CROSS REFERENCE SHEET

Name or Subject

McLaughlin, A. C.

Regarding

Date

SEE

Name or Subject

Gifts

History

Harper 1301
December 31, 1904

Mr. Andrew C. McLaughlin,
Carnegie Institution,

Washington, D.C.

My dear Mr. McLaughlin:

The Secretary of State has requested Congress to appropriate a small sum of money for the press the diplomatic correspondence from 1789 to 1861, as much thereof as can be made available (House Doc., 1904, p. 44). The intention, of course, is to print these materials in a series of volumes. I have spent a long time in the examination of these manuscripts and my belief is that there is no other single body of manuscripts in Washington or probably in the country so valuable to the historical student and investigator as these. They throw light upon questions of diplomatic history and also give a great deal of information concerning European conditions. Only a small portion of these papers, perhaps one-third or one-fourth, is printed in full in the American State Papers, even for the period covered by that publication (1789-1861). They will, therefore, be useful to the investigators of European as well as of American history. May I ask you, therefore, to write to some member of the Appropriations Committee — the names are given below — and, if possible, to some other member of the House with whom you happen to have official or personal relations, urging the passage of this bill?

I need not say that I have no personal pecuniary interest in the success of this measure, but have at heart only
December 21, 1904

Mr. Arthur C. Macdonald,
Secretary of State &
Commissioner, D.C.

The Board of Education is now in session. It has been a matter of great importance to the Committee to have the member from the District of British Columbia, I am sure, be able to be of any further service in the matter.

Very truly yours,

Mr. Firth, Secretary

Assistant of the Committee and to make matters clear in the matter.

The Board of Education is now in session. It has been a matter of great importance to the Committee to have the member from the District of British Columbia, I am sure, be able to be of any further service in the matter.

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Mr. Firth, Secretary

Assistant of the Committee and to make matters clear in the matter.
My dear Sir:

The Secretary of State has requested Congress to appropriate a small sum of money to be used in preparing for the press the diplomatic correspondence from 1789 to 1860 "or so much thereof as may be practicable" (House Document No. 44). The intention, of course, is to print these materials in a series of volumes. I have spent a long time in the examination of these manuscripts and my belief is that there is no other single body of manuscripts in Washington or probably in the country so valuable to the historical student and investigator as these. They throw light upon questions of diplomatic history and also give a great deal of information concerning European conditions. Only a small portion of these papers, perhaps one-third or one-fourth, is printed in full in the American State Papers, even for the period covered by that publication (1789 - 1880). They will, therefore, be useful to the investigators of European as well as of American history. May I ask you, therefore, to write to some member of the Appropriations Committee — the names are given below — and, if possible, to some other member of the House with whom you happen to have official or personal relations, urging the passage of this bill?

I need not say that I have no personal pecuniary interest in the success of this measure, but have at heart only
The Secretary of State has been unable to access any of the materials and, unfortunately, the draft letter has been lost. The letter was intended to convey to the President a message regarding the proposed resolution of the dispute. Unfortunately, the attachments were not included in the draft. The letter was originally intended to be sent by the President to Congress. The text of the letter reads:

"Dear Mr. President,

As you are aware, the current situation in [Country] is escalating rapidly. I write to request immediate action to prevent further conflict. The situation is critical, and I urge you to consider all available options.

Sincerely,

[Your Name]"
est in the success of this measure, but have only at heart the interests of historical investigators.

If it is not too much trouble, you will confer a favor upon me by letting me know to whom you have written, or, in case it does not seem to you wise to write, that you have not written. Would you be willing to write this week, or at least before January 4th, if you are willing to write at all.

Very sincerely yours,

James A. Hemenway, Ind.
Henry C. Bingham, Pa.
Henry C. Van Voorhis, O.
James T. McCleary, Minn.
Lucius N. Littauer, N. Y.
Walter P. Brownlow, Tenn.
Elmer J. Burkett, Neb.

Frederick H. Gillett, Mass.
Walter I. Smith, Ia.
Benjamin F. Marsh, Ill.
Leonidas F. Livingston, Ga.
Rice A. Pierce, Tenn.
Marcus E. Benton, Mo.
George W. Taylor, Ala.
Oscar W. Underwood, Ala.

Stephen Brundidge, Jr., Ark.

Professor Harry P. Judson,
University of Chicago,
Chicago, Ill.
December 8th, 1918

Dear Miss Steere,

I am in the process of filling a position at the University of Chicago, and have only a few

weeks before I must leave. You might consider a similar position for yourself.

If you do not want to know how you have written, or in case it does not seem to you wise to write, then you have not

written. Would you be willing to write this week, or at least sometime tomorrow? If you are willing to write at all,

very sincerely yours,

[Signature]

[Address]

[Date]

[Name]

[Address]

[Date]

[Name]

[Address]

[Date]

[Name]

[Address]

[Date]
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

Mr. A. C. Mclaughlan,

Carnegie Institute, Washington, D.C.

Will you consent to hold your plans for next year in abeyance and have conference with me latter part next week in New York City on question of coming to Chicago. Confidential.


Prepay and charge to President's Office.

READ THE NOTICE AND AGREEMENT ON BACK.
ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for comparison. For this, one-half the regular rate is charged in addition. It is agreed between the sender of the following message and this Company, that said Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery of any UNREPEATED message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery of any REPEATED message, beyond fifty times the sum received for sending the same, unless specially insured, nor in any case for delays arising from unavoidable interruption in the working of its lines, or for errors in cipher or obscure messages. And this Company is hereby made the agent of the sender, without liability, to forward any message over the lines of any other Company when necessary to reach its destination.

Correctness in the transmission of a message to any point on the lines of this Company can be insured by contract in writing, stating agreed amount of risk, and payment of premium thereon, at the following rates, in addition to the usual charge for repeated messages, viz, one per cent. for any distance not exceeding 1,000 miles, and two per cent. for any greater distance. No employee of the Company is authorized to vary the foregoing.

No responsibility regarding messages attaches to this Company until the same are presented and accepted at one of its transmitting offices; and if a message is sent to such office by one of the Company’s messengers, he acts for that purpose as the agent of the sender.

Messages will be delivered free within the established free delivery limits of the terminal office. For delivery at a greater distance, a special charge will be made to cover the cost of such delivery.

The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

ROBERT C. CLOWRY, President and General Manager.
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

April 24th, 1905.

Mr. A. C. McLaughlan,

Carnegie Institute, Washington, D.C.

Telegram received. Many thanks. Suggest Wednesday May third twelve o'clock Manhattan Hotel. Have written.

William R. Harper

Propay and charge to President's Office.

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The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

ROBERT C. CLOWRY, President and General Manager.
April 29th, 1903.

My dear Professor McLauchlan:

I was glad to get your telegram indicating that you would be willing to meet me in New York City, and I am looking forward with much pleasure to seeing you at the time indicated, Wednesday morning at the Hotel Manhattan. You know, of course, the matter I wish to present to you. It is the earnest desire of our gentlemen that you should come to Chicago and join us in the work we are anxious to do especially in the higher lines. We believe that we have the possibilities of a great historical department. It has been unfortunate for us that Mr. von Holst did not live and that Mr. Jameson should feel inclined to go away, but we believe that under your leadership a greater work can be accomplished than we have yet dared hope for. I shall take great pleasure in talking over the matter with you, and sincerely trust that you may regard it with an open mind.

Yours very truly,

W. R. Harper
Mr. John Thomson,

I am very glad to get your telegram indicating that you were willing to meet me in New York. With my close association with the Newberry Library, I have much pleasure in seeing you at the time indicated.

You know, of course, the outline of the Hotel Manhattan. It is the nearest and, I wish to present to you, the matter I wish to bring to your notice of our arrangements that you might come to Oicago and join me in the work we are anxious to do.

I was very glad to hear from you that we have been invited to be present at the opening of the Historical Society of Illinois. We believe that we have the possibility of a great national gathering. It is the responsibility of a great national government to set the example for us. I hope you will not lose any time in accepting the invitation and coming with me. I believe that your presence would add greatly to the success of the meeting.

I will write an open mind.

Yours very truly,

W.R. Harper
Carnegie Institution of Washington

May 17, 1905, D.C.

Mr. A. C. McLoughlin,

My dear Mr. McLoughlin,

Washington, D.C.

I have received your letter of May 5th. I appreciate very much indeed the spirit which leads you to write as you do. I think you understand the situation in which we are placed. We might meet the situation if we could arrange for you to give a few lectures, say ten or twelve in the year, in addition to your regular work, and arrange for a special fee for those lectures of $500.00. This would be a nominal service and we should see to it that the lectures would not be of a character to tax you. Certainly this would meet at least a part of the difficulty you have in mind, and I am writing to inquire if on some such basis as this you would consider the matter.

Yours very truly,

W. R. Harper
I have received your letter of

with appreciation that you have taken the trouble to write to me. I think you may have found some difficulty in writing me since we met last. I understand you have to give a few lectures in Berlin and Riga in the near future, so I am afraid I cannot attend to your letter. But I want you to know that I am very anxious for you and the scientists you are working with.

This would be a special time for you since you are in the midst of your work. I wish you every success.

Yours very truly,

W.H. Harper
My dear President Harper:

I did not go to Chicago Wednesday after receiving your telegram.

(I wrote this under the supposition that you are still away from Chicago). Also, experience here in Washington warns me that I should not try to live in Chicago for $5,000. I put the matter thus bluntly, because I am free from that professionally I should be under temptation to accept the position could I see any way for other reasons. It did not seem to me right to go to Chicago to inspect conditions, when I had made up my mind I
I much appreciate my cordial wishes for your continued improvement in health and my thanks for your many courtesies.

Sincerely yours,

M. C. McNichols

Dr. William R. Harper

University of Chicago
President William R. Harper

Chicago

My dear Dr. Harper:

I have considered carefully your suggestion that I go to Chicago before deciding whether or not to accept the position they have offered me. I feel as if I should say first frankly that I still do not see how it is possible for me to accept the position. Feeling as I do I should not nevertheless go to Chicago before giving you a final and conclusive answer. To put my decision on financial grounds alone I decline to do, to get my
family obligations are such
that I find one such question
the financial problem. Concerning
the paper. Under certain cir-
cumstances I should like to
know that I deeply appreciate
your courtesy and the honor
the university has shown me.

If in light of this letter
you still think you would wish
Mr. Loughlin and myself to go
to Chicago next week we can
do so. Though I am afraid the
requirement will not convi
vice us of any duty to accept
the presidency. If you think we
should do so, it would be agreeable to us to start as early
as Wednesday night.

Sincerely yours,

[Signature]
Dear Professor McLaughlin,

We are surprised and disappointed in receiving your letter of May 29th. I had hoped, perhaps without good reason, that you would see your way to come to us.

President Angel in a talk with me last Friday indicated his opinion that you were coming. I do not know of course what has finally led you to this other decision, but we must accept your statement that it is decided.

With great regret, I remain

Yours very truly,

W. N. Harper
June 1st, 1902

Mr. President, C. O. McLaughlin

Garfield Temple, Washington, D.C.

My dear Professor McLaughlin:

To express my appreciation of your letter of May 26th, I had hoped to reply without delay. However, since you have now seen our work in progress, I feel that I am able to give you a brief outline of the progress we have made. I am pleased to know that you are interested in our work and that you have received my letter of April 12th. I am of the opinion that your letter was encouraging and that you are now ready to receive the final report. I am also of the opinion that the report is ready to be published.

With best respects, I am,

Yours truly,

W. E. Hunter
May 29, 05

President W. B. Harper
Chicago, Illinois

My dear Dr. Harper:

I telegraphed Professor
Jordan the: warning that I had
decided I ought not to accept the
position at Chicago. There's no need
of my troubling you with reasons.
It's sufficient for you to know
the conclusion with much
hesitation and after much labor
of mind and heart. I wish to thank
you sincerely for your great interest
and kindness. The confidence you have
placed in me—

Very Sincerely Yours

[Signature]
June 2nd, 1905.

Mr. A. C. McLaughlin,
Carnegie Institute,
Washington, D. C.

My dear Mr. McLaughlin:

On receipt of your telegram, dated the 30th of May, I assumed that you had already settled matters, so that it was not worth while for me to write or telegraph at that time. Your letter of the same date is received this morning. I had another matter which I wished to suggest, but of course, as you have reached a conclusion, it is not worth while to carry on the discussion. I can only say that I greatly regret, personally, not having you with us, but am sure that whatever you determine will be for your best interests.

Wishing you all success, and hoping that, as you will be our neighbor, we may not infrequently see you here, I am

Very cordially yours,

W. R. Harper
June 2nd, 1950.

Mr. A. C. Welsby Griffin,

Secretary of the

American Institute of

Ceramic Technologists,

Mr. A. C. Welsby Griffin,

On receipt of your letter of 12th Inst., I understand that you have already written a letter to the effect that it was not worth while for me to write at the same time of your letter to the same effect. Now, I wish to say that this morning I had another letter which I wish to mention. I have another matter which I wish to mention about the point of course, as you have received a communication. If it is not worth while to carry on the communication, I can only tell you that I have received your letter, peremptorily, and have written you a note, and that whatever you receive will be in your best interest. Whatever you may assume, and whatever else, as you will be one moment, we may not influence the case we have, I am very comfortably yours,

W. H. Head
May 30, 1905

My dear Mr. *Redeem:

I telegraphed you Monday morning after a careful consideration of the whole question. The grounds of my decision I could not easily put in a letter. I went over the matter three times again, and I should not like to try to state even to myself again all of the many factors that I weighed and balanced.
can't accept. To what extent partly consider-
ations extend into
the question, that is broad to say, somewhat certain: but there were others also, all of which I could not
briefer state. One was
the fact the requirement
of 10 or 12 extra hours
out side of the classroom
in spite of my effort
to ignore The Labor forced
itself on my attention.
Surely, when every thing is considered, the task of making a digest that department, extending its influence and popularizing history with the best sense, and during the many other things would require for something all one's energy. I am very anxious of these words. I am far from underestimating the great work that Mr. Bunn has done.
With these duties, the difficulty of getting time to write is evident.

Though the case may be varied, I am not yet willing to give up the expectation of doing something with my few, perhaps something notable. You will notice that I have not received the referred or bought to be studied up. When the first pages
Lituan was made I declined it, accepting the temptation but saying the salary was insufficient. The second proposition I considered with great care and came deliberately to the conclusion that, while the salary was large, as salaries of college managers, the position was a demanding one and that the salary was not a strong temptation. The position was all
At intervals or at the ordinary professor's
position, I do not
find myself shrinking
from the responsibility
of management; in fact
as I looked at the job
the responsibilities had
their attraction as well as
their formidable aspects.
Administrative work I do
not dislike. But the faculty
creates more in some
ways, with its contributed
responsibility, than a
Professorship at Harvard
over
I am saying this not to change your appearance, but as a sort of post-mortem declaration.

That I am unable to see some of the aspects of the case that you see
themselves upon my attention.

This letter is immodest.

If I choose do not consider it a full description of The Jones & Sons. Shank's
of consideration have left my mind in a clouded state. The fact
that the dedication at Ohio began and Chicago
too required a study
decision to put a
been done one a mind
already faded within
and years more. This
is one of the questions
in a man's life which
be should know the
leisure to think over
gently without rush
with an alerting mind.
I am sure you can
know the many kinds
of things that I needed
take into account.
you would not think me dilatory and incapable of decision, my feeling a week — three days after my reaching home — to reach a conclusion.

It is now so late that I do not feel it advisable to write to you or to Michigan to keep the Federal budget.

Therefore you will not think I am passing more than a few references when I again say that you and Dr. Harper as well as the Coolidges etc.
carried me at Chicago have, on the one hand, by your kindness given me great pleasure and, on the other, made it a real pain to refuse the position you have honored me by offering.

With the warmest well wishes for yourself.

Capers of Renewal continued gratifying reports of President Harper remain. Sincerely yours.

Andrew C. McLaughlin.
While I have addressed
the P. m. because I
prey Dr. Turner ought
not be there I because I
have trust and it is.

So I am a letter open
here, it is needless to say
that the is for her.

eye or ear, if he care
free or hear it, and
Cape he will.
As I look at it I think that such consideration will lead to but one result, and I am hoping that we may both look at it through the same eyes before we get through. I do not think that I am unduly biased by my personal notions in the matter. However that may be, can we not talk it over by-and-by when we both have leisure?

October 5th, 1905.

With sincere regards,
Professor A. C. McLaughlin,

Ann Arbor, Mich.

Yours,

W. R. Harper

My dear McLaughlin:-

I have never been satisfied with the way in which the matter which we had under discussion last spring was handled. It has seemed to me that neither you nor I had a fair chance to consider all sides of the subject, and that the decision under the circumstances had to be made hastily. Of course it may be that even the most mature consideration would not alter the situation, and yet it seems to me that it might. Now what I want is for you to allow the matter to be considered open, at least to this extent, that we may have a chance to talk it over somewhat at leisure sometime this fall. I hope that I may be able to see you here, if possible, and that this time the matter may be canvassed on all sides in a leisurely way so that a conclusion may be reached which we shall both be convinced is the right one.
October 5th, 1908

Professor A. O. Mendenhall

Ann Arbor, Mich.

My dear Mendenhall:

I have never been satisfied with the way in which the matter which we have under consideration has been handled. I have been

contrary to what you were saying a few days ago about the circumstances and to do what I have been asked to do in the matter to be considered open at least to this extent, that we may have a chance to talk it over in some of the future conferences. I hope that I can do some to see you here, if possible, and that the time the matter may be converted as at all agree to a way that a conclusion may be reached without any delay to the right one.
As I look at it I think that such consideration will lead to but one result, and I am hoping that we may both look at it through the same eyes before we get through. I do not think that I am unduly biased by my personal notions in the matter. However that may be, can we not talk it over by-and-by when we both have leisure?

With sincere regards,

Yours

W. R. Harper
As I took of I think that many considerations will
lead to said one result, and I am hoping that we may profit
now that it is known that the same scheme adopted by our
attention. However, I do not think that I am countenanced by my president
not fail if ever I shall, then we both have learned

W/ir sincere regards

Professor A. Kellermann

The Assistant Principal

W. A. Hefner

In great appreciate,

I have never been mistaken

with the facts in writing the matter which we have never

Government; that writing was premature. In due season

to the best interest, we not counting a letter of mine to

continue. It was in the interest, and that the

Government under the circumstances, and to make perfect.

Of course it can do that, even the most perfect

after money but slight the attention, and let it become

take away the mind to fly, and that it might.

After the matter to go continuing, and so long to

After the matter to be continuing. They are long to

Gee expected, that we may have a chance to wait it then.

A new to write to you, but since, my opinion, and the grant

ine the matter was to continue, and not remain

transferable, and to think a continuation may be remained

where we might forget to continue to the right one.
Among the special gifts of the University for the fiscal year beginning July 1, 1906, is the sum of $10,000, to be used for books in the historical department.

February 10th, 1906.

So far matters are quite clear. I have not yet heard officially from Mr. Thatcher on the matter of Professor A. C. McLaughlin, expecting to hear from him in a few days. Ann Arbor, Mich.

Your favor of the 7th inst. is received. Some of your points I can answer now.

1. The Board of Trustees has just initiated the raising of a fund of $1,250,000. for the erection of a general library as a memorial to President Harper. I do not need to say that we intend and expect to succeed in the undertaking and therefore that the library will be a reality in the near future. If you are with us you will, of course, have a voice in the matter and I think we shall be able to construct a building which is in many ways ideal.

2. The Trustees distinctly recognize that the erection of the library building necessitates the reorganization of the library staff and of course it will be carried out on the proper basis.
3. Among the special gifts of the University

for the fiscal year beginning July, 1900-1901, is the

sum of $10,000, to be used for books in the historical
department.

That matter in reserve until somewhat later.

The words are not full of the senses.

The other questions we'll take will need to be

heard officially from Mr. Thatcher on the matter of

his resignation, but an expecting to hear from him in

a few days. It is the opinion here that it will not

be wise to fill his place immediately.

In lieu of that it is proposed that we appoint two young men who

will take the sections in Modern and Mediaeval History

which heretofore have been combined in one large class.

Under the plan as worked for the last few years men

have had very large sections with readers who conducted

quiz sections and read papers. It is thought that

by the appointments to which I refer the work can be

carried on in comparatively small sections for more

efficiency. Two young men whose names I want you not

long since are those favorably considered here if they,

both take their degrees this coming spring. They are

mature men and have had successful experience in teaching.

Mr. Jamison strongly recommended them. Of course I

should want your judgment on this matter if you are,

to be with us, but it is now getting late in the year

and we must formulate and print the plans for next

year's work at an early date.
Among the special gifts at the University

you can expect your extension until 1930. To the

amount of $10,000. to do need for books in the Physiological

Department. 1930, 1920.

as far as we are able to.

or I have not yet

The president of the matter is

be paid officially from the Treasury on the matter of

the legislation, but an expression of favor from him in

as I am aware. If it the opinion here that it will not

be wise to fill the place immediately. In view of

that it is proposed that we appoint two young men

with fine records in education and literary work to

the position of Assistant Professor. One of your brothers I can

recommend in the large sense.

Under the plan as worked for the last ten years we

have had very large sections with teachers who conducted

during recreation and last year another. It is intended that

the appointment to be made to a position to which I refer the work can be

carried on in comparatively small sections and more

effectively. The young men whom I expect can not

afford to lose one whose sympathy and confidence were.

They are good, and their German the same with

what we need and have had successful experience in teaching.

I am sure you will recommend them. Of course I

would want your judgment on this matter if you are

willing to do with us, and if you are getting the year

and we must accommodate and bring the plane for next

year's work on another gate.
Under all the circumstances I think it would hardly be worth while to attempt to appoint any strong man in Modern History next year. It will be better to hold that matter in reserve until somewhat later. The woods are not full of the most promising candidates. The other questions you raise are important ones and will take no little consideration. I am not able to say now just what arrangement can be made with Mr. Sparks. The general salary question needs careful study which I intend to give it in the next year or two. There are many important questions and it may be that we shall have to make some large reorganization of our plans. I do not like to make any specific statements on this question while so much is uncertain. This only you can be sure of, that I understand fully your point of view and that of the historical department, and that to the best of my ability matters will be developed just as rapidly as may be practicable. The remark which your friend made is one to which, of course, from me there can be no answer. It is idle to discuss such questions. From my point of view the remark simply showed entire failure to understand the situation which I am seriously convinced is the case. However, that sort of thing I need not go into. I am hoping that you will get all the data in hand now comparatively
soon and that you will decide to cast in your lot
with us.

Very truly yours,

H. P. Judson
February 14th, 1906.

Professor A. C. McLaughlin,
Ann Arbor, Mich.

My dear Professor McLaughlin:

Your favor of the 12th inst. is received. We are making our plans for instruction next year and must print them very soon. I do not say this by way of hurrying you at all to reach your decision. As you know, I want you to take all the time you need, and simply let me know when you have made up your mind. I note your suggestion as to the meaning of your friend who made the suggestion to you. No doubt I misunderstood the matter and in any event it is not a question of vital importance.

With sincere regards,

Yours,

H. P. [Signature]
Professor A.C. Malcolm

My dear Professor Malcolm:

Your favor of the 1st Instant is received. We are writing our plans for instruction next week and what brings them very soon.

I go not very fine in any way and am looking to your continuation of my letter.

I hope you are well and how many letters will be received your letter. If you know I want you to write and let me know what you have made up your mind. I hope your suggestion may take the meaning of what I have asked for the matter and to your. No go... I understand the matter and to your. Any event it is not a matter of slight importance.

With sincere regards,

Yours,

H.R.
only in each of two years, the years to be selected at your discretion. You will be in annual solicitation on the settlement of this matter not on the basis of your service, but on the basis of $2,500, to be paid to you from the State University as a special appropriation.

3) Of course as to the matter of retiring allowance of the head of a department. Your understanding on that matter is correct.

March 29th, 1906.

Yours,

[Signature]

M. C. McLaughlin

Ann Arbor, Michigan.

My dear Mr. McLaughlin:

I am gratified to receive your favor of the 26th inst. in which you formally accept the headship of our Department of History.

You have known from the first of my personal interest in the matter and hence I hardly need to add anything by way of expressing my sincere pleasure at the prospect of having you with us. As to your suggestions, I will take them up one by one.

1) The salary is to be as you indicate.

2) The tuition for your children is to be as you indicate.

3) I think you are quite right in feeling that it would be better for you to be in residence throughout the full period of the first two years. I will put the matter in a shape that it is understood that you are at liberty to be in residence during six months...
I am gratified to receive your letter of the 24th inst. in which you formally accept the position of our department of history as we have known from the first of my personal interest in the matter and hence I naturally need to say nothing of my pleasure at the prospect of working with you as to your suggestion I will of course turn my one by one.

The matter is to be as you indicate. I

(2) The matter to your assistance is to be

as you indicate.

I think you are quite right in leaving that

It may be better for you to do in increasing importance the last period of the first two years. I will put the matter in a shape that it may be found that you are fairly to do in increasing number.
only in each of two years, the years to be selected
at your discretion.

4) Of course as to the matter of retiring allowance
there can be no action taken at this time. However,
you will find that the trustees will treat you liberally
on that subject.

With sincere regards and best wishes,

Yours,

5) You of course have the customary authority
of the head of a department. Your understanding on
that matter is correct.

6) While we cannot undertake always to make
an appropriation of $2600 a year for books for the
department, at the same time that is what has been done
heretofore and I have no reason to anticipate any change.
You understand also that for the year 1906-7 we have a
special additional gift of $10,000 for that purpose.

One thing remains about which I am not clear.
Was it understood that you would assume the duties on
the first of October next? I do not remember what
we agreed about that.

The appointment will be passed on officially by
the Board of Trustees at the regular meeting held the
third Tuesday in April. I suppose it would not be
wise therefore to make public the acceptance of the
appointment until that time. I have filed the matter
with the Secretary of the Board and he will send you an
official notification immediately after the Board meeting.
only to copy of the names. the names to be selected.

as your discretion.

( ) of course as to the matter of retaining Allowances.

there can be no question form the letter. However,
you will find that the Trustees will treat you liberally
on that subject.

( ) you or continue your application: Why?
there is nothing on
at the head of a Department.

you refer to a section.

( ) with the consideration of matters to our

en introduction of 10,000 a year, or propose for the

termination of the same time that is what we been gone.

satisfactory, and I have no reason to anticipate that changes.

you understand the first for the year 1921, we have a

satisfactory result of 10,000 for that purpose.

as will be matters and please I prepare to any description

in mind at the time of the end of the question on

one thing I reserve for which I will not clear.

me if necessary, and any doubts become any certain on

the first of October next. I do not remember what

we expect from this.

The appointment will be previous on appointment.

for the purpose of introducing at the general meeting the

giving thanks to April. I suppose if money not be

the intention of making sure of the coverage of the

supplement until that time. I have taken the matter

with the consent of the board and we will send you on

attachment If notification immediately after the general meeting.
I only regret that Dr. Harper is not alive to join with me in mutual felicitation on the settlement of this matter and on the prospect of your being with us.

With sincere regards and best wishes,

Yours,

H. P. Judson
I only regret that I couldn't go to the meeting of the Board of Directors to discuss your proposal. I plan to attend next month when I expect important decisions will be made. I've already informed my colleagues that I'll be there to present my ideas and support your proposal.

Yours,

[Signature]

[Date]
your becoming a full professor in the University of Michigan.

In accordance with what I understand to be your wish April 12th, 1906.

I shall understand the date of your appointment to be July 1st, 1906. Of course this makes little difference; it merely anticipates the year's vacation.

Professor A. C. McLaughlin, Ann Arbor, Mich.

I may say that administrative work is like that of the housekeeper. It never ends; whereas the work of instruction is like the garden, with seasons of rest and the humid day.

I speak advisedly because I have long realized in my own experience that the housekeeper must be in the housekeeper's way, yet get the results of her work. I have been impatient to use the broom, and have been as much disappointed in the housekeeper as I have been in the gardener, who has been too much in the garden.

What I tried to point out was that it is impracticable for the Board of Trustees to take any action on the subject to which you refer. The special thing to which you call attention is a detail of a general subject on which the Board has not acted at all. Moreover, we do not know what relation the Carnegie Foundation may have to our whole matter. Under these circumstances as I have said it is impracticable, I think, for the Board to act. Now I assure you personally that whatever is done with the rest of us will be done with you; that you will be under no disadvantage whatever by coming here at this time. In other words, if the system is adopted based on term of service as a full professor, of course your term of service will be reckoned from the date of
April 15th, 1926

Dr. H. C. Moulton

My dear Mr. Morgan:

Your letter of the 15th inst.

ought to have been answered long since. Now, at the

from your recent letter reminding me of it.

What I tried to point out was that it is important

for the Board of Trustees to take an active part in the

movement to whip you into the

Board of Trustees at a point of a General subject at

which the Board has not much of its

Monticello, we go

not how much relation the Carnegie Foundation

have to our whole matter. Under these circumstances

as I said it is important, I think, for the Board to

not, nor I assume you personally, that whatever it has

after the letter of mine will be gone with you, that you will

bear in mind that there is a matter of importance and

this time. In other words, it is the subject to which

bear no form of reference as a full proposition of course.
In accordance with what I understand to be your wish
I shall understand the date of your appointment to be
July 1st, 1906. Of course this makes little difference;
it merely anticipates the year's vacation.

I may say that administrative work is like that
of the housekeeper—it never ends; whereas the work of
instruction may have a beginning, middle and an end.
I speak advisedly because I have long realized in my
own case that I am very much like the housekeeper, my
work consisting in being obliged to use the broom, and
especially being obliged to use it at all manner of
unforeseen times.

I note what you say about the library and the matter
will be turned over to Terry accordingly. At the same
time if you feel any serious hesitation in the matter,
I should not hesitate in your plans to have the whole
thing held up until you have time to pass on it. I am
reluctant to have so large an inroad made on the special
gift unless you are thoroughly satisfied that it is a wise
ting to do. I confess that personally I was a little
in doubt about it.

Very truly yours,

H. F. Judson
I note that you can now report the latest news and events in your area.

I hope that you will be able to attend our meetings and events regularly.

I wanted to let you know that I will be away from the office for a few days next week.

I look forward to hearing from you soon.

Very best wishes.

[Signature]

If you have any further questions or concerns, please feel free to contact me at your earliest convenience.

Thank you for your understanding and cooperation.

[Date]
April 10, 1906

Dear Mr. Judson,

Chairman of the Board,

May I ask you to state whether or not you have received any request from the retiring allowance matter?

Without any further information, I have not been able to determine what action we should take. I was informed that you would be able to assist us in this matter, as you said it was possible to give us some information on the matter. I do not know whether it is now possible to ask that the statement made very definitely to me be repeated—

That if the system is adopted, it is our intention to retire from the duties of the retiring professor here.

As to the time of assuming the position, you must take care to provide for such action. I am sure that the arrangement will be satisfactory to all parties. I am sure that it is to the interest of everyone to have a clear understanding of the situation. I am sure that it is to the interest of everyone to have a clear understanding of the situation.
To take hold them. If so, I shall be glad to do so.

Sincerely yours,

[Signature]
if you prefer, otherwise they may be in subsequent
years at your discretion.

I am greatly pleased that the whole thing is
settled and I trust and believe that you will be
with us will be increasingly satisfactory to yourself
as I know it will be to us.

With cordial regards,

Yours,

April 20th, 1908.

Professor A. C. McLoughlin,
Ann Arbor, Mich.

H. P. Judson

My dear Mr. McLoughlin:

You will receive from the
Secretary of the Board of Trustees an official
announcement of your appointment. The announcement
will contain simply a statement of the appointment on
the date which it takes effect and of the salary. I
write now to make an additional official statement
to the following purport:

1) Your children are to have their tuition in
the Elementary School and in the Union School High School
up to the time of completing their preparation for
college.

2) During two years it would be expected that
you would be in residence two quarters instead of three
without diminution of salary. It is understood that these
two years would be the first two years of your service
You will receive from the
Secretary of the Board of Trustees an official
announcement of your appointment. The announcement
will contain simply a statement of the appointment on
the date when it takes effect and of the salary.
I write you to make an additional official statement
in the following words:

If you desire to have your attention in
the Personnel Board and in the Personnel Office
and to the time of completing your preparation for
college.

(1) During two years it may be expected that
you will go in business or some other field of
interest of your own choice.
(2) It is important that these
two years will be spent in the two years of your service
if you prefer, otherwise they may be in subsequent years at your discretion.

I am greatly pleased that the whole thing is settled and I trust and believe that your life and work with us will be increasingly satisfactory to yourself as I know it will be to us.

With cordial regards,

Yours,

H. P. Judson
If you prefer, otherwise, you may go to an engagement
based on your discretion.

I am greatly pleased that the whole thing is
settled and I trust and believe that your life and work
will with me will be interestingly satisfactory to yourself
as I know it will be to me.

With constant regards

Yours

H. [illegible]

If you will see this letter

You will receive from the

concerning all the forms of transfer an application
for the approval of your opinion on the announcement or your suggestion on the effect of the introduction on
my welfare and the subject of the approval of the matter,

I am quite eager to take effect and to the necessary

with the hope of making an additional allusion to the

for the following purpose:

If you will have me to bear your lotter in

the following section and in the accompanying notice

and to the care of our friends, when circumstances to

call upon

[a note is torn off but the last sentence reads:

you have no arrangement on your need of your services]
September 3, 1902

My dear Mr. McLaughlin:

Yours of the 1st inst. at hand. I can not recall that Schuyler Terry ever came to me on the matter of going abroad. We have no travelling fellowships and cannot undertake to extend our resident fellowships to that purpose. Mr. Skall is in New Hampshire and Miss Carter is out of the city too. Perhaps it would be best for you as Head of the Department to inform Schuyler as to the situation. Of course we have no objection to his going abroad for a short time if he wishes, but his stipend is conditioned on his doing resident work here.

I hope that your esteemed brother-in-law is not going to yield so far to an aberration of the intellect as seriously to consider a college presidency.

Cordially yours,

Mr. A. C. McLaughlin,
Ann Arbor, Michigan.

H. P. Judson
September 5, 1908

Dear Mr. McLaughlin:

Yours of the 3d inst. at hand. Go ahead with the arrangements with Beazely and with Morse Stephens. I will see that the financial arrangements are properly made. I have no doubt that Schuyler Terry will come to see me on this matter, and will try to see that matters are arranged as best they can be. The thing I want to avoid of course is the precedent, because once you allow a thing of this sort there is no end to it.

Cordially yours,

H. P. Judson

Mr. A. C. McLaughlin,
Ann Arbor, Michigan.
September 2, 1908

Dear Mr. Melancthon:

Home of the 35 foot at hand. Go ahead with the arrangements with Professor and with more speed. I will see that the financial arrangements are properly made. I have no doubt that Professor Terry will come to see me on this matter.

The thing I want to watch of course is the placement, because once you allow a slip at this stage there is no end to it.

Gradually home.

H.P. [illegible]
September 9, 1908

My dear Mr. McLaughlin:

Yours of the 6th inst. enclosing Schuyler Terry's letter was duly received. I have looked into the matter and find that he is quite correct. How it came about I am a little puzzled to say, but somehow our machinery failed to work at the right place and so the thing slipped through. Of course it will have to go as it is now, and no blame rests anywhere but on the machinery here. I am sorry to have bothered you with it.

Very truly yours,

H. P. Judson

Professor A. C. McLaughlin,
Ann Arbor, Michigan.
My dear Mr. McLennan,

I hope this note finds you well.

I have been thinking a lot about our last meeting and wanted to write you a letter to discuss some of the points we touched upon.

With regards to the issue of the silver flasks, I believe we have reached a decision. I am happy to say that we will proceed as planned.

Thank you for your patience and understanding in this matter.

Yours sincerely,

H. J. Jones
February 20, 1909

Dear Mr. McLaughlin:—

Yours of the 19th inst. at hand. Mr. Judd will be here during the first two weeks in April and this whole matter can then be arranged without difficulty. Of course we shall try to make no arrangement with Mr. Jernigan that is not satisfactory to all concerned. I note your suggestion as to the books for southern history, and I have little doubt that that amount can be obtained. At the same time I cannot be sure until some time late in April, when we know how we are coming out at the close of the present fiscal year. The queries as to Mr. Warren and Mr. Schevill were answered this morning.

Very truly yours,

H. P. Judson

Mr. A. C. McLaughlin,
The University of Chicago.
Dear Mr. Maxwell:

Your offer of the 15th at Paris and one at London will be very welcome the latter two weeks in April and May. We have learned very much of the danger of Argentina. I hope Mr. Maxwell will not undertake any engagement with Mr. Jowett that is not satisfactory to all concerned. I note your suggestion as to the purchase of a country property, and I have little doubt that the amount can be obtained. At the same time I cannot do what might some time later in April, when we know how we are coming out of the crisis.

The President's next year the proceeds from the mint are to be used. And will the University of Chicago.

Very truly yours,

H. P. Jackson
August 2, 1910

Dear Mr. McLaughlin:-

Yours of the 17th of June reached me yesterday. I don't quite understand the mental processes of the clerk who thought that it ought to be delivered into my hands by her personally. However, there are some inexplicable things in this world of ours. I wish we had the fund to buy the library, and if I can find somebody who will be willing to give us the rather large amount involved of course the way will be clear.

Trusting that you are enjoying your vacation, I am,

Very truly yours,

H. P. Judson

Professor A. C. McLaughlin,
Ann Arbor, Michigan.
August 2, 1910

Dear Mr. Meisgalper:

The return of the 17th of June by express was satisfactory. The results of the work performed were not quite as I expected. I have time to be gratifying into my plans as yet. However, I have some important points to bring to mind at once. I wish to pay the ship to pay the doctor, and it can also somebody who will be willing to give us the letter that amounts to our telephone. I cannot give you the date next month anywhere. I will give a day next month. I will try another.

Very truly yours,

H.R. James
December 23, 1910

My dear Mr. McLaughlin:

Yours of the 22d inst. received. I am much interested in the proposition you make, and if as you indicate the time in question is not immediately pressing I shall be glad to cooperate by providing the articles suggested. I should be glad if I could be shown a text of articles having bearing on those which you wish me to contribute.

Very truly yours,

H. P. Judson

Mr. A. C. McLaughlin,
The University of Chicago.
December 25, 1970

My dear Mr. Molony:

I have just received a copy of the book you sent, and I am very interested in the ideas you present. I think it is a timely topic to be discussed, and I agree with your suggestions. I hope to speak on it soon.

If you have a copy of another book, I would be interested to read it.

Very truly yours,

H.P. Jackson

Mr. C. Moloney
The University of Chicago
February 20, 1911

Dear Mr. McLaughlin:-

I am enclosing a letter from Mr. Gates which will explain itself. Will you kindly make a suggestion, and return the letter to me so that I can answer it?

With cordial regards, I am,

Very truly yours,

H. P. Judson

Mr. A. G. McLaughlin,
The University of Chicago.
Dear Mr. Wellman:

I am enclosing a letter from Mr. Gates which will explain briefly why I am not able in the interests of the University, to meet the request you have made.

With our mutual interest in mind.

Very truly yours,

H. J. Judson
March 8, 1911

My dear Mr. McLaughlin:-

Your favor of the 7th inst. received.

I had laid away this letter on the "Cyclopaedia" matter among my other material of the kind, as I am not immediately engaged on the task. I must own up that I had totally forgotten it. It would not have remained forgotten, as it was in the proper file for attention at the proper time. I shall expect to produce the material on the date required.

Cordially yours,

H. P. Judson

Mr. A. C. McLaughlin,
The University of Chicago.
April 1, 1911

Dear Mr. McLaughlin:

Sometime at your convenience I want to speak to you about a gentleman who has a very large ambition with regard to the doctorate of philosophy in your department.

Very truly yours,

H. P. Judson

Mr. A. C. McLaughlin,
The University of Chicago.
Chicago, November 20, 1911

Dear Mr. McLaughlin:

I am sending you a letter which will explain itself. The young man is somewhat unduly excited, and of course writes from a depth of ignorance which it would require a plummet to fathom.

Very truly yours,

U. P. Judson

MR. A. C. McLaughlin,
The University of Chicago.
Emancipation is a struggle. The struggle is not easy. It requires a great deal of patience and determination. It is a fight against oppression and injustice. We must continue to fight for our freedom and our rights.

Yours sincerely,
[Signature]

Date: [Insert Date]
President Harry P. Judson, A.M.
Chicago, Ill.

Dear Sir: I am bringing out a book in which I advance a new argument in American history. I write in the hope that you may be moved to comment on it or else hand it to a member of your faculty. Among those that have done so already are: Andrew D. White, Cornell University; prof. E. D. Fite, Yale; prof. A. P. Hart, Harvard; ambassador Bryce of Great Britain, & others.

My argument is that the government of the United States as formed under the constitution was a government by agreement of states. That is to say the states agreed to accept it. I care not how this was done. They may have acted as sovereigns or the people of the states may have acted for them. States rights & state sovereignty sprang up at once as a result of this action & soon became a menace.

John Adams & Thomas Jefferson hit on the idea of government by party instead. Andrew Jackson perfected this idea when in 1832 he accepted a re-nomination from a party assembled in national convention for the first time. This freed the government & state rights became obsolete. It also popularized the federal system which had already been nationalized by John Marshall. The government of the United States today is a government by party.

I also hold that Andrew Jackson was the greatest statesman politician the nation has produced.

This argument excites so much attention in high quarters I can only wonder nobody has advanced it before. I am sending it to colleges & universities in the east, south, west & in middle states. I would be pleased to hear from your university about it.

Thanking you in advance for favor, Respectfully,

W. N. Freeman
Cornell '84.
Dec. 9, 1914.

President Harry Pratt Judson,
The University of Chicago.

My dear President:

I am sending with this a rough draft of a communication which Mr. McLaughlin might use with such restatement as will express what he desires. I think such a letter, as succinct as possible, stating the purpose of the gift and the acceptance of the gift by the Board, would be as satisfactory a form as any.

Yours very truly,

Walter Reed Penn.

Enc. Dear Mr. McLaughlin,

Does this meet your views?

F.P. Jordan.
In care March


President Dutch Kress, Junior

 leather (of student)

My dear Professor:

I am sending with this a long article of a

communication upon the growth of the student's mind. I think that a

statement of all experience may be best, but I trust that the

reader, no matter how positive, will get the benefit of the

experience of one who has done many a thing.

Yours very truly,

[Signature]
December 9, 1914.

The Board of Trustees,
The University of Chicago.

Gentlemen:

I have placed in the hands of President Judson the sum of $1,000.00 which Mrs. McLaughlin and myself desire to give to The University of Chicago to found a prize in memory of our son, David Blair McLaughlin. I should like to have it understood that announcement should appear in the Annual Register, or whatever publication shall contain announcements concerning prizes and scholarships in the Schools and Colleges of Arts, Literature and Science, such prize to be known as the "David Blair McLaughlin Prize," established in memory of David Blair McLaughlin, 1895-1914, a student in the College of the class of 1916, the prize to consist of approximately the income of the gift for the preceding year, preferably making the prize $50.00 per year to whatever extent that should be practicable, the prize to be awarded to a student for having credit for not more than two years of college work, who has shown special skill and sense of form in the writing of English prose, the prize to be awarded by the Department of English, basing its decision either upon the result of a special competition or upon greater work done by the student in some course regularly offered by the Department, to give the student practice and training in the writing of English prose.

I think there will be no difficulty about any of
I have always in the habit of receiving the physician's and pharmacist's advice to take the utmost caution on becoming so sick as to require a consultation. I should like to know if this medicine can be obtained at the hospital pharmacy.

It is necessary to be well informed on the subject of the patient's condition and the recent history of his illness. The physician's advice should be followed carefully and the patient's fluids should be taken as prescribed.

I have been told that the medicine should be taken every two hours and that it should be given in small doses. I would be grateful if you could provide me with more detailed instructions on how to administer it correctly.

I would also appreciate it if you could recommend any additional measures that could be taken to aid in the patient's recovery.

Thank you for your time and assistance in this matter.
The B. of T. #2.

these stipulations and we desire that the Board shall have necessary discretion in the matter. May I add that I think that any prize of this character has more value to the University if the award is accompanied by some publicity? We have in mind the memory of our son and the hope of doing something to stimulate good work and interest, and that is minimized if awards are almost secret or allowed to become merely commercial in aspect.

Respectfully yours,
May 30, 1914

Dear Dean Jude:  

I thought I should write you about a recent action of Mr. Andrew which sends me with much elucidation as I have received in the meantime. I think it might also be said that the figure is to be $50 or even the interest amount, to $50, otherwise the interest of the interest at more than $50, the balance will be added to the principal. Since the principal amounts the sum of $18,000, the total interest may be exacted.

Yours truly,

[Signature]