MEMORANDUM

Of agreement between University of Chicago & C.A. Piddock.

1- This agreement is in the nature of a partnership for the purpose of conducting the printing business to be known as the Chicago University Press, and is to continue for ten years, from July 1, 1892 unless dissolved by mutual agreement before that time.

2- C.A. Piddock agrees to take full charge of the printing of all books, magazines, bulletins and other matter authorized by the University, and such other printing as may be agreed upon, it being understood that University printing shall have the preference.

3- No work bearing the imprint of the Chicago University press shall be issued without the approval of the Press Committee, of which Mr. Piddock shall be a member.

4- C.A. Piddock also agrees to open an office in Chicago July 1, 1892 and as soon afterwards as he shall find practicable shall connect with his office a printing plant to carry out the object of this agreement, until he can establish said plant, he shall be allowed to do such part of the work as he may think best by contract.

5- He also agrees to make a monthly report of business done and to include a specimen of every job, with a statement of money received and expended, also to make a yearly report which shall be subject to examination by the auditors of the University.

6- He also agrees to assume the financial responsibility necessary to carry out this agreement.
MAXIMEN

A.5. C. A. O. the enormous power of the corporation to
control and influence the distribution of income and
wealth is too often overlooked in discussions of the
labor-management relationship. The corporation's
influence is not limited to the bargaining table,
but extends to the very fabric of society, where
it shapes public policy and sets the agenda for
economic and social change. Just as the
monopoly power of government is constrained
by the rule of law, so too should the
monopoly power of corporations be subject to
similar constraints to ensure a more equitable
distribution of wealth and income.

The corporation's power is not only
a matter of economic influence, but also
of political power. By supporting
political campaigns and influencing
the electorate, corporations can
shape the political landscape and
set the course for government policies
that affect labor and management.

The corporation's power is not
limited to domestic affairs. In the
globalized economy, multinational
corporations have the ability to
shape policy and economic conditions
in countries around the world,
influencing the lives of workers
d domestically and abroad.

It is time to recognize the
magnitude of the corporation's
dominance and to
undertake the necessary reforms
to ensure a more just and
equitable distribution of
wealth and income.
The University of Chicago agrees to give to Mr. Piddock the charge of all its printing, including books, journals, circulars, pamphlets, bulletins and to allow him a fair and reasonable price for the same. In case of any disagreement in regard to price or any other points connected with this agreement the question shall be left to arbitration. They shall allow him two thousand five hundred dollars a year for his services, and thirty per cent of net profits of the business less than five thousand dollars and twenty per cent of net profits from five thousand dollars to ten thousand dollars, and ten per cent of profits beyond ten thousand dollars, it being understood that the said Piddock assumes all financial responsibility for conduct of the business including the payment of his salary. The phrase NET PROFITS meaning profits after his salary is paid.

All orders of University printing must receive either the signature of the President or of the Recorder to be valid, and the University agrees to pay for work done during any month on the tenth of the following month.

The University at any time, after reasonable notice, may purchase the plant of the said Piddock at the cost of the same, but this purchase shall not affect any part of this agreement.

It is understood and agreed that all work shall be done in the name of the Chicago University Press, C.A. Piddock printer.

This contract shall go into effect July 1, 1892.
MEMORANDUM of AGREEMENT


1. The Student Publishing Company shall have its headquarters in Chicago after July 1, 1892.

2. The OLD & NEW TESTAMENT STUDENT shall on that date become a Weekly in form similar to the NEW YORK NATION, with the name "The BIBLICAL WORLD."

3. Dr. Harper shall assume entire responsibility of the Editorship of the BIBLICAL WORLD and have twenty per cent of the gross receipts from the subscription list of the same for a period of ten years.

   He also agrees to place all publication work, so far as it is in his power, in the hands of C. A. Piddock and to aid him in establishing a University Book Store in one of the University buildings on or before Oct. 1, 1892. W. R. Harper shall have no financial interest or responsibility in the Student Publishing Company, except as is hereafter mentioned.

4. C. A. Piddock shall assume the entire business direction and responsibility of the BIBLICAL WORLD and other publications that meet the joint approval of the Editor and himself, for the period of ten years. No bills shall be contracted for the said Company except by him.
FACSIMILE or ABSTRACT

Dated: December 12th, 1920

To Whom It May Concern,

From:

Mr. John Smith

Re: Claim for Damage

The claimant hereby states that on the above date, while riding his bicycle, he was involved in an accident.

The accident occurred on

Due to the nature of the accident, the claimant seeks compensation for the following damages:

1. Medical Expenses
2. Lost Wages
3. Property Damage

Please review the attached documents for further details.

Sincerely,

John Smith

Enclosures:

1. Medical Report
2. Police Report
3. Bicycle Damage Report
5. At the end of the ten years from July 1, 1892 Dr. Harpers interest in the said Company shall be computed as follows.

Three fourths of the gross receipts for the year 1891-92 from the subscription list of the OLD & NEW TESTAMENT STUDENT added to one half the gross receipts for the subscription list of the BIBLICAL WORLD during the tenth year of this contract, it being agreed and understood that he has no responsibility for any other part of the business of the said Company.

6. C.A. Piddock shall have an interest in the BIBLICAL WORLD which shall be computed as follows.

One fourth of the gross receipts of the subscription list of the OLD & NEW TESTAMENT STUDENT for the year 1891-92 added to an undivided half interest in the gross receipts of the subscription list of the BIBLICAL WORLD and other periodicals of the said Company during the tenth year.

7. This agreement shall take the place of the agreement made between the parties in Nov. 1889 which now becomes null and void.
Dear Dr. Harper:

Your letter is received. I do not think it is likely that there will be anything for me at Chicago in connection with the Student. I could not afford to pull up here for anything they could afford. I do not wish to profane the memory of the Student. I have been thinking of all these matters for months. I have been trying to drop all thoughts of my going to Chicago. I went home last year and charged the university press, and while I am not at all opposed, I do think your committee should have given me a chance, and were not quite so square in this treatment of my proposition. You will recall the circumstances and the letters on that subject. I say...
this without the slightest feeling, and I tell you frankly that I would not go into company with D. C. Heath, if such an opportunity were offered.

The green matter is not likely to materialize, and therefore the whole subject may be regarded as finished.

My family is coming home. They start from Berlin about July 25th, and will come to Cologne and the Rhine. Then to London. I have engaged passage today by the 

Allos (North German Lloyd) Sailing July 19th, and will join them in London after a cruise. Then we will probably go to Scotland and get home the last of August.

Yours Truly, A. P. Archer

I would not go but Mrs. P. feels that she cannot while I am sick. Look after Ethel and Ethel, and that she would be embarrassed. John will go to Mt. Academy next year for a change. He will then have a good fit for college.
Dear Dr. Harper,

Hartford, Conn., Sept. 27th, 1892.

Yours of the 14th instant, you refer to my disappointment at not going to Chicago. I have referred my feelings to no one but yourself. My disappointment was not a matter of dollars and cents, but was in the fact that for 2 years I have been led to believe that I was to go. This impression was made upon my own mind and upon the minds of others. For instance Mr. Rickenbecker informed me in our last talk that you expected me to go to Chicago and superintend this to him and this had much to do with our attempting to give his course up. In February I supposed things were all settled and was informed by you that I had arranged all my affairs and had even secured a man who was willing to buy my paper store. But...
It is not worth while for us to dwell on these matters. In regard to making a proposition to Mr. Keith to inform me that he had received applications for the place and would like your consideration, I informed you at once and stated that I did not know what was wanted and so could not make a proposition but would entertain one. In view of the experience I have had in the matter I think a little more consideration was due me than I have received. I wrote you you sending your one to Mr. Keith's letters because in our last talk before I went to Europe in February you asked me to put my case in your hands and you would see that I came out all right. I have always been in the attitude of someone who has been striving a position. It is quite likely that I was not competent to be manager and director of the publishing department, but those who are competent are many others who are competent and I do not like the way Mr. Keith...
obtained the position. So much in regard to this.

I hope to mature plans for the completion of Courses of Lessons in the Old and New Testaments, in order to have "The Whole Bible" crown by the Inductive Method, and certainly desire to work in harmony with you in this.

We received the last proof for Sept. student I believe on the 17th and attest the same time some copy for Oct. the same time. Some copy for Dec. number. but no lessons. I sent up copy and the fees of 1000 lessons was received.

I copy for lessons was received by the 16th. I would print a double by the 18th. I would print a double.

This is all printed and number. The binding in a well be out of the binding in a day or two. We have received the copy for the lessons for Oct. number.
Course, which in many respects is an excellent one, has been a failure just because we could not promise a one time if we had not the copy at the beginning we could have sold five times as many. But the market will soon be ended and I shall be very glad of it. The last half of the John Course is the only one that has been prompt.

In regard to financial statement, a statement was sent regularly every quarter up to July of last year I believe. January 1. I shall furnish you with a statement for the entire time, that is, the three years. It has been generally understood that you have not let us do with the editorial work of the student since leaving Yale, and this has had a bad effect on our receipts, but I have kept things going and paid deficits out of my pocket as well as put my own time into the work. The removal of Dorothea and
obtained the privilege. So much in regard to this.

I hope to mature plans for the completion of Courses of Lessons in the Old and New Testament, in order to have the whole Bible covered by the Inductive method, and certainly desire to work in harmony with you in this.

We received the last proof for Oct.

Student I believe on the 13th and that is the same time some copy for Oct.

number, but no lessons. I directed

number to set up copy, but no lessons was received.

15th I would print a double.

by the 18th. I would print a double.

This is all printed and

Numerator the binding in a

copy for the lessons for Oct. Number

and it is due by the 26th. The
Course, which in many respects is an excellent one, has been a failure just because we could not promise to one time if we had not the copy at the beginning we could have sold five times as many. But the matter will soon be ended and I shall be very glad of it. The last half of the John Course is the only one that has been prompt. In regard to financial position a statement was sent regularly every quarter up to July of last year I believe. Fancy! I shall finish you with a statement for the entire time, that is, the three years. It has been generally understood that you have not let us do with the editorial work of the student since leaving Yale, and this has had a bad effect on our receipts but one kept things going and paid deficits out of my pocket as well as put my own time into the work. The removal of Hoboken and
HARTFORD, Conn., 1892.

The student or Biblical world will leave a gap that must be filled in some way. I do not wish in any way to come into rivalry with the good work you have done. The heart to do and my love for you personally is in no wise affected by these altered relations. I have written you my plain what I would not say to anyone else but I feel this a dup my King that I have not been trusted right in this matter. I came into the publishing business any other...
Dr. Wm. R. Harper,
Chicago, Ill.

Dear Dr. Harper:—

Mr. Donnelley writes me that there are many bills for books for the libraries, apparatus, etc., that people are exceedingly anxious to get their pay for. I supposed the greater part of these bills had been passed by your Board and paid, but probably they have been delayed through the differentiation of bills which you asked Mr. Kilborn to make. I write to express the hope that, as soon as Mr. Kilborn presents the bills for them, if they have not already been presented, your Board will act on them that we may meet them. We, D. C. Heath & Co., have already paid about $5,000 for books and stationery out of our own funds, and naturally feel that we ought not to do more, and yet we are exceedingly anxious that our own credit and the credit of the University and of the University Press shall not be impaired by this delay in meeting bills. I know I can count on you to forward the bills as fast as possible when they reach you in proper form.
D. C. Heath & Co.

Publishers and Importers of Text-Books
For Schools and Colleges.

Boston, Mass.
Mar. 19, 1893.

Mr. Wm. H. Holden,

Dear Mr. Holden:

I desire to express the hope that you will send Mr. Kilborn to make the inspection of the paper for the Independent Presses, as some of the people who have been obtain success with your paper and with what I have been informed have been able to make the paper without any interference from the town.

I am very much pleased with the result of the paper and I am disposed to give you the work of the town.

I have not received any request from the town and I am very much pleased with the result of the paper.

I am very much pleased with the result of the paper and I am disposed to give you the work of the town.

I am very much pleased with the result of the paper and I am disposed to give you the work of the town.

I am very much pleased with the result of the paper and I am disposed to give you the work of the town.

I am very much pleased with the result of the paper and I am disposed to give you the work of the town.

I am very much pleased with the result of the paper and I am disposed to give you the work of the town.
Dr. Harper -2-

and I shall write Mr. Donnelley and Mr. Kilborn to get them to you in proper form as soon as possible.

Very truly yours,

(D. G. HEATH)
D.C. Heath & Co.

Publishers and Importers of Text-Books

For Schools and Colleges

2 Somerset Street, Boston, Mass.

Dr. Herten -

and I shall write Mr. Donnelly and Mr. Herten to refer them to

you in proper form as soon as possible.

Very truly yours,

C. Herten

[Signature]

[Postmark: F. H. R. Publishers]
Dr. Wm. R. Harper,

University of Chicago.

Dear Dr. Harper:

As you have discovered from some of the vouchers which you have signed for us, a good many of the people from whom we have bought goods want their pay, and it is only right and proper that they should have it. We have in the hands of Dr. Goodspeed now, I should say, between twelve and fifteen thousand dollars worth of bills approved, and we have further in the hands of the professors and heads of departments for approval nearly as much more. Yesterday Dr. Goodspeed gave me $3,000. on account, but this is only a drop in the bucket. Can you give me any idea when we can expect some further and larger payments? I appreciate the fact that even a University which has the reputation of being rich is sometimes pushed for cash for immediate necessities, but you yourself will see that this is a case which threatens the credit of the University, the Press, as well as Mr. Heath. I hope you will be able to give us an encouraging word about it, and something that I can use as a basis for replying to the many letters which I am receiving about accounts.

Yours truly,
Dr. W.M. Harper
University of Chicago

Dear Dr. Harper:

As you have discovered from some of the controversies
which you have already mentioned, a body such as the one from whom
we have purchased books want their pay and it is only right and proper
that they should have it. We have not the funds of O.P. Goodspeed
spare now, I must say, between teaching and little proceeds of the
labors of the graduate students and we have to turn to the funds of
the University and funds of departments for supplementary
revenue. Precautiously, O.P. Goodspeed gave me $8,000.00 recently,
more, but I was able to give me some

Can you give me any

put a line only a check if the balance.

We wish we could have a line of literature and library payments.
I sense the need to have more a University which is the reputation
of Chicago and of some times belonging you can't for some reasons
affairs, but you promised will see that this is done when

praise the faculty of the University. If you please to feel as I am,

I hope you will agree to give me an encouragement to

within the next letters which I am receiving shortly.

Yours truly,

From the
University Press
Mr. Martin A. Ryerson,
Chamber of Commerce,
Chicago, Ill.

My dear Mr. Ryerson:—

We have had no end of trouble in getting money from the University. I suppose the trouble comes solely because of the fact that the University with all its wealth hasn’t had money for its running expenses. We have been led to believe that by the first of July the University Press would have full payment for work done and for books and apparatus bought for the libraries. Mr. Donnelly writes me there is still about eighteen thousand due on bills that have run from one to eight months. D. C. Heath & Co. have paid quite a number of these bills, and we are called upon this morning for another, and we have promised to pay it rather than have our own credit impaired because of our actual or implied connection with the University Press. It is a time of year when we need all our money in our own business, and I therefore write to place this matter before you, and to ask you if you will do us the favor to see that all outstanding bills are paid, if that be possible, at an early day. Mr. Kilborn and Miss Goss feel that there is a settled policy among the Faculty
We have had no end of trouble in settling money from the University. I suppose the trouble comes partly because of the fact that the University with all the merit present has not been very helpful in giving money for the necessary expenses. We have been led to believe that the funds of the University Press Society have run out.

In passing, Mr. Donnelly writes me that the first short stories are coming out this month. I am sure they have given you true one to another.

The "American" & "American" have been doing a number of these "filled" and we are selling them this morning for 50 cents and we have promised to pay if better than have can own a sight impression because of our connection with the University Press. If in a time of need we need all our money to use our places, and I therefore write to please this matter before you have time to do it. If you will go as the letter to me that is I am pleased with the prospect and that I have your friendship.

Miss Gove sent some articles to a society paper from the last
to fight the Press and keep back bills without auditing. I feel sure they must be wrong about this. Still, at all events, I hope that in the future we shall have things so systematic that all bills must be passed upon within twenty days after rendering, or information given as to why they cannot be passed. We will see to it on our part that the bills are promptly rendered.

I hope you are going to like Mr. Chase, the new manager of the Press; but if you do not, we will try again. Since seeing you, I have advertised widely, have met a good many men, but no one of all whom I have seen has seemed to be so well fitted for our work as Mr. Chase. Mr. Chase was not the ideal man, but I shall still hope that he will prove to be even better than I anticipated.

I send with this a copy of our last catalogue, also a copy of our modern language catalogue. You will see that we have among our announcements included the University Press publications, and have sent out twenty-five thousand catalogues containing the advertisement. We hope it will advertise the Press somewhat.

Very truly yours,

D. C. Heath.
I feel that the press may be wrong about the situation. I fear some may be more wrong than others. Still, I believe I hope that in the future we shall have some so spectacular that all information given us with their consent be passed. We will see to it on our part that the pills are properly handled.

I hope you are going to like Mr. Cheese, the new manager of the dairy. And if you can get me with my bag.

Since seeing you, I have been much more fit and a good many more have been trained to do so well fitted and on one of the promises I have seen it is seemed to go so far faster.

For one work as Mr. Cheese. Mr. Cheese was not the greatest man, but I shall not hope that he will prove to do even better than I expected.

I send you here a copy of one of our last additions also.

You will see that we copy our own modern language formulas. You will see that we have made our announcements including the University Press puffs.

Copyrights, and have sent our twenty-five thousand copies, running the page and a half. We hope it will establish the Press.

Very truly yours,

D.C. Head & Co.
Dr. T. W. Goodspeed,
Chicago, Ill.

My dear Dr. Goodspeed:

Mr. Donnelly writes me that there is still eighteen thousand dollars due the University Press from the University, which I am sorry to hear, as I hoped by the first of July all outstanding bills would be paid. We have paid about five thousand out of our own funds, and we need just now all the money we can get for our own business. I write, therefore, to ask if you will do me the very great favor to do what you can to secure an immediate payment of all outstanding bills. You have had enough to do with business to know how desirable it is all around that these things be cleared off the deck. I therefore hope, for the credit of the University and the University Press, you will help us out. The delays are effecting our own good reputation too, I fear, as we are known to be closely connected with the University Press, if not entirely responsible for its bills.

Yours very truly,

D. C. Heath.
Professor and President of Yale College

Dr. F. M. Goodspeed

My dear Dr. Goodspeed:

It is still expected that college and the University Press from the University, which I am sorry to hear, as I hope by the first of July all outstanding bills would be paid. We have paid most of July all outstanding bills and we need that you will issue an immediate payment of all outstanding bills.

You have my best wishes to your own health. I hope you will go to the very great favor to go with your own business. I have been doing work for you with business to know you generally to be an able man. I hope you will help us out. The personnel are efficient and we are going to do our best work with the University Press.
Dr. WM. R. Harper,
Pres. Univ. of Chicago, Chicago, Ill.

My dear Dr. Harper,

I was very sorry not to see you on Saturday night. I had telephoned three or four days before Saturday trying to hit you at the University, but you did not happen to be there at the hours at which I telephoned. Mr. Donnelley told me that you had made an appointment for us for Saturday night, otherwise I should have made a strong effort to have seen you Saturday before I left Sunday morning. And yet there was nothing of importance, as far as I was concerned, to talk with you about except the payment of the bills. This is of the utmost importance, as the delay in settlement is injuring us, the University Press, and the University. Many of the bills are of nearly a year's standing. Others are for a long time overdue, and of course should be paid or some reasonable explanation of the delay should be given.

I know the situation in which you are, and how hard you have worked to get money for the running expenses, and can find no fault, but make the above statement simply to refresh your mind
Dr. R. H. Hackett

Press Union of Chicago, Chicago, Ill.

My dear Mr. Hackett,

I am very sorry not to be able to receive your letter. I have telephoned Mrs. Fox of your office to ask her to send me a copy of your telegram. I have not been able to get in touch with you by telephone, and I am not at home to call. I should be glad to see you at your earliest convenience, as I was not able to talk with you on the phone. Mrs. Fox has been in touch with you, except the telegram of the 18th. This is of the utmost importance to the76.

I am in receipt of your letter of the 18th. Many of the papers have offered to support the proposition that the university be opened for a year and that the course of study be shortened at the earliest moment. You may have heard of some recent developments at the college which I shall be glad to talk over with you next week.

I know the situation in which you are and I have heard from various sources of your plans. It seems to me that the university should be opened for the current year with the earliest possible date. The matter is of great importance to the university and to the country at large. It is my understanding that you have been in touch with various colleges and that you have made some recent developments in this direction.

I have been in touch with the university authorities and I have been able to obtain some information regarding the matter. I shall be glad to have you call on me next week and to talk over the matter in detail.

I know that you are busy, but I should be glad to hear from you as soon as possible.

Yours truly,

[Signature]
as to the thing which seems to me now more important than anything else. I hope all the remaining bills and statements up to April 1st will be passed through your committee, so that we may begin the next six months free of all entanglements. We shall do our best to keep everything up to date in the future.

I am very glad a new plan has been made for the buying of books, and one which I think will help very much in keeping things straight and in tracing all errors to the proper source. I hope you will print these instructions on book buying, and see that a copy gets into the hands of every professor.

Among other things that I wanted to talk with you about was your brother's second volume of Assyrian letters. This is the kind of book for the Press to publish, and I hope we may be allowed to publish it. Your brother told me that he would guarantee to make good to us at the end of two years any loss on the book. He may not feel like making the same offer to the University Press, but if he does please let me know and I will send such a commendation to the publication committee as should come from the director of the Press concerning such a matter, this, of course,
D. C. H. E. C.

Publicity and Promotion of Text-Books

For Schools and Colleges

61 Savin St. North End Boston, Mass.

W. R. S.

As to the finish which seems to me the most important can only say that I hope all the remaining titles and specifications up to April will be prepared through your committee so that we may begin the next six months those of all remaining classes. We shall go on past to keep everything up to date in the meantime.

I am very glad a new plan has been made for the printing of books and hope it will all work as well as possible. I think it will all work as well as possible. The printing of books will be very much lighter and easier for the subject matter.

I hope you will bring these instructions on paper printing. Please send them to me at once.

The other friction paper I am sending to you with your report and your report is a nervous one of executive personnel. This is the kind of report for the Press to publish and I hope we may be allowed to publish it if your permission. I don't think we shall be wrong to insist on the paper. He may not feel like making the same offer to the University Press but he does feel the Press must do something to make such a company.

I am pleased to have pleasure. Let me know and I will send such a company.
provided you want it. Are you to write an introduction to the series which your brother and others contemplated making?

Please tell me how soon you must have a man in Mr. Kilborn's place, and how long you think it wise for Mr. Kilborn to stay after the new man is in his place. Mr. Kilborn expects to go whenever we want him to, and yet he tells me that quite a number in, of orders for books are now coming, and it will take considerable time to look them up in the catalogues and find out their cost, and give such information as should be given under the new rules, and he thinks he had better stay till all this is done, as the new man would not know just how to go to work at it.

I did not get an opportunity to tell you that I saw Mr. Wheeler (of Houghton, Mifflin & Co) in Chicago when I was there, I spent a whole evening with him, and went over afresh Univ. Press matters. While he still longs to be with us, and has a high opinion of what we can accomplish with the Press in due time, (though he is sure the Journals can't be made to pay) he still feels that he ought to stay with his old house, as they have made his position somewhat pleasanter than when we talked before. He suggested to me Mr. Bristol of Henry Holt & Co. but I don't believe
Dear Mr. H. E.

I am not in the habit of writing an introduction to the

publishers and importers of Text-Books

for Schools and Colleges,

2 Soman Road, New Providence, St. James

Position: Master

The reason you want it is that you want an introduction to the

series with which your parent and other consummating manifolds.

Please call me now soon, you must have a man in to Mr. Kilpin's

place, and you told you wish to write to Mr. Kilpin to say

after the new man is in the place. Mr. Kilpin expects to go

wherever we want him to. may not be telling me that a number

of other men have sent me your name, and it will take considerable

time to look through all the advertisements and find out their cost, and

give much information as soon as possible. Give me the new names, and

the first one I can better say will fill this as if done, as the new

man won't know what you go to work for it.

I am not in the habit of writing an introduction to tell you what I saw.

Whether (of your own) what I tell you is to go in or to do it when I was there,

I speak a whole amount with him and want very extra and precise

messages. Write me a letter telling me to be with me, and have a right

opinion of what we can accomplish with the place in the time.

(should we ever the committees can't be made to pay) be all

keep clear on amount to stay with the other people, as then have made

the position somewhat pleasant than when we talked before. He

endeavours to go to Mr. Hare at Hotel C. and put your position

me
he is the man for us. Mr. Pulsifer has suggested Mr. Chapin of Rochester, N. Y. and my personal feeling is that Mr. Chapin is the most promising man that has yet been named. He is editor of the EDUCATIONAL GAZETTE, and has been for some years. He is a college graduate, and has had a business experience such as but few have had who have considered going to Chicago. I have asked him to give me full particulars concerning himself and his experience, and when it comes I will send it to you, and if he goes to the Fair soon I will have him meet you, if you will give him a little time.

You will remember that a Mr. Howe of Baltimore was recommended to us at one time. I asked Mr. Pulsifer to look him up. He wrote him a letter, and enclosed I sent the reply. I shall try to make an appointment with him. Of course Mr. Pulsifer is wrong in supposing that we need somebody for editing the Journals. Perhaps he judged that from the Biblical World! (You must let me encroach on the dignity of a college president once in a while, by cracking— or attempting to crack— a joke, otherwise I should die of ennui. You see it does me a great deal of good, and doesn't
To the man you an - M. Peterman, and superintendent M. Chappin
of the Postmaster Y., and my personal letter to that Mr. Chappin is
the more astonishing and that you can remain here. He is a
member of the EDUCATIONAL EXTRACT and the best for you once years. He is a
college graduate and has had a continuous experience such as can
tell you how much more common to listen. I have seen
him give a short performance. Sometimes it is the
performance. My own experience, I will teach it another way. If he
be to the performance I will have listened very. If you will give
him a little time.

You will remember that a Mr. Phipps to look him up. He
to one at one time. I seek Mr. Peterman to look him up. He
more Mr. Peterman, and appreciably I need the order. I supply the
more in preparation with him. Of course, the letter is monotonous
in supporting that we need somebody to fill the company.

You may feel that we neglect dear from the Efficient World.
The greatest merit of a college president once in a while.

We encourage on the inquiry of a college president once in a while.

Phrasing on accumulating to reach a topic otherwise I express
him of service. You see it goes wear great heat of mood, you glimpse.
do you any harm, so I hope you will be patient with me.)

I hope Mr. Donnelley will get a younger, and, if possible, better foreman and better proof reader, and with this change at the printing office, and with the changes which we propose in our part of the work at the University, I shall hope that our trouble in the future will be reduced to a minimum.

I could not quite tell what you wanted to enter on the University Register, but I left statements with you concerning the book-buying and publishing departments, which I thought might be suggestive. It is hard, as you remarked the day you met me in the hall, to formulate plans for the Univ. Press, that is, it is dangerous to put too much on paper. It is rather wiser to feel our way slowly, and do even more than we promise rather than less. I did not make any statement about book-buying for the library, and I therefore add here that statement something like the following could fairly be made:

In placing orders for books and apparatus for the libraries and lecture rooms, the University Press has secured such low rates as to save the University the full commission paid the Press for this work, viz. 5%. There has been some delay in the placing and filling of orders on account of the haste with which
books had to be ordered, and the best sources from which they could be obtained. There was a lack of full understanding between the librarian and the Press as to the disposition which should be made of books after they were received, and between the Press and the University as to the method by which bills should be rendered. This has caused a great deal of unusual work, and great difficulty in finding whether books ordered by a particular professor had been received or not. All this can and will be avoided in the future, and it is hoped that from this time on all orders placed with the Press will be promptly and in every way satisfactorily attended to, etc.

Yours very truly,

(L.C.V.)
President W. R. Harper,

University.

Dear Doctor Harper:

Here with I beg to hand you Messrs. Chas. Scribners’ Sons letter, which you referred to me the other day, and which I should have returned before. The only thing that I can say about the account is that it has been standing, like a good many others, for several months, and we simply have not had the money to pay it. The amount that was received from the University in November, was used to pay seven fairly large accounts, and which after a long discussion with Mr. Donnelley, I got him to agree to pay. These amounted to $2800.00, and were the accounts which it was absolutely necessary should be paid, in order that we might go on in business here. The bulk of the balance of the cash received went to pay the Kny notes for $2500.00, which came due on the 4th inst. Of the notes for $4,000.00 that were given by the University, $3,000.00 were taken by Mr. Donnelley for his account, and $1,000.00 was discounted to help out on the Kny notes. In addition to these payments several of the smaller accounts, which had been standing for a long time were cleared up, which we thought was the best policy under the circumstances, they being of such a nature as to bring the Press into particular odium if not paid.

In reference to Scribners’ account, I would only add that it was impossible, under the circumstances, to pay more than the few
Dear Doctor Harper:

I have to ask you to keep this confidential. Although I should have known better, I can write this only this way. I am afraid to bring the account to light. If you can say short of the amount that is due, I have not had the energy to carry on for several months, and we simply have not had the money to pay it. The amount that was received from the University in November were used to pay several fairly large accounts, and which fell due and because of a more advantageous position in December. I am afraid to leave it.

The amount of $29000, and we were the accounts which we
were responsible for, were to pay the amount of $29000, and which were due to the University. The amount of $29000, which were due to the University.

We have sought to pay the account for the amount of $29000, and the amount of $29000, which were due to the University.

We have sought to pay the account for the amount of $29000, and the amount of $29000, which were due to the University.

In reference to the statement that I only had two accounts, I would only say that it is not true.
that were paid out of the money we received, and in making the selec-
tion of those that should be paid, I had to take into consider-
ation the accounts of which we had to make the most use. As Scrib-
nner's people had twice sent our orders back, refusing to give us
further credit, I did not feel so anxious to settle this account, nor
was it so absolutely necessary to do so, as it was to settle
some of the others. Of course, we would be very glad if we could
settle them all, and hope the day is not far distant when we may
be able to do so, but this will explain the position in reference
to Scribners'.

Your request added to the statement of Tuttle, Morehouse &
Taylor, which has just been handed to me that I should see you
at once in reference to it, has been received, and I am going to
take it for granted that a delay until late this afternoon, or to-
morrow morning, will not make any difference in the matter, as I
have an appointment down town this morning at ten o'clock, which
it is specially important that I should keep, and which, if devel-
opments will be as I anticipate before the end of the week, will
demonstrate to you that the time was well spent.

I beg to thank you for your kind comment in reference to the
envelopes for the Editors of the Journals.

Trusting this may all meet your approval,

I remain,

Yours very truly,

[Signature]
that were paid out of the money we received, and in making the re-evaluation of these funds apply to the main sewerage. The sheet of notes of which we pay to the rent were not paid in the same manner as the notes themselves. It is not likely to settle if we're to settle if we don't feel so much to settle if we can't. In fact, I think it's not is especially necessary to go so far as it was to settle some of the claims of course, we must be very clear if we can't settle these claims. I hope that you are not too astonished when we say we're able to go so far, but this will explain the position in reference to your request.

Your request regarding the statement of Tuller's Mortgage

Yours, which we have been looking to, we'll see you are not more in reference to it as you requested, and I am going to take it. For instance, that a reply will follow if necessary, as I wrote some morning, will not make any difference in the matter, as I have an appointment down town this morning at ten o'clock, and it is as simple, important that I should keep, and where it's have a good time on the week. I would appreciate it if you would be so kind as to let me know what you want me to do.

I am to tell you for your kind assistance in reference to the

envelope for the Notice of the Company.

Trusting I may see you week, your assistant,

Yours very truly,

[Signature]