December 26th, 1903.

My dear Dr. Harper;

If convenient to you I can have an interview Sunday or even Monday up to 1 P.M.

Matters are pending which make a personal favor for one to have a conference with you. An appointment down town at the University Club or elsewhere would be satisfactory.

I am leaving the city Sunday evening at 10:30 to be gone a week.

I should be glad to see you to-morrow, Sunday, but appointments already made will prevent my going down to the city. If it is not asking too much of you, therefore, would you consent to come down to the University? You will find me at home any time after three o'clock.

Yours very truly,

W. R. Harper

Dec 26, 1903.

President J. H. George,

45 Warren Avenue, Chicago.

My dear President George:

Your letter was received this morning.

Wishing you a Merry Xmas

Cordially yours,

J. H. George.
December 8th, 1903

President J. N. Gartside
4720 Ports Avenue, Chicago

My dear President Gartside:

Your letter was received this morning.

I am leaving the city Sunday evening at 10:30 to be here a week.

I am going to try to see you to-morrow Sunday, but appointments already
made will prevent my going down to the city. If it is not convenient
for you to come here to the University, you will find me at home after five o'clock.

Yours very truly,

W. R. Herber
My dear Dr. Harper:

If convenient to you I can have an interview Sunday, or even Monday up to 1 P.M.,

Matters are pending which make it a personal favor for me to have a conference with you. An appointment down town at the University Club or elsewhere would be satisfactory.

This is asking much of the busiest man in the city, but perhaps the case will justify the action.

Wishing you a merry Xmas

Cordially yours

J. H. George

Dec. 23, 1903
Dear Mr. President,

I am writing to propose an additional course for the next academic year, which will be titled "Advanced Quantum Mechanics." This course is designed to explore the latest developments in quantum theory and its applications in various fields.

The course will be offered in the spring semester and will consist of 15 credit hours. The prerequisites for this course include successful completion of two semesters of calculus, one semester of linear algebra, and one semester of modern physics. Students who do not meet these prerequisites will be required to participate in an intensive pre-course workshop to ensure they are prepared for the material.

I believe this course will be of great interest to our students and will complement our existing offerings in theoretical physics. I am confident that it will enhance the educational experience and contribute to the intellectual growth of our students.

Attached is the course outline, which includes a detailed syllabus and reading materials. Please let me know if you would like me to schedule a meeting to discuss the course further.

Thank you for your consideration.

Sincerely,

[Signature]

Date: [Date]
Chicago Theological Seminary.

President's Office.

Chicago, Dec. 28th. 1903.

President W.R. Harper, LL. D.,
New York, N.Y.

My dear Dr. Harper:—

The subject of the Seminary's relation to the University has been committed by the Executive Committee to a small sub-committee and the Executive Committee is waiting its report. The members of this sub-committee that consulted with me are looking for a proposition from the University of a formal character embodying the conditions suggested by yourself in a conference last summer at the Union League Club.

The terms suggested were as follows, I think:

I. Location—South Side, near University.

II. Relation to University—absolute independence as now enjoyed.

III. Campus and Buildings—not less valuable and as convenient for training young men for Christian service as the Seminary now possesses.

V. Incidental Advantages—light and heat at actual cost if the Seminary cares to connect with the central heating plant of the University.

Privileges—of students—the same as those enjoyed by the students of the Divinity Hall of the University.

a. one-third regular lecture work free.

b. Library.

c. Physical Culture.

d. Hospital.

e. Social.

If a proposition were received embodying substantially
The subject of the committee's report to the University and the Executive Committee is the report for the recommendation for a proposition from a sub-committee of the University on a formal agreement empowering the sub-committee to propose.

As regards the committee's recommendation, I think:

I. Admission - Second Step - Next University.
II. Relation of University - specific action indicated as new student,
III. Consumer and Salesmen - not less valuable and as important, for the University under the new conditions,
IV. Intellectual Advancement - high and next of course, top the University's terms of excellence, the same as those applicable to the students of the Divinity School of the University.
V. The Divinity School of the University.

- one - full-time faculty, exclusive work here.
- Ph.D.
- Master's
- Bachelor's
- Society.
these terms the committee would at once take action. Furthermore, such action I believe would be sustained and the Seminary would remove to the South Side. Of course some time and a great deal of discussion would be necessary before this is accomplished.

If the time is not now opportune to make a formal proposition, I think it would help us, if you felt at liberty to make such a statement. The subject could come up again at a later date.

There is no reason why provisional arrangements should not be made in the meantime, if thought wise. I think, however, that substantially the terms above submitted must be obtained in order to carry the removal proposition at present.

With New Year's greetings

Cordially yours,

J.H. George
Dear Mr. President,

I am writing to express my concern regarding the current state of our department. While our efforts in the past year have been commendable, we have encountered significant challenges that threaten our ability to achieve our goals.

Firstly, the budget constraints have significantly impacted our operations. Our current allocation is insufficient to support the programs and initiatives we need to implement effectively. This situation has compelled us to make difficult decisions regarding personnel and resources.

Secondly, the recent changes in policy have created uncertainty among our staff. While we understand the need for adaptation, the rapid pace of these changes has made it challenging to ensure seamless transition and continuity.

I am confident that we can overcome these challenges with the right strategies and actions. I would like to propose a series of meetings to discuss potential solutions, including a thorough review of our budget allocation and a comprehensive strategy to address the policy changes.

In conclusion, I urge you to consider my suggestions and to work collaboratively to ensure the continued success of our department. I am committed to doing my part to support our team and achieve our objectives.

With best regards,

[Signature]

[Name]

Assistant Director

P.S. Please let me know if there is anything else we can do to assist in the new year.
February 3rd, 1904.

My dear President George:

I wish to say that progress is being made. I hope that you will not think that I am moving too slowly. I believe that the matter is moving quite fairly.

Yours very truly,

W. R. Harper

President J. N. George,

45 Warren Ave., Chicago.
Mr. President.

I wish to say that progress is being made. I hope that you will not think that I am moving too slowly.

I believe that the matter is moving along fairly.

Yours very truly,

W.R. Harper

President J.H. George

45 Water Ave., Chicago
April 16th, 1904.

President J. H. George,

Chicago Theological Seminary, Chicago.

My dear President George:

I received your letter of April 8th on the following day. You had no reason to feel badly over the effort of your representative. I am accustomed to this sort of thing and take it without much disturbance.

I have been working along the lines proposed, and hope that I may be able to report something to you in the near future.

Yours very truly,

W. R. Harper
Practically nil, & Co.,

Chicago, September 24th, 1876.

My dear President Cooper:

I received your letter of the 9th

and being勒 to learn of your

success in the letter of the 9th.

I am disposed to think that your

letter is of no consequence. I am disposed to think that

my letter is of no consequence. I am disposed to think that

you have been working with the firm's stock and hope that

I may be able to report something to you in the near future.

Your very friend,

W. R. Harper
Chicago Theological Seminary.
President's Office.

April 8, 1904,

My dear President Harper;

What a delightful time the University gave us last night. Mrs. George and I wish to express our personal appreciation—especially of the gracious reception by Mrs. Harper and yourself.

My wife and I cannot overlook the unfortunate attempt of the representative of our Seminary to be smart by clumsy personal reference to the President of the University. The members of our faculty present were mortified. You will excuse it, I know, but it was the one thing that marred the occasion, and I wish to apologize.

Your note sometime ago mentioning progress in the Seminary's relation to the University was encouraging. I am keeping the movement steadily in mind, and ready for the next step.

Cordially yours,

J. A. George
Dear President.

I would appreciate it if you could provide your office with the necessary information to prepare the report for the meeting. Please let me know if there are any additional details or questions you have.

Sincerely,

[Signature]
Sept. 11, 1904

My dear Dr. Harper:

Note me? I shall be glad to have an interview any time this week. Kindly fix hours & place & "Phone" over. You are quite right; I believe it would be unfortunate to have any public discussion or announcement until some plan that promises success is well understood by ourselves.

The relation of the Congregational Colleges to universities is in a crude condition but I will have my say when the time comes.

Cordially Yours,

J. H. George
University of Pennsylvania

President's Office

November 11, 1911

Dear Sir,

I am writing to inform you of the appointment of Mr. John Smith as the new head of the department. Mr. Smith has extensive experience in the field and is well regarded by his peers.

He brings a fresh perspective to the department and is eager to implement new strategies to enhance the program.

Looking forward to your approval and support of this appointment.

Sincerely,

[Signature]
October 8th, 1904.

President W. R. Harper, LL.D.,

Chicago, Ill.

My dear Dr. Harper:-

On behalf of the Faculty permit me to thank you for your letter of sympathy.

I leave for New York to-morrow fore-noon and will answer your note concerning the removal of the Seminary and the religious training school on my return.

Concerning the school I may say that I am in hearty sympathy with the movement to establish such an institution in the city and shall be glad to take up the matter on its merits with others on undenominational lines.

Believe me,

Cordially yours,

[Signature]

John Henry George
October 8th, 1904

President W. H. Harper, II.
Office, II.

My dear Dr. Harper:

On behalf of the faculty permit me to thank you
for your letter of sympathy.

I have left for New York to-morrow to be heard and will
answer your note concerning the removal of the Seminary and the
letter from the Minnesota school on my return.

Concerning the school I may say that I am in
perfect sympathy with the movement to establish such an institution
in the city and shall do all to take up the matter on the merits.

With approval and recommendations,

Yours,

[Signature]
October 23, 1904.

President J. H. George,
Chicago Theological Seminary, Chicago.

My dear President George:

Your letter of October 22nd was received, and I am much obliged to you for the statement which it contains. Everything you have said will be regarded in strict confidence.

I agree with you that the present seems an opportune time for action, and I agree with you very fully in the matter of the Religious Training School. We have already taken some steps in this matter. I hope something may occur to give me a basis for a conference with you before a long time has elapsed.

Very truly yours,

W. R. Harper
October 28, 1904.

President J. H. George:

Office Theological Seminary, Chicago.

My dear President George:

Your letter of October 28th was received, and I am much obliged to you for the assistance which it contains. Everything you have said will be regarded in accordance with the assurance I received with your letter of October 28th, and I am very happy to step in this matter, even if only in some small way. I hope something may occur to give me a chance to be with you before a long time has elapsed.

Very truly yours,

W. R. Hulse.
October 22nd, 1904.

President W. R. Harper, L.L.D.,

University of Chicago,
Chicago, Ill.

My dear Dr. Harper:

Nothing new has developed concerning the removal of the Seminary since our last conference.

As you know ample provision in the way of buildings on the south side seems to be the problem. If friends can be found whose interest in the success of Congregationalism is broad enough to see the value of proximity to the University and generous enough to provide funds, our difficulty is practically overcome. The rest requires simply wise, conciliatory and careful management.

A location near the University would no doubt place the Seminary at the head of the educational work of the Congregationalists west of Ohio and enable it to offer the strongest possible inducements to the best students studying for the ministry. Furthermore, it would make the University the natural graduate school of the numerous colleges of our denomination in the interior and the far west and perhaps contribute not a little toward strengthening the position of Chicago as a great educational center.

The present seems an opportune time for action, if we act at all, in order to secure the best possible results both for the Seminary and the University.
My dear Dr. Harper:

Nothing new has developed concerning the removal of

the Seminary since our last conference.

As you know some provision in the way of publishing

in the county has seemed to be the problem. It therefore can be

safeguarded to save the nature of proximity to the University

and generate money to provide funds for activities in practical

administration. The last realization simply wise, conservatism and careful

management.

A location near the University would make

place the Seminary at the head of the association work of the

Congressional legislators west of the office and ample to offer the

additional necessary information to the past speakers and

to strengthen possible improvements, to the present and future

the University. Furthermore, it would make the University

further, Graduate school of the University college or any German-

stations to the information and the best way and bringing together not a little toward strengthening the position of Chicago as a great

scientific center.

The present seems an opportune time for action.

If we set at all in order to secure the best possible practice

both for the Seminary and the University.
Would it be possible to establish a Religious Training School in the buildings we now occupy here on the west side? It would be of greater assistance to the local churches than the Seminary proper and would aid in overcoming the prejudices of the strong west side churches against its removal.

The longer I consider the subject the more I am convinced that such an institution in Chicago is one of the pressing needs of the hour. We have already commenced an Institute for Christian workers with two instructors in addition to the voluntary services of the members of the Faculty. It should however be undenominational school under such management as would guarantee its character and should incorporate all that is worthy in the schools for lay training now established in this country and avoid those elements that are weak and undesirable. Moreover it should secure all the advantages found in the new educational movements.

These thoughts are mere suggestions given in strict confidence. I am ready for any wise action.

Cordially yours,

J. H. George
Worthy it be possible to ascertain a Religion

Training School for the Epitaphs we now occupy here on the part

The former I consider the subject of the more I

convinced that such an institution in Chicago at one of the

presents a need of the hour. We have already commenced as

Integrate for ultimate workers with two institutions in addition

to the voluntary service of the members of the Society. It

shortly will take me to mention some of the work and

company and reaping these elements that she may work and

Moreover it should become all the sacrifices going in the new

sacredness of the movement.

To terminate the same conditions now in

collation and

sacredness of the movement.

It is not of my work to secure the best relations among

and the Epitaphs we now occupy here on the part
November 5th, 1904.

President W. R. Harper, LL.D.,
University of Chicago,
Chicago, Ill.

My dear Dr. Harper:—

Your letter of October 29th. received. It was quite satisfactory. I sincerely echo your hope that something may occur to give a basis for a conference for I have been shaping things with considerable care for definite action in the near future.

Since meeting you last Thursday I have been deeply concerned about your health. The President of the University of Chicago is the one man in Educational work in this country we cannot spare just now. Permit me to urge you to lay aside everything however pressing and follow absolutely the advice of your physician. No exigency can equal in importance your health. Everything can and must wait.

This note needs no answer. Hope you are better.

Most cordially yours,

[Signature]
November 8th, 1904.

President W. R. Heppler, M.D.
University of Chicago
Office, III.

My dear President Heppler:

Your letter of October 28th has been received. I was

delighted to see your hope that something
due to inflation might be obtained for a conference for I have been applied

together with colleagues to secure a section in the next

future.

Since meeting you last Thursday I have been grieved

concerning your health. The President of the University
of Chicago has been so kind as to send me a report of his work in the country

which states that now you are not able to lay aside

completely your own position and follow scientifically the service of

your profession. No exception can be made. It importance your health.

Everything can and must wait.

This note need no signature. Hope you are better.

Most cordially yours,

[Signature]
President J. H. George,

Chicago Theological Seminary, Chicago.

My dear President George:

I am in receipt of your letter. I am leaving for Washington and Baltimore but will return Sunday. Let us take up the matter at once. Please call me up on the telephone Monday morning and we will arrange an interview.

Yours very truly,

W. R. Harper
PERSONAL

My dear President Harper:

The sudden death of my wife’s father called us to Canada & hindered one from calling you up as I promised.

For personal reasons, I desire to meet you as soon as possible. Any time & place convenient to you will suit me. In my judgment the time has come for definite action of some kind.

Wishing you a happy New Year,

Cordially yours,

J.H. George
Subject: December 1st, 1912

Mr. President:

The Executive Council of the National Council of Women met yesterday, and after a long discussion, a vote of no confidence in the President of the National Council of Women was taken by a majority of two-thirds. The vote was unanimous except for one Member who abstained.

This action was taken in response to the President's failure to address the concerns of the Executive Council regarding the organization's financial management. The Council has been expressed serious reservations about the President's handling of funds and has requested that an independent audit be conducted.

Members of the Executive Council are concerned about the future of the National Council of Women and believe that new leadership is necessary to ensure its continued success.

Sincerely,

[Signature]

Secretary of the EXECUTIVE COUNCIL
February 2nd, 1905.

President James H. George,

Chicago Theological Seminary, Chicago.

My dear President George:

I decided to carry your letter to New York. I found that our friends were in North Carolina. There was, therefore, no opportunity to get at them. I did not think it wise, upon the whole, to send the letter or my accompanying letter without the possibility of an interview to follow. I took up the matter somewhat with Mr. Rockefeller's representatives, but made little headway. At the same time I did make headway along other lines which certainly will be preparatory to this. The question now is what next. I appreciate most keenly your side of the case and am sorry that up to this time the fates seem to have been unpropitious. Upon receipt of this letter perhaps you will call me up on the telephone and we will then confer.

Yours very truly,

W. R. Harper
I received your letter of June 10th.

I am just now returning from North Carolina. There was no opportunity to act at home. I had not thought of writing you, but the idea of not writing you seems to me quite impossible. I took up the matter some time ago, and the subject has come to me in my recent trip. I am sure that the representations made by Mr. Herndon are not correct.

I am, and have been, the recipient of your message, and I appreciate your kind offer.

Yours very truly,

W.R. Herde
January 19th, 1905.

President W. R. Harper, LL.D.

University of Chicago,

Chicago, Ill.

My dear President Harper:

Since our interview I have considered afresh the relation of Chicago Theological Seminary to the University of Chicago with the result that my former opinions are confirmed. The subject is too important to permit me to indulge in special pleading. I shall therefore state my reasons for proximity even though such a course may seem to prejudice my own case so far as bargaining is concerned.

It is generally admitted I believe that the place for the Theological Seminary is near the University. Historically this is true. In Europe the Theological Faculty has always held a central place in the University. Generally speaking this is true in America. The exceptions may be explained on the ground that the Theological Schools were founded in a number of instances before the Universities existed. Had there been a University in Chicago our Seminary would probably have been located near it that it might enjoy the University advantages such as educational atmosphere, large body of students in different lines of study, the Libraries and Museums, lectures by specialists, University equipment of all sorts, expert graduate work in every department, full Faculties in Semitics, Greek, Comparative Religions, Psychology, Philosophy, Pedagogy, etc.
My dear President Harper:

Since our interview I have considered the plan

relating to the Theological Seminary of the University of

Chicago. With the result that my former opinion was confirmed.

The subject is too important to permit me to indulge in Presuming.

I am fully prepared to give my reasons for proximity, as

perhaps such a course may seem to the Trustees, or my own sense of duty,

pertaining to conscience.

If in general, still far as I believe that the plan

for the Theological Seminary to nest the University, Historically,

far from that of the Theological Seminary, the same thing is

true. In America, the Theological Seminary is the most

central thing in the University. Generally speaking, it is the

American. The exception may be easily found in the number of instances

in which the University is the Seminary without Property. That the Seminary, with Property, have been looked over, and not

henceforward, when the University should be taken as a whole,

I trust, upon the University, as a whole, to

embrace, future work of students in different fields of study.

the future, and means of fostering its special, University, department of both science, and of special, Consecration, Religious, Pedagogical,

Philosophy, Pedagogy, etc.
The University needs the Seminary as badly as the Theological School needs the University. The University without its Theological Faculty is an anomaly while the University with the Theological Faculty of one denomination only is somewhat restricted. If University students are to reverence Christianity and to respect the minister's calling the Theological Faculty must stand by the side of the Faculties in Law, Medicine, Engineering &c. with equal dignity and strength. If the churches are to succeed recluse ideals must be dropped and the schools that educate the ministry must give up the cloister notion and take their distinctive place in the educational world.

By grouping Theological Schools of different denominations around a large University the institution itself can best realize its own ideals while the intercourse between the students of these different schools tends to impress upon them the unity of Christian work and the students generally in the University are led to acknowledge the uniformity of purpose of the Theological Halls. On general principles I believe there can be no real opposition to the grouping of Seminaries around the University. In Montreal four schools are grouped around McGill University. In Toronto five Seminaries are grouped around the Provincial University; indeed they have redeemed the University in the estimation of the people of the Province of Ontario. In England the Presbyterian School moved from London to Cambridge in order to have the advantage of proximity to that famous
The University needs the Seminary as part of the Technological School. Needs the Technological Faculty as a moment when the University with the Technological Faculty of one denomination only is completed.

Reform. The University appears to have reentered on the Seminary in its new form. Engineers, etc. with advanced training and experience. If the Seminary to issue degrees instead of certificates and the colleges that accept it are so issued, these colleges must be official or the colleges that accept the seminary must give up the opposite notion and take their own initiative in the seminary work.

By combining Technological Schools of different denominations shows a larger University the integration itself can be lost. The way now is to give the Institute to prepare the students of the different colleges to combine them into the unity of the University. Several schools and take the students of the University.

Technological Reform. On the University of Princeton, I believe there can be no real opposition to the reform of Seminaries and University. In Montgomery, the School for the Training of the University in the Province of Ontario. In Toronto, the Seminaries in the Province of Manitoba.

In order to have the Seminaries of Princeton as part of the University.
institution. Mansfield College is easily the strongest Seminary in Congregationalism in Great Britain and its strength is owing largely to its location in Oxford.

In my judgment there are special reasons why Chicago Theological Seminary should locate in proximity to the University of Chicago. Such a movement has peculiar advantages for both institutions. Our Seminary is the only graduate school in Congregationalism between Ohio and the Pacific coast with the exception of a small Seminary in California. Within this territory more than a dozen colleges exist under Congregational direction each doing thoroughly good work. I see no reason why the University of Chicago may not be the natural graduate school for all these colleges and Chicago Theological Seminary the natural educational centre for the young men studying for the ministry. Chicago with its Courts, hospitals, museums, laboratories, sociological centres &c. offers advantages to specialists and graduate students. The University situated in the midst of all these advantages has educational facilities that cannot be duplicated elsewhere and the Theological Seminary in proximity to the University has equally powerful attractions for the men of its own denomination studying for the ministry. In view of the modern methods of educational work, the forward movement along all professional lines, the indirect advantages of centralization and the special opportunities offered for the more thorough preparation to grapple with the
Marshall College is a small and the ancient Seminary
in Congregationalism in Great Britain and the spirituality of
my \( \text{Oxford} \) to the location of Canada.

In my judgment these are the best reasons why Chicago
Theological Seminary should locate in proximity to the University
of Chicago. Such a movement as pacifist sanatoriums for soldiers
in Chicago. Our Seminary is the only graduate school in the
area. The location is between Ohio and the Pacific coast, with the
option of a small Seminary in California. Within this territory
more than a dozen colleges exist under Congregational direction
and unless the University may not be the principal reason for the existence
of Chicago and Chicago Theological Seminary, the nearest educational
center for the young men training for the ministry.

Chicago with its Congregational background, Insitutions, and agencies
contains a large number of students, Gadsden and Esopus.
The University is located in the midst of the fine seashore and
Theological Seminary in proximity to the University is entirely
located, and in view of the modern methods of communication
work, the forwarding movement of \( \text{Oxford} \) and the special opportunities
afforded for the more thorough preparation to study with the
problems of Christian education in the University the advantages of proximity to both institutions can scarcely be questioned.

The present seems a favorable time to approach the subject of removal of our institution. Indeed it is quite impossible for the Seminary to face this question longer without deciding on definite lines of action. The demand for funds to enlarge our work, the subject of electives, the movement of the Congregational Colleges of the Interior for closer relations to each other and to the Seminary all force this subject to the front for permanent settlement.

If suitable buildings in proximity to the University can be assured before the matter is publicly discussed the chief substantial difficulty will be removed. We have splendid buildings on the West Side for our work; these cannot be abandoned and I fear cannot be sold to advantage for anything but educational purposes.

In writing on this subject I feel the delicacy of the position. You are aware of the sentimental objections that will be urged by many conservative friends—denominational interests, loss of identity, traditional notions, apprehension of spiritual decline, absorption, failure in financial support etc.—these may all be raised by well-meaning people. These objections must be met in the kindest and most conciliatory spirit. The entire constituency should be carried in favor of the movement.

It seems to me quite clear that a suitable building
properties of Chiroptera bats in the University the situation

The present seems to be a transitory time to suggest the

support of research of our Institution. I believe it to be in-

possible for the University to face the danger of losing

the same for funds to the same for funds to the

Constitutional Congress of the Institution for other reasons

seem other and to the dominance all these under the aspect of

for permanent settlement.

It is probable that the University in prority to the University

can be a reason for the matter in problem. However, I can

not understand affinity will be removed. We have explained why

the West Side of our work there cannot be understood and

I feel certain to do and to some extent for understanding of another

I am writing on this subject I feel the collection of

the collection. You are aware of the composition of collections

will be made by many concerning the forces in composition of

age of institutions, traditional notions, suppression of qualities

of the opinion, objectives, etc. These objectives must be

met in the kind of work and work composition of

The entire constitution should be carried in favor of the movement

If seems to me quite often that a satisfactory solution
for the Seminary near the University obtained through some friend or friends interested in the educational work of both the University and the Seminary is preferable to any direct action by the University itself.

Hoping for the best out of this discussion,

I remain,

Most cordially yours,

J. H. George
Professor [Name]

University of [City]

Dear [Name],

I am writing to express my gratitude for the University's support in the establishment of the [Institution]. Your tireless efforts in fostering academic excellence have been truly inspiring.

I am particularly thankful for the opportunity to be a part of this esteemed institution. The privilege of working with such dedicated and accomplished individuals has been a source of immense personal and professional growth.

Your commitment to the University's mission is commendable. It is through the collective efforts of individuals like you that we are able to achieve our goals and make a positive impact in the academic community.

I hope you will continue to lead with the same dedication and passion that has guided you thus far. Your leadership is a beacon of inspiration for all those who strive for excellence.

Thank you once again for your unwavering support. I look forward to working with you in the years to come.

Warmest regards,

[Your Name]
February 7th, 1905.

President W. R. Harper, LL.D.

University of Chicago,
Chicago, Ill.

My dear President Harper:

You are much in my thought. After prayer and profound meditation I have the strongest conviction that Providence wants you at the head of the University of Chicago for many years yet. You will go safely through the ordeal you anticipate.

If Mr. Rockefeller's representative comes and it is thought wise for me to meet him I shall be glad to make an engagement at his convenience as to time and place. However, I feel keenly the importance of relief for you from all care just now. I sincerely hope therefore that you will take no steps for the present requiring additional time and attention.

Most cordially yours,

J. A. George
Mr. President: 

I am writing to express my interest in the position of University of Chicago for which you are currently advertising. I have a background in education and believe that I have the qualities necessary for the position. 

I am currently teaching at [current institution] and have been there for the past [number of years]. I am familiar with the University of Chicago and believe that it would be a good fit for me. 

I am available to interview at your convenience and look forward to hearing from you soon. 

Sincerely,

[Your Name]
Feb. 21, 1905.

President J. H. George,

45 Warren Ave., Chicago.

My dear President George:

I appreciate very much indeed the message which you have sent me from the Chicago Congregational Club, and it has just reached me this morning. This is certainly very generous, and I appreciate exceedingly the kindness of the action. I sincerely hope that you will follow up the matter discussed with Mr. Gates, and that it will come out as we wish.

Yours very cordially,

W. R. Harper
President J. H. George,

As Western Ave. Chicago,

My dear President George:

I appreciate very much

I received the message which you have sent me to

the Chicago Convention Club, and it has great

reassured me, and I appreciate extremely the kind-

ness of the action. I sincerely hope that you

will follow up the matter almost with Mr.

Cates, and that it will come out as we wish.

Yours very cordially,

Wm. H. Harker
President W. R. Harper, LL.D.
University of Chicago,
Chicago, Ill.

My dear President Harper:

In company with Dean Hulbert I looked over the different sites on the University Campus. Any one of the available locations would be acceptable to me from an academic point of view.

I judge however that next to a place on the "Midway" the vacant corner on Lexington and 57th St. would be the first choice of our Congregational constituency. Such a site would give the Congregational Seminary a distinct and distinguished position apart from the University and yet close enough to enjoy all the advantages.

The corner of Ellis and 57th St. is a fine location and will be attractive when the athletic field is moved to the south side of the "Midway" and the proposed Medical Schools are built. Indeed to me it is quite as satisfactory as the corner of Lexington and 57th. From a sentimental point of view it is not, I fear, as attractive to our Congregational friends.

If there is anything I can do further to advance the movement we have in mind, kindly let me know. In our Congregational work we have reached a point where definite decisions of a permanent character should be made. It is a somewhat delicate matter to move to the South Side. Yet it is not impossible if the transfer can be made without expense. Without this arrangement it is not wise to discuss the matter openly.

Of course I have no right to aspire to such favors but I sometimes think that our eastern friends would be willing to deal liberally with the Congregational Educational work of Chicago if they understood the real situation.

You carry with you on your trip east the good wishes of your Congregational friends in all our churches of the Interior. They pray that you may long continue your leadership in the greatest educational work of the country.

Most cordially yours,

George
March 12th, 1930

President, R. Harper, LL.D.

University of Chicago

Dear President Harper:

In company with Dean Hurlbut I looked over the different sites on the University Campus. And one of the satisfactory locations would be somewhere to me from an academic point of view.

I take pleasure in stating that the house of M.S.W., the present center of research and study for the graduate students of the University, may be acquired and may be adapted for the University use. I am advised that the corner of 57th and V.P. St. is a site available to the University and will do to the University's advantage.

The corner of 57th and V.P. St. is the site of the house and will do for the University's benefit.

It is the present site of the house of M.S.W. and may be adapted as a site for the University, as is stated above.

If this is contemplated I would be interested in knowing if it is available to the University at any cost.
April 13th, 1905.

President J. H. George,

Chicago Theological Seminary, Chicago.

My dear President George:

I am hoping to have a chance to talk with you before long. I have your note of recent date and appreciate its contents. I do not think we ought to give the matter up. I am to return to New York in three weeks. By that time John D. Rockefeller, Jr. will have returned from abroad and we can consider the matter.

Yours very truly,

W. R. Harper
Dear Mr. Harper,

I am hoping to have a chance to talk with you before you leave town. I have your note in my pocket and am about to give the matter its due consideration. I have to return to New York in three weeks. By that time I shall have reconsidered the proposal and we can conclude the matter.

Yours very truly,

[Name]
PRESIDENT'S OFFICE.

My dear Mr. Harper,

I thank you for your letter and telegram alto. I am greatly disappointed. Indeed I am puzzled to know how to proceed. I had done much work and our plans would have carried enthusiastically so far as Chicago and the west are concerned. I am not willing to give the matter up.

To me it is impossible to explain the action of our ministers who protest. Every day of my life I am thankful for our Rockefeller and other men of wealth who support our educational and benevolent institutions. I am not surprised that the friends of Mr. K.P. hesitate to have their exposed through further gifts to unworthy
It is pleasant under the circumstances to know that the project has called forth a wonderful and enthusiastic appreciation of Mr. R.'s great work along educational lines here in Chicago.

While I am pleased to have the matter first found, I am quite unwilling to give it up so long as the proposition has your support. There must be some way of meeting the situation.

We are all so pleased to hear of your improvement. You have the sympathy of this city, and the earnest prayers of all your people for your speedy recovery.

Cordially Yours,

J.H. George

Yours very truly,

W.R. Harper
President W. R. Harper, LL.D.
University of Chicago,
Chicago, Ill.

April 17th, 1905.

My dear Dr. Harper:—

Have just returned from Saint Louis and find your notes. Shall be glad to call at your convenience and talk matters over. Indeed I sincerely hope something can be done.

An unauthorized and bumptious telegram to Mr. Rockefeller by our Mr. Fox last week greatly annoyed our Faculty and Executive Committee. I enclose a copy of the only statement I made to the Press on the matter.

Can you suggest an Old Testament man of promise for the Chair of Old Testament Language and Literature in our Seminary?

Most cordially yours,

[Signature]
April 17th, 1929

President W. R. Harper
University of Chicago
Chicago, Ill.

My dear Dr. Harper:

We have just returned from Sturt House and find your notes. Still be glad to call at your convenience and talk matters over. In any case I sincerely hope something can be done.

An inspection of and appointment to Mr. Rockefeller's post of Mr. Box last week enabled furnished and recently
the Executive Committee. I enclose a copy of the only statement
I made to the Board on the matter.

Can you suggest an official statement and information to our
Seminarians?

Most cordially yours,

[Signature]
As Mr. Fox states his action was wholly unauthorized, I see no objection to asking Mr. Rockefeller's aid, but I regard the form of Mr. Fox' telegram as unseemly and as a gross discourtesy to Mr. Rockefeller. I regret excessively so unfortunate an incident.
April 14th, 1905.

President J. H. George,
Chicago Theological Seminary, Chicago.

My dear President George:-

I am obliged to you for your kind letter of the 13th inst. and the enclosure. It is worth noticing. It is pleasant to know that the Chicago ministers are sound and loyal. I think that we have not heard the last of the plans, and I am hoping to take up the matter when I go east again in three weeks.

With many thanks for your kind words, I remain
Yours very truly,

W. R. Harper
April 16th, 1925

Dear Mr. Harper,

President J. H. Gordon,

Chicago Theological Seminary, Chicago.

My dear President Gordon:

I am writing to you for your kind letter of the 16th inst. and the enclosure. If the work is not finished, it is pleasing to know that the Chicago Seminary is coping and finishing it.

I am hoping to have the matter when I go over again in Chicago. I think that I would not be able to finish the piece and with many thanks to your kind words, I remain,

Yours very truly,

J. R. Harper.
CHICAGO June 9 1905

My dear President:-

I inclose with this sketch of the holdings of the Chicago Theological Seminary at the southwest and northwest corners of Warren and Ashland Avenues, the latter being opposite Union Park; also floor plans of Keyes Hall and Fisk Hall. My estimate of the value of the land is $200 a foot frontage on Ashland Avenue, there being 273 feet of frontage at $200.---------------------- $54600.

My estimate of the value of the buildings is as follows-

Fisk Hall, 824000 cu. ft. @ 10¢-----------------$82400.
Keyes Hall, 206525 " " 8¢------------------ 16522.
Carpenter Hall and Chapel 280000 cu. ft.
Library
163350 " " @ 6¢ 26601.
443350 " " 6¢---------------------- 26601.

Total------------------------ $125523.

Total land and buildings------ ---- $180123.

Fisk Hall is a thoroughly well constructed building in excellent state of repair with possibilities of readjustment for hotel or apartment use, or any purpose similar to that now in occupancy. Originally cost 14¢ per cubic foot at a time when building was lower. Would cost 16¢ per cubic foot to build now. Keyes Hall similar in this respect.

The value of the Library, Chapel and Carpenter Hall is more problematical and ought not to be counted on.

Yours very truly,

[Signature]
June 8, 1908

Mr. President:

I propose with this sketch of the

provisions of the Chicago Theological Seminary at the southeast

end of the campus of first and second avenue, the

latter being opposite Union Park. The floor plans of

Holl and Zook Hall

is 270 feet of frontage at 800.00

The estimate of the value of the property is

as follows:

72 feet of frontage at 800.00

Knevan Hall 100,000

Capen Hall and Carpenter Hall 450,000

Total 1,301,000

Total land and buildings totaling 1,301,000.

Mr. Holl is a prominent well connected builder in

excellent state of repair with improvements of replacement

for larger or adjacent use or any purpose similar to that now in occupation. Alternatively cost 175 per cubic foot of a

time when buildings were lower. Would cost 185 per cubic foot

of like in the present. The plans of the Carpenter, Capen and Carpenter Hall to

more appropriate and ought not to be compared on

Yours very truly.
Fisk Hall.
5th Floor: Student's Rooms Nos. 500 to 505.
Rooms checked with blue pencil engaged for dates indicated.
2nd, 3d and 4th Floors.

**Carpenter Hall.**

1st Floor, Student's Rooms Nos. 100 to 103
2nd " " " 200 to 204
3d " " " 300 to 304
4th " " " 400 to 404

Rooms checked with blue pencil engaged for dates indicated.
Carpenter Hall.

1st Floor. Student's Rooms Nos. 100 to 103
2nd Floor. 200 to 204
3d Floor. 300 to 304
4th Floor. 400 to 404

Rooms checked with blue pencil engaged for dates indicated.
Fisk Hall.
5th Floor: Student's Rooms Nos. 500 to 505.
Rooms checked with blue pencil engaged for dates indicated.

North.
Fisk Hall.
2nd Floor: Student's Rooms Nos. 200 to 228.
3rd Floor: Nos. 300 to 328
4th Floor: Nos. 400 to 428.
Rooms checked with blue pencil engaged for dates as indicated.
Fisk Hall.

1st Floor: Student's Rooms Nos. 115 to 113.

Rooms checked with blue pencil engaged for dates as indicated.

North.
Keyes Hall.

3d Floor: Student's Rooms Nos. 300 to 306.
4th Floor: Nos. 400 to 406.

Rooms checked with blue pencil engaged for dates indicated.
Keyes Hall.
2nd Floor: Student's Rooms Nos 200 to 204.
Rooms checked with blue pencil engaged for dates indicated.