The first statement that can be made, both historically and descriptively, is this one. In this judgment, Professor Angel agrees with me.

C.R.H. [Henderson]
Prof. Harry Pratt Judson,  
The University of Chicago.  

My dear Sir:-  

I desire through you to acknowledge the courtesy of the committee of arrangements of the Settlement League in inviting me to preside at the Settlement meeting this afternoon, and in my absence I beg you to represent me. The work of the League in connection with the University Settlement is essential, and should be accorded the hearty appreciation of every member of the University. The Settlement itself seems to me to be one of the most important institutions connected with the University, and any hindrance in its work will be felt throughout the University. Officially and personally I regard the work of the Settlement as a vital part of the University work, and I sincerely hope that such an interest will be aroused in its behalf throughout the University as to warrant its permanent continuance. I beg you to make to the members of the League and the members of the University interested in the Settlement, the following announcements:

1. A contribution of $500. towards the expenses of the current year has just been made by the trustees of the Central Church of which the Rev. N. D. Hillis is pastor. This contribution is a token of the interest felt by the Church in the work of the Settlement, an interest which it is believed, will be greatly increased as time passes.

2. Dr. Hillis and myself have agreed with each other and hereby promise to secure in subscriptions for the current expenses of this year the additional sum of $1,000. The Philanthropic Committee may make their
To the Secretary of Chicago University:

I am proceeding to New York, and will arrive in the morning. I am in the process of completing the report of the Committee on the Compensation of the President, and I would be grateful if you would confirm the appointment of a Committee to meet with me to discuss this matter.

I understand that the President will be in New York on the 25th of this month. I would be pleased to discuss this matter with you at that time.

Please advise me of any further action that may be required.

Yours sincerely,

[Signature]

[Date]
plans with this pledge in mind.

3. The reasons which have prevented the members of the Philanthropic Committee from soliciting in the city, especially for a building, are now understood to be removed. The circumstances in the case have changed; and it is hoped that the committee will make every effort to secure the remaining $1,000. or $1,500. needed to carry the work to Oct. 1st, 1896.

4. The plans for a David Swing Memorial Hall at the University Settlement to constitute the principal headquarters of the Settlement have been prepared, and the cost of erecting the building has been estimated to be $35,000. The Rev. Dr. Hillis of the Central Church has taken upon himself the responsibility for securing $15,000. of this sum as early as possible. With this a portion of the building may be erected. Those of us who know Dr. Hillis, his energy and the success which attends his efforts, are satisfied that this money will be secured at an early date. It is perhaps not too much to expect that the erection of the building may begin this spring.

5. The Board of Trustees of the Central Church will be asked, indeed have been asked, to join with the members of the University in the work of the Settlement, and it is believed that after the erection of this proposed building the Trustees of the Church, under the direction of Dr. Hillis, will assume in large measure the responsibility for the current expenses of the Settlement work, it being understood that the University, in co-operation with the Church, will provide from its number of teachers, lecturers and assistants.

The heartiness with which Dr. Hillis has taken hold of this plan should be a source of encouragement to all of us at the University and
Please write letter below to:

520 S. Michigan Ave.

The University of Chicago

Dear Mr. Miller,

I am writing to request your assistance and guidance in the establishment of the University's new campus in Chicago. The project requires significant financial resources, and your expertise and experience in managing large-scale projects would be invaluable.

The purpose of this letter is to outline the scope of the project and to request your immediate attention. The campus will be located on a 200-acre site near the University of Chicago's current campus, and it is estimated to cost approximately $50 million.

I am confident that your leadership and vision will ensure the success of this endeavor. The University is committed to providing the best possible education to its students, and the new campus will play a crucial role in achieving this goal.

I would be grateful for your prompt response and any advice or suggestions you may have. I look forward to hearing from you soon.

Sincerely,

[Your Name]
we should be willing to show our readiness to co-operate with him and his trustees to the fullest extent.

I particularly request, for reasons which will be understood later, that the statements contained in this letter shall not be published in the students' papers issued at the University, or in the daily papers, and I am sure that reporters for these papers who are students in the University will comply with my request not to make the contents known to the larger public outside of the University.

In this connection I desire also to recommend that full consideration be given to certain changes which have been proposed in the constitution, especially as to its relationship to the Christian Union.

I remain

Yours very truly,

[Signature]
The following is a typewritten letter from the University of Chicago:

Dear Professor [Name],

I am writing to inform you of the recent developments in our department regarding the committee on the revision of the University's faculty handbook. I regret to inform you that your name has been omitted from the recommended list of candidates for the Committee on the Revision of the Faculty Handbook.

I hope you will understand that this decision was made after careful consideration of the qualifications and contributions of all potential candidates. However, I believe that your contributions to our department and the University have been significant, and I hope that you will continue to be an active member of our community.

I remain,

[Name]
Jan. 31st, 1896.

Dear Prof. Judson.

Your letter and statement have just reached me. I explain—
to President Harper the importance of keeping from the public the 4th
and 5th points made in your letter. Indeed, I though it was expressly
understood that nothing was to be said concerning these plans, until my
canvas was completed. But, since a full statement of the facts was given
out at your meeting, the situation must be accepted. But I am very anx-
ious that nothing should be said through the newspapers, for reasons that
I explained to President Harper. Will you do me the favor of seeing the
reporters to whom Pres. H. refers, and make sure of their silence?

Any public statement through the press rather than through Central
Church, who must of course give this money, would imperil my whole canvas.
Indeed, it would be impossible for me to explain to the Board of Trustee
how our plans became public, and would involve the necessity of my en-
tirely withdrawing from the enterprise. I send this by special delivery.
Will you also see Pres. Harper immediately upon his return? I am very
sorry he is out of the city. I can hardly explain to you my anxiety in
regard to the whole matter. Please say to your reporters, that if they
make any statement in regard to my plans, that I shall vacate my canvas
and withdraw from the enterprise. Certainly this should insure their
fulfillment of Pres. Harper’s request.

Very truly yours,

P.S. I am going out of town for a day or two. This prevents my calling
upon you in person.
Dear Mr. Jackson,

Your letter and explanation have just reached me. I appreciate

You referred me to the importance of reading from the public the film

and the points made in your letter. Indeed, I am grateful for the explanation

your newspaper has published on the theme of the film. I have been

concerned about the manner in which the film was presented, but since a film director's talent is often not

appreciated by the public, it is difficult to explain the reasons for

how the film was shown. I hope to explain the reasons for the film in

exhibiting the film at the theater. Will you be there to hear my

explanation? I refer to the press report that your film is being

screened in the public sector. The press report that your film is being

screened in the public sector is important for me to explain to the press or

industry. Indeed, it would be impossible for me to explain to the press or

industry. How can I become a public figure and explain the necessity of the

film being seen? I have seen the public response. I have seen the public response to

the film. I can very

worry about the necessity of the film being the choice of the audience.

Will you also see the film? I have watched the film. I have watched the film in

order to show the whole matter. Please be present at the beginning of the film. I will say

my wishes from the beginning. Can you accompany me?

Artificially at Peace, Reader's Bulletin

Very truly yours,

P.S. I am coming out for a gay or sexy time. Practice makes perfect.

how you are
President William R. Harper,

The University of Chicago.

Dear President Harper:-

The Glee Club has promised to give us an entertainment for the benefit of the stock yards Settlement some time next week. The concert will take place near the Settlement. Would it be possible for us to get the printing done at the University Press free of charge? We wish to make all we can out of this entertainment.

Let me ask you another question: Would it not be possible for the head resident of the Settlement to be made a member of the Faculty in the service of the University? Could not the University assume the responsibility for the salary of the head resident on the condition that he or she give some lectures in the University, perhaps on some phase of social work, or something of that kind? Let me also say that I believe Miss Reynolds would be the very best head resident that we could get. She has shown excellent judgment, and great ability to arrange and control matters. If she could be put there as an official of the University, I believe it would be an excellent step to take.

It has been reported to me that Mr. Nichols is thinking of going away from the University next year; I believe to some other College, because he will probably have charge of the athletics there, and so can pay his way. Do you know of any position that he might have here which would enable him to pay all his expenses and stay here? I regard him as a very valuable man, and should be very sorry to see him go away.

Sincerely yours,

[Signature]

P.S. Please let me hear an early reply to the first letter.
Dear President Walker:

The decision to leave the University of Chicago after six years of distinguished service has been very painful for me. I have enjoyed the academic freedom, the intellectual stimulation, and the opportunities for research and teaching that I have had here.

I am confident that the University will continue to thrive under your leadership and that the department will remain strong and vibrant. I am especially pleased that Dr. [Redacted] has been appointed as the new chair of the department, and I am confident that under his leadership the department will continue to make significant contributions to the field.

I want to express my gratitude to all of you for your support and encouragement during my tenure here. I have enjoyed my time at the University and I am deeply grateful for the opportunities that I have had to work with such talented and dedicated colleagues.

Please let me know if there is anything else I can do to help ensure a smooth transition to the new chair. I am committed to doing whatever I can to support the department during this time.

Sincerely,

[Signature]

[Redacted]
Mr. William R. Harper,
President, University of Chicago,
City.

My dear Sir:—

In reply to your favor of April 25th, I enclose, with pleasure, check for $100. toward the fund you are endeavoring to secure for the support of the University Settlement located in the stockyards district. If the head resident is the Miss McDowell with whom we have been acquainted for some years, you are to be congratulated in having a woman of such superior knowledge and ability to conduct this work.

Hoping that you will be successful in securing the amount you desire, I am

Yours very truly,

Enclosure
My dear Sir:—

In reply to your favor of April 1st, I enclose with this letter a check for $100.00 for the full amount you were encouraging me to raise for the support of the University Settlement located in the Eastchester section of Westchester county.

We have been surprised to learn that you, too, are interested in helping a woman of such superior knowledge and ability to continue her work.

I hope that you will be successful in securing the amount you need, and I am yours very truly,

[Signature]

—End of letter—

Loan obtained by Miss Starr
  * from Music Fund  
  * obtained during Summer Quarter

$200.00
75.00
50.00

$325.00
University Settlement Board.

Treasurer's Statement, November 1, 1895 - January 1, 1896.

Receipts.                        | Expenditures.                           |
---------------------------------|-----------------------------------------|
Balance Nov. 1                    | Miss Mc Dowell on acct. $250.00          |
Contributions from Faculty        |                                        |
" " Foster Hall 43.05             | " (return of money loaned) 20.00         |
" " Kelly 24.50                   | Miss Higby (Aug. 31 to Dec. 28) 42.50   |
" " Beecher 21.00                 | Housekeeping 105.00                     |
" " Settlement League 47.00       | R.M. Lovett (return money loaned) 100.00|
" " Students 11.00                | Piano (Jan. 15) 24.00                   |
Receipts from Lecture Course      | Mrs. Page (kindergarten - Nov. 16) 92.40|
$410.00                          |                                        |
---------------------------------|-----------------------------------------|
$895.52                          |                                        |
Rent (Jan. 1) 140.00             |                                        |
Water taxes 16.59                |                                        |
Carried to Music Fund 25.00      |                                        |
Coal 33.00                       |                                        |
Incidentals 14.00                |                                        |
Gas 10.78                        |                                        |
$278.78                          |                                        |
$873.87                          |                                        |
Balance Jan. 1 21.65             |                                        |
---------------------------------|-----------------------------------------|
$895.52                          |                                        |


Due Miss Mc Dowell $183.33
Due Miss Page - Dec. 15 65.00
Coal 48.00
Incidentals 5.00

Deficit Jan. 1 (exclusive of money borrowed) 346.18

$301.33

Bal. Jan. 1 21.65
Pledges due 33.50

$ 55.15
### Statement of Earnings

#### November 1, 1926

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>Receipts</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Balance on November 1, 1926</strong></td>
<td><strong>$231.47</strong></td>
</tr>
<tr>
<td><strong>Rent</strong></td>
<td><strong>$35.00</strong></td>
</tr>
<tr>
<td><strong>Water, gas, etc.</strong></td>
<td><strong>$2.50</strong></td>
</tr>
<tr>
<td><strong>Settlement of accounts</strong></td>
<td><strong>$2.50</strong></td>
</tr>
<tr>
<td><strong>Money borrowed</strong></td>
<td><strong>$2.50</strong></td>
</tr>
<tr>
<td><strong>Salary</strong></td>
<td><strong>$2.50</strong></td>
</tr>
<tr>
<td><strong>Wages Earned</strong></td>
<td><strong>$2.50</strong></td>
</tr>
<tr>
<td><strong>Rent (Jan. 1)</strong></td>
<td><strong>$35.00</strong></td>
</tr>
</tbody>
</table>

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**Statement of Earnings**

<table>
<thead>
<tr>
<th>Date</th>
<th>Yr. 1926</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nov. 1</td>
<td>88.25</td>
</tr>
<tr>
<td>Nov. 4</td>
<td>28.50</td>
</tr>
<tr>
<td>Nov. 8</td>
<td>28.50</td>
</tr>
</tbody>
</table>

**Total Earnings**

**$205.75**

---

**Net Earnings**

**$205.75**

---

**Due Miss M. Powell**

**Net Earnings**

**$205.75**

**Cost of Materials**

**$205.75**

---

**Net Earnings**

**$205.75**
Chicago: April 29th, 1893.

President Wm. R. Harper,
University of Chicago, City.

My Dear Mr. President:

I am in receipt this morning of your letter of the 25th asking for contribution of $100 towards the University settlement. I dislike very much to say — nay — for I know somewhat of the character of the work, and in a general way approve of it. I have helped to support it in the past, but calls have been so many and heavy this year that I feel I must omit this from my list for the present year at least.

Very sincerely yours,

N. W. Sprague
President's \& President-

University of Oregon City

If you are President:

I am to accept this morning of your letter on the 33rd instant.

I have written you several times about the connection of the

University of Oregon City with the University of the

Northwest, and have been in correspondence with you about

that matter. I have asked you to send me a copy of the

University of Oregon City, and I would like to have the

University of the Northwest as well.

I trust you will keep in touch with the University of Oregon City.

This is to inform you.
Chicago, April 30th, 1896.

Dear Sir:-

I have your letter of April 25th, asking for a subscription of one hundred dollars, towards the University Settlement located in the Stock Yard District.

Your request is so moderate compared with some I receive, that I take pleasure in inclosing my cheque for one hundred dollars.

Sincerely yours,

To

Dr. William R. Harper,

President of the University of Chicago.
Gentlemen: Your letter dated June 17 of this year, requesting the information so you need to prepare for your summer vacation, has been received in the office of the Secretary of Education.

However, I am unable to provide you with the necessary information for your trip to the gas plant. The gas plant is not open to the public, and I have no information on its operation.

Therefore, I regret to inform you that I am unable to assist you in preparing for your vacation.

Yours truly,

[Signature]

[Address]
My dear President Harper,

Nothing but the most urgent necessity compels me to trouble you at this busy time — but an urgent financial obligation must be met at once, and I have no money to meet it.

The University Selwyn
Board last year and me about $350. I have not the
exact figures at hand.
If I can have a hundred dollars
now and another hundred in
August I can meet my obligation
without embarrassment.

Very Cordially,
Mary E. M. Dowell

76 S-6-2 Geo Ave.

July 3rd, 1896.
CHICAGO, Aug 12th, 1896

Dear Dr. Barker:

Could you communicate with me the $75.00 which

Mrs. Page?

I have been giving the subject of accompanying the Settlement

to the sociological side

by Mr. T. L. C., and I begin to feel that it

would be a wise move.

It must give permanency

dignity to the Settlement

and not to the outsiders.
and I do believe that she has got down to her work with the children, and cut the same time has the ability to give the philosophic side to teaching, and I know by experience how inspiring her personality is to her pupils.

Through an unfortunate circumstance she was left with the work she had taken

hard for; but I believe, because of this experience she is better fitted than she was to do more faithful, broader work.

Cordially,

Mary E. M. Russell
Chicago,

As well as these virtues

Ne Quadrangle

That Ne University

is in earnest.

We have built $1000 dams

on two lots, next $1500

a piece. The lot for

$1200 we are trying

to get for less

Neington Nursery Ass.

have secured one

lot west Dennis &

are negotiating for the
Would it be possible for you to set $3000 dollars to pay in these lots at the end of 30 days? I do not want to use my money for this purpose.

If you have a department of Art and Music in the School of Pedagogy, may I be allowed to discuss Miss March Hopper’s qualifications for such a place? I hear that Mr. Walter Hargis is satisfied with the pedagogical stand point of her work at Chautauqua.
My dear Chief,

Suppose you want me to comment socially on the question of making the Settlement a part of the Union. Morally and educationally it is to be desired. Of course the financial responsibility of the Trustees would be complicated by it. However, but I see no other way to secure confidence in the works policy of the Settlement. I think the project should be put in the hands of our Trustees that they could sell the real estate if necessary and run the work to another large part of it without a change in the character of the project made by moral principles.

Sincerely,

Alfred W. Small
President Hurley,

My dear Dr. Hurley,

I have waited patiently, hoping that an arrangement might be made, that much relief might be afforded me of the embarrassment of urging my claims upon you — but as no word has come of any effort towards a settlement, I am compelled to trouble you.
I have been enveloped & give my note for payment in full & which I am to pay 6 months hence is due next week.

There are other obligations which should be met this month, but I have been unable to meet them.

I must have $100 next week,

and by the 15th August $200 more,

& $200 in September.

Yours truly,

Mary E McFarland
Feb. 24, 1901

My dear President Hadley:

It occurs to me that I ought, perhaps, to drop you a line about my continued occupancy of the Chairman's seat of the Settlement Board, in view of my notification of intention to resign.

I refused renomination at the annual election, as
Strangely as I knew him, and it was not in the face of the apparently unanimous and urgent request in the first of the Board, that I consented to come again.

It was definitely agreed that I should drop the office, honor, at the end of the current year.

This does not carry with it either the claim or instruction to forfeit
My dear Mr. Angel:

I am much obliged to you for your kind statement of February the twenty-fourth. Let us be looking around to see whether we cannot find some one who, at the proper time will take your place as Chairman of the Settlement Board. Can you not make a recommendation? It seems to me that, with everything in the splendid shape in which you have put it, it ought not be difficult to obtain a Chairman.

Touching matters referred to in your letter of February the twenty-second, I would say that if it is possible to arrange for the additional $100 we should be glad to do so, but I am afraid it will be difficult at this time. You must not give up hope, however.

There is no objection to using the $1,000 for two assistants instead of one.

I am afraid you are mis-informed in reference to the space on the fourth floor of the Press Building. The difficulties in getting the Library and Press in one building are very great.

Very truly yours,
December 11th, 1901.

Miss Roselle Griffith,
Hubbard, Ohio.

Dear Madam:

We have no special circular regarding the college settlement courses. A college settlement, or, as it is commonly called, the university settlement, is an association of those who are interested in an improvement of social conditions. They secure a home in some portion of the city and live there, endeavoring by their lives and by helpful suggestions to improve the condition of the residents.

We have no literature upon this subject, but if you will get hold of Wood's English Social Movement you will find much about Settlements; or better yet, if you will write to Miss Mary F. McDowell, 4638 Ashland Avenue, Chicago, she will be glad to give you much data. Possibly if you will address Miss Jane Addams, Hull House, Chicago, she will give you some help.

These are the two principal settlements in Chicago and the ones which probably will have most suggestion for you.

Very truly yours,

W. R. Harper
Hubbard, Ohio
Dec 8th, 1901

Pres. of the Chicago University,

Dear Sir—

Please send a circular concerning the "College Settlement Course," also a list of the names of cities and localities where it has been carried on successfully. Does the term "College Settlement" correspond to the University Extension Settlement?

Any information concerning this and the advantages secured from it will be kindly appreciated.

Sincerely,

Miss Roselle Griffith
Hubbard, Ohio.
OCTOBER 15 - Settlement Sunday.

The procession included Mrs. Hall, Miss Faulkner, Mr. Plympton, Mr. Mead, Mr. Tarbell, and Mr. Millikan, in addition to the speakers. The idea of having present the members of the Settlement Board is a good one. It seems to me, however, that these members ought to be in cap and gown, in order that there may be the least possible distraction in the way of costumes. The chairman's address occupied more than the necessary amount of time and in tone was rather more apologetic than the occasion demanded. The paper read by Mr. Talbert was an interesting review of the activities of the year, a little academic in its presentation. In consequence of the length of the first two addresses, Miss McDowell had far less opportunity than she should have had to make the real address. Next year the Settlement Board should consider more carefully and a longer time in advance the make-up of the program. The speakers, moreover, should be instructed definitely as to the amount of time allowed, so that the services will not last until one o'clock. It seems to me also that the Settlement League, the Settlement Board, and the Settlement Dance Committee of the undergraduate body should be called upon to recruit the attendance for Settlement Sunday. It is absurd that these three agencies do not see to it that Mandel Hall is not packed on Settlement Sunday.
My dear Mr. President:

I enclose for your suggestions and criticisms a draft for a revision of the Bylaws of the Settlement, to be presented at the meeting on Wednesday.

Very sincerely,

[Signature]

FLOYD R. MEChem,
PROFESSOR OF LAW
BY-LAWS OF UNIVERSITY OF CHICAGO SETTLEMENT.

Article I.

Name.
The name of this association shall be the University of Chicago Settlement.

Article II.

Object
The object for which the association is formed is to provide a center for educational, religious, and philanthropic work. The Settlement, however, shall not be used as a place or agency for instruction in, or propagation of, partisan politics, denominational or sectarian religious views, or particular social or economic schemes or theories; and its rooms and halls shall not be used as meeting places by societies or organizations holding or advocating any such views or theories. It shall not take sides in controversies growing out of social or industrial conditions; and no person connected with the Settlement shall, in its name, commit it to, or represent it as holding or advocating, any particular view with reference thereto.

Article III.

Members.

Sec. 1. The members of this association shall be of four classes: ex officio members, honorary members, active members and associate members.

The ex officio members shall be the President of the University, the Chaplain of the University, and the Head Resident of the Settlement.

Honorary members shall be those who shall pledge themselves to contribute for the support of the Settlement not less than
ARTICLES 42-45

42.

The purpose of this association shall be the improvement of the educational system of the province of Buenos Aires.

43.

The executive committee shall have the following powers:

a) To approve the budget and the financial report of the association.

b) To approve the financial report of the association.

c) To carry out any other functions necessary for the operation of the association.

44.

The executive committee shall consist of the following members:

a) President

b) Vice-President

c) Secretary

d) Treasurer

45.

The officers of the association shall be elected by the members at the annual meeting.

The officers shall serve for a term of one year, and may be re-elected.

The officers shall meet at least once a month, and may call special meetings at any time.

The officers shall keep minutes of all meetings and shall file them with the secretary within thirty days after each meeting.

The officers shall have the power to hire an executive secretary and other necessary personnel.
twenty five dollars a year.

The active members shall be all persons who shall request their names to be registered as such by the secretary and who shall regularly contribute to the support of the Settlement during their membership, not less than $10. a year. All persons now contributing not less than that sum shall, while they continue to do so, be deemed active members unless they request to be otherwise classified.

All persons who contribute directly to the Settlement not less than five dollars annually, and all officers of contributing associations, shall be associate members of the Settlement. They shall be entitled to receive, free of expense, the publications of the Settlement, and shall be invited to attend the annual meeting.

Sec. 2. Ex officio, honorary and active members only shall be entitled to vote at any meeting of the members.

Article IV.

Directors.

Sec. 1. The property, business and affairs of the Settlement shall be managed by a board of eighteen directors.

Sec. 2. Of these eighteen, three shall be directors ex officio, to-wit: the President of the University, the Chaplain of the University, and the Head Resident of the Settlement. Of the fifteen remaining directors, two shall be representatives nominated by the Settlement League and elected by the Settlement at the annual meeting, and one a representative nominated by the executive committee of the Christian Union of the University of Chicago, and elected by the Settlement at the annual meeting. Directors so chosen on nomin-
nation shall serve until their successors are elected. The remaining directors shall be elected by and from the members at the annual meeting, to serve for three years from the date of their election and until their successors are elected. Four of such directors shall be elected each year. (In order to adjust the increase in number of directors to the present system of rotation in elections, there shall be elected at the annual meeting in 1909 four directors to serve for three years, two to serve for two years and two to serve for one year.)

Sec. 3. Vacancies in the Board of Directors may be caused by death, resignation or the unanimous vote of the directors present at any called meeting. Such vacancy occurring between two annual meetings may be filled by election from the remaining directors of members to serve until the next annual meeting of the members when the vacancy shall be filled by election as in other cases.

Article V.
Meetings.

Sec. 1. The annual meeting of the members shall be held in the year 1909 on the first Wednesday in January; thereafter on the second Wednesday in January. The hour and place shall be specified in the call. Special meetings may be held at the call of the President or of the Board of Directors or of any five members of the Settlement entitled to vote. Notice of the annual meeting shall be given by the Secretary five days in advance. Notice of special meetings may be given by the secretary upon request of the persons calling them or by those persons themselves. Such
The statement raises many important issues and challenges. However, the text is not fully legible due to some obstructions. It appears to discuss topics related to economic policies, possibly including the impact of certain measures on the economy. The text mentions the importance of understanding market dynamics and the role of government policies in shaping economic conditions.

The statement also touches on the significance of education and the need for continued learning and adaptation to new circumstances. It suggests that the ability to adapt and evolve is crucial in the face of changing economic conditions.

Overall, the text seems to emphasize the need for a holistic approach to economic management, considering both short-term and long-term impacts of various policies.
notice shall be given at least five days in advance of the meeting. Notice of any meeting of the members shall be deemed properly given if delivered to member in person or properly mailed to him at his address given to the Secretary; or in case of members of the Faculties of the University, by depositing properly addressed in the Faculty Exchange. Ten voting members shall constitute a quorum.

Sec. 2. The first meeting of the directors shall be held immediately after the annual meeting of the members and at the same place. The directors may provide for holding stated meetings and for calling special meetings whenever they see fit. Special meetings of the directors may also be called at any time by the President or by any three directors. Unless otherwise provided by the directors a three days notice, given in the manner provided above for special meetings of the members, shall be sufficient. Seven members shall constitute a quorum.

Article VI.

Officers.

Sec. 1. The officers of the Settlement shall be a President, a Vice-President, a Secretary, a Treasurer and an Assistant-Treasurer, to be elected by and from the directors at their first meeting following the annual meeting of the members, to serve for one year and until their successors are elected.

Sec. 2. The president shall preside at all meetings of the members and of the directors, sign all contracts formally entered into by the Settlement, and perform the other duties usually incident to his office. The vice-president
shall perform the duties of the president in case of vacancy in that office or the absence or disability of the president.

The secretary shall keep the records of all meetings of the members and of the directors; keep a list of members entitled to vote; give notices of meetings as provided herein; keep the corporate seal and affix it to all documents requiring it; and perform the other duties usually incident to the office.

The treasurer shall collect, keep and disburse the funds of the Settlement in accordance with the general or special directions of the board of directors. He shall supervise the financial affairs of the Settlement House. He shall make an annual report to the members and the directors upon the financial condition of the Settlement, and shall make such other reports from time to time as the directors may request. All financial obligations of the Settlement shall be signed by him together with the president. All moneys received by any person for or on account of the Settlement shall be turned over to the Treasurer to be disbursed and accounted for by him.

The assistant treasurer shall be the general auditor and accountant of the Settlement, and shall perform the duties of the treasurer in the event of his absence or inability to act.

Each of said officers shall also perform such other duties, germane to their respective offices, as the directors may from time to time require.

Article VII.

Committees.

Sec. 1. The officers of the Settlement, together with the Head-Resident shall constitute an executive committee which shall have power to act upon all ordinary questions
Applicants must furnish the names of two persons to serve as referees.

In the event of failure to receive notice on appointment by the Department of
the position may be re-opened as a result of the applicant's failure to notify the Department of the
intention of accepting the position.

The Department also reserves the right to make such other changes in the terms of the
appointment as it may deem necessary.

The Department will notify the successful applicant of the terms and conditions of
employment. All correspondence will be subject to the discretion of the
Department. All correspondence will be subject to the discretion of the
Department.

If you have any questions or require further information, please submit your request in
writing to the Department.

You are required to provide your Social Security number as part of the
employment application process.

Thank you for your interest in the position.

Yours truly,
[Signature]

Commissioner

[Note: This is a blank template for a letter, and the content is not clear due to the nature of the document.]
arising and requiring action between meetings of the directors. A majority of the committee shall constitute a quorum.

Sec. 2. There shall be a standing committee on the Budget, to consist of the chairmen of the standing committees and the representatives of the Settlement League. The chairman of the Finance Committee shall be the chairman of the Committee on the Budget. It shall be the duty of the Committee during the first week in April of each year to prepare a provisional budget of receipts and expenditures for the following year and to submit this to the Board of Directors, at a meeting to be called by the President during the last week of April. Except as otherwise herein provided, the method of preparing and adopting the budget and its effect, shall be as prescribed in the resolutions on that subject adopted at the meeting of March 11, 1899. The fiscal year shall begin upon May 1.

Sec. 3. The President shall annually appoint a committee of two or more members to audit the Treasurer's account, and report thereon to the directors.

Sec. 4. The president shall also annually appoint standing committees, each composed of three or more directors, to perform under the general direction of the Board of directors the duties hereinafter specified:

(a) A committee on buildings and grounds, to have general charge and supervision of the buildings and grounds of the Settlement. It shall be the duty of this committee to attend to the insurance, repairs, renewals and alterations of buildings, furnishings and equipment; to supervise the heating
and lighting of the buildings, and the janitor service therein;
and to cooperate with and advise the Head Resident respecting
the general and special uses of the Settlement rooms and halls.

(b) A committee on house management to have general charge
and supervision of the management of the Settlement house.
It shall be the duty of the committee to cooperate with and
advise the Head Resident respecting the domestic affairs of
the Settlement house: to supervise the employment and serv-
ice of housekeepers and other helpers: the purchase and use
of supplies: the keeping of the house-keeping accounts: the
furnishing of board and entertainment to residents and visi-
tors, and all other matters relating to the efficient and
economical management of the house.

(c) A finance committee to have general charge of the
finances of the Settlement. It shall be the duty of this
committee to consider, recommend and put into execution plans
for raising the necessary funds for the support of the Set-
tlement, and to cooperate with and advise other committees
whose functions include the expenditure of money.

(d) A membership committee to take charge of securing
new members, the renewal of expiring memberships, and the
general extension of interest in the Settlement throughout
the community.

(e) A committee on the functions and activities of the
Settlement. It shall be the duty of this committee to con-
sider from time to time what should be the functions and the
general and special activities of the Settlement, and to re-
port to the directors their conclusions thereon with recommen-
dations for carrying them into effect.
Article VIII.
Relation to the University of Chicago,

The Settlement is, in origin, the Philanthropic Committee of the Christian Union of the University of Chicago, and its incorporation in no way invalidates its obligation to act as such. Accordingly, in its membership shall always be included a representative nominated by the Christian Union, as provided in Article III. The officers of the Settlement shall hold themselves ready to make such report and furnish such information on the condition of the Settlement as may be desired by the executive committee of the Union.

Article IX.
Amendments.

These by-laws may be amended by a two-thirds vote of the directors at any general or special meeting, provided that notice of the proposed changes shall have been given two weeks in advance.

Amendments to the Articles of Association of the Settlement may be made by a two-thirds vote of the voting membership of the Settlement present at any regular or special meeting of the members, providing that notice of the proposed changes shall have been given one month in advance.
Jan. 7th, 1902.

My dear Mr. Angell—

Your note has just been received. I think Tatfield will be a good treasurer, and I see no reason why he should not do the work.

I have heard nothing from Donaldson.

I note also what you say concerning the membership of the Board. It is, of course, important that Mrs. Blinn and yourself be retained. I think your suggestion is a good one, namely, that you take the place of Mr. Miller. I do not think it is necessary to wait until next summer, for Mr. Miller will not care to do anything more on the Board this year.

I am very sorry to be absent, but I am sure everything will go along nicely.

Yours very truly,
My dear Mr. Angell:

I have your note about the President of the Settlement Board. I appreciate your point of view. I think that either man would be good, and I will approach Mr. Donaldson.

Very truly yours,

[Signature]

[Date] January 4th, 1902.
February 4th, 1902.

Dear Sir,

I trust you have arrived safely at the great metropolis. I am, however, a little anxious about your journey as I have not heard from you for some time. I am, therefore, I hope, to be able to meet you on the 10th of this month.

Yours truly,

[Signature]
I am informed that I cannot

see you today or tomorrow and I want to communicate to

you and invite

For various reasons I feel it injustice for

me to approach either Dr. Drexel or Mr. Eastlake about

the Chairman, but...the President Board. I could ask

if for him had this to matter up with them and

of course, at once, as the meeting occurs next Wednesday.

Mr. Halffield should also be consulted, if he is to

be asked to take the Treasurer's position. Any agreement

with him hardly warrants my making the approach.

Mr. Eastlake and I have exhausted our influence

trying to think of some other man for the same in-

line for my reason Mr. Halffield should not be

available.

Very truly,

James P. Angell
Jan. 14th, 1902.

My dear Mr. Angell:-

I have your note informing me of the election of Mr. Donaldson and Mr. Hatfield, I wish to express on my own behalf, and on behalf of the friends of the Settlement, our very great appreciation of the splendid work you have done for the Settlement in these years of your presidency. We cannot over-estimate the value of the work you have done. It was a critical period, and you, by your good generalship, have turned it to good account.

Trusting that you will not have any reason to regret the service rendered, I remain yours very truly,

Yours very truly,

[Signature]

Jan. 14th, 1902.
Jan. 11, 1902

Mr. Henry President Keating

V

The Settlement Board meeting on Jan. 8.

Mr. Donaldson and Mr. Hatfield were elected to fill vacancies caused by

resignation for terms of three

years and myself. They were also elected as filling Chairman and

treasurer.

I have just in Mr. Donaldson's

words all the information I can regarding

his actions, and Mr. Tushie has

not similar with Mr. Hatfield.

I hold myself ready at any time
to be of service to the Board, if I can.

Very truly yours

James R. Angus
April 13th, 1906.

My dear Dr. Henderson:—

I am very much obliged for your memorandum as to the Italian population of Chicago. I note also your suggestion with regard to Dr. Thomas and will make further inquiries.

Thank you for your suggestion with regard to Dr. Measera. We will put his name on the list and I will see that he is invited. Thank you for your suggestion as to details.

Very truly yours,

H. P. Judson
April 18th, 1900.

Mr. Herberger:

I am very much obliged for your memorandum as to the Italian population of Chicago. I note also your suggestion with regard to Dr. Thomas and will make further inquiries.

Thank you for your suggestion with regard to Dr. Thomas. We will put the name on the list and I will see that he is invited. Thank you for your suggestion.

Very truly yours,

H.P. Inglis
According to the Census of 1900, the Italian population of Chicago was:

Foreign born

16,008

Of foreign parentage (same nationality)

26,046

Total

42,054

Adults

17,225

Foreign born

970

Born in U.S.

18,195

The latter figure shows how recent this population is with us.

Figures taken from Chicago Daily News Almanac, 1906, pp. 443 & 442.

The 9th Special Report of the (U.S.) Commission of Labor is an "Italian in Chicago" (1897). The Census of 1890 show 5,685 persons of Italian birth in Chicago.

Yours cordially,

C.R. Henderson
Chicago, Jan. 16th, 1905

Dean H. P. Judson,

Dear Dean Judson: -

Owing to the fact that I shall be absent from the city during the winter quarter, it will be necessary for Mr. Lovett to take the responsibility of the annual meeting of the Settlement Board.

It is an occasion of some importance, because at this meeting it will be necessary to elect a president for the Settlement Board for the three years to come. In thus arranging for the future, it will be necessary for the members of the Board to actively co-operate and give all assistance to Mr. Lovett in the conduct of the business.

May I ask as a personal favor that you will do what you can toward launching the Board for the coming year in a satisfactory form.

I do not wish to anticipate the report of the treasurer, but I believe that I confidently foresee an arrangement by which the Settlement will enter upon the coming year free from debt, and with its normal income available for the first quarter of the work.

Yours very truly,

[Signature]
Mr. Henry H. Donaldson,

Philadelphia, Pa. (Wistar Inst. of Anatomy)

My dear Mr. Donaldson:-

Your favor of the 16th inst. is received. I note your suggestion as to
the meeting of the Settlement Board. It will
give me pleasure to cooperate with Mr. Lovett and
to do anything in my power to make the meeting a
success. I am very glad to know what you say
with regard to the financial affairs of the Set-
tlement.

May I add how much pleased I was to have you
present on Sunday. I had hoped to be able to
call on you while you were here, but the sudden
and very great pressure of duties made it impracti-
cable. It does not seem natural or right that
you should not be with us. While, of course, I
hope that everything is going as you would wish,
it in your new work; at the same time it is a mat-
ter of no little personal regret to me not to have
your personality and your support at this trying
immurgence.

Cordially yours,

H. P. Judson
University of Chicago Settlement.

To the Directors:

The proposed amendments of Article III of the By-Laws, which were discussed informally at the last meeting of the Directors, have been somewhat revised and will be presented for action at the next meeting of the Directors, to be held at the Settlement House at 6:15 p.m. on June 12, 1916. A draft of the Article as amended is herewith enclosed.

It was also proposed at the last meeting that the number of Directors be increased from eighteen to twenty-four. As this requires an amendment of the Articles of Association, which can be made only by the members, a meeting of the members has been called to consider that matter, to be held upon the same evening as the next Directors' meeting, viz. at 8:00 p.m. of Monday, June 12, 1916, at the Settlement House.

If the members vote to increase the number of Directors, it will also be necessary to amend Article IV of the By-Laws to accord with that change. A few other alterations seem desirable in that Article whether the change in number be made or not. Assuming that the members will probably vote for the change in number of Directors, Article IV has been redrafted to incorporate all of these proposed changes. A copy of that draft is enclosed, and it will be submitted to the Directors for action at the same meeting on June 12th.

If the total number of Directors be increased, it will probably be thought necessary to amend the By-Law which fixes the number of Directors required for a quorum from five to, say, nine, or, perhaps, thirteen. That question will also be presented at the meeting on June 12th.

As these amendments to the By-Laws require a two-thirds vote of the Directors, and as they ought to have full consideration in any case, it is especially urged that every Director be present at the meeting if possible. It is also desired that the Directors do what they can to insure a full meeting of the members at the members' meeting on the same evening.

Respectfully submitted,

[Signature]
President.

[Signature]
Secretary.

May 26, 1916.
ARTICLE III.

Members and Associates.

Sec. 1. The membership of this association shall be composed of persons who are interested in the work of the Settlement and who have united to support and carry it on in accordance with the terms of these By-Laws.

Such members shall be of three classes: ex officio members, honorary members, and active members.

Sec. 2. The ex officio members shall be the persons who, for the time being, shall be respectively the President of the University of Chicago, the Chaplain of the University of Chicago, the Dean or other head of the Divinity School of the University of Chicago, the President or Chairman of the Board of the Christian Union of the University of Chicago, the Chairman of the Philanthropic Committee of said Board, the President of the University of Chicago Settlement League (whether such League be incorporated or unincorporated), and the Head Resident of this Settlement; such membership to continue while the persons in question occupy the positions named.

Any person (not already a member) who may be nominated for election as a director of this corporation either by any duly appointed nominating committee of the directors or the members, or by any association or group having the right to make such a nomination under these By-Laws, shall upon such nomination become a member of this corporation, ex officio, such membership to continue until such nominee fails of election at the time contemplated in pursuance of such nomination or if elected, until he shall cease to hold office in pursuance of such election.

Sec. 3. The members at any annual meeting, or the directors at any regular meeting, may elect one or more persons, interested in the work of the Settlement, to honorary membership; provided that there shall not be more than twenty honorary members at any one time. Such honorary members may be elected for a definite term or for an indefinite term.
The honorary membership of any member shall cease upon the death or resignation of the member or the expiration of the term for which he was elected; it may also be terminated at any time by a resolution of the directors that it is inexpedient that such membership shall longer continue. (Persons who become honorary members under the by-law superseded by this one shall continue as such as long as they comply with the conditions of their membership.)

Sec. 4. The active members shall be those persons who, upon their application for membership, shall have been elected to active membership by the Directors or members of the Settlement, and who shall undertake to contribute directly to the support of the Settlement during their membership a stated sum not less than ten dollars a year. Contributions made to contributing associations or groups shall not be deemed contributions directly to the Settlement within this provision. Active members may be elected for a fixed term or for so long as they shall comply with the conditions of membership.

All applications for active membership shall be in writing and shall be submitted to the directors through the Membership Committee; a vote of a majority of the directors present at any regular meeting or at any special meeting called for the purpose shall be sufficient for an election. Provided, however, that the voting members of the Settlement, at any regular or special meeting of the members, may recommend applicants to the directors for election as active members, or, if no regular meeting of the directors will be due within thirty days, may themselves proceed to elect such persons to active membership. A majority of a quorum of the voting members shall be competent to so elect, and if at any time the number of voting members shall be reduced below a quorum, a majority of the voting members then existing shall be competent to so elect active members. The applications of all persons elected to active membership shall be preserved by the Secretary.

The membership of any person elected to active membership shall cease upon the expiration of his term or upon his death, resignation or inability to
act. Any active member shall also be deemed to have resigned, and shall
be ineligible to vote at any meeting of the members, if such member has
not, during the period of one year immediately preceding such meeting,
contributed the stated sum, not less than ten dollars, directly to the
support of the Settlement. It shall be the duty of the treasurer to re-
port to the Secretary, before any meeting of the members, the names of the
members who have failed to contribute as above specified.

Sec. 5. All other persons who contribute directly to the support
of the Settlement not less than five dollars annually, and all officers of
contributing associations, shall be deemed associates. They shall be en-
titled to receive, free of expense, the publications of the Settlement, and
shall be invited to attend the annual meeting of the members, but shall not
be deemed members of the corporation.

Sec. 6. Ex officio, honorary and active members only shall be entitled
to vote at any meeting of the members, or be eligible to election as directors.

Sec. 7. The Secretary shall issue to all voting members a certificate
of membership, stating the conditions upon which such membership is held.
The list of members kept by the Secretary shall be prima facie evidence of the
fact of membership and the right to vote or hold office.

Sec. 8. No member shall, by reason of his membership, be personally
or individually liable for any debts or obligation of the Settlement, but the
property and funds of the corporation shall alone be liable. All contracts
entered into by the Settlement shall be made in its name and shall be as
made or drawn as to exclude any personal liability of the members thereon,
...
Article IV.

Directors.

Sec. 1. The property, funds, business and affairs of the Settlement shall be managed and controlled by a board of twenty-four directors, to be elected by and from the members.

Sec. 2. Of these twenty-four, three shall be directors ex officio, to-wit: the persons who for the time being shall be respectively the President of the University of Chicago, the Chaplain of the University of Chicago, and the Head Resident of this Settlement. Ex officio directors shall serve until they cease to occupy their respective positions named, unless they shall earlier resign or decline to act.

Of the twenty-one remaining directors, two may be members of the Settlement nominated by the University of Chicago Settlement League, and elected by the members of the Settlement at the annual meeting, and two may be members of the Settlement nominated by the Christian Union of the University of Chicago and elected by the members of the Settlement at the annual meeting. Directors so chosen on nomination shall serve for one year. In case any such nomination shall not be made at the annual meeting of the Settlement, the members present may nominate and elect such directors; if they do not, the vacancy may be filled by the Directors as provided in section 3 hereof.

Places on the Board of Directors, not exceeding five in number, shall be reserved, each of which may be filled annually by the election, by the members of the Settlement at the annual meeting, of a member of the Settlement nominated by any association, organization or group of persons who have been approved and accepted by the directors as a nominating group and who shall undertake to contribute regularly to the support of the Settlement. Not more than one director shall be so chosen to represent any one such association, organization or group. In case any such nomination shall not be made at the annual meeting,
the members present may nominate and elect such director; if they do not, the
vacancy may be filled by the directors like other vacancies in the Board.

The remaining twelve directors shall be elected by and from the
members of the Settlement at the annual meeting, to serve for three years from
the date of their election. Four of such directors shall be elected each year.
If a vacancy occurs in the office of any director so elected, a member may be
elected as director at the next annual meeting to hold for the remainder of the
term. Until such an election, the directors may fill the vacancy as provided
in the following section. The failure or omission to hold the annual meeting
in any year, or the failure to elect directors when such election is due, or
the failure or refusal of any director elected to accept and perform the duties
of the office, shall not affect or defeat the existence or powers of the Board
of Directors. In such event, if no other provision is herein made, the vacancies
shall be filled in accordance with section 3 hereof, by the appointment by the
remaining directors of members to serve as directors until an election by the
members is held and the directors so elected accept the office. (In order to
adjust the increase in number of directors to the present system of rotation
in elections, there shall be elected at the annual meeting in 1917 four directors
to serve for three years, one additional director to serve for two years and one
additional director to serve for one year. The six new places upon the board
created by the increase in the number of directors may at once be filled by the
appointment by the directors of new directors to hold until the annual meeting
in 1917.)

Sec. 2. The place of any director shall become vacant upon his
refusal to accept the office, the expiration of his term, or his death, resigna-
tion or refusal or failure to serve. Any vacancy in the Board, left unfilled by
election at the annual meeting of the Settlement or occurring or existing between
two annual meetings, may be filled by the appointment by the remaining directors
(though fewer in number than a quorum) of a member to serve until the next annual
meeting of the members, when the vacancy shall be filled by election as in
other cases. If not then filled by election, it may be again filled by
appointment by the directors. Vacancies in the office of ex officio directors
may be filled in the same way, to serve until a new ex officio director is
constituted.
5605 Woodlawn Ave.
Chicago, Dec. 9, 1915

President Judson
The University of Chicago

Dear President Judson

On behalf of the committee which is planning a benefit for the University of Chicago Settlement under the auspices of the University of Chicago Settlement League, I am writing to ask whether Mandel and Hutchison, as on similar occasions in the past, may not be placed at our disposal.
free of charge — Mandel
for the evenings of January sixth
and seventh — Hutchinson for the
evening of January seventh
after seven o'clock.

Sincerely yours

(Mrs R.A.) Greta Blanchard Millikan
Chicago, December 10, 1915

Dear Mrs. Millikan:

In answer to your note of the 9th inst. I beg to say that of course Mandei will be put at the service of the Settlement League for its benefit without charge. As to Hutchinson it is rather different. We have found by experience that turning the students out is always objectionable, and interferes with the success of the administration of the Commons. I don't know whether the seven o'clock
hour would be late enough to answer the purpose, but I should say that if you can arrange with Miss Colburn for the use of Hutchinson after the dinner hour is completely over there could be no serious objection. Before that it would be objectionable.

Very truly yours,

H.P.J. - L.

Mrs. Robert Andrews Millikan,
5605 Woodlawn Ave., Chicago.
President H. P. Judson,
Faculty Exchange,
University of Chicago,
City.

My dear President Judson:

As a member of the committee appointed by the Settlement Board to investigate the new situation in regard to the allotment of the receipts from the collections in Mandel Hall, I beg to call your attention to the following facts:

I am reliably informed that the practice hitherto in regard to these collections has been to turn over the whole amount to the University of Chicago Settlement after deducting 10% for the Christian Union, out of which the Union paid for printing the program and its own operating expenses. The University, therefore, has hitherto borne all the expenses of the religious services in Mandel — preacher, choir, ushers, hall — except the printing of the program. This has been clearly understood and a statement to this general effect has been habitually printed on the program of services. Under this arrangement, the amount coming to the settlement has steadily grown in importance, until for the last fiscal year it came to something over $3200.00. The Settlement Board has in various ways endeavored to encourage the growth of these collections by short addresses from time to time in Mandel from the Head Resident and from other members of the board.

At the beginning of the present academic year the officers of the board were surprised to learn indirectly that a new policy had been adopted by the auditor's office and that instead of turning over 90% of the total collections as in the past, we were receiving a fixed amount at the rate of $2500.00 a year. The president and the treasurer made inquiries and were informed that the University considered that the non-religious parts of the service should be charged against the collections, the University paying for the rest, and that on this principle the cost of the ushers, amounting to some $400.00 a year would henceforth be chargeable against the collections in addition to the 10% set aside for the Christian Union.

The collections from Mandel have formed an increasingly important item in the income of the Settle-
ment and in view of the fact that its outlay for the current year will be considerably larger than in the past because of necessary increases in the salaries of workers, of inevitably increased expense of operations, and of a growing scale of activities, this diminution of its income by $400.00 will be a great misfortune.

I beg, therefore, that you will give the matter careful consideration and let me know whether this diminution of the income of the University of Chicago Settlement is a definitive part of the University's present policy in regard to expenditures.

Very sincerely yours,

A. L. [Signature]
November 15, 1892

Dear President Judson:

After an interview with you about three weeks ago on the subject of the Mandel Hall collections and the University of Chicago Settlement, I sent you at your request a memorandum of the situation, with the request that you would give the matter your consideration. In this memorandum I made the statement, based on the best information then attainable, that the Settlement's part of the collections would be reduced by about $400 if the present allocation of the receipts by the Auditor's office is final. Since then I have been further informed that the ushers cost about $15 per Sunday, which will mean a reduction of slightly over $700 in the Settlement's income. If this is correct, the situation is even more serious than we anticipated, and I respectfully request that you will give the matter some consideration.

Sincerely,

A. Coleman

[Signature]
November 26, 1924.

My dear President Burton:

In reply to your inquiry of November 25:

The collections in Mandel Hall during 1923-24 were $4,236.30

The amount paid to the University Settlement was 3,014.87

The balance of $1,221.43 was used for expenditures in connection with the services in Mandel Hall.

The expenditures chargeable to the collections are such as have been charged thereto for several years. Up to this time we have had no change in procedure.

Yours very truly,

President E. D. Burton,
Harper Library.
President E. D. Burton  
1146 East 59th Street  
Chicago, Illinois  

My dear President Burton:—

The Settlement Board has been hoping to end the current fiscal year with a gratifying though modest surplus. However, the additional cost of heat and service incident upon the opening of the Boys’ Building and some costly alterations in the Settlement House required by the fire laws have about wiped out the hope for a favorable balance.

During the summer months most of the regular sources of income of the Settlement are inoperative. It is therefore important to build up a substantial working surplus so that activities may go on unhampered throughout the summer months. This had been done but the operations of the year 1923-24 cut down this working balance by about $2,000, and it is imperative that the Board make an effort to bring the fund back to its former proportion.

You have already paid a share of the year’s expenses but I venture to hope that you will join with a number of other friends of the Settlement in making a special gift before the books close on April 30.

Yours very sincerely,

[Signature]

Algeron Coleman

AG: RC
April 21, 1926.

My dear Mr. Coleman:

President Burton would like to have your suggestion as to how much you think it were suitable for him to contribute to the working surplus of the University Settlement that you hope to build up between now and April 30th?

Very truly yours,

William E. Scott (signed)

Mr. Algernon Coleman.

WES:3
Your last contribution was $20.00 Annually.

My dear President Burton:

We are writing to you as a frequent and generous contributor to the University of Chicago Settlement. As the Settlement enters on its fourth decade of service "back of the Yards", it points to a useful past and to an urgent future. As a community center the Settlement has tried to discover and respond to the needs of its neighbors. Some of these it is meeting directly, as the daily use of house and grounds by hundreds of all ages will attest.

Other beginnings the Settlement has made have resulted in the growth of allied organizations which are now carrying on important work under their own budgets but in complete co-operation with the Settlement. Still other work first performed by the Settlement in the Stockyards district has now been taken over by city-wide social service organizations. Thus the Settlement is a social center doing its work in conjunction with various publicly and privately supported welfare agencies.

Yet in spite of all the service performed by co-operative organizations, the growing needs of the neighborhood and the rising scale of costs have doubled the Settlement budget in the last ten years. The need of a new Summer Camp has just imposed new obligations on the camp committee, and the need of added quarters for the boys has demanded the erection of a gymnasium and club-room for which the fund in hand of $22,000 must be supplemented by the $5,000 required for equipping, heating and ventilating.

We therefore value your past support and hope for its continuance.

In behalf of the University Settlement,

[Signature]

President E. D. Burton,
Faculty Exchange.
March 6, 1925.

My dear Mr. Coleman:

Recently President Burton received a copy of the form letter sent out to contributors, by the University Settlement. In that letter it was mentioned that the President's last annual contribution was $20. President Burton desires to assure you that if you are asking for a continuance of this, he will be glad to give it; he asks further if more is desired, and if so, how much?

Very truly yours,

Mr. Algernon Coleman.

WES: S