My dear President Harper:—

I had already some notes from Mr. Fiske in the same tenor as this note written to you. I am sorry he still gives me credit for having made the decision against him, because I tried to impress upon him the fact that it was because he was not already employed at the University.

I confess he is one of the hardest men I have ever found about whom to form a just judgment. In so many ways it would seem he is a well prepared, agreeable, and sufficiently strong man to be a good instructor; he has some ability as a writer, though I do not at all agree that it is considerable.

But there is something weak about the man. There is a certain lack of effective seriousness about him; he is a bit effeminate, and even simpering. I miss in him a tone of manliness and determination to make his own way in the world, not to beg and conciliate, and especially I miss a vigorous body of plans for making and keeping an important place in the educational world. I have told him several times...
My dear President Harper:

I have encased some notes

from Mr. X. in the same manner as the note with

ten to you. I am sorry to still give me charge for

having made the suggestion recently, but because I

tried to impress upon him the fact that it was a step to

was not seriously employed at the University.

I understand he is one of the Harvard men

have never given himself warm to turn a test

in so many ways it would seem to be a most

sensible and intelligent way, even to do a good

introduction to the same ability as a writer of

not at all strange that it is commendable!

but strange is something we may the more

there is a certain lack of effective sentences

point a hand to a pit or so many, and have

just I mean him a term of many and sarcastic

tion to make him own in the word, not to put

and consciousness, and especially I mean a term more

in the sentence more I have not him nearly time

the sentences more.
that I think he makes a mistake in hanging on to the University. He does not like the rough and tumble of school work and is planning to get just enough work in town to do to enable him to live so that he may go on writing. This reduces him to the necessity of taking those exceptional and secondary places around schools which lead men to suspect him of inability. I hope I have not misjudged him in this matter, and have myself written him such letters as I could. My judgment, from talking with him and his students is that, while he has not made a failure of his work, it has not been a pronounced success; such, for example, as would compel you to listen to his claims for a place on our staff.

Yours very truly,

October fifth

Nineteen hundred
I think I make a mistake in waiting on to the University. He does not like the country and does not seem to want to go to town to do something out to live or that he may have any good time. This makes him to be necessary of staying close. I hope I have not misbehaved him in this matter and have been with him many letters as I could from talking with him and the students is not what I want to be. We have not been a pronounced success, nor example, as many can tell you to follow to his advice for a place on our part.

Yours very truly,

October 17th

Winfield Lucan
March 27th, 1903.

Mr. Francis E. Brimblecomb,

Wm. McKinley H. S., Chicago.

My dear Sir:—

I have read with great interest your letter of March 21st. I think the idea of the memorial is something magnificent, and I assure you that the University will co-operate in every way. If you will consult with Mr. MacClintock, we will carry out the plan which you suggest in your letter.

Hoping that this will be satisfactory, and that it may be done immediately, I remain

Yours very truly,

W. R. Harper
Mr. McKinley, Jr., Chicago

My dear sir:

I have read with great interest your letter of

March 2nd. I think the idea of the company to employ

Webbington, and I am sure you will find the Government will co-operate

in every way. If you will associate with Mr. Webbington, I will

write out the plan which you suggest in your letter.

Hoping that this will do satisfaction, I may go on

immediately. I remain

Yours very truly,

W. F. G. H.
Chicago, Mar. 21 - 1903.

Mrs. P. Harper,
President of Chicago Theological Seminary.

Dear Mr. Harper:

As an alumnus of the University, I write to perpetuate or assist in perpetuating the University College where I have attended since Mrs. Blaine founded the institution. I have a plan of submitting a Memorial of Plaque to the Presbytery and teachers for their signatures as a testimonial to Mrs. Blaine of our appreciation of her wise and generous philanthropy.

The matter is now in shape to submit to you for your approval. I herewith enclose the form of the memorial with the signatures of teachers representing five high schools. The memorial is to go forth as if originating with these teachers.
who have given me permission to use their names.

I have talked with Mr. MacClure about the matter and he proposed that it be referred to you. Our object is twofold: to render due gratitude and to hope that Mrs. Blaine will further provide for the institution which she founded when she saw how much her former donation won appreciated by the public school teachers. It is further proposed that the University College pay the expense of printing 500 copies of the enclosed memorial and pay postage and return postage, etc., of mailing one copy to each principal in the city schools. I think if you approve of the plan that the form of the memorial...
could be improved by printing the names of the six teachers who have signed together with the names of the schools they represent directly after the second item in which all are requested to sign and have the memorial proper follow. Being personally acquainted with so many teachers who have attended at this leading College, I might be of some assistance in suggesting the names of teachers in many schools who would use their good offices in encouraging the matter which I anticipate will meet with a popular response. I think there is no need of suggesting that there should be no indication whatever that the university is interested even by letter head or printing mark. Please write me.

Francis E. Dingley

22nd Nov. 1887
Memorial of thanks to
Mrs. Emmons Blaine.

All Principals, Superintendents and
Teachers are requested to sign.

Whereas Mrs. Emmons Blaine
contributed $25,000 for the benefit of
the teachers of Chicago's and Cook Co.
Schools, therefore, we, the undersigned
heretofore, expressed our appreciation of
her wise and generous philanthropy.

Sincerely,
B. L. Branch, Superintendent High School.

Mary E. Young
R. G. Walker, Hyde Park High School

R. F. Brown
Lake View High School

Theo. F. Keighton
Hyde Park High School

Joseph C. McNally
Hyde Park High School

Will T. McCoy

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June 18th, 1906.

Miss Natalie A. Skora,
160 Clifton Ave., Chicago, Ill.

My dear Miss Skora:—

Your favor of the 16th inst. is received. Very careful consideration was given to the matter before the decision was made to transfer the work heretofore conducted in the Fine Arts Building downtown to one of our buildings in the quadrangle. We are proposing to carry on the work in all the departments in which it has been carried on heretofore, but in Emmons Blaine Hall which is only three blocks from the Illinois Central on the one hand and from the 61st Street electric line on the other. This last line connects with the South Side elevated and with all the north and south surface lines. The facilities which we can afford in Emmons Blaine Hall are far superior to anything which can be done in the office building downtown. The great majority of teachers who could be accommodated at
Chicago June 16, 1916.

Very truly yours,

H. P. Judson

the Fine Arts Building can reach the Emmons Blaine Hall with a little additional time. Even those who come from a greater distance need only fifteen minutes longer on the Illinois Central in the day time and early evening in order to reach the place.

It is no longer practicable for us to carry on the work in the office building where we had it, but at the same time we are anxious that all the teachers who can shall be accommodated in the new place. The second term of the summer quarter begins July 27th and ends by the first of September and should offer an opening to many teachers. We shall send circulars in detail to all the teachers within a short time.

Hoping that after all you can see your way clear to continue your work, I am

Very truly yours,

H. P. Judson
The plane was delayed. She ran to the baggage claim. 

"Well, what a terrible situation. I see how these are coming through External Airlines. Now, this is the kind of thing that I have to deal with on a regular basis."

Robertson at the Information Counter in the airport was still early evening, in order to reach the plane.

"If it is no longer practicable for us to carry on the work in the office building where we pay it, but at the same time we must know that it will be impossible."

She was not accustomed to the new position. The second term of the summer director began July 1st, and one third of the term of September and many other an engaging...

by the time of December and another after in October.

"Your leave at the end of July will be rather a short time."

"I still believe that the position and the summer director who can take advantage of the occasion will soon be your own man again."

"Looking after it, while you can see your own man, too."

continue your work."

Volk Spring Grove.

"And I was just wondering how to improve the..."

in order to make more effective work in the..."

I am afraid to use paper written on the..."

because there will always be only those places from the Illinois Counter on the one hand and those the G Street..."

The Illinois Center is the center. The Illinois Center..."
Chicago June 16, 1906.

Harry Watt Judson Ph.D.
Acting President of the University of Chicago.

Dear Sir:

As one of the large corps of Chicago teachers whose interests have been so seriously affected by the recent action of the Board of Managers of the University of Chicago, I write to lay before you our position.

Many of us who for years thought of a college education as a blessing beyond our reach were enabled by the establishment of the University College in Chicago to realize that the benefits of a higher education were made possible for us. In many cases with considerable sacrifice we began our work, which through the kindness and efficiency of the noble men and women who have labored with us, brought...
I

prayed to be a Unitarian and

worshipped as such. They

never saw me at prayer but

thought I was always in the

library. I went to church and
to school,

and thought it better to

improve my mind by reading

and thinking rather than to

attend religious services. I

also had the advantage of

having a private tutor who

taught me Latin and Greek,

and who was supposed to

give me religious instruction.

But he never attempted to

teach me anything except

Latin and Greek.

I have always been a

pessimist, and have never

been able to look upon life

with any hope. I have been

very much troubled with

self-consciousness, and have

felt that I was not fitted for

the world. I have been

nervous and apprehensive

most of the time, and have

often been on the point of

despair. But I have tried to

bear up and to do my best,

though I have not always

succeeded.
Dwelling to the recent action of the Chicago Board of Education in regard to Promotional Work. As this College work was of so much broader scope and helpfulness than that of any other institution at our hand it is with utter dismay that we receive the news of its discontinuance.

Trusting that the broad spirit which has always been the chief characteristic of the management of the University will enable that honorable Body to realize our position and to help us to attain the realization of our hopes. I am

Yours respectfully,
Natalie H. Skora.
160 Clifton Ave.
Chicago, Ill.
July 2nd, 1906.

Professor James H. Tufts,
Munson, Mass.

My dear Mr. Tufts:

The enclosed letter will explain the rearrangement of the work offered for the convenience of teachers, which work heretofore has been grouped under the head of University Colleges. It is proposed to send this letter to such members of the staff of your department as you may suggest. Of course the transfer of the classes from the Fine Arts Building to the Quadrangles makes it difficult for them to be reached from the extreme North and Northwest sides, on the other hand the convenience of access by the Illinois Central and the 61st Street cross town line is such that the work is easily accessible for teachers on the South and Southwest sides.

Changes in the regulations of the School Board also may make it still more desirable for teachers to attend these classes. It is therefore possible that there may be a reasonable number of classes formed, and
The enclosed letter will explain the reason for the work offered to the University of Illinois. It is in accordance with the recommendation of the President of the University of Illinois. It is proposed to send this letter to some members of the faculty of your department, as you may suggest. Of course the pressure of the classes from the New Year to the Christmas recess, the examination at the end of the semester, etc., makes it difficult to turn to building to the undergraduates whose courses are offered from the extreme North and Northwest, etc., or the other hand the University of Illinois, the Central and the East Street Colleges, the Northern and Southern Universities, etc., are particular to the necessity for classes on the South.
the greater convenience for instructors may make it possible for more of the staff to engage in the work. I am writing to you for suggestions as to such work as you think it might be well to have offered on behalf of your department, and as to the members of the staff who might be interested in offering it.

Very truly yours,

W. R. Harper
The greater convenience for instructions may make it possible for more of the staff to engage in the work.

I am sending to you for your suggestions as to how work as you think it might be well to have offered as part of your department and as to the manner of the staff who might be interested in taking it.

Very truly yours,

[Signature]
November 3rd, 1906.

Mr. William J. Bogan,
Manual Training H.S., Chicago.

My dear Sir:

I beg to acknowledge your note transmitting the petition with reference to the work of the University College. I am glad to receive it and of course will use it in such way as I can. I think that all understand the reasons which led us to give up the work in the Fine Arts Building. We should be very glad to resume that work if means should be afforded.

Very truly yours,

H. P. Judson
November 8th, 1906

Mr. William J. Hogan

Memor Trin@t # R.C. College

My dear Sir:-

I feel to acknowledge your note of yours.

With respect to the position with reference to the work at the University College, I am glad to receive it and of course I am prepared as I can to supply what little I can in your way as I can. I think that we will have to give the matter serious attention and I hope to give it the work it deserves. I am glad to know that work it means serious to me.

Yours truly yours,

H. H. Judge
Dear Sir:

We hope that the enclosed petition signed by two hundred and fifteen of the Chicago Public School teachers, may be used by you so effectively that we can again have the privilege of doing university work.

Yours very truly,

[Signature]

Principal Horace Manual Training High School

Minnie M. Arnold
Principal Brownsville School

Annette M. Chapman
Brownsville School
Dean Lodge,
Underwood, Wash.
March 12, 1911.

My dear Dr. Judson:

An effort is being made in this place to establish a Union Church. It is a country community of rather unusual people—in a new fruit region—just being developed across the Columbia River from Hood River. Although there are thinking men and women here, yet there seems to be needed some more definite conviction enforced of the real principle involved. It is felt in such a place as this, it would be a sin to let
a number of rival denominations spring into existence. There
is to be a mass meeting to discuss the situation three
weeks from today, I am wishing for a message on Christian
unity from one leading man in several different denomina-
tions. You see we are Bap-
tists, Methodists, Disciples.
May we not have at least a
word from you? I hesitate
to trouble on your time,
just the same, I want the
expression.

Believe me,
Your truly,
Alfred Renouf T. Hendrick,
F. of C., '04.

President Foster,
University of Chicago.
March 18, 1911

Dear Mr. Hedrick:-

Your favor of the 12th inst. is received. I am greatly interested in the situation as it appears to exist in Underwood. Under the circumstances, as you point them out, it would seem to me by all means the best possible thing to form a union church. Few things are more pathetic to my mind than the splitting up of the interests of Christian people in small communities by the forming of little, struggling bodies which cannot have a great future, and which tend to impede rather than to aid the common cause. There are so many things Christian peoples have together that it seems to me that the pressing need of to-day is to emphasise those things, leaving to each individual his right of private judgment on the matters of difference.

With best regards, I am,

Very truly yours,

Mr. A. R. Hedrick,
Acorn Lodge,
Underwood, Washington.
March 18, 1911

Dear Mr. Heintz:

Your letter of the 15th last to receive.

I am greatly interested in the question as it affects us, and
under those circumstances as you point out it would seem to me to be
best possible thing to have a
union carpool. You figures are more probable to my mind than the
official ones of the number of car-owning people in hourly
commonly
the great future, and which tend to improve rather than to
the common cause. There are so many Christian people have
to expend more money to join the practical use of to-day in
private judgment on the matter of difference.

With best regards, I am,

Very truly yours,

[Signature]
OF THE 1892 STUDENTS ENROLLED IN UNIVERSITY COLLEGE IN 1920-21

403 CAME FROM THE FOLLOWING SUBURBS AND NEARBY TOWNS

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March 20, 1922

The President,
The University of Chicago.

My dear Mr. President:

Thank you for your note of the 16th in reply to my request for your advice with reference to charging matriculation fees at University College in relation to the advanced rate. My own judgment would be entirely in harmony with your suggestion that we charge $5.00 beginning with the opening of the autumn quarter in October of this year.

Very truly yours,

Dean

MB/H
May 20, 1933

The President,
The University of Chicago,

My dear Mr. President:

Thank you for your note of the 16th in reply to my request for information with reference to entering matriculation to the University College in relation to the advanced rate. My understanding was that we should begin with the opening of the autumn quarter in October. I have

Very truly yours,

Dean
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March 16, 1922.

My dear Mr. Butler:—

    Thank you for your note of the 13th instant on the matter of the matriculation fee. How would it do to ask new students in the University College after the first of October next to pay the old matriculation fee of five dollars?

Very truly yours,

[Signature]

Mr. Nathaniel Butler,
University College,

HPJ: CB
My dear Mr. Butler,

Thank you for your note of June 15th and for the interest you have shown in the work of this research. You may be interested to know that the organization of the College after the lines of the higher school will be the main concern of my visit. I look forward to your continued support.

Yours truly,

[Signature]

Mr. Administrative Officer

[Institution Name]
June 12, 1923

Professor J. H. Tufts,
Faculty Exchange.

My dear Professor Tufts:

Attached is correspondence covering change in matriculation fee for University College students as operative at the beginning of the Autumn Quarter, 1922. Prior to this date all receipts from University College students including matriculation fees appear to have been accredited to the account of University College. Beginning with the Autumn Quarter, 1922, matriculation fees were accredited to the general University account. In addition to the actual fees so collected University College suffered an additional curtailment of funds in that an allowance of $5.00 made to teachers was deducted from the first instructional fees received. This $5.00 reduction for each new registrant has amounted during the year to approximately $2,500.00, an amount which the University College budget can ill afford to lose if instructional standards are to be maintained.

The correspondence attached indicates that President Judson, Dean Butler and Mr. Plimpton were not in agreement as to the adjustment of funds here in question. May we not secure an administrative ruling on this matter which will make possible a satisfactory adjustment of this matter and relieve University College from further depletion of instructional funds? If the full matriculation fee of $10.00 is to be deducted from University College receipts, I recommend that a charge of the full amount, $10.00, be made for each matriculation. There appears to be no good reason for the continued release of teachers from the full payment of a matriculation fee.

Very truly yours,

Dean

ETF/H
Memorandum—The Crediting of Matriculation Fees at University College

Until the current year 1922-23 students at University College were excused from paying a matriculation fee although upon our books the amount paid by the students was divided into two items, namely, (1) matriculation fee, and (2) the tuition fee less $5.00. University College received, however, in amount the total tuition fee of the student but received nothing in addition for the $5.00 matriculation fee.

With the change resulting from the raising of the matriculation fee from $5.00 to $10.00 a question has arisen from the auditor's office as to whether the entire $10.00 matriculation fee should not be credited to the general University account rather than to that of University College. If that were done University College instead of receiving an amount equivalent to the full tuition of each new registrant would suffer an actual loss of $10.00 upon the approximately 500 new matriculants of the autumn quarter, 1922. This would amount to nearly $5000.00 against University College. University College proposes that the total actual amount collected from each matriculant at University College be credited to that division of the University. For example, this would mean in the case of a new matriculant who registers for one major a collection of the amount of $25.00, that total amount to be credited to University College. This proposal has been approved by the President.
Memorandum -- The Qualification of Matriculation Fees at University College

Until the current year 1965-66 students of University College were required to show proof of having paid the matriculation fee of $20.00. Since the introduction of a new system, however, students are given three times, namely:

1. Matriculation fee and (2) Tuition fee $24.00.

Matriculation fees are included in the statement received by mail for the $22.00.

With the absence of fees that are integral to the qualifications of the matriculation fees, we are free to publish any notice of the fees that are now required. Fees for the current year are 10% of the total expected fees from the student's office and the students' accounts are entered in the student's college account. If this were not done, University College would not be able to maintain the high standards of education it seeks to achieve. The tuition fee for the current year is $24.00 and includes the cost of books and other educational materials. For example, the actual cost of the use of a new system, such as the one mentioned, may be a fraction of the total cost of $22.00. University College has been advised by the board of trustees...
Memorandum for the President for possible consideration by the Commission on Extra-mural Activities.

A few years ago it was the custom when registering students at University College to exempt teachers in the schools of Chicago and vicinity from the $5.00 matriculation fee. As a matter of bookkeeping, however, it appeared that they paid the $5.00 matriculation fee and that amount was deducted from the item of their tuition. At the time of the latest change in tuition bringing the amount up to $20.00 a major and the raising of the matriculation fee from $5.00 to $10.00 it was arranged with the approval of the President that a matriculation fee of $5.00 should be charged to teachers instead of no matriculation fee as formerly. As a matter of bookkeeping University College was charged with the full $10.00 matriculation fee $5.00 of which was deducted from the amount entered for tuition paid by the student. This gave actual credit to University College for only $15.00 for each major paid by students newly matriculated. I should like to recommend that it be understood that the procedure is to be precisely as it was in former years, namely, that every dollar actually paid by registrants at University College be credited to that department of the University instead of the matriculation being deducted from what these registrants pay and credited to the general University account.
nomination for the presidency for possible consideration.

A review of the University of California, Berkeley, and the University of Chicago and
activity shows that the University of California has an active role in the educational
mission. However, it appears that the University of Chicago has been the
leader in many aspects of educational research and development.

At the time of this report, the University of California has 15,000 full-time
students and 5,000 part-time students. The University of Chicago has
9,000 full-time students and 3,000 part-time students. The two institutions
are comparable in size and scope.

The University of California has a strong emphasis on undergraduate
education, while the University of Chicago places greater emphasis on
graduate education. Both institutions have strong research programs, but
the University of Chicago is more highly regarded for its research in the
sciences. The University of California is more highly regarded for its
research in the arts and humanities.

In conclusion, the University of California and the University of
Chicago are both excellent institutions with strengths in different
areas. The decision regarding which institution to nominate for the
presidency will depend on the specific needs and goals of the University.

Any action to the University University Council.
December 16, 1922

Mr. N. C. Plimpton,
Faculty Exchange.

My dear Mr. Plimpton:

I am not quite clear as to how the matter now stands in reference to the crediting of University College of the total amount which we collect for new matriculants. Until the change in the amount of matriculation fee University College received credit for the entire amount collected from each new matriculant. I remember that on the change of the matriculation fee from $5.00 to $10.00 the question was raised whether the procedure should be continued for the crediting of the full amount of matriculation and tuition fee less $5.00 to University College or whether matriculation fees should be credited to the more general University account. You may remember that I referred that matter to the President and that he approved a continuation of the former procedure of crediting to the account of University College the full amount actually collected from new matriculants. I am writing this to make sure whether my understanding of the case is identical with yours.

Very truly yours,

Dean
I am giving you a copy of a letter that I received from Mr. J. C. Brimhall, the manager of the New York office of the New York Central Railroad Company. The letter contains a statement of the amount of money due to the company from the branch houses in New York. The total amount due is $2,500.00. I have enclosed a letter from Mr. J. C. Brimhall indicating that the amount is accurate. I have also attached a copy of the letter from Mr. J. C. Brimhall to this document for your information.
July 25, 1924

Mr. N. C. Plimpton,
Faculty Exchange.

My dear Mr. Plimpton:

Enclosed herewith is a statement of receipts and expenditures for University College during 1923-24 as shown by our records. We shall be very glad indeed to discuss any major discrepancies. It is my understanding that the surplus item $3,986.78 is to stand as a surplus fund to the credit of University College to offset later unusual expenditures connected with the development of new projects or for such other University College purposes as may be designated.

Very sincerely yours,

EMERY PILBEY
Dean
COPY

July 26, 1929

Mr. W. O. Firminger
Resident Manager

My dear Mr. Firminger:

Professor Pearsall is a statement of
receipts and expenditures for University College
dated 12/25 and 26/26 as shown on the account.
I am informed by the comptroller that the sum of
$4,300 has been paid to you as a payment for the
account of University College to afford more money
expenditures connected with the development of
new experiments on your own account. University College

Very sincerely yours,

[Signatures]

Dee
Memorandum to Dean Filbey from July 29, 1924

TOTAL DEFICIT FROM 1908-09 to 1911-12 $1,350.39

TOTAL SURPLUS " 1912-13 " 1922-23 55,189.66

$53,849.08

SURPLUS for 1923-24 3,986.78

$57,836.46

TOTAL SURPLUS at the close of 1923-24
## RECEIPTS and REFUNDS, 1923-24

<table>
<thead>
<tr>
<th>MONTH</th>
<th>Collected by Off. &amp; Cashier</th>
<th>From YMCA &amp; Fed. Board</th>
<th>Pd. direct to Cashier</th>
<th>Credit Transfers</th>
<th>Tuitions Refunded</th>
<th>Matriculations</th>
<th>Mat. Refunds</th>
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</thead>
<tbody>
<tr>
<td>July &amp; August</td>
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<td></td>
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<tr>
<td>September</td>
<td>$21,786.25</td>
<td>$153.60</td>
<td>$27.00</td>
<td>$65.00</td>
<td>1,089.50</td>
<td>5,780.00</td>
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<td>20,900.00</td>
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<td>November</td>
<td>432.00</td>
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<tr>
<td>December</td>
<td>19,660.75</td>
<td>11.75</td>
<td>181.75</td>
<td></td>
<td>1,065.75</td>
<td>210.00</td>
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<tr>
<td>January</td>
<td>8,993.60</td>
<td>51.00</td>
<td>41.00</td>
<td>90.00</td>
<td>676.75</td>
<td>100.00</td>
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<td>February</td>
<td>454.60</td>
<td>(Y) 30.00</td>
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<td>March</td>
<td>22,532.75</td>
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<td>171.00</td>
<td>1,150.00</td>
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<td>April</td>
<td>4,662.75</td>
<td>81.75</td>
<td></td>
<td></td>
<td>522.50</td>
<td>390.00</td>
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<td>May</td>
<td>304.00</td>
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<td></td>
<td></td>
<td>331.75</td>
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<td>June</td>
<td>107.75</td>
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<td></td>
<td></td>
<td>24.00</td>
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<tr>
<td><strong>TOTALS</strong></td>
<td><strong>$109,827.75</strong></td>
<td><strong>$328.00</strong></td>
<td><strong>$249.75</strong></td>
<td><strong>$201.00</strong></td>
<td><strong>$4,626.25</strong></td>
<td><strong>$9,830.00</strong></td>
<td><strong>$210.00</strong></td>
</tr>
</tbody>
</table>

Total fees collected as per above $110,656.50
Less Inst. Meat Packing fees turned in with Univ. College receipts 3,490.00
Less amt. matriculations credited to Univ. and refunds issued 107,116.50

TOTAL RECEIPTS FOR UNIVERSITY COLLEGE DEPARTMENT for the year $92,660.25

## EXPENDITURES FOR 1923-24

### Instruction
- Autumn Quarter payroll $19,337.82
- Winter Quarter payroll 22,806.43
- Spring Quarter payroll 22,124.04
- Readers 372.00

### Other Expenses
- Rent 4,600.00
- Salaries 7,977.26
- Departmental Advisors 230.00
- Printing 2,644.98
- Advertising 3,139.29
- Postage 926.32
- Loan Library Equipment 553.84
- Class Room Equipment 1,314.50
- Mimeographing ($343.55) and Janitor service ($402.63) 746.18
- Miscellaneous 2,100.01

**Total Expenditures** $88,673.47

### SURPLUS FOR 1923-24
- $3,986.78
July 25, 1924

Dean James H. Tufts,
Faculty Exchange.

My dear Mr. Tufts:

Enclosed is a statement covering receipts and expenditures in University College for 1923-24. This shows, as you will note, a balance of $3,986.78 not including matriculation fees which amounted to $9,830.00 for the year. Matriculation fees, as you will recall, revert to the University General Fund and are not carried in our University College budget.

Very sincerely yours,

Emery Tilley
Dean
March 13, 1922

The President,
The University of Chicago.

My dear Mr. President:

I have been giving a good deal of thought to the question how the increase in our matriculation fees would and should affect students in University College. On the one hand, the general principle upon which they have heretofore been exempt from paying any matriculation fee whatever would not seem to be affected by the incidental matter of the change in the amount of the fee for those who actually pay a matriculation fee. On the other hand, I cannot quite feel that we ought to cancel a fee of $10.00 for matriculants at University College. I beg, therefore, to submit for your consideration the suggestion that we still show our regard for the city teachers by making some compensation in this matter, but that we require them hereafter to pay half the matriculation fee, namely, $5.00; whereas other students are required to pay the full $10.00. The only alternative would seem to be to charge them the entire matriculation fee.

Very truly yours,

Dean
Dear President,

I have been giving a good deal of thought to the University of Chicago, and I am writing to express my interest in the possibility of becoming a member of the faculty. I believe that the University of Chicago is a unique institution, and I am confident that my expertise in the field of economics would be well received here.

I have been working in this area for many years, and I am particularly interested in the field of labor economics. I have conducted research on a variety of topics, including the impact of automation on employment and the role of government in fostering economic growth.

I am currently employed at the University of California, where I have held a number of positions, including that of associate professor. I am well-versed in the latest research methods and have a strong record of publication in the field.

I am confident that I would be an asset to the University of Chicago, and I am eager to contribute to the University's many accomplishments. I look forward to hearing from you soon.

With best regards,

[Name]
THE CHICAGO ASSOCIATION OF COMMERCE
10 South La Salle Street
Chicago

December 6, 1924

Dr. Ernest De Witt Burton,
President, The University of Chicago,
Chicago, Illinois.

Dear President Burton:

For sometime the Committee on Education of The Chicago Association of Commerce has given consideration to Continuation Schools and has come to the conclusion that a survey of organization, administration and administrative problems of these schools would be of considerable assistance to the Chicago Board of Education and to the members of the Association.

We have been assured of the complete cooperation of the Board of Education, and would like the University of Chicago to nominate some student especially interested in this phase of education competent to make this survey under the immediate direction and supervision of Dr. Charles H. Judd and Dean E. P. Filbey. It is expected that the completion of this survey will require about nine months’ time.

The Association will finance this survey to the extent of $1500.00 plus $300.00 for incidental expenses (total $1800.00); the first installment of $500.00 to be paid this month, upon receipt of statement, and the balance in 1925, on receipt of subsequent statements.

This matter has been discussed tentatively with Dr. Judd and Dean Filbey of the University and I trust the arrangement outlined will meet with the approval of the University authorities.

During 1922 the Committee on Education was instrumental in making a study on "Public Education Costs," which received very favorable comment throughout the United States. This study was made by N. B. Henry, at that time connected with the University of Chicago, under the direction of Dr. Charles H. Judd and our Committee.

Very truly yours,

(Signed) W. R. Dawes
President
COPY

THE OHIOANA ASSOCIATION OF COMMERCE

To: S. L. G. Association of Commerce

December 6, 1924

Dear President:

I have been looking over the record of the Association of Commerce and I am interested in the work being done by the University of Chicago to further the work of the Association of Commerce.

We have been corresponding with the University of Chicago and I am interested in the work being done by the University of Chicago to further the work of the Association of Commerce.

I am writing to request the University of Chicago to further the work of the Association of Commerce.

Sincerely yours,

[Signature]

President
December 16, 1924

My dear Mr. Plimpton:

In the matter of the enclosed correspondence, Mr. Filbey tells me that the Association of Commerce has appropriated $600.00 for the indicated purpose, to be paid before January 1. He suggests that your office write to Mr. Dawes of the Association of Commerce and indicate to him that the University is ready to accept the $600.00 at the present time.

Very truly yours,

Mr. M. C. Plimpton,
Faculty Exchange.

WS:B
inclosure
My dear Mr. Pitmpton:

In the matter of the proposed college

building, Mr. Pitmpton tells me that the
Association of Commerce has appropriated
$25,000 for the proposed building, to be
used for the purchase of land and
preliminary expenses. I am sure that
your office should write to Mr. Pitmpton
at the Association of Commerce and
inquire if the Association of Commerce
is interested in this project. If so, the
amount of $25,000 can be

solicited.

Very truly yours,

Mr. M. O. Pitmpton

Henry M. Hooe

W. P. Information
December 13, 1924

My dear Mr. Dawes:

I am greatly pleased by the action of the Chicago Association of Commerce in financing a survey of the organization, administration and administrative problems of the Continuation Schools. I shall report your action to the Board of Trustees at their next meeting which occurs in January.

In the meantime, I desire to express my thanks and my appreciation of the generous act that makes cooperation between the University and a leading civic organization possible.

Very truly yours,

[Signature]

Mr. William R. Dawes,
The Chicago Association of Commerce,
10 South La Salle Street,
Chicago, Illinois.

[Signature]
My dear Mr. Dureau:

I am greatly pleased by the action of the Office Association of Commerce in furnishing a report of its operations, which administered and comprehensive report of the Office Association of Commerce I am happy to report your action to the Board of Trustees of their next meeting, which occurs in January.

In the meantime, I desire to express my thanks and my appreciation of the consideration you have extended me as a member of the University and as a dean of administrative personnel.

Very truly yours,

[Signature]

Mr. William A. Dureau,
The Office Association of Commerce,
To whom it may concern.
December 6, 1924.

Dr. Ernest DeWitt Burton,
President, The University of Chicago,
Chicago, Illinois.

Dear President Burton:

For sometime the Committee on Education of The Chicago Association of Commerce has given consideration to Continuation Schools and has come to the conclusion that a survey of organization, administration and administrative problems of these schools would be of considerable assistance to the Chicago Board of Education and to the members of the Association.

We have been assured of the complete cooperation of the Board of Education, and would like the University of Chicago to nominate some student especially interested in this phase of education competent to make this survey under the immediate direction and supervision of Dr. Charles H. Judd and Dean E. P. Filbey. It is expected that the completion of this survey will require about nine months' time.

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This matter has been discussed tentatively with Dr. Judd and Dean Filbey of the University and I trust the arrangement outlined will meet with the approval of the University authorities.

During 1922 the Committee on Education was instrumental in making a study on "Public Education Costs," which received very favorable comment throughout the United States. This study was made by N. F. Henry, at that time connected with the University of Chicago, under the direction of Dr. Charles H. Judd and our Committee.

Very truly yours,

[Signature]

President.