CROSS REFERENCE SHEET

Name or Subject: Charles W. Eliot

Regarding

Date

SEE

Name or Subject: Distinguished Persons, Letters of Palmer, Alice Freeman

File No.
Harvard University  
Cambridge 7 June 1902.

Dear Doctor Harper:

I notice your subject is the progress of education during the last year; but you only ask me about improvements in college and university education. Within my range of vision the most important improvement in education in general is the progress made in the introduction of a limited elective system into secondary schools; a conspicuous example of this is the new programme, or rather the new method of describing the instruction given in the Boston High Schools. The substitution of a simple elective system for the very complicated group system which had come to obtain in many American High Schools seems to me a great advance. In the field of college and university education the point I spoke of at Butler's inauguration seems to me important, namely, the steady transfer of the control of education from the clergy to the laity. Another change which has been strikingly illustrated during the year now almost finished is the altered taste of benefactors in regard to the objects of endowment. The older endowments of Harvard College were for Mathematics, Divinity, Greek, Latin, Moral Philosophy, and Belle Lettres. The subjects which most easily enlist the interest of benefactors now, if I may judge from Harvard experience, seem to me to be Medicine, Architecture, History, Economics, and Government. Intelligent benefactors are generally moved by some far-reaching hope of doing good. The change I mention indicates that the hopes of our generation concerning the future progress of civilized men are somewhat different from those of the eighteenth and the first part of the nineteenth century.

Very truly yours,

President Harper.
May 5th, 1902.

My dear President Eliot:-

I have received a letter from Professor Dr. Otto Pfleiderer of Berlin. In it he consents to come to America next spring. He speaks of having received an unofficial request from Harvard, and expresses the wish that if he comes to both institutions, the same course of lectures may be used. The University of Chicago has extended to him an official invitation to give our Convocation address on March seventeenth, and to follow it with a course of lectures during the next three or four weeks. I am hoping that it may seem to you wise to extend an official invitation, and that together we may be able to secure a visit from him to America.

Trusting that you are well, I remain

Yours very truly,

President Charles Eliot,

Cambridge, Mass.
My dear President Elliff:

I have received a letter from Professor Dr. Otto

Belgium of Berlin. I am pleased to come to America next spring

and express my wish that I may come to both institutions in the same course

of lectures as may be needed. The University of Chicago was extended to me

an official invitation to give an Connecting address in March next, and

to follow it with a course of lectures during the next three of your

weeks. I am hoping that it may be possible to have the opportunity

invitation, and that together we may be able to secure a visit from him

to America.

Telling that you are well, I remain

Your very truly,


President Charles Elliff

Cambridge, Mass.
Harvard University
Cambridge 14 May 1902.

Dear Doctor Harper:

What is the nature of your contract with Professor Pfleiderer for his course of lectures? Did you offer him a sum of money for your convocation address and a course of lectures, or did you offer so much for the address and so much for each lecture? We should hardly care for more than three or four lectures. What, in your opinion, would be a suitable and effective offer to make to him? We regard such lectures as frills, and never count them as part of our regular effective instruction; so we are not disposed to pay much for them.

Very truly yours,

Charles W. Eliot

President Harper.
May 17th, 1902.

President C. W. Eliot,
Harvard University

My dear President Eliot:

Our contract with Mr. Pfleiderer is definite only with reference to the fact that he is to come. The matter of money he has left to us, and I was desiring to ascertain from you what plan you had in mind. We should be willing to pay him perhaps $600. This would be $100, for the address and $50. each for 10 lectures. I think Mr. Ropes of your Divinity School has some information on this point.

Yours very truly,
Mr. President:

I am in receipt of the letter of Mr. E. E. Hackett enclosing his note in reply to mine. As I have stated in my communication to you, I am at a great disadvantage in reference to the matter of money in the institution. In reply to your letter of the 10th inst., I am under the impression that I can raise the sum of $2700. This would enable me to accomplish the purposes which I have in view. However, I have no assurance that this amount can be obtained, and I am therefore writing to request your assistance in the matter.

I am closely interested in the welfare of our college, and I feel that it is my duty to do all that I can to promote its success. I have heard that you are interested in higher education, and I hope that you will be willing to place the necessary funds at the disposal of the college.

I have already sent your name to the committee, and I hope that you will not have occasion to change your mind.

Yours very truly,

[Signature]
Harvard University
Cambridge 28 May 1902.

Dear Doctor Harper:

With regard to Professor Pfleiderer let me say that we should be glad to offer him $150 for any number of lectures between two and four at his choice. Mr. Ropes had not such information as you thought him to possess. I shall not write to Professor Pfleiderer until I hear from you further, for we should wish to make our proposal subordinate to and contingent on yours.

Very truly yours,

President Harper.

Charles W. Eliot
Harvard University,
Cambridge, 25 November, 1902.

Dear Sir:

The Executive Committee of the National Educational Association has directed me to call a meeting of the presidents of the several Departments of the Association, at Boston, on January 1st and 2nd, 1903, the first session to be held on the evening of January 1st.

The object of this meeting is to discuss the programme of the convention to be held in Boston on July 6th to 10th inclusive. The Executive Committee have decided to reserve the mornings of July 7th, 8th, 9th and 10th for meetings of the Departments, to devote the afternoons to excursions and recreations, and to hold the general sessions of the Association on the evenings of Monday to Friday inclusive. You will observe that the importance of the Department meetings will be increased under this arrangement, and that the programmes of the Departments ought, therefore, to be prepared with great care, and with the general purpose of giving as much unity as possible to the discussions of the convention as a whole.

To the end that the meetings of January 1st and 2nd may be successful, will you kindly notify me, at your early convenience, whether you shall be able to attend the meeting; and secondly, will you please send me a sketch of the programme of your Department, as it now lies in your mind.

On receipt of this information from you, I will offer you, by mail, such suggestions as a preliminary study of all the proposed programmes may bring to my mind. With this preparation, I hope that the meetings of January 1st and 2nd may succeed in selecting, for the final programme of the convention, subjects which will have some natural connection, and a vivid present interest for a large proportion of the members of the Association.
Provision will be made by Mr. Irwin Shepard, the Secretary of the Association, for the railroad fares and the hotel expenses of all the Department presidents who can come to Boston for the meetings of January 1st and 2nd.

I am, with great regard,

Very truly yours,

Charles W. Eliot

President Harper.
Preparation will be made for the Joint Expedition to be undertaken this year.

Instructions for your expedition team and supply arrangements for the Department have

Please note any change or correction to the instructions of this letter and send it.

[Signature]

[Handwritten note]
President Charles W. Eliot,
Harvard University,
Cambridge, Mass.

My dear Mr. Eliot:

Your letter of November 26th has been received. I shall take great pleasure in being present at the meeting in Boston on January 1 and 2, 1903.

In response to your request, permit me to say that I have had in mind a programme something like the following for the National Educational Council:

Monday A. M.: Subject: "The Voluntary Element in Educational Work".

Monday P. M.: The annual Address on the Progress of Educational Work in America.

Tuesday A. M.: "The Saving of Time in Elementary and Secondary Work".

Thursday A. M.: "Religious Education".

Friday A. M.: The business meeting.

It is probable that other subjects may be suggested, but these are the subjects which have thus far been raised.

I remain,

Yours very truly,
Your letter of November 28th has been re-
ceived. I shall take great pleasure in being present at the meeting
in Boston on January 1 and 2, 1903.

In response to your request, please me to say that I have

Respectfully,

Henry C. Colton

Mr. W. A. Appleton: The Economic Element in Educational Work.

Mr. T. M. The summer Address on the Progress of Education

Work in America.

Mr. T. M. The saving of Time in Elementary and Secondary Work.

Mr. T. M. Religious Education.

Mr. T. M. The guidance meeting.

I am prepared that other suggestions may be submitted, but

From the suggestions which have been received,

Yours very truly,

[Signature]
"Wherein popular education has failed.

In the first place, we must make practical thinking or, in other words, the strengthening of the reasoning powers, the constant object of all teaching, from infancy to adult age, no matter what may be the subject of instruction."

Pp. Charles Eliot
not easy to write these words after a long illness but I am very glad to
have the opportunity to express my thoughts.

Yours sincerely,
[Signature]
Cambridge, Mass.
12 February 1918.

Dear Dr. Judson:

I never prepared "an annual expense bill of the American people". The myth has traveled about the country a good deal; but I have never discovered on what it was founded. I remember quoting in a speech some well-known statistics of the Department of Agriculture; but they could never have passed for "an annual expense bill of the American people". So I cannot send you the statement you desire.

Sincerely yours,

[Signature]

President Judson
Comrade, 

May 15, 1918

Res. Dr. Jacob:

I never believe "en avant" anywhere. The ship was ten feet out of the country a good deal; but I have never heard of the country a good deal; but I have never heard of the country as well, and I remember. I remember. I remember. 

The Department of Agriculture is very well-known. Soon people will see if the Department of Agriculture is as well-known. So I cannot say "en avant" anywhere. I cannot say "en avant" anywhere.

Yours very truly,

[Signature]

President Johnson
Chicago, February 15, 1918

Dear President Eliot:

Your favor of the 12th inst. is received. I am not surprised but am amused at the outcome. One of these myths can never be killed, I suppose, and a hundred years from now somebody will be embodying in a history of the United States the statement that you prepared such a document.

With best wishes, I am,

Very truly yours,

H.F.J. - L.

President Charles W. Eliot
Cambridge, Massachusetts
Office Representative

Dear President Milo:

Your letter of the 15th inst. is received. I am not aware of any manner of the outcome. One of these methods can never be killed. I suppose any method, from how somebody with a weapon in his breast or the United States can formulate any plans. You prepared and a government.

With best wishes, I am,

Very truly yours,

[Handwritten signature]
Chicago, February 9, 1918

My dear President Eliot:

I understand that early in the war you prepared an annual expense bill of the American people for things they put in their mouths that are not bread. If that statement is correct and I could have a copy of it I should be much gratified.

Very truly yours,

H.P.J. - L.

President C. W. Eliot
Cambridge, Massachusetts
My best regards,

I understand that you are looking for many sources of the American people for Chinese work, but I only mention that it is not a precedent. If that statement is correct, and I could have a copy or if I could be more excited.

Very truly yours,

[Signature]

President of W. H. H. E.

Cambridge, Massachusetts
Chicago, May 28, 1913

My dear Dr. Eliot:—

In reference to our brief conversation just as you were leaving the Board meeting last week, I am wondering whether you would be kind enough to write me a letter on that subject which I might be at liberty to show to members of our Board of Trustees. The particular questions I asked were: (1) Do you on the whole regard the present dual organization of the government of Harvard as satisfactory; and especially do you regard the Board of Overseers as a valuable body? Further, if you were starting to organize Harvard anew would the present plan be substantially what you would choose? I shall be greatly indebted if you could do me this favor.

Very truly yours,

H.P.J. - L.

Dr. C. W. Eliot,
Cambridge, Massachusetts.
May 8th

In reference to our phone conversation last week I am writing to express my pleasure at the kind response we received of your letter of April 1st, which I am about to present to President Davis, the Board of Trustees and the Faculty, and to request your cooperation in any action that may be necessary in the matter. I have asked the Committee on Finance to make the necessary arrangements for the payment of the balance due, and I am writing to clear up any misunderstanding that may have arisen in connection with the subject.

Very truly yours,

[Signature]