July 29, 1897.

My Dear Doctor Harper:

Mr. John Brisben Walker, proprietor of the *Cosmopolitan Review*, proposes to found, in connection with that Magazine, a national correspondence school for higher liberal studies, giving it the somewhat ambitious title of "The Cosmopolitan University". I may say (in confidence for the present) that I have undertaken to organize and conduct this school.

The plan is to reach a great multitude of intelligent youth and adults, particularly in the West and South, who now have practically no educational advantages.

Mr. Walker hopes in the course of years to provide or secure large endowments for this establishment and to make it colossal, a vast factor in national education. He hopes ultimately to enroll half a million pupils.
No tuition or fee of any sort will be charged the pupils.

The scheme is purely philanthropic and patriotic, in no sense political or partisan.

It will not compete with college or university work, but will, beyond question, inspire and prepare many a first-rate pupil to resort to the university.

As the enterprise is novel and daring, we desire to form an advisory board of ten gentlemen, eminent educationally or otherwise, who have confidence in Mr. Walker and myself, and whose names, with our own, will be a guaranty to the public that we know what we are doing.

Dr. Albert Shaw, editor of the Review of Reviews, and Spencer Trask, the distinguished New York banker, have already agreed to favor us in the manner suggested. Mr. John Wana-
In the Union, Page 4

No criticism of the Union Board as of the issue was raised.

The Union Board of Trustees and its President, Mr. John W. Murphy, have taken steps to ensure the protection of the rights of all members. However, the Union Board's stance is not without controversy, as it has been criticized by some as being too lenient.

The Union Board's decision to grant the requested modifications to the rules and regulations has been met with mixed reactions. Some members have praised the Union Board for its proactive approach, while others have expressed concern that the modifications may undermine the Union's structure.

As the controversy continues to develop, we are committed to ensuring the Union's integrity. We believe that a fair and transparent process is essential to maintaining the Union's credibility and effectiveness.

We have received reports of incidents involving the Union's leadership and members. We are investigating these reports and will take appropriate action to address any concerns.

The Union Board is committed to maintaining a positive and inclusive environment for all members. We encourage all members to voice their concerns and participate in the decision-making process.

We appreciate the efforts of the Union Board and its members in striving to create a Union that is fair, transparent, and inclusive. We remain committed to working together to achieve these goals.

In the Union, Page 5

The Union Board has been criticized for its handling of recent events. However, the Union's leadership is committed to addressing these concerns and working towards a more inclusive and transparent Union.

The Union Board has taken steps to ensure that its decisions are made in the best interests of all members. We are confident that these efforts will help to build trust and foster a positive environment for all members.

We are committed to continuing our efforts to improve the Union's structure and operations. We encourage all members to participate in the Union's decision-making process and to provide feedback on our efforts.

In the Union, Page 6

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In the Union, Page 7

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maker and Mr. Andrew Carnegie will be invited to go upon the board; also Dr. Mac Alister and President Gilman. Both these last are, I think, sure, as they have known sympathies with this early teaching.

It seems to me that you may fear the departure, a rival to Chautauqua, not least some competition. I do not think there will be much. Bishop Warner is a catholic, and he hopes to enlist people in that faith, though there will be no religion. That is a very large audience, which will be the measure of success. Registration, Circulating Library in the West and South.

I shall esteem it a special favor if you can see your way clear to allow your name to be used. I can assure you that you will be in no way compromised or

Sincerely,

[Signature]
Dear Doctor Harper:

If you are named by any politician more, Con
Comtesse, whose college president
who have in your charge such
important interests—was not
that it? But you need not
have feared. If you will
read, you will see that my
work takes in both Republicans
and Democrats and I am here
لا يوجد نص يمكن قراءته بشكل طبيعي من الصورة المقدمة.
Dear have your sympathy, although I do not wish you to say so. But I do want you to write the article. I am sure it will be an important contribution to the Republican cause and the only ablest彭毕le can read down contributions to the Cosmopolitan.

Yours faithfully,

[Signature]

[Address]

[Date]
as to its value
opinion—brutally frank, if necessary—and oblige.

Yours faithfully,

William R. Harper, D. D.,
Pres. University of Chicago,
Chicago, Ill.

Dear President Harper:—

I immediately telegraphed saying that we would postpone the publication of the article until our April issue, as requested in your telegram, and thanking you for your kind accession to my request with reference to the omissions.

I enclose a little piece of work which has been done hastily and crudely, but which I believe is in the right direction. It seems to me that classification—in other words, a clear birds-eye view—is the first requisite in all undertakings, and we did not find this classification of the subject in any university to which we applied. If you have time, I wish you would give me a perfectly frank
night at Irvington by way of change.

Yours faithfully,

[Signature]

W. R. Harper, LL.D.,
Lakewood, N. J.

The Cosmopolitan Magazine
Editorial Department
Irvington-on-Hudson, New York.

March 17, 1905.

Dear President Harper:

I have watched for every item of news regarding your health, and am delighted to see that you are sufficiently recovered to come east. You have great work to do in the educational world, and we cannot spare you.

I have just finished spending a couple of days with President Schurman at Cornell, and during this visit, the afternoon which I enjoyed in your company at Chicago, came back to me. Still a believer in the necessity for changing our ideals of education it would be a very great satisfaction if I could have a few hours with you to go over the educational situation. After all Lakewood is not a very entrancing place, and perhaps you would be willing to come down and spend a
I have not watched for very long of time.

Regarding your part, and am grateful to see that you are sufficiently recovered to come soon.

You have great work to do in the administration.

I have just finished thinking a couple of days with President Egan of Cornell, and

coming this visit the attention which I enjoyed in your company is Chicago and back to me. Still a pattern to the necessary for developing our national

of education it would be very great effort.

If it could please to come down with you to go over the educational question. After all, I hope much in the educational piece and perhaps may be willing to come soon and then.