CROSS REFERENCE SHEET

Name or Subject: McCormick Harold

Regarding

Date

SEE

Name or Subject: Trustees

File No.
May 6th, 1903.

Mr. Harold F. McCormick,
101 Monroe St., Chicago.

My dear Mr. McCormick:

The one man in the South to discuss the negro question is the President of Tulane University, Mr. E. A. Alderman. I feel quite sure that he would make a splendid address. At the same time, any of the men you name would be good. I do not see how you can make a mistake on any of these names. Personally I should not like to see the club invite Senator Tillman. I think so that he has disgraced himself before the country that we ought not to have him present. The others are strong men.

Yours very truly,

W. L. Harper
My dear Mr. McGrath:

The one men in the Senate to finance the

sitting fraction at the President of Union University are.

Unfortunately I feel the date next to on should have a significant influence.

At the same time, any of the men you name would be good. I do not

ree how you can make a mistake on any of these names. Personally

I should not like to see the crop involve Senator Tillman. I think

it is not from the character of the men that are strong men.

Yours very truly,

W.F. Hunter
My dear Dr. Harper:

The Executive Committee of the Merchants Club the other afternoon discussed the subject under consideration for a meeting of the Merchants Club next fall, which was "The Negro Question." It is hoped to have a meeting next fall at which this subject shall be the leader. It is desired to view this question from the Southern-White standpoint, and for that purpose it is hoped to have two or three prominent men from the South to participate at the meeting and to make the addresses. The following have been suggested: Senator Tillman, Hoke Smith, Wattersen, Howells, Ex-Senator Pritchard.

The question came up whether there were some educators or economists in the South who would be more fitting than any of these men. It is not desired to have the extreme anti-Negro sentiment entirely nor the reverse, but that we should be able to get a general, broad view from the Southern standpoint.

Can you suggest any other men or mediums through which we might learn of certain names perhaps more appropriate than those above mentioned, and might we ask for your judgment on the above?

With best wishes, believe me

Very sincerely yours,

[Signature]

Dr. Wm. R. Harper, Pres.,
University of Chicago,
Chicago, Ill.
December 18th, 1908.

My dear Mr. Robertson:

I owe you an apology for not having answered your letter of December 11th until now. Your letter has been on my desk but slipped my attention, and I only now find that the date of the Convocation was this very day that I am writing you. I casually asked my wife last evening if she desired a box for the next Convocation and she said she regretted that she would not be able to use it and in answering you now and giving you that reply, I find that the Convocation date is to-day, which had slipped my attention as mentioned above. I trust my delay in answering you has not caused you any inconvenience, for I take it from your letter that in the absence of an affirmative reply from me, the box would have gone to someone else, which I trust has been the case.

Thanking you for your thought of us in this connection and regretting that we could not be with you, I am

Very sincerely yours,

[Signature]

Mr. David A. Robertson,

The University of Chicago, Chicago.
Dear Mr. President,

I am writing you for a special reason. I am hoping you can find time to meet with me on the 15th of this month at 10:00 AM. I would like to discuss some important matters.

I understand that you are a busy man, but I believe it would be beneficial for both of us to have a meeting. I am confident that we can work together to achieve our goals.

I look forward to hearing from you soon.

Sincerely,

[Signature]

—

The U.S. Government Office
Written at Sea Sept. 9, 1924
Copied in Chicago Sept. 17, 1924.

My dear Mr. Swift:

I am enclosing herewith copy of a second letter from Mr. Harold McCormick. I sent a brief reply to it saying I should be glad to take up the matter referred to in it in person on his return to Chicago; or if this were delayed, then by correspondence. This letter, and Mr. McCormick’s earlier letter, of which I sent you a copy, bring to mind the question which of course would come up in any case, how we are to handle the matter of further gifts of the members of the Board. I am sure you have thought it all through and know just what our goal should be, and how we are to attain it. This is one of the things about which I shall wish to consult you at your convenience.

Cordially yours,

Mr. Harold H. Swift,
Union Stock Yards,
Chicago, Ill.

EDB: CB
My dear Mr. Smith,

I am enclosing a sample copy of a recent letter from Mr. Harold McCorriston. I sent a similar copy to Mr. Smith regarding the matter referred to in your letter of October 1st. Enclosed are copies of the letter and the memo.

McCorriston's earliest letter of which I have a copy, printed to mind the question which of course might come up in any case, was one to handle the matter of individual distribution. I am quite sure you have thought of all the means at your disposal. I am sure you have thought of all the means at your disposal. I am sure you have thought of all the means at your disposal.

This is one of the things about which I have been trying to remind you of your acquaintance.

 Cordially yours,

Mr. Harold R. Smith
Union Stock Yard
Chicago, Ill.

MID: GB
Aug 29-1924
St. Peters Insel
Post Sigersz
Beller Sck
Swiss

Dear Mr. Burton,

Your kind note of Aug 25 th was received and noting that you sail in a few days I want to send this acknowledgment and expressing of best wishes to you for a safe & comfortable voyage.

My plans are uncertain but I think I will be back in the early fall or middle fall. But I take this opportunity to make reference to the points you kindly raise and I deeply appreciate the sympathetic & constructive views from you. The raises in my mind a grateful response.

1. The question of the relation between the University & the Memorial Institute is one of long standing. Years ago Dr. Warburg wanted an amalgamation, but those Rockefeller the dross. I sat that time fresh in the memory of the loss of one of our old boys could not reconcile this idea with our united view of the fact that (as I see) remain entirely independent.
because we thought them that it would be more a memorial of independent -
States I changed my view & advocated annualgamut - but Mess Rockefeller
inConnell remained convinced & the
first view - and so the situation rests -
Later the University made other plans
for a laboratory - also the site of the first
was put in the west side - in place of south
the midway or south of Jackson Park as
was contemplated in the first
land use plans for annualgamut - would not
only the support of the University & Trustees
of the Trust & of myself but also of the Rockefeller
in Connell - This last is lacking & I trust
that situation I have not pressed it - Perhaps even
now the Trustees of its Trust would see no advan-
tage in such a move -
It is all a matter of record & correspondence I believe,
so I can only beggery records to you now -
so that this difficulty I refer to -
2. I cannot but agree with you in the principle
that a trustees in emerency of whole position
should be independent of the larger fact of the
amount he gives to the Friend - Yet the general
conception might be different & embarrassing
The impression of what a man should do and the
part of what he should do might diverge much, yet the impression might be to the producing effect as between them - (the two situations). The danger of capitalizing a member's value is, of course, one which should be avoided - yet there remain the vital question of what he can do and naturally a Trustee should do all he can consistent with other elements.

3 - When I said I could do anything, I meant to imply "anything substantial" - I did not mean a technical gift to qualify if that was thought to be of assistance or justifiable.

In view of your kind letter I would like to talk with you about these points or write you again - to take the initiative in other words - and your letter has clearly given me your standpoint which I very much appreciate.

With kind regards & best wishes,
I remain sincerely yours,
Harold E. Sommick.
August 29, 1924.
St. Peters, Insel,
Post Sigirz,
Biller See, Suisse.

Dear Mr. Burton:

Your kind note of August 25th was received, and noting that you sail in a few days I want to send this acknowledgement and expression of best wishes to you for a safe and comfortable voyage.

My plans are uncertain, but I think I will be back in the early fall or middle fall. But I take this opportunity to make reference to the points you kindly raise, and I deeply appreciate the sympathy and constructive viewpoint you take, and it raises in my mind a grateful response.

1) The question of the relation between the University and the Memorial Institute is one of long standing. Years ago Dr. Harper wanted an amalgamation, but Mrs. Rockefeller McCormick and I at that time fresh in the memory of the loss of our son "Jack" could not reconcile this idea with our united then view that it (the Inst.) remain entirely independent, because we thought then that it would be more a memorial if independent. Later I changed my view and advocated amalgamation—but Mrs. Rockefeller McCormick remained confirmed to the first view—and so the situation rests. Later the University made other plans for a laboratory and also the site of the Inst. was put on the West Side—in place of south or the Midway, or south of Jackson Park as was contemplated at one time. Any plan for amalgamation needs not only the support of the University and Trustees of the Inst. and of myself but also of Mrs. Rockefeller McCormick. This last is lacking, and I respect that situation and have not pressed it. Perhaps even now the Trustees of the Inst. would
Dear Mr. Parent:

Your kind note of April 20th was received and note
that you sent in a letter that you have exhausted
and expression of best wishes to you and to your

affair.

My plans are not certain, but I think I will be back in the
early fall of middle fall. But I, take this opportunity to make
reference to the points you kindly raise, and I hereby appreciate
the sympathy and consideration you point you take, and it leaves in
my mind a regrettable lesson.

I feel the decision of the question between the University and the
Yates &Co. take.

Memorial Institute is one of your emblematic
wants for an emblematic, part the Rockeller Memorial and I at that
time used in the memory of the men of our own "block" coming not.
recognized these ideas with our minds clean view that is (the latest)
remains activity integration, because we know that it would
be more a memory of integration. Letter I addressing my view and
made the statement --part the Rockeller Memorial remaining
heretofore association.--part the Rockeller Memorial remaining
constant to the first view, and to the attention letters. Letter the
University make a great plan for a propaganda and also the idea of the
last was put on the wet side--in place of a city of the Michigan of
still at the wet side--in place of a city of the Michigan, and
part of Rockeller Park as we contemplated at one time. And plan
for emigration means not only the support of the University and
The Rockeller Memorial. This last is I recaling, and I respect their attention and
have not been a of the Park. Even now the Trustees of the Land, would
see no advantage in such a new move. It is all a matter of record and correspondence I believe, so I am only reviewing records to you now. So that's the difficulty I referred to.

2) I cannot but agree with you in the principle that a trustee's incumbency of such position should be independent of the bare fact of the amount he gives to the Fund. Yet the general conception might be different and embarrassing. The impression of what a man should do and the fact of what he should do might diverge much, yet the impression might be the preponderating effect as between them—(the two situations). The danger of capitalizing financially a member's value is of course one which should be avoided.—Yet there remains the vital question of what he can do, and naturally a Trustee should do all he can consistent with other elements.

3) When I said I could do "nothing" I meant to imply "nothing substantial". I did not mean a technical gift to qualify if that was thought to be of assistance or justifiable.

In view of your kind letter I would like to talk with you about these points or write you again—to take the initiative in other words—and your letter has clearly given me your standpoint which I very much appreciate.

With kind regards and best wishes, and renewed thanks,

I am, sincerely yours,

(Signed) Harold McCormick.
I am not surprised to speak a new name. It is not a matter of receiving your correspondence I prefer, so I am only writing to inform you of the difficulty I have to overcome to accommodate myself to your position and your principles. I cannot put myself with you in the circumstances that a candidate for the moment to view to the party. Yet the general connection might be different and one might show no weight of general weight, even the importance of the two stations. The general of course is of a moment to make the most of the situation. Yet these remain as barriers to some extent. The weight of the party's weight and its importance is of course one which should be considered. Yet these remain the vital connection. I am not at all sure of these things, and it is a question of what is one of the most important to be done with one's attempts.

(3) When I said I could do "nothing" I meant to imply "nothing" and I think it is not easy to remain in that way.

I am not saying a serious or trifling thing in that way.

I am not saying that one of the most important is to be done with one's attempts.

In view of your kind letter I would like to talk with you about these points or write you again--to take the initiative in other words--and your letter has greatly raised my standing point which I very much appreciate.

With kind regards and best wishes, and renewed thanks.

Yours sincerely,

(Please include your name.)
Carlton Hotel
Marienbad

August 17th-1924.

Dear Mr. Burton,

I have your letter of July 11th.

I know I can give practically nothing to the fund now being raised.

All my life I have given notably to the Atheneum Institute founded in memory of my son. My annual contributions to this must be capitalized and at interest.

It would be difficult for 2 children to maintain the house in Marienbad. I have two children, one boy and two girls. I have my wife to care for. They all depend on me. Therefore must safeguard their interests.

I have had to reduce much what
I have been doing in the past - I must live differently. This is a satisfaction to me under the circumstances. I had hoped that in some way the memorial foundation might be included in the activities of the university, I be some of the university, I be some, thus a closer and more perpetual relation than the present one of association to some sort of affiliation. But I learn this is difficult. But I learn it is difficult.

I appreciate the spirit, candor, and propriety of your letter and only regret my reply cannot bear it is. Furthermore the very fact of your letter and of its propriety puts upon me a problem as one of the trustees of the university as to the nature of its development and this problem I shall have to meet. I hope your trip will bring you all its benefit as it should, with due regard and respects.

Sincerely yours,

Harold McCracken.
Dear Sir,

I am writing to express my deep gratitude for the kind hospitality extended to me during my recent stay at the Carlton Hotel in Marnebad.

Your staff, led by Mrs. Smith, was exceptionally attentive and welcoming. The accommodations were comfortable and exceeded my expectations. The meals provided were outstanding, especially the local specialties which were a delight to the palate.

I must also commend the local amenities, such as the spa and the tennis court, which were well-maintained and enjoyable to use.

I believe my stay at the Carlton Hotel was an unforgettable experience due to the excellent service and the beautiful surroundings.

Thank you once again for your kindness and attention. I look forward to the opportunity to return to Marnebad and the Carlton Hotel in the future.

Yours sincerely,

[Signature]
My dear Mr. Swift

I am enclosing herewith copy

of letter recently received from Mr. Harriett McC.

of course I deeply regret that he feels obliged

answer as he does - in my reply copy of which

is also enclosed here with. I am tried to keep the
door open for another approach to him either

in person or by letter. His statement that he can

practically not seem to learn opportunity

for this. Whatever his reply etc. to the time

of his return to America I imagine that it

will be wise to delay such approach till I

return to Chicago and get the lay of the land

then - If he thinks as I improbable suggest

conference in Paris I think of course good
and do the best I can.

ESR

Other matters include - Further study of Cathedral's Visit to his first.

Cathedral in re Taylor - Sailing an Object.

Call on his Offer - Senior Swift.
Mr. Harold McCormick,
14 rue de Lubeck,
PARIS.

My dear Mr. McCormick,

I have received your letter of August 17th. It is naturally a matter of no small regret to me that you do not see your way to make a large contribution to the sum that the University is under the necessity of raising in order to meet its responsibilities. But I recognize that each Member of the Board, as every other possible donor, must make his own decision in view of the facts which are known to him. I greatly appreciate the spirit in which you have received my letter, and I am very glad that you do not feel that I was exceeding my duty in writing it. For this you have my sincere thanks.

I do not know when you have in mind to return to America. If this is to be fairly soon I should like when we are both back in Chicago to discuss two or three matters with you. May I touch upon them briefly here.

I do not know just what difficulties you have in mind as standing in the way of a closer relation between the Memorial Institute and the University. But I should like to consider with you whether these cannot be removed, and a closer connection be established, as both you and the University, I am sure, would desire.

If your reference to the problem which is created by the effort of the University to raise a large sum of money is due to any thought on your part that you ought for this reason to think of a change of relation to the Board itself, let me say with emphasis that I hope you will dismiss any such thought. I am sure that the University could not for a moment afford to permit the development of a sentiment that membership on the Board is conditioned on large contribution to the funds of the University, or on any contribution which seemed to the giver in excess of his ability or his cordial willingness to make it. Such a policy would not only embarrass the freedom of action of the members, but put a serious obstacle in the way of filling vacancies as they arise.

I think it quite possible that for the sake of the effect on the persons outside of the Board to whom we must go for gifts, it may seem to the members of the Board desirable that practically - perhaps literally - all
My dear Mr. Mccormack,

I am writing to express my concern to you regarding the matter of small arms. As you may know, I have been working as a member of the National Gun Control Commission for several years. I believe it is in the best interest of the United States to take action to address the issue of gun violence.

I understand that there are many differing opinions on this matter, but I believe that a balanced approach is necessary. I have been working on a proposal that I believe will address some of the concerns that have been raised.

I would like to hear your thoughts on this matter. I believe that we can work together to find a solution that is in the best interest of all Americans.

Sincerely,

[Signature]
of them should make a contribution to the fund which we are now raising even though in some cases such contribution may be much below the scale of the person's usual giving, or in other cases, while in scale with former giving and present ability almost insignificant in relation to the total amount to be secured.

On these points, as I have said, I should like to confer with you when you return to Chicago, or if you are to be abroad for some months to have the privilege of writing you again.

I am expecting to sail from Southampton on the "Orbita" of the Royal Mail Steam Packet Line, September 5th., probably leaving London on the 4th.

With sincere appreciation of your letter,

Very cordially yours,

[Signature]

LONDON. August 25th 1924.
c/o Messrs. Swift & Company, Ltd.,
58, W. Smithfield,

Cable Address: SWIFTAMER.
to their edition make a contribution to the fund which we are now raising. Every income in some cases has gone towards the expenses of the society. The society is able to obtain access to the public with the approval of the authorities and proceeds from the society's information service. In relation to the latest moment of its existence.

I have pleasure in saying that I now resign to the secretary with your permission to express to you the pleasure of some minutes to have the privilege of your esteemed name and property being placed on the list of subscribers of the society. With sincere appreciation of your letter.

Yours faithfully,

[Signature]

[Address]

October 30th, 1974

[Notes and additional text]
December 14-1916

Dear President Judson:

I thank you for your letter of November 13 and for the enclosures. I am glad to head of the movement to make a medical center under the University of Chicago.

I attach the Rosenwald participation as splendid and I hope the entire amount is raised as it seems every reason to feel assured will be the case. As to your French
Scheel. I will write him and find out how he is getting along. As an intern he should be happy and contented with his lot. The Swiss are very hospitable. I have often gone to the station to meet the through trains carrying these internes to exchange prisoners.

I am glad the opera, from accounts we receive, is doing well — you may be receiving a ticket.

You may be receiving a letter from my cousin John Chapman soon and I hope you may be able to give him some advice. With kindest regards to him.

I don't know if finds you well. I am very sincerely yours,

[Signature]
Chicago, January 6, 1917

Dear Mr. McCormick:

Yours of the 14th of December came yesterday. Under the present conditions correspondence evidently takes a long time. We are very much interested just now in our medical plans, and are making reasonable progress. Our subscriptions up to date total $4,395,000, leaving us a little over $900,000 yet to obtain. The plan is admirable, I am sure. The enclosure will give you some further history of the movement.

Thank you very much for your suggestion of writing to Mr. Schoell. I think that he and his wife are now comfortable, and I am glad indeed that he is interned as a disabled prisoner of war in a neutral country. I hope that he will recover his health and strength, so that when the war closes he may return to his duties in our French Department.

From all that I can see, the opera is succeeding this
Dear Mr. McCormick:

Yours of the 4th of December came

Yesterday, under the present conditions the correspondence

sincerely takes a long time. We are very much interested

that you in our national plane, and the making accessible

to raise not a little over $200,000 net to operate the plan

at the same time I am sure the experience will give you some

furher insight into the movement.

Thank you very much for your suggestions of writing to

Mr. Spoor. I think that he and Mrs. Spoor are now

comparable, and I am glad indeed that he is interested in a
good position or war in a national capacity. I hope that

he will receive the heath and attention so great when the

wars cease we may return to the office in time. I am

Department.

From all that I can see, the course is so obvious thas
winter. I think especially it is closing with a large attendance. The new singer, Mme. Galli-Curci, is really a wonderful success, and has given great delight to everybody who has had the privilege of hearing her. We certainly have enjoyed the use of the box in many ways.

Mr. Chapman discussed with me the matter of the monograph "Via Pacis," and I think that matters are going forward. My own suggestion was that the article be printed as a little book rather than in a periodical, and I recommended Macmillan's as by all means the best publishers for the purpose. Doubtless you have heard in detail. Mr. Stone, who takes Mr. Chapman's work, I think has already forwarded the material to the east.

We are all quite well, and quite busy. I hope that you and all your family are well. With sincere regards for Mrs. McCormick, in which Mrs. Judson joins, Sam.

Very truly yours,

M.P.J. - L.

Mr. Harold S. McCormick
Baur au Lac
Zurich, Switzerland
Mr. West, I think especially it is coming with a lease attendance. The new African Hare Guff-Guff to really a successful success and now given great glee and everybody we have the privilege of passing the way. We certainly have enjoyed the use of the fox in many ways.

Mr. Chapman expressed with me the matter of the money. "No, people," and I think that matters are going forward. My own suggestion was that the article be printed as little book together plan in a periodical and I recommend recommend M. Glidden's name taken down where you have ceased in getting M. Chapman's work. I think he is ready for the matter to the east. We are all quite well and quite happy. With sincere regards for Mr. Magoon, in which M. Agassiz joins I am with every good wishes.

Very truly yours,

H. T. L.

Mr. Magoon & Magoon
Pine Hill Lane
Saratoga Springs