President Harry Pratt Judson
The University of Chicago

My dear Doctor Judson:

Mr. Heckman has suggested that I send you a memorandum of the considerations which appear to be of interest in determining whether the Business Manager's Department shall direct the ticket distribution and seating of the spectators at Basketball Games.

One: The several City Departments enforcing ordinances in Bartlett Gymnasium have, upon several occasions, called the attention of this office to the conditions existing at Basketball games with reference to crowding the running track, blocking up exits, and failure to provide fire guards. These City Departments look to the Business Office for carrying out the ordinances in the University property. In turn, this office looks to the Superintendent of Buildings and Grounds to supervise these matters in detail. The ticket committee, of which the superintendent of Buildings and Grounds is a member, could discharge this responsibility effectively. In previous years there have been some failures and some delays when these matters were under the direct management of the department, which practically means Miss Power of that department.

Two: The Gymnasium will seat approximately 3,000 people. Fully half of this number of seats are now absorbed by the holders of student "C" books. There is likely to be much competition for the remaining 1500 seats. These could, no doubt, be absorbed entirely by alumni.
It seems desirable to have some plan of priority distribution similar to that administered by the Football Tickets Committee. If this were done it would seem desirable to have the same group interpret and apply the priority rule, under the resolution of the Board of Physical Culture and Athletics, rather than to set up a new authority which might not reach the same conclusions in the applications of priorities.

Three: If it is deemed desirable to use the services of the tickets committee, it would, I believe, want to recommend to Mr. Heckman, the employment of Mr. W. A. Giffin, who acted as the secretary of the committee during the football season. If this is to be done, arrangements should be made with Mr. Giffin as soon as convenient. Also, the planning of the sale of tickets by mail should be undertaken promptly.

Four: In principle it appears that the sale of privileges of all characters at the University, including rights to receive instruction, rights to use dormitory rooms, rights to use lockers, tennis courts, etc., should be supervised through one responsible business channel organized for that purpose and representative of the University, rather than through some departmental channel. So far as I am aware, no other department than the Department of Athletics has its separate sales division.

Yours very truly,

[Signature]
December 8, 1918

My dear Mr. Fairweather:

Yours of the 5th instan I find on my return from the East. I have sent word to Mr. Stagg that I think for various reasons connected with safety and legal relations to the city government it would be advisable for the basketball admissions to be in the hands of the same committee as handled affairs for football.

I wish some of these matters embodied in your last point might be brought up next Wednesday at the Committee meeting.

Very truly yours,

Mr. George O. Fairweather,
134 S. La Salle St.,
Chicago, Ill.

HPJ:OB
December the Ninth
19 22

President H. P. Judson,
University of Chicago,
Chicago, Ill.

My dear President Judson:

Just received your letter. I have been rushing to get away and did not get time to go to the Faculty Exchange until this evening. I have got to leave in less than 15 minutes for Florida and for Mrs. Stagg's sake I can't postpone our going, in order to talk to you. I hope very much that you will not want to make the change suggested in your letter. To me there are strong reasons why it should not be done and as I feel now I should not be happy to have the change made. The winter and spring schedules are minor matters and can easily be handled by my office force who have been attending to this work for years, in fact we have already ordered tickets and a letter has been written to our former patrons.

If this change is contemplated, I feel that I shall have to return as soon as I can put Mrs. Stagg in the Sanitarium to set forth my ideas. We will be at the Florida Sanitarium, Orlando, Fla. so please address me there.

Sincerely,

AAS GG
President Harry Pratt Judson
The University of Chicago

My dear Doctor Judson:

With reference to the administration of tickets for Basket Ball games: The particular office which handles that matter is relatively unimportant. The important things which should be kept in mind by whatever office handles the plan are as follows:

1. There is likely to be an over-demand for tickets. The University Public, namely, students, alumni and faculty, and special friends of the University, ought to be considered first under some deliberate priority application plan, approved by the University. Such approval, I suppose, might come through The Board of Physical Culture and Athletics.

2. The seating and ushering plan should be carefully worked out in advance so as to meet the following conditions:

A. To limit the number of spectators on the first floor and on the running track to the proper floor load capacity certified to by the University's engineers.

B. The number of spectators should be strictly limited to the floor load capacity and to the ability of all who attend within that capacity to properly see the game.

C. Regulations of the City Building Department and of The Bureau of Fire Prevention and Public Safety, regarding aisles, exits, and fire guards, should be carefully noted and definite steps taken to see that they are complied with, and definite persons held responsible for such compliance.
3. Appropriate measures should be worked out in advance and carefully followed to see that there is no abuse of ticket privileges, such as transferrence of student "C" books, resale, at a higher price, of tickets awarded on the priority plan, proper phrasing of conditions in the application form, if one is used, and upon the admission ticket, which will give the University a right to refuse admission if it should care to exercise it.

The members of the Football Tickets Committee are, of course, glad to put themselves at the disposal of Mr. Stagg and his department, to assist in any capacity desired. If the general plan of ticket distribution which was used for the football games is to be followed for basketball, the members of the tickets committee believe they have developed certain experience which they shall be glad to have the department avail itself of. If it is desired, we shall be very glad to meet with Miss Power or any other member of the Department of Athletics, during Mr. Stagg's absence, and be of every assistance possible.

Yours very truly,

GCF:HF
The number of beds was increased to 100 at 6th Street and 2nd Avenue where the hospital was located.
Memorandum:

The following questions are raised concerning the plan of Basket Ball ticket distribution as per the attached circular letter:

1. What plans are being followed to fill the orders from students, alumni, faculty members, and special friends of the University before orders from others are filled?

2. What is the address list used in distributing the circulars?

3. What seating plan has been used in order to meet the requirements as to numbers which should be admitted on each of the two floors? This plan should take into consideration the requirements of the Building Department, Fire Prevention and Public Safety Department, and the question of the number of people who can properly and comfortably see the game. The attendance at Basket Ball games has, at times, been over sold; that is, a considerable number of spectators have been able to see only a small portion of the game.

4. What number of tickets is being set up as a limit for distribution
   A. By mail
   B. For sale at the Athletic Office.

   in view of the seats already disposed of to the student "c" book holders?

5. What form of ticket is being used, including conditions for its use printed thereon?

6. What organization of ushers and seating management has been set up so as to secure the observance of public and University regulations and the fixing of responsibility in the event such regulations are not observed?
THE UNIVERSITY OF CHICAGO

DEPARTMENT OF PHYSICAL CULTURE AND ATHLETICS

Orders for BASKETBALL tickets should be addressed to the Athletic Department, University of Chicago, and to insure safe mailing, self-addressed envelopes should be enclosed for each game. Checks should be made payable to the University of Chicago.

Reservations will be made in the order of receipt until the supply of reserved seats is exhausted.

**SCHEDULE.**

<table>
<thead>
<tr>
<th>Team</th>
<th>Date</th>
<th>Time</th>
<th>Price</th>
</tr>
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<tbody>
<tr>
<td>Vanderbilt</td>
<td>Monday, January 1</td>
<td>8:00 P.M.</td>
<td>$1.00</td>
</tr>
<tr>
<td>Iowa</td>
<td>Saturday, &quot;</td>
<td>6 - 8:00 P.M.</td>
<td>1.50</td>
</tr>
<tr>
<td>Ohio</td>
<td>Friday, &quot;</td>
<td>19 - 8:00 P.M.</td>
<td>1.50</td>
</tr>
<tr>
<td>Purdue</td>
<td>Saturday, &quot;</td>
<td>27 - 8:00 P.M.</td>
<td>1.50</td>
</tr>
<tr>
<td>Minnesota</td>
<td>Saturday, February 10</td>
<td>8:00 P.M.</td>
<td>1.50</td>
</tr>
<tr>
<td>Illinois</td>
<td>Saturday, &quot;</td>
<td>24 - 8:00 P.M.</td>
<td>1.50</td>
</tr>
<tr>
<td>Wisconsin</td>
<td>Saturday, March, 10</td>
<td>8:00 P.M.</td>
<td>1.50</td>
</tr>
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</table>

$10.00

Note: Owing to the crowd it will be advisable to be in your seat not later than 7:45 o'clock. It will be impossible to assure you of finding your seat after the game starts.

A. A. Stagg, Director

December 11, 1922
THE UNIVERSITY OF CHICAGO
DEPARTMENT OF PHYSICAL EDUCATION AND ATHLETICS

Orches forBasketball teams during spring and fall semesters will be selected by
the Athletic Department, University of Chicago, and no student will
mutilate self-arranged engagements to encroach on other games.
Cheers during the games will make it possible to the University of Chicago.

Recreation will go to the home of the nearest city.

the supply of necessaries, etc., is cannot.

SCHEDULE

<table>
<thead>
<tr>
<th>Monday</th>
<th>Tuesday</th>
<th>Wednesday</th>
<th>Thursday</th>
<th>Friday</th>
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<tr>
<td>8:00 P.M.</td>
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<td>10:00 P.M.</td>
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Note: Change to 7:00 P.M. if possible because of
the closing of the post office on the same streets.

A. M. Senior Director

December 22, 1955
Harry Pratt Judson, President,
University of Chicago,
Chicago, Illinois.

Dear President Judson:

As an alumnus of Chicago (1907), I thought that you might be interested to know that I have read with much interest the newspaper article in December 8th's Tribune relative to Northwestern's attitude towards football.

Whereas the contemplated action, I confess was radical, I am frank to say that in general it agrees with my own personal attitude regarding college football, except I am in favor of paid coaches, as I think their experience in physical development and otherwise very beneficial. Some of the points set forth in this article are the very reasons why I did not play football in college, as I felt that it required too much work and that the sport was put on such a basis that it was really not a recreational exercise.

Regarding the building of a stadium, it seems to me that the principle involved is entirely wrong, so long as we merely look at it from the mercenary side. What we need is a seating capacity ample to provide for all college and university students and alumni and their families who wish to see the games, but beyond this I do not consider it necessary or wise to go.

The thing that it was hard for many of the alumni to appreciate regarding the allotting of seats this past season was how it was possible for so many people who are apparently not in any way interested in the University to so easily obtain tickets, many of which were for only one or two games and were purchased late in the season and were much better located than those applied for by alumni who had paid for the entire season in advance.
December 15, 1933

Dear [Recipient]:

I am an applicant for admission to the University of Chicago. I have been admitted to the University of Chicago's Graduate School of Business Administration and am writing to express my interest in attending. I have already completed the necessary prerequisites for admission.

I am currently employed as a research assistant at the University of California, Berkeley, where I have been working on several projects related to economics. I believe my experience in economics and my understanding of the field will be beneficial to my studies at the University of Chicago. I am particularly interested in the disciplines of finance and management, which are central to my research interests.

I am confident that attendance at the University of Chicago will help me to achieve my academic goals. I am eager to work with a diverse group of students and faculty members who will challenge me to think critically and develop my analytical skills.

Thank you for considering my application. I look forward to the opportunity to contribute to the academic community at the University of Chicago.

Sincerely,

[Your Name]
Please do not construe this letter as a criticism, as it is solely my idea to convey to you my opinion simply as one of the alumni.

I very much enjoyed your talk at the football dinner at the University Club and heartily agree with your sentiments regarding the matters you discussed.

Yours very truly,

[Signature]

CLARENCE T. MAC NEILLE
200 SOUTH LA SALLE STREET
CHICAGO
Please do not cooperate Fire letter as a
attached and I am going to your office to
sign.

Your sincerely,

[Signature]
December 14, 1922.

My dear Mr. MacNeillie:

Thank you for your note of the 13th instant. The questions involved here are many and somewhat complicated. I think on the whole better results are obtained by using paid coaches. I believe they care better for the physical condition of the students and train them in scientific methods of playing the game. Of course a good deal is to be said against the over-emphasis given to these matters. I agree with you that we ought to provide seating capacity of course, and shall be very glad to bring to the attention of the Committee your suggestion as to difficulties that have occurred. I am always glad indeed to receive suggestions from Alumni.

With cordial regards, I am

Very truly yours,

Mr. Clarence T. MacNeillie,
209 S. La Salle St.,
Chicago, Ill.

HPJ:CB
December 5th, 1935

Mr. George M. Newell:

Thank you for your note of the 15th instant.

The question involving the man and his companion

I believe is a matter for the police. I believe there is

no possibility of the police or the courts becoming

involved in this matter. However, I am not familiar

with the case and am unable to say to what extent

the police or courts are involved.

I think the case is one of private persons and

I believe it should be handled by the police.

I am unable to give you any information

whatsoever as to the attitude of the committee.

I am unable to say whether or not

they have ever made an inspection.

With ostant regards,

Very truly yours,

[Signature]
December 29, 1922.

My dear President Judson:

In reply to your letter, which I have just received, we have a joint agreement with Harvard and Yale concerning our athletic relations to these two Universities. In accordance with this agreement we have endeavored to set ourselves very sternly against all phases of professionalism, and particularly of preselyting in schools for the purpose of securing prominent athletes. Our general regulations provide that no one is allowed to play on any inter-collegiate team without one year of residence in the university; that no student is allowed to compete in inter-collegiate athletics for more than three years; no graduate student is eligible for any such competition; no professional school students are eligible; nor are any special students. We have recently taken the position also that the so-called "tramp" athlete is not to represent either Harvard, Yale or Princeton on any inter-collegiate team, if in the college from which he seeks to transfer he has represented that college in any inter-collegiate contest. Also that no one is allowed to represent us in any inter-collegiate contest who is on probation on account of deficiency in his studies.

Mrs. Hibben joins me in our very warm regards and New Year greetings to Mrs. Judson and yourself.

Faithfully yours,

President Harry Pratt Judson,
The University of Chicago,
Chicago, Ill.
January 2, 1923.

My dear President Hibben:

Thank you for your kind note of the 29th of December. May I ask further what arrangements you have, if any, with regard to limiting the number of games, the distance which teams are permitted to go from the University, and any other methods of limiting the undue excitement caused by the whole situation. I was greatly pleased with the interchange between Princeton and the University of Chicago, but frankly I don’t think it advisable to go a thousand miles from home for a contest.

With cordial regards to Mrs. Hibben and yourself in which Mrs. Judson joins me, I am

Very truly yours,

President John Grier Hibben,
Princeton University,
Princeton, N.J.

HPJ:GB
January 8, 1935

My dear Professor Hippo:

Thank you for your kind note of the 25th of December. I am very pleased that you have decided to visit the University.

I have read the manuscript of your lecture on the University and I am very interested in it. I am eager to learn more about your research and the work you are doing at the University.

I hope to be able to visit you soon and discuss some of the ideas you have presented in your lecture. I would be very interested in hearing more about your work.

Sincerely,

[Signature]

Professors University
January 2, 1923.

President H. P. Judson,
University of Chicago,
Chicago, Illinois.

Dear President Judson:

Your inquiry of December 27th is just at hand, and I am more than glad to give you all the information I can about our present athletic policies here. There is nothing in the least confidential about the general situation.

It will perhaps assist your understanding of the matter, if I say by way of introduction that our athletic affairs are under the control of a board, appointments to which must be approved by the Corporation of the University, on which sit two University officers, six members of the Faculty, eight alumni and three students representing the important teams. All appointments of coaches, and, in general, all athletic financial arrangements, as well as the formulation of all general athletic policies, are in the hands of this board, upon which I also sit, although I do not act as Chairman, the Chairman being a member of the Faculty. As a result of long standing and traditional procedure, each of the important sports is under the advisory control of an alumni committee selected by the Captain of the particular team, in conference with the Chairman of the Board. In the last analysis, however, if disagreements of any kind arise, the authority of the Board is final.

I should say that the most striking development which has occurred in recent years, so far as concerns general policies, is the greatly increased interest on the part of the Board in the providing of proper athletic facilities for all of our students. We have, during the past fall for example, had 300 or 400 students out on the river rowing, the football and soccer squads are both large, and we have been building tennis courts as rapidly as we could to provide opportunities for all who desire to play this game. We have also been arranging for a number of diamonds on which a considerable group may play baseball, and the track is, of course, available to as many as will come out. The other sports, like hockey, swimming, basketball, boxing and wrestling are all well patronized. As you know, my own interest is far keener in the development of a rational participation in outdoor sports by all students than it is in the development of highly coached competitive teams. Nevertheless, there are very real values attached to the training which boys get in these latter teams, when the work is properly supervised and when it is conducted in a satisfactory spirit and with a due sense of proportion.

I am personally working as rapidly as may be toward the time when all our coaches shall be regular members of our staff and our Board has committed itself not only to this policy but also to a reduction of the excessive salaries sometimes paid to coaches to a point comparable with our ordinary academic salaries. These points had been subject to great abuse in many Eastern institutions, as you will well understand. As our chief competition
is with Princeton and Harvard, we have found it necessary to proceed only as rapidly as we could by conjoint action with them, for it would be substantially impossible for any one of these three to adopt restrictive measures not accepted by the others without precipitating an impossible domestic situation both with alumni and with students. Fortunately all three institutions are at the moment controlled by men who see these issues in very much the same way.

As you may have remarked from newspaper comments, we have set our hands to restricting the amount of time devoted to football, both with reference to the preliminary practice season and with reference to the number of games to be played away from the home grounds. We have also taken very drastic steps to eliminate the migratory athlete from our teams and to check, so far as we can, the evil of athletic proselyting in secondary schools. A complete control over the latter difficulty is very hard to attain, because ill-advised individuals, if sufficiently secretive, may occasionally defeat the purposes of the University, however carefully guarded.

There is a disposition to reduce also the amount of time given to competitions in baseball and crew. I think it rather likely that we shall make some reductions in both directions, but the evils at these two points are as yet much less serious than those which had developed in the case of football.

In general, I may say that I think the attitude of our athletic Board is extraordinarily fine and there is, so far as I can detect, no exception in the membership of the Board to the desire to make athletic sports contribute in the highest degree to the really enduring interests of the institution, to safeguard them against abuses and to maintain a just proportion between the time and interest given to such affairs and that given to the more fundamental purposes of the University.

I may add, in conclusion, that a source of appreciable anxiety to me is the existence on our great Bowl here, holding nearly 80,000 people, which, with the great momentary interest of the public in football, brings it to pass that once a week we stage a great public entertainment during the autumn and on the occasion of the important games, such as those with Harvard and Princeton, we become for several days nothing less than a great athletic carnival. I cannot but believe that such procedure inevitably tends to destroy in the public mind a just conception of the real function of higher education and that it tends also to disturb quite unnecessarily the reasonable progress of our essential academic interests during the days over which such excitement spreads itself. The one very reassuring feature of the matter, as I see it, is the generally sane attitude of the older undergraduates. When compared with our more vociferous alumni, they are incomparably saner and better-balanced in their outlook on the situation. I ought perhaps to couple this
President Judson -3-

with the further statement that the great body of our thoughtful alumni are increasingly taking a reasonable and conservative attitude toward the place of these great spectacles in modern education.

If any specific questions occur to you which I might deal with in more detail, I shall be more than glad to do so.

With kind regards to Mrs. Judson and yourself and with best wishes for the New Year, believe me,

Yours very truly,
YALE UNIVERSITY
NEW HAVEN CONNECTICUT

Office of the President

President Jackson -

November 5, 1955

The subject of this letter is the recent discussion at the committee meeting on the problem of the future of our instructional facilities. It was suggested that we should consider the possibility of expanding our facilities to meet the growing demand for higher education in this area. The committee has agreed to study this possibility further.

The committee has also discussed the possibility of establishing a new college in the region. This idea was well received, and the committee has agreed to explore this possibility in more detail.

I look forward to hearing from you regarding your thoughts on this matter.

Yours truly,

[Signature]
HARVARD UNIVERSITY
CAMBRIDGE

January 2, 1923

Dear Mr. Judson:

Something about athletic problems and the undue attention they attract I said in my last year's annual report. The question is a very serious one, because - I will not say the alumni - but those portions of the alumni who talk the loudest and the most constantly, are apt to take a greater interest in athletics than in education. Believing, as I do, in the physical and moral value of competitive sports, and therefore in intercollegiate matches, it seems to me that it behooves all college authorities, and especially college presidents, to set their faces rigidly against an exaggeration of these things.

My own belief has been that a single intercollegiate game or race by each college with some chosen rival, would be quite enough to keep up the intercollegiate interest; and that intercollegiate championships, and games at a distance, should be wholly discouraged. This is by no means the view of all heads of colleges. Within the last few months the Presidents of two institutions to my surprise have begged me to relieve Yale and Princeton under our tripartite agreement so far as to allow them to play games at Atlanta and Iowa City. Naturally, neither I nor the Presidents of Yale and Princeton entertained the idea for a moment. I wonder whether some concerted action, or at least expression of opinion, by college authorities might not do good.

Very truly yours,

A. Lawrence Lowell

President Harry Pratt Judson

The University of Chicago

Chicago, Illinois
Dear Mr. Johnson,

[Redacted text]

Gombrich's point about principles and the making of difference in their application is often overlooked. It is in the year's annual report. The distinction is a very delicate one; however, I will not overtly discuss it. An observer might, however, take the trouble and the most complimentary portions of the opinion which the report itself contains.

With this in mind, I wish to express my interest in the matter of competition. It seems to me that higher scores and percentages in the competitive sphere, as in the competitive college, are of little value unless they are accompanied by some other, perhaps more significant, accomplishment. It is not that the competitive aspect in the college curriculum is undesirable; it is that the competitive aspect is not the only aspect of the college curriculum that is desirable. It is that the competitive aspect is not the most important aspect of the college curriculum.

In the view of the dean of the college within the last year or more, the preparation of two institutions to compare have begun to be taken seriously. As my profession makes an improvement in general, so the preparation of two institutions to compare have begun.

I express the hope that you may not lose sight of your college and the college curriculum. It is our duty to follow some plan to bring about your college and the college curriculum. The college curriculum is not the preparation of two institutions to compare but the preparation of two institutions to compare.

Yours sincerely,

[Redacted text]
January 4, 1923.

My dear President Judson:

I have just received your letter of January 2nd. We are limiting the number of games at Harvard, Yale and Princeton. Through the Agreement of the three universities we will not allow any preliminary practice prior to one week before the opening of the university year. This necessitates a period of training for football of such duration that only six or seven games are possible. We also feel that the long trips are very demoralizing and give the impression to the public of the exploitation of our various football teams. I agree with you that the interchange between Princeton and the University of Chicago is most delightful, yet that such a journey does entail a great expenditure of nervous energy upon our young men, to which I feel we should not put them.

With warm regards,

Faithfully yours,

[Signature]

President Harry Pratt Judson,
The University of Chicago,
Chicago, Ill.
January 6, 1923.

My dear President Hibben:

Thank you for your favor of the 4th instant. This gives me just the information I need. We are all faced I fancy with the same problems in trying to maintain the primary things of education as primary.

Cordially yours,

President John Grier Hibben,
Princeton University,
Princeton, N.J.

HPJ:CB
To Mr. President, Mr. Secretary,

I appreciated your kind letter of the 3rd. of November last. The information contained in your letter was most useful to me, and I shall be happy to communicate to you any information which may come to my knowledge in relation to the subject you have mentioned.

Yours faithfully,

[Signature]

[Stamp: 3rd. Nov.
President Ernest D. Burton,

The University of Chicago,

My Dear President,

Some of the "C" men have been a little concerned about your attitude toward athletics, but knowing your open-mindedness on every subject I believe that we have nothing to fear. Your new position will make it incumbent on you to give this subject a fuller consideration than you have done before. I thought that you might be interested in some of the convictions of an older "C" man, and so I enclose a copy of an address which I gave a few years ago which may have helped some in making an alumni campaign at Bucknell successful in raising a fund of about $400,000 for a memorial field, gymnasium and stadium.

My reference to the comparative moral influence of coach and chaplain may be gratuitous, but some of us would gladly help the chaplain also in any possible plan for a more effective spiritual influence.

Fraternally Yours,

A. R. E. Wyant
Chicago, June 6, 1933.

[Signature]

To the President of the University of Chicago,

I am writing to express my strong approval of the new organization of the University. I believe that your decision will be of great importance to the University as a whole. Your new organization will make it possible for you to serve your new position with greater efficiency.

I am confident that your efforts will result in a closer cooperation between the various departments of the University. I am sure that the University will benefit greatly from this new organization.

Sincerely yours,

[Signature]
July 21, 1923.

My dear Dr. Wyant:

I hope you will pardon my long delay in answering your letter of June 8th. I am glad you have confidence in my open-mindedness, and I can assure you that my public statements about athletics are to be taken at par value. I confess that I have much to learn about athletics, but I do not think you will find me taking any rash or extreme positions in reference to them.

Very truly yours,

Dr. A.R.E. Wyant,
7106 Princeton Ave.,
Chicago, Ill.

E.D.B.: CB
May 31, 1923

My dear Dr. W:,

I hope you will pardon my long silence in answering your letter of June 6th. I am very glad you gave confidence to my opinion.

I understand the gravity of the situation and I cannot but hope that the proper steps will be taken to prevent war. I am afraid that I have no way to prevent war, and I do not think you will find me taking any step in that direction.

Yours sincerely,

[Signature]

Dr. A.R.E. W.:,

[Address]
July 2, 1923.

My dear Mr. Fairweather:

I beg leave to answer yours of May 29th as follows:

1) Respecting special privileges to students, faculty and alumni of Rush Medical College in relation to football tickets. Mr. Swift recommends that they be put in a deferred classification between University students, faculty and alumni on the one side and the general public on the other, provided however that if a number of Rush alumni who are not also alumni of the University is so small as to be negligible they be then given the same rights as University people.

2) There are so few students in the Chicago Theological Seminary and the other institutions that you name in your second paragraph who are not also students of the University that I should treat all of them alike.

3) All boxes reserved for the Acting President and for President Emeritus Judson, and boxes for official use should be at the disposal of the President's Office, and handled through it.

Very truly yours,

230 Geo. B. Fairchild, Chicago.
My dear Mr. President,

I take pleasure to express your favor of May 29th as

follows:

In recognizing the special privileges of graduate students
and summa of this Hebrew College in relation to the

clause, "Mr. C. L. Smith recommends that they be part of the

certification between University and College, and the

summa of the one side and the general public on the

other, having power that is a number of such students who

are not also summa of the University in so small a to

people.

there is no objection to the change in the phraseology

Seminary and the other institutions, that you name in your

second paragraph, who are not also students of the University

that I know that all of them

3. All those receiving for the work registered for

President Emeritus Landau and president for official use

are at the discretion of the President's Office and

Honora

Very truly yours,

230 East 30th Street.
President E. D. Burton  
The University of Chicago

My dear Mr. Burton:

You will recall that this office is charged with the football tickets distribution plan, by action of the Board of Physical Culture and Athletics.

At Mr. Heckman's suggestion, I should like your advice on the following questions:

1. Whether the students, faculty and alumni of Rush Medical College should not be given the same general opportunities with regard to football tickets as are given similar persons connected with the University of Chicago. I think such a practice would be very helpful in drawing the relations of the two institutions more closely together.

2. My understanding is that the relationship with the other allied institutions, namely, The Chicago Theological Seminary, Disciples' Divinity House, Ryder Divinity House, Meadville Theological Seminary, are not such as to entitle their members, who are not also members of the University of Chicago, to any priorities.

3. I should like also instructions on what boxes Acting President Burton will desire; whether President Judson should have a box at his disposal; whether the President of the Board should have some boxes for official use.

Yours very truly,

[Signature]
September 29, 1921.

My dear Mr. Felsenthal:

It gives me great pleasure to hand you, with the compliments of the President, four tickets for the football game on Saturday.

Very truly yours,


Mr. E. B. Felsenthal,
69 W. Washington Street,
Chicago, Ill.

E.J.G.:CB
October 17, 1921.

My dear Mr. Felsenthal:

In reply to your letter about a ticket for your son for the Colorado game, Mr. Stagg's Office tells me they will bill the order, which I am accordingly sending to them. They will arrange it.

Truly yours,

Mr. Eli B. Felsenthal,
69 W. Washington Street,
Chicago, Illinois.

EJG:AMC
to your call and for your inspection. Hope to meet you soon. Have a nice summer and see you again soon.

Best regards,

[Signature]
RECEIVED AT
166N WQ 119 BLUE

SF UNIONSTOCKYARDS ILL 436P AUG 8 1923

ERNEST D BURTON 145

COMMODORE HOTEL NEW YORK NY

REFERRING RECOMMENDATIONS TO BOARD APPRECIATE KNOWING REASON FOR
RECOMMENDATIONS THAT BOARDS OF PHYSICAL CULTURE AND ATHLETICS
ALSO OF STUDENT ORGANIZATIONS PUBLICATIONS AND EXHIBITS BECHANGED
FROM EXECUTIVE BOARD REPORTING TO COLLEGE FACULTY TO UNIVERSITY
BOARDS REPORTING SENATE AND GENERAL BOARD STOP AT FIRST GLANCE THIS
IMPRESSES ME AS FURTHER CONFUSING COLLEGE PROBLEMS WITH UNIVERSITY
PROBLEMS INSTEAD OF SEPARATING AS RECENTLY DISCUSSED ALSO ACTION
MAY HAVE VERY FAR REACHING INFLUENCE UNDER CONTROL OF SENATE
REFERENCE ATHLETIC POLICIES ETC HAVE YOU CONSIDERED THESE MATTERS FULLY
IF NOT WOULD LIKE DISCUSS WITH YOU BEFORE ACTION ALSO YOUR AMENDMENT
ARTICLE TWELVE SECTION THREE OF STATUES REVOCKES LEGISLATIVE POWER
BUT LEAVES ADMINISTRATIVE POWER OF UNIVERSITY BOARD STOP WAS IT
INTENTIONAL TO REVOKE LEGISLATIVE POWERS

HAROLD H SWIFT

640P
FOOTBALL LIST

1. The President
2. The Secretaries
3. Charles F. Axelson
4. William Scott Bond
5. J. Spencer Dickerson
6. Thomas E. Donnelley
7. Eli E. Felsenthal
8. Harry B. Gear
9. Howard G. Gray
10. Charles R. Holden
11. Charles L. Hutchinson
12. Samuel C. Jennings
13. Robert F. Lamont
14. Dr. Wilber E. Post
15. Julius Rosenwald
17. Martin A. Ryerson
18. Robert L. Scott
19. Albert W. Sherer
20. Deloss C. Shull
21. Harold H. Swift
22. Harry Pratt Judson
23. Mrs. Harper
24. Edgar J. Goodspeed
25. Charles H. Dennis, The Daily News, 15 N. Wells St., Chicago
   Richard Finnegan, The Chicago Journal, 15 S. Market St. Chicago
    Edward S. Beck, The Chicago Tribune, 431 N. Michigan Avenue
    Frank Carson, The Herald & Examiner, 336 West Madison St.
    H. C.
27. General/Hale, 1819 West Pershing Road, Lafayette 5500, William
    Wrigley, William, Jr. 1200 Lake Shore Drive
    A. D. Tasker, 400 North Michigan Avenue
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The University of Chicago
Office of the President

Please indicate in the blank spaces below memoranda which will enable us to place at your disposal such football tickets as you may be able to use. Kindly return the attached coupon not later than ___________________, 1924.
Please reserve for me a box* for the football game between the University of Chicago and __________________________
scheduled to occur on Saturday, ______________________, 1924, at Stagg Field.

Name __________________________

Address __________________________

*I shall not be able to occupy an entire box. I shall be glad, however, to receive ___________ box tickets.
February 11, 1924.

Dear Mr. Burton:

I understand that Mr. Stagg has been invited to go abroad next summer as one of the coaches who shall take the American team to the Olympic Games at Paris. Some of his friends say that this is a distinct honor to him and to the University and that he should by all means accept it. It seems, however, that he is considering refusal since he figures it costs him about his salary for the maintenance of his family each year and his method of saving is to teach extra time summers and devote that sum to his savings account. When he put forward this attitude his friends urged him to reconsider and one of them, Mr. Anderson, asked me whether something could not be done about it. I replied that if it really was an honor to the University and to Mr. Stagg, I thought he might well apply to you for permission to go in the interest of the University, requesting that the financial arrangement be the same as though he were in residence as usual for the Summer Quarter (presumably to be commuted 2/3ds for cash). Whether he will make such an application, I am not clear. Under all the circumstances, I think it would not be objectionable to grant.

I think some time too he might well have an increase in salary. Of course most of the coaches in his class receive more for a two-months' season than he receives for the year so that his professorial rank works a financial hardship to him.

This by way of posting you and, of course, to be considered as suggestive only.

Yours cordially,

[Signature]

President Ernest D. Burton,
The Hollywood,
Southern Pines, N.C.
Dear Sir,

I have recently been in New York and found the weather quite pleasant. During my stay, I had the opportunity to visit several museums and art galleries. The art collection at the Metropolitan Museum of Art was particularly impressive. I also enjoyed the parks and gardens, which offered a peaceful retreat from the bustling city.

I have enclosed a few photographs to give you a sense of the atmosphere I experienced. I hope you will find them interesting.

Best regards,

[Signature]
April 12th
1924

Dr. E. D. Burton, President,
University of Chicago,
Chicago, Illinois.

Dear Sir:

I have a niece, Miss Elizabeth Burton Price, a
student at the University High School. She tells me that
the girls of the University High School are denied the
privilege of using the swimming tank in Ida Noyes Hall and
as there are no other facilities of this nature at school,
she is compelled to use the pool in the Community House at
Sinai Congregation.

If it can not be arranged that the girls who
desire to swim be allowed the use of the tank at Ida Noyes
Hall, then it seems to me as though the University should
have sufficient interest in the welfare of their pupils
to provide such facilities.

Elizabeth is a very good swimmer and she loves to
take a plunge whenever she can, but if she wants to enjoy
this recreation, it necessitates a trip in the evening to
Sinai Congregation and, as you know, that neighborhood is
not at all safe for young girls to be out on the street
alone. Unfortunately Elizabeth's father is dead and she
has no brothers, so her mother does not feel that she should
go down to the Community House at night unless she has an
escort, which is right.

Don't you think something should be done toward
providing this athletic feature for the benefit of the
pupils at the University High School?

Yours very truly,

[Signature]

RCP: MS
BARCLAY ROLLINGS & COMPANY
ACCOUNTANTS AND ENGINEERS
29 WEST MONroe STREET
CHICAGO

July 15th, 1929

Dr. E. O. Burton, President
University of Chicago
Chicago, Illinois

Dear Sir:

I have a niece, Miss Eula Pearson Price, a student of the University High School. She tells me that
the girls of the University High School in the years 1927 and 1928 were not admitted to the privilege of
using the swimming pool in the School's House of Fel-

The University's concern to keep the pool in the Community House of Fel-

It is not possible for me to attend to this subject. I
attempt to refrain from allowing the use of the pool to the Colle-

Eula Pearson is a very good swimmer and feels free to

do. I am aware that your efforts to keep the pool clean and

Please note that the Community House of Fel

Yours very truly,

[Signature]
April 15, 1924

Dr. E. D. Burton, President
University of Chicago
Faculty Exchange

My dear President Burton:

In reply to Mr. Price's letter.

For a number of years, the University High School girls have used the swimming pool in Ida Noyes Hall, either Friday afternoons or Saturday mornings, and the classes have been cared for by the instructors of the Physical Education Department of the High School. This year there has been no request for such use.

I quite agree with Mr. Price that it would be desirable to the high school girls to have an opportunity for swimming. It is not only a valuable, but also a popular sport. Our swimming classes are always registered to capacity.

If I felt justified in increasing the teaching hours of our present staff, I think such an increase should be made for members of the University, rather than for the Department to carry the responsibility of a high school activity.

Very truly yours,

[Signature]

GD: UW
April 16, 1939

Dr. E.D. Burton, President
University of Chicago

My dear President Burton:

In reply to your recent letter,

I note that the University of Chicago has been active in developing new programs to improve student life. The Fine Arts Department has introduced a course in Visual Arts, and the Department of Music has added a course in conducting. These initiatives reflect a commitment to providing a well-rounded education for our students.

I am pleased to learn that the University is expanding its facilities to accommodate these new programs. I encourage you to continue to explore ways to enhance the educational experience for our students.

Very truly yours,

[Signature]
The University of Chicago
The School of Education

April 21, 1924

My dear Professor Judd:

Referring to the memoranda from the President's office concerning the use of the swimming pool in Ida Noyes Hall by the Physical Education Department of the laboratory schools, I have to say that for several years the pool was used as indicated in the first paragraph of Miss Dudley's letter. It was, however, always made very evident to the teachers concerned and to the two principals that such use was an unwelcome intrusion. For this reason it was this year decided to prefer no request for the use of the swimming pool.

Very truly yours,

[Signature]

Professor Charles H. Judd
Faculty Exchange

HCM ME
President E. D. Burton,
Faculty Exchange.

My dear Dr. Burton:

I am returning herewith the correspondence that originated with the letter of Mr. R. C. Price. I include with the correspondence Professor Morrison's letter.

I may add to the statement which Professor Morrison has made, the remark that in general the attitude of the women's department of physical education has been very difficult for our officers throughout the School of Education to meet. I wish it might be possible to secure in a genuinely friendly way the use of the pool for the high school girls. The sole reason why our officers did not apply for permission to use the pool this year is that they are literally worn out by the ungracious treatment which they have received in times past.

The attitude of the women in charge of the women's gymnasium is wholly different from that of the officers of the men's gymnasium. Our high school boys are welcome at Bartlett Gymnasium and are encouraged to establish during their high school years relations which in many cases have reached into the college with the most favorable results.

If there is anything that we can say or do to bring about a similar situation in the case of the women's gymnasium, I wish we might do it.

Very truly yours,

Charles H. Judd

CHJ-25

Encl.
May 24, 19--

Protestant 5. P. Hinkle

My dear Mr. Hinkle,

I am writing to express my concern over the recent events that have taken place in the English Department. I understand that there has been a disturbance and that it has caused a great deal of worry to the students and faculty. I believe that it is important to address these issues immediately.

I have been informed that there has been a shortage of supplies in the English Department, and I am concerned about the impact this may have on the students' ability to learn. It is crucial that we ensure that the necessary resources are available to continue the education of our students.

I am also aware of the recent discussions regarding the curriculum and I believe that it is important to ensure that the courses offered are relevant and up-to-date. I encourage the faculty to engage in open and constructive dialogue to address these concerns.

I am confident that with the right approach, we can overcome these challenges and ensure a positive learning environment for our students.

Thank you for your attention to these issues. I look forward to hearing your thoughts.

Very truly yours,

[Signature]

Charles H. Johnson

Chairman
April 25, 1924

My dear Miss Dudley:

Referring again to your letter of April 15, it seems to me very desirable that pending the erection of a swimming pool for the high school girls they should be given the opportunity of using the swimming pool at Ida Noyes and be made welcome to it. Desirable, I say, yet of course I recognize that there may be imperative reasons which make this impossible. I should be glad to learn from you whether there are insuperable obstacles to such a plan and whether under certain conditions it could not be carried out.

Please consider this as a request for information only.

Very truly yours,

Miss Gertrude Dudley
The University of Chicago

EDB: HP
April 8, 1951

My dear Miss Murphy:

Referring again to your letter of April 3, it seems to me very convenient and beneficial to have the opportunity of examining the photograph of the swimming pool and plan of the pool which you have enclosed. I am most grateful and appreciate your kind thought in sending these materials. I am of course of the opinion that they may be of importance and hope to be able to learn from you another plan for the pool.

Please consider this a temporary plan.

Very truly yours,

M. C. Murphy
The University of Chicago

B.D. R.
Office of the President

Referred to

1924

Please

1. Dispose of as you think best.
2. Answer and retain in your files.
3. Answer and return with carbon of reply for our files.
4. Return with answer on President’s stationery for him to sign.

5. Return
   a) With information called for in writing.
   b) With suggestion of answer in writing.
   c) Comment in writing.

6. Return and arrange for personal interview.
7. Follow through—and report.
8. Initial and return (sent for information only).

10. Send to ______________________________ with covering letter.

11. File under ____________________________

12. Make ______________________________ copies.
    Send to

Please

1. Dispose of as you think best.
2. Answer and return with copy of reply to
our file.
3. Return with answer and President's attention
for action to sign.
4. Return any notice for personal information
(5) Comment on writing.
5. Follow through—any report.
6. Initial and return (sent for information only).
7. Accept this place.
8. Return with
the following:
9. Make copy
10. Send to

11. Remarks
May 1, 1924

My dear President Burton:

In reply to your letter of the 25th regarding the use of the swimming pool by the High School girls.

For a good many years the boys of the High School have used the pool in Bartlett Gymnasium on Saturday mornings, under the direction of one of the High School instructors. With the opening of Ida Noyes Hall, we arranged for the High School girls to use this pool either Saturday mornings or Friday afternoons, depending upon the instructor. They have used the pool each winter quarter until this year when no request came from them for such use. In the winter of 1923, students from both the high and elementary school used the pool.

Our situation is this: Our afternoon classes are over-registered. We use the pool in the fall quarter from 4:15 to 5:15 and in the winter and spring, from 5:00 to 5:45 for "open hour," a time when there is no class instructor, though some member of our staff is always in charge. The attendance at "open hour" varies from 25 to 55. 40 is the maximum number to use our pool at one time with comfort. In addition to these classes we also have a 7:30 class two nights in the week to accommodate the students who are not free in the afternoons. There is also a class for the Alumnae Athletic Club on Thursdays.

I quite agree with you that it would be most desirable for the High School students to have a place to swim and I shall be glad to make any arrangement for them to use the pool on Saturday mornings. I can see no way to accommodate them this quarter unless we close one of our "open hours" to our own students and give the High School girls the pool. This I should regret to do because I feel that every opportunity should be given to our students for recreation and I also feel, as I said in my letter of April 15th, that if additional hours are to be added to the present schedule of my staff, they should be for the benefit of the University students.

Yours very truly,

[Signature]

GD: UW
The University of Chicago  
The School of Education

May 8, 1924

Dear Professor Judd:

I have your letter of the seventh enclosing Miss Dudley's letter of May 1 addressed to the President.

Miss Dudley adds nothing to our earlier understanding of the situation. It is true that for some time the boys of the high school have used the pool in Bartlett Gymnasium on Saturday mornings, under the direction of one of the high school instructors. Mr. Stagg has made it clear to the high school principal and to the teachers concerned that the Bartlett pool is theirs during the time when it is set apart for their use. They may feel welcome, and, so far as I know, there has been no abuse of the hospitality.

Such has not been the case with the Ida Noyes people. After several years of use and after numerous occurrences in which it was made patently evident to the high school students and the teachers in charge of them that they were using the Ida Noyes pool strictly on sufferance, the principal of the high school with my hearty approval concluded that the application for the use of the pool during the present year should not be renewed.

Whenever it can be made clear to the high school principal and teachers that the girls will be cordially welcome to use the Ida Noyes pool under the same conditions as those under which the boys use the Bartlett pool, the school will be very glad to have the privilege. Any other position in the matter seems to those immediately concerned and to myself to be scarcely possible.

Very truly yours,

[Signature]
Dear Professor Smith:

I have been reading the recent newspaper on the topic of

I was interested to see the editorial supporting the

The article states that the current emphasis on recycling

Mr. Smith, you may be aware of the recent initiative to

The recent developments have raised significant

I am concerned that the current emphasis on recycling

We may not be aware of the significant

If you have any questions about this topic, please do not

I have been advocating for years on the importance of

I would be happy to discuss this further.

Very truly yours,

[Signature]
Offic of the President

Referred to

1924

Please

1. Dispose of as you think best.
2. Answer and retain in your files.
3. Answer and return with carbon of reply for our files.
4. Return with answer on President's stationery for him to sign.
5. Return
   a) With information called for in writing.
   b) With suggestion of answer in writing.
   c) Comment in writing.
6. Return and arrange for personal interview.
7. Follow through—and report.
8. Initial and return (sent for information only).
10. Send to __________________________ with covering letter.
11. File under __________________________
12. Make __________________________ copies.
    Send to __________________________


"Mr. Inft. And we have a conference to-morrow. Mrs. Dudley yourself to accompany back to New York. How can you get the old man to take a bath? I will take the air. You think it is a quiet place? I will not stay on. Good.

[Signature]"
President Ernest D. Burton,
Faculty Exchange.

My dear President Burton:

I referred Miss Dudley's letter of May 1st, which you sent me, to Mr. Morrison. I enclose the letter which I have just received from him.

Your note attached to Miss Dudley's letter asks whether I have any suggestions to make about an answer. I suggest first, that it is entirely possible for us to provide any supervision which may be necessary in order to give the girls in the High School the use of the pool. Second, it is my judgment, growing out of our experience with Bartlett Gymnasium, that it is an excellent method of preparing our high school pupils for college life to let them get acquainted in this way with the college facilities. It is my belief that if the administration will say this with enough emphasis to Miss Dudley, that she ought to see that this is true.

There must be some time in the week when the pool is not full of college girls. Just what that time is, of course I do not know, but it does not seem to me to be at all clear that the one hour mentioned by Miss Dudley is the only available hour for this purpose.

I think a proper investigation of the situation could undoubtedly be made to show that there are other times which could be used, provided the women in Ida Noyes are genuinely enthusiastic about making the arrangement.

Very truly yours,

Charles H. Judd

Charles H. Judd

CHJ-GS

Encl.
Dear Mr. Smith,

I am writing to express my gratitude for the kind words you mentioned about me. The encouragement from colleagues and supervisors is truly gratifying. I am glad that I could meet the expectations of the company.

I have been working hard to improve my skills and I am confident that my efforts will bear fruit. I am looking forward to the opportunity to contribute more to the company.

Thank you for your kind words.

Warm regards,

[Signature]

Date: 8/9/2023

[Handwritten note]
The University of Chicago
CHICAGO, ILLINOIS
Office of the President

May 14, 1924.

Memorandum for the President:

What would you suggest that I write Mr. Wetherbee, in view of Miss Dudley's letter?

J.A.S.

Consider this in a conference on the use of the Pool by high school students.

Mr. Infts will call me in to this will be brought up. 5-17-24
Dear Mr. President:

The meeting to cooperate with the Office of the Director is planned for the next week.

Best regards,

[Signature]

[Date]
April 17, 1926.

My dear Miss Dudley:

Mr. W. J. Wetherbee, the Manager of KYW, the Westinghouse Radio Station here, is asking me whether there is any way in which Mrs. Wetherbee can get privileges of the Ida Noyes swimming pool occasionally. She is not an alumnus of the University, though Mr. Wetherbee attended the University for two years.

I should like to oblige Mr. Wetherbee, if there is any reasonable way to do so. Can you suggest one? They live in the Dorchester Hotel, Dorchester and Hyde Park Boulevard.

Truly yours,

Miss Gertrude Dudley.

EJG:AS
April 18, 1924

My dear Mr. Goodspeed:

We have so many requests like the one you sent me from Mr. Wetherbee and I should be very glad if we had some basis upon which your request could be granted.

In addition to regular students, we have our pool used once a week by a group of faculty wives. A group of people from the offices use it on Wednesday nights, and the Alumnae, on Thursdays.

Could Mrs. Wetherbee come in under any one of these gradings? If not, I wonder into what chaos an exception to our rules would lead us. Personally, I should be glad if we could open our equipment for the use of the Woodlawn community. While I realize that it would be quite a large problem, I think that it would be one worthwhile considering.

Sincerely,

[Signature]

GD:UW
My dear Mr. Goodearl:

We have so much to do as the time has come soon to return to our work. I am disappointed to have you with us for only a week or so. I wish you could stay longer, but we must make the most of your presence.

It is a pleasure to work with you, especially when I see how much you contribute to the office's success. Your dedication to our work is truly inspiring. I believe that we can achieve great things together.

South Mover's Welfare Committee has an important role in ensuring the well-being of our members. I am proud to be part of this committee and to work with you.

Let's make the most of this week and focus on our goals. I look forward to working with you.

Sincerely,

[Signature]
May 23, 1924

Dr. J. H. Tufts
Faculty Exchange

My dear Dr. Tufts:

The conference on Thursday morning in your office was a good deal of a surprise to me. It was the first intimation I had received that the High School students were not welcome in our department.

Mr. Raves' statement regarding the supervision of the dressing rooms was so at variance with my memory, that I consulted my files and thought perhaps you might be interested in the enclosed correspondence.

While I am in no way excusing any one in my employ for lack of courtesy, I do think the enclosed letters should be, at least in justice to our department, laid on the table with some of the others you seem to have had presented.

Yours very truly,

[Signature]

GD: UW