August 1, 1924.

Mr. Medill McCormick,
United States Senate,
Washington, D. C.

My dear Senator:

The University of Chicago and the Institute of American Meat Packers, representing the largest industry in America, are holding a Public Conference on Education and Industry, at Chicago, October 22, 1924, in connection with the dedication of the Institute of Meat Packing, a new educational and research unit of the University.

Leaders in education, trade, finance and industry, home and abroad, will participate. The purpose of the conference is constructive in a popular, non-partisan sense. I enclose for your confidential information a tentative copy of our proposed programme. You will agree, I think, that no conference of this precise sort ever has been held before, and that it should make a contribution to current social thought. Account will be given of each major industry and of the major factors common to all industries.

It is in connection with this second aspect that we wish to have MacDonald discuss labor; Snowden, finance; Webb, trade, and Poincare, the status of inter-
national relations. All of these men have special familiarity with these subjects.

Even members of a Labor Cabinet, however, are influenced by precedent if they be British or Continental. Consequently, before a formal invitation is issued, we should like very much for these four men to receive by cable from sources which they respect some informal intimation that the invitations will be forthcoming; that the University is one of the nation's great research institutions and packing its largest industry; and that it is to be hoped they will not let pass this unusual opportunity to state a point of view to America and, through it, to a world audience.

If the President and the State Department could send a friendly cable to MacDonald making such representations, it would help greatly. If consistent with your pleasure and agreeable to your viewpoint, it also would help greatly if you would cable to Mr. Hughes and Mr. Mellon apprising them of this matter, expressing your interest in it and voicing the hope that they may find it consistent to urge on MacDonald and the others favorable consideration of the invitation that will be forthcoming.

Your good offices in this matter would be greatly appreciated. It means a great deal to our industry to have these men present.

Please let us know the cost of any cables sent so that re-imbursement may be made.

Very truly yours,

UNIVERSITY OF CHICAGO

President.

INSTITUTE PLAN COMMISSION

[Signature]

Chairman.
national temperature. All of these men have special familiarity with these aspects.

I am happy to report that the Institute of American Scholars, however, have influence on the presence of a report on the President's Committee on Controversy, and that a proposal for inviting as many as possible from each of the nations involved has been made. The Institute has received a number of inquiries from various sources, including some from members of Congress.
A PUBLIC CONFERENCE ON EDUCATION AND INDUSTRY

held in connection with the

DEDICATION OF THE INSTITUTE OF MEAT PACKING

and the

NINETEENTH ANNUAL MEETING OF THE INSTITUTE OF AMERICAN MEAT PACKERS

The University of Chicago

and the

Institute of American Meat Packers

in co-operation

Arranged by The School of Commerce and Administration

and the Institute Plan Commission, on behalf of the University of Chicago and the Institute of American Meat Packers, respectively.
A PUBLICATION ON EDUCATION AND INDUSTRY

made in connection with the

DEDICATION OF THE INSTITUTE OF MEAT PACKING

and the

NINETEENTH ANNUAL MEETING OF THE INSTITUTE OF AMERICAN MEAT PACKERS

The University of Chicago

and the

Institute of American Meat Packers

in co-operation

Authorized by the Board of Commerce and Administration

and the Institute Plan Commission, as part of the University of Chicago and the Institute of American Meat Packers, respectively.
PROGRAM

EDUCATION and RESEARCH

MORNING SESSION - MANDEL HALL - 10:00 A.M. to 12:00 N.

Presiding: Ernest D. Burton
President, The University of Chicago.

1. Processional (Faculty and Officers of the University.)

2. Convocation:
   a. Faculty and Officers of the University
   b. Officers, Members, and Delegates of the I. A. M. P.
   c. Students of the Institute of Meat Packing
   d. Guests

3. Dedicatory Address
   Harold H. Swift
   President, the Board of Trustees
   The University of Chicago

4. Associative Industrial Research
   James R. Angell
   President, Yale University
   Representing The East

5. Co-operative Industrial Education
   Edwin Anderson Alderman
   President, the University of Virginia
   Representing The South

6. Industrial Museums
   Ray Lyman Wilbur
   President, Stanford University
   Representing The West

The State

Luncheon Session, - Campus - Tickets by Invitation - 12:00 N. to 1:30 P.M.

Presiding: Charles E. Herrick
President, the Institute of American Meat Packers

The Nation

William Howard Taft
Chief Justice of the Supreme Court of the United States
Program

EDUCATION AND RESEARCH

Morning Session - Memorial Hall - 10:00 A.M. to 12:00 N.

President's Welcome Address

President of the University of Chicago

F. Converse

Conversational Faculty and Officers of the University

A. H. Swift

The University of Chicago

J. A. Nagel

President, Yale University

R. L. Lahey

President, Columbia University

R. K. H. White

President, Stanford University

The State

Inaugural Session - Gompers - Tickets of Introduction - 12:00 M. to 1:30 P.M.

President: Charles H. Herty

President of the Institute of American Meat Packers

William Howland Tate

Chief Justice of the Supreme Court of the United States

The Nation

Other Articles of the Supreme Court of the United States
The Social Structure

AFTERNOON SESSION - MANDEL HALL - 2:00 P.M. to 4:00 P.M.

Presiding: William H. Spencer, Dean
The School of Commerce and Administration

1. Agriculture and Forestry
   O. E. Brodfue
   President, the American Farm Bureau Federation

2. Manufacture
   F. Edmon White
   President, Armour and Company

3. Labor
   Ramsay MacDonald
   Premier Minister in His Majesty's Government

4. Trade
   Sidney Webb
   President, the Board of Trade, His Majesty's Government

5. Finance
   Philip Snowden
   Chancellor of the Exchequer, His Majesty's Government

6. The Status of International Relations
   Raymond Poincare

The Industries

EVENING SESSION - AUDITORIUM THEATRE - 8:30 P.M. - 10:30 P.M.

Presiding: Thomas E. Wilson, Chairman
Institute Plan Commission, Institute of American Meat Packers

1. The Iron and Steel Industries
   E. H. Gary

2. The Fuel Industries
   John D. Rockefeller, Jr.

3. The Transportation Industries
   Sir H. W. Thornton, K.B.E.
   (Rail - Automotive - Marine) Chairman and general Director of the
   Canadian National Railroads

4. The Electric Industries
   J. J. Carty

5. The Packing Industries
   Oscar G. Mayer
   Chairman, Institute's Committee on Educational Plans.
Mr. William McKinley,
United States Senate,
Washington, D. C.

My dear Senator:

The University of Chicago and the Institute of American Meat Packers, representing the largest industry in America, are holding a Public Conference on Education and Industry, at Chicago, October 22, 1924, in connection with the dedication of the Institute of Meat Packing, a new educational and research unit of the University.

Leaders in education, trade, finance and industry, home and abroad, will participate. The purpose of the conference is constructive in a popular, non-partisan sense. I enclose for your confidential information a tentative copy of our proposed programme. You will agree, I think, that no conference of this precise sort ever has been held before, and that it should make a contribution to current social thought. Account will be given of each major industry and of the major factors common to all industries.

It is in connection with this second aspect that we wish to have MacDoland discuss labor; Snowden, finance; Webb, trade, and Poincare, the status of inter-
The University of Chicago and the Institute of American Meat Packers, representing the largest institutions in their respective fields, are planning a public conference on "Importance of Industry and Institute of Chicago," October 30, 1929.

To be held in connection with the dedication of the Institute of Meat Packers, a new association and federation will of the University.

Leaders in education, trade, finance and industry, home and abroad, will participate. The purpose of this conference is to introduce to a broader public the work and progress of the Institute and to explain to the public how the conference will fit into a centennial of the business world. Will these fit into a centennial of this business world. Will these fit into a centennial of this business world.

To be given at least two major lectures and of the meat packers common to all industries.

In connection with this second aspect.

Plant we wish to have an additional glance. It is an important step for the future.
national relations. All of these men have special familiarity with these subjects.

Even members of a Labor Cabinet, however, are influenced by precedent if they be British or Continental. Consequently, before a formal invitation is issued, we should like very much for these four men to receive by cable from sources which they respect some informal intimation that the invitations will be forthcoming; that the University is one of the nation's great research institutions and packing its largest industry; and that it is to be hoped they will not let pass this unusual opportunity to state a point of view to America and, through it, to a world audience.

If the President and the State Department could send a friendly cable to MacDonald making such representations, it would help greatly. If consistent with your pleasure and agreeable to your viewpoint, it also would help greatly if you would cable to Mr. Hughes and Mr. Mellon apprising them of this matter, expressing your interest in it and voicing the hope that they may find it consistent to urge on MacDonald and the others favorable consideration of the invitation that will be forthcoming.

Your good offices in this matter would be greatly appreciated. It means a great deal to our industry to have these men present.

Please let us know the cost of any cables sent so that re-imbursement may be made.

Very truly yours,

UNIVERSITY OF CHICAGO

President.

INSTITUTE PLAN COMMISSION

[Signature]
Chairman.
Institute of American Meat Packers

National Fellowship  All of these men have special familiarity with these

apparatus.

Now members of a cabinet group, however, are instructed by

president it can be right or continue to continue. Co-presidency, people a formal

invitation to accept, we provide this very much for these men to

receive a paper from someone with their request some informal information.

that the invitations will be forthcoming; that the University is one of

the nation's great research institutions and bearing the largest burden and

that it is to do today and will not lose this unique opportunity
to make a point of view to America and Canada of its value in.

If the President and the State Department could agree a

unanimous would be useful to begin a movement, also in

consistent with your pleasure and suggestions. If there

would help greatly if you would write to me, to my

fellow, your interest in it and making the hope

is that may find it convenient to make our movement and this aspect

the construction of the invitations that will be forthcoming.

Your early assistance in this matter would be greatly appreciated. It

means a great deal to our industry to have these men present.

Please let us know the cost of any capital sent so that the improvement

may be made.

Very Truly Yours,

UNIVERSITY OF CHICAGO

President

INSTITUTE PLAN COMMISSION

[Signature]

[Signature]
A PUBLIC CONFERENCE ON EDUCATION AND INDUSTRY

held in connection with the

DEDICATION OF THE INSTITUTE OF MEAT PACKING

and the

NINETEENTH ANNUAL MEETING OF THE INSTITUTE OF AMERICAN MEAT PACKERS

The University of Chicago

and the

Institute of American Meat Packers

in co-operation

Arranged by The School of Commerce and Administration

and the Institute Plan Commission, on behalf of the University of Chicago and the Institute of American Meat Packers, respectively.
PROGRAM

EDUCATION and RESEARCH

MORNING SESSION - MANDEL HALL - 10:00 A.M. to 12:00 N.

Presiding: Ernest D. Burton
President, The University of Chicago.

1. Processional (Faculty and Officers of the University.)
2. Convocation:
   a. Faculty and Officers of the University
   b. Officers, Members, and Delegates of the I. A. M. P.
   c. Students of the Institute of Meat Packing
   d. Guests
3. Dedicatory Address
   Harold H. Swift
   President, the Board of Trustees
   The University of Chicago
4. Associative Industrial Research
   James R. Angell
   President, Yale University
   Representing The East
5. Co-operative Industrial Education
   Edwin Anderson Alderman
   President, the University of Virginia
   Representing The South
6. Industrial Museums
   Ray Lyman Wilbur
   President, Stanford University
   Representing The West

The State

Luncheon Session, - Campus - Tickets by Invitation - 12:00 N. to 1:30 P.M.

Presiding: Charles E. Herrick
President, the Institute of American Meat Packers

The Nation

William Howard Taft
Chief Justice of the Supreme Court of the United States
The Social Structure

AFTERNOON SESSION - MANDEL HALL - 2:00 P.M. to 4:00 P.M.

Presiding: William H. Spencer, Dean
The School of Commerce and Administration

1. Agriculture and Forestry
   O. E. Brodfue<br>President, the American Farm Bureau Federation
2. Manufacture
   F. Edson White<br>President, Armour and Company
3. Labor
   Ramsay MacDonald<br>Premier Minister in His Majesty's Government
4. Trade
   Sidney Webb<br>President, the Board of Trade, His Majesty's Government
5. Finance
   Philip Snowden<br>Chancellor of the Exchequer, His Majesty's Government
6. The Status of International Relations
   Raymond Poincare

The Industries

EVENING SESSION - AUDITORIUM THEATRE - 8:30 P.M. - 10:30 P.M.

Presiding: Thomas E. Wilson, Chairman
Institute Plan Commission, Institute of American Meat Packers

1. The Iron and Steel Industries
   E. H. Gary
2. The Fuel Industries
   John D. Rockefeller, Jr.
3. The Transportation Industries (Rail - Automotive - Marine)
   Sir H. W. Thornton, K.B.E.<br>Chairman and General Director of the Canadian National Railroads
4. The Electric Industries
   J. J. Garty
5. The Packing Industries
   Oscar G. Mayer<br>Chairman, Institute's Committee on Educational Plans.
The Society

11:00 A.M. to 5:00 P.M.

Auditorium Recital

President: William E. Spence

Dean

The School of Commerce and Administration

Mr. W. H. Thompson, Chairman

Mr. J. H. G. McPherson

Secretary

John D. Rockefellor, Jr.

Auditorium Recital

The National Federation of American Women's Clubs

Chairman: Miss Elizabeth G. Haque

Secretary: Miss Alice C. Warner

The American Women's Union

The Society for the Promotion of American Culture

Program

1. The Power of Inagination

2. The Power of Inagination

3. The Power of Inagination

4. The Power of Inagination

5. The Power of Inagination
Miss Gertrude Stone,
Office of the President,
Wilson & Company,
Union Stock Yards,
Chicago, Illinois.

Dear Miss Stone:

Mr. Wilson has approved for signature the attached letters of August 4 to Mr. Harold H. Swift and Mr. P. D. Armour. You will note that they bear the signature of the President of the University of Chicago also. After the signature of Mr. Wilson is affixed will you please send the letters to Mr. Swift and Mr. Armour?

Very truly yours,

INSTITUTE PLAN COMMISSION

[Signature]

Secretary.
August 4, 1924.

Dean Emery T. Filbey,
2 B Cobb Hall,
58th St. & Ellis Ave.
University of Chicago,
Chicago, Illinois.

Dear Dean Filbey:

Mr. Wilson has approved the attached letters to Mr. Harold H. Swift and Mr. P. D. Armour for his signature. If approved by you folks, will you please send it, after it has been transcribed on your stationery and signed, to Miss Stone, along with the necessary envelopes and the accompanying letter from me, which will bring prompt clearance.

If possible we shall get these to you Monday morning so that it may get into the mails the same day.

Very truly yours,

INSTITUTE PLAN COMMISSION

Secretary.

P.S. - If you show these to anyone, will you please have the transcription done first, since they are in bad form?

W.W.W.
Dear Mr. Miller:

We appreciate the suggestion of the Institute of American Architects. If you have any suggestions for any further encouragement of the Chicago Institute of Architectural Students, I will be glad to see what can be done.

We are working very hard to get the Institute's influence in the field of architecture. I trust that we will be able to do something to help.

Very truly yours,

[Signature]

Institute of American Architects

P.S. - If you know of any other willing to help, please let me know.

The transaction above is to be noted in the books.

W.W.
August 12, 1924.

Dean Emery T. Filbey, Director,
Institute of Meat Packing,
University of Chicago,
Chicago, Illinois.

Dear Dean Filbey:

Our understanding of that section of the programme dealing with education and research, as revised at the conference with Dean Tufts and a subsequent conversation with you, is as follows, in so far as the three items for which changes were discussed are concerned:

- Associative Industrial Research...... James Rowland Angell
  President Yale University
  Representing the East

- Co-operative Industrial Education.... Marion LeRoy Burton
  President University of Michigan
  Representing the West

- Industrial Museums.................. Frank LeRond McVey
  President The State University of Kentucky
  Representing the South

It is our understanding that you have asked, or will ask, Dean Tufts to write each of these men at his earliest opportunity, if he has not already done so.

Dr. McVey's biography to date makes him seem a good choice for handling the difficult subject of Industrial Museums, which will require considerable digging no matter who treats it. Dr. McVey has had experience as an economist, an editor, a student of agriculture and its marketing phases, as a member of the State Board of Vocational Education and as a lecturer, Royal Frederick University at Christiania, Norway, and has written on Modern Industrialism, Transportation, Civics, Business Economics, and Financial History.

Very truly yours,

DEPARTMENT OF EDUCATION AND RESEARCH

[Signature]

vice President.
Institute of American Meat Packers
509 So. Wabash Avenue
CHICAGO

August 5,
July 30, 1934.

Mr. Harold H. Swift, Member,
Committee on Educational Plans,
Institute Plan Commission,
Institute of American Meat Packers,
509 South Wabash Avenue,
Chicago, Illinois.

Dear Mr. Swift:

In connection with the Public Conference on Education and Industry, to be held October 22, under the joint auspices of the University of Chicago and the Institute of American Meat Packers, dedicatory of the Institute of Meat Packing and as an end in itself also, there will be a session at which an account will be given of the current state of the leading industries. Daniel Willard will be asked to discuss the transportation industries; E. H. Gary, the iron and steel industries; J. J. Carty, the electric industries, et al., etc. John D. Rockefeller, Jr., will be asked to discuss the fuel industries.

It would help greatly if, before the formal invitation goes forward, Mr. Rockefeller should receive from sources in which he has confidence some intimation that it will be forthcoming, a viewpoint on the importance of the occasion and of the two co-operating institutions, and the expression of a hope that he will not let pass this excellent opportunity to state a point of view to a world public.

It is expected that 5,000 auditors personally will attend this session and that hundreds of thousands of others will hear it over the radio.
In connection with the Pacific Conference on Jacksonville, my intention is to be there October 26, where the joint meeting of the University of Oregon and the Institute of Pacific Research will be held, and at the Institute of Pacific Research meeting, I am scheduled to give a session on which an account will be given of the present state of the Pacific Institutions, and to give the necessary information, if any, to enable the conferees to plan the decisions made.

I will be happy to discuss this matter with you at any time before the conference.

If you have any questions or need further information, please do not hesitate to contact me.

Yours sincerely,
[Signature]
Your good offices in helping us obtain the speakers desired will be sincerely appreciated. We feel that the invitation particularly needs support in the case of Mr. Rockefeller to insure his personal participation.

May we count on your co-operation in this direction? If so, the invitation to Mr. Rockefeller will be withheld until your good offices may be exerted.

At the risk of seeming to request your assistance and then hurrying you rather ungraciously, we must point out that there is need of going forward at a fairly early date, since we hope to receive the acceptances of the industrialists before we extend the invitation to certain other groups.

Very truly yours,

INSTITUTE PLAN COMMISSION
The University of Chicago
Chairman

President

Chairman
near the office intersection or not far away from the\narea where we are located. We really need to know if\nwe can afford to do this and if it is the best way to\nsolve the problem.

However, the answer is not clear at the moment. We\nare still discussing the details with our legal team and\nwe will make a decision soon. In the meantime, please\nconsider the following options:

Option 1: Do nothing. We can wait and see how the\nsituation unfolds.

Option 2: Hire a consultant to help us navigate the\nlegal process. This will be expensive, but it might\nbe worth it in the long run.

Option 3: Sue the company. This is a risky option,\nbut it could be a good way to get the compensation\nwe deserve.

Please let us know your preferences and we will\nmake a decision as soon as possible.