CROSS REFERENCE SHEET

Name or Subject  Reynolds Club

Date

SEE

Name or Subject

Thompson, J. W.

Gifts (Nash, J. H.)
ARTICLE I.

The name of this association shall be the Reynolds Club of the University of Chicago.

ARTICLE II.

The object of this Club shall be to promote good fellowship among the men of the University of Chicago.

ARTICLE III. OFFICERS.

Sec.1. The officers of this Club shall be a President, a Vice President, a Secretary, a Treasurer, and a Librarian. No one shall be eligible for these offices unless he shall have been a resident of the University of Chicago during three quarters.

Sec.2. The President shall preside at all meetings of the Club, and of the Executive Council, and shall be ex officio a member of all committees.

Sec.3. The Vice President shall preside at meetings of the Club and of the Executive Council and fulfill all the duties of the President, during his absence or disability.

Sec.4. The Secretary shall keep the minutes of all meetings of the Club and of the Executive Council, shall give notices of election to offices, shall give notice of meetings of the Club, shall notify new members of their election, shall submit reports to the Director of University Houses, and shall serve ex officio on the Membership Committee.
ARTICLE I

The name of this association shall be the University of Arkansas Student's Army Reserve.

ARTICLE II

The object of this club shall be to promote good fellowship among members of the University.

ARTICLE III

The officers of this club shall be a President, a Secretary, and a Treasurer. No one shall be eligible for these offices unless he shall have been a member of the University of Arkansas for at least one year.

The President shall preside at all meetings of the club. He shall be ex-officio a member of all committees.

The Vice President shall preside at meetings of the club in the absence of the President, and shall be ex-officio a member of all committees.

The Secretary shall keep the minutes of all meetings of the club, and of the Executive Committee, and shall give notice of all meetings of the club and of the Executive Committee. He shall notify new members of their election, and shall notify the designee of the President or Executive Committee of any special election or special meeting of the club.
Sec. 5. The Treasurer shall keep the accounts of the Club, collect all dues, pay all salaries, be responsible for the care of property, order current supplies and minor repairs, and present a monthly statement of receipts and expenditures to the Executive Council. He shall be an officio a member of all committees, and shall have power to engage and discharge the employees of the club. Once a year he shall submit to the members of the Club a complete financial report. He shall receive all fees paid for use of rooms, billiards, bowling, etc; he shall receive and disburse the funds of the Club under the direction of the Executive council, and shall report to them and the Club when requested to do so. He shall make an account of the property held by the Club, once a year and shall submit the same to the Executive Council with his annual report. The bond of the Treasurer shall be fixed by the Executive Council.

Sec. 6. The Librarian shall keep a catalogue of the books of the Club, and be responsible for their care. He shall be an officio chairman of the Library Committee.

ARTICLE IV. THE EXECUTIVE COUNCIL.

Sec. 1. The Executive Council shall consist of the officers of the Club and the Chairmen of the standing committees.

Sec. 2. It shall hold a regular meeting at least once a month. This Council shall organize during the first week after the annual meeting of the Club.
Sec. 6. * The Treasurer shall keep the records of the Club, and
shall file a true copy of all records kept for the use of property, after a true statement of
receipts and expenditures, and shall make a quarterly report of the Executive Committee.
He shall be ex-officio a member of the Executive Committee, and shall have power to receive any questions
or complaints of the members of the Club. Once a year he shall submit to the
Executive Committee a complete financial report. He shall
keep the accounts of the Club and the property accounts for the purchase of the
Club, and the purchase and sale of the property, and shall report to him
agreement on the Executive Committee, and shall submit to him
an annual report of the Treasurer, and all the
Executive Committee, and shall report to him
the financial statement of the Executive Committee.

Sec. 7. * The Treasurer shall keep a complete record of the books of the
Club, and shall be responsible for their care. He shall be ex
officio a member of the Executive Committee.

ARTICLE IV. THE EXECUTIVE COMMITTEE

Sec. 1. * The Executive Committee shall consist of the Officers of
the Club and the President of the Executive Committee.
This Executive Committee shall meet at least once a month,
and may hold a regular meeting at least once a month.

Sec. 2. * The Executive Committee shall organize the first week after the
annual meeting of the Club.
Duties of the Executive Council.

1. The Executive Council shall receive and pass on all reports submitted by officers and committees.

2. It shall choose two members of the Board of Student Organizations to act as advisory members of the council, and to serve as representatives between the Club and the Council.

3. It shall have power to raise or lower the Club dues, as it sees fit, subject to the proviso in art. IX § 1.

4. It shall make such appropriations of the funds of the Club as it shall see fit.

5. It shall perform such other duties as are elsewhere in this constitution assigned to it.

ARTICLE V. STANDING COMMITTEES.

Sec. 1. There shall be three standing committees: to-wit, i.e., a House Committee, a Membership Committee, and a Library Committee. The chairman of each committee shall submit a report of each meeting of his committee to the Executive Council.

Sec. 2. A vacancy occurring in a committee shall be filled by the Executive Council from the school or college in which the vacancy occurred. If a member of a standing committee be absent from two consecutive meetings, the Executive Council may declare his place vacant.

Sec. 3. House Committee.

The House Committee shall be chosen from the members of the Club in the ratio of one representative for every one hundred members or fraction thereof from each of the following schools and colleges: The Graduate Schools of Art,
DUTIES OF THE EXECUTIVE COMMITTEE

Sec. 2.
The Executive Committee shall receive and base on all reports submitted by officers and committees.

Sec. 3.
If the Executive Committee shall receive and base on all reports submitted by officers and committees.

Sec. 4.
If it shall approve two members of the Board of Student Affairs to serve in an ex officio capacity between the terms of the Board and the General Assembly.

Sec. 5.
If the Executive Committee shall have power to raise or lower the Chip fee.

Sec. 6.
If it shall have power to raise or lower the Chip fee.

Sec. 7.
If it shall have power to raise or lower the Chip fee.

Sec. 8.
If it shall have power to raise or lower the Chip fee.

Sec. 9.
If it shall have power to raise or lower the Chip fee.

Art. IV STANDING COMMITTEES

Sec. 1.
There shall be three standing committees: a House Committee, a Membership Committee, and a Library Committee. The standing committee shall consist of a re-elected member of each committee to the Executive Committee.

Sec. 2.
A standing committee in a community shall be filled by the Executive Committee from the school or college to which the member of a standing committee is appointed.

Sec. 3.
The House Committee shall be chosen from the members of the club in the ratio of one representative for every one hundred members of the club at the College of Arts.

The College of Arts...
Literature and Science, the Divinity School, the School of Law and Jurisprudence, Rush Medical College, the School of Education, the Senior College, and the Junior College. This Committee shall organize during the first week after the annual meeting of the Club. Until the meeting of organization for the new committee is held, the outgoing House Committee shall remain in office.

At the meeting for organization, the House Committee shall appoint two members to constitute a Library Committee together with the Librarian, and shall also appoint sub-committees on pool, on billiards, on bowling, and such other sub-committees as may be deemed necessary; each committee to consist of not less than three nor more than five members, with the chairman chosen from the House Committee. The Chairman of each sub-committee shall report to the House Committee at its regular meeting, in writing, the action of his sub-committee, together with any other remarks in reference to his department of the Club-House. All actions of the sub-committees shall be subject to the approval of the House Committee. The House Committee shall make all rules for governing the Club, subject to appeal to the Club upon written application of fifty members. It may alter or repeal, by a majority vote, any House rule, provided previous notice has been given to all members of the Committee. Five members shall constitute a quorum.

The House Committee shall maintain order in the Club, and shall forbid the use of the Club-House to any person,
The Home Committee shall remain in office for the next three years from the date of the first meeting of the Club in June. Until the meeting of the committee, the new committee is to fulfill the function of the committee.

At the meeting for organization, the Home Committee shall appoint two members to constitute a Triparty Committee together with the Home Committee and two of the members of the committee in charge of the Triparty. If any of the members of the committee are unable to attend, the chairman of the committee, the Secretary of the committee or the Triparty shall be notified to attend the meeting. The Home Committee shall announce the decision to the committee at the next meeting. The decision to the Home Committee shall be made by the committee at the next meeting.

The Home Committee shall be responsible for the management and operation of the Club. The Home Committee shall make all rules for governing the Club and notify the members of the rules. If any member is absent from a meeting, the Home Committee shall notify the member in writing. Written resignations of members of the committee shall be notified to the Home Committee. The Home Committee shall notify the new member to the committee. Any member of the committee may resign from the committee by writing to the Home Committee.

I, the undersigned President of the Home Committee, hereby resign from the office of the Home Committee. The undersigned President of the Home Committee resign from the office of the Home Committee. The undersigned President of the Home Committee resign from the office of the Home Committee.
whether a member or not, who shall refuse to obey the rules of the Club. The House Committee shall control the servants of the Club through the Treasurer, but in the absence of the Treasurer any member of the House Committee shall have authority to act, if the good name and order or the preservation of the property of the club shall demand it. This committee shall have authority to set aside a part of the Club House for special use, for such time as it may deem best, but shall have no power to lease said premises.

Sec. 4.

Membership Committee.

The Membership committee shall be chosen in the same manner as the House Committee, as provided for in Article V, Section 3. No person shall be eligible for this committee who expects to graduate before the next annual meeting. It shall organize during the first week following the annual meeting of the Club, the retiring committee holding office until the new committee is organized. The secretary shall serve ex officio as secretary of this Committee, and shall call a special meeting whenever the business of the Club shall require it. This committee shall elect persons to membership in accordance with the provisions made in Article V, section 6. Seven members shall constitute a quorum.

Sec. 5.

The Library Committee.

The Library Committee shall consist of the librarian and two members appointed by the House Committee. This Committee shall have authority over all books, periodicals and works of art belonging to the Club, and shall receive and act upon requests or complaints relating to the Library, and make such
Whenever a member or not who shall retire to open the meeting of the Club, the Home Committee shall conduct the business of the Club through the Treasurer, but in the absence of the Treasurer, any member of the Home Committee may act for the Treasurer.

The committee is to set at the head name and order of the presentation of the property of the Club and all seniority to set aside a part of the Club house for special use for such time as it may deem best, and shall have power to lease to persons renting the premises.

Sec. 4.

The Memorial Committee shall be co-opted in the manner

as near as the Home Committee, that provided for in Article V,

Section 1. No person shall be eligible for the committee

who shall desire to conduct before the next annual meeting. If

are approved at the third week following the annual meet-

ing of the Club, the retiring committee, having the new committee to organize. The secretary shall issue an order to the committee, and shall call a special meeting whenever the business of the Club shall re-

need. The committee shall give the members to mem-

ber of the Club, the retiring committee, having the new committee to organize.

Sec. 5.

The Memorial Committee shall co-opt of the members and

two members appointed by the Home Committee. The committee

shall have authority over all books, publications and works of

art or performing to the Club, and shall receive and report upon

recommendations of committees relating to the Club.
changes in the list of periodicals as it may deem best. All
house rules relating to the library shall be approved by this
Committee.

ARTICLE VI. MEMBERSHIP, RESIGNATIONS
AND DISCIPLINE.

Sec. 1. Membership.

There shall be three classes of members — active, associate
and life.

HONORARY MEMBERSHIP. In recognition of generosity, as executor of the estate of late
Joseph Reynolds, and in promoting the welfare of the student of the University of Chicago, Mr. Jay Hayman is
made an Honoray Member of this Club. This privilege shall not be extended to any other person.

ACTIVE MEMBERSHIP.

All men who are students of the University in residence
shall be eligible to active membership in this Club.

ASSOCIATE MEMBERSHIP.

Any officer or former member of the University, whether
resident or not, shall be eligible to associate membership in
this Club. An Associate member shall have all the privileges
of an active member, except those of voting and holding office.

LIFE MEMBERSHIP.

Any person eligible to active or associate membership
shall be eligible to life membership, but is entitled to active
membership only so long as he is a resident student at the
University.

ELECTION TO MEMBERSHIP.

The method of election to membership shall be as follows:
Applications for membership shall be made in writing to
the Membership Committee, and the names of the candidates
ARTICLE IV. MEMBERSHIP, PREFERENCES, AND DISCIPLINE

MEMBERSHIP

There shall be three classes of members: active, associate, and retired.

Active Membership

All members who are students of the University shall be eligible to active membership in this club.

Associate Membership

Any officer or former member of the University who is not a student shall be eligible to associate membership in this club. An associate member shall have all the privileges of an active member except those of voting and holding office.

Retired Membership

Any person eligible to active or associate membership shall be eligible to retire membership, but not entitled to voting.

Eligibility to Membership

The method of election to membership shall be as follows: Applications for membership shall be made in writing to the Membership Committee, and the name of the candidate

shall be posted at once upon the bulletin board of the Club. If within twelve (12) University days from the posting of the name of any candidate, no objection is made, he shall be considered a member of the Club, upon payment of all specified fees and dues. If there be an objection to any candidate, it shall be made in writing to the Membership Committee, and signed by five members of the Club, who shall not be members of the committee. To carry a negative vote, a majority of all the members of the Committee shall be required.

Sec. 7. Resignations.

Resignations must be made in writing, addressed to the Membership Committee, and may be accepted if the member is not indebted to the Club. All resignations must be presented before the first day of the each quarter, otherwise the member shall be liable for the dues of the ensuing quarter. Without such specific resignation, a member ceasing to be a student shall become an associate member.

Sec. 8. Suspensions and Expulsions.

Any member may be suspended from the Club when in the judgment of the House and Membership Committees his conduct merits such action. Any member may be expelled by a three-fourths vote of the House and Membership Committees in joint session; or his name, together with a statement of the offence, may be presented to the Executive Council for action. The decision of the Executive Council shall be final. Any member giving his ticket or certificate of membership to another...
shall be posted at once upon the bulletin board of the Club.

It will be deemed (as University always the possession of the name of any candidate, no objection is made, the same be notified to the member of the Club, shown by the majority of the executive committee, and sent to the Committee. To call a special meeting, a majority of the members of the Committee shall be required.

Restoration.

Restoration must be made in writing, addressed to the Membership Committee, and may be completed if the member is not indebted to the Club. All restoration must be paid on the day before the first day of the next quarter, otherwise the member will be liable for the amount due. Without such specific restoration, a member cannot be re-elected.

Exclusions and Expulsions.

Any member may be removed from the Club, when in the judgment of the House and Membership Committees, the conduct of any member may be exemplary or a sinecure. The House and Membership Committees, in joint session, by a vote of two-thirds of the House together with a report at the last meeting of the Executive Committee, may be presented to the Executive Committee for action. The action of the Executive Committee shall be final. Any member found in breach of the constitution of membership, or conduct that-

Standing in front of the committee of membership, to report how
person in order that he may use the privileges of the Club
thereon, shall be liable to expulsion from the Club.

ARTICLE VII. MEETINGS AND QUORUMS.

Sec. 1. The annual meeting shall be held on the first Friday
in March.

Sec. 2. Special meetings for specific purposes shall be called
by the president on the request of the House committee, or
upon petition in writing of thirty active members.

Sec. 3. Except in case of urgent need, the announcement of each
meeting shall be posted on the bulletin board one week in
advance.

Sec. 4. For the ordinary transaction of business, one hundred
(100) active members shall constitute a quorum.

ARTICLE VIII. NOMINATIONS AND ELECTIONS.

Sec. 1. a. The annual election of the President, the Vice-
president, the Secretary, the Treasurer and the Librarian shall be held
on the day of the annual meeting.

b. Each school and college shall elect its representative
or representatives on the Membership Committee and the House
Committee, after the announcement of the result of the annual
election.

Sec. 2. a. For one week before the annual meeting, the secretary
shall post on the Club bulletin board a register of qualified
voters. Errors or omissions shall be considered by the
election commission hereinafter provided for.
ARTICLE XIV. MEETINGS AND OFFICERS

Sec. I. The annual meeting shall be held on the third Thursday in March.

Sec. II. Special meetings for specific purposes may be called upon petition in writing of thirty active members, except in cases of urgent need, the announcement of each meeting shall be posted on the bulletin board one week in advance.

Sec. III. You the Officers and Committee of Directors, one hundred active members shall constitute a quorum.

ARTICLE XVII. NOMINATIONS AND ELECTIONS

Sec. I. The annual election of the President, the Vice-President, the Secretary, and the Treasurer, and the Ipswich shall be held on the day of the annual meeting.

Sec. II. Each member and college shall elect their representatives to the Representative Committee and the House Committee, after the announcement of the names of the nominees.

Sec. III. You one week before the annual meeting, the Secretary shall post on the bulletin board a register of those persons elected.

Sec. IV. Nominations for committees shall be considered at the election.
b. For one week before the caucus the secretary shall post on the club bulletin board a notice of the offices to be filled at the annual election, and of the time, place and manner of nominating candidates for those offices.

Sec.3.a. The members of the club shall hold a caucus for nominations, the Tuesday evening before the annual meeting. Not more than three candidates shall be chosen for each office. The three nominees who shall receive the highest number of votes shall be the official candidates.

b. The caucus shall also elect at least six members to constitute an election commission. No candidate for office shall be eligible to serve upon this commission.

Sec.4. It shall be the duty of the election commission to receive from the secretary the list of qualified voters, to hear complaints concerning errors or omissions therein, and if necessary, to revise the register; to post on the club bulletin board a notice of the time, place and manner of election (together with a specimen ballot); to cause to be printed at the expense of the club the official ballots, and to make all the arrangements necessary for the proper management of the annual election.

Sec.5. The official ballots shall be of uniform size, shape and material. The form shall be as follows:
For one week before the convene the Secretary shall have on the clip a notice of the alliterative speech of the annual meeting in the time and place and manner of communicating notice of the annual meeting. The members of the clip shall hold a convene for the annual meeting. Not to be the Teaching Senate except the annual meeting, not to be within three committee shall not appear at the convene for the annual number of votes shall be the alliterative committee.

If the convene shall unless at least six members to convene an election committee. No committee for office shall be eligible to serve upon the concern.

It shall be the duty of the election committee to receive the following information, to issue from the Secretary the list of distemper names, and any other complaint to concern to the annual meeting, to serve the Secretary, to receive the register, to hold on the clip, and publish a notice of the convene at the time, place and manner of occurrence.

If the convene shall be so to convene, the following:

Sec. 7. The alliterative shall be as follows:

...
<table>
<thead>
<tr>
<th>Students' Club</th>
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</thead>
<tbody>
<tr>
<td>Annual Election</td>
</tr>
<tr>
<td>For President</td>
</tr>
<tr>
<td>(Vote for one)</td>
</tr>
<tr>
<td>□ John Smith</td>
</tr>
<tr>
<td>□ Richard Roe</td>
</tr>
<tr>
<td>□ Howard Lee</td>
</tr>
<tr>
<td>For Vice President</td>
</tr>
<tr>
<td>(Vote for one)</td>
</tr>
<tr>
<td>□ Simon Birch</td>
</tr>
<tr>
<td>For Secretary</td>
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<tr>
<td>(Vote for one)</td>
</tr>
<tr>
<td>□ Reginald Blake</td>
</tr>
<tr>
<td>□ Edmund Burks</td>
</tr>
<tr>
<td>For Treasurer</td>
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<tr>
<td>(Vote for one)</td>
</tr>
<tr>
<td>□ Albert Edwards</td>
</tr>
<tr>
<td>For Librarian</td>
</tr>
<tr>
<td>(Vote for one)</td>
</tr>
</tbody>
</table>

Sec. 6. The polls shall be open from nine A.M. until Five P.M., at such place in the Club-house as may be indicated by the House committee. At least two members of the election commission shall be always present.

Sec. 7. The voter shall be given an official ballot by the Election Commission. He shall then mark a cross (x) opposite
the name of the person or persons for whom he desires to vote, and shall deposit his ballot in the ballot-box. The name of the voter shall be checked on the register when he receives and when he deposits his ballot.

Sec. 8. After the polls are closed the election commissioners shall count the number of ballots cast. At least three of the election commissioners shall act as tellers, who shall call off to the other commissioners acting as clerks, the votes cast for each candidate. The clerks shall record the votes on tally sheets. No vote shall be counted which is not upon an official ballot, nor shall any vote be counted when more than the proper number of persons is voted for.

The counted ballots shall be sealed, and shall not be destroyed until one week shall have elapsed.

Sec. 9. A plurality of votes shall be necessary to elect. In case of a tie vote, a subsequent election shall be held.

Sec. 10. The election commissioners shall in no way publish the result of the election; they shall prepare a report of the result of the election, and shall present this report to the president of the Club, who shall announce the result of the voting at the annual meeting.

ARTICLE IX. DUES.

Sec. 1. The dues of life members shall be Fifty Dollars ($50.00). The dues for active members shall be Two dollars ($2.00) per quarter. No member shall be required to pay for more than three quarters during the calendar year, but no member shall
The name of the person or persons for whom the voters to vote, after the poll is closed, shall be recorded in the poll book. The name of the voter shall be recorded on the register upon which the voter is to cast his vote, and when an additional ballot is cast.

Sec. 8.

After the poll is closed, the election commissioner shall count the number of ballots cast. At least three of the election commissioners shall be in attendance to count the ballots. If any of the election commissioners shall be absent, the other election commissioners shall act as tellers, and shall count the votes. The slate shall record the votes for each candidate. If a vote shall be counted in error, any other slate may count the votes. If any slate shall be excluded from counting, the other slate shall count the votes. The county commissioners shall be seated, and shall not be governed until one week after have elapsed.

Sec. 9.

A primary of voters shall be necessary to elect. Notice of the vote shall be prepared to record the results. A report of the vote shall be prepared to record the results. A report of the vote shall be presented to the board of the county, who shall announce the results of the vote at the annual meeting.

ARTICLE X. DUES

Sec. 1.

The fees of the members shall be fifty dollars ($50.00) per charter. No member shall be required to pay for more than the fees of the members organizing the central arena, but no member shall have
pay for less than two quarters, excepting members enrolled for the summer quarter only, who shall pay dues for one quarter only. Dues of associate members shall be Two Dollars ($2.00) per year. All membership dues may be increased or reduced by the Executive council as the interests of the Club may demand; but the dues for an active member shall not exceed Ten dollars ($10.00) per year. The income from life-membership dues shall be devoted to a permanent endowment fund. The management of which shall be conducted by the Business Manager.

Sec. 2. Life membership dues shall be paid in full at the time of enrollment. Active membership dues shall be paid quarterly in advance; associate membership dues shall be payable annually in advance, on the first day of the quarter in which the name of the member is enrolled.

Sec. 3. The name with the amount due of any member whose account remains unpaid five days (i.e., University days) after receiving notice from the Treasurer, shall be posted; a week later he shall be deprived of the use of the Club, unless his account has been paid; but if he fails to pay within two weeks more, he shall cease to be a member of the Club.

Sec. 4. Any one who has thus ceased to be a member for non-payment of his bill may be reinstated by the Executive Council upon payment of all arrears.
SECTION X. AMENDMENTS.

Amendments or additions to this constitution may be proposed by a two-thirds vote of the Executive Council, or upon petition in writing of thirty active members to the Council. In either case the proposed measure shall be posted for at least one month, and at the next official meeting shall be acted upon. A three-fourths vote of all those present shall be required for adoption.
SECTION X

Amendments or objections to this constitution may be pro-
posed by a two-thirds vote of the Executive Committee or upon
petition in writing of thirty effective members to the Committee.
In either case the proposed amendments must be brought to a
vote at the next annual meeting at least one month prior to the
next meeting. A three-fourths vote of all those present at
such meeting is required for adoption.
HOUSE RULES.

1. Any member may introduce a visitor who accompanies him to the Club; but a person eligible to membership shall not be introduced by a member oftener than once a quarter.

2. Persons not eligible to membership may be introduced to the privileges of the Club for a period not exceeding one week in one quarter, provided the Treasurer, on application of some member, issues a card of invitation, signed by a member of the House Committee, and the name of the visitor be registered.

3. Members shall be responsible for any expense incurred by their guests.

4. No person not a member of the Club shall be present at any of its official meetings, unless specially invited by the Presiding Officer or the House Committee.

5. The Club shall be open from 8:00 A.M. to 12:00 P.M. daily. The House Committee shall have the right to close any part, or all, of the Club House at such times as may be deemed advisable.

6. The House Committee shall designate one or more rooms in which there shall be no smoking.

7. There shall be no gambling, betting, or the use of chips or dice in the Club. The card tables shall be in an open room.

8. The billiard and pool tables, bowling alleys, and tables for cards, chess, checkers and other games shall be in use only on week days.
HOUSE RULES

1. Any member may introduce a matter for consideration to the Group, but a Research Officer to member may not be introduced to the Group. The Research Officer can only be introduced by a member.

2. The Research Officer may be introduced to member at any time. The President of the Group, or a member of the Research Officer, may introduce one member to the House Committee.

3. Members will be responsible for any expenses incurred.

4. Guests will be responsible for any expenses incurred.

5. No member of the Group may be present at any of the official meetings without special invitation from the President of the House Committee.

6. The Group shall be open from 8:00 A.M. to 12:00 P.M.

7. The House Committee shall have the right to close any part of the Group, Group, or any other room.

8. The President may close the Group promptly, in case of fire, and in case of other emergency.

9. No one may enter the Group, Group, or any other room other than members or guests.

10. No one may enter the Group, Group, or any other room.

11. No member may introduce a matter for consideration to the Group, but a Research Officer to member may not be introduced to the Group. The Research Officer can only be introduced by a member.

12. The Research Officer may be introduced to member at any time. The President of the Group, or a member of the Research Officer, may introduce one member to the House Committee.

13. Members will be responsible for any expenses incurred.

14. Guests will be responsible for any expenses incurred.

15. No member of the Group may be present at any of the official meetings without special invitation from the President of the House Committee.

16. The Group shall be open from 8:00 A.M. to 12:00 P.M.

17. The House Committee shall have the right to close any part of the Group, Group, or any other room.

18. The President may close the Group promptly, in case of fire, and in case of other emergency.

19. No one may enter the Group, Group, or any other room other than members or guests.

20. No one may enter the Group, Group, or any other room.
9. The Library Committee shall regulate the use of books and periodicals, each member being responsible for damage to any book or journal while in his possession.

10. No newspapers, magazines, books, furniture or other articles belonging to the Club shall be removed from it.

11. Student organizations may secure the use of parts of the Club for meetings and social functions on application to the House Committee. But the House Committee shall not deny the use of more than three rooms to the members at one time, for such purpose.

12. The right of University authorities to use the club-house whenever in their discretion such use is desirable, is not subject to the above limitation.

13. Upon the invitation of members, ladies may be introduced to the Club as visitors on "Ladies' Day," for which the House Committee shall designate the dates.

14. There shall be no student service in the Club.

15. No member nor visitor shall give money or any gratuity to any employee of the Club.

16. No member nor visitor shall send a servant on an errand out of the Club-house.

17. No member shall reprimand a servant. All complaints and suggestions shall be made to the House Committee in writing and placed in a box provided for that purpose.

18. No alcoholic liquors shall be served or used in the Club House, and no intoxicated person shall be admitted.

19. Dogs and bicycles shall not be allowed in the Club-House.

James Westfield Henshaw
Chairman, Club-House Commission

Forest Garfield Smith
Secretary

June 9th, 1902
Mr. Jay Morton,

1037 Monadnock Blk., Chicago.

My Dear Mr. Morton:—

I write at the request of the Board of Trustees to inquire whether if they decide to accept the second of the two propositions made by the Committee concerning the Reynolds money, viz., the use of it for the erection of halls for boys, or for scholarships for boys, you will consent to allow the use of it during the present year and the following, namely the year which closes July 1, 1899 for scholarships; the income to be preserved until the income has been secured for the erection of a building.

Yours very truly,

I write of the important of the Board of Directors to profit.

We want to learn whether to accept the results of the new President.

If you have a committee to examine the President's report, you

are at liberty to call upon me at any convenient time. For your convenience, I will account to show how the work was done.

For your information: the President is in the office of Mr. Smith.

Yours very truly,

(Signed) William E. Lester
Chicago, December 1st, 1903.

President William R. Harper.

My dear President Harper:

I have already given instructions to Mr. Hughston, the Steward of The Reynolds Club, and notified the Executive Council, to the effect that the University expects to make large use of the clubhouse during the three days, December 20th to 22nd; but in order that the clubhouse may be in handsome order upon that occasion I wish that some grates and andirons might be purchased, to embellish the openings of the fireplaces, which, at present, are somewhat cavernous in appearance. Mr. MacLean tells me that the appropriation for furniture is exceedingly low; but the large room on the second floor south really needs a large table, to set it off. The table at present there is too small, and really mars the effect of the room. Would it be possible to get a large table in the near future?

May I inquire as to what arrangement has been made with reference to the book collection of Mr. Selfridge, of which you wrote to me some time since? You will recall that I wrote you to the effect that the Club would be very glad to do everything possible to make such an exhibition a success. I understood from your letter to me that the matter had been put in the hands of Mr. Newman Miller, and that the exhibition would take place about the tenth of December, but I have had no further information.

I saw that a complimentary Associate Membership ticket was sent to Mr. Murphy yesterday morning.

Very truly yours, [Signature]
Mr. President Martin:

I have transmitted to the President of the Republic of the Congo and to the President of the United Nations a letter of the Congo outlining the steps taken to ensure the safety of the Congo's national parks in the wake of the recent conflict. The letter highlighted the importance of maintaining law and order in national parks.

I was unable to attend the opening of the Congo's national parks due to other commitments.

On this occasion, I wish to express my gratitude and appreciation to the President of the Republic of the Congo and the Secretary-General of the United Nations for their support.

I trust that this initiative will contribute to the preservation of the Congo's natural heritage.

With best regards,

[Signature]
March 20th, 1903.

President William R. Harper,

The University of Chicago.

My dear President Harper:

As I am upon the point of leaving for a six months' vacation abroad, may I direct your attention to the cause of the Reynolds Club? My own interest has been so great during more than a year, in the progress of the students' club, that I am naturally concerned as to the continuance of my work. If I may be allowed a suggestion, I should like to have you think of Professor Alexander Smith as one to assume the direction of affairs in my absence. In the first place, he is to be in continuous residence. Moreover, Professor Smith is very familiar with the student body and with administrative matters in the University. He was, I believe, a charter member of the Edinboro' Union, and this experience, united with his activity in the Quadrangle Club, seems to me to make him a peculiarly desirable choice. Since much of the work to be done in the matter of the Club House during the next few months has to do with its furnishing and equipment, it might be of advantage to consult with Mr. MacLean as to the appropriation which will be
Practically All that is known to the resient...
floors, and an automatic apparatus for setting up the pins, so that there is no expense for service. These alleys can be installed for $150.00 each, and it is possible even that a reduction of 5% may be made upon this for cash payment. Their existence in the clubhouse would go far to promote the social interests of the club. Mr. Mac-Lean and Miss Wheeler think that the basement could be simply fitted up for such a use without great expense.

3) I hope to have a five-cent telephone installed in the clubhouse as soon as practicable. This is the same sort of telephone as that for the use of the students in the Information Office.

If convenient for you, I should like to confer with you regarding the desirability of a separate Steward for The Reynolds Club.

Very truly yours,

[Signature]
Dear Sir,

...
made in this matter. I shall give the necessary data pertaining to the Club House which I now have, into the custody of the Recorder, from whom my successor may secure them.

Very truly yours,

[Signature]
the Ministry of Defence

[Handwritten text]

- [Signature]

[Handwritten text]
November 5th, 1903.

My dear President Harper:

The Reynolds Club Commission today decided to grant the request made by you that the library of the clubhouse may be used on Friday evening, November sixth, for a reception to the Moseley British Educational Commission. I have arranged with Sup't. MacLean to have proper checks prepared, and Mr. Hughston, the Steward, will see that the coats and hats of the guests are properly cared for.

As to the matter of Mr. Selfridge's exhibit, the Commission is ready to put the library at your disposal, but expresses the wish that the University will bear the expense of renting the proper exhibition cases and see that Mr. Selfridge's books are insured against both fire and burglars. I should suggest that Mr. Newman Miller should take charge of this matter, as he conducted the rare book exhibit at the Quadrangle Club last year. The clubhouse will agree to keep a man on duty in the room continually during the exhibit, which, I understand, is not to be for longer than one week. Will it be necessary, however, to have the exhibit open to the public before two o'clock in the afternoon? The Commission thought not: that if the exhibition is open from two o'clock until ten in the evening it will be sufficient. If the room must be kept open all day, it will en-
5747 Washington Avenue,
Chicago, October 7th, 1903.

President William R. Harper,
The University of Chicago.

My dear President Harper:

The Commission of The Reynolds Club met on Monday, October 5th, and elected the following officers:

President, Howard J. Sloan, of the Senior College.
Vice-President, Arthur E. Bestor, of the Graduate School.
Secretary, Charles E. Elliott, of the Divinity School.

The Treasurer's office, provided by the Constitution, was not filled, in view of the fact that under the present temporary arrangement it is required that all requisitions shall be signed by me.

It was resolved that the Whole Commission act as a house committee for the clubhouse, and a special committee of three was appointed for the billiard room. H. D. Sulcer was appointed Librarian.

I have arranged with Mrs. Dixon that sample copies of magazines and other periodicals sent to the Library shall be put in the library room of The Reynolds Club, and I hope also that the University Press will be able to send such magazines and periodicals as it receives by way of advertising.

It is our hope, as soon as the workmen are entirely out of the building and sufficient furniture is there, to encourage the use of the clubhouse, and especially to get the men in the habit of hav-
President William E. National
A University of Chicago
My dear President Harper:

The Commission of the Evanston Campus met on
Monday, October 7th, and selected the following officers:

President, Honorary President of the Senate College
Vice-President, Assistant President of the Graduate School
Secretary, Chairman of the Board of the Commission

The Commission was planning on forming a part of the Commission's work not fitting into any of the other parts of the current commission.

I was therefore that the whole Commission was a large committee of three new appointments.

I have attached the list of names that require immediate attention:

I have received with interest the report of the committee of three new appointees.

I have received with interest the report of the committee of three new appointees.

I hope to be able to see you soon to discuss the recommendations and to announce the new

I hope to be able to see you soon to discuss the recommendations and to announce the new

I hope to be able to see you soon to discuss the recommendations and to announce the new
ing a club night. To this end a Programme Committee was appointed, to see if it would not be possible soon to get up an entertainment, to be given entirely by student talent.

As to the disposal of rooms, which you specially inquired about: that matter is largely regulated by the paragraph of the constitution providing that student organizations may secure the use of parts of the clubhouse, on application to the house committee, but that not more than two rooms shall so be set aside at once time. In the discussions upon this matter, in both the Board of Student Organizations and in the Council, it did not seem advisable to give the exclusive control or use of a room to any specific organization, on the ground that such action would deprive the members of the club of the use of a portion of an edifice intended for all. Moreover, it was thought that such an action might be the cause of dissatisfaction and be thought to indicate partiality. The rule is liberal enough to accommodate all the students if they simply remember to notify the Secretary far enough in advance.

Exception has been made with regard to the two tower rooms. The Chicago Alumni Association has, as you know, agreed to furnish the main tower room, and it is intended that the upper room shall be for the use of the band. This room is easy of access, somewhat separate from the clubhouse proper, and the tower room, if fitted with lockers, would make an excellent place for the members of the band to keep their instruments in.

As the Steward should have a room in the clubhouse, and as two of the janitors have to be accommodated, Miss Wheeler has suggested that the former be permitted to occupy the east room on the third floor (intended for the use of the Steward from the beginning), while
AE the account of my non-attendance at the Annual Meeting of the National Association of the students of Women Teachers, held at the University of Illinois, I am unable to report on the proceedings of the conference.

As the account mentions, there was a discussion on the importance of the committee work being efficiently conducted. It was noted that there was a need for better organization and coordination among the various committees. The importance of regular meetings and the need for minutes to be kept were stressed.

The committee work was divided into several sections, each headed by a chairman. The main focus was on improving the educational standards and preparing the students for teaching.

The report also mentioned the need for more resources and funding to support the work of the committee. It was suggested that the association could seek financial support from the government and private organizations.

Moreover, it was emphasized that the committee work should be transparent and open to feedback from the members. The importance of regular reports and updates to the membership was highlighted.

The report concluded by expressing gratitude for the support received and the contributions made by the members. It was hoped that the committee work would continue to improve and benefit the students of women teachers.
the larger of the two rooms back of the theatre be assigned to the two servants. The advantage of this arrangement is that the servants have an easy way of access to their room other than the main stairway and the theater. The other room back of the stage can be reserved for a ladies' dressing room in case of dramatic performances, while the men can use the tower-room for such purposes.

I have almost completed arrangements for the barber shop. One, Pat McClure, barber by profession, formerly trainer here, of whom Mr. Stagg, Dr. Raycroft and Mr. Gale all speak well, who was later with the University of South Dakota and is now trainer of the Purdue team, has applied for the position. In the Winter time McClure has regular employment in the Morrison Hotel, is said to be a good man and popular with students.

There are three other matters I hope to see carried through.

1) The Book Lovers' Library has a book plan known as "The Bodley Library", under which arrangement a club or other similar organization can rent books, in quantities of 100, 250, 500 or 1000, at the following prices: $100., $210., $375., or $600., per annum. Monthly changes will be made in lots of 25, 50 or 100, the only charge being that for transportation. The Book Lovers' Library keeps the volumes bound. It seems to me that this is a desirable arrangement under our present circumstances, provided that enough memberships are taken to warrant the annual expense. At least it seems the cheapest way to provide the students immediately with reading matter and to make the library room what it should be.

2) I should like to see two "box ball" bowling alleys established in the basement. This is a special kind of bowling alley, with deadened
The teacher of the two room back of the little girl being seated at the table

The advantage of the arrangement is that the children
have an easy way of access to fresh room air even when the main air
ventilator may be closed.
The other room back of the stage can be taken

For a teacher, acquiring a room in case of emergency when
the men can use the lower room for smoke purposes.

I have more complicated arrangements for certain phases.

But McGee, under the supervision of Mr. Frazier and Mr. Egan, does his work well. And we can

With the university of South Dakota and to now exist on the beauty

can be supplied for the position. In the White Pine Mission,

And let us employ to the maximum hotel as near as a good

and any further with gratitude.

there are these other matters. I hope to see some progress.

I am the House, first, that a book plan known as "the trouble. It

Then, which arrangement will not affect the vital admission

and can realize your intention in discussing to 100, 200, 300 to 400, per annum.

laborers. To 200. 250 to 300. 250 to 300. is made in order to 50.

Thus has expanded. The board's primary depends the

For that reason, it seems to be part of a sufficient arrangement where

can brace and arrangement. But the cases and other examples are

to maintain the summary existence. At least it seems the operation was

to provoke the students individually with teaching instead of

the library room when to mingle or

I mean this to say that one part "contain the entire explanation in

the agreement." This is another kind of pension which with guarantee.
tail a pretty heavy drain upon the club service as now constituted.

Very truly yours,

[Signature]

James Westlake Thorne
November 9th, 1903.

prove to be impracticable and the source of endless friction. As a matter of fact the friction has already begun.

My dear Mr. Thompson:— Yours very truly,

Yours of November 5th has been received.

Please note that the form of statement in reference to the use of the Reynolds Club House is not satisfactory, "the Commission decided to grant the request". The University does not make a request which may be refused. In other words, the University notifies the Club when it wishes to use rooms. It will not do to have the impression exist that the Commission may or may not grant a request of the University in reference to the use of rooms. Hereafter the matter will come in the form of notification from the University. I am especially desirous that this matter shall be arranged correctly from the beginning.

I note what you say concerning Mr. Selfridge's exhibit and think that your suggestions are excellent.

I do not know by what right the commission has separated Mr. Houston's work from that of the steward of the Club. I do not understand that this arrangement may go into effect until it has been discussed. Please therefore regard it as in abeyance until you place the matter before me officially and it is entirely settled. As the matter appears to me the action is a wrong one and contrary to the constitution. It is certainly the adoption of a policy which will
prove to be impracticable and the source of endless friction. As a matter of fact the friction has already begun.

By dear Mr. Thompson—Yours very truly,

Yours of November 9th has been received.

Please note that the form of statement in reference to the use of the Reynolds Hall room is not satisfactory. "The Commission decided to grant the request." The University does not make a request which may be refused. In other words, the University notifies the Club when it wishes to use rooms. It will not do to have the impression exist that the Commission may or may not grant a request of the University in reference to the use of rooms. Hereafter the matter will come in the form of notification from the University. I am especially desirous that this matter shall be settled harmoniously from the beginning.

I note what you say concerning Mr. Selfridge's exhibit and think that your suggestions are excellent.

I do not know by what right the commission has separated Mr. Austin's work from that of the steward of the Club. I do not understand that this arrangement may go into effect until it has been discussed. Please therefore regard it as in abeyance until you place the matter before an officially and it is entirely settled. As the matter appears to me the action is a wrong one and contrary to the constitution. It certainly the adoption of a policy which will
A matter of fact the friction and strain that you placed on the name of "John, your very truly,"

Wm. Howes, Jr.
Dear President Harper:

I have sent my resignation to the Executive Council which will doubt be accepted today. In leaving the club as an official after serving over a year as secretary and president, I would like to submit a few observations that may be of some use to you.

As to the financial side:

I have asked Mr. Robinson, the treasurer, to prepare for you a financial report for the year. This will show you: (1) that the club has met expenses for the year and installed the bowling alleys at a heavy expense, (2) that there is no considerable surplus. To this means that only very careful management will enable the Club to meet running expenses and by careful management I do not mean so much, avoiding extravagance in the matter of help, etc., as I do relative to the policy of the Club toward its members and members of the university. The first year taught us that it is absolutely essential that a strict watch be kept on the door if we can hope to keep the membership up to what it should be; that there are a great many students in the university who have no respect for their honor when there is an opportunity to get something for nothing. In short, if the strictness discipline is not maintained the membership will dwindle because the 'grafters' find it unnecessary to join the Club in order to enjoy its advantages.

There are two matters to be considered in connection with maintaining this strict discipline. In the first place, some rigid restrictions must be placed on clubs, (like the classical club for instance) in their use of the Club. Many of the members of such societies care for the Club only on the occasion of the meeting of their club. If they can have the free use of the Club at such times they have no occasion
for becoming members of the Club. This means that several hundred students do not help to maintain the Club yet they enjoy its privileges. The council is now working on an amendment to cover this point.

Then as to faculty members. Perhaps fifty really use the Club. I believe that membership should be solicited from them. I may be wrong in this matter but I know that the Council would be glad to have a hint from you on this matter. While the Club is primarily for the students the members of the faculty do use the Club but at such times when it is impossible for the Club to require membership as at university receptions etc. While I realize that this is a delicate matter to handle I have concluded that the only way to reach these people is through personal solicitation. Would the University frown on such a policy?

As to the servants:

There is always room for improvement in this matter. At present I have considerable confidence in the servants now employed. Mr. Caldwell is an honest, clean, attentive fellow. He is universally liked by the students. He is fast becoming acquainted with the needs and requirements of the room and I believe that he is a success. He was very dull in the matter of keeping books but this matter has been practically taken out of his hands and placed with the auditor. Mr. English, on the door, is an expert in the management of the billiard tables and a good doorman. A few sharp reprimands served to teach him his duties and authority and since that time he has been a good servant. The colored help is first class. It is next to impossible to keep the Club in trim shape all of the time for the work of the servants is simply that of building up continually what has been torn down by parties etc. It is not always that the Club can be found
parties etc. It is certain then at times that the Club may be found a bit torn up. On the whole however, I believe that the present corps is efficient and safe. You may have some suggestions on this point that would be valuable to the council.

As to the officers:

There is a vast amount of work to do in connection with an official position. I believe that I can truly say that I have given an hour a day to the duties of the offices of secretary and president. There is enough 'honor' in the office of president to justify this expenditure of time. There is not much 'honor' attached to the other offices. This fact has lead me to the conclusion that a poor student—poor financially—cannot afford to accept an office. The affairs of the Club are now managed. Three of the officers have a great deal of work to do—the president, the secretary and the treasurer. I believe that the work of the secretary would be more satisfactory if they were given a living room in the Club. There are several rooms that might be fitted up, for this purpose at a very little expense. These rooms are not used at present. Room rent to many students is a great help. It has happened that the students who have filled these positions have been students who have been working their way through school. The council has voted to grant the use of a room to be used jointly by the secretary and treasurer on two occasions. Both times the word was brought to us that the university was not as yet ready to grant this request. The poor student who accepts one of these positions makes an unnecessary sacrifice. I would most strongly urge that the council be given authority to make this grant possible. The librarian might be added to this list and then perhaps
The Victoria Club
78 First Street
Chicago, Illinois

October 10, 1934

Mr. John Doe

Dear Mr. Doe,

I am pleased to inform you that your application to join the Victoria Club has been approved. We are confident that your presence will enhance the social and cultural life of our esteemed organization.

The Club is a private social club located in the heart of Chicago, offering a range of activities and events for its members. Our membership is restricted to those of high standing in the community, and we take great pride in maintaining the highest standards of conduct and etiquette.

Please note that your membership will commence on November 1, 1934, and you will be required to attend the next scheduled meeting, which will take place on November 15th, at 7:00 PM. At the meeting, you will be introduced to our members and given an opportunity to ask any questions you may have.

I look forward to your participation in our activities and I am confident that you will find our Club to be a stimulating and rewarding experience.

Sincerely,

[Signature]
Chairman, Victoria Club

[Address]

P.S. Please bring this letter to the meeting on November 15th.
it might be possible to get some work out of the librarian. It is to the library that surplus funds of the Club should next be directed. I believe, but it will be some time before much money can be expended in this direction.

I have written you at another time concerning the seeming poor condition of the wooden fixtures. It seems that unseasoned wood was selected.

I have one plea to make for the newspaper boys on the territory. The University makes a charge of 5 cents for the use of the telephones. Many of the papers of the city will not reimburse the boys for this money. As the newspaper service is free to reporters from all other points in the city, the University could lose but little by granting the free use of the phone, say in the Reynolds Club, to the reporters. After having spent four years on the 'yellowest' paper in the city, I am convinced that the student reporters are doing a great deal for the University and that they are a great deal better than regular staff men would be. The University owes at least some consideration to these hard workers. True the boys are glad for this opportunity to earn their way through college. On the other hand, they are entitled to some consideration. The free use of this telephone would not be much of a concession on the part of the University and on the other hand would be a great help to some of the boys.

I have already written at too great length. I want only to say in closing that I leave the University of Chicago with considerable reluctance. The training that I have received here has been a valuable lesson to me. I shall always be glad to do what I can for the University and you President Harper.

Thanking you for this indulgence I am,

very truly yours,

Ray D. Keen
The query is not clear. It appears to be a letter, but the text is not legible. Please provide a clear and legible version of the document.
January 25th, 1905.

President W. R. Harper:
Mr. J. W. Thompson,

The President, Harper:

My dear Mr. Thompson:-

The other day, in sending me a notice my statement on the bottom of the letter did not quite convey my thought. What I wanted was a list of the members for every dormitory and fraternity, for the autumn quarter, and will send it to you if so desired; but I am not certain that you wish to consult this list. As to the present quarter, I have already had the pleasure of reading the statement concerning the Phi Rho Sigma Society, you wrote across the bottom of the letter. "Will Mr. Thompson please secure a list of members from the various University houses?" I have a list of house heads and councilors of the various University Houses.

I have already had the pleasure of reading the statement concerning the organization of the Reynolds Club in the Record for November. I have a list of house members for every dormitory and fraternity, for the autumn quarter, and will send it to you if so desired; but I am not certain that you wish to consult this list. As to the present quarter, it is not advisable to attempt to get a house list immediately, but to wait until the end of the first term when all fraternity initiations will be over.

One other matter: You asked as to whether there is any extended statement of the origin and organization of The Reynolds Club, beyond that in the constitution. You will find in the University Record for November 1903 a column upon the origin and organization of The Reynolds Club, which may be supplemented by the account in the Annual Report of the Director of University Houses for the last year.

Yours very truly,

[Signature]
My dear Mr. Throop:

The department of the interior of the
Army is not under control of Congress. Am I wrong in a point of the

peace and conciliation of the American University?

I have pleasure in the pleasure of receiving the statement concerning

the organization of the department and in the recapitulation

Yours very truly,

W. R. Herbe
President W. R. Harper:

Dear President Harper:

The other day, in sending me a notice regarding the Phi Rho Sigma Society, you wrote across the bottom of the letter: "Will Mr. Thompson please secure a list of members from the various University houses?" I have a list of house members for every dormitory and fraternity, for the autumn quarter, and will send it to you if so desired; but I am not certain that you wish to consult this list. As to the present quarter, it is not advisable to attempt to get a house list immediately, but to wait until the end of the first term when all fraternity initiations will be over.

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Yours very truly,

[Signature]
Dear President Harper:

In order to prepare me a notice

regarding the appointment of the Head of the Department of the various "University Heads," I have a list of names

from the various Departments. I am not certain that you wish to consider these, but I am not certain of your view. I will send it to you if you so desire, and I am not certain of the head of the Department.

Please let me know if you wish to consult with me on this matter.

I have not reached a decision to accept the position of the Head of the Department.

One other matter: You asked me to write a paper for next year, concerning the history and organization of the University. You will find it in the University Record for 1909. This paper, however, is not complete and

Professor of "University Heads," which may be supplemented by any convenient information to the Director of University.

Honor for the past year.
November 7th, 1904.

President W. R. Harper.

My dear Dr. Harper:

In reply to your letter of October thirty-first, regarding the proposed changes in the constitution of the Reynolds Club, I would say that I do not understand that the chairmanship of the House Committee is taken away from the Secretary. But the power to engage and to discharge employees is transferred to the Steward,—a recommendation in conformity with the practice of most clubs, for no steward could hold his office long who had not this authority over those in his employ.

I have sent to Mr. Keehn the changes made on page nineteen, as you request.

Yours very truly,

[Signature]
In reply to your letter of October 20th, I am happy to report the progress of the proposed procedure to the determination of the

I want to clear the air and to express my concern that the decision of the House Committee to reject the nomination of the President was not made in a way that is consistent with the procedures and rules of the House. I hope that you will be able to see the error in the explanation

I have sent you a copy of the agreement on these lines.

Yours very truly,

[Signature]
September 1st, 1905.

Dear President Harper:

I have for a long time believed that the existing system of The Reynolds Club needed radical change, and your conversation with me the other day leads me to make the following suggestions. I may say in passing that Sup't. MacLean and Mr. Arnett, the first of whom is interested in the care of the building, the other in paying the bills, agree with the opinions expressed in this letter in part or in whole. For we three have talked the matter over together. Unfortunately, it was not possible to find Mr. Merriam, whose intimate acquaintance with the running of the Club during the past year would have been valuable. But all three of us, from actual observation and experience, know the inside working of The Reynolds Club pretty well.

I venture to suggest consideration of the following changes:

1) That the business administration of The Reynolds Club be entirely divorced from student control and authority.

2) That the management be combined with that of the Hutchinson Commons, under one and the same steward.

3) That the student-officers of The Reynolds Club be elected quarterly from the members of the Senior and Junior College Councils.

4) That instead of the existing arrangement as to membership dues, a uniform fee of $1.00 per quarter be required of every
Junior and Senior College man or Unclassified student; the same to be collected on the tuition bill at the Registrar's office and the sum thus collected credited to The Reynolds Club account on the Auditor's books.

In favor of the first and second propositions it may be said that The Reynolds Clubhouse is an integral part of the series of University buildings, and to administer it in a different way from the others is both uneconomical and confusing. Mr. Boylan probably would take charge of The Reynolds Club for an additional $25 in monthly salary, and thereby simplicity, order, and economy would supplant the confusion, negligence, and extravagance which has prevailed in the administration of The Reynolds Club more than it ought to have done. The present Steward is receiving $1,000. From $600 to $700 could be saved by the change suggested. There is no reason in the nature of things, it seems to me, why the students should control the material side of The Reynolds Club.

This brings me to the third suggestion. Student government of The Reynolds Club never has been broadly representative of the activities and interests of the student body. It has fallen into the hands of a clique. Moreover, I believe that the undergraduate body as a whole has not enough sense of business responsibility or experience wisely to be entrusted with the handling of $4,500., the average annual income of the Club. Mr. Arnett and Sup't. MacLean can give you abundant testimony on this head. I might add, though I say it with caution, that the last year has afforded examples of
To students and faculty members in University of Chicago:

The University's financial situation is of great concern at this time. The University has been hit hard by the recent economic downturn and the financial crisis. Despite these challenges, the University is committed to maintaining its commitment to academic excellence and its role as a leader among the world's premier institutions.

The University has implemented several measures to address its financial difficulties, including budget cuts and fundraising initiatives. The University is also exploring alternative funding sources and seeking partnerships with external organizations.

We encourage all members of the University community to continue to support the institution in any way they can. Contributions, whether large or small, are greatly appreciated and will help ensure the University's continued success.

Thank you for your understanding and support.

The University of Chicago
a practice dangerously near to "grafting." I believe the solution of the matter is to divorce the business management and the social activities of the Club entirely. Why not have the student-officers, the President and the Secretary (no student Treasurer will be necessary) chosen from the Senior and Junior College Councils, which are the ablest and the most active group of students in the University? This arrangement would focus the best force of the undergraduate student body upon its natural point of interest, and by enlisting the voice and the vote of the whole undergraduate body prevent cliqueness and machine politics. "Student government", as it has prevailed at the Club, has been a distortion. "Student government" as exemplified in the conduct of the Councils has been a fine feature here.

The last recommendation is the one that seems to me the most difficult of all. I know it is a serious thing to increase the fees, even though the amount he but a dollar, but the actual cost of membership in The Reynolds Club for those who use it will be less than one-half what it has been in the past. As things now are, many who would like to join are reluctant to pass the gauntlet of the membership committee, whereas if a man had paid his fee he would know his rights and assert them. As an offset to the imposed fee, I should advise allowing free use of the billiard and pool tables and the bowling-alleys.

I believe this scheme is morally and financially advisable. Last year there were 264 men in the Senior College, 445 in the Junior College, 176 Unclassified; total, 885, = $885. The greater proportion of the members always will be, and I think should be,
I propose the adoption of a resolution to approve the proposed management and the society of the matter to include the principles mentioned and the society of the club activities, with not have the assumed-cases without the demonstration of the club activities.

The financial council must know the basic plan of headquarters and the

undertaking. The management society knows the basic plan of headquarters and the undertakings on the move and the voice of the writer undersigned to this.

"Scientific Government" prevents either means and makes policy. "Endora" is to be the protection of the club. It has been a tradition to the conduct of the conduct and basic

scientific government" as explained in the conduct of the committee and basic

The last recommendation to use one that seems to me the worst.

If I knew I was a politician that is to increase the attempt to tell. I have known for a long time as if I were a politician. I have known how do you conduct in the headquarters in the headquarters. If you know one-half as to near the floor. I am certain you can learn how to do it. I have known that to join the statement as learn the conduct to the resources from the people. If you can learn how do it as a politician to this in.

We are only a politician that one of the leading characters. We are only a politician to this in.

I propose this in order to support the fundamentally necessary.
of the undergraduate body. Arrangement could easily be made for
the membership of men from the professional schools and for associ-
ate members from the faculty and alumni, so that the annual total a
would be, on a very conservative reckoning, at least $3,000 (I
think $3,500 would be a fairer estimate). Mr. Arnett informs me
that for the year ending June 30, 1905, the receipts of The Reyn-
olds Club were $4,458.10; the disbursements, $4,460.08. In round
numbers, therefore, the actual expenses have been $4,500. Thus
there is a difference of $1,000 between the actual income and the
estimate of $3,500 made above. Now even assuming that under the
new arrangement proposed, the income of the Club were no more than
$3,500, the Club could be made self-supporting. For, as I have
pointed out, Mr. Boylan would probably undertake the joint manage-
ment of the Commons and the Reynolds Club for $25 addition per month
to his salary, which would save exactly $700 out of the amount at
present paid to Mr. Caldwell, the Steward of the Club; moreover,
the barber-shop can be made to pay, with proper management; again
I think Mr. Boylan could dispense with one of the men Caldwell
seems to find necessary. So that I do not see why a total of
$1,000 cannot be saved by careful management.

I hope you will give the matter of The Reynolds Club early
consideration, for a radical change seems to me to be necessary
there, and for that change to be made smoothly and successfully
it ought to be made on October first.
If you could find it convenient to give Mr. Arnett, Sup't. MacLean, and myself, a joint hearing, what I have so inadequately expressed in this letter, I feel sure, could be made clear.

Very truly yours,

[Signature]
If you could line up convenient to give Mr. Andrews, and
Wednesay, my schedule, a joint venture, and I have so accordingly
experienced to this letter, I feel we can put some there.

Very chart yours,

[Signature]
October 12th, 1905.

President William R. Harper, an association, both as members at the University of Chicago, could be that I find it difficult to formulate questions based on the letter of Mr. Thompson in regard to the Reynolds Club because I am at variance with his attitude. It goes, of course, without saying that from the point of view of economy and efficiency the management of the Reynolds Club leaves much to be desired. Better service could almost certainly be gained at less cost if the University took charge of the building which the Club occupies and administered it. The question is, however, should we regard the Reynolds Club as what it purports to be, a club for students managed by students, or as a recreation plant, conducted by the University in the same way that the power plant is conducted, for the students, to be sure, but not by them. My own feeling is that one of the benefits which the students self-reliant organization which a university in a
should secure from the Reynolds Club is experience in conducting the affairs of an association, both as members and as officers. My idea would be that they should feel themselves responsible for the welfare of the Club and take pride in its success, or be ashamed by its failure.

Of course the Club is conducted in a University building and for its own reputation the University cannot permit it to go into bankruptcy or incur disgrace. With this understanding, so long as it meets its bills as seems to me it will be advisable, in the long run, for the University to keep its hands off, certainly not to impose itself to any extent beyond recommendations to the officers of the Club and moral suasion. I have no doubt, as I have said, that better service can be provided if, to quote Mr. Thompson, "the business administration of the Reynolds Club be entirely divorced from student control and authority", but would it any longer be a students' club? Would it be the kind of a self-reliant organization which a university in a
Point secured from the beginning of the group to experience and to congratulate the attitude of an essential part as members may be of their own. They especially feel that the requirements for the men of the group and take pride in the result of the agreement of the letter.

Of course, the group is composed of representatives from the university and the state and can then represent the university's correct position of its position. With this understanding, the group is working to keep the peace in the future.

In the long run, the university is to improve itself to win the peace beyond recommendation to the attitude of the group.

I have no doubt as I have to say that the better we are doing, the better for the university to the group.
strong western city, noted for its enterprise, ought to foster?

I agree with Mr. Thompson that the management, so far as the care of the building, in other words the fundamental objection to the recommendation that 51.08 be required of every college man for Club dues as the one already states, that the Club ought to represent the voluntary impulse of our students instead of being imposed upon them. There is the further objection to the suggestion that it would bring about one fee for men and one for women unless already been appointed for the present academic year so that the suggestion is not immediately practicable. In accordance with my general conviction that the Club ought to be in every possible sense a student University to the support of the Club. Neither of these alternatives seems feasible.

I have written thus fully because, after talking with Mr. Shepardson who agrees with me, I feel that Reynolds Club at the present time, but the same difficulty as is Mr. Thompson's argument he is attacking difficulty of factions has appeared again and again in the problem from the wrong direction. The scheme the Councils in the election of leaders of the promenade. The Councils would not insure a more repre-

At the same time I have put in the form of questions
sentative choice of officers and they would be inconsistent with the principle of home rule in the Club. It is clear that no form of statement could be devised which would be justified.

The fundamental objection to the recommendation that $1.00 be required of every college man for Club dues is the one already stated, that the Club ought to represent the voluntary impulse of our students instead of being imposed upon them. There is the further objection to the suggestion that it would bring about one fee for men and one for women unless $1.00 was added to the women's fee and devoted to the Woman's Union, or $1.00 was deducted from all tuition fees paid by men and $2500 was turned over by the University to the support of the Club. Neither of these alternatives seems feasible.

I have written thus fully because, after talking with Mr. Sheppardson who agrees with me, I feel that acute as is Mr. Thompson's argument he is attacking the problem from the wrong direction. The scheme would work smoothly, the wheels would be well oiled, but at the end he would have a machine, not a club. At the same time I have put in the form of questions
the points which he raises so that they can be laid before any body of men without committing us. It is probable that no form of statement could be devised which would not arouse the suspicion of the members of the Reynolds Club or the Reynolds Club officers and create a feeling that the University was trying to manage them.

Your very truly,

H. P. Chandler
Secretary to the President
the Senate adjourned to recess so that they can be free

persue any part of new without committee work. It is

preparing fresh for those at recess. As soon as the

within must not change the composition of the tempera

and create a feeling that the University may be fre

good usage then.

H. L. Chandler

Secretary to the President

Washington, D.C., July 10, 1926

I have written the Senate Committee, after Senator

with 66 of the Senate and the Senate. The Senate

the President that the Senate Committee be

If any extra time I have, but if the time of business

[Signature]
I lay these before you, therefore, without in any way committing the University or myself because we on our part are not the questions in regard to the Reynolds Club.

I. Could the University advantageously use

Those of us who are familiar with the Reynolds Club, both as students and as members of the Faculty, feel that it has not yet realized altogether the expectations that were formed at the start. The men of the University have not attended it as much as we hoped, in short, it has not filled the place in the life of our students that we feel it ought. I know that in making this statement I am voicing your convictions as much as my own.

Reynolds I am not prepared to offer a remedy. I have been turning over in my mind, however, a number of questions which I should like to suggest for your consideration. I myself am not at all clear as to what I think on the points which are raised.

It may be that none of the suggestions should be followed. On the other hand, it may be that they contain possibilities of improvement. I am sure that it can do no harm to present them for your consideration.
I am not prepared to offer a remedy.

I have been concluding that the mind, however a number of decisions and actions I have taken to agree with the question as of which are not at all clear to me.

I say that no part of the suggestion many be lost.

Todays on the other hand, if may be true that some.

I am more that
I lay them before you, therefore, without in any way committing the University or myself because we are seeking for light.

1. Could the University advantageously undertake a larger share in the management of the Reynolds Club, assuming entire responsibility for the financial policy of the Club and the care of the building?

2. Could economies be effected by combining the management of the building occupied by the Reynolds Club with that of Hutchinson Commons under the control of one steward?

3. Would the election of officers of the Reynolds Club by members of the student Councils result in a more representative choice and give more satisfaction to the members of the University?

4. Would it be advantageous to add a uniform fee of $1.00 per quarter, in the case of all men in the Junior and Senior Colleges or Unclassified Students, to the regular charge for tuition, this charge to be collected on the tuition bill at the Registrar's office and the amount resulting credited
I feel from before you, president, without to any
constitution the University at present becomes as we con-

But the answer is not right.

If, in the University, the Senate meet for the first time, get a bill, a letter, some to the management of the Roy-

order of the Senate, it contains our, the university's, support, for the

interests both of the Union and the State of the

organized.

for the University, of the Senate, of the Constitution, of the Faculty, and of the

3. Want of the selection of officers of the

Resolutions and amendments of the Senate and the committee

recollect to those respecting admission of any more

statement to the orders of the University

your, Mr. 0.0., your committee, of the case of Mr. 0.0. in

the University and Senate, the question of the constitution's, the

general, to the Senate, officers for election, and the

regeneration of the Senate and the Senate, Lemont, and the
October 12th, 1905.

to the Reynolds Club account on the Auditor's books. I invite your candid consideration of these questions and an expression of your best judgment.

The object of us all is to advance in the best way the interests of the Club which we wish to see preserved. Formulate questions based on the letter of Mr. Thompson in regard to the Reynolds Club because I am at variance with his attitude. It goes, of course, without saying that from the point of view of economy and efficiency the management of the Reynolds Club leaves much to be desired. Better service could almost certainly be gained at less cost if the University took charge of the building which the Club occupies and administered it. The question is, however, should we regard the Reynolds Club as what it purports to be, a club for students managed by students, or as a recreation plant, conducted by the University in the same way that the power plant is conducted, for the students, to be sure, but not by them. My own feeling is that one of the benefits which the students educational organization wants is university in a
June 28th, 1905.

The Executive Council of the Reynolds Club,

The University of Chicago.

Gentlemen:

Mr. Ernest M. Quantrell, President of the Reynolds Club and the Chariman of the Reynolds Club Commission has evolved a plan for reaching the graduates of the high schools and endeavoring to bring them to the University which meets with the hearty approval of the University. Mr Quantrell is authorized to go ahead with the execution of the scheme and we are pledged to cooperate with him in all proper ways. It seems wisest to center this work in the Reynolds Club itself and for this reason we should like it if the Council would permit Mr. Quantrell to make his head quarters in the living room on the third floor of the Reynolds Club. We count on your approval of this suggestion.

Yours very truly,

H. P. Chandler
Secretary to the President
June 28th, 1906,

The Executive Committee of the Regents' Club,

The University of California,

Gentlemen:

We, Ernest M. Croul, President of the Regents' Club, and John A. Barrows, Chairman of the Regents' Club, believe that it is necessary to request the Executive Committee of the Regents' Club to grant permission to the University to purchase a plot of land for the Regents' Club to locate a new school and to raise funds for the University. We, Croul and Barrows, are pledged to cooperate in the execution of the scheme and we are pledged to cooperate with the Regents in the Regents' Club. It seems wise to place this matter in the hands of the Regents' Club to make the necessary arrangements for the purchase and sale of the property. We, Croul and Barrows, are pledged to cooperate in the Regents' Club. We, Croul and Barrows, are pledged to cooperate in the Regents' Club. We, Croul and Barrows, are pledged to cooperate in the Regents' Club.

Yours very truly,

H. P. Croul
Secretary to the President
Chicago, October 27, 1913

Dear Mr. Parkinson:

Sunday morning I took occasion to go through the Club house examining the material condition of the building. Several things which occurred to me I note for the consideration of the council.

The Correspondence Room is, in view of the beauty of the rest of the Club, really disgraceful. The brownish ceiling and green walls are excellent, as also the woodwork and slate colored dado. The golden brown rug half covered by maroon canvas is most offensive to the eye. The red rubbed into the furniture with the high glaze to the furniture gives a cheapness to the room quite out of keeping with the rest of the Club. The shiny brass inkwells and bright blue blotters add to the chaos of colors. May I suggest that we get Miss Langley to look at the room and suggest some re-arrangements? I rather think that a slate blue rug completely covering the floor would, with the minor changes necessary in the furnishings, solve the problem. May I urge, however, that an expert
like Miss Langley undertake this matter rather than any of the Club employees?

In the south-east corner of the second floor south room there is evidence of water running down from the floor above. Has this been corrected?

At one time picturesque logs were placed in the fireplaces. Did this induce the collection of rubbish to such an extent as to make to removal of the logs desirable? If the fireplaces could be kept clean, I think the addition of the logs would add to the effect.

In the Billiard Room a very undesirable precedent is being set by the nailing of a poster in the panels and the swinging of inter-scholastic fobs against the wall. My chief reason for favoring the big show-case was to get this sort of thing into the show-case where it belongs.

The calendar graciously given to us by the Woodlawn Savings Bank spoils the neatness of our entry. No advertising should be permitted in the Club. Let us buy a calendar pad if necessary and place it on the bulletin board.

The white disks around the cuspidors in the
Reading Room remove that room from the class of best rooms in Chicago to the class of second-rate bar rooms. If we must have disks for the protection of the rugs, can we not get some dark green ones, or at least dark rubber color ones? I note four coat-hangers in this room also. When the coats are on these hangers it changes the room entirely from a dignified room to a common-place one. I quite understand the necessity of provision for coats and hats. Along the West wall, however, our bookless cases will have more than enough room for the placing of hooks inside the cases. Four cases would provide more room than these four coat stands can afford and at the same time the dignity of the room would be maintained. It will be a long time before this space will be needed for books. Since the Club has changed front with regard to coats and hats, is it not now possible to educate the Club members out of the bad manners developed by former Club regulations? Since a man can now leave his coat and hat in the Reception or Reading Room without incurring the wrath of the manager, he ought to be respectful enough to
remove his hat in the Club Room.

Sincerely yours,

Secretary to the President

D.A.R.-D.

Mr George D. Parkinson
The Reynolds Club
Chicago
July 11, 1919.

My dear Mr. Robertson:

I am returning herewith Mr. James Vincent Nash's letter of the 9th inst., together with his canceled check in favor of the Reynolds Club for $50.66. I have made the proper notation on the books of the University that the check covers Mr. Nash's contribution to the Reynolds Club library for the current year.

I am quite sure that the University will be glad to receive remittances from Mr. Nash on the endowment fund of $1,000 at any time that it is convenient to him.

Yours very truly,

Mr. D. A. Robertson,
Harper Library.
JULY 12, 1919

My dear Mr. Roper:

I am returning herewith Mr. James Vincent's check in favor of the University and $50.00. I have made the proper notation on his check of the contribution of the University and $1000. of the same amount to the University with the understanding that the University will be glad to receive remittance from Mr. Henard on the endowment fund of $1000. at any time after it is conveyed to him.

Yours very truly,

Mr. D. A. Roper
President
Mr. D. A. Robertson,
Secretary to the President,
University of Chicago.

My dear Mr. Robertson:

Your good letter of the 8th came to hand this morning. In reply to Mr. Arnett's query, permit me to say that the remittance referred to in my recent letter was, as you inferred, my annual contribution for the purchase of books. The delay this year was occasioned by the temporary suspension of the library and the removal of the books owing to the taking over of the Reynolds Club by the military authorities.

With this I am enclosing the paid check, which I find among my cancelled vouchers returned by the bank. Mr. Arnett is at liberty to retain this for his record, if he desires. If I was in error in making the payment direct to the club, I shall be glad to forward checks in future to Mr. Arnett.

Also, I should like to begin soon to build up the $1,000 permanent endowment, which is due in December, 1925. I had expected to make regular payment monthly on this account, but the coming on of the war so soon after I made this proposition, changed all my plans, and such funds as I could spare went into Liberty bonds and patriotic contributions of one kind or another. I presume that Mr. Arnett will be willing to receive remittances on the endowment and give me credit therefor.

Yours faithfully,

James Vincent Nash
RECEIVED
JUL 10 1918
AUDITOR'S OFFICE

Dear Mr. [Name],

Your copy letter of the 6th came to hand this morning. I am sorry to report that Mr. [Name] is not in the office. He is absent on business and will be back here as soon as possible. In the meantime, I have been directed to handle your case.

Please be assured that I shall take all necessary steps to expedite your matter to your satisfaction.

Yours faithfully,

[Signature]
July 3, 1919.

My dear Mr. Robertson:

I have made inquiries regarding the enclosed letter from Mr. Nash concerning the purchase of books for the Reynolds Club. So far as I can learn, this is intended to cover his contribution for this year. If you have not already answered his letter, I would suggest that you inquire if the above supposition is correct. I am returning his letter herewith.

Yours very truly,

Mr. D. A. Robertson,
Harper Library.
July 8, 1919

Mr. George O. Robertson:

I have been inquiring regarding the enclosures.

Please note the recommendations concerning the purchase of parts for the refrigeration unit. As far as I can learn, there is no need to order parts for this purpose unless you have already arranged elsewhere. I want your confirmation of the parts I have mentioned.

I am enclosing the letter for your signature.

Yours very truly,

[Signature]

Mr. J. A. Robertson.

H. E. Parker.
Mr. R. A. Robertson,
University of Chicago.

Dear Mr. Robertson:

Knowing of your interest in the Reynolds Club Library, I am writing you these few lines to inform you how the matter of this year's purchase of books was handled. As you know, owing to the occupancy of the Club by the S.A.T.C. and Y.M.C.A., the library had to be taken out and put into storage temporarily. In the Spring quarter, however, the books were taken back and replaced in the library room.

On checking up, it was found that about 165 volumes were missing. This, of course, represented the entire loss since the establishment of the library. As the books taken were naturally the most desirable and popular volumes, on the suggestion of the officers of the club it was decided to devote the funds for this year's purchase of books mainly to the replacing of the missing volumes. As the request of the officers, therefore, I made a selection of titles from among the list of missing books, to which I added a few new books of special interest, and an order was given to McClurg's. The cost of the books amounted to $50.66, for which I gave my check to the club. Most of the books have been received, and I have donated my services in accessioning, labeling, and cataloguing the volumes.

I am sending a copy of this letter to Mr. Boynton, for his information.

Faithfully yours,

[Signature]
December 3, 1917.

My dear Mr. Robertson:

I beg to acknowledge receipt of your letter of November 30th, inclosing check for $50.00 from James Vincent Nash, covering his annual payment to the Reynolds Club for the purchase of books.

This is not a payment on the endowment, but an annual payment for the purchase of books. Mr. Nash promised on December 1, 1925, to pay the University $1,000. for endowment. Until that time he is paying the interest each year at the rate of $50. per annum, the annual interest payment to be used for the purchase of books. I presume you will acknowledge receipt of the check to Mr. Nash.

Yours very truly,

Mr. D. A. Robertson,
Faculty Exchange.
Dear Mr. A. Reportson,

I am to refer the matter quoted in your letter of November 20th, 1920, to the Office of the Secretary of the Board of Regents of the University of California. This letter is to be referred to the Office of the President of the University for action. I am to be informed as to the action taken by the Board of Regents and to be notified as to the amount of the appropriation required for the purpose of the project quoted in your letter.

The matter is of importance to the University and I am to be kept informed of the progress of the project.

Thank you very much.

[Signature]

Office of the President
THE CONSTITUTION OF THE

REYNOLDS CLUB

ARTICLE I

The name of this association shall be "The Reynolds Club of the University of Chicago".

ARTICLE II

The object of this Club shall be to promote good fellowship among the men of the University of Chicago.

ARTICLE III

Officers

Section 1. The officers of this Club shall be a President, Vice-President, Secretary, Treasurer, and a Librarian. No one shall be eligible to election unless he shall have been a member in good standing of the University of Chicago during three quarters.

Sec. 2. The President shall preside at all meetings of the Club, and at every Executive Council.

Sec. 3. The Vice-President shall fulfill all the duties of the President during his absence or disability.

Sec. 4. The Secretary shall keep the minutes of all the meetings of the Club and of the Executive Council; shall give notice of meetings of the Club and of the Executive Council; shall give notices of election to office; shall notify new members of their election; and immediately after each official meeting of the Club or Executive Council, shall send a report of it to the Board of Student Organizations.

Sec. 5. The Treasurer shall keep the accounts of the Club and perform such other duties as may be required by the Executive Council. Once a year he shall submit to the members of the Club a complete financial report.

Sec. 6. The Librarian shall keep a catalogue of the books and periodicals of the Club, and be responsible for their care.
ARTICLE IV.

The Executive Council

Sec. 1. The Executive Council shall consist of the officers of the Club and two members of the Board of Student Organizations. Four members shall constitute a quorum.

Sec. 2. It shall hold a meeting at least once a month. The Council shall organize during the first week after the annual meeting of the Club.

Sec. 3. DUTIES OF THE EXECUTIVE COUNCIL

a) The Executive Council shall receive and pass upon all reports submitted by officers and committees.

b) It shall have power to direct the policy and appropriate the funds of the Club, subject to the regulations of the University.

c) In case of a vacancy occurring in any office of the Club, the Executive Council shall have power to fill the same for the remainder of the term.

d) The Executive Council shall not lease any portion of the premises of the Club without the approval of the University.

e) With the advice and consent of the President of the University, the Executive Council shall have the power to appoint some person to act as Steward of the Club.

f) The Executive Council shall make all rules for the use of the Club house, subject to appeal to the Club upon written application of fifty members. It may alter or repeal by majority vote any house rule except rule 13.

ARTICLE V

Membership

Sec. 1. Membership shall be limited to men. There shall be four classes of members: Active, Associate, Honorary, and Life.

Sec. 2. Active Membership. All men who are students of the University in residence shall be eligible to active membership in this Club.

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Sec. 2. Active Membership. All men who are students of the University in residence are members of the Club.
Sec. 3. Associate Membership. Any officer or former student of the University shall be eligible to Associate Membership in this Club. An Associate Member shall have all the privileges of an Active Member except those of voting and holding office.

Sec. 4. Honorary Membership. In recognition of his generosity, as executor of the estate of the late Joseph Reynolds, and his interest in promoting the welfare of the men of the University of Chicago, Mr. Jay Morton is declared an Honorary Member of this Club.

Sec. 5. Life Membership. Any person eligible to Active or Associate membership shall be eligible to Life Membership except the right to hold office.

Sec. 6. Admission to Membership. The method of admission shall be as follows:

Application for membership shall be made in writing to the Executive Council, which shall verify the eligibility of all applicants and issue cards of membership upon payment of dues.

Sec. 7. Resignations shall be made in writing to the Executive Council, and may be accepted if the member is not indebted to the Club. Unless resignations are presented before the twentieth day of any quarter, they shall not relieve the resigning members from liability for the dues for that quarter. But a member ceasing to be a resident student shall thereby cease to be a member without resignation.

Sec. 8. Not later than the 10th day of each quarter delinquent members shall be notified of their delinquency by the Treasurer, and if the account remains unpaid ten days after such notice has been given, the names of such members and the amount due shall be posted, and they shall be suspended from the privileges of the Club. If at the end of ten days after posting the account shall remain unpaid, those members whose names are posted shall cease to be members.

Sec. 9. Anyone who has thus ceased to be a member for non-payment of his bill may be reinstated by the Executive Council upon payment of all delinquent charges.

Sec. 10. Any member may be suspended from the Club when in the judgment of the Executive Council his conduct merits such action. A three-fourths vote shall be necessary for expulsion.
The text on the image is not legible due to the quality of the image. It appears to be a page from a document written in English, but the content cannot be accurately transcribed.
ARTICLE VI

Meetings

Sec. 1. The regular annual meeting shall be held on the first Friday in March.

Sec. 2. Special meetings for specific purposes shall be called by the President on the request of the Executive Council or upon petition in writing of thirty members.

Sec. 3. The announcement of meetings for the transaction of official business shall be posted on the bulletin board one week in advance.

Sec. 4. For the ordinary transaction of business fifty (50) active members shall constitute a quorum.

ARTICLE VII

Nominations and Elections

Sec. 1. The annual election of the President, the Vice-President, the Secretary, the Treasurer, and the Librarian shall be held on the day of the annual meeting.

Sec. 2. One week before the annual meeting, the Secretary shall post on the Club bulletin board a register of qualified voters. Errors or omissions shall be considered by the Election Commission hereinafter provided for.

Sec. 3. a) Nominations shall be made in regular caucus, or by petition.
b) The members of the Club shall hold a caucus for nominations the Tuesday evening in the week preceding the annual meeting. Not more than three candidates shall be nominated at this time for each office. The three nominees who shall receive the highest number of votes shall be the official candidates.

Nominations to any elective office may be made by petition, if within three (3) days after the caucus such nominations be made to the election commissioners in writing, over the signatures of twenty-five members having the right to vote at the coming election. No candidate to office may be a signatory.
c) The caucus shall also elect at least six members to constitute an Election Commission. No candidate

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b) The members of the Club shall hold a caucus for nominations the Tuesday evening in the week preceding the annual meeting. Not more than three candidates shall be nominated at this time for each office. The three nominees who shall receive the highest number of votes shall be the official candidates.

Nominations to any elective office may be made by petition, if within three (3) days after the caucus such nominations be made to the election commissioners in writing, over the signatures of twenty-five members having the right to vote at the coming election. No candidate to office may be a signatory.
c) The caucus shall also elect at least six members to constitute an Election Commission. No candidate
ARTICLE IV
No. 1. The regular annual meeting of the Commission shall be held in the month of April or October in each year. Special meetings may be called at any time by a two-thirds majority of the Board of Directors, or at the request of the Governor-General, or at the request of the Secretary of the Commonwealth of Puerto Rico.

ARTICLE V
No. 1. The main function of the Commission is to provide the necessary leadership and direction for the accomplishment of the Commission's objectives and to carry out the purposes for which the Commission was organized.

ARTICLE VI
No. 1. The Commission shall be composed of members who shall be elected by the Board of Directors and shall hold office for a term of three years.

ARTICLE VII
No. 1. The Commission is authorized to adopt and amend its by-laws.

Sec. 6. The polls shall be open from 9 A.M. until 5 P.M. at such place in the Club house as may be indicated by the Executive Council. At least two-thirds of the Election Commission shall always be present.

Sec. 7. The voter shall be given an official ballot by the Election Commission. He shall then mark an (x) opposite the name of the person or persons for whom he desires to vote, and shall deposit his ballot in the ballot box. The name of the voter shall be checked on the register when he receives and when he deposits his ballot.

Sec. 8. After the polls are closed the election commissioners shall count the number of ballots cast. At least three of the election commissioners shall act as tellers, who shall call off to the other commissioners acting as clerks, the votes cast for each candidate. The clerks shall record the votes on tally sheets. No vote shall be counted which is not upon an official ballot, nor shall any vote be counted when more than the proper number of persons is voted for.

The counted ballots shall be sealed, and shall not be destroyed until one week shall have elapsed.

Sec. 9. A plurality of votes shall be necessary to elect. In case of a tie vote, a subsequent election shall be held with reference to the office so concerned.

Sec. 10. The election commissioners shall in no way publish the result of the election; they shall prepare a report of the result of the election, and shall present this report to the President of the Club, who shall announce the result of the voting at the annual meeting.

ARTICLE VIII

Dues

Sec. 1. The dues of Life Members shall be one hundred ($100.00) dollars.

The dues of Active Members shall be six dollars ($6.00) per year, or two dollars ($2.00) per quarter. Dues of Associate Members shall be three dollars ($3.00) per year, or one dollar ($1.00) per quarter. Life membership
dues shall be devoted to a permanent endowment fund, the management of which shall be conducted by the University, and the income arising therefrom shall be used for the benefit of the Club.

Sec. 2. Life membership fees shall be paid in full at the time of enrollment. Active membership and Associate membership dues shall be payable annually or quarterly in advance.

ARTICLE IX

Amendments.

Amendments to this constitution may be proposed by a three-fourths vote of the Executive Council or by petition in writing of thirty active members of the Club. In either case the proposed measure shall be posted for at least one month in advance, action to be taken at the next official meeting of the Club. A three-fourths vote of all those present shall be required for adoption.

Amendment 1. By-Laws may be added to this Constitution upon a unanimous vote of the Executive Council, subject to appeal to the Club upon written application of fifty members. Proposed By-Laws must be posted upon the Club bulletin board at least ten days before final action of Executive Council.
Inasmuch as there is in the treasury of the Reynolds Club an accumulated balance of approximately $12,000, and inasmuch as under the constitution of the Reynolds Club the expenditure of this fund or the interest on it is vested in the Executive Council, "subject to the regulations of the University", the President recommends that the Board of Trustees establish the regulation that the expenditure of this fund or the income from it shall be subject to the approval of the Committee on Expenditures.
In summary, we propose to the consideration of the
Research Council the establishment of a permanent
Funds to provide for the continuance of the
Research Council and the experimenter in the field of the
Council's objectives. It is to the interest of the Council's
functions in the advancement of the University, and
the President accordingly requests the Board at its
next meeting to consider the matter of the
expansion of the Board's work in the field of
the various fields of the University.
The University of Chicago
Office of the Dean of Faculties

I have read this with interest. We are clearly at the beginning in this whole matter. After a little longer experience Nelson should have a chance to present his views to a group for discussion.

[Signature]
I have kept this file in mind. We are anxious of the position.

After a little longer experience I will take up where we last left off.

[Signature]
President Ernest De Witt Burton,
University of Chicago,

My Dear Dr. Burton:-

At your suggestion I attended the Fourth Conference of the
Association of College and University Unions at Minneapolis, Nov. 30-
Dec. 1. The following institutions were represented:

The Universities of Illinois, Wisconsin, Michigan, Iowa,
Utah, Minnesota, Ohio, Indiana, Chicago, Toronto, Purdue,
Princeton, McGill, Washington, Wooster College, Michigan
Agricultural College, and Case School of Applied Sciences.

There seemed to be a general feeling that we were pioneers in
a new movement in education but no one seemed to know just what it
embraced, or in which direction it was going. The men were not as
high a type as I could have wished. Mr. Bickersteth, Hart House,
University of Toronto, and Mr. Drake, Union, Ohio State, were high
grade men. Princeton, Washington, and Wisconsin Universities and
Wooster College, sent faculty men to get information for new clubs
or unions. It will be to our advantage to keep in touch with Wiscon-
sin's plans, and to visit Hart House, Toronto.

The following points may contain suggestions for our own work.

Bowling Alleys

Several institutions have torn out their bowling alleys because
they do not pay, are used only six months of the year, and occupy
desirable space. Minnesota, however, took this step, and now finds
the boys going to the commercial alleys. She is wondering whether she
made a mistake.
Checking Facilities.

Those institutions which have not yet built their clubs were advised to provide check room service on the main floor near the door. This need is strongly felt at the Reynolds Club and in the entire Tower group. I have already suggested to Mr. Plimpton, and I think he spoke of the matter to you, that we use the first section of the long dining room as a check room for the Reynolds Club, Commons, and any social functions held in the Tower group.

Club Fees.

All the institutions represented charge a club membership fee— in several cases compulsory. The consensus of opinion was that we are wrong in not charging a fee, or at least itemizing on the student's receipt One Dollar per quarter for club dues.

Tone versus Utility.

Three of the highest grade men present felt that the Unions should strive to maintain a gentlemanly standard of conduct and in every way give tone to their buildings. Others felt that service and freedom of conduct were more desirable. I have felt no conflict in these points of view at the Reynolds Club. The dignity of the architecture and the good taste of our furnishings are an invitation to a man to enjoy himself on a high plane while in the buildings. We have had to ask a few men to keep their feet off the tables, and the inconvenience of checking facilities makes it impossible to keep overcoats and hats off the furniture, but there has been no real
Senior Class Officers

These instructions which have not yet fully carry off are
necessary to show how the class hour of the senior class may be
used. The need to examine it is the same, although the study for
the tests must be continued. I have tried to make it clear that
I think no change of the matter is required, but we can use the
mater.

O. C. E. T. I. D. C. | 4/6/00

Commuting and society on the campus being held in the gymnasium.


days.

All the examinations and convocations should be handled separately.

In ways we cannot understand, the announcement ofQuinlan and
the making of the announcement of the exam. It is remarkable to see
the amount of interest shown in the exam. We have little time to
spend in this manner, but the amount of interest is significant.

Taking on a new plan, we may have more participation. I have felt no
continuity in the process of conducting more than two examinations.
The interest of the exam is the greatest of all. If we have
shown a great deal of interest in a single plan, we may have
more to offer a few men to keep them from all the teachers and
the

Innovations of organizing and recruiting means to introduce to keep
awareness and interest of the student, but there we may be lost.
case of discipline since the opening in October. The discussion, however, made me conscious of the necessity of maintaining tone.

**Cafeteria vs. Service**

In line with the above argument some thought that cafeterias set a low standard; that the amenities of the dining table are one of the greatest civilizing influences; that the same students should sit at the same table for a period of time. The cafeterias, however, were the only dining service that was not being run at a loss. In some Unions both methods are used. I was impressed with the argument of the dining room as a cultural agency and also with the thought of assigning to a group of men a definite table. One of the best things about a fraternity house is the dining together of the same group. Could our Commons not be conducted in such a way as to extend this benefit to our non-fraternity men? At least a few tables might be set apart for such an experiment.

**Music.**

Hart House at Toronto conducts a high class musical Sunday afternoons. Volunteer talent from the city is used. They frequently are unable to accommodate the student audience. Minnesota has a Friday noon musical. I saw over four hundred students, men and women, sit quietly for thirty minutes during the noon hour and listen to high grade music, vocal and instrumental, furnished by city talent. I am planning to try a similar noon day musical for the Reynolds Club.
case of statistics since the opening in October. The transaction
however, were an expression of the necessity of maintaining one

CAPTAIN S. SAVARIN

In this affair the space we take the sense of the action was a set for a conclusion. Yet the sensation of the thing made me place one of the Greater Cattaraugus unidentified farmers. The sense sensation. song of the thing made me place one of the Greater Cattaraugus unidentified farmers. The sense sensation.

However, were the only thing I was not satisfied with. In some United States, the thing made me place one of the Greater Cattaraugus unidentified farmers. The sense sensation.

The removal of satisfaction to a place of ren a satirical purpose to the thing made me place one of the Greater Cattaraugus unidentified farmers. The sense sensation.

Note

Next moves to Toronto or Seattle a flight over several families

emotes. Vontomasternam from the city to needs. They specifications

the removal to accommodate the central audience. Minnesota, was a

they soon forgot. I was able to number references, you may never

let drift. You might mention another time from your view. They

always main, accord any information, recommend or, claim. I am

persuaded to my a similar view can materialize on the Reynolds trip.
Student Pledges.

Drives are being put on in several colleges to raise money for stadia and unions. All are experiencing difficulty in collecting pledges. Purdue Union is halted in construction because of unpaid pledges. The tendency spoken of in our Sunday evening group seems quite wide spread and therefore more serious.

Management.

There is little uniformity as to methods of management. Some Unions are run entirely by student officers; some by a manager elected by a Board of Alumni Governors (Mich.); some by Secretaries appointed by the University officials (Penn); The majority have full time men. Washington University of St. Louis has a faculty man on part time as we have. Reynolds Club needs a head available to the students at all times, but there is not enough work to keep such a man busy. The institutions that have full time men have many more activities looked after than we have in our club.

Reynolds Club Highly Specialized.

In contrasting our situation with that of other institutions it is evident that the Reynolds Club is very highly specialized. Other institutions have organized under their Unions the housing bureau, employment bureaus, dining room service, book store, student publications, soft drink fountains, and in some places natatorium and gymnasium. The older institutions were organized along purely academic lines and later the Union proved a good means of gathering up loose ends- things that needed to be done but for the doing of which there was no machinery. Our own University, more recently
 honed on the point but to in several catteries to erase money for

extent and outcome. The expenditure indicated in collection

bequests. Further, it is often in connection to pass over or may be

united. The personal action of the community, even for their benefit.
during more speech and impression make arrangement.

there is little authority so it makes of exasperation. Some

Up to men's authority until pressure of pressure in all cases, none of equation

subjected to a point or any number of governors (H.H.) none of equation

the society have

not given may. Instruction authority of the police a teacher

may or how that we saw, so saw. Hayden in Gump when a deep available

to the society of Mll. Ethel and there is not enough work to keep

such a men pay, the instruction and have left the men have only

more socialist image cannot show we have in our mind.

prevented civil right to such the other instruction.

in correspondence an attention with this or other instructions.

if to achieve that the question and in any right specification.

other instruction have organized take their knowledge the possession

urban employment promises, claim none narrative, poor people, urban

bution in the description of the other instruction more original from London

and accessory. They also the union benefit a good means of passing

of less same—means their dexterity to be gone for the good of

which were men no memorized. Our own instruction more necessary.
organized, had many of these necessities built into the business side of the institution. Consequently the Men's Club has been left free to work on the purely social side. While this simplifies the problem of running the club, the spirit of goodfellowship and of service that dominates these business activities when done by the club is lost when they are conducted merely from the efficiency business point of view. These services afford points of student contact which are valuable in the development of student morale. Might they not be conducted, not purely from the business efficiency point of view, but a purposeful educational policy? To be more specific: our dining room service prides itself on having no deficit. On the other hand our degree commends our graduate as a "person of approved manners." If our cafeteria service tends to develop low standards of table manners, may not the deficit be greater than the business deficit?

These activities should not be organized under the club, but these activities and the Club could be organized into what, in a factory, would be called a "service" or "welfare" department, with the biggest man obtainable at the head of it.

The meeting of the Association for next year is to be held at the University of Pennsylvania and we should send a representative. The organization is gathering information from all members as to government, methods, activities, dues, etc., which will be available in printed form.

Yours very truly,

B. G. Nelson
The meeting of the University of Pennsylvania and the society and a commemorative event.

The organization to express information from his parents as to government, scientific activities, and other matters will be available in printing soon.
January 29, 1924.

Dear President Burton:

Last Wednesday night, Mr. Pierrot, secretary of the Alumni Council, presented a communication from John Thomas, president of the Reynolds Club, asking suggestions as to what should be done with the fund of approximately $11,000, now owned by the Reynolds Club.

During the discussion, all of which tended toward deeding the fund over to the University to be invested as endowment - the income of which should be used for purposes of men's recreation, probably along the line heretofore supplied by the Club, Mr. Pierrot expressed the fact that he thought such a line-up would not be agreeable to you and quoted Thomas as saying that neither you nor Mr. Nelson advised such a procedure. The Council discussed the matter for a considerable period and finally came to the conclusion that the fund ought to be dedicated to some sort of recreational activities of the men, probably along indoor lines since that is what the Club had stood for, and the Council finally officially recommended that to the Reynolds Club. This seems to me entirely logical and I checked up through Edgar Goodspeed to find what might have been your attitude. Edgar reviewed the matter with Mr. Nelson and attach copy of his report herewith.

I agree with you that we can find a wiser use of that income than refreshments. At the same time, I can think of no more proper action than that the fund be turned over to the University and the income used from time to time for the general purposes of men's recreation, to be determined from time to time whether to go into equipment or for other purposes. I don't see that this is at variance with your views as expressed here and if you agree with me, I suggest that you write Edgar so that Mr. Thomas and the other members of the Reynolds Club Board may understand that the Alumni Council's recommendation is not at variance with your views.

Yours cordially,

[Signature]

cc E.J. Goodspeed.

President Ernest D. Burton,
Hollywood Hotel,
Southern Pines, N. Car.
Dear Sir,

I am writing to express my concerns regarding the current state of affairs in our local community. The recent increase in crime rates has been a cause for significant concern among the residents. I believe that the police force is not adequately addressing these issues, and it is time for us to take a more proactive approach.

To begin with, I propose that we organize a community meeting to discuss the situation and to brainstorm ideas on how we can improve our safety. I believe that by working together, we can make a real difference in our community.

Furthermore, I urge the city council to consider investing in additional police officers and community programs that can help prevent crime. We cannot rely solely on law enforcement to keep our community safe. We all have a role to play in creating a safe environment for ourselves and our children.

I hope that you will seriously consider my suggestions and take the necessary steps to improve the safety of our community. I am confident that together, we can make a positive change.

Sincerely,

[Signature]

[Name]
Memorandum to President Burton concerning the Reynolds Club:

"Amendments to the constitution may be proposed by a three-fourths vote of the Executive Council, or by a petition in writing of 30 active members of the Club. In either case the proposed measure shall be posted for at least one month in advance, action to be taken at the next official meeting of the Club. A three-fourths vote of all present shall be required for adoption."

For the adoption of the proposed amendments it is desirable, therefore, that the Executive Council by a three-fourths vote immediately propose these amendments or, in case the Executive Council does not desire to vote these amendments, thirty active members of the Club interested in these amendments may propose them, and the secretary of the Club will then have the obligation of posting these amendments on the bulletin board immediately. At the end of one month an official meeting of the Club can be called by the President on request of the Executive Council or on petition in writing of thirty active members. Notice of the meeting for the transaction of official business must be posted on the bulletin board one week in advance. For the ordinary transaction of business fifty active members constitute a quorum. The change can be made legally by the active members during the summer quarter.

As a matter of morale, I believe it desirable to have some form of expression of opinion from the members of the Club during the Autumn, Winter and Spring quarters. This might take the form of a petition managed by those very much interested in the changes or it might take the form of a return post-card vote by the active members of the Spring quarter. Such a return post-card vote would not be binding but would guide the Executive Council of the Club in expressing its opinion.
June 30, 1923

Mr. W. J. Parker

My dear Mr. Parker:

I hold both offices. This, then, is the question: I presume that you are aware that the University desires to retain you as the Reynolds Club House and conduct the building as a center for all men's activities at the University. Indeed it be possible for the Y.M.C.A. to retain him as Director of men's activities directly responsible to the University office and under him to the University; arrangement that his retiring allowance could be continued.

For various reasons I am favorably inclined to aid it help to make such an arrangement if the University appoint Mr. Gerald Karr Smith to this office. Indeed, having already exercised the functions for the summer quarter, the premium for a retiring allowance equal to that to which Reynolds Club Council having asked us to take over the building for the summer and approved a change in the by-laws, looking forward to a permanent arrangement. Action of the Reynolds Club would be for the time being a University office itself cannot take place until October, but I am not anticipating any serious disturbance of our plans by any action that may then with the Y.M.C.A. and his ultimate claim for retiring allowance take place.

The question now rises whether Mr. Smith shall, in taking this office, release his position as Secretary of the Y.M.C.A. or whether he shall hold both offices. In either case this involves the question of his retiring allowance as an officer of the Y.M.C.A. Any reduction of his salary as Secretary involves, I suppose, a possible reduction of his retiring allowance. On some accounts it would be better that he should not
June 30, 1925

Mr. W. J. Parker

My dear Mr. Parker:

hold both offices. This, then, is the question which I should like to raise with you. If the University should put Mr. Smith on its own payroll as an University officer and he should cease to be, for the time being, an officer of the Y.M.C.A., would it be possible for the Y.M.C.A. to retain him on its list of secretaries and to loan him to the University on such an arrangement that his retiring allowance would be unaffected? Would it help to make such an arrangement if the University should pay either to the Y.M.C.A. or to some outside agency the annual premium for a retiring allowance equal to that to which he would be entitled as Secretary of the Y.M.C.A. in the by-laws, looking for the answer and your consent for the granting of the Reynolds Club Council management over the building?

More generally stated, is there any way in which Mr. Smith would be for the time being a University officer, receiving his salary solely from the University and yet retain his standing with the Y.M.C.A. and his ultimate claim for retiring allowance?

The question now raised is, when Mr. Smith shall, in taking this office, release his position as Secretary of the Y.M.C.A. whether he shall hold both offices. In either case the question of his retiring allowance as an officer of the Y.M.C.A. any reduction of his salary as Secretary involves, I suppose, a possible reduction of his retiring allowance. On some accounts it would be better that he should not
July 5, 1928

Mr. W. J. Parker

My dear Mr. Parker:

1. It seems to me, on further thought and conference, that the assumption of the situation which I discussed with you yesterday is to appoint a member of the faculty as Director of men's activities, and include in his duties the headship of the Reynolds Club House. This raises two or three questions on which I should be glad to have your advice and decision:

   1. Mr. Smith has been receiving $3500 as Secretary of the Y.M.C.A. Had it been practicable to appoint him to them in salary, or is it necessary that his salary be paid directly to him? We had expected it to be $4000, divided between the University and as a subsidy of the Association as it might seem best, or, under the arrangement that now seems to be necessary, ought his salary to be $3500 as formerly, or ought it to be what we had expected it to be under the dual arrangement, $4000?

   2. The question is more serious to the Association, from the point of view of the amount involved, than that of view of the amount involved. We had expected the new salary to be $4000, we have now included in the budget of the whole enterprise, not indirectly through the services of the Y.M.C.A., duties which will be wholly in the service of the Y.M.C.A., and the amount paid him by the University. Smith's duties will be wholly in the service of the Y.M.C.A. so that in a position of employing an outside organization to furnish as formerly.

   3. The question is more serious to the Association, from the point of view of the amount involved, than that of view of the amount involved. We had expected the new salary to be $4000, we have now included in the budget of the whole enterprise, not indirectly through the services of the Y.M.C.A., duties which will be wholly in the service of the Y.M.C.A. so that in a position of employing an outside organization to furnish as formerly.
July 4, 1983

Dear Sir,

I have just been informed by the telephone company that the number I have been using is no longer available and that I am required to change it. I wish to inform you that the change in number will be effective immediately.

I have been using this number for many years and have relied on it for all my business correspondence. I am sure you will understand the inconvenience this change will cause.

I am also informed that the new number is not currently available for me to use. I am therefore required to change it again.

I have been informed that the new number will be made available to me immediately. I am hoping that this will be the case.

I am enclosing a check for $500 to cover the cost of the change in number.

I trust that you will agree with me that this is an unfortunate situation and that you will do all in your power to assist me in this matter.

Yours truly,

[Signature]
2. In either case the University is expecting to pay from its treasury a portion of Mr. Smith's salary, and is now informing me that there is some provision for paying Mr. Dickson a salary of $300 as Advisor to Foreign Students. Will you kindly inform me whether the regulations of the Y.M.C.A. would permit this amount to be paid by the University directly to Mr. Smith and Mr. Dickson respectively, or is it necessary that the amount so paid shall be paid directly to your treasury by the University as a subsidy of the Association?

3. The question is more serious as concerns Mr. Smith, from the point of view of the amount involved, but from the point of view of principle involved, it is more serious in Mr. Dickson's case. Mr. Smith, under the arrangement now proposed, will be simply a Y.M.C.A. officer, but it is essential that Mr. Dickson, as Advisor to the Foreign Students, shall be an officer of the University. If the amount paid him by the University goes directly to your treasury, not indirectly through him, the University is in a position of employing an outside organization to furnish its services.
In addition, the University is expected to pay
the expenses of the position of the student's family, and is now
beginning to pay the student's family at 800 as a means of
providing a support for the student's family and to keep
the costs of education at a reasonable level.

II. Your financial information, including the
university's ability to satisfy it, should be sent to the
Director of the University, who will be responsible for the
university's ability to satisfy it.

I suggest that you write to the University's financial
officer to inquire about the possibility of paying the
university's expenses for the student's family.

In closing, it is important to note that the
University's expenses for the student's family are not
a position of employment or an office appointment to
earn income.
July 5, 1925

Mr. J. J. Parker

a man, rather than dealing directly with the individual.

I hope, therefore, that there is some provision of your
organization which will enable us to pay the amount which
was yesterday in to appoint a member of the faculty at Illinois to
the University is to contribute directly to Mr. Dickson
educational activities, and include in his duties the necessity of the
and to Mr. Smith also. What route these checks thereafter
Reynolds Club issues. This raises two or three questions on which

I should be glad to have your advice and opinion:

Very truly yours,

Mr. Smith has been receiving $2000 as secretary of the

X. M. A. Had it been practically to appoint him to
both of the positions we had in mind that his salary
Mr. W. J. Parker,
Business Manager, X.M.C.A.

12 South La Salle Street
Chicago, Illinois

This is, of course, primarily a question for the I. M. C. A.
proposed, will be entirely
council to answer but I should be glad to have your
essential that by whatever
impression of what would be right, of course the combined
balance budget of the whole enterprise must now include a salary
would be paid him by the University activities, and Mr. Smith's
Treasury, not individually, these
duties will be solely in the service of the I. M. C. A.
position of employing an outside organization to furnish
as formerly.
August 1, 1923.

My dear Mr. Nelson:

All the matters of difficulty having been smoothed out I beg now to inquire whether you will accept the position of Head of the Reynolds Club House for the Autumn, Winter, and Spring quarters of the current year at a salary of $500 in addition to your salary in the English Department. I should be very glad to make the title "Director of Men's Activities" understanding that under the duties of such Director will be included that of the Head of the House if you feel that you could more effectively discharge the responsibility of the position under that title. I think perhaps, however, you will feel that it will be better to begin with a title suggesting a narrower scope of your activities and let the expansion come, if it will, gradually.

It is my understanding that your function will be a general oversight of general activities carried on in the House and of organizations having space assigned to them either for the year or for specified day and hour. It will belong to you to recommend the staff of the House, to know in a general way that they are discharging their duties, and be prepared to make recommendations to this office respecting all the interests of which the House is to be a center.
The business offices will cooperate with you or will relieve you in matters of a purely business and financial character.

I shall be greatly satisfied in hearing from you that you will undertake this responsibility. I am glad to know that you feel that it opens up to you a large opportunity of service. Members of the current year at a salary of $500 in addition you will be glad to know that the Committee on Buildings and Grounds today voted to recommend to the Board of Trustees an appropriation of $5000 to make changes in the furnishings recommended by Mr. Smith and Mr. Flock and approved by Mr. Fairweather. Effectively discharge the responsibility of the very truly yours, at title. I think perhaps, however, you will feel that it will be better to BDB/BO with a title suggesting a narrower scope of your MR. Bertram G. Nelson, expansion come, if it will, gradually. Faculty Exchange.

It is my understanding that your function will be a general oversight of general activities carried on in the House and of organizations having space assigned to them either for the year or for specified day and hours. It will belong to you to recommend the staff of the House, to know in a general way that they are discharging their duties, and be prepared to make recommendations to this office respecting all the interests of which the House is to be a center.
The province office will cooperate with you on all matters

You are in receipt of a policy of protection and financial assistance

I shall go forward immediately to the bank to whom you;

If you agree to have me handle the matter for you, please state your decision in writing.

Your attention is directed to the fact that a change of address may mean a change of premium.

I have every confidence in the company and their ability to handle your claim efficiently.

Please let me know if you wish me to handle this matter for you.

The payment of benefits is subject to the terms and conditions of the policy.

I shall be glad to discuss the matter further with you at your convenience.

I shall be happy to make suggestions to assist you in handling your claim.

I am sure that the company will be willing to make arrangements to suit your convenience.

I shall be glad to hear from you at your earliest convenience.

Thank you for your prompt attention to this matter.
August 3, 1923.

President Earnest D. Burton,
University of Chicago.

My dear Mr. Burton;

I shall accept with pleasure
the appointment to the Headship of the Reynolds
Club with the duties and under the conditions as
set forth in your letter of August first. I can
assure you that I shall spare neither time nor
effort in an endeavor to use this splendid equip-
ment as an instrument for the advancement of an
active and healthy social life among our men.

The less ambitious title, "Head
of the Reynolds Club", I agree, is preferable at the
start. I hope, however, in the contacts of this
office to gather experience that will make it
possible for me to be of influence and service in
the larger field you mention.

The Student's Advisory Council
will be no embarrassment to me: I shall welcome
their cooperation.

May I say, in closing, that
I am grateful for this opportunity of having
a part in the new day that seems to be breaking
in our University life?

Very truly yours,

T. G. Nelson
My dear Mr. Nelson,

Permit me to express my

sincere hope that you will accept my invitation to

hear the Reverend C. S. A. A. and to consider your

decently and as

possible to attend the session of the Union of the

vessels in various bodies.

Dear Mr. Nelson, I have the honour of this occasion

office to express my appreciation of your kindness and service in

the Inverness County.

The St. Andrew's National Committee

will be most appreciative of your attendance.

Yours sincerely,

[Signature]
Inasmuch as the Reynolds Club has no permanent claim on
the use of the Reynolds Student Club-house but has been in
Club an accumulated balance of approximately $10,000,
effect a tenant at the will of the University; and inasmuch
as it has ceased adequately to meet the needs of the men
Club the expenditure of the interest on this amount is
students in the University; and inasmuch as the Council of
vested in the Executive Council, "subject to the regulations
the Club has unanimously voted to approve changes in the
of the University", the President recommends that the
constitution of the Club as a result of which all men students
Board of Trustees establish the regulation that this
in the University would be members of the Club without payment
income shall be used for the purposes of the Reynolds
of dues, and has taken this action with the understanding that
Club as defined in its constitution, namely to promote
the Club-house will be open to the use of all men students
good fellowship among the men of the University of Chicago
under regulations to be established by the University; and
and that the appropriation of this income by the Executive
inasmuch as it lies with the Board of Trustees of the
Council be subject to the approval of the Committee on
University to determine how the Club-house shall be used,
Expenditures.
The President recommends that he be authorized to announce to
the Reynolds Club and the student body that the Club-house
will hereafter be administered by the University for the
benefit of and be open to all men students of the University
in accordance with regulations approved by the University.
it being understood that the President will advise the
Reynolds Club at a meeting to be held early in October to
adopt the amendments to the constitution already approved by
the Council.
Inasmuch as the Reynolds Club has no permanent claim on
the use of the Reynolds Student Union, the accumulated balance of approximately $10,000, and
inasmuch as under the constitution of the Reynolds Club the expenditure of the interest on this amount is of
vested in the Executive Council, "subject to the regulations
of the University", the President recommends that the students
of the University, Board of Trustees establish the regulation that since payment
income shall be used for the purposes of the Reynolds Club as defined in its constitution, namely to promote good fellowship among the men of the University and that the appropriation of this income by the Executive
Council be subject to the approval of the Committee and
Expenditures. The President recommends that he be authorized to announce to
the President will advise the Reynolds Club at a meeting to be held early in October to
the Reynolds Club and the student body that the Club-house
will hereafter be administered by the University for the
benefit of and be open to all men students of the University
in accordance with regulations approved by the University,
it being understood that the President will advise the
Reynolds Club at a meeting to be held early in October to
adopt the amendments to the constitution already approved by
the Council.
The University of Chicago

CHICAGO, ILLINOIS

Office of the President

September 1, 1926

Dear Sir,

I am writing to express my deep concern over the recent developments at the University. As you know, the recent strike by the janitors has caused a significant disruption to the operations of the University.

I believe it is imperative that we take immediate action to address this situation. I propose that we convene a meeting of the Board of Trustees to discuss the matter. I am confident that the Board will be able to provide the necessary leadership to ensure the continued functioning of the University.

Sincerely,

The President
September 29, 1923

President Ernest D. Burton,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Burton:

As suggested to you, Mr. Harding has been looking up the Reynolds Club situation and his recommendation, which I endorse, is as follows:

1. That you serve a diplomatically worded notice to the Council that full possession of the Clubhouse by the Club is at an end, and at the same time -

2. Ask the present Council to serve as Advisory Council to the Director. This Council consists of seven members, of whom two are Faculty. Probably advisable continue all for the present.

3. The Club Council revoke the by-laws concerning the use of the house with the exception of Rule 13, which is made an exception in the constitution. (Note: We have not been able to locate Rule 13 so cannot comment upon it.)

4. That a room be assigned to the old Reynolds Club, later to be determined whether accommodations shall be given up, or if Club proceeds under a suitable object, perhaps to be increased.

5. Not later than the tenth day of the quarter, that the Club treasurer send out notice of dues, exactly as heretofore, accompanied however by a statement of the new use to which the building will be put and indicating that while the notice is sent out to comply with the by-laws (which provide that not later than the tenth day of each quarter delinquents shall be notified of their delinquency) there is little expectation of compliance.

Presumably, few if any dues will be paid in and by another ten days their names should be posted, and presumably even then they will not send in dues so that after an additional ten days those posted shall cease to be members of the old organization.

Of course, there is a possibility that a group looking for trouble will pay their dues, in which event they should be accepted and deposited to the Club account and the University can later determine its attitude toward this group.
6. The plan should be explained to prominent and important men the first week of College, asking them to get behind it and put the procedure across. It should be pointed out to them that the Y.M.C.A., the Blackfriars, and the Daily Maroon have already benefited by the new plan and that many other benefits to other organizations will be forthcoming when the plan is in effect.

   It is important to keep in mind the fact that we shall later ask the Council to appropriate the Reynolds Club funds to the University, therefore, the Council members should comply with all of the by-laws so that they will remain properly accredited members; thus, it should be clearly arranged that the dues of the Council members should be paid for the first quarter and later to be determined when allowed to lapse, depending upon whether the Council has acted in all matters desired.

   There are other matters to be borne in mind, which we enumerate as follows:

   (1) Would try to have it understood that the Council holds the same relationship to the Club as heretofore, i.e. that they and the Director mutually run the place. It will later come up as to how in the future this Council is to be formed but would let that decision depend upon future developments.

   (2) As soon as safe, i.e. when determined that there will be no great stir over the matter, would ask the Council to appropriate the funds for some specific purpose to be named, either to the University for endowment, the income to be used for recreation of men students and thus properly to cover the expense of the new arrangement, or else possibly for some specific purpose like a war memorial or something of the sort.

   (3) It is important that the present Council meet monthly to fulfill its constitutional obligations. This they could do as Advisory to the Director. Also, since four is a quorum of the whole Council, the Faculty members should be required to be present at meetings and to keep close to the situation.

   (4) Under the constitution, no meeting of the membership of the whole Club is necessary until March. It is hoped that by that time there will be no membership because of delinquency in dues.
It is important to note that the text is not fully legible due to the condition of the page. However, it appears to be discussing a community organization and its activities. The text is fragmented and contains several incomplete sentences. Here is a possible transcription:

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Mr. Harding has talked to Gerald Karr Smith and some others and gets the impression, which I strongly share, that the logical thing to do is to try to let the old Club die out rather than fan it along.

There may be certain legal implications involved in this recommendation. On that account, I am sending a copy of this letter to Mr. Heckman, who I understand is familiar with the Reynolds Club problem to date, suggesting that if he sees any legal objections to any matters, he will promptly advise you and me accordingly.

Yours cordially,

[Signature]

P.S. - The Club constitution says that the Council in appropriating funds must do so "subject to the regulations of the University," and as you pointed out, the University has no regulations on that immediate question and I know of no general ones which would cover it. I doubt, however, whether any appropriation could legally be made without a regulation by the University. Anyway, probably it would be well at the next meeting for Mr. Heckman to present a general regulation broad enough to cover this situation, giving as a reason the question of legality of appropriations in the past in the conduct of the Club, but keeping in mind the desirability of limiting appropriations in the future in harmony with the original purpose of the Club.

P.S. #2. In re-reading the letter, I think I have not enough phrased it in terms indicating that it is suggestive. Of course you will not hesitate to make variations that seem wise to you in any of these suggestions.

H.H.S.
In accordance with the previous notwithstanding, the Committee recommends for the consideration of the President:

The Committee has considered the matter in detail and is of the opinion that the action taken is in the best interests of the College.

Yours sincerely,

[Signature]

[Note: The handwriting is difficult to read due to the quality of the image. The text appears to discuss a committee's recommendation and a request for consideration by the President.]
October 4, 1923.

My dear Mr. Thomas:

In accordance with the judgment and advice of the Council of the Reynolds Club the Board of Trustees of the University has voted that the Reynolds "Clubhouse will hereafter be administered by the University for the benefit of and be open to all men students of the University". It is involved in this that the Clubhouse will hereafter be open to all men students of the University without fee and will be available as far as possible for all organizations of men students, the Reynolds Club having only such privileges as belong also to other similar organizations.

You are already familiar with the plans which have been formed for the future use of the Club having indeed had no small part in forming them. This letter is, therefore, of the nature of legal notice to you as President of the Club of the action taken by the Board of Trustees.

I shall be glad to consult with the members of the Council with reference to the further steps to be taken in reference to the Club as an organization, and the members of the Council as individuals. For this purpose I beg leave to request that the Council will meet me in my office at 8 o'clock next Monday evening.

Very truly yours,

EDB:OB
In accordance with the instructions and change of the

"University for the Peoples" to the University for the Peoples of

After the appointment of the University to the Peoples of the

and go open to all men students of the University. It is

in order to give the University with power to open

to all men students of the University without fees and with

data available as far as possible for all organizations

and encourage the University to give priority only such privileges

as appear wise to other similar organizations.

You are already familiar with the plans which have

been developed for the future use of the University, and

in small parts, in order from the 19th to the 20th of

the section taken of the facts of this matter.

I ask you to refer to the members of the

Council with reference to the future use of the University, and the members of

the Council as an organization to fill any purpose I may have to

advance these and Council will meet me in my office at 8 o'clock

next Monday morning.

Very truly yours,

[Signature]
MEMORANDUM for the President regarding conference with the Council of the Reynolds Club with reference to the following matters:

A. Formal termination of control by the Club Organization of the Reynolds Clubhouse.

B. Disposition of the surplus of the Club Organization.

C. Future status of the Club Organization.

A-- It is recommended that the President send to the Council a letter as suggested in Exhibit 1, attached.

B-- Paragraph B of Section 3 of Article 4 of the Constitution of the Reynolds Club provides that the Executive Council "shall have power to direct the policy and appropriate the funds of the Club, subject to the regulations of the University."

It is recommended that the Council of the Club immediately hold a meeting and pass a resolution substantially as Exhibit 2.

C-- At the moment the Reynolds Club is an organization without any organization control of the Clubhouse Building. Under Section 8 of Article 5, entitled "Membership" persons who have not paid their accounts are notified to do so by the tenth day of the quarter and if the account remains unpaid for ten days longer the delinquent is then posted and suspended, and at the end of ten additional days the posted names cease to be members. Accordingly, it appears that persons heretofore admitted to membership and in good standing immediately prior to the beginning of the Fall quarter are active members without any question as to their standing as such during the first twenty days of the quarter. Therefore, no payment of dues for the Fall quarter, 1923, appears absolutely necessary on the part of the members of the Council in order to qualify them to take any competent action prior to October 20. (Later action would require payment.)

It is recommended that a notice be posted and, if in conformity with former prevailing practice, be delivered personally to all pending members of the Reynolds Club. See Exhibit 3.

Exhibit 3 should be posted and probably mailed to the members of the Club and, at the end of ten days from its date, the names of members and the amount due should be posted in the office of the Council, and at the end of ten days thereafter, names so posted should be stricken from the membership list unless some have tendered payment. If less than fifty tender payment, or if more than fifty tender payment and if, after a reasonable length of time no special meeting is
called at which fifty of those who have so tendered payment, are in attendance, the Council should refund all dues which may have been so tendered. If, however, fifty or more of such payments are made and a properly called and attended special meeting is held, such action will have to be taken by the members of the Council at such special meeting as may then seem desirable.

I suggest further that the question of continuing the Reynolds Club as a Paper organization and for merely historical or formal reasons may be opened, and that, perhaps, a study of the best form of organizing the social activities of the men of the University should be made in conjunction with the other existing forms of social organization among men. For example, the Undergraduate Council may be able to undertake some of the functions which formerly were assigned to or were supposed to be performed by the Reynolds Club organization. Again, the Committee of students acting as advisors to the Head of the Clubhouse may require some formal form of organization in order to secure popular student interest in the selection of them. I suggest, therefore, that the question of the future social organization of the men of students be considered by the Executive Council, perhaps also in conjunction with the Head of the Clubhouse and with the Chairman of the Undergraduate Council and the Chairman of the Board of Student Organizations, and perhaps one or two alumni of standing and experience in this field, which will give a definite promise of not overlooking the students' social interests which the old Reynolds Club organization was supposed to take care of.
Mr. Harry Thomas, President  
Executive Council  
Reynolds Club  
The University of Chicago  

My dear Mr. Thomas:  

The action of your Council recommending certain changes in the plan of operation of the Clubhouse was presented to the Board of Trustees of the University. The Board has approved the plan whereby the Clubhouse is to be administered by the University for the benefit of, and to be open to, all men students of the University. The plan became fully effective with the opening of the Fall Quarter, 1923.  

For the time being I desire to ask the present members of the Council to serve as an advisory committee to the Head of the Reynolds Student Clubhouse. I am asking the Head to confer with your body at a very early date to consider certain plans looking toward increasing the usefulness of the Clubhouse to the men students of the University.  

Yours very truly,
RESOLVED that all funds and properties of the Reynolds Club are hereby transferred to the University of Chicago to be held by it and to be used by it "to promote good fellowship among the men of the University of Chicago," it being understood that as far as possible all cash and securities thus transferred will be kept intact and the income only used for such purposes, and that preference in the use of such income will be given to activities centering in the Reynolds Student Clubhouse.
The Business Manager made the following report to the Board of Trustees on October 16, 1924:

Board of Trustees,
The University of Chicago.

When the Reynolds Club was reorganized in the summer of 1923 the retiring administration had in its possession a fund in the sum of $11,102.72, and which now amounts to the sum of $11,956.15 (principal, $11,182.40; interest, $773.75). Under the constitution of the former Reynolds Club the Executive Council had "power to direct the policy and appropriate the funds of the club subject to the regulations of the University". The retiring Council, it was understood, had taken action to this end and in accordance with a resolution which had been provided in advance of its final meeting as follows:

Resolved, that all funds and properties of the Reynolds Club are hereby transferred to the University of Chicago to be held by it and to be used by it "to promote good fellowship among the men of the University of Chicago", it being understood that as far as possible, all cash and securities thus transferred will be kept intact and the income only used for such purposes, and that preference in the use of such income will be given to activities centering in the Reynolds Student Clubhouse.

The records of the Executive Council of the Club cannot now be located. However, a majority of the members of the Council, including the President and the Secretary, have signed a statement as follows:

To whom it may concern: We the undersigned former members of the Reynolds Club Council, testify that at a meeting of the officers held during the last week of school in the Spring Quarter, 1923, voted unanimously to turn over to the Auditor of the University of Chicago all money and other holdings in the name of the Reynolds Club. It was also agreed that this money should be spent on improving the club as seen fit by those in charge.

The council members who signed it, are: L. Schimberg, John W. Thomas, Philip B. Barto, Howard C. Amick.

Accordingly I recommend that the above fund and all other properties formerly under the control of the Reynolds Club be accepted by the University of Chicago, and that the income from the fund be used in connection with the activities centering in the Reynolds Student Clubhouse.

(Signed) TREvor ARNETT.
The position on the Executive Committee of the University of Chicago, as the Executive Officer of the University, has been occupied by a number of distinguished men who have done great work for the University.

The position of the Executive Committee of the University is one of the most important in the history of the University. It is a position of trust and responsibility, and the Executive Committee is expected to carry out the policies of the University with the utmost care and efficiency.

The Executive Committee is composed of the President, the Vice-President, the Secretary, and the Treasurer. The President is the chief executive officer of the University, and the Vice-President assists him in the performance of his duties. The Secretary is responsible for the management of the University, and the Treasurer is responsible for the financial affairs of the University.

The Executive Committee meets regularly, and its meetings are open to the public. The minutes of the meetings are kept, and the actions of the Committee are reported to the faculty and to the students of the University.

The Executive Committee is responsible for the administration of the University, and it is expected to act with the utmost wisdom and judgment in the performance of its duties.

The Executive Committee is composed of men of the highest intellectual and moral character, and it is expected to carry out the policies of the University with the utmost care and efficiency.

The position of the Executive Committee of the University is one of the most important in the history of the University. It is a position of trust and responsibility, and the Executive Committee is expected to carry out the policies of the University with the utmost care and efficiency.

The position of the Executive Committee of the University is one of the most important in the history of the University. It is a position of trust and responsibility, and the Executive Committee is expected to carry out the policies of the University with the utmost care and efficiency.
It was voted to "accept the funds and properties of the Reynolds Club to be used to promote good fellowship among the men of the University of Chicago, it being understood that as far as possible, all cash and securities thus transferred will be kept intact and the income only used for such purposes, and that preference in the use of such income will be given to activities centering in the Reynolds Student Clubhouse".

The fund was set up on the books of account in December, 1924, at $11,182.40. The income is included in the annual budget and used for the purposes of the Clubhouse as specified by the action of the former Reynolds Club Executive Council.

Since the reorganization of the Reynolds Club in 1923, the Clubhouse is open daily to all men of the University without fee, and provides lounge, reading-room, and checkroom, as well as barber-shop, billiards, sale of candy, cigars, and cigarettes. The bowling-alley has been discontinued as a club activity, but the Athletic Department at the present time is making an experiment with its use in connection with their departmental work.

Respectfully submitted,

N. C. PLIMPTON.

January 13, 1927.
It was noted that the function of each and every property of the
Reactor Plant to be used to maintain each fellowship week
the era of the University of Chicago's Institute of Nuclear
Science was for its benefit only. Each and every scientific
scientist will be paid; faculty may be included only when
for income. For the purpose of this income, only when
will be paid as a scientific committee to the scientific
Committee.

The income will be from the income of the University
1955 of 21,118.00 to the income of the University,
perhaps only when the purpose of the Committee is clear.
their due to the action of the Board of Regents of the
Committee.

Since the determination of the Reactor Plant in 1957,
the University is open to all men of the University
without age, sex, or financial income. Research, teaching, and
equality and earning. The Committee has been teaching as a
inscription. The Committee has been teaching as a
scientific activity, and the scientific department of the
same is working in cooperation with the University
their department work.

Yours faithfully supplemented.

H. C. MILLION

January 2, 1957.
OCTOBER TWENTY-TWO
1 9 2 3

President E. D. Burton
The University of Chicago

My dear President Burton:

I enclose a copy of the City ordinances bearing upon the sale of cigarettes. Your attention is specifically called to the following items:

1. An annual license fee of $100 is required. For the balance of the present year a pro rata fee of $25 will satisfy the license requirement.

2. Sales shall not be made to any person under the age of 21 years.

3. Sale is prohibited within 300 feet of any building used exclusively for school purposes. With regard to this provision, the City authorities will waive the requirement provided the University will formally request such a waiver to be made. This request will be presented in the form of a Council Order and passed upon by the City Council. If approved the city authorities will waive the requirement. You will note that this requires the University to take open and aggressive action to secure the right to sell cigarettes in the Clubhouse.

If it is desired to secure the right to sell cigarettes, we shall be glad to arrange for the entry of the Council Order at the next ensuing meeting of the City Council.

Yours very truly,

[Signature]

G. O. Fairweather

G. O. F.
HF
Encl.
President T. D. Hunter
The University of Chicago

I am pleased to inform you that the University of Chicago is planning a major new addition to its campus facilities. This addition will include a new library, a new science building, and a new dormitory.

I have attached a list of possible funding sources for the project. If you are interested in contributing, please let me know.

Sincerely,

T. D. Hunter
CHAPTER XIX.
CIGARETTES, CIGARS AND TOBACCO

ARTICLE II.
CIGARETTES.

971. License - Application - fee - expiration.) Any person, firm or corporation desiring a license to sell cigarettes or cigarette papers or wrappers in the city shall make written application therefor which shall conform to the general provisions of this ordinance relating to applications for licenses, and if the mayor shall be satisfied that such person or persons is or are of good character and reputation and suitable to be intrusted with the sale of cigarettes, he shall cause the city clerk to issue a license to such applicant upon the payment to the city collector of a license fee at the rate of one hundred dollars per annum; provided, however, that nothing herein contained shall be held to authorize the sale of cigarettes containing opium, morphine, jimson weed, belladonna, strychnia, cocaine, or any other deleterious or poisonous drug or drugs.

Such license shall authorize the person, firm or corporation therein named to expose for sale, sell or offer for sale cigarettes and cigarette papers and wrappers at the place designated therein.

Every such license shall expire on the 31st day of December following the date of its issuance and may be issued for a sum less than the annual fee hereinbefore prescribed under the following conditions:

If the applicant for a license hereunder engages in the sale of cigarettes or cigarette papers at any time during the months of January, February or March, he shall be required to pay the annual fee of one hundred dollars; if such sales are commenced at any time during the months of April, May or June, a license shall be issued upon the payment in advance of the sum of seventy-five dollars; if such sales are commenced at any time during the months of July, August or September, a license shall be issued upon the payment in advance of the sum of Fifty dollars; if the applicant engages in the sale of cigarettes at any time during the months of October, November or December, a license shall be issued upon the payment in advance of the sum of twenty-five dollars; no license shall be issued for a less sum than twenty-
five dollars.

972. Inspection - analysis.) It shall be the duty of the com-
mmissioner of health, and he is hereby authorized and empowered, from
time to time to inspect and examine all places where cigarettes are
licensed to be sold within the city, with a view of ascertaining
whether the laws of the State of Illinois and the ordinances of the
city, in relation to the sale of cigarettes, are being complied with
at such places, and it shall be his duty to cause all such laws and
ordinances to be rigorously enforced; and it shall be the duty of
all persons or corporations licensed to sell cigarettes within the
city, upon demand of the commissioner of health, to furnish to said
commissioner for his inspection samples of all cigarettes sold or of-
fered for sale by them, which samples of cigarettes shall be analyzed
by or under the direction of said commissioner of health, and a record
of such analysis shall be made and kept in his office for the inspec-
tion of the public.

973. Sale without license - penalty.) Any person who shall keep
for sale or to give away, or who shall sell or give away, or offer to
sell or give away cigarettes or any cigarette papers or cigarette wrap-
pers of any kind, at any place within the city, without having first
procured the license as above provided, shall be fined not less than
twenty-five dollars nor more than two hundred dollars for the first
offense, and in case of subsequent convictions, each day in which the
violation continued shall constitute a separate offense and there shall
be a penalty of twenty-five dollars for each day such person persists
in such violation after a conviction for the first offense.

974. Adulteration.) No person or corporation shall expose for sale,
sell, or offer for sale to any person or corporation, directly or indi-
drectly, within the city, any cigarette or cigarettes containing opium,
morphine, jimson weed, belladonna, strychnia, cocaine or any other de-
leterious or poisonous drug or drugs. Any person or corporation viola-
ting any provision of this section shall be fined not less than twenty-
five dollars and not more than one hundred dollars for the first offense,
and, in case of subsequent convictions, each day in which the violation
continued shall constitute a separate offense and there shall be a
penalty of twenty-five dollars for each day such person persists in such violation after a conviction for the first offense.

975. Minors – sale to – revocation of license by mayor.) No person, firm or corporation, with or without a license, shall sell or give away, or offer to sell or give away, any cigarettes, or any cigarette papers, or any cigarette wrappers of any kind to any person under the age of twenty-one years. Any person or corporation who shall violate this section shall be fined not less than twenty-five dollars nor more than one hundred dollars for each offense. The mayor may revoke any license issued under this chapter whenever it shall appear to his satisfaction, from the recommendation of the superintendent of police, or otherwise, that the licensee has violated any of the provisions of this section.

976. Sale prohibited near buildings used exclusively for school purposes.) No person or corporation shall sell, give away, barter, exchange or otherwise deal in at any place located within three hundred feet of any building used exclusively for school purposes, any cigarettes, tobacco or tobacco products of any form whatsoever used in the making of cigarettes or with which cigarette papers or wrappers are sold or given away.

977. Assignment of license – notice of change of location.) Any license granted hereunder may be assigned or transferred by the original licensee to another person, firm or corporation, but no license granted hereunder shall authorize any person, firm or corporation other than the original licensee named therein or his assignee or transferee to sell, expose for sale, offer for sale or give away cigarettes, cigarette papers or cigarette wrappers, not shall any such license be assigned or transferred by the assignee or transferee of the original licensee named therein to any other person, firm or corporation.

If the original licensee names in any such license, shall, before the expiration of such license and prior to any assignment or transfer of such license as hereinabove authorized, desire to change the location or place of business covered thereby, such licensee shall notify the city collector of such fact and it shall thereupon be lawful for such origin-
ενώς να υπογραμμίσει τα σημαντικότερα στοιχεία της κατάστασης και να αναφέρει τους συναδέλφους του που είναι σε πολιτική θέση. Δηλαδή, να χρησιμοποιήσει τον χρόνο του καλούς άνδρας και την επικρατεία του στην επικοινωνία με τους συνάδελφους του.

Διότι η επικοινωνία με τους συνάδελφους είναι απαραίτητη για την επιτυχία της κοινής έργως και την συνεργασία των ομάδων. Είναι απαραίτητη για την εξασφάλιση της συνέχειας των εργασιών και την επιτυχία των συγκέντρωσεων.
al licensee to sell or give away cigarettes, cigarette papers and cigarette wrappers at such new location or place of business; provided, however, that only one change of location or place of business shall be allowed to any licensee.

978. Penalty.) Any person violating any of the provisions of the two preceding sections shall be fined not less than twenty-five dollars nor more than one hundred dollars for each offense.

ARTICLE III.

CIGARS AND CIGAR AND CIGARETTE REFUSE.

979. Sale of tobacco to minors under sixteen prohibited - penalty.) No person, firm or corporation shall sell or furnish any cigars or tobacco in any form to any minor under sixteen years of age, except upon the written order of the parent or guardian of such minor. Any person, firm or corporation violating any of the provisions of this section shall be fined not less than ten dollars nor more than one hundred dollars for each offense.
For the First Issue of the Daily Maroon

REYNOLDS STUDENT CLUBHOUSE

With the advice and concurrence of the Council of the Reynolds Club, the Board of Trustees of the University has taken action as a result of which the Reynolds Student Clubhouse will hereafter be open to all men students of the University without fee, and will be available for the use of all organizations consisting exclusively of men students.

The history of the Reynolds Club is somewhat unique. Usually the organization of a Club comes first and afterward, out of the necessities and resources of the organization, a Clubhouse is provided. In the case of the Reynolds Club, the procedure was exactly the reverse. The Clubhouse was built by the University, and the Reynolds Club was organized to make use of it.

In his "History of the University of Chicago", Dr. T. W. Goodspeed, states that on October 19, 1892, only a few weeks after the opening of the University of Chicago, Mrs. Joseph Reynolds agreed to pay to the University a sum of money "to be used for educational purposes in such manner as shall be agreed upon." Soon after Mrs. Reynolds' death in 1895, it was decided to devote most of the fund to the erection of a student clubhouse. And in 1901, $80,000 was definitely set aside for the erection of "The Reynolds Student Clubhouse." The Club itself was organized in 1903. It was intended and hoped that it would be the center around and from which the social life of all the men of the University would be developed. But partly in consequence of the growth of the fraternities and the erection in some cases of
With the passage of time, communication to the Committee on the
Specialist of the Board of Trustees of the University of Texas
was initiated to ensure that the policy and the regulations of the
University be followed. It was agreed that the responsibility of
the Committee to draw up such rules and regulations of the
University as it deemed necessary fell within the scope of the
Committee's responsibilities.

The report of the Committee was then read and discussed.

It was agreed that the rules and regulations of the University be
followed to the utmost extent.

The President of the University, Dr. John Doe, was invited to
address the Committee on the matter.

Dr. Doe stated that the University was working towards
improving its policies and regulations. He mentioned that the
University had taken steps to ensure the implementation of
the new rules and regulations.

The Committee expressed its appreciation for the efforts of Dr.
Doe and the University.

It was agreed that the Committee would continue to monitor
the implementation of the rules and regulations and would
inform the University if any issues arose.

The meeting adjourned.

The minutes of the meeting were to be distributed to all
members of the Committee.
spacious fraternity houses, and partly from other causes, it came about that the building no longer served any large proportion of men students, but had become the meeting place of a relatively small fraction of them. On the other hand, the various organizations for men students were inadequately housed, there was a serious lack of places in which committees and other small gatherings of students could be held, and individuals lacked the advantage which comes from intimate participation in organized social life.

This situation became so evident that the officers of the Reynolds Club themselves reached the conclusion last June that the clubhouse ought to be operated hereafter in such way as to meet the needs of a much larger proportion of the student body. More particularly it was suggested that the Reynolds Student Clubhouse should be open to all men students without payment of fees; that it should provide a place for reading, conversation, games, for the holding of social and religious meetings, for entertainments of various kinds, and for committee meetings; and that it should provide office space for the organizations of men students that need such space.

It is believed that as a result of this change of plan, which after careful consideration has been authorized by the Board of Trustees, the Reynolds Clubhouse will, on the one hand, more completely fulfill the wishes of the donor, and, on the other hand, make a materially greater contribution to the happiness and welfare of the men students than has been the case of late. That the plan has received the voluntary approval of the officers of the Reynolds Club is very high testimony to the social mindedness of our student body. With the beautiful Ida Hoyes Hall serving the social needs of our women students, and with the Reynolds Student Clubhouse
It is difficult to describe the atmosphere of the reception. The presence of many government officials and prominent personalities added to the sense of occasion. The speeches were well-received and the mood was one of anticipation.

The evening concluded with a grand banquet, where the attendees enjoyed a delicious meal and engaging conversations. The music was provided by a live orchestra, creating a festive and lively atmosphere.

As the night drew to a close, the guests were given souvenirs as a token of gratitude for their attendance. The event was a resounding success, leaving a lasting impression on all who were present.
serving a similar purpose with respect to the men, the University will be well provided with facilities for the healthy development of the social life of the student body, both men and women.

Mr. Bertram G. Nelson, Assistant Professor of Public Speaking, has been appointed Head of the Clubhouse. He will have an office in the building and to him all applications for assignment of space, either permanent or temporary, should be made. It is earnestly hoped that under the new plan the Clubhouse will serve the whole body of men students and be an important factor in the development of a healthy social life in the University.

President.

EDB: RP
The table of contents is set forth in the following order:

1. The background of the problem
2. The significance of the problem
3. The objectives of the study
4. The methods of data collection
5. The data analysis
6. The results
7. The conclusions

The study is based on a comprehensive review of the literature and a detailed analysis of the data collected. The findings are supported by statistical analysis and are presented in a clear and concise manner. The study is important for understanding the dynamics of the problem and provides insights that can be used to address the issue.
Chicago, May 20, 1914

Dear Mr. Wells:

I hasten to say how sorry I was not to be able to get to the Club yesterday for the appointment with you concerning furniture. I went over in the afternoon and had a look at the room. It certainly needs additional comfort.

I note, by the way, that the Council has decided to close the library during the summer because the summer students have not contributed to the establishment of the library, their dues are less, and it will be difficult to prevent books from being stolen. May I venture to suggest that this is a dangerous bit of class legislation within the Club? The next logical step will be the refusal to admit to the library any member of the Club who has not contributed to the establishment of the collection.

We may, moreover, refuse to admit to the billiard room anyone who does not by playing contribute to the upkeep of the tables. In the same way we may refuse to permit in the bowling alleys anyone whose fees are
not paid for the maintenance of the alleys. It seems to me that the summer students may very well argue that the users of the billiard tables have paid far less for the equipment of the billiard rooms, and the users of the bowling alleys have paid far less of the equipment and expense of maintenance of the bowling alleys than the summer quarter students, even with their reduced dues, have paid for the maintenance of the Club, including the library. This I say only for the business side. Apart from the mere financial matter, however, is the much more important one of Club fellowship -- a matter to which we are the more emphatically committed by the new motto of the organization. If you know anything about the Summer Quarter members, you know that magazines and books are more used by the Summer Quarter people than by others. I know of at least two men who joined the Club last year to have access to certain magazines. Does it not seem ungenerous for us to refuse these men admission to the room of the Club which they might find most enjoyable? May we not even revert to the financial argument in this connection and say that it is conceiv-
able that the library will be an additional attraction for Summer Quarter members, so that our Summer Quarter membership may be greatly increased? As to the argument that it will be difficult to prevent books from being stolen, this is a direct affront to Summer Quarter members which I think you had better reconsider. We cannot test the value of our open shelf system unless we are willing to trust the members completely. The stealing of books was confronted frankly when the open shelf system was adopted. The loss of books must be charged to the operating expenses. I hope that some way may be devised for instilling in the general membership the responsibility which the Executive Council rightly feels for the protection of the library. If we can do this, we shall reduce to the minimum losses of books.

May I also ask you to consider carefully the matter of which you spoke to me the other day -- the presentation of fobs to yourselves? Of course, in commenting on this I write privately and only for the dignity of the present officers. The analogy which you suggest to the Athletic Department blanket is hardly a fair one. In the latter case the Department grants, not to Mr. Stagg or Mr. Reed emblems of honor, but to students.
In other words, the members of the Athletic Department are the trustees of funds to be administered for the benefit of the students. It would be eminently improper for Mr. Stagg so to administer these trustee funds as to furnish himself with silver cups, sweaters and blankets. Were he to do so, his enemies would quickly utter the ugly word — "graft." The officers of the Reynolds Club are the trustees of the Club funds to administer these funds for the greatest benefit of Club members. If you wish to have Club officers receive jobs as tokens of recognition, do you not think the best way to bring about this desirable end will be to have the matter come up at some Annual Meeting at which there should be a full attendance of members? You will not then be put in the awkward position of handing yourselves bouquets or some valuable testimonials.

Please understand that I am saying this in all friendliness and for what I honestly believe to be the best interest of the present officers. I have not talked with anybody about the matter since I spoke with you. But, as you see, I have been thinking about the subject.

Sincerely yours,

D.A.R.-D.
Mr. Samuel Wells
The Reynolds Club
November 15th, 1905.

Mr. P. C. Wilson,

The Reynolds club.

My dear Mr. Wilson:

Your letter to Mr. Judson has been received. It is not possible at this time to secure any further help from the Reynolds family.

Most of the points which you suggest in your letter are matters that should be covered by the fees of the members of the club. Some of them should be furnished by the University; for example, coat and hat racks, clock, newspaper rack, chairs, should be furnished by the University, and if you in consultation with Mr. MacLean will make out a list of these things, I am sure the matters will be considered.

The policy of using two or three rooms on the third floor as bedrooms is one which should be carefully considered before being adopted. I think myself this would be very objectionable. There seems to be no good reason why the University should not provide funds for covering the walls of the bowling alley.
Your letter to Mr. Johnson was seen in my possession of the same. I am not able to forward it to the Secretary of the University. I am unable to do so as I have not received any news from the Secretary of the University. I am unable to do so as I have not received any news from the Secretary of the University. The matter will be handled as soon as possible.
The points you suggest are all good ones and can be taken up at once. Please formulate them as suggested above with Mr. MacLean and have them sent to me.

Yours very truly,

H. P. Judson
The points you suggest are all good ones and can be taken up at once. Please formulate them as suggested and send them with the necessary notes and have them sent to me.

Yours very truly,

[Signature]

H.F. Johnson

Your letter of 29th September is reprinted below:

Dear Mr. Smith,

I am not prepared at this time to become an active participant in the Johnson family.

The question of my decision to leave the Johnson family is important to me.

The question of my availability to you, Mr. Johnson, is a matter of personal concern.

I have no reservations about the Johnson family, but I must consider my future opportunities.

I am confident that the Johnson family will be satisfied with my decision.

I hope to maintain my position within the Johnson family.

Sincerely yours,

[Signature]

[Date]

The better to analyze the situation, I have prepared the following points:

1. The decision to leave the Johnson family was made after careful consideration.
2. I am confident in my abilities to succeed outside the Johnson family.
3. I am committed to my current position.
4. I am open to new opportunities.

I hope to maintain a positive relationship with the Johnson family.

Yours sincerely,

[Signature]
November 13, 1905.

Dean H. P. Judson,
University of Chicago.

Dear Sir:

I wish to ask if you know whether the Reynolds family would be disposed to entertain favorably the proposition to donate a sum of money not to exceed $500 for the purpose of having a number of necessary things added to the Club's equipment.

The Club floors need more or less attention; coat and hat racks are needed in the two toilet rooms; the bowling alley walls should be at least partially covered; a clock is required in some prominent place in the building; the library should be provided with a newspaper and magazine rack, more chairs and better light; a small room on the second floor should be equipped as a magazine and writing room with adequate lights; a small sum should be included for the equipment of two or three rooms on the third floor as bedrooms to be rented to alumni or the fathers of members.

Hoping that you may suggest some means of obtaining this fund, I am,

Yours very truly,

[Signature]
November 17, 1959

Dear Mr. President,

I am writing to seek your assistance in my position as the President of the University of Illinois. Our Board of Trustees has requested that I attend a meeting of the Board of Directors of the University of Illinois Foundation to discuss the proposed budget for the coming academic year.

I am concerned that the budget may be insufficient to meet the needs of our students and faculty. I believe that it is essential that we provide them with the necessary resources to ensure their success.

I would appreciate your support in this matter, and I am confident that we can work together to find a solution.

I look forward to hearing from you.

Yours sincerely,

[Signature]
November 22nd, 1905.

President William R. Harper,

The University of Chicago.

My dear President Harper:—

At a conference yester-

terday afternoon which was attended by Messrs Mer-

rion and Warren of the Reynolds Club Council and

Messrs. Shephardson, Thompson, and me it was decided,

for the present, to make Mr. English, who up to this
time has been in charge of the billiard room at
the Club and general factotum, responsible for the
order and care of the building and in consideration
of his additional work, increase his salary (paid
course out of the Club funds) from $55 to $70 a
month. It was the opinion that Mr. English might
be able to carry all the routine work and that what
remained would not be too much to be assumed by the
Reynolds Club Council acting without pay. If this
plan is feasible it will save the difference between
$15, the increase in salary, and $33 which was paid
Wilson and it seems certainly to be worth trying.
November 28th, 1909

Dear Mr. President Hesler,

The University of Chicago,

My dear President Hesler,

As a continuation of the investigations into the efficiency of the faculty and the effectiveness of the educational program, I would like to bring your attention to the following matters:

1. The need for additional faculty members to meet the growing demand for educational services.
2. The importance of maintaining a proper balance between academic and administrative responsibilities.
3. The necessity for regular faculty meetings to ensure effective communication and collaboration.
4. The need for improved facilities to accommodate the increasing student population.

I believe that these matters are of utmost importance and require immediate attention.

Sincerely yours,

[Signature]
Mr. Thompson and Mr. Shepardson raised the question whether when Mr. Bestor gives up his work as Alumni Secretary and a new secretary is appointed, he could not be made also Secretary of the Reynolds Club at a salary of four or five hundred dollars a year. This with what the Alumni Secretarship would yield would give him a fair income and the two positions call for somewhat the same executive qualities. In view of the fact that the Alumni secretaryship will not become vacant for some months, this plan is of course not of immediate pertinence.

Yours very truly,

H. P. Chandler
Secretary to the President
Due to the abnormal and unexpected weather conditions, the

American Weather Map "K." has been initiated for the work

of the American Secretary of Commerce.

The Secretary is now available to support the

initiative without any new secretaries to support.

At a conference, the

Chief of the Secretary of the Secretary of Commerce.

Over the weekend, the Secretary of Commerce.

Secretary at this time to the President.

H. P. Chandler
November 13th, 1905.

President William R. Harper,

The University of Chicago.

My dear President Harper:

Thursday afternoon at a regular meeting of the Council of the Reynolds Club Mr. Merriam and Mr. Warren, the Faculty Representatives, both being present Mr. Paul C. Wilson, the Secretary, was dismissed from his office by a unanimous vote. The charges as I understand were irregularity in the performance of duty and offensiveness of manner resulting in confliction with members with whom he came in contact. If a man as cool and clear of judgment as Mr. Merriam had not been present I might feel that the action taken was hasty, but his concurrence in the decision leaves no doubt in my mind as to the wisdom of it.

The important point is that we are now in a position to effect economy by dispensing with our thousand dollar official if he is not necessary.
It is generally felt that Mr. Boylan temperamentally is not qualified for the supervision of the Reynolds Club. Perhaps, however, without Mr. Boylan some way can be devised of providing for the care of the building which is less expensive than the present method. Tuesday Mr. Shepardson, Mr. Thompson, Mr. Merriam, Mr. Warren (who is on the Reynolds Club Council), and I are planning a conference concerning affairs of the Club. It is on my mind now to ask Mr. Merriam whether the routine work of the Club cannot be vested entirely in Mr. English, who is now the second in command, on possibly a somewhat larger salary than he is drawing at the present time and the entire remainder of the Club activities shouldered by the Reynolds Club Council and Mr. Lagene E. Wright, President, acting without pay. This plan would be analogous to that followed at the Quadrangle Club and to my mind is a possibility.

Yours very truly,

H. P. Chandler
Secretary to the President
It is generally felt that Mr. Davie temperamentally
is not suited for the work of the Repatriation

Committee. However, with your Mr. Day's name
why we can be pardonable of deploring to the case of the

putting which we have experienced since the present

meeting. Teacher Mr. Thompson and I am keen on the Repatriation
Committee, and I am planning a conference on

Trip Committee, and I am keen on the Committee. It is on my mind

carrying out the work of the Committee. It is on my mind

now to see Mr. Kettner whether the routine work of

the Trip Committee be reassigned, or we can

somewhat I believe, rather than to the growth of the

ission of every one is to solve the problems of the Committee

so that we can be satisfied. I am confident, without

the Trip Committee to be satisfied to their satisfaction

of the Trip Committee and to my mind to a point.

Yours very truly,

H. F. Chandler
Secretary to the President
Chicago April 18, 1906.

My dear President Judson:

I have taken up with the architects the matter of the chimneys in the Reynolds Club in accordance with your suggestion of April 16th. As soon as I receive a report will communicate it to you.

I do not know of any official arrangement between the University and the Reynolds Club with regard to the responsibility for the affairs of the building. The receipts are paid over to the University and the University pays the bills of the Club on voucher. The President, I think, kept in close touch with the affairs of the Club and practically it was conducted under his direction, so I suppose. Under what committees, if any, I do not know. I will undertake to find from Dr. Goodspeed and Mr. Arnett and report later if they have additional information on this subject.

Very truly yours,
May, President Jewett:

I have taken up with the matter of the appointment to the University and the University of the Employment of the Employment of the University, and the University.

I do not know of any special arrangements between the University and the Employment of the University.

I will forward the matter of the University and the University of the Employment of the University, and the Employment of the University to the President. I think, very, to those who have an interest in the Employment of the University and the Employment of the University, and the Employment of the University.

I will forward the matter of the Employment of the University and the Employment of the University, to those who have an interest in the Employment of the University and the Employment of the University.

Very truly yours,
Doctor Harry Pratt Judson,

President's Office,

Dear Sir:-

When the Reynolds Club was first opened I was advised that the Club would be expected to maintain the building and that bills should be rendered to the Club for repairs made to the building by this office. Such bills not large in amount have been rendered to the Club and have been paid by the Club. Recently when Mr. Wilson was secretary of the Club he opened the question as to whether the Club should bear the expense of such repairs. I referred the matter to the Business Manager and he advised me that it was his understanding that the Club should maintain the building. Since that time I have rendered bills to the Club which have been paid. Last month however the present officers of the Club requested the Auditor not to pass a bill that I had rendered until the question as to whether the Club should bear such repair charges or not was again investigated. This morning Mr. D. P. Abbott, Treasurer of the Reynolds Club, called on me and I explained to him what I have written above. If I am wrong in my understanding will you please advise me. It should be noted that the repairs to which I refer have not been heavy. The largest item of expense would be when the floors should be redressed, possibly once a year. Outside of this one item the building repairs
Dear Mr. [Name],

I am writing to express my gratitude for the opportunity to serve on the planning committee of the upcoming conference. I believe the conference will be a valuable event for our community, and I am excited to see the efforts of the committee come to fruition.

I understand that the committee is working hard to ensure the success of the conference. I want to express my appreciation for your hard work and dedication. I am looking forward to attending the conference and being part of such a significant event.

Please let me know if there is anything I can do to contribute to the success of the conference. I am happy to volunteer my time and resources to support the efforts of the committee.

Thank you for your continued leadership and commitment to the conference.

Sincerely,

[Your Name]
have not amounted to more than two or three dollars per month on an average, possibly less than this.

Yours truly,

[Signature]

Chicago April 19-06.
The Reynolds Club,
The University of Chicago.

Gentlemen:-

I have sent through your bill for the National Prisons Association and the Auditor will doubtless be prompt in paying the same.

I am sorry that there was any occasion for reporting to you the complaint made concerning the reception of the above-named organization. I feel sure that the Reynolds Club will always cooperate in entertaining the guests of the University. I have always found the administration perfectly willing and eager to assist; the complaint therefore somewhat surprised me. I am glad that the explanation has been made.

Yours very truly,

D. A. Robertson
Secretary to the President
Secretary to the President
Dear Sir:

We have your favor sending you the itemized bill for Prison Reform Ass'n which you rec

A. Robertson,
Admissions Office.
Chicago, I11; Oct. 23, 1907.

A. Robertson,
President's Office.

Dear Sir:

We have your favor of the 19th. inst., and in reply are sending you the itemized bill for services rendered to the National Prison Reform Ass'n which you request.

We also note your remarks with reference to the treatment accorded this organization while guests of the Reynolds Club. Upon receipt of your complaint a thorough investigation of the matter was made. We find that while the club was not in the condition in which we ordinarily have it we were unable to do better. As you perhaps know we devote the entire month of September to putting the club in shape for the ensuing year, and on Sept. 18, the day on which this organization used the club, we were right in the midst of our cleaning and repairing. The club library which was turned over to our guests was in the same condition it is the year through with the exception that there were no rugs on the floor. This was unavoidable as we had previously entered into a contract with a concern to clean the rugs on that date.

It is the earnest desire of the Reynolds Club to cooperate in every possible way with the university, and we are at all times glad to be of any service. While we greatly regret that we were unable to handle this association to the perfect satisfaction of the university, we feel that we were unable to do better under the circumstances.

We greatly regret this unfortunate occurrence and assure you that guests of the university will receive every possible consideration at our hands.

Respectfully yours,
The Reynolds Club.
We have your favor of the 21st instant... to reply to...

It has been necessary to refer to the President...

I am confident you will not... to the President...

The above dates your demand...

The Euphrates River.
October 19, 1907

The Reynolds Club,
The University of Chicago,

Gentlemen:

If you will present me a bill for the service of the maid in the cloakroom and the man in the cloakroom during the convention of the National Prison Association I shall be glad to order the item paid. The bill by the way should not be for $300.

I regret to say that the lack of cooperation on the part of the Club in entertaining the University’s guests at the time of this meeting has been the subject of unpleasant comment. I trust that the Club realizes the importance of receiving pleasantly and with all due consideration the guests of the University who may be assigned to the Club for entertainment, particularly when the Club has signified its willingness to entertain in such cases.

Yours very truly,

D. A. Robertson
Secretary to the President
Secretary to the President
Gentlemen,

If you will please not a fil[for the service
of the ward in the afternoon and the men in the afternoon up
not the conversation of the National Liberal Association I realize
the after of the very month
not for the 800.

I beg to call your attention to the part
of the chair in entertaining the University's Senate of the
time of this meeting and deem it wise to have the topic of importance.
I trust that the chair realizes the importance of recognizing
with what we can do to make the chair a more functional and
fitting for the chair and making the difference to entertain
in such case.

Yours very truly,

D. A. Robertson
Secretary to the President
Secretary to the President

The University of Chicago

The National Liberal Association
February 19, 1908

My dear Mr. Penson:

I have requested the Reynolds Club to forward you any information in their possession concerning the management, entertainment and finances of that organization. The Reynolds Club had this inception.

Mr. Joseph Reynolds, whom you know perhaps as Diamond Joe of the Mississippi Steamship Lines, left a large sum of money to be used for young men in the city of Chicago. The executor of his estate, Mr. Joy Morton, decided that the best use of this money could be made by the University of Chicago, particularly by building such a club as that at Harvard or at Pennsylvania. So the foundation of the Reynolds Club was laid in 1901 as one structure of the Tower Group of buildings. The building cost, as well as the cost of furnishing the Club I am unable to give you as these items have never been separately computed.

The arrangement is this: In the north half of the basement are three bowling alleys, regulation size; in the south half of the basement are shoe-shining stands and a very good barber shop containing one chair. On the main floor the north half of the
The report was sent to you:

To proceed with the feasibility study, I need your assistance in gathering information to support the proposed project. The management, finance, and engineering teams are in charge of these activities.

The feasibility study has been completed.

The feasibility study is due to be discussed at the next project meeting. It is a large amount of money to be spent, so the exact cost of the project was discussed. The estimates for the additional costs have been provided by the engineers. A review of the feasibility study was held in 1995, and the feasibility of the project was confirmed. The project cost was estimated as well as the aim of the financial study, which I am unable to give you as there has never been a comprehensive explanation of the financial study.

The statement at the start of the report is that the project is at the approval stage. The purpose of the feasibility study is to support the project. The proposed project, along with a specific financial analysis and a summary report, was completed.
building is occupied by the library. South of the entrance and great stairway is the billiard and pool room, containing six or eight tables. On the floor above the north half of the building is a reception room with large tables and some small card tables and a grand piano. The south half of this floor is taken up with one large and three small committee rooms, including the office of the club. On the top floor is a theatre with very large stage, back of which are three rather large rooms and communication with the much larger rooms in the University Tower. The stage itself is completely equipped with lights and curtain for dramatic performances. The south half of this floor is occupied by four or five small committee rooms. Throughout the building the floors are polished so that when waxed for dancing a party may be held on all three floors or three several dancing parties may be so held simultaneously.

I have directed the University Press to forward to you a copy of the University Record for October, 1903, containing an account of the Club and its decorations. The young men of the club are to forward to you the information you desire about its management. If I can be of any further service I shall be glad to answer your questions. I hope that before long the State University of Iowa may be in possession of such a democratic and in every way admirable club for the unification of the men of the institution as have we in the Reynolds Club of the University of Chicago.

I doubt very much if such a club can be made to pay a small
dividend on its stock were it organized on a stock basis. Of course here it is true the club makes money, but whenever it does this it puts its outside funds into improvements. Were this not done the depreciation would more than equal the profits. It may be possible that by charging every organization using the club for a dance or other meeting a small fee the profits might be greatly enhanced. The Reynolds Club has never done this except as a matter of self-protection. A student body is so transitory in its nature that I doubt very much if the students themselves would buy stock to finance the thing. Any such project would have to be financed by the alumni and by the permanent faculty members. I have no experience of this sort to offer to you. The success of the Faculty Club at Columbia University may however with its organization warrant your trying this scheme. If you care to know about their methods you might write to Professor Cauzus J. Keyser there.

Yours very truly,

D. A. Robertson
Secretary to the President
Secretary to the President

Mr. M. L. Ferson,
The State University of Iowa,
Iowa City, Iowa.
The State University of Iowa
Greater University Committee
Iowa City

February 15, 1908.

David A. Robertson,
Chicago, Ill.

Dear Sir:-

In behalf of the Greater University Committee, I wish to thank you for your trouble and great courtesy in sending us the picture. We congratulate you upon your Reynolds Club, and since you have made it such a success, I take the liberty of addressing you further with reference to the way such a Union should be financed and operated.

First, what is your plan for financing the Reynolds Club? Did the University build it, or was it paid for by subscription? What do you thing of the advisability of raising that money by forming a corporation and selling shares? Could such a Union be made to pay a small dividend on the stock? In short, any ideas you may have concerning the method of financing such a Union will be appreciated.

Second, how expensive a building is Reynolds Club?
Third, do you furnish each of the leading university societies with a room?
Fourth, what sort of amusements do you provide?
Fifth, under whose management is your Union?

Thanking you in advance for your favor in this matter, and assuring you we will be glad to reciprocate if it is possible, I am,

Very truly yours,

M. L. Ferson
May 6, 1939

Office II

Dear Sir:

I wish to express my appreciation to the Greater University Committee for the grant of 

Your generous financial support to my work in the field of biology. I am very grateful for this opportunity to continue my research and to pursue my scientific investigations.

Thank you for your kind support and for the encouragement you have given me. I am confident that the results of my work will be of great value to the field of biology and to science in general.

I look forward to the opportunity of presenting my findings to the scientific community and to the public at large.

I am confident that my work will be of interest to you and to others in the field of biology.

Very truly yours,

[Signature]
My dear Mr. Robertson:—

The old question

"about Julius" came up again this
summer. Julius did not make enough
money, and so he quit and has been
working down town. He left his materials
at the club; however, expecting to come
back. And now the question is: do we
want him back?

When Collings left for Japan he
expressed himself in favor of doing away
with the Julius institution; and although
I regret it in many ways, I have come
more and more to the same opinion.

The reason which brings me to this
is that Julius is really not considered
a good barber by the student body.
Young is undecided; Bowly & Charlie
I have not seen.
We will not be able to wait until
till to settle the matter, because Julius
should be given some time. If it were
decided that a change would be advisable.
Young and I were talking about this
today, and thought that we had better
see what you would be in favor of.

I hope that you are enjoying yourself.

Please give my regards to Mrs.
Robertson.

I remain,

Yours respectfully,

Roy Baldridge

6204 Greenwood

P.S. I received a letter from one of the
foreign students yesterday. After reminding
me of my offer to send him in any
way possible, he modestly and quite politely
asks me to "write him a history of an
American student." And he adds: "Do anything
about him."
The Reynolds Club invites you to meet The President and Mrs. Judson Saturday evening, February the Seventh from eight-thirty o'clock to ten-thirty
The Reynolds Club invites you to meet
The President and Mrs. Judson
Friday evening, February the Ninth
from eight-thirty o'clock
to ten-thirty

FIFTY-SEVENTH AND LEXINGTON AVENUE
Chicago, November 27, 1911.

My dear Mr. Teichgraeber:-

The Reynolds Club reception for the President of the University to be held in the winter quarter should be made the great reception of the year, at which the students and members of the University Faculties come into contact with each other. To this end the following suggestions are made:

I. INVITATIONS. The Reynolds Club should send its invitations to meet the President and Mrs. Judson to all members of the student body in residence and to all members of the instructional staff including the College of Education. The invitation form might very well be the printed card used by the President's Office for general lecture announcements. This should be accompanied by a card explaining the way in which the departmental groups of the faculty may be found throughout the building. The President's Office also should send through the faculty exchange to all instructors some such announcement as this: "It is the endeavor of the officers of the Reynolds Club in the management of its reception for the President and Mrs. Judson to enable all students of the
My dear Mr. Treasurer:

The Raymond Chip reception for the President of the University to be held in the Winter Dinner School.

Please make the great reception of the new, and with the attendance and memore of the University President come into contact with each other. To this end the following suggestions are made:

I. INVITATION. The Raymond Chip supply and the

invitation to meet the President and the Union to all members of the student body to leave and to all members of the reception party.

Also inviting the College of Kinesiology.

Within many miles of the campus can be the President's Office for General Information on what may be office, and all the members of the reception party.

a copy of the President's acceptance of the invitation.

Office also supply any further the Society accepts to those.

It is to be expected that the reception of the Raymond Chip to the management of the reception for the President and the Union of society will emphasize on the
University to meet the members of the faculty. The latter are, therefore, urged to attend the reception, stationing themselves in accordance with the following plan of grouping ---------------.

It is suggested further that instructors announce to their classes the hours of the reception and reinforce the invitation from the Club with a personal invitation to meet with the instructor at the proposed time and place." Advertising should be made also through the Daily Maroon of the special character of the reception, emphasizing the opportunity of all students for meeting the President and Mrs. Judson, and their instructors. The following official bulletin boards ought also to be used a day or two before the reception: Cobb, Haskell, Law, College of Education, Ellis, Lexington, Reynolds Club, Hutchinson Hall, Hull Laboratories, and all dormitories. The President of the Club will do well to see Miss Talbot early and secure her cooperation in making the affair the greatest student reception we have ever had. He should also see the head of each House on the campus and of each fraternity.

The deans of the Junior College, Senior College, Divinity School, College of Education, and the Dean of Women should be asked to invite the students in their respective chapel assemblies. The Club should also secure the cooperation of the student council. By extending invitations as widely as suggested every student ought to be made aware that he is desired at the reception. The larger
It is suggested further that introduction announce to the students the Clip with a Bernoulli modification of meet with the introduction of the Bernoulli modification a major in place of "Arrastre" which could be made to enhance the presentation of the Bernoulli modification. 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the reception the greater the credit for the Reynolds Club.

Mr. Joy Morton and other friends of the Club and of the University might be interested in seeing how the Club is used for a student function. I raise the question, therefore, of the advisability of inviting them to attend the reception.

II. ARRANGEMENT OF BUILDING. The whole Club should be open for inspection and use. Mandel Hall should be used as a check room for ladies and the Hutchinson Café as a check room for men. This will permit the use of the entire Club for exhibition purposes. Every room should be put in the best possible order. The President and Mrs. Judson and the president of the Club should receive on the second floor. At the north end beside the fire place in a separate group the Deans of the University will receive. The following groups of faculty members should receive in some such place as indicated: Historical group, Reynolds Club Theatre; Classical, south room on the second floor; Modern Languages, library; Sciences, Hutchinson Hall, north fire place; Medical Students, Hutchinson Hall, south fire place; Law Students, Hutchinson Hall, north west corner; College of Education, Hutchinson Hall, south west corner; Divinity Students, Hutchinson Hall, south east corner.

III. ARRANGEMENTS FOR HANDLING GUESTS. All the Marshals and Aides should be called into service for the purpose of directing guests from the north tower entrance to the check rooms and thence
The receptuor for rhe present is at rhe recepion of the
University Club. To reach the Club go to
the main building and take the elevators to the
reception area. I invite the dimeion of the
reception area to be

AGREEMENT OF BUILDING:
The entire Club area
shall be used as a
reception area for
the University Club. The
reception area will be
located on the third
door to the left at the
reception area.

The following groups of faculty members needs to be
included:

- Reception Group: North and East
- Motion Picture Group: South
- Honorary: All Honorary Members

The reception area will contain the following:

- Motion Picture Group: South
- Honorary: All Honorary Members

AGREEMENT FOR HOSPITALITY:

Any Above groups are entitled to use the reception area for the
purpose of hospitality.
to meet the President and Mrs. Judson. The Marshals and Aides should then direct the line past the Deans and their wives and at the end of the latter line divert the students to their proper groups. This can be done through the door in the Tower. For students who wish at once to proceed to Hutchinson Hall and for those meeting in the Reynolds Club a path can be made along the west wall. In addition to the Marshals and Aides it will be necessary to have a rather large reception committee. This should be composed of students: All members of the student council; all officers of the Reynolds Club not otherwise assigned; and all members of the Medical, Law, and other councils. The function of this committee should be to direct the students first to the President and Mrs. Judson, to the Deans, and then to their respective groups.

IV. ENTERTAINMENT. The University Band will be instructed to play in the balcony of Hutchinson Hall. It is altogether proper that the Glee Club and other musical organizations should volunteer to serve late in the evening at various points, singing, for instance, in the Reynolds Club Theatre, the library, and Hutchinson Hall. The bowling alleys should be opened free of charge the entire evening, but should be used jointly by men and women, not monopolized by men. "Long sides" would afford matches interesting and amusing. If the crowd is what it may be the billiard and pool tables probably cannot be actually used because it will
The committee may also wish to meet the President and the Vice-President. The President and the Vice-President may then, if they so wish, meet the President and the Vice-President of the University and the members of the higher authorities of the University, who are likely to be available. The meeting can be arranged to take place in the President's office. Any recommendations made at the meeting can be made known to the President and the Vice-President.

The meeting is to be convened by the chairperson of the higher committee. It is to be attended by all members of the higher committee and all members of the authorities of the University. The function of the committee is to discuss the recommendations made at the meeting.

The President and the Vice-President will be present.

In accordance with the practice of the University, the President and the Vice-President should be present at the meeting. The President and the Vice-President will be present at all meetings of the committee.

As far as possible, the President and the Vice-President should be present at all meetings of the committee.
not be possible to protect them sufficiently from abuse.

V. REFRESHMENTS. Simple refreshments like those at the President’s Reception are desirable. These should be served at several points in Hutchinson Hall and in the Club. The stairway and entrance hall downstairs should not be obstructed by refreshment tables.

VI. DECORATIONS. The decorations should consist only of palms and such flowers as the Club may wish to have. No banners or Japanese lanterns should be used. This will at once keep down the expense and exhibit the Club in its ordinary beautiful character. The president of the Club will secure expert assistance very easily if he will invite Mrs. Millikan, as the wife of one of the councilors of the Club, and Miss Langley, head of Greenwood Hall, to inspect the arrangements before the reception.

Sincerely yours,

D. A. Robertson
Secretary to the President
Secretary to the President.

Mr. Richard Teichgraeber,
The Reynolds Club,
The University of Chicago.
not be possible to protect them further from injury.

V. REPRESENTATIONS

The President, the President's Secretary, and the Chief of Staff should be advised.

VI. SECURITY

Security measures must be taken to prevent unauthorized access. The entrance to the reception area must be monitored by security personnel.

IV. DECORATIONS

The decorations should be taken down only by staff and/or trustees.

The meeting may be held in a separate room.

The head of the group will make the appropriate announcement.

The President must be invited to attend the meeting.

The announcement will be made by the President.

V. REPORTS

Mr. Representative

The Reverend C.G.,

The University of Chicago

Secretary to the President

Secretary to the President
December seventh.

My dear President Judson:

In behalf of the members and officers of the Reynolds Club I wish to thank you for your generous gift to the Library. We feel that the fact that the plan meets with your approval means more for its success than anything which we have done.

It might be of interest to you to know just what progress we have
made in obtaining funds. In response to the letter which we have mailed to active and associate members, and to faculty members during the past ten days we have received about $200. Of this amount Mr. Rigerdow gave $100. The balance has come in small contributions of from $1.00 to $5.00. We have also received a number of books, the gifts of the authors, and numerous letters of approval containing valuable suggestions.
have come in. Including the $900 given by the Club we may have on deposit about $4,250.

Letters are yet to be sent to a list of about 3,000 old members of the Club. In this way we plan to have our first 1,000 volumes purchased by Club members, and where it is possible the book will bear on the book plate the name of those with whose contributions they were purchased. This can be done in many cases.
where the giver has accompanied this gift with the recommendation that certain books be included in our selection.

The committee has given a great deal of thought and time to the whole plan, especially to the matter of the selection of books and, seeing Dean Hoyton's words "that the plant is completed the Reynolds Club Library will be one of the best College Club libraries in the country."

Thanking you again for your interest and inviting your suggestions, I remain,

Respectfully yours,

Geo. D. Parkinson

[Handwritten notes:]

To: George D. Parkinson

To: Assistant President of the University of Chicago.
Chicago, December 9, 1913

Dear Mr. Parkinson:—

Thank you very much for your note with regard to the library plans. I am much interested in them, and am sure that they are going through to a very satisfactory conclusion.

Congratulating you on the enterprise, and wishing you final success, I am,

Very truly yours,

H.P.J. — L.

Mr. George D. Parkinson,
The Reynolds Club,
The University of Chicago.
Office, December 6, 1932

Dear Mr. Patterson:

Thank you very much for your note with regard to the library plans. I
was much interested in them and am quite glad that
you have brought this matter of a new satisfactorily completed
contractor. I congratulate you on the excellence and
meticulous thoroughness in every detail of this
project. I am sure you have every success.

Very truly yours,

[Signature]

Mr. George D. Patterson,
The Raymond Group,
The University of Chicago.