CROSS REFERENCE SHEET

Name or Subject: Institute of Social Service

Regarding

Date

SEE

Name or Subject: A. W. Smell

File No.

File cross reference form under name or subject at top of the sheet and by the latest date of papers. Describe matter for identification purposes. The papers, themselves should be filed under name or subject after "SEE."
Chicago, November 18th, 1905.

President W. R. Harper,
The University.

My dear Chief:

Although I am not trying to promote personal and departmental schemes, I confess I have the guilty consciousness of a mercenary spirit in putting up to you such a series of recommendations that mean money. You would not, however, forgive me if I neglected to give you my opinion about these cases.

I understand that Professor Graham Taylor was to mail you yesterday his recommendation with budget for the Institute of Social Service. The material was submitted to Dr. Henderson and myself ten days ago and we have consulted upon it with very great interest. We have agreed that apart from the question of sources of supply, the outline itself, with possible modifications in minor particulars, deserves our most hearty support. The essential points from our outlook are these:

First: Professor Taylor has been very moderate in his budget. It is hardly to be expected that the Institute maintain itself at all within more restricted lines than he draws.
President W. H. Harper
The University
My dear Friend:

Although I am not finding the funds
desirable, and departmental expenses I confess I have far
enough to consider the meritorious spirit in building up to
you much a result of recommendation that mean money. You
would not, however, forgive me if I neglected to give you
my opinion upon the case.

I understand that Professor Graham Taylor was to
in the matter of the recommendation with budget for the
Institute of Social Service. The report was submitted to
Dr. Henderson and myself last year also and we have commented
upon it with many great interest. We have seen that short-
from the direction of sources of subsidy, the outline of
with possible modifications in minor particulars, general
our own personal support, the essential points from our own

Yours very truly,

[Signature]

Professor Taylor has been very cooperative in the
budget. It is hardly to be expected that the Institute will
find itself within more restricted lines than it is.
2. W.R.H.

Second: The demand for the kind of training that the scheme has begun to furnish and that is proposed in the present outline, exists. That has been proved beyond a doubt by the experience of the year past and of the present autumn. If reasonably good work can be continued it will develop a decided increase in the demand.

Third: Professor Taylor himself is a personal factor, important not only to this particular work but to the University. He is developing this enterprise successfully and in so doing he is furnishing a medium between the University and the public that we could not otherwise influence in an equal degree. It is in every way politic from our own side to furnish him with cordial and sufficient support.

Fourth: It would be humiliating to the University to let a movement drop which is favored by experts in all the civilized countries and in which we have made a honorable beginning. The New York school, with an endowment of $250,000, is serving a constituency which cannot for a long time to come help the Middle West very much. With the plans that Professor Taylor submits we could at a much less expense provide for our western constituency, if not adequate, at least acceptable training that would supply the importunate needs of welfare work in our region during its next stage of development.
The German for the kind of training that the German government and the German government have been providing in the past few years, especially in the field of the arts, has not been very promising. The success of the year past and of the present situation in the field of the arts is not promising. Good work can be continued if it will develop a general interest in the German language.

This: Theodore Taylor, a personage, to be an important factor in the future of the University, not only to the part-time work but to the University.

We in developing the structure of the University are going to make a method of the University and a project that we can work on. It is in every way possible to one side so that George. It is to work with our position from one to the other in the United States. It is to turn him with comfort and intelligent support.

Foreign: It would be impossibly to the University if the University were a small group which is favoring the arts to all the utilities.

The New York School is an association of 2,000,000, as a connection with which we can work in an important part.

The Middle West very much with the plane that they want to work in the Middle West very much with a much less expense that a great deal of work in our meeting connection, if not much, but the importance needs of the matter work in our region during the next stage are going.
Fifth: I am not always in sympathy with the argument that if we do not do a thing some competitor will take it up and do it. I think there is danger that this argument will thinly cover a dog-in-the-manger spirit. I would not fall into this plea in the present connection but there is a consideration that at first glance slants that way,—viz: there is no doubt that the University of Illinois is flirting with the scheme of undertaking this kind of work. Now there seems to be no doubt among the people best acquainted with its requirements, that it would be a misfortune for this kind of training to fall into the hands of a State University, chiefly for two reasons: 1) its location so far from the center of operations, which would have to be in this city to get the best results; 2) the political connections of the University, which would be alleged in favor of its handling of the work, but which would be a substantial detriment, because a large part of the efficiency of such a school must consist in pointing out the inefficiencies of present political management of charitable institutions. A school would be to a considerable extent gagged if under State management.

Dr. Henderson and I are therefore in complete accord in the earnest hope that means may be found to carry on Professor Taylor’s enterprise upon the extremely modest scale which he plans.

Sincerely,

Albion W. Small
Sir:

I am writing to express my satisfaction with the arrangements that
it was agreed to make for the coming semester. It is true that some
changes will have to be made, but I feel that the general plan will
continue to function effectively. I would like to point out, however,
that the present connection of the University of Illinois with the
University of Chicago seems to be in accord with the principles of
mutual cooperation and the welfare of the students. It is to be hoped
that this relationship will continue to exist.

Sincerely,

[Signature]