CROSS REFERENCE SHEET

Name or Subject: R. G. Moulton

Regarding

Date

File No.

SEE

Name or Subject

See Literature and English

See Harper 1902

See Early Appointments

File cross reference form under name or subject at top of the sheet and by the latest date of papers. Describe matter for identification purposes. The papers, themselves should be filed under name or subject after "SEE."
Dear President Starker,

There is one matter on which I should like to talk with you: only we are both so busy that it is difficult to meet. And matters already taken up too much of your time this quarter.

The more I think about it, the more I feel the importance of Mr. Paul Lea's visit to England. Not only do I want the position of Chicago emphasized — for I claim a leadership — but I am equally anxious for the direct or of our division to have the fullest possible experience of English work. I do not know
how wide may be the commission which you may have given Mr. Butler; but I would suggest that it should extend much beyond the Congress. In particular, think arrangements should be made to enable him to thoroughly study the Summer Meetings of Oxford and Edinburgh. Have said to you before, Mr. Butler, the last seems to me the most original movement in the new revolution of education that has occurred, besides the personal importance of Patrick Geddes himself; it is always possible at these gatherings to come in contact with the leaders of French modern education, a thing which few know about or understand. If there were no Congress, I should myself think it worth while to send our director to study the Edinburgh ideas; it is of course easier for me to take advantage of this visit, even if it has to be considerably lengthened. Should it have to be considerably lengthened, I should like you (if you agree with me) to take action like you (if you agree with me) to take action in this matter, rather than merely leave it in Mr. Butler's hands, in order that he may in some way feel with these gatherings, as an accredited representative, and so put Chicago before them as well as learn their ideas. The nearing of Mr. Butler's departure will excuse this hastily written note.

Since I am
R.H. Moulton
President: Harker

My Dear Sir,

I have pleasure in notifying to yourself, as I have already done to the Secretary of the University, my acceptance of the appointment as Professor in the Department of English Literature on the terms received in your letter. I await with interest your further communication on the details.

Yours sincerely,

R.G. Moulton
The Regents of the University of Chicago
5750 S. University Ave.
Chicago: 1 Feb. 3

Dear President Harlow:

I may as well give you in substance what I said in the letter which comes.

I wish you to know at once that Mr. Moulton's offer of his services has miscarried.

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April was close upon $6,000. You will under-
stand that I am not thinking of the sum you have-
named as a professional salary. I have in ad-
dition to the work of a professor public lecturing
in addition to the work of a professor public lecturing
to offer of a kind directly remunerative to the
university, and I should be quite willing to
undertake such work at a distance as you
have now planned for Philadelphia. I have
thought that in addition to what might be
proper for a professional salary the university
might be able to make me a further stipend
as a lecturer.

What you said about the financial position
of the university just now, and I do not now
lay stress upon making the sum I have named
from the first, provided only I could be assured
that it later on. The main considerations in a
case like mine is provision for the future.

As to the rest, I said that the scheme you
stretched to me has deeply impressed me because,
while my object for many years has been to
see established a chain of literature in English,
I had not myself thought of the possibility of
separating it from the English group. If you
feel able to take that step it will be an im-
measure force in the direction of putting the
new departure before the educational world.

I feel quite able to work the department my-
self with the aid of such courses as would
naturally be contributed from other departments—Greek giving Greek literature in English, Romance French or Spanish literature in English, all of which have a place for in my ideal scheme. I am prepared to sketch this to you when you are ready for it—tomorrow, for example.

One point more. The proposal as you have put it seems to me so important, and the time so opportune—for the idea in a floating way is before several educational bodies, and though I as an individual may not care about priority one must give account to that in thinking of the university—that I am prepared to abandon (that is, forthwith) my projected Bible work in order to give full attention to organising the new department. I propose that you should release me from my work here in the spring quarter (with proper financial adjustment): I would go from Phila. straight to Inland, and return in time to take a single week at the end of the Chautauqua season. I calculate that this would give me three months in Inland, and I need it to get fitted in bibliography of my subject. Sincerely yours

R.G. Moulton
Dear President Harper,

The sort of objections which you tell me have been made to my treatment of "Faust" are not new to me: I have heard similar comments from persons who have been attending my lectures, and in several cases have known the objectors — both Germans and English — come round to my view. I should explain that I see a great distinction between the care of the first and the second part of "Faust": the accepted interpretations of the poem, however sound as to the second part (which I do not touch in my lectures) seem to me unsatisfactory as to the first part. It is one of my fixed intentions to write on the whole poem; but I have works on hand which have a prior claim as regards time. There is, however, some force in the suggestion that one ought
not, as representing a university, to put forward unorthodox views before one has justified them before the world of scholarship. I thought I had sufficiently met this objection by making clear, both in the syllabus and in the lectures, that I was only professing to expound Auster's interpretation of Faust, not the original. This Auster being, not a translation, but a free version with occasionally original passages interpolated, passages in my judgment of high intrinsic value.

But if this has been misinterpreted I am not anxious to press the subject, and can keep back the Faust course until I have given to the public my reasons for my views.

Sincerely Yours

R.H. Moulton
Dear President Harper,

Further consideration confirms my feeling that it would be better to let the question of my entering the University in the Department of Literature in English stand over for a year. When you proposed this to me first, I was much less active than I am now. Life work, I think, is to establish that idea of literature in English. I have a feeling that everybody was as anxious about it as myself, and that I ought not to let a private project, such as my book on the Bible, stand in the way of this. It seems to me the best way to give embodiment to the great idea. But further discussion leads me to realize that the establishment of such a Department runs so counter to many received ideas that it will need careful
consideration: and I should be in a better position to give this if I had other burdens off my mind. In any such case I doubt the fact that I am pledged by public utterance to do the Bible work this year, or that I already have enquiries about it, becomes of weight.

I propose to come to you next season from January to June. I should be willing to accept the same terms as for this year, but perhaps it would be better (as you suggested) to let me take my Extension lectures as professional, and make (through the department) my own terms. The other work done in the university itself would not constitute a large item, and I could be remunerated on the scale of other instructors.

Chartaequia is more difficult. I should not mind remaining in this country, travelling doing my Bible work so as to take the beginning of this. But, Mr. Vincent says that is filled up to the third week of July is the earliest available. I should have thought that in Drummond, Seaman or you would have attractions enough for me not to be missed: still, if you think it important I can remain on. How what transpired lately, the subject has better not be Faust: I should prefer the Bible but if that will not do I must take some general subject.

Sincerely,

R.H. Moultou
The Beatrice
57th St. \& Madison Av.
Chicago: 6 March 1913

Dear President Harper,

you have asked me to give you a memoir of the results of our recent conversations.

You have given me a kind invitation to take a regular post in the University, and I have expressed my wish to do so if the project we have discussed—a department of literature in English—can be organized. But in view of the many important questions of detail involved in such a project, I have desired to adjourn the question, in order to finish some literary work to which I am committed, so as to be able to give my whole energies to the matter of the new department, if you feel able to go on with it.

It has been arranged that I return to take work here from January 30 until April 15.
year, I am to do half work in the University, and also University Extension work. For the work in the University my remuneration for the two quarters will be $1000. For the University Extension work I am to take fees for the courses arranged through the Extension Department of the University, and am at liberty to raise the amount of my fees. This last I look at as a temporary arrangement, which may give us anticipatory useful materials when we come to negotiate a more permanent arrangement.

While I do not wish to embarrass any of your plans, I cannot deny that I should feel it a relief if you can leave me out of the Chautauqua program this year.

Sincerely Yours,
R.G. Moulton.

P.S. The enclored is irrelevant, but think you will be interested in what is very gratifying to myself. R.G. M.
Dear President Harper,

I think it may assist our discussion of my position here if I review the whole negotiation, as I see it from my own standpoint.

1. The negotiation was opened early in 1893 by a suggestion from yourself of a Department of Literature in English.

2. This idea, which I elaborated in my original "Plan of a year's work" as the main point to which I was led by my lifelong preoccupation with the universities' most progressive of all humanities, that is to say, once it had been decided by you that declines from other bodies in order to be free to discuss the plans with you. (Subsequently I declined to make a third call.)

3. Detailed schemes were prepared by me and discussed. As to the financial side of the arrangement, I expressed a wish to receive an annual payment in respect of both salary and professional fees. The sum I asked was seven thousand dollars.

4. Subsequently the whole negotiation was, at my request, postponed for a year. I may recall that this was not for any personal object — as a fact, it involved the sacrifice of half a year's income — but with the view of my getting out of the way literary work directly in the line of the suggested department.

P. T. O.
5. To me the main question at this time is still: Is there a desire to found this Department [or at least, Chair] of Literature in English? If not, then the present negotiation falls to the ground, and we revert to the position of things in January 1903.

6. But if (as I hope) the desire still exists to start this Department [or Chair], then I submit that it is undeniable that the person charged with it should have to look to direct earnings for any part of his income.

The project is a great educational experiment which, if it can be carried to a successful issue, will (so it seems to me) make a greater change in liberal education of the old sort or in the Renaissance. Of course I am well aware of the difficulties in the way. Feel that a man who has to do important work of pioneering ought not to be denied the resources with which he is faced with questions of income — fencing in bad times with local resources, backing out of engagements, and in good times, seeking all the professional work he can as provision against the uncertainties of the future. Indeed, pioneer work can in the nature of things have no adequate market value; and it is only endowed bodies like universities which can undertake it.

Moreover, it is impossible to assess work done for in new motion of such a department as between one course of teaching and another, or between the university and the university proper. Such a professor may at one time be serving the interests of his subject by giving as many courses as can be crowded into the time, and at another time by doing comparatively little teaching in order to be free for research and making new textbooks.
I said last year, and repeat it, that I am quite prepared in times when the university finds it difficult to pay the amount fixed to have large part of my time, or if necessary my whole time, employed in work directly remunerative to the university: not only in extension courses, but even in more remunerative work at a distance. [In the Philadelphia visit, I believe close upon $1,500 was earned in three weeks.] But I should think it fair on the other hand, when financial circumstances are better, that salaries do considerably less to endowments an increase, that teachers do considerably less work of this kind, and be free to investigate and prepare new work, of which in a pioneering department there is so much.

And it appears to me that it is only the President of the University, in whom the educational end financial sides meet, who can say whether at this moment I can serve the University better by increased amount of teaching or by increased time for preparation.

4. You must not misunderstand this to mean any desire on my part to transfer my work from the Extension side to the University proper. So far as I can foresee I should never wish to do more work in the University proper than I am doing at present.

9. You have mentioned some certain principles laid down by the Trustees. Of course you understand these better than I can. But should have thought that no principle as to amount of salary could affect a matter in which the question
is of an amount regarded as commutation for salary and professional fees; and further that a regulation as to future appointments would not apply in the case of one who has come from England at the commencement of the university's history, and in a negotiation matured for settlement a year ago.

I fully appreciate the difficulties in which the university is placed by financial stress, and also your own efforts to meet my personal circumstances. I have explained my ideas fully because I believe this main educational aim of my life can be better carried out in association with the University of Chicago than with any other institution.

Very sincerely yours,

R.G. Moulton
Dear President Harper,

With every wish to meet you in the matter of my settlement here, I do not see how I can entertain the suggestions of your letter just received.

You assess my service in the University Press as a half-service at $1,500. That is on a basis of a full professional salary of $3,000. But of the offer I declined in order to treat with you that from Northwestern University was $5,000, and more in the East $6,000.

Know you think I should get a larger half from subscription fees. But in the question of my making a settlement here I am bound to take cautious view. I cannot assume a larger fee than last year—the higher fee of this year as you know, has proved insufficient for the present and France had to return the difference.
This fee of last year was $200, or (less office fee) $190.

I cannot assume constant employment beyond three courses side by side through the fall and winter terms — indeed, one proposing such work as I propose ought not to ask more than that gives $12 \times 170 = $2,040.

Thus my total remuneration should have to treat as $3,540, whereas the lowest offer made me elsewhere has been $5,000.

No doubt in some years the fees might amount to more; but with those chances go also risks of less. A body like the University can afford to take risks; a single individual cannot.

I do not exactly catch the basis of your suggestion. Assuming that it is necessary for my remuneration to be changed partly upon the University, partly and partly upon the Slavic Division, it still seems to me that my service in the University amounts to more than a half service. Even assessed in courses of instruction it amounts to more than that.

There is little or no Extension work in the Slavic quarter, so that if necessary I could take full University work in that quarter.

But I doubt whether the assessing of service in definite courses, however reasonable for the bulk of teaching in a university, can
be carried all through that for which a university is responsible. You allude in your letter to the position of head professor. I have no desire for that. But apart from questions of rank, it is surely reasonable to recognize special departments of work in which remuneration should be made upon special basis. It may be necessary to pay more than the usual sum in order that a rare department of study may be represented at a university, or that an important experiment may be conducted. I am aware that I should not have been offered the salaries I have been offered were it not for the interest in the new department I represent. Dr. Anderson (of Keats College, University of London) has an article in the Dial, which recognizes this and other evidences multiply. Now, I am not seeking to make pecuniary value out of a consideration like this, but I do think it reasonable to urge that service rendered in this department is not to be assessed in definite courses. One's free time for study, taxation is a service; moreover the extension courses, though addressed to outsiders, are all
Items in extending the idea of the department. Only by universities' endowing (so to speak) an experi-
mount of this kind can it be attempted. That was
the uniform view of those with whom I treated
everywhere, and I feel confident that the Uni-
versity of Chicago might come to take the same
view.

The tenor of my contention is that the University
part of my service may be assessed as much
more than half service, and on a scale of remu-
neration different from the average remunera-
tion—not because of any personal merits,
but because I happen to be the representa-
tive of a very special line of achievement, which
it is desirable that the University of Chicago
should lead. Any suggestion of an exaggerated
estimate of this is, I hope, negatived by what
I have told you of offers elsewhere.

My purpose is now to make money, but to get a settled posi-
tion, in which without pecuniary cares, I can
give my whole force to this experiment. I do not
see how I can possibly make a settlement for
myself unless I can be secure of $6,000.

I will certainly call on you tomorrow af-

ternoon to know your personal good wishes,
and I am beginning to have a gloomy fore-

boding that my faith last spring in the fu-
ture of Chicago University is going to turn out
fractions to me.

Sincerely yours,

R.F. Moulton
Hotel Windemere
 Hyde Park, Chicago
 19 June 24

Dear President,

There are two points of detail on which I want to consult you, and
which it saves time to write.

1. I am not sure that I understand about my salary for the present season.
   I have received the monthly instalments of $125, making $450. But as the
   total should be $1,000, my original engagement
   understanding the arrangement. The total should be $1,000.

2. Do you see any objection to my
   making the salary
   $1,000 for a ca.
   half of the salary, leaving $1,000 for a ca.
   half of the salary. This year has been only
   of my service this year has been only
   which would make the salary
   2.
into my syllabus (for the University and for Chautauqua) a loose leaf goes advertising my books? As it is loose, the University will not be held responsible for it. One dis. likes any appearance of self-advertising, but the books are intended for just the same purposes as the syllabus, and this seems the only way of explaining to those who have come under my influence the complete idea of a course of literary study.

But of course if you think it might lead to difficulties I will drop the idea.

3. I understand from Mr. Miller that you derive my name should appear in the Calendar as Prof. of Literature in English.

Had understood that the change would not be made for a year; but of course I am delighted to acquiesce; it is what I desire. Shall I be in order in describing myself on a title page as "Professor of Literature in English in the University of Chicago"?

Pardon my troubling you with so many details at once; but my term in Chicago is nearing its end.
Dear President,

I have thought a good deal about my forthcoming course on Sunday afternoons, and am anxious to make the very best use of this opportunity of illustrating a purely literary treatment of the Bible before University audiences. The plan of the course which seems best to me is to illustrate fully the various literary forms, but to omit altogether Prophecy, as a department standing by itself, differentiated by matter and not by form. I enclose for your consideration a program so drawn up.

Of course I could make the course illustrate Prophetic literature also, by reducing the amount of time devoted to other branches. If you think you would prefer this, I shall be glad to revise my scheme.

If you approve of the program as it stands will you send it to Mr. Butler who will then make arrangements.

Sincerely yours,

C.G. Moulton
Dear Mr. [Name],

I am writing to you to express my deep gratitude for your recent letter. It is always refreshing to read such kind words from someone who has been so kind to me. You mentioned that you have beenahlen with me and that you would like to hear from me more often. I promise to do just that.

I am currently preparing for my exams and have been spending a lot of time studying. In the midst of all this, I haven't forgotten about our conversation about the future. I am still very much interested in pursuing a career in the field of [insert field here].

Your encouragement has been a great source of motivation for me. I am grateful for your support and hope to hear from you soon.

Thank you for your letter. I look forward to hearing from you again.

Yours sincerely,

[Your Name]
able think this a particularly suitable poem to commence with.

If you approve, pray make any amount of change in the arrangement you think proper, besides what you add as a historic introduction, or. There is not time for consultation and the only point to which I attach importance is the general idea of an antiphony between men and women.

I sail on the 21st, and may be at the horn denne any time from 29th onward. Thank you for your kind wishes. But the most pleasant hour in my life is waking up in this house. I have utilized in getting engaged to be married. My fiancee is Miss Mary Cole, daughter of a well-known merchant and Wesleyan layman of Sheffield (England). We expect to be married next July.

With very kind regards I remain
Sincerely yours

R.G. Moulton
Colonies Hotel: 12 Oct 95

Dear President Harper,

Mr. Shepardson has already begun to speak of my schedule for next season (1896-7) and it is therefore becoming necessary to have some explanation about my future work. You will recollect that the present is an exceptional year, arranged on the basis of your wish that the year the Extension Division should earn the $4,000 share of my salary which is assessed to it. I am going through the programme as arranged as well as I can; but I am realising that this amount of work, or an approximation to it, would be entirely beyond my strength another time. I should like to bring home to you what it involves.

1. The recognized work of an instructor in the university is, I understand, 8 to 10 hours a week of classroom attendance. I am at this moment having 12 hours a week in the classroom, and in addition 28 hours a week of travelling—laborious travelling in accommodation trains. That is to say, 4 hours travelling a day, Sundays not excepted. The strain is becoming intolerable; and I am fit for nothing but the routine, and hardly for that. I feel like breaking down already.
2. Again, on this basis the University is getting the whole of my high-pressure services (in the extension and in the university sphere) at a cost to itself of only $2,000 a year. That cannot be intended.

3. There is a third consideration, in which I know you will sympathise. I am entrusted with a new chair, and responsible for pioneering a new department of the highest importance to general education if it succeeds, and in which we hope to set other universities to follow us. But with all this lecturing and travelling it would be impossible to give my mind to the problems involved, or even to do the work needed for such courses as I can see my way to already. Fortunately at the moment the Macmillan series gives me an opportunity of using biblical work previously done in what I believe indirectly in an important step towards extending the conception of 'literature in English'.

You must not understand me as in any way making any complaint: I was consulted about each detail of the schedule. From conversations last year I understood you to indicate that the financial difficulties of the University would be great this year, especially as regards the Extension division, and there is nothing one is not willing to do in order to tide over a temporary difficulty. But I feel that this cannot go on: indeed, this is the third year running in which my excessive lecturing and travelling have hampered me.
in my regular work. Have moreover been as much shut out of the social life of the university during that period as if I were an agent abroad; and you know that there are special reasons why this should not be the case next year. I have always found you most considerate and sympathetic and I confide in your interest in my chair's special work, which no one understands better than yourself.

I am ready to go into details whenever you wish, but thought I ought to draw attention to the matter without delay.

Sincerely yours,

R.G. Moulton
Dear President Harper,

In reference to your suggestion about passages of Scripture for the Biblical Word: we ought to consult, in order that I might know what sort of paraphrase you desire. But it is very difficult for us to meet just now, and in case you might be needing material for the November number of "New Lore & Sonnets" which you can use or not as you think fit.

Yours truly,

R. R. Moulton
Dear Mr. President,

I am writing to express my concern regarding the recent developments on campus. The decrease in enrollment and the increase in operational costs have left us in a difficult financial position. Our department has had to make difficult decisions to cut expenses and ensure the continued operation of the university.

I believe that we can overcome these challenges if we work together as a community. I am available to discuss further strategies and solutions. Please let me know how we can proceed.

Thank you for your consideration.

Sincerely,

[Signature]

[Name]
Dear President Harper,

In answer to your query, I confirm that I am both to undertake more work for the fall quarter than was mentioned in our conversation. The basis of two television courses, as equivalent to one minor, should be looked upon as a superior limit, because it ignores the travelling, which may be a serious thing. Again, if I take my holiday in the Spring of '94, as you suggest (about which I have written to England), the Autumn course will be my only course that year in the university proper; it must be a course well in the line of my special chair, not therefore one that involves a good deal of work.
As two more days a week will be barred by the extension work I have assumed to feel that if I undertake any more I shall be crowded out of all social life, as I have been these three years, and that at a time when it is most desirable for me to be somewhat free.

Of course I wish to meet your difficulty if you think the Trustees will still delay in making financial adjustments. Suggest this.

Mr. Shepardson has two applications for this Spring of '96, which have not been accepted as I had already committed myself to more than four thousand dollars worth of courses for the year. Have suggested to him to get forward with these, and, as they come at the close of the year '95-'96, the proceeds might be reckoned to the credit of the following. Crowded as this year is I would sooner try a little more than do anything to disturb next season — which I have looked forward to as the first shall have known of well regulated work. I hope this will be satisfactory.

Sincerely yours,

[Signature]

P.G. Moulton
Dear President Harper,

November is nearly out and frame still been unable to feel a consultation with you in reference to passage for the Biblical Book. I wish I could, because the series would be much enhanced in value if, as you first proposed, your own notes could be added to my external arrangement. However, as I am out of the city nearly a week at a time now, think it best to send another passage. This selection invades your own special department of prophecy, but fancy it will not be a passage in which much difference of opinion will arise. Please make any alteration not so far as will not destroy
my main point - the interweaving of prose with verse. That, I fear, is a matter on which many will differ from me. Perhaps yourself; I hold it strongly and defend it in my forthcoming book. It is however a matter of arrangement, and the reader of the Biblical World will hold me responsible for it, not you.

Sincerely yours,

R. Moulton
5 December 95

Dear President Hacker,

Some weeks ago you suggested to me the plan of taking my holiday in the Spring quarter of 1894, so as to be available for work in the University during the summer of that year. As I shall be a newly married man at that period I wished to consult with my friends in England. I have heard from them, and, though the wish me to feel free to arrange what is best for my work here, yet I can see that (owing to circumstances which I could not well explain) there are substantial reasons why it would be better for my wife and her family that she should be able to visit England in the summer and not the spring of 94. You are always sympa-
Hetie, and you will understand how I feel that, just after bringing a young girl away from her friends to what will appear to them the other end of the world, I am bound to be specially considerate for them. I am compelled then, though regretting with reluctance, to ask your indulgence once more: in full hope that this is the last time any obstacle will stand in the way of my Sharnig in the summer work, in which I so thoroughly believe.

There will be an immediate advantage in this arrangement: Mr. Sheppard tells me more applications are in than I can accept in the two quarters of next season, and in particular Needham Library has had to be left out. By this being here in the spring, four more courts can be satisfied.

Sincerely yours

R.G. Moulton
Dear President Harper,

I have just received your letter in which you honour me with an invitation to give an address at the Vesper Service on October 8th. [no doubt a clerical error for 18th].

You know how willing - I may say, how I am to use every opportunity of speaking before members of the university on biblical literature in the spirit of my former addresses, some of which you have heard. You will therefore not misunderstand me when I say that I desire to avoid delivering in public addresses of a distinctly devotional or religious character. From my recollection of previous Vesper Services, I fear that anything other than this last would be out of keeping with the spirit of the whole.

Believe me sincerely yours,

C.G. Moultan
Dear President Harter,

I presume you are back from Princeton by now. I have not yet received the paper you sent last year on the subject of a Department of Literature in English. Could you have it looked up or sent? You kindly suggested that you would come over here some evening and talk the matter over with Prof. MeClintock and myself. I hope you will be able to find a date for this. I am free Mon., Tues., Wed. of next week, and Mon. Tues. of the week following. The best way will be to have you to name an hour when you could come and dine at the hotel with my wife and self, and we will adjourn after dinner to my rooms—they are at this moment only half furnished, but we will find you something to sit upon. When I hear from you I will secure Mr. MeClintock.

A different matter. Would the Biblical word care to take an article from one on
The subject:

The Sign of Immanuel
and the Unity of Isaiah VII - x. 4

Have a theory on this point different from prevailing theories - have it has attracted some notice in Jewish circles. But it is buried in a footnote of my book, and I want to expand it and show its bearing on the historical allusion of that portion of Isaiah. If it is to be in The B. W. at all it should be in the December number, as the substance will be in a volume of the Modern Reader's Bible to appear at the close of that month.

Sincerely Yours,

R.H. Moulton
Windermere Hotel, Chicago.

6 February 94

Dear President,

Have been so much occupied with my American home three last few years that I have not kept track of the important lectures ‘abroad.’ Recently received from a mature and extremely able student-in-England a strong recommendation of Mr. Hilaire Belloc, of Balliol Col. Oxford, as the most striking lecturer since the old days of de Tocqueville. He is now working for Philadelphia: but as his main topic seems to be the relations of England and France in the middle ages and modern times, I do not think he would be interesting here. Some time we really must have Hudson Shaw in this city: or course you know all about him, and how he has made a great sensation in Phila. than has ever been known in that city. - If you are thinking of men
of the late G. A. Beer for the Summer meet-
ing. My difficulty is that I do not know
of their lecturing power. The best scholar in
the Methodist Church in Prof. J. F. Findlay
(elder brother of J. T. Findlay) — a man of im-
mensely wide reading: but I do not know
how he would appear on the lecture plat-
form. If you like, I could write to
some of my English friends at Oxford or
Cambridge, and make enquiries about
coming men.

I have received during the week the
notice of the next meeting of Congregals
(22nd inst.). I regret that it falls on one
of my travelling days — I shall be in
Iowa.

Sincerely yours,

R.G. Moulton
Dear President,

They are pressuring us in the Extension Division on the subject of the year 1897-8, and I find I can do nothing without referring the matter to yourself.

You will recollect that the present arrangement stands thus: One quarter of the year is given wholly to Extension work (8 courses) and two quarters are divided between the University proper (two courses) and Extension (8 courses). While I have quite acquiesced in the need of this, yet I feel, and I believe you will feel, that it is well nigh impossible for me to do justice to my new chair with only two courses offered in the university for the whole academic year. The field and treat. ment of literature for which the chair stands cannot, with so small an amount of literature, be made evident in the lifetime (so
to speak of any single student. I knew he difficulties in the way, but Thane hoped that the time might speedily arrive when at least his arrangement might be substituted:

One Quarter Extension (8 courses)
One Quarter University (2 courses)
One Quarter Divinity University 1 course
Extension 4 courses

Thus: 12 Extension courses
3 University

This would, I understand, involve the re-adjustment of the incidence of my salary, so that three thousand dollars would be charged to the extension division, and three thousand to the Department of Literature etc.

There is a reason which makes the present moment specially favorable for raising the question of the change. You may recollect that some correspondence took place a year ago as a result of which it appeared that the Summer of 1892 was the earliest time at which I could arrange to teach in the
summer quarter. I imagine that it is your wish that I should take work in the summer of 1898. No extension courses can be given in the summer: accordingly I suppose that both my university courses (according to the existing plan) would have to be given in that summer quarter: and therefore the extension courses would occupy the whole of my time for the rest of the academic year 1897-8. This would mean that for the regular students of the university (as distinguished from the somewhat different students who come during the summer) I should have no work at all during the whole year 1897-8. This I am sure you will feel to be eminently undesirable.

The questions then which I have to refer to you are: 1) Is it your desire that
1. Should take work during the Summer of 1898?

2. If so, can you make the change whereby I can reduce the number of summer courses, and give three courses in the university - two during the Summer of 1898 and one in the previous quarter of 1897-8.

3. A lesser matter: Have you any preference as to my quarter's holiday, whether it should be the Spring or Fall quarter of 1898? I think the Spring would be more agreeable to me. This would allow me to work during Autumn 1894 and Winter 1895.

Sincerely,

R.G. Moulton
My dear President Hacker,

I am afraid the question of the new department is somewhat in a tangle just at the moment. Do doubt it can soon be straightened out. From the note of Prof. MacClinton which enclose you will see that it is not clearly understood who is to represent the English department. As the provision is that the representative is nominated by yourself in consultation with the head of a department, I presume from the letter that this consultation has not yet taken place. As said to you, I should have recommended not to represent the English department on the committee, as I am at issue with it action on a vital question. Moreover, Prof. MacClinton has been as importunate as anyone in wishing for the institution of this new branch and I would suggest that he would be a valuable addition to the committee. Would it not be wise to have me formally transferred to the new department at once? I understand that you contemplate this step, and the secret of the chair suggests it. It does not appear from the report adopted by Congregation when whether the chairman of the committee is nominated by yourself. But I presume this is the case.

Under the circumstances I have not felt that I could call the committee together until fully constituted it could hardly be summoned by anybody but yourself. Your suggestion that it might make a remonstrance to Congregation about the name of the new department is not an important thing it ought not to be considered. Whirle, until all the members are appointed. Unfortunately I shall be away on Extension business for more than half the week in which the meeting of Congregation takes place. When once the title is settled the other arrange-
Ment can be pushed through at once. There is only one point of practical importance. Should the first announcement of courses be accompanied with a descriptive program, such as appears in the program of the other departments? It seems to me that from the nature of this subject such a program should be drawn up very carefully, explaining, for students and outsiders, what is the purpose of the new departure. Hence one or more meetings of the course might be necessary immediately after the decision by Congregation. Do not know how long the general University program can be delayed; would it be possible in the general program merely to announce the institution of a new department, and to say that its Program would be issued later as a supplement?

This week I am away until Thursday morning (early); after that I am at your disposal if you wish to see me.

Sincerely yours,

R.G. Moulton
Dear President Harper,

I have thought carefully over the subject of our last interview. I am exceedingly glad to find myself in complete harmony with you in regard to the principles involved and the spirit in which you deal with the matter. But I feel that it is my duty to say with plainness that I have reached a point where continuance in my present position as regards University and Extension work is impossible. Considerations of health make it so. The travelling life I have had to lead, amounting this season to the addition of from fifteen to twenty hours railway journeying a week to the full-classroom work of other instructors, has told upon my health; there are signs of overstrain, and threatening disturbances under which I broke down in England seventeen years ago, such as I have not neglected. Besides this, I feel there is no fair opportunity being offered me to do the special work of developing literature teaching which I came here to do. Though I dislike alluding to such matters, you are aware that to come here I rejected offers from two other American universities, of the same financial value as my position here, but so arranged that five-sixths of my work would be done in the classroom, and only one-sixth in external lecturing. I am willing to give up some
At the inauguration of President

15th President's Address

Dear Mr. President,

I am deeply honored to address you on this auspicious day. As a representative of the American people, I come before you to express our gratitude for your leadership and to outline the challenges that lie ahead.

First and foremost, we must address the pressing issue of climate change. Our planet is in peril, and we must act now to mitigate the effects of global warming. This requires a concerted effort from all nations, and I urge you to take a strong stance on this matter.

Secondly, I would like to speak about the importance of education. It is crucial that we invest in our youth and ensure that they have the opportunities to succeed. This includes providing access to quality education and supporting teachers to make a difference.

Finally, I wish to highlight the need for social justice. We must work towards eliminating poverty and inequality, ensuring that every individual has access to basic necessities and is treated with dignity and respect.

In conclusion, I believe that we are at a turning point in our history, and it is up to all of us to shape the future. Let us come together as one, with a shared vision of a better world.

Sincerely,

[Your Name]
The University of Chicago.

I am for the sake of connection with what I believe to be the most progressive seat of learning in the world; but the fact that I can look upon as a fair arrangement is the equal division of my time: that is, three courses in the university and twelve in the Extension field. This was the plan for my first year. What has been done since, have always understood to be an interim arrangement, to help the difficulties of the Extension division. But interim arrangements cannot go on indefinitely, and the institution of a new department in which I am specially concerned makes a natural time for considering the question.

I have not forgotten the financial obstacle: though it is no increase or stipend for myself that I am asking, yet I understand that the transference of $1,000 from one division to the other makes a difficulty. I much dislike to press personal claims. But I may remind you that I am one of the older members of the faculty; though close upon fifty, I am doing the irregular travelling work that is not naturally imposed upon any but younger men. I have always been ready to undertake extra work in order to assist the Extension division. During each of two years my whole services were obtained at a cost to the university of only $200. I am confident that neither yourself nor the trustees would feel that services rendered in the Extension division should have less recognition than service in the university itself.
The presentation of the data

found for the cases of concordant
malignancy and control group
serves to demonstrate the
importance of this factor in
the observed difference in
survival. This finding is
consistent with the results of
other studies in this field.

Furthermore, it appears
that the presence of concordant
malignancy is a significant
factor in the determination of
survival. As such, the
identification of these cases
may provide valuable
information for future
research.

In conclusion, the data
presented in this study
highlight the importance of
considering the concordant
malignancy factor in
survival analysis. Further
investigation into this
phenomena is warranted.
Dear that the budget governing next year's courses will have already been made. If I could have an assurance now that the readjustment I desire would be favorably considered on the next budget, I would be willing to one year more to undertake only two courses in the university, and I would endeavor in cooperation with the Extension office to get an arrangement of courses that would come as near as possible practicable to the financial figure of previous years, though I could not entertain the special burden I volunteered this last year.

Forgive me troubling you with so many letters just now. Believe me,

Sincerely yours,

R. G. Moulton
Dear President Hacker,

Your letter of the 28th inst. has caused me great uneasiness: though it is quite possible that I may be misunderstanding your meaning. You seem to refer to an ideal arrangement on which you contemplate my taking only two courses a year in the University. It is possible you are thinking only of an exceptional year; but if you will let me review all the circumstances, which you will see that I am justified in my anxiety as to the future.

As you are aware, I refused, in order to come here, offers from two other American universities, of the same financial value as my present position ($6,000), but with the financial element very differently distributed: viz. that the salary of the chair would be $5,000, and only $1,000 would be carried by extension lecturing. The chair was to be from the first the department I desired—that is, in one case 'Literature in English', in the other case 'Biblical Literature in English'. In deciding for this university I did not bargain for any hard and fast arrangement of my work because of my complete confidence in yourself. When you invited me first I went from England a careful scheme of work, the point of which was the development of 'Literature in English'. You accepted that scheme with enthusiasm, and, definitely recognize, you have always been faithful to that idea. Of course, it was understood that
Extension lecturing was to be part of my work. I should never have otherwise. And in my first year the work was not unsatisfactory. Three courses in the university, and external work that did not interfere.

When my position here was made a permanent one it was because of what I undertook; to be temporary financial difficulties of the university that I acquired in the adjustment which gave two-thirds of my work to the Extension Division and one-third only to my work in the university. Every time you have put these difficulties to me I have endeavoured to assist your views: and last year, when you laid such stress upon the specially critical character of the financial year, and your great hopes for the future, I undertook in the circumstances to earn the whole of $4,000 of the Extension salary by my own courses. But the pressure of the Extension Division seems to be thrown on the side of regarding my willingness to meet their temporary difficulties as a matter of course, and letting the exceptional arrangements pass into a regular precedent.

I know well your difficulties in harmonising the various departments you have to govern. But the whole position of living is becoming very serious for myself. I am now close upon fifty years old; I have been doing this teaching work for 24 years — latterly with clean and increasing signs of strain. And with regard to the main work of my life, I am at this moment worse off than I was in...
England, and far worse off than if I had accepted one or two offers from American universities.

I should be satisfied if for some years to come half my time was given to the university and half (twelve courses) to the invention division. Though that does not seem to me ideal, and I think that as time goes on more and more my work ought to be in the university work. But I have said enough to justify, more, my prayer when you the necessity of facing the question of readjustment of my work. I have looked for it year by year, but the creation of a department, in which I am supposed to be especially interested, but in which on the present arrangement should be the smallest contributor, seems to make an occasion which should not be allowed to pass.

Sincerely yours,

C. G. Moulton
Your message was received on May 8th. As we have no chance of coming to London in the near future, all our advice and warnings are addressed to you. I can only repeat that you should not go to London without the supervision of one of your friends. We will do our utmost to help you in any other way possible.

With best wishes,

[Signature]

[Addenda]

I am enclosing the photograph of the red chilli pepper which you asked for. If you have any further questions, please do not hesitate to ask.

[Signature]
June 8th, 1906.

Professor R. G. Moulton,

My dear Mr. Moulton:—

Your favor of the 5th inst. is received. You are somewhat in error in your understanding of the matter. No name should appear in the list of announcements for the Department unless on approval by the Acting President. Under the circumstances I think that approval cannot be given in the present case.

Very truly yours,

H. P. Judson
June 8th 1952

Professor K. G. Morton

My dear Mr. Morton:

Your favor of the

6th Inst, is received. You are somewhat in error

in your representation of the matter. No name enrolling

appears in relation of announcement for the Department

under whose auspices I think your appraisal cannot be

given in the present case.

Very truly yours,

H. T. Isherwood

[Signature]
My dear President Harper

Mr. Payne has just told me that there seems to be a chance of securing Mr. Hudson Shaw of Oxford to lecture for us in the near future.

I should like to urge upon you most strongly that every effort should be made to get him. He is probably the greatest figure at this time in the University extension field. Probably you know this as well as I do; but you have not had the opportunity, as I have, of seeing his work at Oxford and Philadelphia. Why his influence should be so great I cannot altogether explain except that he is the most magnetic personality I have ever come across.
and he charms the Philadelphians as much today as he did about ten years ago when I first introduced him. He is an Anglican clergyman of the Broad Church, and more nearly reproduces the great master of his college — Jowett or Balliol than any man of his generation. He and Mr. Taylor made the Oxford Movement between them: and the latter has now left us for Government work. You would be importing Oxford at its best if you could bring Shaw over.

Sincerely yours,

R. H. Moulton
Dear President Harper,

I return the correspondence between yourself and Prof. Cutting, dated February, which reached me only today.

In the programme for next year of Def. XVI, a course on Prof. von Kleenge's is quoted under the head of Comparative Literature, which satisfies my chief concern for the present programme. In another year I will arrange to have such courses as Mr. Cutting quotes cited also in these courses. I have been informed by this suggestion that Def. XVI . . .

Columbia University.

Sincerely yours,

R.G. Moulton
Dear Garvin Harper,

I am writing to express my concerns regarding the current state of affairs in our department. I believe that there is a need for a more effective management strategy to ensure the smooth functioning of our team.

I have noticed that there is a lack of coordination between the different teams, which has led to some inefficiencies in our operations. I suggest that we should establish a more structured approach to ensure that each team is working towards a common goal.

I also believe that there is a need for better communication within the department. I think that we should have regular meetings to discuss our progress and address any issues that may arise.

In addition, I would like to suggest that we should consider investing in new technology to enhance our productivity. This will not only save time but also improve the quality of our work.

I hope that you will take these concerns into consideration and work towards improving our department's performance.

Sincerely,

[Signature]

[Name]
Chicago. Feb. 15, 1904.

My dear Mr. Cutting:

The following courses are offered at Columbia University: Lyric Poetry in the Middle Ages and the Renaissance; Revival of Romanticism in the 18th century; The Italian Renaissance and diffusion of its influence throughout Europe; The tradition of Chivalry in Modern literature. Is there anyone in the German Department who could take one of more of these courses some time during the next year or two? It would seem to me if this can be arranged it would be desirable.

Yours very truly,

[Signature]
Feb. 25, 1904.

Dear President Harper,

You mention courses in comparative literature, offered by the Columbia University:
1. Lyric Poetry in the Middle Ages and the Renaissance.
2. Revival of Romanticism in the 18th Century.

Dr. Cipriani offers in this University for the current year: XVI, 102: Studies in the Italian Renaissance and its Influences.

Professor Moulton offers for the same year XVI, 22: Dante, Milton, and the Religious Epic. These courses suggest topics closely related to those mentioned in the Columbia announcements. How general or how special the treatment followed in New York and Chicago is not quite clear.

Dr. Reynolds offers for the current year at Chicago XVI, Professor MacKintosh offers for the current year XV, 76: Wordsworth and the English Romantic Movement. Dr. Reynolds announces two courses for future treatment along similar lines: XV, 58: Studies...
in the Beginning of the Romantic Movement and XV, 59. Studies in the Literature of the Romantic Period. Each of these courses is presumably more or less comparative, in the sense that it calls attention to the Romantic Movement of the 18th century outside of England.

Dr. Schmitz and Professor von Klenze offer similar courses in department XIV (German) cf. XIV, 33, 67, 68, 99. I am pleased that the comparative nature of these and similar courses offered in our department, is an essential feature of the work.

I mention the above points to recall the fact that the departments are already offering work along the lines suggested by the titles of the Columbia courses. To these lines of work, actually offered at the University of Chicago, might be added many other courses appearing in the announcements from time to time. For instance, Drs. Cipriani and Dubedout offer for the current year XIII, 14: The Romantic Movement. While other courses addressed mor
Specifically to the task of comparative exposition or research in the field indicated and in many others, equally important, would doubtless be desirable, if given by specialists in Comparative Literature. I am sure that the departments are already doing far more than would appear at first blush to meet the mind you have in mind.

Yours faithfully,

Starr Willard Nettling.
After much thought and consideration, I feel that the proposal for the construction of a new observatory should be pursued. The location chosen is ideal for astronomical observations, and the funds raised from various sources will ensure a solid foundation for the project.

Thank you for your support and commitment. Together, we can make this dream a reality.

Yours sincerely,

[Signature]

[Date]
Dear Mr. Moulton:

Yours of the 6th inst. received. I note with interest your suggestions. It seems to me questionable, however, whether we need a permanent committee for matters of this kind. They vary very widely in their nature and in their desirability, and therefore might perhaps better be handled by special committees as circumstances arise. So far as the credit is concerned, that I should deprecate very much. We ought to get away from the idea that every bit of intellectual activity must be paid for in college credit. Students ought to be encouraged to do these things from the voluntary motive, and they will be, I am satisfied, much more satisfactory if they are not put on the basis of debit and credit.

Very truly yours,

H. P. Judson

Mr. R. G. Moulton,
The University of Chicago.
Dear Mr. Montford,

Yours at the top of this letter. I note with interest your suggestion. It seems to me disappointing, however.

Whether we need a permanent committee for matters of this kind, I can only very vaguely imagine in practical terms and in certain circumstances. My idea that we might perhaps better be managed by a single committee or committees for the various existing categories. So far as the matter is concerned, that I support your plan very much, we ought to get away from the classification. It seems a part of international activity which does not fit for the college. Students ought to be encouraged to use these facilities more.

Vern Miller, yours,

H.R. Johnson

Mr. R. G. Music
The University of Chicago
My dear President Judson,

I have had some conversation with Mr. Payne on a suggestion that the University might arrange something in the way of a celebration of Milton's tercentenary, also on a suggestion of a performance in Mandel Hall by the Donald Robertson Company of certain plays of high literary interest.

These things seem desirable, but the question arises who shall it might seem advisable to you to appoint a committee for the consideration of matters of this kind, a committee perhaps in Public Presentations and Celebrations of literary importance. Such matters have a bearing upon the work of this Department (General Literature), upon that of the Department of Public Speaking, and upon the Lecture Study Department. You will be aware that particular instructors have also taken great interest in work of this kind, notably the three who are joining in a Course given in this Department upon Modern Drama—Messrs. Lovett, Schulze and Miss Wallace.

Besides dealing with particular occasions that might arise such a Committee might consider the possibility of some coordination between efforts of this kind such as might greatly enhance their educational value. They might even take up the question whether any arrangement could be
The mathematical analysis of this problem is as follows:

1. Let the function of the problem be defined as:

   $$ f(x) = \frac{1}{x^2 + 1} $$

2. The solution of the equation for $f(x)$ is:

   $$ x = \tan^{-1}(y) $$

3. Therefore, the solution for the problem is:

   $$ x = \tan^{-1}(y) $$

4. For the specific case where $y = 1$, the solution is:

   $$ x = \frac{\pi}{4} $$

5. Therefore, the value of $x$ is:

   $$ x = \frac{\pi}{4} $$
devoted by which, under proper safeguards, some University credit could be obtained for work done in connection with public presentations of this nature. I am not myself expressing an opinion on this question, but I think it might properly be considered by such a committee, if it be appointed.

Believe me,

Sincerely yours,

R.G. Moulton