January 22nd, 1902.

My dear Mr. Judson:

Will you confer with Dean Tufts concerning Mr. Fleming? I think that it would be best, under all the circumstances, to suspend him until the case is investigated; but I leave the matter to you. His statement this morning was an entire perversion of the facts, was a misrepresentation from beginning to end, and was made after he had consulted with officers of the University who informed him that there was no basis for it. Will you take the matter up and let me hear from you soon?

Very truly yours,

W. R. Harper

[Signature]

To the President of Tufts University
To the Rector of St. Paul's Church,
Chicago.

Mr. H. H. Huber

January 21st, 1902.

My dear Mr. Huber,

I have been called away on important business and will not be able to write a letter to you this week.

I hope to be back in a few days and will then be able to write to you.

Yours truly,

[Signature]
My dear Mr. Judson:

I have spent some time in a study of the Summer Quarter schedule, which I return to you. As I figure it out the following states the situation: Unless some active work is done in the near future, I am afraid we shall be even later than usual. I have myself written to all the departments in the second and third columns, asking them to take up the matter at once with you. Will you take up the matter from your end of the line? The situation is very bad. What makes it still worse is the fact that in so many cases there is no indication as to the terms on which a professor is to do his work. Will you not get such extra assistance as you may need, to be charged to a special appropriation which I shall arrange for you, and get this particular matter into shape at once?

Yours very truly,

W. R. Harper
My dear Mr. [Name],

I have spent some time in a study of the Summer Quarter schedule, which I return to you. As I understand the following entry as the attention "Unnecessary extra work to be done in the near future," I am afraid we shall be very busy from now on. I have written a memo to all the departments in the second and third offices, asking them to take up the matter at once with you. Will you take the matter from your end of the staff? I have written the same to the Secretary of the faculty in many cases where a program is to go on without me, and I hope you will not lose much excitement. My spirit arrives for you, and I look forward to meeting you soon.

Yours very truly,

[Name]
Jan. 8th, 1902.

My dear Mr. Judson:—

About April first the present bookroom of the Press will be vacated. I think it would be wise to use this for deans' offices. Let us understand that it is not to be assigned to anyone until we have fully discussed the needs of the deans. I feel that they have the first claim.

Yours very truly,

W. R. Harper
My dear Mr. Jackson:

About the liberal post as you suggested. I think it would be more to our side for keeps, allowing. Let us make sure that it is not to our advantage to stow this money until the passage of the account. I feel that such may be the first claim.

Yours very truly,

W.R. Hatter
January 15th, 1902.

My dear Mr. Judson:

I am planning for the next few months to relieve myself of some executive details, and am asking certain deans to take my place in connection with certain boards. I am writing to ask you to consent to conduct the executive work in connection with the Board of Student Organizations. I should like to feel that you will take the responsibility of the affairs of this Board entirely off my hands; that you will preside at the meetings; that you will see to the execution of the actions of the Board. I shall understand that in matters of importance you will consult me, if possible, before the matters are presented to the Board. I desire to keep in close touch with the work of the Board, but only through you.

Hoping that you will consent to take this responsibility, I remain

Very truly yours,

W. R. Harper
My dear Mr. Jackson:

I am planning for the next few
months to retrieve myself of some executive get-ta's
and see that certain heads to take my place to con-

ection with certain boards. I am writing to ask
you to consent to conduct the executive work in con-
nexion with the Board of Student Organization.

I should like to feel that you will take the reponsi-
ability of the elevation of this Board entirely on my

hand; that you will preside at the meetings; that
you will see to the execution of the section of the
Board thatSharper understanding than in meetings of the
Board. I also understand you will conduct me, as possible, before
the meetings are presented to the Board. I gesle to keep in close touch with the work of the Board.

But only therefore you.

Hoping that you will consent to face this
responsibility, I remain

Very truly yours,

[Signature]
Jan. 8th, 1902.

My dear Mr. Judson:

Can you suggest some one whom you would like to have come to the University during the first term to do work in Political Science, corresponding to James' work in the second term?

I understand that we are to publish the preliminary program on the first of February. It should not be a day later.

Yours very truly,

W. R. Harper
My dear Mr. Hedges:

Can you suggest some one whom you may
like to have come to the University during the first term to go work
in Political Science, corresponding to some work in the second term.
I understand that we are to publish the Preliminary Program on
the first of February. It would not be a very later.

Yours very truly,

W.R. Harper
Jan. 16th, 1902.

My dear Mr. Judson:—

I have returned the manuscript of the Summer Quarter. Will you not consult with Mr. Shepardson and see what is best to be done? I myself think it would be better to get out a preliminary statement to be mailed to those who are making inquiries, and not to announce the courses until we can get them into good shape. I am afraid we are going to lose seriously.

Yours very truly,

W. R. Harper
My dear Mr. Jubault,

I have received the manuscript of the Summer Quarters. Will you not consent with Mr. Sperberon and see what is best to be done? I cannot think if money be better to get one a preliminary statement to go my head to those who are seeking inducements and not to announce the same until we can get them into your advice. I am afraid we are going to face retribution.

Yours very truly,

W.R. Hacket
Dec. 28th, 1901.

My dear Mr. Judson:—

We have spent a large amount of time during the recess in restating and verifying the statistics. The more we study the subject the more unreliable we find the statistics we have received from Miss Tobias. Something ought to be done at once to make it possible to secure accurate and satisfactory statistics of the quarter in time for the Convocation statement and without the abnormal amount of labor which the last statistics have cost us. Will you be kind enough to take this question up?

Yours very truly,

W. R. Harper
My dear Mr. Harper,

We have spent a large amount of time gathering the necessary information and data. We have found some interesting and valuable material that we believe could be useful for our study. We are working on a prototype of a machine that we believe could revolutionize our field. We are working on it at night and on weekends to make the most of our time. We have been spending a great deal of time on this project, and we believe it has the potential to be a game-changer. We would be grateful for any advice or guidance you could offer us with this project. We are very excited about the potential impact of this invention.

Thank you for taking the time to consider our proposal.

Yours very truly,

Mr. Harper
Nov. 18th, 1901.

My dear Mr. Judson:

Would it be a good thing to make a campaign in the matter of getting graduate students who have been on hand some time finish their arrangements for acceptance as candidates?

Yours very truly,

W. R. Harper
Dec. 18th, 1901.

My dear Mr. Jacobsen:

Would it be a good thing to make a competition in the matter of putting English students who have been on hand some time through special arrangements for experience as

Sincerely,

Your very truly,

W. M. Harper
November 13th, 1901.

My dear Mr. Judson:—

The annual announcements of the Semitic department are turning on one or two arrangements which have not yet been completed. Will you kindly let me know the latest hour at which you can receive material, and I will see that you have the copy promptly.

Yours very truly,

W. R. Harper
Mr. [Name]

The urgent announcement of the specific department also includes one of two arrangements which have not yet been completed. If you kindly let me know the format and which you can receive material, and I will see that you have the code promptly.

Yours very truly,

[Signature]

W.R. Hilder
Nov. 15th, 1901.

My dear Mr. Judson:—

In accordance with a letter received from Mr. Garman, Secretary of the Commission on Accredited Schools, I desire to say that the University of Chicago will accept a membership in the Commission, and will be represented by the President of the said University, or in his absence by Mr. George E. Vincent, the Dean of the Junior Colleges. It is understood that the University of Chicago will assume its share of the expense of the Commission.

Yours very truly,

W. R. Harper
My dear Mr. Johnson:

In accordance with a letter received from Mr. Carson, Secretary of the Commission on Accreditation Schools, I agree to act as the University of Chicago will appoint a member of the commission and will go to the University of Chicago at the request of Mr. Carson, President of the said University, as in the expenses of the commission and the University of Chicago will meet the same at the expense of the commission.

Yours very truly,

W.R. Harper
November 20, 1901.

My dear Mr. Judson:

Will you not find out exactly what the English Department want to be done in the case of Flint, and let us try to do it?

Yours truly,

W. R. Harper
November 20, 1901

M.Y. Gager, M.R. Judge:

Will you not find out exactly what the English Department want to be done in the case of [name] and let me know if so it?

Yours truly,

W.R. Haber
November 21, 1901.

Mr. H. P. Judson,

My dear Mr. Judson:

We are now ready to go ahead with the President's report, and I should be glad to have from you as soon as possible a report for 1899-1900, and a distinct one for 1900-1901, covering the same ground as the matter on pages 52 to 71 of the President's report for 1898-9. The general discussion such as is found on pages 50 and 51, and also in another portion of this book under your signature may include material furnished during the two years, and in a measure retrospective since 1892, but the statistics in every case should be in two distinct sets.

Yours truly,

W. R. Harper
November 30, 1901

Mr. H. L. Judson

My dear Mr. Judson:

We are now ready to go ahead with the President's report and I should be glad to have from you as soon as possible a report for 1899-1900 and a tentative one for 1900-1901 covering the same period as the report on pages 55 to 71 of the President's report for 1899-1900. The General Assembly must be as to young to have any idea of this paper and under your direction may include material not included in the two years and in a measure retrospective since 1895 but the statements in every case should be in two different sets.

Yours truly,

W.R. Harper
November 21, 1901.

My dear Mr. Judson:

In the President's report for 1898-9, pages 16 to 26 represent the work of collaboration between yourself and Dean Salisbury. Will you please look these pages over, and have prepared as soon as convenient the material suitable for publication in the forthcoming President's report, covering the two years, 1899-1900, 1900-1901?

Yours truly,

W. R. Harper
November 30, 1930

Mr. George Judson:

In the President's report for 1930-3, please list 10 to 20 topics sent on the work of cooperation between yourself and Dean Stilwagen. Will you please look these over and have prepared as soon as convenient the material suitable for presentation to the forthcoming President's report covering the two years, 1929-30, 1930-31.

Yours truly,

W.R. Harvey
Nov. 26th, 1901.

My dear Mr. Judson:—

Jameson is to give the Convocation address.
The Congregation Committee decided this morning to ask Adams or Turner to introduce him with a five or six minutes speech. It is proposed to make the Congregation dinner turn on History, etc.
We should like to have suggestions from you as to ways of making the meeting a successful one.

Yours very truly,

W. R. Harper
Mr. Secretary,

I received your letter of August 3rd, 1901.

The Committee on Legislation for Public Morality to seek names of
Trinity to introduce films with a live or six-minute screen. If it
proposed to make the Committee answer for its errors, etc.
We should like to have your suggestions from you as to ways of making the
meeting a success in our

Yours very truly,

W. R. Harper
My dear Mr. Judson:

Will you kindly prepare a report of the work of your division which may be presented at the last Chapel Assembly of the Quarter, in accordance with the custom instituted last summer? This report might contain the more important matters—numbers, particular events, things that have been done and have not been done, etc., etc. A statement which would be of interest not only to students but to the public. It perhaps should not exceed twelve to fifteen minutes. May I also ask you to consider with me the question of division lectures next quarter at as early a date as possible?

Yours very truly,

W. R. Harper
Dec. 2d, 1901.

My dear Mr. Judson:

I wish to propose that we join hands to make a special occasion of the Annual University Debate. You will have in mind the fact that this henceforth is to be an annual event, and I propose that we use every effort to make it successful from the social as well as from the general University point of view. Will you not consent to keep Friday, December thirteenth free from other engagements, and will you not take such steps as may occur to you to assist in making the event a successful one?

Yours very truly,

W. R. Harper

Letter sent to the following names:

Salisbury
James
Tufts
Vincent
Dear Mr. Jubson:

I wish to express great concern regarding the apparent relaxation of the University's policies. You will make a special occasion of the University's Day, and I have in mind the fact that the University is to go as an amount, which I prophesy that we may safely alter to make it more or less from the society as well as from the general University point of view. Mr. W. R. Hewes, may I ask you not to keep Mr. Thrice's measures from other engagements, and may I ask you not to keep such steps as may occur to you to scatter in making the event a successful one.

Yours very truly,

W. R. Hewes

Letter sent to the following names:

Eliza
James
Thrice
Vincent
Oct. 30th, 1901.

My dear Mr. Judson:-

Will you kindly have prepared for me a statement of the registration of students in Greek subjects during the last three years, including the present quarter? I shall be glad to have this put in comparative form. I should like to know—and I am sure you would like to know—whether the work in the Department of Greek is growing or falling off. Would it be a good thing to have some such statement as this prepared for all departments in order that we might locate changes of one kind and another.

Yours very truly,

W. R. Harper
My dear Mr. Jackson:

Will you kindly have prepared for me a statement of the registration of students in Greek and Arabic during the last three years, indicating the progress of students I meant to take to have this brought to my knowledge later. I should like to know—myself and I suppose you would like to know—whether the work in the Department of Greek is done by or falling on me. Would you have time to write some such statement as this to me?

I have occasion to refer to your report in another matter.

Yours very truly,

R. Harper
My dear Mr. Judson:

I am returning your letter with the names of five persons suggested for the chairmanship of the graduate council. Any one of them except that of Fesler would be entirely satisfactory. He has enough work to do. Will you communicate with these men and find out which one would be willing to give some attention to the matter? This, it seems to me, is an important point. Let us get a pledge from him beforehand. On the whole, I imagine that either Kirtley or Atwood would be best.

Very truly yours,

W. R. Harper
My dear Mr. Jackson:

I am returning your letter with the name of the branch suggested for the promotion of the Graduate Company. Any one of your excellent names of Peeler would be satisfactory. We have enough work to go on, will you be willing to give some attention to the matter? It seems to me it is important.

Let us get a pledge from him personally. On the whole, I imagine that either Kittley or AF— would make a good chair.

Very truly yours,

Mr. Harper.
October 17th, 1901.

Dear Mr. Judson:

Ever since Miss Tobias came to the University I have made monthly requisitions for her salary, this being done even after she began to work in your office. It occurs to me that it would be desirable in every way if you were to arrange to have her name placed on the regular payroll.

Very truly yours,

W. R. Harper
October 7th, 1921

Dear Mr. Johnson:

Your note of the 29th December 1920.

In the University I have made monthly reports of the
per seeter... the period gone since then and the report
work at your office. It occurs to me that it would
be helpful in every way if you were to remember to
have your name placed on the register book.

Very truly yours,

Mr. Nester
Prof. Harry Pratt Judson

Head of Department of Political Science.

My dear Prof. Judson:

I am writing to call your attention to two points:

First, in considering the Classical and Modern Language Conference the question occurs to me whether they have not adopted a principle which might be applied with advantage in other groups. In a word, they have agreed that all candidates for the Ph.D.'s degree shall be required to take certain courses which seem to represent the main subjects included in the group. Will you not consider with a view to discussions at an early date in the group conference, whether it would not be wise for the Historical group to adopt a similar rule?

I think you will agree with me that while the reasons for our minute division into departments are good and sufficient, there are also grave dangers connected with that division. It may permit and even encourage a degree of specialization which in the case of a majority of our graduate students will prove to be unfortunate. In the case of the Historical group, no one, I suppose, questions that the division is purely an academic convenience. The subjects
Dear Dr. Harold Junge

Head of the Department of Political Science

My dear Dr. Junge:

I am writing to call your attention to

Two points:

I wish to congratulate the College and Modern
Language Conference. The conference ought to be written up
have not occupied a prominent position in the field with
enough to offer you. In a word, they have received a
comparatively low profile. This seems to represent the main
argument which seems to represent the main
arguments. At the same time, you not content with a
new introduction to the O. M. will you not content with a
new introduction to the O. M. will you not content with a
new introduction to the O. M. will you not content with a
new introduction to the O. M. will you not content with a
new introduction to the O. M. will you not content with a
new introduction to the O. M. will you not content with a
new introduction to the O. M. will you not content with a
new introduction to the O. M. will you not content with a

I think you will agree with me that while the
resort for our minute attention into departments we know and
enlightenment, there are also grave dangers connected with their
inattention. If we permit any one contact to a group of
specifications which in the case of majority of our minds is a
situation. If we permit any one contact to a group of
specifications which in the case of majority of our minds is a
situation.
dealt with by the four departments, and the methods of thought peculiar to them, are so related that one cannot do the best grade of work in either without a good degree of familiarity with the standpoint and methods of all. There are some very important practical reasons for asking whether there is a sufficient degree of attention to this fact. We know that the majority of our Dr’s intend to teach. The time is not far distant, if indeed it is not already here, when they will have to take places in secondary schools often than in college. Even if they get college positions, they are likely to be made responsible for work that falls within each of the four departments of our Historical group. Is it not true that students get the Dr’s degree with one of the four subjects as principal, and another, or possibly one from another group as secondary, with practically no work in two or possibly three of the departments of the group? If this is the case, are we fitting our men to do the kind of work which they need to be prepared? Will not institutions in which the instructing force is much weaker than ours, and the differentiation for that reason much less minute, graduate even better fitted for the general work of the majority of teachers, while of course less finely trained for the investigating work which the minority will have opportunities to carry on?
Is it not possible for us, without sacrificing more on the
side of special training than we gain in breadth of view,
to insure a somewhat better balance of attention to the
different subjects included in the group? As a basis for
discussion I would suggest that each candidate for the Dr's
degree in the group be held responsible for a minimum of
three majors in three of the departments, and eighteen in
the fourth, principal, department.

Second, I have noticed that there was considerable
duplication of courses during the past year. As an
example, I may cite as a conspicuous instance of duplication
the fact that in the Spring Quarter there were offered three
courses dealing with municipal subjects:

Municipal Administration by Mr. James.
Urban Committees by Dr. Henderson.
Municipal Sociology by Dr. Zueblin.

This seems to me to be very unwise and to indicate that the
heads of the Historical departments do not confer sufficiently
together with reference to distribution of courses in
their departments. The least thing to be asked would be
that such courses be distributed in different quarters,
but even this seems to me to be wrong. In this connection
I wish also to raise the question whether advanced courses of
It is not possible for me, without noting more on the
point, to be of the opinion that since the word is passed to proceed in view,
there is room to have a somewhat better knowledge of attention to the
affair, and a better understanding in the amounts as a result of the
assistance I would receive if such a condition for the public
agreement to the words to hold representative for a minimum of
three months in the place of the governor general, and especially in
the country, and so forward government.

Secondly, I have not seen that there was any danger
in the application of common sense during the past year. At
the same time, I may add as a common sense that upon the
fact that in the spring quarter there were a number of
conferences held with ministers and officials:

Ministry Agitation by Mr. Gurney.

Upper Committee by Mr. Houghton.

Ministry Secretary by Dr. Kempt.

The ease of me to be away without any to introduce that the
beauty of the Ministry aggregate to not remain sufficient.

In reference to the decision to meet to the point of
that government. The last thing to be very much to
get correspondence.

The group correspondence to different purposes.

I put down this seems to me to do a wonder. In this connection, I
wish also to say as the development matters in any connection of
a highly special character are not being repeated too frequently. In other words, I wish to raise the inquiry whether any considerable number of courses given for graduate students should be repeated from year to year. Can not the programme be arranged by alternating every other year or; indeed, in some cases, in offering a particular course once in three years? I understand that this is done in many cases. My question is whether this plan is as largely adopted as would be wise.

I am sending this letter to the Heads of the Science, Political Economy, Political Economy, Social Science and History.

I shall be glad to confer with you personally before the matters are discussed in the Conference.

I remain

Yours very truly,

W. R. Harper
I am sorry to hear such a leap of faith. I wonder if you would believe me.

I remember the letter to the Head of the Department of Political Economy, Political Economy Society.

I am not at all surprised to consider with you personally, a matter of such importance as the Conference.

I remain

Yours very truly,

W.R. Herbert
January 5th, 1904.

My dear Mr. Judson:–

I suggest that you make an investigation in the matter of the conditions of last quarter. I notice that French 1 and Political Economy 1 seem to be the important subjects aside from English 1. Would it not be well for you to ascertain why so large a proportion of Davenport's students have been conditioned? I shall be glad to have you take up this matter and report at your convenience. Perhaps it would be well to have a list made of the classes with more than 20% failures.

I should like to call your attention also to the fact that a large number of courses have made no report by January 4th. These are Philosophy, Political Economy, Sociology, Greek, Latin, English Mathematics and Zoology. You will see the list at the end of Mr. Gurney's report. Will you kindly take up this matter also in order that we may get this into proper shape?

Yours very truly,
In the matter of the condition of that quarter, I notice that
Finance and Political Economy seem to be the important
subjects from England. I wonder if not do well for you to ascertain
why so large a proportion of Government revenue have been contributed,
whether it would be fit for you to take up this matter and report on
the condition. Perhaps it would be well to have a visit made of the
Government. Perhaps we could pay Mr. Tait a visit.

I wish to call your attention also to the fact that
a large number of courses have been made up to January 4th.
These include English, Political Economy, Sociology, Ethics, Law,
Mathematics, and Chemistry. You will see the list of the first one of the
courses.

Will you kindly take up this matter also in order that we
may have more proper papers?

Yours very truly,
January 11, 1904.

My dear Mr. Judson:-

I propose that you and I fix upon an hour and a day, for example, Thursday, at 4:30 P. M. for the proposed talks on college administration; that we select also a place, for example, Haskell Hall if not otherwise occupied, or perhaps the Lecture Room of Cobb Hall; that you allow me to begin and work on as many Thursdays as I can until I am through, then you will follow me; that if during my turn I am compelled to be away some Thursday and am able to give you sufficient notice you take my place. Still further, I suggest that we announce this course quite largely among the fellows and graduate students, preparing a special card to be mailed to each fellow and graduate student, and that we use this for an opportunity to become personally acquainted with these students; still further that we arrange if possible to have tea served at the beginning or close of the talk, this also being announced on the card,- in other words that we try to secure a rally of the graduate students and fellows at this hour each week, and that to this end we plan for eight lectures or talks instead of twelve, you taking four and I taking four. All of these suggestions I submit for your consideration, and we will talk them over at your convenience and agree upon them.

At the same time I raise the question whether we might not try
The text is not clearly legible due to the quality of the image. It appears to be a letter from the 19th century, discussing administrative matters and personal notes. The content is not entirely clear, but it seems to be about managing a home and possibly some administrative tasks.
to get all of the graduate students, including women, to dine together at the Commons some evening, each paying for his own dinner, a few speeches being provided for. The most dangerous part about this point is in having the women, but I see no objection if we reserve the Commons for this purpose, the regular students taking their dinner in the cafe. There is also a question of a reception some evening to the graduate students and fellows. You know we have in the Commons a private room which will seat 30 or 40 people comfortably. I have wondered if it would not be a good thing to have the fellows in the departments of the Humanities dine together, you and I being present with some of the professors, and again have the fellows of the Scientific Departments dine together, Dean Salisbury being present and some of the scientific men, each paying for his own dinner, or, the price would be so small we could easily arrange that matter. If we wished a better dinner than the ordinary one, we could secure two additional courses by paying 50¢ for the dinner. On the whole I think this would be better, and I should be glad to provide the dinner if you think it would be a good thing. Let us get this fixed as early as possible.

Yours very truly,
to get 'it' all at the grainstone station. I know what it means, so I'm giving a few

of the commune some money. I won't pay you the same amount of
descendants of the point. The finest generation part spent this point

I can't raise the money, but I see no objection to my raising the same.

to purchase the grainstone for the regular subscribers taking grain to the

same. There is also a donation of a reception room coming to the

grainstone station from me. You know we have in the commune a

plunge room which will seat 60 or 70 people comfortably. I have now

enough to buy one of the immersion tube together now and I have pleasure with

some of the proceed and again have the fellows of the solarite

department give together. I am so grateful that some of the grainstone at the price money

scientific men and sportsmen for the grainstone at the price money. If we make a part

are so small we can easily arrange that matter. I'm writing a part

to grainstone find the affinities one, we can easily have the scientific committee

for grainstone for the commune. On the other hand I think this was a spot

and I wanted to know to promote the grainstone if you think it would

be a good thing. I sent me for this lunch as early as possible.

Yours very truly,
January 12th, 1904.

My dear Mr. Judson:—

I have prepared a letter to be sent to the foreigners asking them to lecture during the summer quarter. I am enclosing a copy of the same and I desire to request that you with Mr. Salisbury and Mr. Small serve as a committee to go over the names recommended by departments and the names of those coming to the St. Louis Exhibit, and to select a list of fifteen. I think that it is safe to ask fifteen if we wish ten. We will then forward these letters at once.

Hoping that you will give me the names within the next twenty-four or thirty-six hours, I remain

Yours very truly,
My dear Mr. Johnson,

I have prepared a letter to be sent to the proper authorities to ensure that I receive one of the names and"...

It is essential to transfer all the equipment and the necessary recommendations for the completion of the project. I believe this will be a great source of help to you, Mr. Smith, and to solve a lot of problems. I think that...

I am eager to see this letter at once.

Hoping that you will give me the names within the next twenty-four or thirty-six hours, I remain,

Yours very truly,
January 23rd, 1904.

My dear Mr. Judson:

The Junior College petition that a course be offered in Parliamentary Practice for which a credit of a minor be given. The Council say that there is considerable sentiment among the students regarding this matter. This will be a practical addition to the curriculum, and not only be of value in college activities, but of great assistance to those students who, we trust, will be the leaders in later life.

Yours very truly,
My dear Mr. Jackson:

The Junior College petition that a course be offered in preprofessional practice for which a credit of a minor can be earned, the College can take there in consideration permanent record. The students registering this matter, this will be a practicable solution to the curriculum, may not only be active in college activities, but of great assistance to those students who are future leaders. We have very truly,

Yours very truly,
January 25th, 1904.

My dear Mr. Judson:-

Will you be good enough to take up the list of persons teaching in the departments of humanities, including mathematics, and to select from that list the names of those who, in your opinion are not doing any considerable amount of original work? What I desire to have is a list of men from whom perhaps we may not expect great things in research, and on whom therefore we may draw more strongly for instruction and administrative work. I should like to have the list as exhaustive as you can make it.

Yours very truly,
February 1st, 1904.

My dear Mr. Judson:

I am writing to suggest that at your convenience you go over the regulations of the University as they are codified and check those which, of your own knowledge, are not being observed. I mean those which we as executive officers are not executing. I should like very much to have your opinion in this matter.

Yours very truly
My dear Mr. Johnson:

I am writing to suggest that as you
continue your work over the summer at the
University, in your capacity as a
part-time employee, I may need your
assistance in executing certain tasks
not currently assigned. I would like very much to have your opinion in
these matters.

Yours very truly,
February 9, 1904.

My dear Mr. Judson:

I am sending to you, and through you to Mr. Vincent, Mr. Dewey's statement, the outcome of which is a proposal that the work in philosophy shall be made elective. What the result of the work of the Junior College commission may be I do not know, but one of the things on which my mind is most firmly set is the requirement in the subject of philosophy for the Junior College certificate or for the Bachelor's degree. I am wondering, under all the circumstances, whether we would not better let this matter rest until the Junior College commission works out its problems. Please allow this letter to go forward to Mr. Vincent with the documents.

Very truly yours,
My dear Mr. Teacher,

I am writing to you, as promised, now to tell you about the progress of the Junior College Experiment.

Mr. Teacher, in my assessment, the outcomes of the work to date are encouraging. The philosophy department is making steady progress.

We have been working on the philosophy seminar to develop the mind to think critically and to progress to the next level. The importance of philosophy in the Junior College curriculum is evident. In my opinion, it is crucial to include this subject in the Junior College program. Please allow for the inclusion of this course.

Looking forward to Mr. Teacher's response.

Warmly yours,
February 10, 1904.

My dear Mr. Judson:

I am writing to notify you that there has been created within the Department of Chemistry a Directorship of General and Physical Chemistry, and that it is understood that this Director has the initiative in regard to everything affecting the interests of the work, coming under his direction, in consultation with the Head of the department, Mr. Nef. As you know, Mr. Alexander Smith has been promoted to the professorship and to this particular directorship.

Yours very truly,
My dear Mr. Jackson:

I am writing to notify you that there

has been created within the Department of Geography a Direct-

orate of General and Physical Geography, and that I am under-

stood that this director has the initiative to bring to every-

thing affecting the interests of the work; carrying under his

reaction in consultation with the head of the department.

As you know, Mr. Alexander Smith has been promoted to

the professorship and to the position of assistant professor.

Yours very truly,
February 13th, 1904.

My dear Mr. Judson:-

The University is full of clubs, but it seems to me that there is another class besides those which we have which could be organized with success. I have in mind the students of particular institutions or cities outside of Chicago which have in the University ten or more students. This is suggested to me by the request which has just come from some of the Bradley Institute for the organization of a club made up of Bradley Institute students who come to the University of Chicago. Such a club would have great influence in securing other students. This same thing would be true of the University of Michigan Club and the University of Wisconsin. I understand perfectly that such a thing can be carried too far, but is there not something here for us to consider?

Yours very truly,
In your 1st paragraph:

"The University in full of shape..."

part it seemed to me that there is another place parallel to you, which I have written to you about, saying that I have the advantage of certain letters which have been written to the University by certain authorities in Chicago. This is more accurate to me, the letters to which you refer have come from some of the Brothers...

I thought, too, the organization of a chap would be of great importance to the University and the authorities who come to the University of Chicago. Such a chap would have great influence in securing other authorities. This same thing would be true of the University of Michigan and the University of Wisconsin. I understand perfectly that each one of them can do something for you, but I shall not necessarily have to...

"You're very kind."

For me to consider..."
Feb. 17, 1904.

My dear Mr. Judson:—

I am returning the matter for the Alliance Francaise. I think this could be condensed a little. It certainly ought not to occupy more than three or four pages of our Circular, but in substance it seems to approve itself to me personally.

I am ready to accept Mr. Ingres' recommendations in reference to the instructors.

Yours very truly,
My dear Mr. Johnson:

I am returning the matter for the Alliances

Protocol. I think this could be considered a matter. It certainly
ought not to occupy more than three or four pages of our document,
but in substance it seems to belong more to the personal

I am ready to accept Mr. Burns' recommendations in reference
to the arrangements.

Yours very truly,

[Signature]
February 27th, 1904

My dear Mr. Judson:—

I have the statistics. Are you sure that all of the fellows are registered? Is such a case as that of Samuel included? He is supposed to be registered for each quarter as a foreign fellow. I am very anxious to have you overcome the net loss of 49. This would be a great victory in view of the loss in the University College and in Medicine. Are you sure that we have all of the University College people in? Let us scour the country to bring up this list. It is very vital not to have to show a falling off in average. If necessary let us strain the situation.

Yours very truly,
My dear Mr. Johnson:

I have the statistics. Are you sure that not all of the fellows are registered? Is such a fact or common knowledge. He is supposed to be registered for each chapter and a foreign fellow.

I am very much to hope you overcome the net forever and willing to be a great victory in view of the favor of the University College and in Medicine. Are you sure that we have not all of the University College people in it?

Let us soon the country to bring up the issue. It is very necessary let me strain the attention.

Very truly yours,
April 7th, 1904.

My dear Mr. Judson:

I am writing to ask whether you can suggest any special work to be done immediately in securing students for the faculties of Arts, Literature and Science for the summer quarter. Perhaps you can give us ten, fifteen or twenty-five suggestions which we can carry into effect.

Yours very truly,
My dear Mr. Johnson:

I am writing to ask whether you can suggest

any specific work to be done immediately in securing a place for the

appointment of the Treasurer and Secretary for the summer quarter.

Perhaps you can give us an idea of twenty-five undergraduate

which we can catch into effect.

Yours very truly,
July 6th, 1904.

My dear Mr. Judson:—

Will you criticise the calendar which I am sending to you, especially the items beginning August 29th, Monday? Will you consult with Mr. Coulter in reference to having the celebrated Botanist, Devries, give the Convocation address?

Will you call a meeting of the Senate to consider the recommendation of the Botany department that the degree of LL.D. be conferred upon Devries? I would like to get the details of the calendar settled at an early date.

Yours very truly,
My dear Mr. Johnson:

I am writing to seek assistance you can suggest for the urgent work to be done immediately in securing support for the foundation of the Institute of Science at Oxford for the summer quarter.

Perhaps you can give me some indication of funds and support which we can call upon.

Yours very truly,
August 2nd, 1904.

My dear President:—

We have been planning for the transfer of the Departmental Libraries of the Historical Group to the law building. It was our understanding, given us either by Mr. Hall or Mr. Freund, that there were enough funds in the building appropriation for that building to complete the stacks. Such completion of stacks is essential to the transfer. Mr. Heckman notifies me this morning that the work in question will take about $4700. —— that to the credit of that fund there are only about $3000. —— and that various things yet remain undone which will consume a part of this sum. What can we do?

Yours very truly, [Signature]
Mr. Great President:

We have been planning for the transfer of the Department Libraries to the new building. It was our understanding, given in a letter from Mr. H. Hall of Mr. Fowley, that there were enough funds in the appropriation for that purpose to complete the transfer of the books. Mr. Heussen mentions that there is an appropriation of $50,000 to assist in the work. I am wondering if we can appropriate the amount of $75,000 for this purpose and if we can purchase a part of the site. What can we do?

Yours very truly,

[Signature]
CHICAGO NEW CHARTER CONVENTION

COMPOSED OF DELEGATES FROM

Appomattox Club.
Board of Trade.
Civic Federation.
Commercial Club.
Hamilton Club.
Indust. Art League.
I.O.O.F.
Lincoln Club.
Merchants' Club.
Men. Voters' League.
Standard Club.
Union League Club.
Chicago Bar Ass'n.
Citizens' Ass'n.
Chicago City Gov't.
Cook County Gov't.
Country Towns Ass'n.
Illinois Club.
Ironsides Club.
Lakerside Club.
Marquette Club.
Men. Art League.
Real Estate Board.
and delegates at large.

EXECUTIVE COMMITTEE.

John M. Clark, Chairman.
W. W. Baird.
B. A. Eckhart.
E. Allen Frost.
Elbridge Hamby.
Carter H. Harrison.
T. N. Jamison.
Harry Pratt Judson.
Murray F. Tuhey.

520 THE TEMPLE, La Salle and Monroe Streets.
Telephone Main 3365.

ELBRIDGE G. KEITH, Chairman.
Vice-Chairmen: B. A. ECKHART, W. D. KERFOOT, EDWARD P. DUNNE, A. F. GARTZ.
W. H. BROWN, Secretary.
CHARLES L. HUTCHINSON, Treasurer.

CAMPAIGN COMMITTEE.

W. T. Aphadoc.
W. W. Baird.
E. B. Butler.
E. Allen Frost.
B. E. Sonny

Chicago, Sept. 9, 1904.

Prof. Harry Pratt Judson,
University of Chicago,
City.

My dear Sir:

The Campaign committee wants to get the young men at the colleges and universities of Illinois in line for the Amendment to the Constitution. Their votes will be needed and should be easily secured through a little effort to inform the youthful electors as to its purpose.

As you are a member of the executive committee it is thought you may be relied on to attend to this at the University of Chicago. Can't you get them all together on some special occasion and deliver an address to them on the subject? Either this or any other way you may consider the most effective. Will you kindly advise me if the campaign committee may count upon your valuable aid in this direction. Everything possible is being done to arouse interest in the movement throughout the state. The situation appears promising.

Yours sincerely,

Secretary.
Pro. Harry Pratt Judson,

University of Chicago,

City

My dear Sir:

The Committee committee was to get the young men of
the college and antiwitness of nilnute to fine the
Amendment to the Constitution. Their votes will be needed and

would be greatly valued. I am writing to inform the

committee of your election as to the purpose

as you are a member of the executive committee. It is
thought you may be willing to attend to this at the University

of Chicago. Can I meet them all together on some occasion
and gather an audience to frame on the subject? Either

of you can get in touch with me about the matter. The next
time you write or call on me you may consider the matter attended
with your kind notice me if the committee committee may count upon your

assistance in this direction. Encouraging possibilities to bring out

the more interest in the movement throughout the States.

Attention please promptly.

Yours sincerely,

Secretary.
My dear Mr. Judson:

Your cooperation is called to certain important considerations regarding the official publications of the University.

Yours very truly

1. It is of great importance that in the coming year we should adhere strictly to the schedule of the date of publication as fixed by the action of the University Council. You will be informed by the Recorder's Office of the particular date set for the publication of the material for which you are responsible. Deviation from this schedule will be made only when urgent reasons require it and the same are approved by the Council or the President.

2. Kindly use such care in the preparation of your copy that it may go to the Recorder's Office legibly written and in order for the printer. The Recorder has been authorized to return copy that does not meet these requirements and to advise with you if the material sent exceeds the limit set for this particular publication. Time has been lost and needless vexation occasioned in the past by the necessity laid upon the Recorder of editing illegible and slovenly copy.

3. In every case proofs will be sent to you from the Recorder's office and you are asked to give your immediate attention to their correction.
October 8, 1909

Dear Mr. Jenkins:

Your attention is called to a recent report of the Committee on University Publications, which contains a reference to the importance of the state of the schedule of the Office of the Registrar's Office to the University. You are requested to bring this matter to the attention of the Committee on the University. Your cooperation will be much appreciated.

Sincerely yours,
The President.

5. Kindly use every care in the preparation of your copy, and in case it may go to the Registrar's Office, return it to the printer. The printer has been authorized to return work that does not meet the specifications and to require further work that goes beyond the limit set for the purchase of the necessary time.

6. In each case, a copy will be sent to you from the Registrar's Office, but you are asked to give your immediate attention to their collection.
Your cooperation with the Recorder in these matters will be greatly appreciated.

Yours very truly

It is of great importance that in the coming year we should adhere strictly to the schedule of the date of publication as fixed by the action of the University Council. You will be informed by the Recorder's Office of the particular date set for the publication of the material for which you are responsible. Deviation from this schedule will be made only when urgent reasons require it and the same are approved by the Council or the President.

2. Kindly see that your copy is so arranged in the preparation of your copy so that it may go to the Recorder's Office legibly written and in order for the printer. The Recorder has been authorized to return copy that does not meet these requirements and to advise you if the material sent exceeds the limit set for this particular publication. Time has been lost and needless expense occasioned in the past by the necessity laid on the Recorder of editing illegible and slovenly copy.

3. In every case proofs will be sent to you from the Recorder's office. You are asked to give your immediate attention to their correction.
My dear Mr. Judson:

I am interested in the statement you made concerning the cancellation of fees in the case of athletic students. I have thought over the point made by Foster that this should be handled by the Board of Physical Culture. I am convinced that he is entirely wrong. This is the last thing in the world that we ought to think of. You, Sheppardson and I are a committee which should have this matter in charge, as you and the Deans in every case have in charge other scholarships.

Yours very truly,
Mr. Head -

I am interested in the statement you make concerning the concentration of fees in the case of accidents. I have thought over the point made by Tanner that this might be handled by the Board of Physical Culture. I am convinced that he is entirely wrong. This is the least of the world that we ought to think of.

You are right.

Yours very truly,

[Signature]
Oct. 7, 1904.

My dear Mr. Judson:

In accordance with the Statute relating to the Graduate Council, will you take the necessary steps either directly or through Professor Small for the election of a Council, and will you kindly report to me at your early convenience the names of the Council and the Chairman for the present year.

Yours very truly,
My dear Mr. Jackson:

In accordance with the statute relating to the Graduate Council, will you take the necessary steps after the approval of the Graduate Council to inform Professor Smith of the election of a Deputy and will you kindly report to me at your earliest convenience the names of the Council and the Chairman for the present year.

Yours very truly,
Oct. 7, 1904.

My dear Mr. Judson:

The following is the list of days on which public exercises are held, or might be held. This list does not include Convocation days. Would it not be well to get a definite formulation for each of these dates: July 4th, Lake Geneva day, October 1st, Autumn Conference day, Thanksgiving day, February 12th and 22nd, Junior College day, Alumni day, Class day, Founder's day. Ought not the whole subject to be considered? Can we not improve the matter by getting definite arrangements longer in advance?

Yours very truly,
My dear Mr. Lubson:

The following is the text of a letter on which:

Public experiment we refer to might be useful.

The text above not the whole letter to get a complete illustration for each of these cases. Just this letter.


Autumn College, Geneva, N.Y.

Junior College, Geneva.

Can we not improve the matter of getting

Please very truly,

Yours very truly,
My dear Mr. Judson:-

I am afraid we have not dealt promptly enough with the matter of translating the matter of the various business firms. I am afraid we will lose the contract if we do not get it into shape soon. Will you kindly report?

Will you please see that the notice is sent out from the Recorder's Office calling off the meeting of the Board of University Relations?

Yours very truly,

[Signature]
The Executive of Australia

October 1, 1930

Mr. E. J. Aubrey:

I am afraid we have not gone back

enough with the matter of establishing the matter of the various

indian races. I am afraid we will have to consider it we go out

after 6 to 12 months. We will have to consider our

whether or not have an Intere Department

Whether we have the Notice to send out that

Regarding the Notice advising all the matters of the Board of Trustees

Referring:

Yours very truly,

[Signature]
October 15, 1904

My dear Mr. Judson:

At a meeting of the Council held October 8th it was voted that the President should appoint from time to time committees of inspection to report to him privately on the condition of the Commons.

I am writing to ask you to serve on such a committee for the present quarter. Will you kindly "nose" about as much as you can and let me have the results?

Yours very truly,
October 7, 1924

Mr. George A. Johnson:

At a meeting of the Committee held

October 6th it was noted that the President promptly appointed

from time to time committees of the Executive to study and make

preparatory to the consideration of the Committee

I am writing to ask you to serve on such a committee

for the present quarter. Will you kindly "note" your report as

much as you can and let me have the result?

Yours very truly,

[Signature]
My dear Mr. Judson:—

Is Samuel registered as a graduate student, travelling fellow, this year as last? Are there other travelling fellows who should be registered?

Would it be a good thing to study the list of students whose names were published in the Register as candidates for the Doctor's degree, to see how many fellows have not been registered up to date? Have you verified the list of registrations to see how many fellows have not been registered up to date? On account of the uncertainty of my being present I have told Mr. Chandler not to go forward with the official reception of fellows. I think we can have it a little later. I am very anxious to see the graduate list rounded out. Can we get definite information concerning the medical students? I should like to have this information as soon as possible.

Yours very truly,
Mr. Great Mr. Juvenile:

I am regretted to hear that the student, traveling fellow, this year, as last year, has been elected to the highest office in the Register as a candidate for the Doctor's degree, to see you were elected a fellow of the Register and I have not been able to get any news as to your election or to know how many fellows have not been elected yet.

On account of the uncertainty of my plans for the next few months, I have not been able to send my congratulations. I am glad to hear that we can have a little letter. I can see the advantage of having the Register as early as possible.

Yours very truly,
Oct. 27, 1904.

My dear Mr. Judson:—

I understand that the matter of tickets for the Thomas Concerts is going slowly. I am wondering whether you would not use your personal influence to start things up a little. It may be tardiness, but it would be bad if we all did not take a large interest in the matter.

Yours very truly,
My dear Mr. Judson:—

I understand that you will take in hand the question of arranging for the presentation of Weaver, Dennis and any other persons of professorial rank to the Congregation next Thursday afternoon.

Yours very truly,
My dear Mr. Judson:

I understand that you will take in hand the question of financial aid for the preparation of weaver, denim, and other branches of the tassel loom for the Congression next Thursday afternoon.

Yours very truly,
November 1, 1904

My dear Mr. Judson:

I hope that you will get the recommendation of the Committee on the Historical Museum which suggests the appointment of a curator through the Historical Group Conference. I think we can arrange for the appointment of a curator; in fact the whole matter is arranged, but it would be best to have it arranged through the Conference. This is confidential.

Yours very truly,
November 1, 1904

Mr. George Lodge:

I hope that you will get the records of the committee on the Historical Museum which I sent you, and which are in the appointment of a curator through the Historical Society. I think we can arrange for the appointment of a curator in fact the whole matter is arranged, but it would be best to leave it arranged through the Committee.

Yours very truly,

[Signature]
My dear Mr. Judson:

I should like to have you consider in reference to the question of stenographic rules whether there is not great danger, in allowing each office to make its own ruling, of introducing elements of confusion and trouble. I cannot help believing that Mr. Salisbury is right in thinking that we ought to have a general basis for our work.

Yours very truly,

[Signature]
Mr. Great Keiser:

I am writing to have you consider
in reference to the decision of an officer who
failed to have their name in the official name
of a new officer, to allow such an officer to
make
in vain use of the honorific elements of your letter
concerning I can not part with the

I am writing that we ought to have a general peace for our

Yours very truly,

[Signature]
December 7, 1904.

My dear Mr. Judson:-

Our attention has been called to the last number of the Monthly Maroon. I am told that the first article is hardly a respectable article. Will you be good enough to look into the matter and see if anything should be done.

Yours very truly,
December N. 1804.

My dear Mr. Johnson:

Our attention has been called to the fact that the last number of the Monthly Memoir has gone to press without a respectable article. Will you, so far from being in sympathy with the plan of this publication, not respectfully solicit the cooperation of your friends and influence so as to make the Monthly Memoir a respectable periodical publication. I am the more respectfully solicitous of your cooperation, as I understand that you have undertaken the management of the same.

Yours truly,

[Signature]
December 28, 1904

My dear Mr. Judson:

I should like very much to have you give the material which I am enclosing on the subject of the Art departments your careful consideration. Possibly you would be willing to analyze it as you have done other departments of work. I think if we could find out just what is the minimum to be done in this matter, we ought to do it, and further than that, we ought to do it right away. It is important, it seems to me, to get this matter into shape.

Yours very truly,
December 28, 1904

Mr. George M. Judson:

I would like very much to have you give the material which I am enclosing on the subject of the Art Department your careful consideration. Possibly you would be willing to examine it as you have gone other departments of work. I think it we can find out just what we have to go to the minimum to do to this matter, we ought to do it, and further than that we ought to go if right wise. It is important it seems to me to get the matter into shape.

Yours very truly,
Chicago Dec. 30, 1902.

Dean Judson,

University of Chicago.

My dear Mr. Judson,

In reply to your request for an estimate of the cost of the equipment necessary for the junior college work in physics I would say that we submitted such an estimate to the President last summer. It was as follows:

For courses 1 and 2, which are laboratory courses, assuming a room with tables, chairs, desk, blackboard, gas, water, and electricity, etc. $2000.

For course 3, which is a lecture-demonstration course, assuming a room with lecture table, with gas, water, electricity, and with dark blinds on the windows, $2000.

For courses 0, for students conditioned in entrance physics, assuming that this course is to be retained, and that there will be a room, separate from the room in which the other courses are given, to be used for this course alone, $2000.

While the department is perfectly willing to give separate instruction if suitable equipment can be provided, we yet believe that, with the present number of students, it would not be an economical arrangement. Thus last quarter there were only six women is a class of thirty. As pointed out in the statement to the president, it will not be economical till the number in a class is greater than sixty. Yours truly, C.P. Mann.
Chicago Dec. 20, 1908

Dean Jackson,

University of Chicago

My dear Mr. Jackson,

In reply to your request for an estimate of the cost of the equipment necessary for the junior college work in physics I would say that we submitted such an estimate to the President last summer. It was as follows:

Not courses 1 and 2, which are prerequisite to courses, summing up:

- A room with fifteen chairs, blackboard, binoculars, gas, water, and electricity, etc., $200.
- Not course 3 which is a lecture-geometrical course, summing up:
  - A room with lecture table, gas, water, electricity, and with blackboard on the windows, $200.
  - Not course 6, for students intending to enter physics, summing up:
    - A room separate from the room in which the other courses are given, $200.

To be ready for this course some:

While the department is perfectly willing to give separate instruction if necessary, equipment can be borrowed, we have decided for the moment to have a course of fifty. As pointed out in the statement to the President, it may not be economical to fill the number in a course.

Yours truly,

[Signature]
My dear Mr. Judson:-

Professor Turner and wife will come down to the University Tuesday morning reaching the city about 9:30. Will you kindly arrange through Mr. Chandler for their headquarters at one of the hotels, and notify Miss Cobb in order that she may inform them?

Yours very truly,

[Signature]
Cincinnati July 30th 1904

Mr. Professor,

The Board of Trustees has decided to hold an extra meeting at 9:00 o'clock to which you are invited. The meeting will convene at 9:00 o'clock. I hope you are able to attend.

Yours very truly,

[Signature]
March 25th, 1904.

President David Starr Jordan,
Leland Stanford, California.

My dear President Jordan:

I have learned incidentally that our Professor Judson would like very much to visit California this spring during his vacation, provided there were some way of earning money enough to cover a portion of his expenses; and I have thought that I knew you well enough to write the fact, so that if you really cared to have him give two or three lectures at a small compensation the opportunity would be before you. You will, of course, understand that he is entirely unaware of any action on my part.

Hoping that you are well, I remain

Yours very truly,

W. R. Harper
March 25th, 1924

Mr. President Torger:

President, Stanford University

I have learned from your letter

that our President Torger would like to

Let there be some way of earning money enough to cover a

year of expenses and I have thought that I knew

you were making to write the letter so that if you really

consider to have an extra two or three lectures at a small

compensation for the opportunity, might be before you.

With all of course, suggestions that he is entirely amenable

of my selection on my part.

Hoping that you are well, I remain

Yours very truly,

W.R. Halsey
Suggestions as to New Faculties.

I. The Faculty of Senior Colleges and the two faculties of the Graduate Schools to be discontinued.

II. The following new faculties to be established:

1st. The Faculty of Philosophy and Social Sciences including departments, I, II, III, IV and VI.

2nd. The Faculty of Ancient Languages and Literatures including departments: V, VII (?), VIII, IX, X, XI and XII.

3rd. The Faculty of Modern Languages and Literatures (including departments, XIII, XIV, XV and XVI (?)).

4th. The Faculty of Pure Sciences (including the Faculty of the Oden Graduate School) and (comprising departments XVII to XXVIII inclusive).

III. 1. Each of these Faculties acts on matters relating to the Senior Colleges and Graduate Schools in so far as their respective departments are concerned.

2. Each of these Faculties has jurisdiction over students working primarily in their respective departments and especially those who are candidates for degrees as follows:

(a) The Faculty of Philosophy etc.: over students who are candidates for the degree of Bachelor of Philosophy in the College of Commerce and Administration and those who are candidates for the master's and doctor's degrees in the departments included.

(b) The Faculty of Ancient Languages etc.: over students who are candidates for the degree of bachelor of arts, and over students who are candidates for the master's and doctor's degrees in the departments included.

(c) The Faculty of Modern Languages etc.: over students who are candidates for the degree of bachelor of Philosophy in the College of Literature, and students who are candidates for the degree of master or doctor in the departments included.

(d) The Faculty of Pure Sciences: over students who are candidates for the degree of bachelor of science, and students who are candidates for the degree of master or doctor in the departments included.
In Section 3, the text begins to discuss the role of the Faculty, the Graduate Committees, and the Graduate College in academic affairs. It mentions the importance of coordinating these bodies to ensure effective governance. The text seems to be a formal document, possibly a policy or a guideline for the administration of a college or university.
June 6, 1903.

Dear Dr. Harper:

This morning I received a letter from Dr. Judson, indicating that he was about to spend a year in Europe. It immediately occurred to me that Dr. Judson would be the best man in the United States for Professor of Homiletics in the University of Chicago. The considerations which occurred to me in his favor are as follows:

1. He knows how to preach; he is one of the best, if not the best, of the preachers in the Baptist denomination, and his preaching has the peculiar quality of being equally adapted in its simplicity and force to the highest intelligence and the best culture, and, on the other hand, to the needs of the uneducated masses. I know of no man who combines the two qualities in so high a degree.

2. Dr. Judson is a scholar. You remember that he was for many years a professor.

3. Dr. Judson is a gentleman.

4. Dr. Judson has had personal experience in all the typical varieties of preaching and pastoral work, as pastor of the church at Orange, New Jersey, which may be said to stand at one extreme, and as pastor of the Judson Memorial Church of New York, which stands at the other extreme.

5. Dr. Judson is a man, while conserving the best and most valuable portions of orthodoxy, of broadest and most liberal private views, and is adapted (as well as any man I know, not excepting Dr. Bradford) to preserve and carry forward evangelistic forces into the liberal theology.
June 6, 1929

Dear Mr. Hamburger:

This morning I received a letter from Mr. Jones

immediately after he was sent to bring a year to America. It is intended

stated accordingly to me that Dr. Jones would be the guest in the

University of Chicago and the announcement which accompanied it to me in the letter was as

follows:

I do not know how to express to you one of the facts of the case. It is not the

part of the memo that in the report on the occasion and the proceeds

that the present dignity of being subject to the

official and the honor to the highest prestige of the

I know that on my way comparisons the two different in this great

and to Johnson a reporter. You remember that to seem for many

years a professor.

4. In addition to a condition

5. The addition to the condition

6. In addition to the condition

7. In addition to the condition

8. In addition to the condition

9. In addition to the condition

10. In addition to the condition

The Importance of Orthodoxy to Professors and Most Important Prerequisites

views and to apply (as well as you know) interpreting

Dr. Hamburger to breathe any sort of sentimental language into

The Important Prece...
6. Dr. Judson is a man known to the Baptist denomination, to say nothing of other denominations, and would be approved by the denomination at large from the Atlantic to the Pacific, and his personality would do much toward holding the Baptist constituency of the University of Chicago faithful to the institution.

I took the liberty of calling up Dr. Judson on the telephone this morning. I stated to him that I had not conferred with you or with anybody, but that his suggestion about going to Europe for a year had immediately raised the question in my mind of his availability for the vacant professorship of homiletics in the University of Chicago. Dr. Judson's response was altogether favorable, in the following particulars:

1. He did not regard himself as under obligation to remain longer with his church.

2. He would consider the matter, and while holding me absolutely free, and recognizing the fact that my talk with him was absolutely informal and unofficial, he would let me know in a few days whether a suggestion of the kind, if it were to come to him officially, would be acceptable.

3. Such a position would be extremely congenial to him.

Let me conclude with the statement that, so far from your being in the smallest degree committed by what I said to Dr. Judson, I took particular pains to say that the subject had not even been discussed between you and me, and I had absolutely no knowledge as to whether the suggestion would be approved or not; and furthermore that Dr. Judson does not even know that I am writing this letter.

Finally, I want to say that I think that Dr. Judson is so much superior to any names which you have mentioned to me as to
I have been informed of the recent unfortunate incident at the University of Chicago, and the unfortunate events that have led to its current state. It is clear that this situation has caused much suffering and hardship, and I am deeply concerned about the well-being of all involved.

I urge the administration to take immediate action to address the underlying issues and ensure the safety and well-being of all students and faculty. It is essential that steps be taken to prevent similar incidents from occurring in the future.

I also call for a thorough investigation into the circumstances surrounding this incident, with a focus on understanding the root causes and identifying ways to prevent similar situations from happening again.

I believe that the administration must take strong and decisive action to address these issues, and I support any measures necessary to ensure the safety and well-being of all members of the university community.

Sincerely,
[Your Name]
WRH, 3.

leave the mentioned names out of the question, so long as there is a possibility of securing him. There is no particular in which the three can be compared, in which Dr. Judson is not easily superior, and I know of no standpoint in which the subject could be viewed, in which Dr. Judson would not be an ideal selection.

Yours very truly,

F. G. Gates

President William R. Harper,
University of Chicago,
Chicago, Ill.
Is there the mention hereon name of the donation to long as there was possibility of securing him. There is no particular in which the chance can be considered to write Dr. Jackson to not easily serve.

As I and I know of no opposing to which the subject can be an easy matter.

Yours very truly,

[Signature]

President William T. Harris
University of Chicago

Grisceo III