken in reference to this matter at once. If the facts are half as bad as reported the architect ought to be held responsible and must be so held. I desire to put these things into the hands of Mr. Walker and have him take hold of them.

Yours truly,

[Signature]
My dear Mr. Hunter,

Will you kindly return to me the article

reporting your name concerning the Yerkes Observatory.

Some steps must be taken in reference to this matter at once.

In the meantime, the part as paid as reported the abstract omit to be held responsible and must be so held I gather to but there comes into the hands of Mr. Waterman and place him take hold of them.

Yours truly,
My dear Mr. Rust:

The following petition has been received from the College Councils:

"Whereas, The new rule of the Business Manager of the University, prohibiting the cashing of checks at the office of the Registrar's clerk is causing great inconvenience, because there is no bank near the University, and

Whereas, The records of the Registrar's clerk show that there has never been any loss from the cashing of checks, therefore,

Resolved, by the Senior College Council that the President be requested to look into the matter and remedy the difficulty which the students are experiencing."

Will you kindly give me any suggestions which occur to you?

Yours very truly,

W. R. Harper

Also upon the following:

"Whereas, The arrangements for the public telephone for students and members of the University are such that it is impossible to talk in private, therefore

Resolved, That the Senior College Council hereby requests the President of the University to provide a booth for the telephone in Cobb Hall."
Μ. Κ. Η φρονήσει

Δοξα λαλή στην

λωρί

Μία λοιπόν η πρώτη αναφορά της χρήσης αυτοκινήτου ως χώρο εξόδου από την καθημερινότητα.

Χρησιμοποιήστε η χρήση των αυτοκινήτων ως χώρο εξόδου από την καθημερινότητα.

Αυτό παράγει αίσθηση οργανώσεως και χαλάζιατος, και μπορεί να συμβάλλει στην αποτίμηση των διαταγών.

Επιπλέον, η χρήση των αυτοκινήτων ως χώρο εξόδου από την καθημερινότητα μπορεί να επηρεάσει την επιτυχία του.

Περαιτέρω, η χρήση των αυτοκινήτων ως χώρο εξόδου από την καθημερινότητα μπορεί να επηρεάσει την επιτυχία του.

ζηλεύει την επιτυχία του.

Διάφορος ορισμός η χρήση των αυτοκινήτων ως χώρο εξόδου από την καθημερινότητα.

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Περαιτέρω, η χρήση των αυτοκινήτων ως χώρο εξόδου από την καθημερινότητα μπορεί να επηρεάσει την επιτυχία του.

ζηλεύει την επιτυχία του.
My dear Dr. Harper:—

I am in receipt your communications as follows respectively, viz:—

One letter 7th inst.
Three letters 9th inst.

In regard to the earlier letter the only response necessary from me now, is the acknowledgment of its receipt coupled with the statement that its instructions were promptly carried into effect.

In reference to the other three letters I beg to state as follows:

1. My effort to secure you prompt telephonic service differed in no wise from the attention that I give to any instructions emanating from you; in this instance, however, it was simply fortunate that the Telephone Company was able to give the matter the prompt attention that you required.

2. The plans of the interior arrangement of the Press Building as regards apportionment of space between the Library and the press division have been modified to conform to the desires of Director Miller as approved by yourself.

3. I beg to express appreciation of your courtesy in sending me a copy of the letter written by you to Messrs. McLeish, Baldwin and Hutchinson in reference to—

   a. Disposition of the North Side (Mrs. Blaine) land.
   b. Business Manager's Down-Town Office.

In reference to "Disposition of the North Side (Mrs. Blaine) land" I beg to state that Hon. George E. Adams appeared before the Finance Committee yesterday for the purpose of suggesting joint
action between The University and himself in the matter of the improvement of this land in conjunction with lands of himself and others of his family, the suggestion being that the two bodies of land be treated as one, both in the manner of subdivision and if found practicable financially, through an equitable appraisement of the respective holdings and possibly the creation of a financial corporation to hold and dispose of the land. Mr. Adams' idea was for a strictly high class improvement; he said that he had for some time thought of submitting the matter of his own holdings to Mr. Dunlap Smith (recently deceased).

The Committee was favorably impressed with Mr. Adams' suggestion and upon my stating that I had a memorandum to submit the matter to the Trustees at their next meeting and that I had a plat of subdivision made by Mr. Dunlap Smith it was voted that this plat be furnished to Mr. Adams and that a report from him relative to the entire matter would be appreciated and it was understood that such report would be made. I have to-day mailed Mr. Adams the plat as aforesaid.

yours truly,

[Signature]

Business Manager

President Harper
Haskell Museum
The sentiments are treacherous and my heart is torn.

I cannot breathe in this world of lies and deceit.

My thoughts are consumed by sorrow and despair.

I long for a place of safety, where I can be myself and be free.

The world is full of darkness and danger, and I am lost in its grasp.

I pray for guidance and protection, and for a way out of this nightmare.

Signed,

[Signature]
My dear Dr. Harper:—

Herewith inclosed please find statement showing the status of Mrs. Emmons Blaine's subscriptions of $5000. and $12000. each per annum respectively covering four years of the five year period ending June 30, 1902.

This statement shows the subscription to be in arrears for a period of practically one and a half years, the balance due thereon being $7900.

Yours truly,

[Signature]

Business Manager

1 Inclosure

President Harper
Haskell Museum
June 1, 1908

Chicago

My dear Mr. Harper:

Herewith enclosed please find statement

saying that the account of Mr. E. H. Corson, Principal of 2% for

$12,000 and $15,000, each per annum respectively covering

year of the five year period ending June 30, 1908.

This statement shows the appropriation to be in

excess for a period of thirty years and a half years the

balance due him at present $2000.

Yours truly,

Rutledge Manager

I, Norbert

President Director

Henry M. Mears
THE UNIVERSITY OF CHICAGO.

In re subscription of Mrs. Emmons Blaine.

(a) For subscription of $5000. per annum for five years for extension of the University work to the Public School Teachers of the City of Chicago-------------------$25000.

(b) Subscription of $1200. per annum for five years to enable the Board to lease other rooms on the fourth floor of the Fine Arts Building-------------------6000. $31000.

Due on above subscription to June 30, 1902.

(a) Fiscal year 1898-1899-------------------$5000.
" " 1899-1900 5000.
" " 1900-1901 5000.
" " 1901-1902 5000 20000.

(b) Fiscal year 1898-1899 commencing
Feb. 1899- 5 months-------------------500.
Fiscal year 1899-1900 1200.
" " 1900-1901 1200.
" " 1901-1902 1200. 4100.

Total due-------------------$24100.

CR.

1899
Jan. 30 (a) By Cash $2500.
June 30 " " 2500.
1900
Mar. 28 " " 5000.
1901
Aug. 14 " " 5000. 15000.
1901
Aug. 14 (b) " 1200. 16200.

E & O.E. Balance due June 30, 1902-------------------$7900.

June 17, 1902

Iren Annett
Auditor.
THE UNIVERSITY OF CHICAGO

In the Support of Mr. Monroe Price

(a) For support of $6000, per annum for five years for extension of the University Work to the Fine Arts Department of the City of Chicago.

(b) Support of $6000, per annum for five years to enable the Board to lease the rooms on the fourth floor of the Fine Arts Building.

Due on above application to June 30, 1929.

(1) First year 1928-1929 $5000
(1) Second year 1929-1930 $5000
(1) Third year 1930-1931 $5000
(1) Fourth year 1931-1932 $5000
(1) Fifth year 1932-1933 $5000

Total due.

CR.

Due

1929

$5000

Jan. 1

$5000

June 30

$5000

1930

$5000

1931

$5000

1932

$5000

1933

$5000

Balance due June 30, 1933 - $6000.
My dear Dr. Harper:-

I am this morning in receipt of a letter from Architect Perkins from which I extract the paragraph referring to the furnishings of Hitchcock Hall, viz:-

"Mr. Hallett, of Carson, Pirie, Scott Co. called upon me yesterday to get from me such information as would enable him to make a figure for furnishings of Hitchcock Hall. It was impossible for me to give him any satisfactory information. To do it properly and thoroughly would require two or three weeks' study. This would like very much to do, as indicated last time I spoke with you, but of course it is out of order for me to do it until I have been formally requested to perform that service".

The above extract together with my statement to you of an interview between Mr. Perkins and myself will evidence to you the significance of Mr. Perkins' attitude in the matter. I am somewhat at a loss to know just what to do in the matter of Hitchcock Hall furnishings in view of the shortness of the time in which to do the work and the fact of Mrs. Hitchcock's being in close touch with the matter by frequent consultation between herself, Miss Wheeler and Architect Perkins; I am desirous of executing your instructions promptly and fully in the matter but as it is an involved matter it is possible that we should have an interview and a distinct understanding as to whether I am to take the laboring part in the matter and if so whom I shall associate with me, etc., etc. I am certainly not idle, nevertheless if it is necessary I will find time to give the matter such attention and intelligent supervision as I am capable of.

Awaiting your reply hereto I remain meanwhile

Yours truly

Dr. William R. Harper, President
The University of Chicago

William R. Harper, President

Business Manager
My dear Dr. Keller:

I am this morning in receipt of a letter from

A. Rice of Higbee Hall, Inc.,

The University of Chicago,

July 10, 1942.

I was startled to learn from you the information you have passed on to me about the forthcoming

The University of Chicago,

July 10, 1942.

I was startled to learn from you the information you have passed on to me about the forthcoming

The University of Chicago,

July 10, 1942.

I was startled to learn from you the information you have passed on to me about the forthcoming
The Board of Trustees,
The University of Chicago.

Gentlemen:—

I hereby respectfully resign the position of Business Manager, effective upon such not remote date, as in your judgment shall best conserve the interests of the University.

Yours truly,

[signature]
I hereby express my willingness to retain the position of Assistant Manager, of the University, and am now ready for immediate service.

Your services will ensure the interests of the University.

Yours truly,
January 18, 1903

Henry A. Rust, Esq.,

Business Mgr. University of Chicago,

Chicago, Ills.

Dear Sir:

We beg to hand you herewith a complete list, in detail, of the bids received on the proposed Law School Building for the University of Chicago.

The bids, as you will see, are tabulated in a manner to give the cost of the Main Building, portion separate, from the cost of the East wing, and the total of the two combined. On page 4 of the statement is a tabulation of the lowest bids received, giving the total cost, with Architects' commission on each of the separate parts—Main Building, East Wing, and the two combined as a total.

Sheets 5 and 6 will give our estimate on the cost of the fixed and movable furniture required, tabulated in the same manner, for the main building, East wing and total combined. Our estimate for the movable furniture is based upon a list of furnishings made up from information given us by Professor Beal, and com-
January 18, 1909

Dear Sir:

We beg to present a complete list of the prices of the 1909 Law School building for the University of Chicago.

The prices as you will see, are incorporated in a manner to give the cost of the main building, together with the cost of the lower plate, excluding the cost of the lower plate, the building and the foundation of the lower plate. The estimates for the plates are 15,000,000 each, and for the complete building 12,000,000. The estimate for the lower plate is based upon a floor of 40 by 40.

The expenses of the foundation will give an estimate of the cost of the building.

The prices and models of the building, together with the cost of the building, can now be seen at

University of Chicago.

Best wishes,

[Signature]

[Name]
prises the amount needed in addition to the furniture now in use by the Law School.

We give you below a summary of the lowest bids and the estimates on furnishings:

**SUMMARY**

Of Lowest Bids and Architects' Estimate.

<table>
<thead>
<tr>
<th></th>
<th>Main Bldg. Without Wing</th>
<th>East Wing</th>
<th>Total.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lowest Bids, including Architects' Com'n</td>
<td>$333,756.35</td>
<td>$38,962.75</td>
<td>$307,718.10</td>
</tr>
<tr>
<td>Architects' Estimate on Fixed Furniture, with Architects' Com'n</td>
<td>$337,730.05</td>
<td>$78,584.15</td>
<td>$416,314.20</td>
</tr>
<tr>
<td>Architects' Estimate on Movable Furniture</td>
<td>$2,710.00</td>
<td>$1,981.00</td>
<td>$4,691.00</td>
</tr>
<tr>
<td>If cut stone is used on Staircase Bay, add</td>
<td>$279,155.05</td>
<td>$30,445.15</td>
<td>$350,335.20</td>
</tr>
</tbody>
</table>

These propositions are the modified bids covering the few changes in plans as shown by our revised and alternate scheme which we were asked to make.
## X H A M M U B

### 10 Years 'High and ADR' Estimates

<table>
<thead>
<tr>
<th>Year</th>
<th>5%</th>
<th>10%</th>
<th>15%</th>
<th>20%</th>
<th>25%</th>
</tr>
</thead>
<tbody>
<tr>
<td>1920</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
</tr>
<tr>
<td>1921</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
</tr>
<tr>
<td>1922</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
<td>67.88</td>
</tr>
</tbody>
</table>

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These projections are speculative and should not be taken as an accurate forecast of the future. Any reliance on such forecasts is made at your own risk.
H. A. R.

We submit these bids and estimates to your consideration; and awaiting your further instructions, remain,

Respectfully yours

Dier. W. J. Co.

[Signature]

W. J. Co., 10/12/54
We extend these wishes to our esteemed clients and partners.

Faithfully yours,

[Signature]

Date: [Redacted]
STATEMENT
Of Bids and Estimate on Costs for
LAW SCHOOL BUILDING
THE UNIVERSITY OF CHICAGO

SHEPLEY, RUTAN & COOLIDGE, Architects.

January 15, 1903.

SCHEDULE OF BIDS RECEIVED.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>C. Everett Clark Co.</td>
<td>$200,412</td>
<td>8,320</td>
<td>$61,300</td>
<td>$261,712</td>
</tr>
<tr>
<td>Falkenau Co'n Co.</td>
<td>$201,318</td>
<td>7,430</td>
<td>61,498</td>
<td>262,916</td>
</tr>
<tr>
<td>E.P. Strandberg Bros.</td>
<td>209,764</td>
<td>3,304</td>
<td>63,106</td>
<td>272,970</td>
</tr>
<tr>
<td>Wells Bros. Co.</td>
<td>212,227</td>
<td>9,339</td>
<td>219,063</td>
<td>271,942</td>
</tr>
<tr>
<td>John Griffiths</td>
<td>220,350</td>
<td>8,330</td>
<td>221,193</td>
<td>232,350</td>
</tr>
<tr>
<td>A. Lanquist</td>
<td>213,274</td>
<td>11,337</td>
<td>70,123</td>
<td>293,402</td>
</tr>
</tbody>
</table>
