SOCIALISM

One of the most important questions that has been taken up by the Department of Industrial Economics is that of Socialism.

Within the past three years many things have occurred to give a seeming impetus to this doctrine of revolution, hatred and despair. Because "Jimmy" Hyde and "Jimmy" Alexander quarreled and exposed to view the shocking fact that many prominent financiers were little better than common rascals, or because political grafters in Philadelphia overplayed their hand and were caught in the act of stealing the City at one fell swoop; or because a hundred and one other revelations of grafting, and malfeasance in office and disregard of public rights have been exposed should any citizen of this free Republic lose faith in American Institutions as a whole and join a movement whose purpose is to overthrow them all? Yet, this is what is happening, although not sufficiently to alarm us.

Despite the hysterical shrieks of some of the sensational space writers, there never was a healthier public sentiment in this country than today. We have arrived at the place where neither wealth nor position protects a man from the consequences of his crime. Judges and Juries now send guilty United States' Senators, Congressmen, Mayors and bank presidents to the penitentiary with about the same ease employed in railroading through the common criminal.

The press of the country, which was such a popular thing for radicals to decry as venal, pilloried every prominent man connected with the insurance scandals as readily as it did Sam Parks and the criminal element of the labor unions, who were caught in their highhanded work.
SOCIETE

One of the most important duties that have been

assigned to the Department of Interior is the study of

Societies. This has been done in order to understand the

characteristics of different societies and to develop

methods for measuring their effectiveness. The

Department has therefore conducted a number of

studies and surveys in order to gain a better

understanding of the various societies and their

activities.

In the course of these studies, it has been

observed that many societies have been affected by

external factors. These factors include economic

conditions, political stability, and social

institutions. The impact of these factors varies

from one society to another, and it is important to

understand how they influence the effectiveness of

societies.

Despite these challenges, there are some

communities that have been able to maintain a high

level of effectiveness. These communities have

developed strategies to cope with external factors and

maintain their effectiveness. The Department has

studied these communities and has identified the

factors that have contributed to their success.

These findings have been incorporated into the

Department's guidelines for developing effective

societies.

The Department is committed to continuing its

research and analysis in order to better understand

the factors that influence the effectiveness of

societies. This will enable the Department to develop

more effective strategies for supporting and

strengthening societies.

The Department also recognizes the importance

of involving communities in the development of

societal structures. This is important in order to

ensure that the needs of the communities are

addressed and that they are able to participate

effectively in decision-making processes.

The Department is therefore working to

encourage and support community involvement in

the development of societal structures. This will

enable the Department to better understand the

needs of the communities and to develop

strategies that are more effective and

relevant.
Congress, responsive to the demands of the people, has given us legislation in the past session almost too good to be true, and the Senate, which it is the popular diversion of radical orators to denounce, proved even more responsive than the House.

Industrially, labor was never better paid nor better employed than today and never before were so many employers considering the physical comfort of their employees.

Never before were so many thousands of organizations in the various cities, towns and hamlets of the United States working to better the conditions of the masses.

Never before have voters shown such independence of party leaders where necessary, and cleaned out the grafters on their own account.

Yet, in spite of this unmistakable trend upward we witness today the spectacle of some honored citizens declaring their sympathy with doctrines that strike at the very foundations of the institutions of our country. It is not alarming, but it is offensive to one's patriotism.

It matters not how the dose is sugar-coated. They may call it Christian Socialism, Collectivism or any other of the "57 varieties" of socialistic isms; but it is all one and the same thing—Karl Marxism. In other words, bald Revolutionary Socialism, which, in its program today, is not one whit better than Anarchy. While the ultimate aims of the Socialist and Anarchist are antithetical, they follow precisely the same methods and use the same material in preparing the minds of their hearers for the adoption of their theories. Both rail violently against existing institutions. Both denounce in
Congress, representatives of the farmers of the people, and
the Federal Government, believing in the basic tenet of the
American System, to the effect that the farmer is the
producer of wealth and the consumer of the products of
industry, have always stood in the front ranks of those who
have fought for the rights of the farmer and the support of
his affairs.

In the interest of the farmers and the people, we
think it necessary to make a thorough investigation of the
question of the tariff, and to consider the possible ways
and means of improving the conditions of agriculture.

We believe that the farmer is the backbone of the
country, and that his prosperity is essential to the
prosperity of the whole nation.

The farmers are the backbone of the country, and
their prosperity is essential to the prosperity of the
nation. It is essential that the farmer shall be protected
in his interests, and that the country shall be
defended against the terrific competition of foreign
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competition of foreign countries.
unmeasured terms the present constitution of society. Both dwell upon extreme and exaggerated evils. The burden of the street corner speech of a Socialist Agitator could not be differentiated, even with a microscope, from that of a foaming anarchist.

Both stand on the same platform when you drive them into the corner and that platform, as laid down by Karl Marx, in his work on "Secret Societies of Switzerland" is expressed in these two sentences:

"We content ourselves at present with laying the foundations of revolution and shall have deserved well when we shall have excited hatred and contempt for all existing institutions. We wage war against all prevailing ideas about religion, country, State and patriotism."

August Bebel puts it in another form, in these words:

"We want the wounds of the body social kept in a festering condition in order to allow the class distinctions to become as acute as possible."

Jack London, President of the Intercollegiate Socialist Society says:

"Far be it from me to deny that Socialism is a menace. It is its purpose to wipe out, root and branch, all capitalistic institutions of present day society. It is distinctly revolutionary and in scope and depth is vastly more tremendous than any revolution that has ever occurred in the history of the world."

Eugene V. Debs, lately candidate for President from the Socialist Party, said:

"The Socialist Party is a party of revolution, not of reform. No reform of the present order of society however radical or sweeping it may be claimed to be, will satisfy its class-conscious supporters."

John Spargo, presiding at a Gorky meeting in New York on May Day, said:

"Conditions in this country are just as bad as they are in Russia."
Algeron Lee, Editor of "The Worker," in a recent speech in New York City before a body of strikers, said:

"This is not a free country. The soldiers shoot you down here as in Russia, don't they? It isn't much of a country."

There you have the key to the Socialist's mind and the reason that he is interested today in painting everything in its darkest hue. That is the reason he never concedes progress along any line of activity. His philosophy teaches that conditions must become worse before they can be made better. It follows, therefore, that it is his duty to make the situation worse as fast as possible.

It is surprising to observe that the promoters of all such organizations as the Intercollegiate Socialist Society - a body whose object is to teach socialism to the young men in the colleges; the Christian Socialist League - whose purpose is to "permeate" the churches with socialism; and the Collectivists' Society - to quote from its literature, "an organization for disseminating socialist literature among the professional men, the Y.M.C.A. Secretaries, ministers and women's clubs," claim to be inspired by a self-imposed solicitude for the toiling masses, while these same toiling masses will have none of them.

Of the one hundred and twenty-five craft organizations of labor, there are only three at all socialistic and they are minor organizations. If you would learn what the laboring masses of this country desire and need to whom would you go? - to Samuel Gompers, John Mitchell, Daniel J. Keefe, James Duncan, Warren G. Stone, P. H. Morrissey, and the heads of the Great organizations representing two millions of working men, or to Jack London, Upton Sinclair, Joseph
According to E.L. Holt's "The Worker," to a recent speech in New York City, "If you are a poor boy or girl, you must rise and do the work that waits for you. It is a question of a company's survival, a necessity for the community. It is not a question of the community's survival; it is a question of you. If you cannot grow as an individual, you cannot grow as a company."

There you have the key to the sociological mind and the reason that the individual cannot be important to society in the same way that the individual is important to the sociological mind. It is the reason for never concealing programs that will improve the life of society. The sociologist teaches his criticism and the sociologist learns from criticism. Therefore, if you do not make the situation worse, you may be better. It is important to remember that the program of all such organizations as the Intercollegiate Sociological Society is to make society better. The object of the organization is to make society better for the young men in the college.

For instance, the Intercollegiate Sociological Society is to make society better for the college students, and the Intercollegiate Sociological Society is to make society better for the young men in the college. The organization is to make society better for the young men in the college. The organization is to make society better for the young men in the college. The organization is to make society better for the young men in the college. The organization is to make society better for the young men in the college.

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Medill Patterson, J. C. Phelps Stokes, and that whole coterie of parlor socialists - not to omit the recently organized Christian Socialist League, which, we are told, is going to capture the Presbyterian and other churches?

This is what Samuel Gompers thinks of Socialism. In a speech at Faneuil Hall, Boston, when the Socialists attempted to capture the American Federation of Labor and were beaten twenty-five to one, he closed with these ringing words:

"I want to tell you, Socialists, that I have studied your philosophy; read your works upon economics, and not the meanest of them; studied your standard works, both in English and German - have not only read, but studied them. I have heard your orators, and watched the work of your movement the world over. I have kept close watch upon your doctrines for thirty years; I have been closely associated with many of you, and know how you think and what you propose. I know, too, what you have up your sleeve, and I want to say that I am entirely at variance with your philosophy. I declare it to you, I am not only at variance with your doctrines, but with your philosophy. Economically, you are unsound, socially, you are wrong; industrially, you are an impossibility."

John Mitchell, President of the United Mine Workers of America, itself the largest single labor union in the world, is equally emphatic in his denunciation of Socialism. He said:

"I advocate not industrial revolution, but industrial progress. The deadening blight of socialism would wither progress. The virile, active forces of industry enlisted in the wage system under the form of capital and labor, can be brought to work mightily, through sane and radical agreement, for that means the advancement of civilization and the lighten-ing of the burdens that still oppress humanity. The socialists abhor all such progress and denounce every method that has been discovered, including the trade agreement, for its encourage-ment. That is why the Socialists seek, either by assault, or by "boring from within," to destroy or to disintegrate our trade union movement, because its aim and its effect are the better-ment of society as a whole. The instinct of individual self-improvement is the life-blood of labor unionism. The control of all industry by the State, being against that instinct, could result only in either anarchy or despotism."
The recent advance in the field of genetics, and the recent advances in biology, have led to a new understanding of the relationship between genes and the development of organisms. These advances have opened up new possibilities for the study of evolution and the understanding of the mechanisms of life. The field of genetics has also led to new developments in medicine, particularly in the treatment of genetic disorders. The ability to alter the genetic makeup of organisms has opened up new possibilities for the control of diseases and for the improvement of crops and livestock. The field of genetics is rapidly expanding and is becoming increasingly important in many areas of science and technology.
As stated before, let no one be alarmed at this bogie man, socialism, but let every American citizen be up and doing and let him resolve to do two things at least:

FIRST, to acquaint himself thoroughly with conditions as they exist today, and -
SECOND, to lend a helping hand to improve them at every point where help is needed.

So far as the Industrial Economics Department of the National Civic Federation is concerned, it proposes to make a thorough study of American institutions—political, social and economic, to show just what progress is being made decade by decade; and to help organize agencies, where they do not already exist, to further the general uplift movement.

It will also carefully analyze Socialist doctrines and point out their misrepresentations and fallacies, thus creating a literature much in demand. As it is today, nine tenths of the books and papers discussing Socialism are written by Socialists.

There is plenty of material upon which practical reformers may work in every line. There are many evils to be corrected and some of them are grave; but they can be remedied.

The Socialists would tear down and begin all over, but as Secretary Bonaparte well remarked a few days since:

"Civilized society as it exists today is the outcome of all strivings for justice and happiness of the human race during thousands of years. What preposterous conceit, for any man, were he the wisest, the most learned, the most justly famed of his own age or of all ages, to imagine that, with but the dim flickering lights of his own dull, feeble mind, and a few imperfect lessons of his own, short, ill-spent life to guide him, he could cast down and build up again this incredibly vast, this infinitely complex fabric and improve on its structure."
As stated before, I do not feel strong in the political


societies' but let every American citizen do his part and let him

leverage to do two things at least:

INVEST to ensure further prosperity with confidence as

they extract taxes and

ECONOMY to lend a helping hand to improve them at every

point where help is needed.

So far as the International Economic Department of the

National Civic Federation is concerned, it appears to me a

chronic study of American Institutions - Political, Social,

economic to find what might progress to bring more peace of

greater and to help organize another of the same

extent to further the General Utility Movement.

It will also cautiously examine Socialist doctrines and

point out their weaknesses and fallacies, time and again a

sermon in its entirety.

As it is today, the fate of the

books and papers given to Socialism are written by Socialists.

There is plenty of material upon which to select from any

work in every line. There are many sides to be considered and

some of them are grave; yet none can be neglected.

The Socialists want clean, open and begin still our part as

Secretary Bonaparte will remark a few lines since:

"Critical capacity is not exercise today to the outcome

of all attainments, nor justice any happiness if the human race

can judge, how far to lose, and what pleasure content. For

man, where he stands, the most fearful, the most terrible

is the loss of his liberty, and a new claim to the

individual rights of the army, the public mind, and a new

sense of the word, the power to make life free,

to feel, feel the whole, to begin to shape mind, to

consult each other, and blend in the spirit of thought, the

intellectual complex factor and improve on the atmosphere.
On the part of the Public:

GROVER CLEVELAND (Ex-President of the United States), Princeton, N. J.

ANDREW CARNEGIE (Economist), New York.

CAMILUS N. BLISS (Ex-Secretary of the National Board of Trade), New York City.

NEWTON J. BACHELDER (Master of the National Labor College), New York City.

BENJAMIN I. WHEELER (President University of Missouri), Columbia, Missouri.

FRANK H. EDDY (President Harvard University), Cambridge, Mass.

NICHOLAS MURRAY BUTLER (President Columbia University), New York City.

CAPTAIN C. M. ELLIOT (President Hamilton College), Clinton, N. Y.

ARCHBISHOP JOHN BERALD (of the Roman Catholic Church), St. Paul, Minn.

BISHOP HENRY C. PORTER (of the Protestant Episcopal Church, New York City).

CHARLES J. BONAPARTE (Attorney General), Washington, D. C.

DANIEL E. FRANCIS (Ex-Secretary of the National Board of Trade), St. Louis, Mo.


JAMES SPERRY (of Sperry & Sons), New York City.

V. EVERETT MACY (Champion, New York City).

Dr. J. H. STARK (Chairman National American Congress of Citizens).

On the part of Employers:

HENRY PEPAS (President United States Steel Corporation), New York City.

AUGUST BELMONT (President Aug. Belmont & Co.), New York City.

W. CLARK (President United Verde Copper Company, Bisbee, Ariz.):

CLARENCE J. MACK (President Southwestern C ake Co.), New York City.

LUCIUS TUTTLE (President Boston and Maine Railroad Company), New York City.

FREDERICK D. UNDERWOOD (President Erie Railroad Company), New York City.

M. H. TAYLOR (President Pennsylvania Coal Company, Scranton, Pa.):

MELVILLE E. PELTON (President, American Founders Insurance Company, New York City).

H. B. VREeland (President New York City Bankers Association).

SALMAN MATHES (President Cleveland Exchange).

CHARLES A. MOORE (Managing, Maxwell & Moore, New York City).

FRANKLIN MARSHALL (President, Marshall Manufacturing Company, Chicago).

FRANK A. MUNSEY (Publisher), New York City.

ELLIOT S. SAWYER (President, Sawyer & Sons Co., Chicago).

CHARLES H. TAYLOR (President American Newspaper Publishers' Association), Chicago.

WILLIAM S. MURPHY (of M. A. Hanna & Co., Cleveland).

MARCUS M. MARSH (President National Association of Clothing Manufacturers, New York City).

OTTO M. EIDT (Chairman Board of Governors, Building Trades Employers' Association), New York City.

On the part of Wage Earners:

SAMUEL GOMPERS (President's American Federation of Labor), Washington, D.C.

JOHN MITCHELL (President United Mine Workers of America), Indianapolis, Ind.

A. S. GARRETSON (Grand Chief Conductor, Order of Railway Conductors, Cedar Rapids, Iowa).

JAMES DUNCAN (General Secretary Graphic Artists' International Association of America), Sydney, Mass.

THOMAS J. JOHNSTON (President International Longshoremen and Warehousemen's Association), Detroit, Mich.

WILLIAM W. SHIELDS (President General Brotherhood of Locomotive Engineers), Cleveland, Ohio.

R. H. MORRISSEY (Grand Master, Brotherhood of Locomotive Engineers, Boston, Mass).

WILLIAM D. MASON (President Amalgamated Association of Street Railway Employees of America), Detroit, Mich.

TIMOTHY HEALY (President International Brotherhood of Teamsters, Philadelphia, Pa.):

WILLIAM J. BOWEN (President Bricklayers and Masons' International Union), Indianapolis, Ind.

J. J. HANNAHAN (Grand Master Brotherhood of Locomotive Firemen), Peoria, Ill.

JAMES O'CONNELL (President International Brotherhood of Machinists), Washington, D.C.

JOHN E. TIBBETT (General President Boat and Shoeworkers' Union), Boston, Mass.

JOSEPH F. VALENTINE (President Iron Moulders' Union of North America), Cincinnati, Ohio.

WILLIAM H. STEINER (President International Typographical Union), Indianapolis, Ind.

DAVID A. HAYES (President Grass Roots Voters' Association of United States and Canada), Philadelphia, Pa.

WILLIAM HUBER (President United Brotherhood of Carpenters and Joiners of America), Indianapolis, Ind.

September 30th, 1907.

Mr. R. M. Easley,

281 Fourth Ave., New York.

Show Pratt Judson,

Chicago, Ill.

Your favor of the 28th inst.

I am myself to be out of the city at the time of the conference, but am sure that the faculty will be well represented.

Wishing you all success, I am,

Very truly yours,

Chairman Executive Council.

Mr. Pratt Judson,

New York.

September 28, 1907.

Mr. R. M. Easley,

Your favor of the 28th inst.

I am myself to be out of the city at the time of the conference, but am sure that the faculty will be well represented.

Wishing you all success, I am,

Very truly yours,

Chairman Executive Council.
September 20th, 1947

Mr. R. M. Hefley
28th Monticello Ave. New York

Mr. Hefley:

Your favor of the 28th inst.

is received. I am sorry to be out of the city at

the time of this conference, but am sure that the

faculty will be well represented.

Wishing you still success, I am

Very truly yours,

[Signature]
September 28, 1907.

Dr. Harry Pratt Judson,
Chicago, Ill.

Dear Sir:-

Enclosed please find a clipping describing the character and scope of the Conference on Combinations and Trusts to be held under the auspices of this organization in Chicago, October 22-23. You are cordially invited to attend.

If you cannot be present, we hope that your faculty will be represented.

Very truly yours,

[Signature]

Chairman Executive Council.
September 5th, 1927

Dear Sir:

I trust I need not remind you that a climate of calm and confidence of co-operation and friendship are essential to the expansion of the effort. If you cannot be present, ask your secretaries for me.

[Signature]

[Name]

Executive Committee
EXECUTIVE COMMITTEE

On the part of the Public:

GROVER CLEVELAND (Ex-President of the United States), Princeton, N. J.
ANDREW CARNEGIE (Capitalist), New York.
JAMES N. BLISS (Ex-Secretary of the Interior), New York.
NAHUM BACHELDER (Master of the National Geographic), Concord, N. H.
BENJAMIN W. BATES (President University of California), Berkeley, Cal.
CHARLES ELIOT (President Harvard University), Cambridge, Mass.
NICHOLAS MURRAY BUTLER (President Columbia University), New York City.
SETH LOW (President), New York City.
ARCHBISHOP JOHN EIRELAND (of the Roman Catholic Church), St. Paul, Minn.
BISHOP HENRY C. POTTER (of the Protestant Episcopal Church), New York City.
CHARLES J. BONAPARTE (Attorney General of United States), Washington, D. C.
DANIEL R. FLENDER (Secretary of the Interior), St. Louis, Mo.
JAMES SPEYER (of Speyer & Co.), New York.
Y. EVERT MACY (Capitalist), New York City.
JOHN M. STAHL, President Farmers' National Congress.

On the part of Employers:

HENRY H. Phipps (Director United States Steel Corporation), New York City.
AUGUST BELMONT (President August Belmont and Co.), New York City.
W. A. CLAUS (President United Verde Copper Company), Butte, Mont.
CLARENCE H. MACAY (President Postal Telegraph-Cable Co.), New York City.
LUCAS TUTTLE (President Boston & Maine Railroad), Boston, Mass.
FREDERICK D. UNDERWOOD (President Erie Railroad Company), New York City.
M. H. TAYLOR (President Pittsburg Coal Company), Pittsburgh, Pa.
MELVILLE E. INGALS (Chairman C. C. & St. L. Ry. Co.), Cincinnati, O.
SAMUEL M. WILLARD (of Pickman, Mathew & Co.), Cleveland, Ohio.
CHARLES A. MOORE (Manning, Maxwell & Mitchell, New York City.
FREDERICK W. MACVEAGH (of Franklin MacVeagh & Co.), Chicago, Ill.
FRANK R. MUNSEY (Publisher), New York City.
ELLINSON A. SMITH (President Southern Central Cotton Manufacturers Association), Petersburg, S. C.
CHARLES H. TAYLOR (President American Newspaper Publishers Association), Boston, Mass.
DAN R. HANNA (of M. A. Hanna & Co.), Canton, Ohio.
MARCUS M. KINZES (President National Association of Clothing Manufacturers), New York City.
CHARLES E. JERVIS (Chairman Board of Governors, Building Trades Employers Association), New York City.

On the part of Wage Earners:

SAMUEL GOMPERS (President American Federation of Labor), Washington, D. C.
JOHN MITCHELL (President United Mine Workers, of Indiana), Indiana.
A. B. GARRETTSON (Grand Chief Conductor, Order of Railway Conductors), Cedar Rapids, Iowa.
JAMES DUNCEY (General Secretary Granite Cutters International Association of America), Quincy, Mass.
DANIEL J. KEEFE (President International Longshoremen, Warehouse & Transport Workers Association), Detroit, Mich.
WILLIAM J. STONE (President Grand International Brotherhood of Locomotive Engineers), Cleveland, Ohio.
P. H. MORRISSEY (Grand Master, Brotherhood Railroad Trainmen), Cleveland, Ohio.
WILLIAM D. MAHON (President Amalgamated Association of Street Railway Employers of America), Detroit, Mich.
TIMOTHY HEALY (President International Brotherhood of Stationary Firemen), New York City.
WILLIAM BOWEN (President Bricklayers' & Masons' International Union), Indianapolis, Ind.
J. J. HANNAHAN (Grand Master Brotherhood of Locomotive Firemen), Peoria, Ill.
JAMES O'CONNELL (President International Association of Machinists), Washington, D. C.
JOHN F. TORRENCE (Grand President Boot and Shoe Workers' Union), Boston, Mass.
JOSEPH F. WILSON (President Iron Moulders' Union of North America), Cincinnati, Ohio.
JAMES M. TAYLOR (President International Typographical Union), Indianapolis, Ind.
WILLIAM J. HUBER (President United Brotherhood of Carpenters and Joiners of America), Indianapolis, Ind.

HEADQUARTERS OF
The National Civic Federation
281 Fourth Avenue, New York City

AUGUST BELMONT, President
SAMUEL GOMPERS, Vice-President
NAHUM J. BACHELDER, Vice-President
ELLISON A. SMITH, Vice-President
BENJAMIN W. BATES, Vice-President
ISAAC H. SELIGMAN, Treasurer
JOHN MITCHELL, President of the Federation
CHARLES A. MOORE, Chairman Welfare Department
E. R. A. SELIGMAN, Chairman Taxation Department
RALPH M. EASLEY, Chairman Executive Committee

SETH LOW, President Conciliation Committee
WM. H. TAFT, Chairman
Public Employees' Welfare Committee
NICHOLAS MURRAY BUTLER, Chairman Industrial Economics Department
WILLIAM B. ELLIS, Chairman Public Ownership Commission
FRANKLIN MACVEAGH, Chairman Immigration Department
SAMUEL B. DONELLY, Secretary

November 13, 1907

Dr. Harry Pratt Judson,
Pres., University of Chicago,
Chicago, Ill.

Dear Sir:

The annual meeting of The National Civic Federation will occur December 16 and 17, 1907, in the Assembly Room of the Park Avenue Hotel, New York City.

The subjects to be discussed are:

- Currency Reform
- Postal Savings Banks
- Wage Earners' Insurance
- Is the Reduction of Wages in Time of Depression Justifiable or Necessary?

Reports will be made on the work of the Public Ownership Committee, the Conciliation and Immigration Departments; on the investigation of the conditions surrounding the employes of the Government at Panama,- under the Welfare Department; and from the Industrial Economics Department on the results of the recent conference on Combinations and Trusts held under its auspices in Chicago, and on the organization and proposed plan of work of the Joint Child Labor Committee.

The members of the committee of one hundred representatives from manufacturing, labor, agricultural, financial, commercial, economic and shippers' organizations, which will present the resolutions from the Trust Conference to the President and to
November 15, 1930

Mr. Harry St. John,

Dear Sir,

The annual meeting of the National Grip

Association will be held December 16th at 10 A.M.

in the Assembly Room of the Park Avenue Hotel,

New York City.

The purpose of the meeting are:

Current Report

Past Executive Board

Future Service

Is the reduction of wages in time necessary?

Reports will be made on the work of

the National Conference Committee, the Council

and the National Housing Conference Committee;

investigation of the conditions resulting from

the unemployment of the government employees

and the assistance rendered by the various

agencies through cooperative action in Chicago.

The reports will be presented by the members of

the organization and the program of work

of the Joint Utility Labor Committee.

The members of the committee of one

united representatives from manufacturers,

employers, unions, and citizens; organized

with the purpose of presenting the views from the

Union Conference to the President and to

the Congress of the United States.
Congress on December 18, will be invited to be present and participate in the discussions.

The following have been appointed a Committee on Nominations for officers for the ensuing year:

For the Public: - V. Everit Macy, New York; Dr. Albert Shaw, New York; Archbishop John Ireland, Minnesota; John M. Stahl, Illinois;

For Employers: - Henry Phipps, New York; Franklin MacVeagh, Illinois; Samuel Mather, Ohio; Marcus M. Marks, New York;


There will be a report from the Committee on Organization proposing a plan for organizing branches of the Federation in every State in the Union.

You are invited to attend this meeting.

Yours very truly,

[Signature]

Chairman Executive Council.

Enclosure.
Congress on December 15th. Will be invited to
be present and participate in the discussions.

The following named have been appointed a Com-
mittee on nominations for officers for the
coming year:

You the President: V. Herold Warr, New
York; Dr. Albert Eisen, New York; A. Martinstat-
ton; John Thompson, Minneapolis; John M. Star.

The Committee will be requested to submit a
report on the organization and report a plan for or-
ganizing and arranging its sessions at its next
meeting in the Union.

Yours very truly,

[Signature]

[Title] Executive Council.
EXECUTIVE COMMITTEE

On the part of the Public:

C. C. V. WARREN (Ex-President of the United States), Washington, D.C.

ANDREW GRAVES (Capitol), New York.

HERMAN RICHARDS (Secretary of the Interior, New York.

NARRAM, J. BACHTEL (Mayor of the National Republican Convention, New York.

B. L. GARFIELD (President of the University of California, Los Angeles).

CHARLES W. FARNAM (President of Harvard University, Cambridge, Mass).”

NICHOLAS MURRAY BUTLER (President of Columbia University, New York City).

ARCHIBALD JOHN IRVING (of the Russian Foreign Office, New York City).

BISHOP HENRY C. POTTER (of the Presbytery of the City of New York).


DAVID R. FRANCIS (Secretary of the Interior, Washington, D.C)


JAMES SPEYER (of Speyer & Co., New York City).

J. E. HENRY (of the United States Steel Corporation).

JOHN M. STAIR (President Farmers’ National Bank, Congress, New York City).

On the part of the Employers:

HENRY PIPPENS (President, United States Steel Corporation, New York City).

AUGUST BELMONT (President, August Belmont & Co., New York City).

W. A. CLARK (President, United Verde Copper Company, Jerome, Ariz."

CLARENCE H. MACARTHUR (President, American Bankers Association, New York City).

LUCIUS TUTTLE (President, Benton & Skinner National Bank, New York City).

FREDERICK D. UNGER (President, American Drug Company, New York City).

M. H. TAYLOR (President, Pittsburgh Plate Glass Company, Pittsburgh, Pa).

NICHOLAS B. MITCHELL (President, M. B. Mitchell & Company, Cleveland, Ohio).

CHARLES A. MOORE (President, American Mining Congress, New York City).

FRANKLIN MACVAN (President, American Bar Association, New York City).

ELLIOTT A. SMITH (President, American Newspaper and Magazine Manufacturers Association, New York City).

GEORGE H. TAYLOR (President, American Newspaper Publishers’ Association, Boston, Mass).


MARCUS M. MACK (President, National Association of Clothing Manufacturers, New York City).

OTTO M. EITEL (Formerly Congressman from Ohio, Carpet Manufacturers’ Association, New York City).

On the part of Wage Earners:

SAMUEL GOMPERS (President American Federation of Labor, Washington, D.C).

JOHN MITCHELL (President, United Mine Workers of America, Pittsburgh, Pa).

J. H. CARPENTON (General President of the Labor Union of American Federation of Labor, Pitcairn, Pa).

JAMES DUNCAN (General Secretary, General Federation of Labor, Boston, Mass).

WILLIAM D. KEEFE (President, International Longshoremen’s Association, New York City).

W. H. MORRISSEY (Grand Master, Brotherhood of Railroad Trainmen, Chicago, Ill).

WILLIAM D. MARCH (President, National Park Brotherhood, United Brotherhood Craftsmen’s Foremen, N.Y. City).

TIMOTHY HEALY (President, Brotherhood of Railway Trainmen, Chicago, Ill).

THEODORE R. HARRIS (President, Brotherhood of Locomotive Engineers, Washington, D.C).

HENRY BOWERS (President, Brotherhood of Railroad Trainmen, St. Louis, Mo).

JOSEPH J. HAYES (President, Brotherhood of Locomotive Engineers, Philadelphia, Pa).

WILLIAM J. BOWEN (President, Brotherhood of Locomotive Engineers, Kansas City, Mo).

LEWIS HARRAHAN (President, Brotherhood of Locomotive Engineers, Seattle, Wa).

EDWARD L. O’CONNELL (President, International Association of Machinists, Washington, D.C).

JOHN J. BROWNING (General Manager, International Association of Machinists, Washington, D.C).

JAMES M. LYNN (President, Brotherhood of Locomotive Engineers, New York City).

DENIS A. HAYES (President, Brotherhood of Locomotive Engineers of United States and Canada, Philadelphia, Pa).

WILLIAM HENDER (President, Brotherhood of Locomotive Engineers of United States and Canada, Indianapolis, Ind).

EXECUTIVE COUNCIL OF THE NATIONAL CIVIC FEDERATION

281 FOURTH AVENUE, NEW YORK CITY

SETH LOW, President.

SAMUEL GOMPERS, First Vice-President.

NAHUM J. BACHTEL, Second Vice-President.

ELLISON A. SMITH, Third Vice-President.

BENJAMIN L. WHEELER, Fourth Vice-President.

ISAAC N. SELIGMAN, Treasurer.

JOHN MITCHELL, Chairmen of the Committee on Trade Agreements.

CHARLES A. MORGAN, Chairmen of the Committee on Labor.

RALPH M. EASLEY, Chairmen of the Executive Council.

WILLIAM M. CORWIN, Business Manager.

April 28, 1906

Dear Mr. Easley:

I beg to acknowledge your favor of the 21st instant conveying the invitation of President Low to the meeting of the National Executive Committee at Washington on the 12th of May.

I shall hope to be present, although I cannot now tell whether my engagements will permit me to attend. The matter is an extremely important and interesting one.

Very truly yours,

RALPH M. EASLEY,
Chairman Executive Council.

The place and hour of meeting and the details relative to the program will be sent you later.

Enclosed you will also find the call for a meeting of the Welfare Department for May 11 and 12, at Washington, to which you are respectfully invited.

RALPH M. EASLEY,
Chairman Executive Council.

The National Civic Federation,
281 Fourth Avenue, New York City.
EXECUTIVE COUNCIL
OF
The National Civic Federation

201 FOURTH AVENUE, NEW YORK CITY

WM. H. TAFT, Chairman

NICHOLAS MURRAY BUTLER, Chairman Industrial Economics Department

SETH LOW, Ex-Officio Chairman Constitution Committee

ISAAC IV. SELIGMAN, Treasurer

FRANKLIN MacVEAGH,
Chairman Immigration Department

WILLIAM R. CORWINE, Business Manager

D. L. CEASE, Secretary

April 21, 1908.

Dear Sir:—

President Low invites you to attend a meeting of the National Executive Committee at Washington May 12, to take action on a number of important matters concerning the work of the organization, including a full report of the action of the Executive Council in reference to the proposed amendments to the Sherman Anti-Trust Act.

The place and hour of meeting and the details relative to the program will be sent you later.

Enclosed you will also find the call for a meeting of the Welfare Departments for May 11 and 12, at Washington, to which you are respectfully invited.

RALPH M. EASLEY,
Chairman Executive Council.
EXECUTIVE COUNCIL
OF
The National Civic Federation
281 FOURTH AVENUE, NEW YORK CITY

SETH LOW, President
SAMUEL GOMPERS, Vice-President
NAHUM J. BACHELDER, Vice-President
ELLISON A. SMITH, Vice-President
BENJAMIN I. WHEELER, Vice-President
ISAAC N. SELIGMAN, Treasurer
JOHN MITCHELL, Chairman of Trade Agreement Committee
CHARLES A. MOORE, Chairman Welfare Department
RALPH M. EASLEY, Chairman Executive Council
D. L. CEASE, Secretary
WM. H. TAFT, Chairman
Public Employer's Welfare Committee
NICHOLAS MURRAY BUTLER, Chairman Industrial Economics Department
SETH LOW, Ex-Officio Chairman Consultation Committee
MELVILLE E. INGALLS, Chairman Public Ownership Commission
FRANKLIN MACVEAGH, Chairman Immigration Department
WILLIAM R. CORWIN, Business Manager

April 22, 1908.

There will be a welfare meeting under the auspices of The National Civic Federation Monday and Tuesday, May 11 and 12, at Washington, D. C.

One session will be devoted to completing the organization of a National Woman's Committee to co-operate with the Welfare Department; another to discussions of the needs of public employees, ranging from provisions for physical comfort in Government buildings and shops to provident funds; a third to descriptions of welfare work for employes in private enterprises, including stores, factories, mines and railroads, by presidents of such institutions; and at the last session, there will be taken up the following subjects, which are applicable both to public employes and those in private enterprises: industrial insurance, employers' liability and pensions.

You are hereby invited to be present. The favor of an acknowledgment is requested, using the enclosed envelope for the purpose.

The place of meeting and the details relative to the program will be sent you later.

RALPH M. EASLEY,
Chairman Executive Council.

NOTE: As hotel accommodations at that time will be limited, it is suggested that you make early reservations.
April 23, 1908

There will be a meeting of the Executive Council of the National Civic Federation on Monday, May 11, at 9 o'clock at the Executive, 2109 Franklin Building, Washington, D. C.

The meeting will be addressed by the President of the Board of Directors, Mr. Charles E. Farwell, of New York City.

The notice of this meeting will be sent to all members of the Council.

The meeting will be held for the purpose of receiving reports from the various committees of the Federation and for the consideration of such business as may be brought before the Council.

The following agenda will be considered at the meeting:

1. The annual report of the Executive Council.
2. A consideration of the reports of the various committees.
3. The election of officers.
4. The adoption of the budget for the coming year.
5. The consideration of such other matters as may be brought before the Council.

The meeting will be open to the public and all members of the Federation are invited to attend.

RICHARD BOWMAN,
Chairman, Executive Council.

NOTE: A draft communication at this time will be issued.

It is suggested that you write early to receive
My dear Mr. Basley:

calling my attention to the National Conference on Combinations and Trusts is received. I shall be glad to attend the meetings and to be of any service in making them a success. I trust that the discussion may take a wide range and represent more than the mere popular and superficial point of view.

Enclosed please find clipping describing the National Conference on Combinations and Trusts. All are invited to attend that meeting.

Very truly yours,

Mr. Ralph L. Basley,
261 Fourth Ave., New York.

 Dict. R.M.E.
Mr. Keeper,

Your attention to the National Corn Exchange
and Co-operative Trustee is requested. I shall be
very proud to attend the meeting and to be of any service
in making it a success. I trust that the Cleamson
may take a wide range and represent more than the
men;

Very truly yours,

Mr. Keeper

212 Park Ave., New York.
HEADQUARTERS
OF
The National Civic Federation
281 FOURTH AVENUE, NEW YORK CITY

AUGUST BELMONT, President
SAMPSON GOMPERS, Vice-President
NAHUM J. BACHELDER, Vice-President
ELLISON A. SMITH, Vice-President
BENJAMIN I. WHEELER, Vice-President
ISAAC N. SELIGMAN, Treasurer
SABER B. DONNELLY, Secretary.
RALPH M. EASLEY, Chairman Executive Council
CHARLES A. MOORE, Chairman Welfare Department
E. H. A. SELIGMAN, Chairman, Taxation Department

SETH LOW, Chairman Conciliation Committee
WM. H. TAFT, Chairman
Public Employees' Welfare Committee
NICHOLAS MURRAY BUTLER, Chairman
Public Ownership Committee
JOHN MITCHELL, Chairman, Trade Agreement Committee
MELVILLE E. INGALLS, Chairman
Public Ownership Commission
FRANKLIN MACVEAGH, Chairman
Immigration Department

August 17, 1907.

Dr. Harry Pratt Judson,
President, The University of Chicago,
Chicago, Ill.

Dear Sir:

Enclosed please find clipping describing the National Conference on Combinations and Trusts, called by the National Civic Federation to meet in Chicago, October 22 - 25. You are cordially invited to attend that meeting.

Very truly yours,

Ralph M. Easley
Chairman, Executive Council.

Dict. R.M.E.

M.
HEADQUARTERS

CPC National Civic Federation

361 Fourth Avenue, New York City

Dear Sir:

The National Civic Federation

I am writing on behalf of the National Civic Federation to inform you of an important meeting. The meeting is scheduled for October 22nd next year in Chicago.

I am enclosing a letter from the Executive Committee of the National Civic Federation, which I hope you will find informative.

Very truly yours,

Chairman, Executive Committee

[Signature]
EXECUTIVE COMMITTEE
On the part of the Public:

GROVER CLEVELAND, (Ex-President of the United States), Princeton, N. J.
ANDREW CARNEGIE (Carneigie Steel), New York.
CORNELIUS N. BLISS (Ex-Secretary of the Interior), New York City.
OSCAR S. STRAUSS (Member of the Court of Arbitration for the Hague), New York City.
CHARLES W. ELIOT (President Harvard University), Cambridge, Mass.
NICHOLAS MURRAY BUTLER (President Columbia University), New York City.
SETH LOW (Publisher), New York City.
ARCHBISHOP JOHN IRELAND (of the Roman Catholic Church), St. Paul, Minn.
BISHOP HENRY C. POTTER (of the Protestant Episcopal Church), New York City.
CHARLES J. BONAPARTE (Secretary of the Navy), Washington, D. C.
DAVID R. FRANCIS (Ex-Secretary of the Navy), St. Louis, Mo.
JAMES SPERRY (of Sperry & Co.), New York City.
W. EVERETT MALY (Capitol), New York City.
RALPH M. EASLEY (Chairman Executive Council), New York City.

On the part of Employers:

HENRY PHiPPS (Director United States Steel Corporation), New York City.
AUGUST BELMONT (President Interborough Rapid Transit Co.), New York City.
W. A. CLARK (President United Verde Copper Company), Butte, Mont.
CLARENCE H. MACKAY (President Postal Telegraph-Cable Co.), New York City.
LUCIUS TUTTLE (President Boston & Maine Railroad), Boston, Mass.
FREDERICK D. UNDERWOOD (President Erie Railroad Company), New York City.
FREDERICK P. FISH (President American Telephone and Telegraph Co.), Boston, Mass.
MELVILLE E. ENGalls, (Chairman C. C. & St. L. Ry. Co.), Cincinnati, O.
FRANKLIN L. ROBBINS (Chairman Pittsburgh Coal Company), Pittsburgh, Pa.
H. M. VANDERLIND (President New York Central Railway Company), New York City.
SAMUEL NATHER (of Pickands, Matheer & Co.), Cleveland, Ohio.
CHARLES A. MOORE (Manning, Maxwell & Moore), New York City.
FRANKLIN MacVEAGH (of Franklin MacVeagh & Co.), Chicago, Ill.
CHARLES H. TAYLOR, Jr. (Ex-President American Newspaper Publishers' Association), Boston, Mass.
DAN R. HANNA (of M. A. Hanna & Co.), Cleveland, Ohio.
MARCUS A. MARKS (President National Association of Clothing Manufacturers), New York City.
OTTO M. EIDLITZ (Chairman Board of Governors, Building Trades Employers' Association), New York City.
WILLIAM H. FFAHLER (Senior President National Founders' Association), Philadelphia, Pa.

On the part of Wage Earners:

SAMUEL GOMPERS (President American Federation of Labor), Washington, D.C.
JOHN MITCHELL (President United Mine Workers of America), Pittsburgh, Pa.
E. E. CLARK (Grand Chief Conductor, Order of Railway Conductors), Cedar Rapids, Iowa.
JAMES DUNCAN (General Secretary Granite Cutters' International Association of America), Quincy, Mass.
DANIEL J. KEFFE (President International Longshoremen, Marine and Transportworkers' Association), Detroit, Mich.
WILLIAM STONE (Grand Chief International Brotherhood of Locomotive Engineers), Cleveland, Ohio.
P. H. MORRISSEY (Grand Matron, Brotherhood of Sleeping Car Porters), Kansas City, Mo.
WILLIAM D. MAHON (President Allied Amalgamated Association of Street Railway Employees of America), Detroit, Mich.
TIMOTHY HEALY (President International Brotherhood of Stationary Firemen), New York City.
WILLIAM J. BOWEN (President Bricklayers and Masons' International Union), Indianapolis, Ind.
J. J. HANNAN (Grand Master, Brotherhood of Locomotive Firemen), Pittsburgh, Pa.
JAMES O'CONNELL (President International Association of Machinists), Washington, D.C.
WILLIAM J. BOWEN (President International Brotherhood of Bricklayers and Masons), New York City.
JESSE H. FLEMMING (President International Typographical Union), Indianapolis, Ind.
DENIS A. HAYES (President Glass Bottle Workers' Association of United States and Canada), Philadelphia, Pa.
WILLIAM RUBER (President United Brotherhood of Carpenters and Joiners of America), Indianapolis, Ind.

HEADQUARTERS
281 Fourth Avenue, New York City
SETH LOW, Chairman National Committee
NICHOLAS MURRAY BUTLER, Chairman Industrial Economics Department
FRANKLIN MacVEAGH, Chairman Immigration Department
CHARLES A. MOORE, Chairman Welfare Department
RALPH M. EASLEY, Chairman Executive Council
SAMUEL B. DONNELLY, Secretary

Confidential
October 12, 1906.

Dr. H. P. Judson,
Dean, Chicago University,
Chicago, III.

Dear Dr. Judson:

Three very important national labor men called at this office last week on what I thought was a unique mission. They wanted to know if the National Civic Federation could give them a list of "sane and sound" college professors who would be willing to write or speak on Socialism. They wanted to find some able men, they said, to answer the "vaporings" of the Joseph Medill Patterson-J. G. Phelps Stokes-Upton Sinclair class of writers. One of them stated, "It looks as if the colleges turned out only Socialists. We have labor men who could fight them, but want to get something better if possible."

Only a week ago the officers of two large women's organizations requested our aid in getting anti-socialist literature. They said that they were going to take up the question this winter, but that on looking into it they found practically everything available was socialist.

As you probably know, a socialist college has been opened in New York City, the money having been furnished by Mrs. Rand of George D. Herron fame. While I have followed the socialist movement quite closely the last year, I have been rather surprised to see the headway it has made in certain church circles under the guise of Christian Socialism. I enclose an abstract of a talk which I made before the Winona Assembly last August on The National Civic Federation when, in describing the Industrial Economics Department I bore down especially on the socialists, as I had been requested to do so.
October 15, 1909

Dear Dr. Jabez:

There are very important national affairs that are coming up and I wanted to know if I could call by your office this week or next week. It was a matter of mission that wanted to know if the executive council meeting would be possible. The executive council meeting was called because of the recent changes and developments. We are waiting to find out more about the situation, and it is important for me to be there.

I am looking forward to hearing from you soon.

Sincerely,

[Signature]

PS: We have heard from you, and we are looking forward to your arrival.

The Executive Committee

On the other hand, I am...
Dr. H. F. J.

Meeting

Last week at a committee it was suggested that we get W. H. Mallock to come over from England and give several talks on Socialism in the larger cities. I find that we can make such an arrangement with him. Before doing so, however, I should like your opinion of the advisability of starting in with Mr. Mallock, and following him up with a number of strong men in this country. Second, can you recommend to me some able men in the college world who could contribute to the work either without or for pay? Third, could you recommend a number of the young men who have graduated the past year or two, who are equipped by both training and sentiment to enter the lists against the Intercollegiate Socialist League of which Jack London is President, and Sinclair, Patterson, Stokes and all the "parlor socialists" are members. I am sending this letter to five other of the principal college presidents. Your cooperation is certainly greatly needed at this time.

Very truly yours,

Chairman Executive Council.
Dr. H. P. L.

I am writing to say that I have been directed by the managing director of the firm to express to you the appreciation of the firm for the able and competent manner in which you have conducted the work which was given to you. The firm is deeply grateful for the excellent work which you have rendered and desires to make it a matter of record that your services have been most satisfactory.

I have the honor to be,

Very truly yours,

[Signature]

[Name and Title]

Chairman, Executive Committee
EXECUTIVE COMMITTEE
On the part of the Public:—
GROVER CLEVELAND (Ex-President of the United States), Princeton, N. J.
ANDREW CARNEGIE (Carnegie), New York.
ARNOLD H. BLISS (Secretary of the Interior), New York City.
NATHAN J. BACHELDER (Chairman of the National Civic Federation), New York City.
BENJAMIN I. WHEELER (President of the United States Chamber of Commerce), Los Angeles, Calif.
CHARLES W. POEY (President Harvard University), Cambridge, Mass.
NICHOLAS MURRAY BUTLER (President Columbia University, New York City.
SETH LOW (President New York University, New York City.
ARCHBISHOP HELENS (of the Roman Catholic Church), St. Paul, Minn.
BISHOP C. W. POTTER (of the Protestant Episcopal Church), New York City.
CHARLES J. BONHAMPYRE (Attorney General of the United States, Washington, D. C.
D. R. FRANCIS (Secretary of the Interior), St. Louis, Mo.
JAMES POTTER (of Singer & Co.), New York City.
ALBERT MACY (capitalist), New York City.
JOHN M. STARCH (President Panama Canal Company).
Congress.
On the part of Employers:—
HENRY RHODES (President, United States Steel Corporation), New York City.
AUGUST BELMONT (President August Belmont & Company), New York City.
W. A. CLEARY (President, Standard Oil Company), Boston.
CLARENCE H. MACWAY (President Postal Telegraph-Cable Company), Boston.
AUGUSTUS TUTTLE (President, Eastern Railroad), New York City.
FRANK D. UNDERWOOD (President, Erie Railroad Company), New York City.
PHILIP P. FALK (President, Submarine Telephone and Telegraph), New York City.
M. H. TAYLOR (President, Pittsburgh Coal Company), Pittsburgh.
H. E. VERGONI (President New York Central Railroad Company), New York City.
SAMUEL MCDOUGAL (President of the Big Four, Mother & Co.), Cleveland, Ohio.
CHARLES MOORE (President, Manning, Maxwell & Moore), New York City.
FRANKLIN MACVEY (President, Franklin MacVeigh & Co.), Chicago, Ill.
ELLISON A. SMYTH (President, American Newspaper Publishers Association), Boston, Mass.
JOHN S. HANNA (President, American Newspaper Association), Chicago, Ill.
MARCUS A. MARKS (President National Association of Clothing Manufacturers), New York City.
OTTONE U. EIDT (Chairman Board of Governors, Building Trades Employers Association), New York City.
On the part of Wage Earners:—
SAMUEL GOMPERS (President American Federation of Labor), Washington, D.C.
JOHN KITCHIN (President United Mine Workers of America), Indianapolis, Ind.
A. B. GARRETSON (Chairman, Order of Railway Conductors), Cedar Rapids, Iowa.
JAMES DUNCAN (General Secretary Gratified Carriers International Association of America), Quincy, Mass.
DANIEL J. SLAVE (President International Longshoremen, Marine and Transportation Workers' Association), Boston, Mich.
WARREN S. STONE (Grand Chief International Brotherhood Locomotive Engineers), Cleveland, Ohio.
P. H. MORRISSEY (Grand Master, Brotherhood Railroad Trainmen), Cleveland, Ohio.
WILLIAM D. MARSH (President Amalgamated Association Street Railway Employees of America), Denver, Colo.
TIMOTHY HEALY (President International Brotherhood Locomotive Firemen), New York City.
WILLIAM H. BROWN (President Bricklayers and Masons International Union), Indianapolis, Ind.
J. J. HANNAHAN (Grand Master Brotherhood Locomotive Firemen, Peoria, Ill.
JAMES O'NEILL (President International Association Machinists), Washington, D.C.
JOHN F. TOBIN (General President Building and Construction Workers Union), Boston, Mass.
JOSEPH F. VALENTINE (President Iron mongers' Union of North America), Cincinnati, Ohio.
JAMES LYNCH (President International Association of Machinists), Indianapolis, Ind.
DENIS A. HEBB (President Glass Bottle Blowers Association United States and Canada), Philadelphia, Pa.
WILLIAM HUBER (President United Brotherhood Carpenters and Joiners of America), Indianapolis, Ind.

HEADQUARTERS OF
The National Civic Federation
281 Fourth Avenue, New York City

AUGUST BELMONT, President
SAMUEL GOMPERS, Vice-President
NATHAN J. BACHELDER, Vice-President
ELLISON A. SMYTH, Vice-President
BENJAMIN I. WHEELER, Vice-President
ISAAC N. SELIGMAN, Treasurer
JOHN KITCHIN, Chairman Trade Agreement Committee
MELVILLE B. INGALLS, Chairman Public Ownership Committee

SETH LOW, Chairman Constitution Committee
NICHOLAS MURRAY BUTLER, Chairman Industrial Economics Department
FRANKLIN MACVEY, Chairman Immigration Department
CHARLES A. MOORE, Chairman Welfare Department
RALPH M. Easley, Chairman Taxation Department

May 9th, 1907

Dear Mr. Easley:

May 7th, 1907.

Your favor of the 7th inst. is received. I note the change in time of the meeting of the National Conference on Trusts and Combinations and shall be interested to have further details.

The urgent request of a number of Governors and of delegates who desire to participate in the National Conference on Trusts and Combinations, called to meet in Chicago May 28-31, the Committee on Arrangements has changed the time of this meeting to September 23-26.

Thirty-six Governors have already signified their willingness to appoint delegates, twenty-two of whom have announced their appointees.

The place of meeting, railway and hotel rates, and other information relating to the Conference, will be furnished you in due season.

Yours respectfully,

Chairman Executive Council.
Dear Mr. Baxter:

Your letter of the 4th inst., locating the change in time of the meeting of the National Conference on Trusts and Competition, and stating your interest to have further information, has been received.

Very truly yours,

[Signature]

Mr. Baxter

171 Madison Avenue
New York, N. Y.

[Further text not legible]
EXECUTIVE COMMITTEE

On the part of the Public:

GROVER CLEVELAND (Ex-President of the United States), Princeton, N. J.
ANDREW CARNEGIE (Chairman, New York.
CONELLIUS N. BLISS (Ex-Secretary of the Interior), New York.
NAMU J. BACHELDER (Master of the National Grange), Concord, N. H.
BENJAMIN F. WHEELER (President University of California), Berkeley, Cal.
CHARLES W. ALDRICH (President Harvard University), Cambridge, Mass.
NICHOLAS MURRAY BUTLER (President Columbia University), New York City.
SETH LOW (Minister), New York City.
ARCHBISHOP JOHN IRELAND (of the Roman Catholic Church), St. Paul, Minn.
BISHOP HENRY C. POTTER (of the Protestant Episcopal Church), New York City.
CHARLES J. BONAPARTE (Attorney General of United States), Washington, D. C.
DAVID R. FRANCIS (Ex-Secretary of the Interior), St. Louis, Mo.
JAMES SPEYER (of Speyer & Co.), New York.
V. EVERETT MACY (Capitalist), New York City.
JOHN M. STAHL, President Farmers National Congress.

On the part of Employers:

HENRY PHIPPS (Director United States Steel Corporation), New York City.
AUGUST BELMONT (President August Belmont & Co.), New York City.
W. A. CLARK (President United Verde Copper Company), Butte, Mont.
CLARENCE H. MACAY (President Postal Telegraph Cable Co.), Boston, Mass.
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FREDERICK D. UNDERWOOD (President Erie Railroad Company), New York City.
FREDERICK P. FISH (President American Telephone & Telegraph Co.), Boston, Mass.
M. H. TAYLOR (President Pittsburg Coal Company), Pittsburg, Pa.
MELVILLE E. INGALLS, (Chairman C. C. & St. L. RR.), Chicago, Ill.
H. H. FRIELAND (President New York City Railway Company), New York City.
SAMUEL MATHER (of Picketts, Mathe & Co.), Cleveland, Ohio.
CHARLES A. MOORE (Manning, Maxwell & Moore), New York City.
FRANKLIN MACVEAGH (of Franklin MacVeagh & Co.), Chicago, Ill.
FRANK A. MUNSEY (Publisher), New York City.
ELLISON A. SMITH (President South Carolina Cotton Manufacturers Association), Pelzer, S. C.
CHARLES N. TAYLOR, Jr. (Ex-President American Newspaper Publishers Association), Boston, Mass.
DAN R. HANNA (of M. A. Hanna & Co.), Cleveland.
MARCUS M. MARKS (President National Association of Clothing Manufactures), New York City.
OTTO M. EIDLITZ (Chairman Board of Governors, Building Trades Employers Association), New York City.

On the part of Wage Earners:

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A. B. GARRETTSON (Grand Chief Conductor, Order of Railway Conductors), Cedar Rapids, Iowa.
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DANIEL J. KEEFE (President International Longshoremen, Machinists and Transportation Workers Association), Detroit, Mich.
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J. J. HANNAHAN (Grand Master Brotherhood of Locomotive Firemen), Peoria, Ill.
JAMES O'CONNELL (President International Association of Machinists), Washington, D. C.
JOHN F. TOBIN (General President Boot and Shoe Workers' Union), Boston, Mass.
JOSEPH F. VALENTINE (President Iron Moulders' Union of North America), Cincinnati, Ohio.
JAMES M. LYNCH (President International Typographical Union), Indianapolis, Ind.
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281 FOURTH AVENUE, NEW YORK CITY

AUGUST BELMONT, President
SAMUEL GOMPERS, Vice-President
NAMU J. BACHELDER, Vice-President
ELLISON A. SMITH, Vice-President
BENJAMIN F. WHEELER, Vice-President
ISAAC N. SELIGMAN, Treasurer
JOHN MITCHELL, Chairman Committee Agreement
MELVILLE E. INGALLS, Chairman Public Ownership Commission

SETH LOW, Chairman Constitution Committee
NICHOLAS MURRAY BUTLER, Chairman Industrial Economics Department
FRANKLIN MACVEAGH, Chairman Immigration Department
CHARLES A. MOORE, Chairman Welfare Department
EDWIN R. A. SELIGMAN, Chairman Taxation Department
RALPH M. EASLEY, Chairman Executive Council
SAMUEL B. DONNELLY, Secretary

May 7th, 1907.

Mr. Harry Pratt Judson,
Pres. University of Chicago, Chicago, Ill.

Dear Sir:-

At the urgent request of a number of Governors and of delegates who desire to participate in the National Conference on Trusts and Combinations, called to meet in Chicago May 28-31, the Committee on Arrangements has changed the time of this meeting to September 23-26.

Thirty-six Governors have already signified their willingness to appoint delegates, twenty-two of whom have announced their appointees.

The place of meeting, railway and hotel rates, and other information relating to the Conference, will be furnished you in due season.

Yours respectfully,

Chairman Executive Council.
May 16th, 1940

Mr. William J. Buddha
President, University of Chicago
Office of the President

Dear Sir:

At the urgent request of a number of
Government and Babette who cannot bear to part
part in the National Conference on Tumors
and Congenital Deformities, I was compelled to miss the
8:30 A.M. meeting to September 23-25.

Thirty-six governors have already
written their intention to attend the
recent twenty-four of whom have announced their
expense.

The place of meeting, San Francisco
and hotel rates, and other information relative to
the Conference will be furnished you in due
season.

Yours respectfully,

[Signature]

Chairman Executive Committee
PROF. HARRY PRATT JUDSON, President,
University of Chicago,
Chicago, Ill.

Dear Sir:

I am enclosing a copy of declaration against
the recognition of the Bolshevik Government of
Russia, as transmitted to President Wilson.

The National Civic Federation’s Committee on
Soviet Propaganda, having this work in charge and
composed exclusively of men who have served our
country in Russia, recognizes the importance of
meeting the well-organized campaign for recogni-
tion now being promoted by the Bolsheviks
and their sympathizers in this country. It is therefore
sending the declaration to each of the delegates
selected to attend the Republican and Democratic
National Conventions at Chicago and San Francisco
respectively, urging them to use their influence
to secure a non-recognition plank in their party
platforms. The committee is also appealing to the
members of the House and Senate, as well as to
important commercial and other bodies throughout
the country, to interest themselves actively in
this matter.

As you have indicated your approval of the
declaration by signing it, the committee would
appreciate your cooperation in securing additional
names. If you have not the time yourself, will
you kindly ask some friend to perform this service?
These additional names will be submitted to the
President in a supplementary report.

Very truly yours,

Ralph M. Eisley
Chairman, Executive Council
Mr. Basley:

Your note of the 15th is received. I can hardly undertake to make a canvas to secure names.

Indeed I don't believe that the weight of the request will depend on its having a large number of signatures.

Very truly yours,

The National Civic Federation's Committee on Soviet Basley

Mr. Ralph M. Basley

The National Civic Federation, New York City, recognizes the importance of the well-organized campaign for recognition of the Bolshevik Government, and is being promoted by the Bolsheviks and their sympathizers in this country. It is therefore sending the declaration to each of the delegates selected to attend the Republican and Democratic National Conventions at Chicago and San Francisco respectively, urging them to use their influence to secure a non-recognition plank in their party platforms. The committee is also appealing to the important commercial and other bodies throughout the country, to interest themselves actively in this matter.

As you have indicated your approval of the declaration by signing it, the committee would appreciate your cooperation in securing additional names. If you have not the time yourself, will you kindly ask some friend to perform this service? These additional names will be submitted to the President in a supplementary report.

Very truly yours,

Chairman Executive Council
January 6, 1920

Mr. John C. Shaffer,
The Chicago Evening Post,
Chicago, Ill.

Dear Mr. Shaffer:

May I call your particular attention to a treatise on certain aspects of the Bolshevist movement in Russia which has just been issued by the Department of State? I think this is an important document.

Very truly yours,

[Signature]

[Initials]
January 6, 1930

Mr. John O. Procter
The Chicago Examinin Post
Office, III.

Dear Mr. Procter:

May I call your particular attention to a feature of certain Negroes of the Roosevelt movement in Illinois which has just been issued by the Department of Justice? I think this is an important government

Very truly yours,

[Signature]

Mr. W. M. [illegible]
EXECUTIVE COUNCIL

Of

The National Civic Federation

33RD FLOOR METROPOLITAN TOWER

NEW YORK CITY

On the part of the Public:

WILLIAM HOWARD TAFT, New Haven, Conn.
FRANKLIN DELANO ROOSEVELT (former Secretary of the Treasury), Washington, D.C.
ELIHU ROOT (former United States Senator), New York City.
CHARLES S. BARRETT, (President Farmers' Educational and Cooperative Union of America), Union City, N.J.
ANDREW CARNEGIE (Philanthropist), New York City.
ROBERT BACON (former Ambassador to France), New York City.
NICHOLAS MURRAY BUTLER (President Columbia University), New York City.
JAMES SPEYER (Sperry & Co.), New York City.
JAMES COUZENS (former Vice-President and General Manager, Ford Motor Co.), Detroit, Mich.
FRANCIS LYNE STETSON (Attorney), New York City.
ROBERT M. THOMPSON (Chairman Executive Committee, Navy League), Washington, D.C.
MARCUS M. MARES (former President Borough of Manhattan), New York City.
WHEELER P. BLOODGOOD (Attorney), Milwaukee, Wis.
THEODORE MARBURG (Political Economist), Baltimore, Md.
FREDERICK L. HOFFMAN, LL.D., (Statistician) Newark, N.J.
BENJAMIN DE WHEELER (President University of California), Berkeley, Cal.

On the part of Employers:

NICHOLAS F. BRADY (President, New York Edison Co.), New York City.
LOUIS A. COOLIDGE (Treasurer, United Shoe Machinery Corporation), Boston, Mass.
GEORGE R. BOSTON (President Consolidated Gas Co.), New York City.
HENRY P. DAVISON (J. P. Morgan & Co.), New York City.
T. COLEMAN DU PONT, (Chairman Executive Committee, E. I. du Pont de Nemours & Company), New York City.
OTTO M. EIDT (Building Trades Employers' Association), New York City.
HAYLEY FISKE (Vice President Metropolitan Life Insurance Co.), New York City.
ADOLPH LEWIS (Director General Development Co.), New York City.
SAMUEL MATHER (Pickands, Mather & Co.), Cleveland, Ohio.
OGDEN L. MILLS (Director International Paper Co.), New York City.
GEORGE M. REYNOLDS, (President Continental and Commercial National Bank), Chicago, Ill.
A. H. SMITH, Chief Engineer (President New York Central Lines), New York City.
FRANK TUMBULL, (Chairman Board of Directors, Chesapeake & Ohio Railway), New York City.
THEODORE N. VAIL (President American Telephone and Telegraph Co.), New York City.
HARRIS WENSTOCK (Wenstock-Nichols Co.), San Francisco, Cal.

On the part of Wage Earners:

SAMUEL GOMPERS (President American Federation of Labor), Washington, D.C.
WARREN S. STONE (President National Labor Federation of Locomotive Engineers), Cleveland, Ohio.
JAMES DUNCAN (President Granite Cutters' International Association of America), Quincy, Mass.
JAMES M. LYNCH (President International Typographical Union), New York City.
L. E. SHEPARD (President, President of Railway Clerks of America), Cedar Rapids, Iowa.
W. G. LEE (President Brotherhood Railroad Telegraphers), Cleveland, Ohio.
R. V. O'CONNOR (President International Longshoremen's Association), Buffalo, N.Y.
WILLIAM D. MAHON (President Amalgamated Association of Street Railway Employees of America), Detroit, Mich.
G. THOUGHT HEALY (President International Brotherhood of Stationary Firemen), New York City.
S. CARTER (President Brotherhood Locomotive Firemen and Enginemen), Cleveland, Ohio.
H. N. GOLDEN (President United Textile Workers of America), New York City.
E. J. TOBIN (President International Brotherhood of Teamsters), Indianapolis, Ind.
PRIDDY (President Order of Railroad Telegraphers), Louis, Mo.
T. TOBIN (President General Brotherhood of Trainmen, Fraternal Order of Railroad Telegraphers), Boston, Mass.
F. VALENTINE (President International Molders' of North America), Cincinnati, Ohio.

AND MEMBERS OF EXECUTIVE COUNCIL

May 14, 1918.

Dear Dr. Judson:

I am enclosing a pamphlet in which I have tried to show the fundamental differences between the legitimate and sane organizations of labor—such as the American Federation of Labor and the Railway Brotherhoods—on the one hand, and the socialists, I. W. W.'s and Bolsheviki on the other.

Sincerely yours,

Ralph M. Easley
Dear Sir:

On the part of Employers—

President Judson asks me to acknowledge the receipt of your letter of May 14 with enclosure, and to thank you for it.

Yours very truly,

May 14, 1918.

Dear Private Secretary,

I am enclosing a pamphlet in which I have tried to show the fundamental differences between the legitimate and sane organizations of labor—such as the American Federation of Labor and the railway brotherhoods—on the one hand, and the socialists, I. W. W.'s and Bolsheviki on the other.

Sincerely yours,

Ralph M. Enslow

(End)