RECOMMENDATIONS TO THE BOARD OF TRUSTEES WITH REFERENCE TO THE MEDICAL AND HOSPITAL SERVICE OF THE UNIVERSITY.

I. That the examining physician be given an office in one of the buildings of the University where any student can receive consultation at any fixed hour.

(MEM. Many students allow themselves to go on with their work when they should not do so. They neglect to seek medical advice because they cannot afford to do so. By the plan suggested above, students could be seen in time and put on the right track before they are in condition to give up the work entirely. This plan has been adopted at Harvard and has been found to work most advantageously).

II. That medicines needed in any case be furnished to students at cost.

(MEM. A comparatively small appropriation would be needed for this purpose and it would be self-sustaining after the first cost.)

III. That reports of sickness in dormitories be made out on blanks by the heads of houses and left at the physicians office each day, so that an investigation can be made at once as to whether a physician is in attendance, the nature of the illness, whether contagious or not, and that immediate isolation or removal of the patient be made.

IV. That an accurate record of all medical work among the students be made and submitted to the President every month.

V. That a cottage in proximity to the University be rented for hospital purposes and a housekeeper and nurse placed in it,—the hospital to furnish accommodations for four beds; or that arrangements be made with
Recommendations to the Board of Trustees with Reference to the Medical and Hospital Services of the University

I. That the examining physicians be given an office in one of the buildings of the University where any student can receive consultation of any kind.

II. That students needing in any case be furnished with

A. A comprehensive mail supplication with all the

III. That reports of attendance at concerts be made out on

IV. That an accurate record of all medical work since

V. That a college in proximity to the University be

For your consideration:
some housekeeper in the vicinity of The University to place at the disposal of The University for one hundred or one hundred and fifty dollars a year two rooms when it should be found necessary to send a patient.

RECOMMENDATIONS FOR THE BOARD OF TRUSTEES.

That Roy Miller be appointed for the year beginning July 1st at a salary of $1200, of which $500 should be charged to the Correspondence Secretaryship and $700 distributed between the three divisions as follows: Lecture Study Division $300, Class Study Division $200, and Correspondence Study Division $200.

That W. A. Payne be appointed Secretary of the Lecture Study Division at a salary of $1000.

That an additional stenographer be employed at an expense of $500.

That J. G. Brooks be appointed to lecture for six weeks at a compensation of $600.
Some housekeeper to the activity of the University to place at the disposal of the University for one

number at one hundred and fifty gallons a year

two rooms where it might be found necessary to send

a ballet.

RECOMMENDATIONS FOR THE BOARD OF TRUSTEES

That two millers be appointed for the year beginning

July first at a salary of $1,200, to which $600 would be charged

to the correspondence-secrcetaryship and $400 appropriated,

between the three divisions as follows: because such divisions were $600, close such division $600, and correspondence

such division $600.

That W.A. Young of a salary of $1,000

such division at a salary of $1,000

that an additional secretary be employed at an expense

of $600.

That 6. Brock be appointed to receive for six weeks

at a compensation of $600.
Oct. 3rd, 1901.

Dr. James Hovins Hyde,
Rush Medical College.

My dear Dr. Hyde:

I am sure that Woodrow Wilson would be one of the best men we could possibly get. Let us try to get him.

Yours very truly,
Oct. 3rd, 1901

Dr. James Marvin Hoge
Rush Medical College

My dear Dr. Hoge:
I am sure that Woodrow Wilson would be one of the finest men we could possess if he were in any to get him.

Yours very truly,

[Signature]
Chicago Oct. 1st, 1901.

Pres. W. R. Harper,
University of Chicago.

My dear Mr. President;

It has occurred to me to ask you whether you would be willing to have me write Prof. Woodrow Wilson of Princeton University, with the request that he be our orator for commencement exercises in June.

I wish to say to you, in as much as you were not present on that occasion, that the oration delivered last Spring by Prof. Richard Burton of the University of Minnesota, was counted by our faculty to be one of the best to which we have listened.

Very truly yours,

James Nevins Hyde.
Mr. President:

I feel honored to come to see you as you have requested to meet with me. I have the pleasure to inform you of the forthcoming paper by Professor Woodrow Wilson on "The University of Convenience" which I am pleased to present.

I wish to thank you for your interest in my work. I am honored to be present at the University of Convenience, and I am grateful for your readiness to support me at this point in time.

Very truly yours,

James Henry Hayes
Boston, July 7th, 1903.

My dear Dr. Goodspeed:—

I am sending you copy of letter mailed to Dr. Billings. This explains the whole situation. The New York friends absolutely insist on my going to-morrow and so I go. As the letter will show, my mind is easy. I know that this thing is coming out. It is, however, quite certain that if pressed to a decision now, they would shrink. The case is exactly parallel with the proposition of a year ago Time, as you know, is a great healer of differences. Let time do its work.

Meanwhile, goodbye. Hoping that you will get a good month's rest, and that everything goes well, I remain

Yours very sincerely,

N.B. Was delighted to hear that MacLean was better.
My dear Mr. Goodeve:

I am enclosing you copy of letter I sent to Mr. Pittings. This explains the whole situation.

The New York Tribune specifically stated on my going to-morrow I and so I go. As the letter will show, my mind is easy. I know that this phase is coming out. It is, however, quite certain that if pressed to a decision now, they would shrink the case to exactly parallel with the proposition of a year ago.

Time as you know, is great healer of differences. Let time do its work.

Hoping that you will rest a good month's rest, and that every thing goes well. I remain your very sincerely,

N.P.
MEMORANDUM TO PRESIDENT BURTON

(January 16, 1924)

Your Committee, consisting of Dr. McLean, Professor Jordan, and myself, recommends the following changes in the Statutes of the University, issue of November, 1923, in order to incorporate the new work in Medicine as part of the work of the Ogden Graduate School of Science.

The intent of the proposed amendments is:

1) To change the membership of the Board of Medical Affairs, and to make it the correlating body for the two medical schools.

2) To establish a School of Medicine within, and subject to the jurisdiction of the Ogden Graduate School of Science.

3) To place the jurisdiction in matters concerning the School of Medicine in the Faculty of the School of Medicine. The Dean of the Ogden Graduate School of Science will also be Dean of the School of Medicine, but will be assisted in medical affairs by a Dean of Medical Students.

4) To establish the University Hospitals as a sub-division in the University.

5) To establish a Board of Hospitals.

6) To define the status of the Medical Director of Hospitals.

7) To establish the Faculty of the Rush Post-Graduate School of Medicine.

Henry L. Gale
MEMORANDUM TO PRESIDENT BURTON

January 16, 1954

Your committee, consisting of Dr. Wolfen, Professor Johnson, and

nowhere recommends the following changes in the structure of the University

issues of November, 1952, in order to incorporate the new work in Medicine

as part of the work of the School of Graduate Science and to make

The intent of the proposed reorganization is:

1) To change the membership of the Board of Medical Affairs and to make

the personnel of the two medical schools

3) To establish a School of Medicine within, and subject to, the Juris-

actions of the Ogen Graduate School of Science.

5) To place the administration in matters concerning the School of Medicine

in the hands of the Dean of the School of Medicine. The Dean of the Ogen Graduate

School of Science will also be Dean of the School of Medicine, and will

be associated in medical affairs with a Dean of Medical Education.

7) To establish the University Hospital as a division of the University.

8) To establish a Board of Trustees.

(To obtain the services of the Head of the School of Medicine.

9) To establish the Faculty of the Head of the Graduate School of Medicine.
SUGGESTED CHANGES IN THE STATUTES OF THE UNIVERSITY.

Page 1

1. The University includes four Divisions: the Schools and Colleges; the University Extension; the University Libraries, Laboratories, Museums, and Hospitals; the University Press.

2. a) The Divinity School, the Graduate School of Arts and Literature; the Ogden Graduate School of Science, the Schools of Medicine, including the Graduate Schools of Medicine, organized as part of the Ogden Graduate School of Science, the School of Education, the Law School, the School of Commerce and Administration, the Graduate School of Social Service Administration, the Rush Post-Graduate School of Medicine.

4. The University Libraries, Laboratories, Museums, and Hospitals include the General Library and all departmental libraries, the Laboratories of the University, the General Museum and all special museums, Hospitals, Dispensaries, and Nurses' Homes of the University.

6. (New) The University Hospitals include the Albert Merritt Billings Memorial Hospital, the Epstein Dispensary, the Nurses' Home, and all other hospital units in the University.

10. (Old 9) Deans. -- The Dean of Faculties co-operates with the President in matters pertaining to the educational administration of the University. The Graduate School of Arts and Literature, the Ogden Graduate School of Science, the Colleges of Arts, Literature and Science, the Divinity School, the Law School, the School of Education, the School of Commerce and Administration, the University College, and the Rush Post-Graduate School of Medicine, have each at least one Dean. There is also a Dean of Women, and there is in the Ogden Graduate School of Science a Dean of Medical Students. Each Dean supervises in general the administration in his school or college, under the direction of the President, meeting personally the students and advising with them as to their courses of study.

11. (Old 10) Directors. -- The University Libraries, the Laboratories, the Museums, the School of Education, the Observatory, and the Department of Physical Culture and Athletics are each under the general charge of a Director. The University Hospitals are under the general charge of a Medical Director.

Page 4.

ARTICLE I

The University Ruling Bodies.

The University Ruling Bodies shall consist of:

The University Senate
The General Administrative Board.
The Faculty of the Graduate School of Arts and Literature.
The Faculty of the Ogden Graduate School of Science.
The Faculty of the Divinity School.
The Faculty of the Law School.
The Faculty of the School of Commerce and Administration
Page 4, Article I (The University Ruling Bodies) continued.

The Faculty of the Graduate School of Social Service Administration.
The Faculty of the Graduate School of Medicine of the Ogden Graduate School of Science.
The Faculty of the Rush Post-Graduate School of Medicine.
The Faculty of the Colleges of Arts, Literature, and Science.
The Faculty of the College of Education.
The University Boards.
The University Commissions.

Page 8.

ARTICLE V.

The Faculties of the Graduate School of Arts and Literature, of the Ogden Graduate School of Science, and of the Graduate School of Medicine.

Section I. Constitution.--The Faculties of the Graduate School shall consist of:

a) The President.
b) The Dean of Faculties.
c) The Dean of the Graduate School of Arts and Literature, the Dean of the Ogden Graduate School of Science, the Dean of Medical Students, the Dean of Women, and the Examiner of Colleges.
d) ........................................
e) ........................................
f) ........................................

Section 2. Jurisdiction and Powers.--The Graduate Faculties shall have control of the work in the Graduate Schools and of recommending candidates for the degrees of A.M., S.M., M.D., and Ph.D., with the jurisdiction and powers defined in Art. II, secs. 2 and 3. Unless special meetings are separately called, the Graduate Faculties meet and act together as a single body.

Section 3. The Separate Graduate Faculties.--

a) The President, the Dean of Faculties, the Dean of the Graduate School of Arts and Literature, and members of the Graduate Faculties constituted as in sec. 1, above, substantially half of whose work is in the Graduate School of Arts and Literature, shall be members of the Faculty of that School. The President, the Dean of Faculties, the Dean of the Ogden Graduate School of Science, the Dean of Medical Students, and members of the Graduate Faculties substantially half of whose work is in the Ogden Graduate School of Science, shall be members of the Faculty of that School.

b) ........................................

c) The President, the Dean of Faculties, the Dean of the Ogden Graduate School of Science, the Dean of Medical Students, the Medical Director of the University Hospitals, and members of the Faculty of the Ogden Graduate School of Science, substantially half of whose work is in the Graduate School of Medicine, shall be members of the Faculty of that School. The President may appoint a Vice-Chairman of this body.

d) Upon the call of the President or the Dean of the Ogden Graduate School of Science, the Faculty of the School of Medicine may meet separately to take action concerning those matters mentioned in Sec. 2 above, that affect its own school. Whenever such separate action is inconsistent with any action of the Faculty of the Ogden Graduate School of Science, or of the Graduate Faculties meeting together, it shall not become effective until approved by those Faculties in joint meeting, or by the Senate.
ARTICLE XII. (New)

The Faculty of the Rush Post-Graduate School of Medicine.

(To be written)

ARTICLE XIII. (Old XII)

THE UNIVERSITY BOARDS.

Section 1. List of Boards. — To advise as to work connected with the publications of the University Press, and to direct and control student organizations, publications, and exhibitions, the admission of students, the work of the Department of Physical Culture and Athletics, the management of libraries, laboratories, museums, and hospitals, media and affairs, religious activities, student employment, and the recommendation of teachers, there shall be the following University Boards:

The Board of University Publications
The Board of Student Organizations, Publications and Exhibitions
The Board of Admissions
The Board of Physical Culture and Athletics.
The Board of Libraries
The Board of Laboratories.
The Board of Museums.
The Board of Hospitals
The Board of Medical Affairs
The Board of the Christian Union
The Board of Student Employment
The Board of Recommendations

Page 15.

j) The Dean of the Ogden Graduate School of Science, the Dean of Medical Students, the Medical Director of Hospitals, the Dean of the Graduate School of Social Service Administration are ex-officio members of the Board of Hospitals.

Old j) All persons giving medical instruction who are above the rank of assistant and are appointed for more than one year are ex-officio members of the Board of Medical Affairs.

k) The Dean of the Ogden Graduate School of Science, the Dean of Medical Students, The Dean of the Rush Post-Graduate School of Medicine, and the Medical Director of Hospitals are ex-officio members of the Board of Medical Affairs.

Page 16.

ARTICLE XIV (Old XIII)

THE UNIVERSITY COMmissions

Section 1. The University Commissions shall include commissions for the following departments or groups of the University.

a) The Law School
b) The Graduate School of Medicine of the Ogden Graduate School of Science.
c) The Rush Post-Graduate School of Medicine.
ARTICLE XII

THE UNIVERSITY BOARDS

The Board of University Publications
The Board of Student Organizations, Publications, and Expositions
The Board of Physical Culture and Athletics
The Board of Libraries
The Board of Laboratories
The Board of Museums
The Board of Special Libraries
The Board of the Student Union
The Board of Student Employment
The Board of Recognition

ARTICLE XIII (NEW)

THE UNIVERSITY COMMISSION

Section I. The University Commission shall function for the following departments on the University:
(a) The Law School
(b) The Graduate School of Education
(c) The Graduate College School of Science

APPENDIX

The Board of University Publications
The Board of Student Organizations, Publications, and Expositions
The Board of Physical Culture and Athletics
The Board of Libraries
The Board of Laboratories
The Board of Museums
The Board of Special Libraries
The Board of the Student Union
The Board of Student Employment
The Board of Recognition
Note.--On the Commission for the Rush Post-Graduate School of Medicine, two alumni of Rush Medical College shall be elected by the Rush Medical College Alumni Association and two shall be appointed by the President of the Board of Trustees upon recommendation of the President of the University.

Page 31

24. Degrees.--The Degrees of Bachelor of Arts, Bachelor of Philosophy, Bachelor of Science, Bachelor of Arts in Education, Bachelor of Philosophy in Education, Bachelor of Science in Education, Master of Arts, Master of Science, Master of Arts in Social Service Administration, Doctor of Philosophy, Bachelor of Theology, Bachelor of Divinity, Bachelor of Laws, Doctor of Music, Doctor of Medicine, Doctor of Law (J.D.) are conferred upon the recommendation of the several Faculties..........................
January 19, 1924.

My dear Mr. Tufts:

I hand you herewith the report of the Committee on Amendments of Statutes in reference to Medical Affairs.

May I request that you
a) Consider these proposals yourself
b) Call a meeting of the Senate Committee on Medical Affairs, and ask them to discuss.
  c) If this body proposes any important changes, please forward the document and their suggestions to me.
  d) If not, submit the document to the Board of Medical Affairs.
  e) To the Ogden Graduate Faculty.
  f) Delay presentation to Senate till after my return.
  g) Omit any of the above that seems to you unnecessary.

Very truly yours,

Mr. James H. Tufts,
The University of Chicago.

[Signature]

EDB:CB