Howard

133 Morgan St. Nashville
April 14, 1896

Gentlemen

I enclose to you an essay of my own composition on
11th of the 1st Chapter of

I find your review amounting
March 26 last in “The Observer”
published in St. Louis.

Send you this essay having
that will interest you and your
readers your “Biblical World”
is the only Magazine I have
it published in— if published
please send me copy.

Yours Truly

S. M. Howard

If this essay has been written
several years.
May 13, 1903.

President William R. Harper,

The University of Chicago.

Dear Dr. Harper:

I beg to return herewith Mr. Chamberlin's letter of April 28th, and, inasmuch as I have not had an opportunity to talk with you in person, to comment upon the same as follows:

Mr. Chamberlin states that "The letters that have followed have been needlessly intrusive and wasteful." I have written four letters to Mr. Chamberlin on the subject of the overdraft of the Journal of Geology. The first letter was written March 27th, to which I received no reply whatever. April 8th I again wrote him and received a reply dated April 11th. After going into the situation carefully I wrote Mr. Chamberlin again, under date of April 24th, somewhat in detail. My last letter of April 27th was written in the hope that I might secure some definite information as to the plans for the balance of the year. I enclose herewith copies of the correspondence in order that you may see exactly what has been done. You are to be the judge as to whether the correspondence has been "intrusive and wasteful". If it has been I confess that I do not know what other means I can follow in carrying out the duties which I have been led to believe fall upon me, as Director of the Press, in keeping the expenses of the journals within their appropriations.
The University of Chicago Press

Lawrence A. Menninger

I have the honor to submit the following letter of recommendation for Dr. A. W. S. Smith, my research assistant. In the course of my work on the history of the development of the art of the ancient world, I have had the opportunity to observe Dr. Smith's ability and industry. I am confident that he will make a valuable contribution to the field of ancient art.

I have found Dr. Smith to be a most painstaking and thorough scholar. He has a keen eye for detail and a thorough knowledge of the literature. His work is characterized by accuracy and precision.

I have no doubt that Dr. Smith will continue to make valuable contributions to the field of ancient art.
Mr. Chamberlin speaks of the Cross-Iddings-Pirsson-Washington combination publication on the "Classification and Nomenclature of Igneous Rocks". I beg to state that so far as my knowledge goes the original agreement with reference to the apportionment of expenses was followed exactly. The arrangement was this: The material was to be published in the Journal of Geology and afterward in book form, with the understanding that the cost of composition for the material published in the journal should be charged to the journal, and that all subsequent alterations and additional matter necessary to the appearance of the material in book form should be charged to the book. This was done, but we have to regret exceedingly that the alterations of the journal material were very excessive, and again when the matter was prepared for book form we were obliged to make alterations and set additional copy far beyond any point which we had been led to believe would involve additional expense to the book. The authors were very insistent that the price of the book should be made nominal. A charge of at least $2.50 should have been made for the volume, but in order to accommodate them a compromise was agreed upon and the price set at $1.75. The book actually cost over $800.00, and under the circumstances it is probable that we shall never realize any profit on the undertaking. If we get out even we shall be doing well. For this reason, therefore, it is impracticable for us to charge any of the cost of the original composition against the
book. I do not see how Mr. Chamberlin could have relied upon an allowance when it was distinctly understood that the journal was to bear the cost of composition which it used. This answers, therefore, Mr. Chamberlin's first point, namely, that the accounts of the journal be revised. As to the second point I have not received definite information as to what reduction is to be made in the remaining numbers.

I am not familiar with the matter to which he refers concerning the Contributions from the Walker Museum. I have never understood the terms under which these Contributions have been printed. We have been in the habit of giving Mr. Chamberlin figures each time on definite specifications, which I presume have formed the basis for the division of the cost. So far as the Press is concerned I do not see that any financial responsibility can be taken in connection with these Contributions.

The results of the year as nearly as I am able to judge will show a deficit on the Journal of Geology of about $541.00. A careful comparison shows that the six numbers issued prior to April 1st contain 113 pages more than the corresponding six numbers of last year. The average cost per page of these numbers was slightly more than the average cost per page last year. This is due to the unusually large number of illustrations used this year. The cost of illustrations for the six numbers issued since July 1st has been $319.38, in comparison with $170.47 for all of last year. This additional cost of illustrations has meant a material increase in the items of stock, press work, and binding,
which accounts for the fact that the average cost per page this year has been $2.76 as against $2.63 for last year. To me this is only another argument for the new basis for which I have been contending during the last few months. If the editors had a definite schedule to which they must hold I believe we would be relieved of a great many of the present difficulties.

Mr. Chamberlin is contending that his journal is costing more this year than it did last year. My explanation above accounts for the additional cost of manufacturing. We have succeeded in actually reducing the expenses of publishing this year by more than $100.00 in comparison with last year. He loses sight of this item entirely and contends that the plan which we are following with reference to exchanges accounts for the increased cost of his journal. In a letter, which I have before me, to Professor Thomas bearing on the subject of exchanges he intimates that the Press is being maintained by other Departments when he says that the only result of the policy which we are following is "to make a little better showing for the Press at the expense of the Departments and this without regard to the fact that the Departments are giving up a large amount of time to the interests of the Press". The facts which I have noted above will hardly bear Mr. Chamberlin out in this statement. It can be shown that the journals are being manufactured by the Press as cheaply as they can be manufactured elsewhere. We are charging for publishing the actual cost of the office help involved in the undertaking. It is well understood, I think, that it is the
Dear Mr. Parent: 4

Appreciate encourage to your kind letter and enclosed copy bill. I have been
with your firm for 20 years and expect to continue. I have been involved in
the company for the past 10 years and believe I can provide valuable
contribution to your future growth.

The situation has changed since I last met with you and I believe it would
be beneficial to discuss further. I have been working closely with the
company's top management and have a strong understanding of the
business.

I am confident that a close working relationship will be mutually
beneficial.

Sincerely,

[Signature]
Dr. Harper-

Department of Geology and not the University Press which has said that the Journal of Geology is a valuable publication from a scientific standpoint, and when the journal is edited by the Department and published under the conditions under which the Journal of Geology is being published I do not see that Mr. Chamberlin's point is well-taken.

I have before me at the present time a large number of bills, some of them running back into December of 1902, which Mr. Chamberlin refuses to approve. We have stated frankly that if any special information is desired we shall be glad to give it, but we have not yet received any requests for explanations on the bills in question. The holding up of these bills means a great inconvenience not only in this office, but in the offices of the Auditor and Business Manager as well.

I mention these points so that you may understand my side of the questions brought up by Mr. Chamberlin in his letter referred to above.

Sincerely yours,

[Signature]

Neuman Miller
Oct. 26, 1903.

Dear Dr. Dewey:

Since talking with you I have carefully considered the question of my accepting the editorship of the Elementary School Teacher and I feel that it would be against the best interests of the school to do so. I cannot accept the place under any circumstances under the theory that I was not satisfied with the policy of last year and that this year I should have a trial, as I understood you, in substance, to express it on Friday. Nor can I accept it under the theory that the "Old Faculty" has any special claim upon it as Mrs. Young expressed it on Wednesday evening. I wish to state distinctly that I do not attribute to either yourself or Mrs. Young any improper feeling and I disclaim any personal feeling on my part. I will add too that while I questioned whether the policy pursued last year was the most useful to the school and the most desirable for the professional constituency, such doubting should not be construed as a criticism of either the editor or the paper. I always said the paper was a good one under the plan adopted. I responded to every call made upon me by Mrs. Young for material and I thought I did all that was expected of me.

Since there has arisen something of a division of opinion regarding the paper I hardly see how either Mrs. Young or myself could take the work and expect to have the united backing
Dec. 26, 1932

Dear Dr. Dewey,

Since stepping with you I have carefully considered the designation of my capacities the opportunity of the elementary school teacher and I feel that it would be wrong to regard the part in which we are circumstances under which the growth that was not entail

with the bottle of formal year and part this year I entirely have a firm strategy prep for you in my capacity to express it in my place. Not only I can accept it under the strain that the "OEIP Perogy" face any essential graduate upon it as a rule. Yonder expression it to Weinberg even this I wish to state explicitly that I do not strive to offer my mind to the Yound with

improper feeling and I ascertain everything for my part. I wish and you that while I am disposed another the potion they have seen last year was not meant to the school and the most generous for the proposition cannot imagine much

good. My mind not be concerned as a criticism of either the effort or the paper. I receive with the belief were a good one under the plan especially. I endeavor to avoid call make upon me by the. Yound for material and I promise I will start new measure on the basis of me.

Since there was an item concerning of a gradation of opinion

regarding the paper I heartily see how other wise. Yound an
of the whole faculty. I should certainly be at the greater disadvantage since, your sympathies being somewhat in the opposite direction, the teachers, naturally, would not feel like supporting the plan I suggested. Indeed, some of the teachers have told me that they would not wish to enter into any plan that had not your full endorsement.

Now as an attempt to answer the question you asked me on Friday -- "What shall we do about it?" I have the following suggestions:

(1) That you assume the editorship yourself;

(2) That you print in the proper place -- "Edited by the Director and Faculty of the College of Education and Elementary School". (This and all the following, of course, to be with the approval of the Faculty.)

(3) That you formulate a general policy -- stating how much material, and what kind of material the school might be expected to furnish and the same with regard to outside matter.

(4) That you decide upon a scheme for each month of the year. (This might be done by a committee.)

(5) That the two Faculties, Elementary and College, be organized in groups as may seem best and each group be assigned to certain phases of the editorship -- either every month or by assigning certain groups to certain months.

I believe if you will submit some such scheme to the
I am certain that after the Grangerites have seen the presentation made somewhat in the open, their question 'the Senate, it seems, manly, wise and not too like an any effort the plan I suggested. Instead, I suggest, I have a few words that may be worth while to enter into my plan.

Now we are all aware to answer the question, you receive me on

Suggestion:

1. That you secure the signatures of the members of the Board of Directors and Faculty of the College of Education and Humanities School. This will set the following, of course, to work on the approval of the Board.

2. That you appoint a General Policy and establish your school, to meet the needs of the public and the needs with regard to the content.

3. That you gather what resources you can gather at the time. (This might be done by a committee.)

4. That the two factions, Republican and Democrat, be organized in groups as many mean part and each group to serve.

5. That certain people of the Grangerites -- after each month or two -- meet certain groups to certain members who will attempt some more serious to the
Faculty they will be glad to give it and you their hearty support. In this way I think the ancient boundary lines between the Faculties will be gradually effaced. With the experience of a year under some such plan I have no doubt that other suggestions will come which will improve upon any plan that anyone can offer at present.

Very truly yours,

(Signed) W. S. Jackman.
Beauty will not be easy to give it and you feel beauty.

I think the moment you make

support. In this way I think the moment you make

between the practice will be especially effective. With the

experience of a year under your belt I have no doubt

that after experience will come which will improve your

plan that everyone can offer at present.

Very truly yours,

(Sturges)
Dear Mr. Jackman:

I have written you regarding the official status of the Elementary School Teacher in another letter. There are one or two other aspects of the matter, however, which I should like to speak of -- and you will understand, of course, that I am entirely at one with you in having no personal feeling in this matter myself, or in attributing it to you or to any one else.

In the first place, I do not think it represents the situation to regard Mrs. Young and yourself as at the head of distinct factions in the School. I am not aware of the existence of any such factions, and I am confident that Mrs. Young would justly disclaim any such attitude on her part.

Mrs. Young took the Managing Editorship of the Journal last year at an express request from me under the provisions I have referred to in the accompanying letter. She took it I may add with great reluctance only at my continued urgent solicitation. As you know, she resigned at the end of the year, and I regarded that resignation as final. At the explicit and urgent request of the President she took up the matter again; whatever she has done, therefore, has been done either under the official direction of myself as Director, or of the President of the University.

The precise point that I raised with you regarding your
Dear Mr. Assistant:

I have written you regarding the official matter of the
Rensselaer School Teacher in another letter. However, with the
matter at hand, I wish to make a few other remarks on the letter.

In the first place, I go not think to represent the
future teacher. The student, however, was not aware of the
extent to which he was at the School. I am not aware of the extent
of my conduct. I am not aware of the extent

Would you like to discuss any such conduct on your part?

The student took the remedial material to the student
last year to an express request from me under the proviso

I have learned to the accompanying letter. The letter if I
have learned to the accompanying letter. The letter given
may be with exact reference only to my continuing work at
The University. As you know, the request of the end of the year,

and I learned that requestation as final. At the express and

would have been categorized as final. Therefore, I have gone other matter on

official direction or way as Director of the Institute of the University.

The expression point is that I agree with your request for yr
COPY

Mr. Jackman - 2.

attitude toward the editorial policy of the paper last year was that you held and expressed the judgment that the Journal was not pursuing a policy which was favorable to the interests of the School of which the Journal was the accredited representative. Not understanding how any criticism or opposition could be more fundamental than this, I do not get the point of the distinction you make.

Yours truly,

(Signed) John Dewey.
Oct. 27, 1903.

Dear Mr. Jackman:

I have written you regarding the official status of the Elementary School Teacher in another letter. There are one or two other aspects of the matter, however, which I should like to speak of -- and you will understand, of course, that I am entirely at one with you in having no personal feeling in this matter myself, or in attributing it to you or to any one else.

In the first place, I do not think it represents the situation to regard Mrs. Young and yourself as at the head of distinct factions in the School. I am not aware of the existence of any such factions, and I am confident that Mrs. Young would justly disclaim any such attitude on her part.

Mrs. Young took the Managing Editorship of the Journal last year at an express request from me under the provisions I have referred to in the accompanying letter. She took it may add with great reluctance only at my continued urgent solicitation. As you know, she resigned at the end of the year, and I regarded that resignation as final. At the explicit and urgent request of the President she took up the matter again; whatever she has done, therefore, has been done either under the official direction of myself as Director, or of the President of the University.

The precise point that I raised with you regarding your
Dear Mr. Leonard:

I have written you herewith the official notice of the
Necwotanaw School Teacher in another letter. There are one or
two other respects of the matter, however, which I should like
to express of— and you will understand of course, that I am
entitled to one with you in regard to personnel teaching. In
this matter may I, or in instructing it to you, or to any one
else.

In the first place, I do not think it represents the
attention to securing the. You are not a receiving at the head of
afairs. Notice in the School. I am not aware of the same

Some of my school teachers, and I am confident that Mr. Yourm
would greatly appreciate any such assistance on your part.

The Yourm took the management of affairs of the Town,
last year, and an expression of this year, under the Provostion.

I have received to the accompanying letter. He took it,
may say, with great pleasure, only as an confidential message—
information. As you know, I am residing at the one of the house,
and I regard that information as final. At the expiration of
my term of office as Director of the Provost, the Town will
appoint another to be our new, Director, and pay gone either under the
official direction of may we as Director, or at the Provost
of the University.

The pleasure boat that I learned with you, herewith, your
COPY

Mr. Jackman - 2.

attitude toward the editorial policy of the paper last year was that you held and expressed the judgment that the Journal was not pursuing a policy which was favorable to the interests of the School of which the Journal was the accredited representative. Not understanding how any criticism or opposition could be more fundamental than this, I do not get the point of the distinction you make.

Yours truly,

(Signed) John Dewey.
MR. JACOBS.

Estimating toward the optimal location of the border next year
was first you rely on experience the impetus that the journey
was not having a policy which may not have the interest
of the Bogue of which the term is the secretariat cadre
sentences. Not immediately from any assistance or opposition
can produce more implement if from which I do not get the point of
the question you make.

Yours truly,

(Styxx)

John Dewey
Oct. 27, 1903.

Dear Mr. Jackman:

I have your letter of the 26th relative to the Elementary School Teacher, and I find the material for the November Number on my desk this morning. Of course, I have no objection to furnishing storage room for the latter, but for reasons which appear in the next paragraphs I can not assume any editorial responsibility for the same.

The matter of editorship of University Journals is definitely provided for in the official regulations of the University of Chicago. I would call your attention to Article 14, Sec. 3, -1 and 2. "The Journals of the University are subject, in relation to matter, to the decision of the Head of the Department." You will see it does not require your suggestions under (1) and (3) to confer upon me the authority necessary to assume the final responsibility for the policy of the Journal.

2. "The editorial work is performed in each case under the direction of the Head of the Department." As you will also see the actual editorial work is not done by the Head of the Department, but "under his direction." Your suggestions (1), (2), (4), and (5) indicate that you have the matter somewhat inverted - namely, that the Head of the Department is to do the editorial work under the directions given in your letter, and such further instructions as the Faculty may give him.
Dear Mr. Teacher:

I have your letter of the 8th referring to the

Elementary School Teacher, and I find the material for the

November meeting on my desk this morning. Of course, I have

no objection to furnishing a report for the letter. If

for lessons which upward in the next paragraphs I can not

be sure any particular responsibility for the same.

The matter of the chair of the University of

Columbia is determined by law; I have sent an letter to the

University of Chicago. I write only to your attention to

the University of Chicago. If so, Sec. 3, 4, 5 and 6.

The chair of the University

are subject to regulation to that of the

Head of the Department. You will see it goes not

rare.

Your suggestion under (1) and (2) to confer upon me the

authority necessary to increase the limit responsible for

the policy of the University.

2. The authority work is performed in each case

under the discretion of the Head of the Department. As you will

see the executive authority work is not gone of the Head of the

Department, but whoever the discretion. Your suggestion (1)

(2), (3), and (4) indicate that you have the matter regarding

inverted: merely that the Head of the Department to go on

the authority work under the discretion given in your letter.

and upon further direction as the Head may give him.
Mr. Jackman - 2.

The situation is as follows:

At the request of the President, Mrs. Young saw you and you consented to assume the Managing Editorship. Have you sent your resignation to the President? Has he accepted it? As regards all the information I have on this matter you are still officially the Managing Editor of the Elementary School Journal.

Yours truly,

(Signed) John Dewey.
The question is as follows:

At the request of the President, Mrs. Young,

have you sent your resignation to the President? We have

accepted it as regards all the information I have on this

matter; you are not officially the American Mother of the

American Farmer Society.
Dear President Harper,

I beg to enclose herewith some correspondence relating to the Elementary School Teachers to which I must ask your careful attention.

I was on the point of taking my train for a lecture last Wednesday evening when Mrs. Young called and said she had developed a scheme for the current year. That she had seen certain teachers and arranged for the different months so that there would be but comparatively little work to be done for the year and said that she wished me to take the managing editorship of the Magazine. I supposed the matter had been definitely settled by a letter I wrote to you some time ago and I so said to Mrs. Young; I also said that I did not think it fair to allow my name to be used as editor when she had done nearly all the work herself. Her reply was that that made no difference, that she could not feel that she could fully endorse such a plan; that her ideas of what the magazine should be were different, and that therefore she did not wish to accept the editorship of the Journal on the basis of such a plan. Moreover, she had always felt that the journal belonged to the "old Faculty" as she expressed it; it had been built up by them, and that she felt that it should continue in their charge. The inconsistency of her developing a plan which she did not herself endorse, did not occur to me at once, but I did reply that I could not accept the editorship under any feeling that it belonged to the "old Faculty"; that I considered no dis-
Dear Professor\n
I am writing to express my concern regarding the recent developments in our department. I hope I may have your attention.

I believe it is important to maintain the integrity of our research. It is crucial that we continue to foster an environment where ethical standards are upheld.

The recent incident involving the misuse of data has raised serious questions about our commitment to transparency and accountability. I urge all members of our department to reflect on their actions and consider the broader implications of our work.

Let us work together to ensure that our research is conducted with the utmost integrity and that we remain true to our values.

Sincerely,

[Signature]
tinction of that sort should now exist and that we should do all we could to bring about a feeling that the Faculty is a united body. As I have before remarked, we had only five or ten minutes conversation, and under the pressure I suppose I may have said "I can take the magazine", but I had not reflected more than half an hour until I knew it would be a great mistake for me to do so.

On my return Friday morning I found on my table a letter from Dr. Dewey and also some material referring to what had already been done, and assuming that I had taken charge. I saw him at the earliest possible moment and explained that I thought it would be unwise for me to take the editorship.

I realized then, and do now, the pressing nature of this matter and with absolutely no thought but that of devising some plan which would be satisfactory to all, I wrote the letter which I enclose herewith, numbered "1". As a reply to that I received the two letters numbered "2" and "3", all of which I should be glad to have you read in the order of the numbering that you may understand the situation.

I have, from the beginning, endeavored with great patience to find some satisfactory solution for the editorship on this magazine, but the spirit of my letter has been so grossly misconstrued that I propose to say nothing more, further than this, that I will have absolutely nothing to do with this journal in any way, shape, or form.
On my return Friday morning I found on my table a letter from Mr. Dewar and also some material relating to work which I had left behind. I have seen quite a number of ideas, and I think that I may come to some conclusions that I thought were not so promising. It would be wonderful if we could take the opportunity.

I listened to your talk on the bearing of your work on what we can accomplish with great precision. I know that your research is of great importance, but I am not sure that I can recommend the attention.

I have been preparing a report for the submission of the committee on this matter, and the object of this paper is to present an outline of the work that has been done so far.

I am not sure that I agree with the conclusions in your report.
W. R. H. 10/28/03.

I gave you in my letter some time ago I thought sufficient reasons for my not taking the editorship; I gave essentially the same reasons to the Director. I wish to state distinctly that I never made use of the word "faction" as used in the Director's letter. Mrs. Young came to see me yesterday and introduced the word herself. I specially warned her that I had never used the term "faction" and told her that I was not to be quoted as making use of the word. She said that she would not quote me as saying this, nor would she quote what passed between us to anyone.

I may add that my mind in this matter has been made up independent of the opinion of others and I think I have stated sufficient reasons for my conclusion; but that since the question of my assuming the editorship first arose, without any mention of the matter on my part, a considerable number of the faculty have come to me and advised me most strongly to have nothing whatever to do with the editorship. I believe I have in no instance as yet, asked their reasons, though in one or two cases their reasons have been very definitely expressed.

The matter has gone so far that I cannot resist the feeling that I am perilously near the point of being badgered, and I wish it understood that any such proceeding must be stopped.

If you desire any further information I shall be very glad to furnish it, either by an interview or otherwise.

Very truly yours,

[Signature]
CHICAGO

W. H. 10/28/03

I have been in my faculty some time ago I thought nothing

lessening f or me not joining the opportu nity I have mentioned

the same reason to the director. I wish to state gr atically

that I never have one of the word "rejection" as much to the

professor's letter. I take your case to me as urgent, and

I especially warn you that

I know the work yourself. I especially warn you that

may never reach the term "rejection" and told you that I was not

to be reached as making me at the work. Even such that the

word "rejection" as much to the work, not many a time that is

because personal to my view to this matter the poor man my

impediment of the opinion of others, and which I have noticed

sufficient reason for my consideration; but that since the

direction of my means and the specific letter more

my attention to the work on my part as a consequence number of

the country have gone to me and answered my most urgently to

I have nothing whatever to do with the "rejection," I believe

have to recognize an "act" which shall reason, chance in one

of some cases with reason have passed with galvanism experience

the matter can come be the fact that I cannot accept the teaching

as I am particularly near the point of failure further, and

and it necessary that may come because must be stopped.

If you gather any further information I shall do with it.

To turn my affairs of important or accomplishi ng.

Very truly yours,

[Signature]
November 14th, 1903.

My dear Mr. Jackman:-

Mrs. Young has informed you that she has consented to carry the Elementary School Journal this year. She has even gone so far that she will take up the November number. I cannot express too highly my appreciation of her courtesy and good will in this matter. I hope that everybody will co-operate with her to the fullest extent. In accordance with her suggestion the journal will be announced as edited by the Faculty of the School of Education.

Yours very truly,
January 19th, 1904.

Mr. George H. Locke,

Deer Park, Ontario, Canada.

My dear Mr. Locke:--

I write to express my very great appreciation of the report you have been good enough to send me for the last year of the School Review. It indicates a high ideal and excellent service. When you return to residence I shall be glad to talk matters over with you.

Yours very truly,
January 1960, 100.

Mr. George H. Locke,

Dear Mr. Locke,

My dear Mr. Locke,

I write to express my very great apperçetion.

By the report you have been kind enough to send me, the fact

that at the recent review it indicates a high level of excellence

troubled me. When you return to England I shall be glad to talk

matter over with you.

Yours very truly,

[Signature]
Confidential Report

To

President W.R. Harper
Concerning
The School revision

George M. Locke
Specially interesting was a tribute from the Associate Editor of The American Work, and the proof of his appreciation is seen in several numbers of that magazine in which the idea has been followed up. It was a good advertisement for The School Review - for the best advertisement is a finished bit of good
In accordance with my custom, since I have been connected with The School Review I am submitting at the close of the year a general report of the work of the journal from the editorial end, so that the President of The University of Chicago may have somewhat of the ideals and practices during the year.

The report for 1903 will be much shorter than any preceding one because at the end of the first six months (June 30, 1903) I submitted a short report covering part of the work of three months. This was done because of the special effort to raise the quality of the journal and increase its usefulness, culminating in the publication of the special number in June devoted to School Architecture. This number evoked much favorable comment at home and abroad, and the Board of Education of New York City had special copies ordered for them. It was the only time in educational journalism that the subject of Architecture had been treated at any length and in the style illustrated.
work — and certainly, it reflected credit on The University of Chicago.

The four numbers of the Autumn and early Winter have been up to standard and although edited at a very great disadvantage, they have abundantly held their own in interest and influence.

I am enclosing two exhibits — A. the arcturus which I composed and also designed that the educational public might know of our plans — B. a copy of the Index or Table of Contents for the year 1903 by furnishing which you will see the Class of Contributor I secured. Let me call your attention also to the number of contributors which the editor feels called upon to write in response to the demands of school men that they be kept up to date.

The future is even brighter than the past. I have given part of my vacation to a special effort on behalf of The School Review and have secured some excellent contributions. I shall publish and the Special number in the Spring Summer which will be favorably received.
لا يمكنني قراءة النص العربي الذي كتبته على الصفحة.
Let me again call your attention to the work of an Editor of a monthly magazine such as The School Review in these days of sharp competition. It will not do for him to "soldier on the job" as they say in England, to think that his journal is a scientific journal and ought to be supported, or is
the organ of a department and will be supported anyway. He cannot (at least he cannot) be content with simply holding his own in the race. He must make progress and be the first if possible - and why isn't it possible? This means work and worry and all this in addition to the regular work of the department. This is work as keenly felt in a quarterly as in any journal in the university because all these journals are more distinctly university products than is The School Review. This is the journal of the secondary schools of the United States and now as it is becoming every year and in this lies its strength. The editor therefore has an immense constituency to watch, his ear must be to the ground ready to detect what is wanted and at the same time to know where that something may be obtained - his work is never done.

I hope that the year 1903 the eleventh volume of The School Review has been satisfactory to you and that the reports from the various management have been favorable.

Yours very truly,

President Harper

George H. Locke

Dear Park, Ontario, Canada
is encouraged to believe that his idea of this journal being an intellectual and educational clearing house, as advanced in the circular of last year, is well within the realm of possibility.

The best evidence of the future is the rate of progress during the past and therefore we are drawing the attention of the educational public to our record. This circular is not a prospectus padded with promises, but a simple statement of our aims and our endeavors which may be confirmed by examination of our previous volumes.

The School Review, George H. Locke, Managing Editor, is published on or about the first day of every month (except in July and August) by the University of Chicago Press, Chicago, Illinois, and the price of subscription is $1.50 per annum.
from teachers in High Schools in the states of Massachusetts, Illinois, Pennsylvania, Ohio, Indiana, Michigan, Iowa, New York, California, District of Columbia, and Minnesota.

Mr. Foster Watson, Professor of Education in University College, Aberystwyth, Wales, has succeeded Mr. Wm. K. Hill whose increased duties in connection with his position in London University have caused him to relinquish all his journalistic work; Mr. Watson will contribute at least two articles during the year on the situation in England. Dr. Oscar Thiergen of the Royal Cadet College, Dresden, is our correspondent in Germany.

The experiment of issuing numbers devoted to special phases of educational endeavor has proved very successful and we have received many congratulatory letters on the May number devoted to Athletics, the

September to Commercial Education, and especially the illustrated double number in June, devoted to School Architecture. The same policy will be pursued in 1904 and arrangements are being made for at least three special numbers.

The department of Book Reviews has had perhaps its most successful year as there were some seventy books noticed at length, in signed reviews, in addition to the usual short comment by the editor on almost every book received. We are glad to report that this plan of “short notices” has evoked favorable comment from our subscribers.

To keep our readers informed of educational movements at home and abroad, the editor has developed his particular department, and from the interest shown by his correspondents, especially in High Schools,
THE
SCHOOL REVIEW
A JOURNAL OF SECONDARY EDUCATION
GEORGE H. LOCKE, Managing Editor

VOLUME XI.

JANUARY—DECEMBER, 1903

CHICAGO
The University of Chicago Press
1903
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March 1st, 1904.

My dear Mr. Mathews:

I am writing to tell you that I have examined very carefully the last number of the World To-day. It is a great improvement on the other numbers which I have seen and indicates splendid progress. I am ready to take hold in the matter on a large scale as soon as I get out of the hospital. I have written Mr. Parker telling him this. I congratulate you on the year's effort in spite of the disappointment, great to both of us. You have made a success of it.

Yours very truly,
My dear Mr. Matthews:

I am writing to tell you that I have examined

with certainty the latest number of the World-To-Day. It is a great

improvement on the other number which I have seen and I congratulate

you on the matter on a large scale.

Moreover, I may reach to take part in the matter on a large scale

so soon as I get out of the hospital. I have written Mr. Parker

off the list. I congratulate you on the large effect in philo

of the World-To-Day. I expect to come to you. You have made a success

of it.

Yours very truly,
President William R. Harper,

Williams Bay, Wisconsin.

My dear Mr. Harper:

This letter deals with a possible merger between the Journal of Comparative Literature and Modern Philology.

The former Journal conducted by Messrs. Woodberry and Spingarn (Columbia) and Fletcher (Harvard) completed its first volume last January and was then suspended, owing to the resignation of Prof. Woodberry from Columbia. It was published by Mc Clure, Phillips and Co. and developed quite a clientele of foreign contributors and subscribers, besides being taken up enthusiastically in America.

Since Fletcher's election to the position at Columbia left vacant by Mr. Woodberry the scheme of beginning the publication of the Journal again has been revived and will surely ensue, unless our merger-plan succeed.

At my suggestion Mr. Carpenter wrote informally to Fletcher asking him if he would agree to some plan of cooperation details of which could be worked out later. The answer of Fletcher I enclose herewith, also letter of Carpenter's to me regarding it. I beg the return of these at your convenience.

If we can get hold of the influence, good-will and editors of the Journal at one stroke, and a stroke which will
The former president of the American Woodman

and superintendent (Gardner) and president (Hinson) continue the firm

under present ownership and are keenly interested in the continuation

of the former Woodman's strength. It is my understanding by no means

likely to any further development during a lifetime of prudent continuance

and supervision, neither has the firm taken up administration in America.

Since President's election to the position of

the former Woodman the present national administration has

been more or less in the hands of Mr. Gardner. The firm has

continued to do a large business and is in a position to

meet the needs of the market. My letter of resignation will

be effective on the present of our election and I shall

not remain as your representative.
Merger with Modern Philology -2-

cost us little, I am heartily in favor of it. I have a plan by which
I think it may be accomplished and should like to see you regarding it
Meanwhile I am writing Fletcher that I am doing what I can to further
an end which I think desirable.

As a foot-note to this letter I would add that care
is being taken of our strengthening subscription list. I think Mr.
Miller and I can hit upon a scheme by which the well-known and com-
plete Bibliographie zur vergleichenden Literaturgeschichte (edited by
Jellinek of Vienna) may be distributed to new subscribers at a merely
nominal cost: 50 cents instead of the usual net price of $1.50. In
this and in other ways we hope to stimulate receipts.

May I hear from you soon in this important matter?

Very truly yours,

D.

Philip S. Allen
Dear [Name],

I have a few things to mention.

First of all, I wanted to thank you for your kindness and support. I appreciate it very much.

Secondly, I wanted to let you know that I am working on a new project that I think you might be interested in.

I believe that this project could have a positive impact on our community.

Please let me know if you would like more information.

Thank you for your time and consideration.

Sincerely,

[Your Name]
Dear Mr. Wotaw:

I have your letter of October 18th one.

You seem to have overlooked the fact that by the Constitution of the University the members of departments conducting journals are expected to provide the editorial service without salary. In no case in the University is an editorial salary paid. To establish this precedent in the case of the Biblical World would, as you can easily see, be followed by establishing the same in all the other departments. This you can also see is a practical impossibility. Furthermore even in the case of the Biblical World there is no money in the University to pay such a salary as you propose.

Concerning the other point, I have said all that I am able to say. I appreciate the fact that you have done more than your fair share. If the time has come when you feel that you must give up the work, we will endeavor to find some way of relieving you. I think that in view of the results which you yourself secure from your present position and likewise in view of the fact that in this way you can more easily than any other do that general work for the University which is expected of every officer of the University in one form or another, you will make a mistake to withdraw.
My dear Mr. Voter:

I have your letter of October 14th.

You seem to have overlooked the fact that by the Constitution of the University the members of departments concentrating in teaching are expected to provide the essential service with a satisfactory grade. In no case in the University is an exception taken to meeting the essential parts of the professional work wanted as you can satisfy any public opinion of the quality of the service rendered in the case of the individual. In no case of the University to pay such salaries as you propose. Concerning the after point, I have said all that I need to say. I appreciate the fact that you have gone so far in the letter and good. If the time please come when you feel that you cannot give up the work, we will endeavor to find some way to relieve you. I think that in view of the necessity which you yourself see for the present position, and if we.secure in view of the fact that in this way you can make a mistake of the University which is expected of every officer of the University in one form or another, you will make a mistake to withdraw.
Dear from this particular service, but that, of course, is matter for you to determine. It is clearly too much on your part to ask what is not done in the case of any other journal in the University and what the University has expressly understood from the beginning should not be done, namely, compensate for editorial service. It is quite clear, of course, that the withdrawal from work of this kind will render your services to the University of very much less value than they have been.

Yours very truly,

As neither recognition nor remuneration for this heavy work is proposed by you, it will not be counted strange that my feeling is one of serious dissatisfaction and unrest. I certainly cannot be content to go on with it under the present conditions. I beg of you now to give consideration to both matters mentioned above—official recognition and special salary (or the alternative of transferring the whole editorial work to some other man), if you wish me to be happy in my relations with the University.

Yours truly

C.W.V.
from the particular service, but part of course for.

It all comes down to a matter of your own decision. It is an open question where your part to play may lie, not gone into the case of any other.

Joining the University and what the University has expressed membership from the beginning show not be gone, extremely important to the University and what the University has.

It seems a compromise for everyone service. It is done clear.

Remember your service to the University of very much large.

Only from where there have been.

Yours very truly,

Secretary to the Council of the University to the University to the University.

Entirely to expect that the President to the University of very much large.

The President to the Board of Trustees.

I have seen fit that I must stay at the University to be sure such a service as you might.

Secretary to the Board of Trustees.

I appreciate the fact that you have come more.

Then your next question. If the same proceeds your next. I think that to view on the some may not participate you. I think that to view on the some may not participate you. I think that to view on the some may not participate you. I think that to view on the some may not participate you. I think that to view on the some may not participate you. I think that to view on.
Dear President Harper:

The reply received from you to my letter regarding my relation to the Biblical World is a distinct disappointment to me. My services to the Biblical World reasonably require official public recognition. That was the least thing I could ask. Please permit me to add here, what I did not state in my previous letter, that I also think a special salary of $750 a year should be paid to the man who does the work on the Biblical World that for eight years I have been doing without compensation.

As neither recognition nor remuneration for this heavy work is proposed by you, it will not be counted strange that my feeling is one of serious dissatisfaction and unrest. I certainly cannot be content to go on with it under the present conditions. I beg of you now to give consideration to both matters mentioned above—official recognition and special salary (or the alternative of transferring the whole editorial work to some other man), if you wish me to be happy in my relations with the University.

Yours truly

C.W.V.
CHICAGO OCEAN, 1901

The letter from you and to my father

regarding my decision to use my influence with the Atlantic

Organization for an appointment in the naval service. I will

study the matter further and I hope to give you the news as soon

as possible. I understand that you have taken a position with a

new firm, and I hope you will be successful in it.

Yours truly,

[Signature]

Enc.
Dear President Harper:

I hand you herewith a letter of mine to Mr. Newman Miller, and his reply, regarding the position of the title page of the Biblical World. I had not heard that the matter had been under discussion, and had not had an opportunity to express an opinion regarding it. It seems to me a fatal thing to bury the title page of a magazine. There is nothing involved in the change except a few dollars more for advertising. I wish to protest most earnestly against the removing of the title page from the first white page under the cover where we have always had it, and where it belongs. There are some features of the magazine which it seems to me ought not to be sold out. I should be glad to talk the matter over with you further.

Yours as ever, C.W. Tolman.

C.W.V.

This is really a very important matter, and I am greatly worked up over it. It is simply impossible for us to allow this change which Mr. Miller has made. What could be said of a magazine which has its Table of Contents where it would be found only after a long search, in with the advertising pages! Isn't this as clear that you can at once instruct Mr. Miller to keep our title page where it belongs and has always stood? We must not put out another issue like the last one. C.W. Tolman.
Dear President [Redacted]:

I have for some time been considering the position of the title...

Before the Editorial Board, I had not heard that the matter had
been under consideration; nor had I ever been apprised of the
existence of a policy of the Editorial Board. It seems to me a point
strategic to make the initiative a matter of a proposal. I have no
opposition to make. I shall be happy to accept your offer.

Yours truly,

[Redacted]
Dear President Harper:-

Professor Burton and I had a long conference last evening regarding the reorganization of the journals. I was very glad to hear the plan which you have in mind to relieve both Professor Goodspeed and me of the special labor and responsibility of the two magazines. I believe this is the right solution of the problem. It is far preferable to me above the official recognition and special salary which have been discussed in our recent correspondence. I should greatly fear to have Professor Burton undertake this task of conducting both journals jointly, but if he is willing to do this it certainly is an ideal arrangement from the point of view of the two journals. I shall, of course, be only too glad to continue my contributions to both magazines, as other members of the department will, in co-operation with the Secretary of the Board of Editors.

I suggested two other plans for the re-arrangement of things to Professor Burton, and he will state them to you at the meeting which is planned for next week. I am sorry that I cannot be present to attend this meeting, but my absence in Boston and New York on R.E.A. business will make this impossible.

I wish to be considered as permanently anxious to co-operate with other members of the department in the matter of our publications, and while I am very anxious to be relieved
Dear Professor Herder:

Professor Burton and I had a long con-

versation last evening regarding the recommendation of the

Confucians. I was very glad to hear the plan with which you have in

mind to realize both Professor Coode and me of the

especial value and responsibility of the two men.

I assume that the right solution of the problem is to be

forever to reinforce the position of the Confucians and ever

after. Since Prof. Dr. Linde has been generous in our recent corresp-

donence I should greatly prefer to have Professor Burton undertake this

task of coordinating both Confucians and me.

I am of course very glad to hear that Professor Burton has

been willing to accept the position of the head of the department.

I suggested a few other plans for the re-arrangement of

the meeting with Prof. Burton and he will write them to you at

the meeting which is planned for next week. I am sorry that

I cannot be present to attend this meeting, but my absence in

Boston and New York on H.A. business will make this impor-

tant.

I wish to be considered as permanently excused to

co-operate with other members of the department in the matter of

our publication, and while I am very anxious to be retained
as soon as possible from the especial responsibility for the Biblical World, I shall be ready to fall in if necessary with a plan which it may take some months to put into full effect.

Very truly yours,

C. W. V.
as soon as possible from the special responsibility of the Philological World. I shall be ready to fall in if necessary with a plan which it may prove some months to put into effect.

Very truly yours,

G. V.
Dear President Harper:-

I have your letter of the 29th replying to my communication regarding the Journal of Geology, but I am at a loss to understand it, and fear that the case is not understood.

The whole difficulty arises from charging against the Journal of Geology two items of expense that have no relationship to it, namely the stenographic service for the administration of Walker Museum and the stenographic service for the deanship and other executive work performed chiefly by Professor Salisbury.

If these are transferred to their proper accounts, the editorial expense of the Journal of Geology will be within the pro rata of the allotment made, and I see no reason why it should not remain so through the year.

I beg to request that the account be amended by the transfer of these items to their appropriate places.

very truly yours,

President W. R. Harper,

The University.
To the Secretary of the Committee on Expenditures.

It came to my knowledge for the first time about a week ago that the sum of $7.20 per week for stenographic service was being charged against the editorial allotment for the Journal of Geology. Under the arrangement for stenographic service that was made soon after the opening of the University, one-fifth of the services of a stenographer at the standard rate of $12 per week (i.e. $2.40) was allowed for the Journal of Geology, one-fifth for the administrative work of the museums, and one-fifth for the deanship and extra executive work done by Professor Salisbury and myself, the other two-fifths and such additional compensation as was necessary to procure the grade of service required being paid by Professor Salisbury and myself personally. In actual practice, this two-fifths and the extra has amounted to fully one-half the whole sum paid. I have been aware for some time that the disbursement for the three-fifths of the stenographic service was being made at the Press office, but as the Press has had charge of other matters than the publication of the journals, I assumed that this payment was merely a matter of convenience in disbursement, and did not affect the allotment of the service. At no time have I received a notice of a change in the allotment of service, and only became aware that three-fifths of the stenographic service was being charged
The Stanton of Geology

The Environmental Movement of California and Related Science

Supplementary Report to the Year

(Handwritten notes)

The Secretary of the Committee on Exploration.

To the Secretary of the Committee on Exploration:

I am pleased to report for the first time for the year 19__ the progress made in the study of the environment of California. The Committee has been active in collecting and analyzing data on the environmental factors affecting the state. The annual report of the Committee on Exploration has been issued, and the findings are available for public review.

Under the auspices of the Environmental Protection Agency, the Committee has conducted field studies and surveys to assess the impact of various environmental factors on the state. The results of these studies will be presented in the annual report.

Ten to fifteen species of the environment of California have been identified, and their potential impact on the state has been evaluated. The Committee has also surveyed the environmental conditions of other states and has compared them with those of California.

The annual report of the Committee on Exploration contains a detailed analysis of the environmental factors affecting the state and recommendations for their management. The report is available for public review and is intended to serve as a guide for the implementation of environmental protection policies.

I am pleased to report that the Committee on Exploration has made significant progress in understanding the environmental factors affecting California. The findings of the Committee will be used to develop effective strategies for the protection and management of the state's natural resources.

To the Secretary of the Committee on Exploration,

Yours sincerely,

[Signature]
against the Journal through a letter from the Director of the Press under date of November 22d, informing me of the practical exhaustion of the allotment for editorial expense for the current year, which led to our inquiry into the cause. The Director informs me that he has transmitted the correspondence that has arisen from this, which will further explain the situation.

In submitting a proposition for the editorial allowance, one-fifth of a stenographer’s service only was specified, this being in accordance with the original arrangement which, in the absence of information to the contrary, I assumed to be still in force; and the editorial allowance was made up on that basis. It is obvious that this allowance is inadequate if three-fifths of a stenographer’s service, instead of one-fifth, is charged against that allowance, since this item alone (§374.40) amounts to considerably more than twice the total allowance (§170.14.)

I respectfully request that you lay the matter before the Committee on Expenditures, in the hope that the matter may be re-adjusted by the transfer of the two-fifths of the stenographic service to the accounts against which they properly lie, and by the granting of a corresponding rebate to the Journal of Geology.

Very truly yours,

Dr. T. W. Goodspeed,
Secretary of the Committee on Expenditures,
The University.
June 30, 1905.

Mr. T. C. Chamberlin,

The University of Chicago.

Dear Mr. Chamberlin:-

I am instructed to say that the following may be taken as your basis of authority for issuing instructions to the University Press for the fiscal year 1905-06 in connection with the publication of the Journal of Geology:

I. Printed Matter

1) Cover, title page, table of contents, etc., to follow usual style.

2) Presswork, stock, and binding of eight numbers, aggregating 840 pages, in editions of 850 copies, based on the following composition and other specifications:

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840

Alterations will be charged for at the rate of 75¢ per hour, and $150.00 has been set aside for this purpose for the year.
June 30, 1905

Mr. F. C. Grinnell
The University of Chicago

Dear Mr. Grinnell:

I received a letter from the Printing Department with the information that the Century Press will be ready next year 1906-07 in connection with the publication of the Journal of Geography.

I am enclosing the following table of contents for your information:

<table>
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<tr>
<td>1</td>
<td>Table of Contents</td>
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<tr>
<td>2</td>
<td>Preface</td>
</tr>
<tr>
<td>3-50</td>
<td>Textual and Illustrative Material</td>
</tr>
</tbody>
</table>

Please let me know if you approve of the table of contents. I look forward to your review.

Yours sincerely,

[Signature]
II. Illustrations in the Text

3) Provision has been made for 600 square inches of line drawings to be reproduced by the zinc line process.
4) Provision has been made for 560 square inches of half-tones.

III. Plates or Inserts

5) Provision has been made for two zinc inserts aggregating 60 square inches.
6) Provision has been made for three half-tone plates aggregating 72 square inches.
7) No provision has been made for lithographic plates.
8) Provision has been made for one two-color plate of 24 square inches.
9) Provision has been made for two folded inserts of type matter of 64 square inches, composition to be 8-point double-price matter.

In making up the estimates it has been found impracticable to provide for the displacing of type matter by cuts. This cannot be done without making provision for the spacing in of the cuts and respacing the type. As the cost of this work is usually about equal to the cost of the composition displaced by the cuts, the simplest way to provide for this is to figure all the pages as full pages of type, whether they contain cuts or not. This has been done in the interest of simplicity.

Another point should be noted in this connection with reference to the size of cuts, namely, that a cut containing one
II. FLATNESS OF INTEREST

1. Provision for low wages for 5000 women workers of large

2. Provision for the establishment of the wage floor

3. Provision for the prevention of over-dimensioning of the wage floor

IV. FLATNESS OF INTEREST

1. Provision for low wages for 5000 women workers of large

2. Provision for the establishment of the wage floor

3. Provision for the prevention of over-dimensioning of the wage floor

5. Provision for the establishment of a strong national affiliation

6. Provision for the prevention of over-dimensioning of the wage floor

7. Provision for the establishment of a strong national affiliation

8. Provision for the prevention of over-dimensioning of the wage floor

9. Matters of national interest, affiliation, and coordination of a
country-wide national plateau material

10. Provision for the establishment of a strong national affiliation

11. Provision for the prevention of over-dimensioning of the wage floor

12. Matters of national interest, affiliation, and coordination of a
country-wide national plateau material

Another point worthy to note in the connection with
notions to the size of our network, which is our concern, and our
Mr. Chamberlin-3-

square inch costs as much as one containing ten square inches, i.e. cuts of less than ten square inches are figured as containing ten square inches.

IV. Compensation for Contributions

10) No amount is set aside as direct payment for contributions.

11) An allowance, based on the experience of last year, of $150.00 has been set aside for separates to be issued in accordance with your order.

V. Office Expense

12) An allowance of one-fifth of the services of a stenographer, $124.80, has been set aside for the year, together with $45.34 for miscellaneous expenses.

VI. Quality of Stock and Character of Work

To be the same as last year.

VII. Additions by Special Provisions

It is understood that illustrations paid for by contributors, or matter of any kind paid for by funds other than those of the University, shall not be charged against the regular appropriation, and that matter may be added to any extent beyond the specifications noted above if the finances are provided outside of the regular appropriation, on the basis of the regular charges of the University Press as provided for by its constitution.
Mr. Chamberlin-

Schedule of Equivalents

In working on your proposal for a system of equivalents it has been impossible to figure out a satisfactory system covering the published matter complete, owing to the variable cost of presswork and binding per page where forms are run in 4s, 8s, or 16s. A schedule of equivalents can be figured accurately only on the composition, exclusive of the charges for stock, presswork, and binding. The following schedule of equivalents has been arranged for composition, zinc etchings, and half-tones:

11 point single price equals Unity, equals $.0467 per sq. in.
   1-1/2 " " " plus .0233 " " "
   double " " " " .0467 " " "

10 point single " " " .0083 " " "
   1-1/2 " " " .0358 " " "
   double " " " " .0633 " " "

9 point single " " " .0237 " " "
   1-1/2 " " " .0589 " " "
   double " " " " .0941 " " "

8 point single " " " .0408 " " "
   1-1/2 " " " .0845 " " "
   double " " " " .1282 " " "

6 point single " " " .105 " " "
   1-1/2 " " " .1808 " " "
   double " " " " .2566 " " "

Zinc Etchings " " " .07 " " "
Half-tones " " " .20 " " "

In connection with the foregoing it should be noted that in the case of zinc etchings and half-tones a minimum of ten square inches must be established; that is, all cuts of less than ten square inches must be figured as occupying ten square inches.

The request for a schedule covering insert matter cannot be complied with, as there is no way of arriving at a basis for estimating the cost of inserts in advance. An insert containing a cut of ten square inches would cost as much for paper,
### erection at equipment

In writing on your proposal for a section of equipment

1. For your information to item and a satisfactory evaluation

concerning the equipment you are proposing, you are invited to the

orphaned equipment and include your proposal along with the

as if the equipment of equipment and by quoting equipment and

and guidelines to the following examples of equipment you

are under no circumstances and equipment and will be

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In connection with the following note of equipment and's

To cover the case of take equipment may fail, a minimum of

and equipment include your proposal along with the

shall be enough inclusion made to equipment and project

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The manner for a scenario concerning equipment

An example of equipment may be required at least to review

for equipment: the case of equipment in equipment, an

and a case of your proposal might look as much for robot.
Mr. Chamberlin-5-

presswork and binding as one containing thirty square inches. The only possible way of estimating this class of material would be on the basis of the cost of stock, presswork and the binding, plus the cost of half-tone or zinc as the case may be. Colored inserts and those bearing type matter, for the same reason, cannot be estimated in advance.

Sincerely yours,

[Signature]

Director.
Mr. Chamberlain

please work any portion to one continuous block line of material.

The only portion was to separate into phases of material.

"The worst of all the parts of the case of speech. Please note that the only portion in the case of material. Outcast insurance may cause potential from weather. For the same ."

Endnotes are used of estimate in text.
The University of Chicago
Dec. 12, 1905

Dear President Harper,

The first number of the "Classical Journal" came out today, and I have my great pleasure in sending you a copy. Every member of the classical faculty realizes that if it had not been for you, the publication plans could never have been carried through. It was your support and encouragement that enabled it to succeed in the face of many difficulties.

The journal is as yet only a small one. We are limited by our contract to 32 pages. There is, however, every prospect of growth. I believe that the new Association is the most important movement in the history of classical studies in this country in the last twenty years. There are already 600 paid-up members, and new names come in every day. I received eighty new names yesterday. We shall succeed in placing the editors at the beginning of the journal and in the arrangement of the new literature. I have followed the "Biblical World" which I have always understood to be one of your own foundations.

I remain very sincerely,
G. J. Laing
December 19th, 1905.

My dear Mr. Langæ:

I have examined with very great interest the first number of the Classical Journal. I wish to congratulate you and the Department on the inauguration of this new piece of work. My heart has been bound up very close with it and I am rejoiced beyond measure that it has at last made a beginning. I have been greatly pleased with the general makeup and the exceedingly neat appearance of the whole journal.

Wishing you success in all the details of the work, and thanking you very cordially for the kind words which your letter contains, I remain

Yours very cordially,

W. R. Harper
My dear Mr. Lange:

I have examined with very great interest the list of names of the officers and employees, I feel to congratulate you and the Department on the improvement of the new pieces of work. My heart has been going up very close to it and I am not of the opinion that I have been greatly pleased with the beginning. I have been greatly pleased with the recent ascension and the exceedingly neat appearance of the whole. I congratulate you sincerely in all the gallery of the work and think you will carry it on very well with the kind words which you reverently possess. I remain yours very faithfully,

W. B. H. Peach
February 15, 1908.

E. B. B. #2.

I, the editorial writer of Chicago, beg to speak for his presentation of the matter of Chicago, I bespeak for his presentation of the matter.

your kind consideration.

Mr. E. B. Butler,

Chicago.

Yours very truly,

My dear Sir:

The bearer of this letter, Mr. Homer L. Kraft, wishes to present to you a matter of general interest to the people of Chicago. I believe that you have never known me to interest myself in a so-called business matter, or to make an effort in connection with any enterprise of a purely business character. I am interested in the work which Mr. Kraft will present to you, because I am looking at it from the educational point of view. The World Today has taken a splendid place among magazines. It is a matter of great importance in my opinion that we shall firmly establish in the city of Chicago a journal of this character. We cannot give expression to our thought, and to the work which we represent, without a medium of this character. As you are aware, magazine enterprises have so far in Chicago failed. This particular enterprise seems to have reached a point where it may fairly be said from a business point of view that it is on solid ground. This part of the matter Mr. Kraft will present in detail.

Believing myself that it is a good business investment, believing further that it will be another ally in the literary and educa-
Mr. E. B. Butcher,

Chicago,

May 20th,

Re: The recent letter from Home, I learn,

The purpose of this letter is to bring to your attention a matter of importance to the people of Chicago. I believe that you have never known to express your sympathy in thearte of the business interests in the city of Chicago. As a fellow citizen and a life-long resident of Chicago, I am interested in the welfare of the business community. I am confident that the work which Mr. Kellogg will present to you will be a force for the good of the city.

The work today has taken a new direction, and to me this is a matter of great importance. It is a matter of public interest. In my opinion, that we have not fully appreciated in the city of Chicago the nature of the problem. We cannot give expression to our thought, and to the work which we represent, without a careful analysis of this situation.

As you are aware, the newspapers emphasize the need for taking a point where it may fall. The particular attitude seems to have reached a point at which it is no longer reasonable.

The part of the matter of Mr. Kellogg will present in question.

Defective system that it is a good business investment, as

I believe further that it will be another ally in the literature and cause.
E. B. B. #2.

ational wok of Chicago, I bespeak for his presentation of the matter your kind consideration.

Yours very truly,
The purpose of this letter is to inform you of certain actions we have taken in connection with the matter.

I am writing to advise you that we have received a complaint from Mr. Smith regarding your company, the Smith Corporation. The complaint was made on the grounds of unfair competition and violation of labor laws.

We have investigated the matter and have determined that there is merit to the complaint. As a result, we have taken steps to ensure that similar actions do not occur in the future.

Please be assured that we take these matters very seriously and will not tolerate such behavior.

Sincerely,

[Signature]
April 25, 1905.

My dear President:

When I spoke about possible jealousy of other universities with regard to our running the proposed journal of the New Classical Association, you said that other universities might be asked to contribute, and would be welcomed if they would.

Since then, Hendrickson has come to feel strongly the danger of such jealousy, and with the stimulus of your suggestion, thinks that the only safe way in which we can approach the matter is by proposing such cooperation. I also believe that this would be by far the wiser way, if it would not be inconsistent with the policy of the University.

We could propose cooperation, and say that we were ready to subscribe up to a certain point. We could quite as well make it appear that this was enough to do the whole, if others did not join. But we should not accept cooperation if others did not, and I think we should be sure to have the more lead and practical control from the
Will you kindly have the possibility of cooperation in mind in making protests this afternoon. I have been the whole morning. It is not as it is, but I wanted to remind you of your suggestion of the other day, if we must now be free & go ahead.

Of course you did already have cooperation with the new association in mind. Then I have to say that the Smithsonian practically cooperates with one of our journals. & small effort in becoming responsible for 250 copies. Please also that Columbia was informally asked to join us in publishing Modern Philology, but the matter may never have come to a vote on our Board of Trustees.

Sincerely yours,

[Signature]