CROSS REFERENCE SHEET

Name or Subject: Flexner, Abraham

File No.

Regarding

Date

SEE

Name or Subject: General Education Board

File No.

File cross reference form under name or subject at top of the sheet and by the latest date of papers. Describe matter for identification purposes. The papers, themselves should be filed under name or subject after "SEE."
March 31, 1915.

President Harry Pratt Judson
University of Chicago
Chicago, Illinois

Dear President Judson:

Dr. Franklin Martin of Chicago came to see me Monday morning to talk with me about certain projects in reference to medical education which he is engaged in promoting. He was anxious to get me to agree to take a hand in his enterprises, but I made it very plain to him that I could not do this, since the General Education Board could not place itself, through the action of any of its officers, in the attitude of assisting a scheme which it might be afterwards asked to finance in whole or in part. I think Dr. Martin fully understood my position, but in order that you might be fully acquainted with what happened I am sending you this note and also a copy of the memorandum which I wrote after the interview.

Very sincerely yours,

[Signature]

Enclosure.
March 8th, 1916

Dear President Ryan:

I am writing this letter to express my concern regarding certain practices in the University of Chicago that I believe need to be addressed.

I believe that the General Education Board could play a role in promoting a more balanced and diverse education. I am writing to you because I feel that this is a matter of utmost importance. I hope that you will consider my suggestions carefully.

I look forward to your response.

Very sincerely yours,

[Signature]
March 29, 1915.

Memorandum of

Interview with Dr. Franklin Martin

of Chicago

Dr. Martin spoke to me briefly on the subject of the
organization of the College of Surgeons of Chicago. He
then described in considerable detail the steps which had
been taken in order to organize the hospital and medical
facilities of Chicago into a Graduate School. Finally,
he recounted to me steps which had been taken to bring the
four Chicago Universities into cooperation in the matter of
medical education, state laws, etc. Dr. Martin stated
that all these various parties had agreed to cooperate;
having brought this state of feeling about, he had, for the
time being, done all that he could and wished, as the next
step, to avail himself of the prestige and influence of the
foundations and of myself in particular as the author of the
severe criticism of Chicago as a center of medical education.

In reply, I stated that the General Education Board could
take no part in negotiations of this character because any
activity on its part in this direction would be at once
interpreted either as meddling with a local situation, or as
implying a promise of financial support in case certain
ideas were carried out. The Board never did either of these
things, and was extremely scrupulous not to put itself in an
attitude where either one or the other design could be
MEMORANDUM

OF

Interview with Dr. Franklin K. Martin
of Chicago

Dr. Martin spoke to me privately on the subject of the
organization of the College of Surgeons of Chicago. He
then proceeded to consider the general steps which had
been taken in order to organize the hospital and medical
facilities of Chicago into a Graduate School. He
pointed out the necessity of a larger hospital and had been trying to obtain the
funding necessary to cooperate with the medical faculty of the
University of Chicago in this project. He was
interested in the specific steps to take in this project and wished to know the
next steps to be taken. He wished to see the
influence of the hospital as a center of medical education.

In reply, I stated that the General Hospital Board could
take no part in negotiations of the purpose of the
activity of the General Hospital was to improve the
hospital by making it a center of medical education with a strong emphasis on
improving the service and the facilities of the
hospital. These needs were critical and the Board was ready to do its best to
support these efforts. It was extremely important not to put too much in the
hands of others, but the Board was prepared to take the initiative and

actuates where after one of the other agencies could be

attributed to it. Dr. Martin thought I had misunderstood him, and explained that he simply meant that he wished to be able to consult me in the future about questions of principle and policy, and as an individual interested in medical education. I told him that I could not predict what attitude I would have to take until specific things were put up to me. I expressed great interest in every progressive educational development, but beyond this I could not go at this moment.

A group of physicians have formed an organization which they call a "Graduate School" in conjunction with the hospital facilities of Chicago. The initiative of some of these, as I understand it, a conference was held, including representatives of the four universities here, Northwestern, Chicago, the University of Illinois and Loyola, with representatives else from the Graduate School in question, to see if some plan could not be devised whereby there might be a unifying of interests in medical education. Dr. Fitchett was present. The matter was talked over at length. Council, Subsection Board, and finally a committee was appointed, on my motion, the purpose of which is to see if the plan is practicable,
The Martin-Tanner I had mentioned is to be adjusted to fit the specifications the specification sheet with reference to the future scope of the project. I am sending you a copy of the specification sheet as an indication of the principle and direction. I want you to take note of the experimental equipment and to see if you think that I could not provide such equipment for the project. I wish to express great interest in every phase of the project and development, but knowing this I cannot go at this moment to apply for your leave to join the General Administration Department. I am the last to resist the welfare of the Institution.

The project will be of great benefit to the Institution and the country as a whole. It is to be pointed out that the Institution is in a position to absorb the project and continue it as a vital part of the Institution. I am under the impression that there are no other persons in the Institution who can be entrusted with the project. I believe that I can be of great assistance in the future development of the project and the Institution.

I appreciate the importance of the project and the Institution. I am under the impression that there are no other persons in the Institution who can be entrusted with the project. I believe that I can be of great assistance in the future development of the project and the Institution.
Dear Mr. Flexner:—

Yours of the 31st of March with copy of conference with Dr. Martin at hand. The situation is this:

A group of physicians here have formed an organization which they call a "Graduate School" in connection with the hospital facilities of Chicago. On the initiative of some of these, as I understand it, a conference was held, including representatives of the four universities here, Northwestern, Chicago, the University of Illinois and Loyola, with representatives also from the Graduate School in question, to see if some plan could not be devised whereby there might be a unity of interests in medical education. Mr. Pritchett was present. The matter was talked over at length, and finally a committee was appointed, on my motion, the purpose of which is to see if the plan is practicable,
Ophthalmic Supplies

April 5, 1918

Dear Mr. Vernon:

Yours of the 3rd of April with the enclosed papers, to hand.

The object of the conference with Mr. Martin et al., was to consider the situation in this:

A group of physicians have been forming an organization which they call a "Graduate School" in connection with the hospital facilities of Chicago. On the initiative of some of them, an I. M. representative of the University of Illinois engaged in Chicago, with representatives from the Illinois State Medical Association, who will see if some plan can be worked out for having a "Graduate School" in Chicago. The matter was referred to a select committee and finally a committee was appointed on my motion.

The purpose of writing is to see if the plan is feasible.
and if so on what basis. This committee contains the President and Medical Dean of each institution and one other member of each faculty. No meeting has yet been held, although one is contemplated. Whether the Graduate School in question is really a practicable organization, and whether such union as was contemplated by those who called the meeting to which I refer is practicable, I don't know. The whole thing is in the air. It is an entire mistake to say that any institution has consented to the union as yet. I am always rather suspicious of cheap medical politics, of which there is much in Chicago. As matters develop I will keep you informed.

Thanking you for the information, and with best wishes, I am,

Very truly yours,

R.P.J. - L.

Mr. Abraham Flexner,
General Education Board,
61 Broadway, New York City.
The committee consisted of the President and together with the Dean of each faculty, the Dean of each administration, and the student government. The committee met on a regular basis to discuss and coordinate the activities of the school. In addition to the students, members of the faculty were asked to attend these meetings in order to bring their perspectives on the school's operations.

The committee also met to discuss a possible expansion of the school. They debated the merits of the proposal and decided that it was necessary to increase the capacity of the school. This decision was made after careful consideration of the needs of the students and the resources available.

The committee was pleased with the outcome of the meeting and decided to proceed with the expansion plans. They agreed to allocate funds from the school's budget to cover the costs of the expansion. The committee also discussed the importance of involving the students in the planning process and ensuring that their needs were met.

In conclusion, the committee was pleased with the outcome of the meeting and decided to proceed with the expansion plans. They agreed to allocate funds from the school's budget to cover the costs of the expansion. The committee also discussed the importance of involving the students in the planning process and ensuring that their needs were met.
February 4, 1916.

President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

Dear President Judson:

I had another talk with Mr. Gates the other day on the subject of Chicago and a medical school, and he is anxious to have me prepare a statement in time for presentation to the Rockefeller Foundation at its next meeting, or beforehand.

I am to be in Gary the first two weeks of March. Would it be well, during that time, to have a conference with yourself, and, if you so advise, with any persons in Chicago who might be interested in a medical school project? I want, of course, to proceed in the way that you deem wisest. It occurs to me that I might bring with me a statement showing exactly what it cost to establish the new Washington University medical plant.

I enclose copy of the Board's resolution, in compliance with your request, just received.

Very sincerely yours,

[Signature]

AF:T
Enclosure
General Education Board

Department of the Interior

University of Chicago

Chicago, Illinois

Dear Mr. President:

I have taken the liberty of addressing this letter to you in the capacity of Superintendent of Chicago's Public Schools. I write to express my belief that the Department of Education has a responsibility to take an active role in the education of the nation's children.

Chicago is a city with a rich educational tradition, and I believe that our schools can serve as a model for other cities across the country. I propose that we establish a new program that focuses on providing high-quality education to all students, regardless of their background.

I am aware of the challenges that lie ahead, but I am confident that with your support, we can make this program a success. I look forward to hearing your thoughts on this matter.

Sincerely,

[Signature]

Mr. President
RESOLVED, That the officers of the General Education Board be instructed to submit at the May meeting of the Board specific recommendations as to measures that can be taken to develop medical education in important centres of the country and that inquiry be made of the Rockefeller Foundation as to the feasibility of its cooperation in carrying out the undertaking.

(Adopted at meeting of General Education Board held January 27-29, 1916).
Chicago, February 9, 1916

Dear Mr. Flexner:

Your favor of the 4th inst. with enclosure is received. Of course while you are in Gary in March I shall be very glad to make an appointment with you, and will go over the matter in detail. Probably it would be best to limit the conference to ourselves, and of course it would be desirable to have all the facts possible at hand. The costs at St. Louis undoubtedly would be helpful. I need not tell you how much interested I am in the entire subject. I notice that in New York the heathen are still raging.

Very truly yours,

E.P.J. - L.

Mr. Abraham Flexner,
61 Broadway, New York City.
Chicago, September 20

Dear Mr. President:

As you are aware, your application for appointment to the position of Assistant Secretary of War was received. I shall endeavor to make an appointment properly. If we can do so, it will be over the winter in Havana. Perhaps I might as well let you know the conference to commence, and the conferences to which we have already agreed.

The conference at Washington would be desirable, as I am not certain you are aware of the importance of having you here. I hope I am in the right here. I notice that in New York the President has made a trip.

With kind regards,

H.F. L.

Mr. President, New York City.
Chicago, June 2, 1916

Dear Mr. Flexner—

Your favor of the 26th of May with enclosed copy of resolutions adopted at the last meeting of the General Education Board is received. I will lay the matter before the Board of Trustees of the University at its next meeting.

Very truly yours,

E.P.J. - L.

Mr. Abraham Flexner,
General Education Board,
61 Broadway, New York City.
Chicago, June 3, 1916

Dear Mr. L. F. Purnell:

Your favor of the 26th of May with reference to the association committee at the last meeting is received, and will lay the matter before the Board of Trustees of the University at the next meeting.

Very Truly yours,

[Signature]

H. P. M.

Mr. L. F. Purnell
General Manager
Chicago, Ill.
July 11, 1916

President Harry Pratt Judson
Manoir Richelieu
Murray Bay, P. Q., Canada

Dear President Judson:

Thank you very much for your note of the 10th, posting me as to your address.

I am drafting a memorandum for Mr. Gates and Mr. Rockefeller dealing with the entire Chicago situation. I share your hope that we may get something adequate started.

Please give my very warm regards to Mrs. Judson and believe me,

Sincerely yours,

Abraham Flexner

AF/ESB
June 11, 1916

Dear President Lahey:

Thank you very much for your note of June 10th. I am4 sending Mr. Fessenden a copy of your letter for his perusal. Please give me word to his office what action he may take on the subject.

With assurances of my highest regard,

Sincerely yours,

[Signature]
July 24, 1916

President Harry Pratt Judson
Manoir Richelieu
Murray Bay, P. Q., Canada

Dear President Judson:

I send you herewith a copy of the report which I made to Mr. Gates following my recent visit to Chicago. Mr. Gates has just discussed the report with me fully and authorizes me to transmit it to you for comment. I feel strongly the wisdom of making the further effort required for carrying out in its entirety the third of the three plans, and I am inclined to think that Mr. Gates will be of this opinion also.

I hope you will let me hear from you before I go further. I expect to visit Simon at Seal Harbor early in August and at that time I shall doubtless have an opportunity to bring the matter to Mr. Rockefeller's attention.

Please remember me very warmly to Mrs. Judson and believe me,

Very sincerely yours,

[Signature]

AF/E3B

Since dictating the above, Mr. Rosenwald has called on us and we are to visit the Institute Thursday. Fortunately Simon is in town.
January 24, 1916

Mr. President Caucasian:

I send you herewith a copy of the report which I have to

Mr. Caesar following my recent visit to California. Mr. Caesar has just

announced the report with me fully and enthusiastically to the members

of the committee to which I have referred for consideration at the meeting this

afternoon and I am looking forward to the opportunity of sending the

final copies and I am looking forward to the opportunity of

shaping the report.

I hope you will let me know from you personally how far

I accept to write a letter of thanks to yourself and to that

agency I feel confident I have an opportunity to write the letter to

Mr. Roosevelt's attention.

Please remember me very kindly to Mr. Johnson my colleague

Very sincerely yours,

[Signature]
July 26, 1916

President Harry Pratt Judson
Mancor Richelieu
Murray Bay, P. Q., Canada

Dear President Judson:

Mr. Rosenwald spent this morning at the Rockefeller Institute with Simon and myself. He was tremendously impressed with what he saw and what Simon could tell him of the work there and of the possibilities of such work in general, though we made no allusions whatsoever to Chicago. Towards the close of the morning Simon was called away for a moment and Mr. Rosenwald turned to me and said, "What have you done now in reference to the discussion we had about Chicago?"

I told him that I had drafted a memorandum, the upshot of which was to recommend a new establishment on the Midway, that I had showed it to Mr. Gates who approved it; that I had sent a copy to you and that I wished to show it to him and discuss it with him. He said that he was leaving tonight to be gone until the 6th or 7th of August, but that he would return for ten days shortly before the middle of August and that he would see me at that time and we could talk it over. I tell you this by way of showing that Mr. Rosenwald continues interested. Indeed, I believe this morning's visit could only serve to strengthen his interest in the project.

With best wishes,

Very sincerely yours,

AF/ESB

Abraham Flexner
July 8th, 1916

President Edward Grant Johnson
Mental Hygiene
Wm. Ely, F.D.

Dear President Johnson:

It is with regret that I have learned the death of the National Institute of Mental Hygiene. While I have been in daily contact with that organization, and while I have been associated with it in any way, I have always been proud of the work it has done, and I am certain that the work of the Institute will live on as a monument to the memory of its founders.

Sincerely yours,

[Signature]

W[illiam] E[ly]
SUNNYSIDE,
ELBERON,
NEW JERSEY.

August 11/16

Dear President Judson:

I have just come in from a few days in the office and I saw that you have a copy of the memorandum on the medical school. This morning, sitting on the veranda of my daughter's cottage at dawn, we had a good talk about the whole project. We...
interest has increased. I went over the figures with Luis, though he did not feel that the undertaking would be easy, he did express his confidence that with yours help from this point it could be put through in three years in a year's time. My next step will be to talk with her. Rockefeller, probably a more brave. I shall finish with me
here for a few days. Meanwhile, it is best to address me at the office.

with best wishes,

Sincerely yours,

Abraham Flexner
Chicago, August 14, 1916

Dear Mr. Flexner:

Thanks for yours of the 11st inst.

I am interested to know that Mr. Rosenwald continues his interest in the matter. I believe the plan can be carried through if we can get sufficient encouragement from the east. I hope that I may see your financial estimates before they are taken up by the officers of the board.

Mrs. Judson and I are both anxious to know how the daughter is getting on as with the intense heat and the very serious illness in New York City conditions are sufficient to warrant uneasiness.

Very truly yours,

H.P.J.--V.

Mr. Abraham Flexner
c/o General Education Board
61 Broadway
New York City
Dear Mr. President,

Thank you for your note of the 1st inst.

I am interested to know that the Hoosie is continuing its operations in the field. I believe the plan can be carried forward if we can get additional assistance.

I hope that I may see your estimate before you are taken up on the allocation of the postal.

The extension and I am fast extending to know how the situation is going on as with the

interest and the very serious situation in York City in the condition of the

members.

Very truly yours,

E.H.B.-V.

Mr. President, President of the

C.O. Government House

of Pennsylvania

New York City

The President
Aug. 7, 1916

Dear President Hudson:

You are quite right—we shall have to figure all over before approaching our Board; for the present I am just trying to win support for the general conception of the necessity of larger appropriations. I shall not commit myself as to the sums finally required.
Dear sir,

I am writing to express my concern about the financial situation of the company. As you know, we have been facing significant challenges in recent months, and I believe that drastic action is required to prevent further deterioration.

Firstly, I would like to address the issue of overproduction. It appears that we have been manufacturing more products than we are able to sell, leading to a significant increase in inventory costs. This is putting a strain on our cash flow and I believe we should consider reducing our production levels.

Secondly, there is a need to review our pricing strategy. Our current pricing does not seem to be competitive with that of our competitors, and this could be having an adverse effect on our sales.

Lastly, I would like to suggest that we should consider exploring new markets. Our current market is saturated, and we need to look for opportunities to expand our reach.

I am confident that with a strategic approach to these issues, we can turn the company around and ensure its long-term success.

Yours sincerely,

[Signature]
until conference with you.

He brought our little girl out here a few days ago & great is our relief to have gotten her away from the hospital city. She is making a slow, but still continuous, convalescence. I deeply appreciate your kind letters. I热潮's evidently better.

With best wishes,

Sincerely yours,

Abraham Stanley
Chicago, August 19, 1916

Dear Mr. Flexner:—

I am very glad to hear by yours of the 17th inst. that the little girl is getting on and hope that she shortly will be completely restored to health. I note your suggestion on the matter of budget and heartily concur in the policy that you are following.

Very truly yours,

H.F.J.—V.

Mr. Abraham Flexner
61 Broadway,
New York
Department of Agriculture

Dear Mr. Alexander:

I am very glad to hear of the proposed reorganization of the Little City for the purpose of making the city a better place to live in. I hope that the new city will be completely reorganized to meet the needs of its citizens. I have no suggestion on the matter of budget and personnel changes, but I want to assure you that you can count on me to help in any way that I can.

Very truly yours,

[Signature]

H.T.

Mr. President Wexler

El Presidium

New York
September 11, 1916

President Harry Pratt Judson
University of Chicago
Chicago, Illinois

Dear President Judson:

I saw Mr. Rockefeller at Seal Harbor last week and talked with him about the memorandum on Medical Education in Chicago. It was evident that the third plan impressed him deeply and I have his authorization to proceed to work up the details. For this purpose I hope to see you in Chicago sometime between now and the beginning of October. Will you let me know whether you are to be in Chicago during the month and also will you ascertain whether Dr. Billings will be available at the same time?

There is another matter regarding which I hope you may be willing to help us. I have been trying to find a person to make a study of prostitution in America, following the general plan of my own study abroad. Professor Woolston of City College has been very highly recommended to me for this purpose. I recall that you had him under consideration for Professor Henderson's chair. I wonder if you will give us the benefit of any information regarding his work or capacity which you obtained at that time. I have had some talks with him and have received a favorable impression.

I hope you and Mrs. Judson are well.

With warm regards to you both, I am

Very sincerely yours,

[Signature]
September 17, 1916

To President Henry H. Havens
University of Chicago
Chicago, Illinois

Dear President Havens:

I have the honor to address to you this letter. I am at present engaged in the preparation of a speech to be delivered at the University of Chicago. I have been asked to make a short address of recognition of the work of the late President, Mr. Fiske, and I wish to express my appreciation of the work he has done for the University.

I am aware of the great need of such a speech, and I hope that you will be willing to allow me to make a public address on the occasion. I am informed that you have given me permission to make this address. I am willing to make it, and I hope that you will be willing to allow me to make it.

I am very grateful to you for your permission, and I trust that you will be willing to allow me to make the address. I am very grateful to you for your permission, and I trust that you will be willing to allow me to make the address.

I hope you will not object to my proposal, and I will be happy to make the address at your request.

Very truly yours,

[Signature]
September 13, 1916

President Harry Pratt Judson
c/o Mr. W. H. Hollister, Jr.
Cannon Place, Troy, New York

Dear President Judson:

I have your telegrams. I am to be in New York continuously so that I can meet you here any day that suits your convenience.

Thank you very much for your inquiry about my family. Our little girl continues to make slow but steady progress.

With very warm regards, I am

Always sincerely,

[Signature]

AF/ESB
September 23, 1916

Dear President [Name],

I have your telegram. I am to go to New York.

I hope your plans go on as you planned.

Please convey my best wishes to your family and to your colleagues at the [Institution].

With warm regards,

[Name]
October 27, 1916

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:

I enclose a copy of a resolution passed by the General Education Board at its meeting October 26 in reference to an appropriation to establish a Medical Department in the University of Chicago.

Very sincerely yours,

[Signature]

AF/ESB
Chicago, November 4, 1916

Dear Mr. Flexner:

I should have acknowledged before your favor of the 27th of October with enclosed copy of resolutions passed at the meeting of the General Education Board October 26, 1916.

Very truly yours,

H.P.J. - L.

Mr. Abraham Flexner
General Education Board
61 Broadway, New York City
Opisco, Newpaper "E. 1916

Dear Mr. Tucker:

I enjoyed having you at the office last Friday and hope this letter finds you in good health.

I am pleased to hear that you will be attending the meeting of the General Association of New York City on October 28, 1916.

Very truly yours,

[Signature]

Mr. Tucker

General Education Board
81 Broadwany, New York City
Chicago, October 2, 1916

Dear Mr. Flexner:

Dr. Billings and Mr. Rosenwald as well as I will be in Chicago all of this week and next. I shall be glad to know when you are planning to come. Perhaps you will telegraph me, so that I may see to it that there are no arrangements that might be in the way of your conducting the work satisfactorily.

With best wishes, I am,

Very truly yours,

H.P.J. - L.

Mr. Abraham Flexner
General Education Board
61 Broadway, New York City
Office, October 3, 1936

Dear Mr. Pearson:

Dr. Phillips and Mr. Koneman will be at this week and next. I will be in Chicago all of this week and next. Perhaps you will let me know when you are planning to come. Perhaps you will telephone me, so that I may see if it is convenient for you to see management next week or in the way of your convenience.

With best wishes, I am,

Very truly yours,

[Signature]

Mr. A. Pearl, President
General Education Board
60 Broadway, New York City
Oct. 31/16

Dear President Judson:

Please

I have one more suggestion. It may be that it will become advisable to show her and Mrs. Roosevelt the Washington University Medical School Clini

indeed others might also be interested in it. I wonder if
at the right time you could suggest making the trip with them, — should such a visit appear worth while.

Sincerely yours,

Abraham Flexner
Chicago, November 4, 1916

Dear Mr. Flexner:

Thanks for your note of the 31st of October. I will confer with Mr. Rosenwald on the Washington University matter.

With cordial regards,

Yours,

H.P.J. - L.

Mr. Abraham Flexner
General Education Board
61 Broadway, New York City
Office, November 8, 1916

Dear Mr. Exner:

Thank you for your note of the 8th of October. I will confer with Mr. Rosewall on the Washington University matter.

With cordial regards,

Yours,

H. F. L.

Mr. Abraham Exner
General Education Board
11 Rockefeller, New York City
November 4, 1916.

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:

I drafted a brief statement about the proposed medical school and had it printed rather than mimeographed. I send you two hundred herewith and can let you have more if you so desire. I am sending a copy to Mr. Rosenwald.

Very sincerely yours,

[Signature]

AF/ESB

It occurred to me that at the latter time you might find the little pamphlet convenient or useful.
November 4, 1936

Dear President Johnson:

I trust this letter finds you in good health and that the affairs of the University of Chicago are progressing satisfactorily.

I have been much interested in the progress of the project described in your letter of December 23, 1935, and I am pleased to learn that the work is now under way. I am sure that your experience and knowledge of the subject will be of great value in organizing the new department.

I am enclosing a check for $500.00 which I hope will be of some use.

Very truly yours,

[Signature]
Chicago, November 8, 1916

Dear Mr. Flexner:

Thanks for your note of the 4th inst. and for the little printed statements which have come since. The Board of Trustees meets this afternoon, and at that time the whole matter will be laid before them for action. The subsidiary boards meet tomorrow. I shall be glad to use the briefs on all these occasions.

With best wishes, I am,

Very truly yours,

H.P.J. - L.

Mr. Abraham Flexner
General Education Board
61 Broadway, New York City
Office of Joseph P. Joseph, November 8, 1936

Dear Mr. President,

Thank you for your note of the 6th inst.

And for the little hunting excursions which have come since the passing of the great men of my administration, and at that time the whole matter will be fully taken care of. I shall especially pass the papers on all these occasions. I am glad to see the priests on all these occasions.

With best wishes, I am,

Very truly yours,

H.P.L.

Mr. President,

General Education Board
10 probation, New York. NY
Hyde Park L. C. Station, Chicago,

Phone Midway 4321

50CH AM 39

CO, NEW YORK NY NOV 12PM 10TH

PREST H P JUDSON

U OF C.

AM TO TAKE MR. AND MRS. ROSENWALD TO THE ROCKEFELLER INSTITUTE MONDAY MORNING PLEASE LET ME KNOW IN ADVANCE DATE OF ANY ANNOUNCEMENT YOU MAY WISH TO MAKE IN CHICAGO SO THAT A SIMULTANEOUS ANNOUNCEMENT CAN BE MADE HERE

ABRAHAM FLEXNER

1206PM
TELEGRAM

New York, November 13, 1916

President Harry Pratt Judson:

Fully convinced that the greatest service that can be rendered at this moment by the University of Chicago to the people of Chicago and to the country at large involves the establishment of the proposed medical department of the University of Chicago, Mr. and Mrs. Julius Rosenwald authorize me to say that they subscribe $500,000 to the medical school fund; papers here make announcement tomorrow morning.

ABRAHAM FLEXNER
New York, November 18, 1916

President Harry A. London:

Polly convention:

that the greatest service that can be

rendered at this moment by the

University of Chicago to the people

of Chicago and to the community at large

is to support the establishment of the

proposed medical department of the

University of Chicago, M. and W. C.

Judge RooseveltUPPORTED me so many

that they subscribed 350,000 to the

medical school fund; perhaps here make

encouragement tomorrow morning.

AARON BIRXNER
SEND the following Night Letter, subject to the terms on back hereof, which are hereby agreed to since Chicago November 13, 1916

To Mr. Abraham Flexner

61 Broadway, New York City

Despatch received this afternoon; very greatly pleased splendid gift Mr. and Mrs. Rosenwald; am announcing in morning papers so as to have it simultaneous with your announcement New York; please telegraph Mr. and Mrs. Rosenwald in my name warm appreciation and hearty thanks on behalf of University for splendid gift; it gives an impetus to the movement at just the right time.

HARRY PRATT JUDSON
ALL NIGHT LETTERS TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

The Western Union Telegraph Company will receive not later than midnight NIGHT LETTERS, to be transmitted only for delivery on the morning of the next ensuing business day, at rates still lower than its standard night telegram rates, as follows: The standard day rate for ten words shall be charged for the transmission of fifty words or less, and one-fifth of such standard day rate for ten words shall be charged for each additional ten words or less.

To guard against mistakes or delays, the sender of a night letter should order it REPEATED, that is, telegraphed back to the originating office for comparison. For this, one-half the unrepeatable night letter rate is charged in addition. Unless otherwise indicated on its face, THIS IS AN UNREPEATED NIGHT LETTER AND PAID FOR AS SUCH, in consideration whereof, it is agreed between the sender of the night letter and this Company as follows:

1. The Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any UNREPEATED night letter, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any REPEATED night letter, beyond the sum received for sending the same, unless specially valued; nor in any case for delays arising from unavoidable interruption in the working of its lines; nor for errors in obscure night letters.

2. In any event the Company shall not be liable for damages for any mistakes or delay in the transmission or delivery, or for the non-delivery, of this night letter, whether caused by the negligence of its servants or otherwise, beyond the sum of FIFTY DOLLARS, at which amount this night letter is hereby valued, unless a greater value is stated in writing hereon at the time the night letter is offered to the Company for transmission, and an additional sum paid or agreed to be paid based on such value equal to one-tenth of one per cent. thereof.

3. The Company hereby made the agent of the sender, without liability, to forward this night letter over the lines of any other Company when necessary to reach its destination.

4. Night letters will be delivered free within one-half mile of the Company's office in towns of 5,000 population or less, and within one mile of such office in other cities or towns. Beyond these limits the Company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

5. No responsibility attaches to this Company concerning night letters until the same are accepted at one of its transmitting offices, and if a night letter is sent to such office by one of the Company's messengers, he acts for that purpose as the agent of the sender.

6. The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the night letter is filed with the Company for transmission.

In the event of the reduced rate for this special "NIGHT LETTER" service, the following special terms are hereby agreed to:

A. NIGHT LETTERS may at the option of the Telegraph Company be mailed at destination to the addressee, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such NIGHT LETTERS at destination, postage prepaid.

B. NIGHT LETTERS shall be written in plain English. Code language is not permissible.

7. No employee of the Company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

CLASSES OF SERVICE

TELEGRAMS
A full-rate expedited service.

NIGHT TELEGRAMS
Accepted up to 2:00 A.M. at reduced rates to be sent during the night and delivered not earlier than the morning of the next ensuing business day.

DAY LETTERS
A deferred day service at rates lower than the standard telegram rates as follows: One and one-half times the standard night letter rate for the transmission of 50 words or less and one-fifth of the initial rate for each additional 10 words or less. Subordinate to the priority of transmission and delivery of regular telegrams. Must be written in plain English. Code language not permissible.

NIGHT LETTERS
Accepted up to midnight for delivery on the morning of the next ensuing business day, at rates still lower than standard night telegram rates, as follows: The standard day rate for 10 words shall be charged for the transmission of 50 words or less, and one-fifth of such standard day rate for 10 words shall be charged for each additional 10 words or less. Must be written in plain English. Code language not permissible. Mail delivery, postage prepaid, permissible.
Telegram
New York, November 14

Telegram received. Read it to Mr. Rosenwald over the telephone and am sending him a copy. He and wife will be at the Biltmore for the rest of the week. Suggest you write them there. Am sending you New York papers.

(Sgd) Abraham Flexner
The Board of Trustees of the University of Chicago extends to Mr. and Mrs. Julius Rosenwald sincere thanks for their generous and timely gift toward the new medical fund. The Trustees are greatly encouraged in the large undertaking which they have on hand, and are especially gratified at the broad outlook which the terms of the gift indicate on the scope of the plans. It is for Chicago, and in aid of the medical profession of the whole country, that the University of Chicago wishes to do its share in the war on disease, the most pressing social need at the present time.
The Board of Trustees of the University of Chicago,

wishing to extend to the University of Chicago, its

students, members of the faculty, and friends, our warmest approbation of the

new method of instruction which they have so successfully

established at the University of Chicago.

I am, for Chicago,
November 21, 1916.

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:

I should have seen Mr. Pritchett before now but for the fact that his oldest daughter has been very seriously ill. I hope to see him within the next few days and I shall let you hear the result promptly. I am delighted that the project is moving so swiftly and so smoothly.

With warm regards,

Very sincerely yours,

Abraham Flexner

AF/BC
November 18, 1916

Mr. President:

I am pleased to see

I am pleased to see that the various branches of the Board are being very successfully handled. I hope to see this within the next few years, and I believe that you have been doing a great deal towards making our meeting satisfactory.

With warm regards,

With sincerest regards,

[Signature]
Chicago, November 23, 1916

Dear Mr. Flexner:

Your favor of the 21st inst. is received. Mr. Ryerson suggests that possibly Mr. Fritchett may feel unwilling to recommend to his corporation sharing in the present fund, but that when the present fund is raised he may be willing to vote an addition to its endowment in order to increase the scope of the work. Of course our plan contemplates a minimum, so that such a gift as that would be entirely acceptable.

I wired you this morning of the gift of Mr. Rawson for the laboratory. That is another long step in advance. It was verbally promised last Monday, but we were not ready to announce it. The announcement today has been made to the press. The other matters to which I referred in my telegram while verbally promised are not to be announced for some days yet. We have some things on hand which we
Office, November 26, 1916

Dear Mr. President,

You have not yet received my letter of the 1st of last week. I am very busy, and it will take me a long time to complete the work. I am willing to assist in any way possible to the advancement of the work. I am writing to request your permission to increase the scope of the work to at least a minimum of what has been done in the past month. I am willing to devote all my time to the advancement of the work.

I wish you this morning of the first of the month. Everything is in readiness. The preparations for the announcement are now complete. I have made a thorough examination of the plans and arrangements, and I am ready to announce as soon as possible. The plans and arrangements are entirely satisfactory. We have some changes to make, but we have made the necessary arrangements.

For some days we have been quiet, but we have some plans on hand which we are ready to announce. Your letter arrived yesterday and we are ready to proceed with the work. We have some plans on hand which we are ready to announce.
want to dispose of first. Then we will announce smaller gifts. The announced pledges now total up, $3,500,000.

Very truly yours,

H.P.J. - L.

Mr. Abraham Flexner
% General Education Board
61 Broadway, New York City
A few words now. Then we will announce another.

E.F.C. The announced pledge now total at $5,800,000.

Very truly yours,

[Signature]

H. P. H.
November 28, 1916.

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:-

I begin to look for a daily telegram from you announcing not less than a half a million or thereabouts. This morning I was not disappointed. The progress you have made is phenomenal and indeed unexampled. As the project grows with what it feeds on, I begin to feel that your collections will exceed our original aims and by so much make it possible to carry out the scheme on an even more satisfactory basis than was planned. Mr. Rockefeller and Mr. Gates are interested and tremendously gratified.

I had a long talk with Mr. Pritchett last night on the situation at the Carnegie Corporation. The trustees have recently had two long meetings in order to thresh out a fresh program, but they have reached no conclusion. For reasons which I shall explain to you when we meet, the situation is, at the moment, not very encouraging. Mr. Pritchett's attitude is all that can be desired.

Very sincerely yours,

[Signature]

AF/BC
General Education Board

1151 5th Avenue
New York
November 28, 1928

I have just returned from a visit to the University of California in Berkeley. Upon my return I am writing to express my appreciation of the warm welcome and hospitality that I received there. I have been impressed with the progress and the potentialities that you have made in the field of education. In my opinion, your institute and your university are making significant contributions to the advancement of education and the welfare of the nation. I heartily endorse your efforts and I am happy to see that you are on the right track.

I have a few words with which I wish to express my appreciation and gratitude.

Vue sincerely yours,

(Signatures)
December 4, 1916.

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:—

I have your wire from Elkhart announcing Mr. Ryerson's generous gift.

I did not answer this promptly because Mr. Gates had led me to believe that you were to be in the city. Please express to Mr. Ryerson our intense gratification at his splendid contribution to the medical school fund.

With renewed congratulations and best wishes,

I am

Very sincerely yours,

[Signature]

AF/BC
General Education Board

MEMORANDUM TO THE BOARD

MEMBER, ACTING SECRETARY

NEW YORK

December 1, 1931

Dear President Johnson:

I have your note of

December 18,1931

which announces the appointment of Mr. Reamer's associate, Mr.

I am informed that the appointment is now in effect. I am also

Informed that you have been appointed to the National Foundation of

the Humanities and that you will be expected to fill the

position of Associate Director. In view of this fact I would like to

advise you that the Board is prepared to accept the resignation of

Mr. Reamer and to assume control of the program of the Foundation

You will be kept informed of the progress of the Foundation and

I wish you success in your new work.

Yours sincerely,

[Signature]

Villard
Chicago, December 7, 1916

Dear Mr. Flexner:

President Judson asks me to request that you be good enough to send to Dr. Frank Billings, Peoples Gas Building, Chicago, all the material you can give with regard to the full-time plan. President Judson has in mind particularly any reports from Hopkins, or any of the reports of the General Education Board, including the amounts of any gifts made by the General Education Board along that line. In other words, what he would like to have put in Dr. Billings' possession is any facts, not theories, which may be available, especially reports, exact figures, and the like.

Yours very truly,

Private Secretary

Mr. Abraham Flexner
General Education Board
61 Broadway, New York City
Chicago, December 4, 1916

Dear Mr. President:

President Jackson asks me to request that you be good enough to send to Mr. Frank Milliner, People's Publishing Company, Chicago, all the material you can give with reference to the cut-time plan. President Jackson has in his capacity to the cut-time plan.

I regret to say in my capacity to any reports from Hopkins or any of the reports of the General Association Board, including the summaries of any letters or of the General Association Board where that is. In other words, what he would like to have put in line. In other words, possession is nine tenths, not possession, which may be unimportant, especially reports, exact letters, and the like.

Yours very truly,

Private Secretary

Mr. President, President General Association Board
67 Broadway, New York City
December 6, 1916.

President Harry Pratt Judson  
The University of Chicago  
Chicago, Illinois

Dear President Judson:-

I have just answered your telegram as follows:

"If income could be designated for research assistant gift undoubtedly acceptable. Fellow might mean reward and opportunity for promising student whereas research assistant would be member of full-time staff and thus relieve endowment to that extent. Securities would have to be approved by finance committee of Board. Am writing special delivery."

Dr. Buttrick and Mr. Gates are both out of town but I have submitted the above telegram to Mr. Murphy and Dr. Sage, both of whom approve. The point involved, it seems to me, is this: the endowment is meant to carry the full-time teaching and research staff and as planned is not more than adequate for that purpose. Money designated meant for a fellowship might be rather to reward and encourage promising advanced students than to carry part of the burden of the full-time staff. If, therefore, the donor would consent to apply the income to a research assistantship he would undoubtedly be doing a more significant and important thing from the standpoint of the results obtained. If, after consideration, the donor is unwilling to consent to the change perhaps he might be induced to use both designations, namely,
General Education Board

MEMORANDUM

Subject: New York Institute of Technology

Dear President Johnson,

I have recently been selected for an appointment as Assistant Professor of Chemistry at the New York Institute of Technology. I am writing to express my appreciation for the opportunity to serve as a member of the faculty and to outline my expectations for the position.

I believe that my background in chemistry and my experience in teaching at various institutions will make me a valuable member of the faculty. I am committed to contributing to the academic community and to the advancement of the Institute's mission.

I am looking forward to working with you and the other faculty members to ensure the success of the Institute. Thank you for considering me for this position.

Sincerely,

[Signature]
"the income to be applied to a research fellowship or research assistantship."

Very sincerely yours,

Abraham Flexner
The session to go starting to a research fellowship or research attendee.

Veel succes!

[Signature]
Dear Mr. Flexner:

Thanks for your telegram, and also for your note of the 6th inst. with regard to the proposed fellowship fund. Mr. Ryerson is conferring with the donor in question. There is another complication. He wanted to include in the Departments concerned some which would not be wholly within the medical school. We are making to him two suggestions: First, that the Departments included should be medical Departments pure and simple; and, second, that the title might be "Research Fellow," if he prefers that, but with the agreement as a part of the gift that the Research Fellow is obligated to act in the capacity of research instructor. This I think will cover the ground if the donor in question is satisfied. Of course if he sees fit to make us the gift entirely apart from the medical fund we shall not object to receiving it, although we should rather count it.
December 7, 1976

Dear Mr. Frenzen:

Thank you for your telegrams and also for your note on the 46th Fleet. While regretting the proposed fellowship fund, Mr. Frenzen's conception with the concept of supplementation is another consideration. We are making an effort to influence in the Department concerning some which would not be wholly within the medical school. We are making an effort to influence the Department to place any skilled and experienced personnel in such a position that they might be Recesson Pellow if the Department part with the equipment as a part of the gift that the Recesson Pellow is applicable to not in the capacity of Recesson Pellow. I think will cover the grounds if the situation. Of course if you see fit to point in direction at Struttred to make an the gift equipment such are the Recesson Pellow we await not option to receiving if, otherwise we surplus.
It would be quite possible for us to announce another quarter-million this week, but we are holding it preferably, because the gifts in question are complicated with some possibilities of larger things which I am hoping to have materialize some time next week.

I have telegraphed you today with regard to an analysis of the estimate for the hospital. It would be of use for us to know this in connection with some matters which are pending in the Committee.

I was sorry not to see you when I was in New York last week, but my time was so taken up that it was quite impossible. I was busy all day Saturday with a committee of the Society of International Law; Saturday evening I was obligated to take a swarm of women to the theatre — that is, three; Sunday morning I had a committee meeting at which Mr. Gates was present; and then I took the Century on Sunday back to Chicago. We are busy, and everything looks well.

Very truly yours,

H.P.J. — L.

Mr. Abraham Flexner
General Education Board
61 Broadway, New York City
It would be quite possible for us to announce another
center-million this week but we are polishing it presently
because the critics in question are complaints with some
possibilities of larger times which I am hoping to have
materialize some time next week.

I have telegraphed you today with regard to an warned
at the estimate for the Newport. It would do if we were
not to know him in connection with some matters which are
pending in the committee.

I was sorry not to see you when I was in New York last
week but my time was so taken up that I was quite impossible.
I was away all day Saturday with a committee of the Society
at Interntional Law. Saturday evening I was appointed to
take a word of women to the President - that is pleasant.
Sunday morning I had a committee meeting at which Mr.
Processor was present; and then I took the country on Sunday peak to
Chicago. We ate lunch and entertained Locke well.

Very truly yours,

H.P.L. Jr.

Mr. Andrew Jenner
General Embodyment Board
Of Progress, New York City
President Harry Pratt Judson  
The University of Chicago  
Chicago, Illinois  

Dear President Judson:—

I am getting together the material on the full-time plan for Dr. Billings and shall send it to him this morning. I am also getting together for you a careful statement as to the manner in which an investment of one million dollars would be distributed between the hospital, laboratory equipment, etc. I am very happy to know that there is another quarter of a million in sight. Your campaign has been by far the most successful one of its kind that this office has ever had anything to do with.

Very sincerely yours,

[Signature]

AF/EC
Member of the Board

General Education Board

5215 BROADWAY
NEW YORK

November 15, 1916

President

Dear President [Name]:

I am writing to express my concern about the affiliation of [University] College with the University of California, as it was established to be an independent institution.

I commend you for your efforts to maintain the independence of one million college women from the machinery of a million dollar corporation. However, I must express my concern about the possibility of any influence or control exerted by [University] College on the University of California.

I would like to request a meeting to discuss the matter in person.

Thank you for your attention to this important issue.

Yours sincerely,

[Signature]
President Harry Pratt Judson,
University of Chicago,
Chicago, Illinois.

My Dear President Judson:

Yours of the 8th inst. is at hand. I appreciate the magnitude of your great undertaking in connection with the new medical schools and the wonderful service these schools will render the country.

As to interesting Henry Ford in the matter, I am doubtful. Mr. Ford has his own ideas about the expenditure of his money and is little influenced by any advice from others. He is also exceedingly difficult to get at. I will take up the matter, however, with some who are near to him and see what can be done.

With kind regards to you and Mrs. Judson,

I am,

Yours sincerely,

[Signature]

Dictated
CDW
To President Frank Press Johnson
University of Chicago
Chicago, Illinois

Dear President Johnson:

I am extremely interested in the possibilities of your Board's recommending to the

President of the new research schools of the University

service these schools with men of the community.

As to the President, I am sure that the

I am convinced that the work in this institution is of

service to the nation. He is able to express himself

further and he will take the matter forward. With such

I am sure that he has the ability to

Yours faithfully

[Signature]

Dated

[Signature]
Chicago, December 15, 1916

My dear Bishop Williams:

Thank you very much for your kind note of the 14th inst. Of course I fully understand the situation as to Mr. Ford, and it may easily be that he wouldn't care even to consider the matter. At the same time there is so large a service to be rendered here that I feel like giving an adequate opportunity to everyone who may seem likely to realize the large results which this enterprise will yield.

With sincere regards and best wishes for the good wife as well as for the good Bishop, I am,

Very truly yours,

H.P.J. - L.

Rt. Rev. Charles D. Williams, D.D.
Detroit, Michigan
Grande, December 16, 1916

My dear Bishop Williams:

Thank you very much for your kind note of the 14th instant. Of course I fully understand the situation as to Mr. York, and it may easily be that he would come even to consider the matter. At the same time, I am not at all averse to the idea of seeing you and making some agreement to resident the large house which I feel like giving an adequate opportunity to someone who may seem likely to resident the large house which you mention with Ayre.

With sincere regards and best wishes for the good work of the family house.

Very truly yours,

[Signatures]
Chicago, December 15, 1916

Dear Mr. Flexner:

Thank you very much for yours of the 13th inst., with analysis of the hospital matter. This will be quite useful for me. I note also that you have sent material to Dr. Billings.

Two weeks ago the funds which we announced reached $3,750,000. We have good pledges since that time amounting to $375,000 more, making the actual sum in sight $4,125,000. Besides that, we have under negotiation the $50,000—matter of which I wrote you some time ago. This will undoubtedly materialize next week in proper shape.

We have thought best not to announce at present these pledges in excess of $3,750,000 for the reason that several of them are connected with negotiations now pending which are likely very largely to increase their total. We shall therefore wait until we have finished these negotiations, and will then make an announcement. Meanwhile, as you see,
Dear Mr. President:

Thank you very much for your assistance in the
issue of the $750,000 note, the recognition of
which will be quite significant for me. I note also that you have
sent material to Mr. Filling.

Two weeks ago the same which we announced regarding
$750,000, we have received proposals since that time
sometime to $8,500,000, making the total offer in sight
$15,000,000. Besides that, we have made recognition of
$8,500,000 matter of which I wrote you some time ago.

We have given earnest to announce of several proposals in excess of $8,500,000 for the reason that several
proposals in excess of $8,500,000 are connected with recognition from banking which we believe may
help in the company with recognition from bankers. We are
therefore most glad to receive these proposals,
and will they move an announcement. Meanwhile, as you see,
we have $4,125,000 secured, and practically $4,175,000. So you see things are moving on.

Mr. Henry Phipps, who gave the Psychiatric Hospital to Hopkins and who has given other things for the advantage of medical science, has large property interests in Chicago. I am told that they may amount to six or seven million dollars. On that ground and on the ground of his previously expressed interest in medical science I am wondering if he would not be interested in helping our present enterprise. My advices are that Dr. Welch probably has such relationship with Mr. Phipps as would make it possible for him (Dr. Welch) to present the matter. At all events I have written Dr. Welch on that basis, and unless there is some obstacle which I don't now know I am hoping that the Doctor may take the matter up in New York.

With best wishes, I am,

Very truly yours,

H.P.J. - L.

Mr. Abraham Flexner
General Education Board
61 Broadway, New York City
we have $18,000 reserved for your collection of $15,000.

So you see, time was wanting on

Mr. Henry Hoppie, who gave the Peapacta Hospital

to bop and who was given after advice for the satisfaction

of medical science, has taken property interests in Chicago.

I see that you may want to mix or seven million

gallons. On that ground and on the ground of the benefactor

expressed interest in medical science I am wondering if he

would not be interested in participating in planning and present contribution.

My suggestion was that Mr. Weap properly and each department

should work with Mr. Hoppie as would make it possible for him

(= Mr. Weap) to present the matter.

At all events I have

written to Mr. Weap on that point, and enclose there to some

apologies which I hope you know I am hoping that the Doctor

may take the matter up in New York.

With best wishes, I am

Very truly yours,

H.H. - J.

Mr. Henry Hoppie
General Membership Board
61 Broadway, New York City
December 19, 1916.

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:—

I have your splendid letter of December 15. It came while we were having a meeting of the Executive Committee and of course I read it to the members. We are all tremendously impressed and gratified by your remarkable progress.

It would be very fine indeed if Mr. Phipps could be interested, but I am very much afraid that his condition is not favorable to the presentation of such a proposition. However, Dr. Welch will be the best judge of that.

There is a matter of some importance in connection with the medical school that I should like to talk over with you. I assume from what Mr. Buttrick says that you are expected to attend a China Medical Board meeting next Friday. If you are not to be present will you please let me know?

With warm regards,

Very sincerely yours,

[Signature]

AF/BC
December 15, 1916

President Henry F. Newlin
The University of Chicago
M.K. I., I.

Dear President Newlin:

I have your speech letter of December 15. I am with you the proposal of the Executive Committee and of course I read it to the Committee. We are all tremendously interested and gratified by your earnest support. At present on my own behalf, I am very much interested in the aftermath of the presentation of such a program. How-ever, I wish to be the best judge of that. There is a matter of some importance to consider with the present condition that I would like to talk over with you. I believe from what I have seen, as far as you have experience in making a college preceptor's work meet with success, if you have not done to prepare with you please let me know.

With very respectful regards,

Very sincerely yours,

[Signature]
Chicago, January 31, 1917

Dear Mr. Flexner:

Thanks for yours of the 29th inst. relating to Mr. Schneider.

We have received a gift of securities yielding $3,000 a year for three fellowships, one in pathology and bacteriology, one in medicine, and one in surgery. I suppose the market value of the securities will be upwards of $50,000. This does not count on our $5,500,000 fund, but it is a welcome gift nevertheless.

Very truly yours,

N.P.J. - L.

Mr. Abraham Flexner
61 Broadway, New York City
Office, Thursday, October 17, 1971

Dear Mr. President:

Thank you for your letter of the 28th instant.

Referring to Mr. Senator,

We have received a gift of securities vesting $2,000 a year for three fellowships, one in pathology and one in medicine, one in pediatrics, and one in entomology. I understand the market value of the securities will be approximately $80,000. The gift will count on our $80,000 limit, as it is a welcome gift nevertheless.

Very truly yours,

[Signature]

Mr. President

[Address]
February 2, 1917.

President Harry Pratt Judson
The University of Chicago
Chicago, Illinois

Dear President Judson:—

I was thinking only yesterday that it is high time that we got the congratulatory apparatus to work once more; and now comes your telegram which enables us to do it. The machinery is evidently once more in motion!

With warm regards,

Very sincerely yours,

[Signature]

AF/EC
61 CHNC 19

CO NEW YORK NY 1247P FEB 6-

PRESIDENT HARRY PRATT JUDSON

THE U OF C

HAPPY TO SEE YOU NEXT SATURDAY WILL HAVE JOHNS HOPKINS

TRANSCRIPT FOR YOU MUCH INTERESTED IN FAVILL FUND DEVELOPMENTS

ABRAHAM FLEXNER,

1234P
95CHNC 39 BLUE

CO NEW YORK NY 345P FEB 7-

PRESIDENT HARRY PRATT JUDSON,

ON REFLECTION NOT QUITE SURE THAT I

UNDERSTAND MEANING OF YOUR YESTERDAYS TELEGRAM REGARDING TRANSCRIPT

HOPKINS ACTION CAN YOU WIRE ME GENERAL SUBJECT OF SATURDAYS

CONFERENCE SO THAT I CAN MAKE SURE I HAVE ALL

NECESSARY DATA HERE

ABRAHAM FLEXNER

322PM
RECEIVED AT
Hyde Park I. C. Station, Chicago,

102 AM 10 'Phone Midway 4321
CO, NEW YORK OCT 425PM 18TH

PRESIDENT HARRY PRATT JUDSON
U OF C.

HAD A HIGHLY SATISFACTORY INTERVIEW WITH MR. ROCKEFELLER THIS
AFTERNOON

ABRAHAM FLEXNER
4PM
RECEIVED AT 53rd ST. I. C. STATION, PHONE MIDWAY 4321

63 CH EM 25 BLUE BLUE

CO NEWYORK 11AM OCT 4TH-16

PRES HARRY PRATT JUDSON

U OF C

WOULD MONDAY OCTOBER SIXTEEN BE A CONVENIENT DATE FOR YOU

DOCTOR BILLINGS AND MR ROSENWALD THAT WOULD SUIT ME BETTER

THAN NEXT WEEK PLEASE WIRE

ABRAHAM FLEXNER

1208PM
RECEIVED AT

Hyde Park I. C. Station, Chicago.

33 CH AM 16 'Phone Midway 4321

CO, NEW YORK NY NOV 1015 AM 18TH

Prest Harry Pratt Judson

U of C.

We are all delighted with the telegram announcing approval of the plan by the Sprague Trustees

Abraham Flexner

943 AM
RECEIVED AT

Hyde Park I. C. Station, Chicago,

57 CH AM 31 Phone Midway 4321

CO, NEW YORK NY NOV 1240PM 20TH-1916

PRES. HARRY PRATT JUDSON

U OF C.

HEARTY CONGRATULATIONS ON SPRAGUE APPROVAL FLEXNER READY AT ANY TIME

AS REPRESENTATIVE OF FOUNDATION AND GENERAL EDUCATION BOARD TO

CONFERENCE WITH YOU AND YOUR COMMITTEE IN ADVANCE REGARDING TERMS OF

CONTRACT.

GATES AND BUTTRICK

1203PM
RECEIVED AT

Hyde Park I. C. Station, Chicago;

'Phone Midway 4321

43 CH F 40 BLUE BLUE

CO NEW YORK NY 1024 AM NOV 13 1916.

PREST HARRY PRATT JUDSON,

THE UNIVERSITY OF CHICAGO.

TELEGRAM RECEIVED HAVE READ IT TO MR ROSENWALD OVER THE TELEPHONE AND AM SENDING HIM A COPY HE AND WIFE WILL BE AT BILTMORE FOR THE REST OF THE WEEK SUGGEST YOU WRITE THEM THERE AM SENDING YOU NEW YORK PAPERS.

ABRAHAM FLEXNER.

10 58 AM.
CO, NEW YORK OCT 12 02PM 19TH-1916

PREST HARRY PRATT JUDSON

U OF C.

HAD CONFERENCE WITH MR. GATES THIS MORNING HE ENDORSES MY PROPOSITION

ABRAHAM FLEXNER

253PM
Chicago, November 13, 1916

To Mr. Abraham Flexner

61 Broadway, New York City

Despatch received this afternoon; very greatly pleased splendid gift Mr. and Mrs. Rosenwald; am announcing in morning papers so as to have it simultaneous with your announcement New York; please telegraph Mr. and Mrs. Rosenwald in my name warm appreciation and hearty thanks on behalf of University for splendid gift; it gives an impetus to the movement at just the right time.

Harry Pratt Judson
ALL NIGHT LETTERS TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

The Western Union Telegraph Company will receive not later than midnight NIGHT LETTERS, to be transmitted only for delivery on the morning of the next ensuing business day, at rates still lower than its standard night telegram rates, as follows: The standard day rates for ten words shall be charged for the transmission of fifty words or less, and one-fifth of such standard day rate for ten words shall be charged for each additional ten words or less.

To guard against mistakes or delays, the sender of a night letter should order it REPEATED, that is, telegraphed back to the originating office for comparison. For this, one-half of the unrepeatable night letter rate is charged in addition. Unless otherwise indicated on its face, THIS IS AN UNREPEATED NIGHT LETTER AND PAID FOR AS SUCH, in consideration whereof it is agreed between the sender of the night letter and this Company as follows:

1. The Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any REPEATED night letter, beyond fifty times the sum received for sending the same, unless specially valued; nor in any case for delays arising from unavoidable interruption in the working of its lines; nor for errors in obscure night letters.

2. In the event the Company shall not be liable for damages for any mistakes or delay in the transmission or delivery, or for the non-delivery, of this night letter, whether caused by the negligence of its servants or otherwise, beyond the sum of FIFTY DOLLARS, at which amount this night letter is hereby valued; unless a greater value is stated in writing hereon at the time the night letter is offered to the Company for transmission, and an additional sum paid or agreed to be paid based on such value equal to one-tenth of one per cent thereof.

3. The Company is hereby made the agent of the sender, without liability, to forward this night letter over the lines of any other Company when necessary to reach its destination.

4. Night letters will be delivered free within one-half mile of the Company's office in towns of 5,000 population or less, and within one mile of such office in other cities or towns. Beyond these limits the Company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

5. No responsibility attaches to this Company concerning night letters until the same are accepted at one of its transmitting offices, and if a night letter is sent to such office by one of the Company's messengers, he acts for that purpose as the agent of the sender.

6. The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the night letter is filed with the Company for transmission.

In further consideration of the reduced rate for this special "NIGHT LETTER" service, the following special terms are hereby agreed to:

A. NIGHT LETTERS may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such NIGHT LETTERS at destination, postage prepaid.

B. NIGHT LETTERS shall be written in plain English. Code language is not permissible.

7. No employee of the Company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

TELEGRAMS
A full-rate expedited service.

NIGHT TELEGRAMS
Accepted up to 2:00 A.M. at reduced rates to be sent during the night and delivered not earlier than the morning of the next ensuing business day.

DAY LETTERS
A deferred day service at rates lower than the standard telegram rates as follows: One and one-half times the standard night letter rate for the transmission of 50 words or less and one-fifth of the initial rate for each additional 10 words or less. Subordinate to the priority of transmission and delivery of regular telegrams. Must be written in plain English. Code language not permissible.

CLASSES OF SERVICE
Telephonic delivery permissible. Day Letters received subject to express understanding that the Company only undertakes delivery of the same on the day of their date subject to condition that sufficient time remains for such transmission and delivery during regular office hours, subject to priority of the transmission of regular telegrams.

NIGHT LETTERS
Accepted up to midnight for delivery on the morning of the next ensuing business day at rates still lower than standard night telegram rates, as follows: The standard day rate for 10 words shall be charged for the transmission of 50 words or less, and one-fifth of such standard day rate for 10 words shall be charged for each additional 10 words or less. Must be written in plain English. Code language not permissible. Mail delivery, postage prepaid, permissible.
TELEGRAM

Chicago, November 23, 1916

Mr. Abraham Flexner
61 Broadway, New York City

Frederick H. Rawson, President
Union Trust Company, gives University
$300,000 for the laboratory; made public
today; referred to this night letter Monday.

HARRY PRATT JUDSON
TELEGRAM

October 23, 1916

Mr. Abraham Flexner
11 Broadway, New York City

To Mr. H. H. Ryerson, President of Union Trust Company, Grove University:

$50,000 for the preparation and publication of a work to be published today; referred to by Mr. Potter, President.

Harry Pratt Judson
RECEIVED AT Hyde Park L. C. Station, Chicago.
63 CH AM 21 BLUE Phone Midway 4321

CO, NEW YORK NY NOV 1250PM 23

PREST HARRY PRATT JUDSON

U OF C.

OUR CONGRATULATIONS UPON YOUR CONTINUED PROGRESS YOUR SUCCESSIVE BULLETINS INDICATE A CAMPAIGN WORTHY OF THE GERMAN GENERAL STAFF AT ITS BEST.

ABRAHAM FLEXNER.

1228PM
Hyde Park I. C. Station, Chicago,

135CHCA 5

Phone Midway 4321

FY NEW YORK NY 547PM NOV 25-16

PRESIDENT HARRY PRATT JUDSON

UNIV OF CHGO

CHICAGO

GLAD TO COME IF WANTED

ABRAHAM FLEXNER

521PM
RECEIVED AT
Hyde Park I. C. Station, Chicago,
144CHCA M 75
Phone Midway 4321
FY NEW YORK NY 615PM NOV 25-16

PRESIDENT HARRY PRATT JUDSON
UNIVERSITY OF CHICAGO

DIRECT MESSAGE TO MY RESIDENCE ONE FIFTY EAST SEVENTY SECOND
ST NOT TO THE OFFICE

ABRAHAM FLEXNER

6PM
RECEIVED AT Hyde Park I. C. Station, Chicago.

Phone Midway 4821

51 CH AM 22

CO., NEW YORK NY NOV 1137 AM 28TH

PRESIDENT HARRY PRATT JUDSON

U OF C

WE HAVE FAIRLY FORMED THE HABIT OF CONGRATULATING YOU AND

YOUR PEOPLE DAILY ON YOUR UNEXEMPLARY SUCCESS MAY THE WAVE

Sweep ON

ABRAHAM FLEXNER

1105 AM
Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

En route, East, 12-1 191

To Mr. Abraham Flexner,

General Education Board,

61 Broadway, New York City, NY.

Morning papers tomorrow announce Mr. Ryerson's gift quarter-million medical endowment included in sum last reported.

H. P. Judson

PAID
ALL TELEGRAMS TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a telegram should order it REPEATED, that is, telegraphed back to the originating office for comparison. For this, one-half the unrepeatable telegram rate is charged in addition. Unless otherwise indicated on its face, THIS IS AN UNREPEATED TELEGRAM AND PAID FOR AS SUCH, in consideration whereof it is agreed between the sender of the telegram and this Company as follows:

1. The Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any UNREPEATED telegram, beyond the amount received for sending the same, nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any REPEATED telegram, beyond fifty times the sum received for sending the same, unless specially stated, nor in any case for delays arising from unavoidable interruption in the working of its lines, nor for errors in cipher or obscure telegrams.

2. In any event the Company shall not be liable for damages for any mistakes or delays in the transmission or delivery, or for the non-delivery, of this telegram, whether caused by the negligence of its servants or otherwise, beyond the sum of FIFTY DOLLARS, at which amount this telegram is hereby valued, unless a greater value is stated in writing hereon.

3. The Company is hereby made the agent of the sender, without liability, to forward this telegram over the lines of any other Company whenever necessary to reach its destination. Beyond these limits the Company does not undertake to make delivery, but will, without liability, at the sender's request, as his agent and at his expense, endeavor to contract for him for such delivery at a reasonable price.

4. Telegrams will be delivered free within one-half mile of the Company's office in towns of 5,000 population or less, and within one mile of each office in cities or towns. Beyond these limits the Company does not undertake to make delivery; and if a telegram is sent to such office by one of the Company's messengers, he acts for that purpose as the agent of the sender.

5. The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the telegram is filed with the Company for transmission.

6. Special terms governing the transmission of messages under the classes of messages enumerated below shall apply to messages in each of such respective classes in addition to all the foregoing terms.

7. No employee of the Company is authorized to vary the foregoing.

THE WESTERN UNION TELEGRAPH COMPANY
INCORPORATED
NEWCOMB CARLTON, PRESIDENT

CLASS OF SERVICE

FAST DAY MESSAGES
A full-rate expedited service.

NIGHT MESSAGES
Accepted up to 2:00 a.m. at reduced rates to be sent during the night and delivered not earlier than the morning of the ensuing business day.

DAY LETTERS
A deferred day service at rates lower than the standard day message rates as follows: One and one-half times the standard Night Letter rate for the transmission of 50 words or less and one-fifth of the initial rate for each additional 10 words or less.

SPECIAL TERMS APPLYING TO DAY LETTERS:

In further consideration of the reduced rate for this special "Day Letter" service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Day Letters may be forwarded by the Telegraph Company as a deferred service and the transmission and delivery of such Day Letters is, in all respects, subordinate to the priority of transmission and delivery of regular telegrams.

B. Day Letters shall be written in plain English. Code language is not permissible.

C. This Day Letter may be delivered by the Telegraph Company by telephoning the same to the addressee, and such delivery shall be a complete discharge of the obligation of the Telegraph Company to deliver.

D. This Day Letter is received subject to the express understanding and agreement that the Company does not undertake that a Day Letter shall be delivered on the day of its date absolutely and at all events; but that the Company's obligation in this respect is subject to the condition that there shall remain sufficient time for the transmission and delivery of such Day Letter on the day of its date during regular office hours, subject to the priority of the transmission of regular telegrams under the conditions named above.

No employee of the Company is authorized to vary the foregoing.

NIGHT LETTERS
Accepted up to midnight for delivery on the morning of the next ensuing business day, at rates still lower than standard night message rates, as follows: The standard rate for 50 words or less, and one-fifth of such standard day rate for 10 words or less.

SPECIAL TERMS APPLYING TO NIGHT LETTERS:

In further consideration of the reduced rate for this special "Night Letter" service, the following special terms in addition to those enumerated above are hereby agreed to:

A. Night Letters may at the option of the Telegraph Company be mailed at destination to the addressees, and the Company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Letters at destination, postage prepaid.

B. Night Letters shall be written in plain English. Code language is not permissible.

No employee of the Company is authorized to vary the foregoing.
RECEIVED AT Hyde Park T. C. Station, Chicago
PHONE MIDWAY 4821

38 CH AM 43 BLUE

CO, NEW YORK DEC 11AM 28

PRESIDENT HARRY PRATT JUDSON

THE U OF C.

MR. ROCKEFELLER MR. GATES DR. BUTTERICK AND ALL THE REST OF

US CONGRATULATE YOU ON YOUR LATEST CHRISTMAS GIFT HERE IS

HOPING THAT THE NEW YEAR MAY IN ALL RESPECTS KEEP

US THE PROMISE HELD OUT BY THE CLOSE OF THE OLD

YEAR

ABRAHAM FLEXNER

1043AM
RECEIVED AT  Hyde Park L. C. Station, Chicago,

47 CH AM 16

Phone Midway 4321

CO, NEW YORK NY JAN 1150 AM 10-17

PRESIDENT HARRY PRATT JUDSON

U OF C.

TELEGRAM RECD IN MR. FLEXNERS ABSENCE BUT HAVE FORWARDED IT

NOTIFIED MR. GATES AND MR. ROCKEFELLER

BEATRICE J. COHEN

1127 AM
RECEIVED AT

Hyde Park I. C. Station, Chicago,

'Phone Midway 4321

38 CH AM 12

CO, NEW YORK NY JAN 15TH 11:55 AM - 1917

PREST HARRY PRATT JUSDON

U OF C.

RENEWED CONGRATULATIONS THE ADDRESS OF MR. HUGHES

IS NOW NINETY SIX BROADWAY

ABRAHAM FLEXNER

1117 AM
RECEIVED AT 1603 E. 53rd St., Phone Midway 4321
21 CH AM 17

CO, NEW YORK NY MAY 10 26 AM 21ST

PRESIDENT HARRY PRATT JUDSON #21
U OF C. CHICAGO ILLS.

WE HAVE NOT YET RECEIVED FROM THE UNIVERSITY AUDITOR TRANSCRIPTS
MENTIONED IN YOUR LETTER OF THE NINTEENTH

ABRAHAM FLEXNER

947 AM
Hyde Park L. C. Station, Chicago.

Phon Midway 4321

37 CH AM 8

CO, NEW YORK NY DEC 1120 AM 8TH

PRES HARRY PRATT JUDSON

WILL PREPARE AND SEND DETAILED ESTIMATE AS REQUESTED.

ABRAHAM FLEXNER

1108 AM
RECEIVED AT
Hyde Park I. C. Station, Chicago,

Phone Midway 4321

22 OH AM 5300UNT DX

CO, NEW YORK DEC 6TH 1044AM -1916

PRESIDENT HARRY PRATT JUDSON
THE U OF C.

IF INCOME COULD BE DESIGNATED FOR RESEARCH ASSISTANT GIFT UNDOUBTEDLY
ACCEPTABLE FELLOW MIGHT MEAN REWARD AND OPPORTUNITY FOR PROMISING
STUDENT WHEREAS RESEARCH ASSISTANT WOULD BE MEMBER OF FULL-TIME STAFF
AND THUS RELIEVE ENDOWMENT TO THAT EXTENT SECURITIES WOULD HAVE
TO BE APPROVED BY FINANCE COMMITTEE OF BOARD AM WRITING SPECIAL
DELIVERY.

ABRAHAM FLEXNER.

1016AM
RECEIVED AT 1603 E. 53rd St., Phone Midway 4321

NEW YORK NY MAY 242PM 21ST

PRESIDENT HARRY PRATT JUDSON, 7 & 3

THE U OF C. CHICAGO ILLS

MATERIAL RECEIVED

ABRAHAM FLEXNER

203PM
RECEIVED AT
1603 E. 53rd St., Phone Midway 4321

28 CH AM 16

CO, NEW YORK NY MAY 9 59 AM 31ST

PREST. HARRY PRATT JUDSON #28

U OF C. CHICAGO ILLS.

I WROTE YOU STATING ACTION OF BOARD AM SENDING TODAY

SPECIAL DELIVERY VERBATIM TRANSCRIPT OR MINUTES

ABRAHAM FLEXNER.

928 AM