H. P. Judson,

Trustee of Chicago College,

My dear Brother:—

 Permit us to call your attention to certain paragraphs in the Report of the Committee of Nine adopted by the Northern Baptist Convention last year, and to the analysis made by that Committee of an investigation made by Dr. J. C. Massee. Dr. Massee's report indicates at least serious occasion for concern for the tendencies and results of present methods and emphases in some of our schools.

 The paragraphs from the report of the committee of Nine read by Dr. Frank M. Goodchild, its Chairman, provide for you and our Baptist constituency not only a remedy for present evil conditions but the means of safeguarding our schools for the future. What is said in these paragraphs of particular schools, is of course equally applicable to your school and to others.

 "The real power of control over our schools is in the Baptist constituency in the general locality where the school stands. The control of the Baptists of New York State over Rochester and Colgate Seminaries is almost absolute. The control of the Baptists of New England over Newton, though less direct is equally strong. Crozer is as independent of popular control as any of our Seminaries, yet Crozer could not be deaf to the expressed will of the Baptists of Pennsylvania and New Jersey. No school could resist the organized influence of the people of its part of the country."  p. 46

 "Here and there doubtless is a teacher who has departed from the Baptist faith or has lost the Saviour's spirit. The utterances of these men have been published far and wide, and have brought strife into our ranks and confusion to our work. It is the duty of the Baptist communities throughout the country to displace from the schools men who impugn the authority of the Scriptures as the Word of God and who deny the Deity of our Lord, but they must do it in the prescribed ways already indicated."  p. 47.

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FOR THE PROMOTION OF BIBLE CONFERENCES AND A DEEPER SPIRITUAL LIFE IN BAPTIST CHURCHES IN THE NORTHERN BAPTIST CONVENTION.
Committee of Correspondence on Spanish-American War

Chairman: Dr. John D. Long, Secretary of the Navy

May 21, 1898

Lieutenant Commander, U.S.N.,

Office of the President of the United States,

Washington, D.C.

Sir:

I have the honor to report the report of the Committee of Correspondence of the United States, as authorized by resolution of the Senate of May 9, 1898, and to present it to your consideration. The report is as follows:

The Committee of Correspondence of the United States, upon whose report the Senate of the United States has made a resolution, have the honor to report the following:

That the Committee of Correspondence of the United States, pursuant to the resolution of the Senate of the United States of May 9, 1898, have examined the correspondence and papers relating to the Spanish-American War, and have found that the conduct of the war has been such as to reflect credit upon the United States and to justify the sacrifices made therefor.

The Committee of Correspondence of the United States, therefore, recommends that the Senate of the United States take such action as may be necessary to express its approval of the conduct of the war and to express its confidence in the ability of the Government to meet the responsibilities thereof.

I am, sir, your obedient servant,

[Signature]

Chairman, Committee of Correspondence of the United States.
Now we are sure that you with us are aware that the presentation of the report of Dr. Goodchild can in no proper sense be interpreted as an approval of modernism, rationalism and materialism in our schools. That report rather emphasized the necessity for purging our schools of every leaven of philosophy, science or theology which in any way tends to discredit the faith of our fathers or put in jeopardy the faith of our children.

We are sure that you are aware with us that the report has not allayed the suspicion against the schools in the minds of the great masses of our people. From every direction protests against the continuance of the present educational policy reach us. From every direction pastors and churches indicate that they will not contribute further to the support of our schools or even of our Board of Promotion, as long as this policy continues. It is not too serious a statement to make that the very solidarity of our denominational life is put in jeopardy by the present situation in the schools. Leaders in the radical group have openly confessed that the drift toward radicalism has gone too far. No teacher should be permitted to continue in any one of our schools without the clearest expression of his faith in the acceptance of our Baptist fundamentals; the full Inspiration of the Bible, the Deity of the Lord Jesus Christ, the Vicarious Atonement, the Bodily Resurrection, the return of the Lord, the Spiritual Nature and Commission of the Church, the Individual and Personal Character of Righteousness, etc. etc.

We write, therefore, as your brethren, to advise you:

1. That the agitation for correction in our schools will be continued.

2. To ask that you personally and your Board will cooperate with us in an effort to remove occasion for complaint and in safeguarding the essential faith and interests of our beloved denomination.

We wish to aid you in this and to work with you for the enlargement and strengthening in every way of the school committed to your care.

Praying God’s blessing upon you and the school, we are

Yours fraternally,

J. C. MASSEE, CHAIRMAN
J. M. DEAN
FLOYD ADAMS
FRANK GOODCHILD
C. L. LAWS
November 26, 1921.

Dear Sir:

Your favor of the 21st instant, which apparently is a circular addressed to various trustees, and which may be intended for the Trustees of the University of Chicago although it says "Trustee of Chicago College" is received. May I ask if the Committee of which you are Chairman is a committee appointed by the Northern Baptist Convention?

Very truly yours,

Mr. J. C. Massee,
Baptist Temple,
Brooklyn, N.Y.

HPJ: CB
Dear Sir:

Your favor of the 31st instant is received.

Opportunity to a student, especially of the University of Chicago, to join the Trustees of the University of Chicago and to receive a degree as a member of the faculty of the University of Chicago College in the fall is a privilege of which I am greatly honored. I am glad to be able to add my support to the efforts of the North Carolina State University to which your letter is addressed.

Very truly yours,

[sigil]

[Address]
LIST OF ORIGINAL WAIVERS

1. Form letter sent by Dr. T.W. Goodspeed, Corresponding Secretary, to Baptist Donors.

2. Up to Dec. 31, 1920. Waivers of

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<td>(by H.L. Wells, Vice President and Secretary)</td>
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<td>Andrew MacLeish</td>
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<td>John D. Hooker</td>
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<tr>
<td>D. L. Ricker</td>
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<td>I. B. Donnelly (Ma. R. Potter)</td>
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<td>Mary A. Flanagan (Mr. Joseph Board)</td>
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<td>Henry C. Africa (Kate of South T. Africa)</td>
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<tr>
<td>Andrew Godbead</td>
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Wallace Heckman
Robert L. Scott
William Glancy
Thomas W. Goodspeed
John A. Reichelt
Alonzo Ketcham Parker
Jesse A. Baldwin
Charles A. Marsh
Andrew MacLeish
Montclair, N. J.

Jan. 3, 1924.

Dear W. Burton:

What are the elements necessary to a Deed? I wonder!

On May 18, 1889, the Ann Arbor Ed. Society instructed its Executive Board to deed the, or any, lot(s) deeded for the Need Institution to the same. If the instrument delivered on Aug. 24, 1891, a deed?

That instrument does certainly deny to the University, what a layman like me would regard as an essential right of to be conveyed. The instrument forbids in penalties of forfeit any right of alienation at any time for any cause whatsoever.

Observe that the prohibition to alienate is eternal. If a date has been named, however remote in which renders it
In circumstances however limited, the University might come into its own, one could see it that a morrow ledge on which to bore a claim that a conveyance has been made.

But a conveyance which denies a free documental right of ownership is surely no deed in the sense meant by the Society.

Would it not be worth the University while to get the opinion of Counsel as to whether the deed given is a deed at all? Is it not rather a permit of possession or occupancy during good behavior?

Cordially,

T. J. Cole.
REPORT
of the
Committee on Future
Denominational Program

Presented at Atlantic City
May, 1923
REPORT
of the
Committee on Future
Denominational Program

Presented at Atlantic City
May 1933
Report of Committee on Future Denominational Program

To the Northern Baptist Convention:

He who would forecast the future must review the past. They cannot be divorced, for one is so largely the product of the other. Yesterday reports itself in today, and today holds portent and promise of tomorrow. Nowhere is this more true than in the life and progress of a great denomination. Accordingly any worthy consideration of future denominational program must take full account of present and past plans and policies. To review these is to discover that there is a continuity in our life and that there are trends of thought and action which operate with cumulative power. A survey of recent denominational history makes clear that the New World Movement was not of sudden birth, but that it was the product and indeed the inevitable outcome of denominational tendencies that were moving along converging lines.

The opening years of the present century witnessed a remarkable drawing together of our various denominational interests. In 1907 the Northern Baptist Convention was organized, growing out of the associated gatherings of the national missionary Societies known as the May Anniversaries. Since that event each year has seen an increasing degree of cooperation. At the Los Angeles Convention in 1915 the first comprehensive plan of advance in all branches of denominational service was projected in the Five Year Program. This met an immediate response among our churches, and some of its goals were passed before the period was half over. Following the Five Year Program came the Baptist Laymen's Movement which during the years 1917-1919 carried to a successful conclusion a united effort to raise the budgets of the national missionary organizations. Of the Laymen's Movement was born the impulse to make a comprehensive survey of all that Northern Baptists are doing to further the kingdom of Christ both in missionary and educational endeavor. The survey not only reviewed past achievements but also outlined a program of development for a period of five years. This program was enthusiastically adopted at the Denver Convention in 1919, and subsequently given the title of The New World Movement. The General Board of Promotion was elected to secure the financial resources needed to carry out the program adopted.

The period covered by that movement comes to a close a year hence. What is to follow it? What objectives shall we propose, and how shall we attempt to achieve them? These are the questions which the Northern
Baptist Convention has asked its committee on Future Denominational Program to consider and report concerning.

THE NEW WORLD MOVEMENT APPRAISED.

Before attempting to answer them it seems fitting to undertake an appraisal of the New World Movement, and a review of its achievements. It must be admitted at the outset that though the enterprise was launched enthusiastically at Denver it did not commend itself to all our churches and leaders. The churches as a whole, however, responded to its challenge, with results which inspire gratitude and courage. During 1921-1922 more than eighty-five per cent. of the churches in the territory of the Northern Baptist Convention, excepting those that are affiliated with groups of their own, contributed to the New World Movement, and more than ninety-five per cent. of Northern Baptists, excepting such groups, are members of churches thus contributing. Hundreds of these churches became genuinely sacrificial in their spirit and action. Their giving reached heights not gained before, with the result that up to April 30, 1922, there had been collected and distributed in connection with the New World Movement an average annually, for the period included, of $7.16 per member. This consecration of means was matched by a consecration of life which under the blessing of God has carried the denomination far beyond any previous attainment.

To be sure the objectives proposed in the New World Movement were not gained. Perhaps they were set too high, but "a man's reach should exceed his grasp," and it was good surely for the denomination to attempt great things. The failure to accomplish all at which we aimed should not blind us to the fact that we have compassed achievements such as we had never before reached.

The years of the New World Movement have been marked by great blessings on every field. In our own land State and City Mission Societies report new churches organized, new edifices erected, new fields entered, new workers enlisted, and thousands brought to Christ. Christian centers have been established for Negroes and new Americans, an International Baptist Seminary has been inaugurated, Vacation Bible Schools have grown in number and activity, religious education has been developed, our young people in thousands have gathered in summer assemblies, the Bible has been issued in new tongues, university pastors have come close to the life of Baptist students in the great universities. In our denominational schools and colleges the power of Christ grips the lives of young men and women who are preparing themselves for leadership. The denomination begins to take seriously its task of caring for the old soldiers of the Cross.

In Europe millions await our gospel ministrations, and thousands are being brought to Christ. In Africa a new Pentecost visits the Congo. In China and Japan the native church springs to self-consciousness and becomes articulate. In India the responsibility for whole sections of the
work is assumed by Indian Christians. Where Burma and China meet
men seek Christ by the thousand.

A logical result of this wonderful outpouring of God’s Spirit upon the
work committed to us is that needs have multiplied in every direction
and opportunities present themselves upon every hand. There are clamant
calls beyond those of other days. This was to be expected and is in large
measure the answer to our prayers as well as the seal of God upon the
measure of faithfulness yielded by his people. We face a world of bitter
need following the war; a world of unstable equilibrium waiting an
impulse toward great good or great evil; a world of special opportunity
for those entrusted with the message of Christ. We have undertaken
great things for him and cannot drop them. We have put our hand to
the plow and cannot leave it with the furrow uncompleted. The relative
failure of international diplomacy emphasizes the need for a return to the
message of Christ as the only solution for the world’s problems. The
nations fail because their moral earnestness is insufficient to stand the
strain of a distraught world. Righteousness, justice, and compassion have
not yet gained the victory over self-seeking, injustice, and cruelty. Christ
only can meet the need. He chooses to work through his church.

Moreover, there seems to be no question but that God has a special mes-
 sage for Baptists to give to the world at this time. Peoples the world
over are coming to self-consciousness. When self-determination in
religious matters is permitted in any part of the world the trend is inevitably
toward the Baptist position of independence and the competency of the
soul before God. Recently freed peoples with the Bible in their hands
fall in naturally with the Baptist view. Russia, Czechoslovakia, and other
European States rapidly augment the number of Baptists today. Baptists
are not a diminishing people, and there is a resiliency, youth, and spiritual
vigor among them wherever found. Baptists in America have come to a
leading place numerically among Protestant denominations, and there is a
spiritual power in their churches. They produce men and women for the
service of God and carry on an ever-expanding work. In addition they
have incalculable material resources. The abounding prosperity, both
temporal and spiritual, with which God has blest American Baptists,
thrusts upon them great responsibility and glorious opportunity.

The close of a great movement is an hour of peril for the churches lest
they succumb to the temptation to relax their determination, slip
into a position of lesser effort, and be satisfied with lower degrees of
achievement. God has chosen definitely that the progress of his world
work should wait upon the liberality of his people. Christ himself joined
means and men. Today throughout all our churches we observe among
the young people the impulse to self-giving. We are witnessing a great
outpouring of life. Shall we match it by an outpouring of means to
release that life for its mission of world-blessing?

It is the conviction of your committee that Christ calls us today to con-
solidate our gains, to make permanent the new plans of giving both in
life and means, to review again the world's needs and opportunity, and to prepare to make the ground gained the base for a new advance.

This gains all the greater emphasis and urgency from the fact that we are about to share in the most momentous world gathering of Baptists which has ever taken place. Stockholm will bring together those who think with us from Europe, America, Australia, and all the world. Even in anticipation it already brings us a new sense of solidarity and world fellowship. This growing realization of power and kinship must be used, not to the ends of complacent self-satisfaction, but in a glorious outpouring of endeavor to make all men see and accept their privilege of joining with us in the rich liberty which is in Jesus Christ. Stockholm should give rise to new and greater efforts in the direction of world evangelization. It is by God's providence that this great world gathering is occurring just as we are closing one great era of service and looking forward to its successor. We must be prepared to accompany Christ to new conquests.

**Some General Conclusions**

The Committee on Future Denominational Program, keenly appreciative of the possibilities which inhere in the present situation, and deeply sensible of its responsibility, has sought earnestly to secure the needed data for the prosecution of its task and to ascertain the mind of the denomination in respect to the issues involved. It has invited through the denominational press the cooperation of all who are prepared to offer constructive suggestions. It has asked ministers' conferences the country over to discuss these problems and give the Committee the benefit of their joint judgment. It has consulted individuals whose experience entitles them to be considered experts in various phases of the work. It has called together representatives of all the organizations participating in our cooperative movement for conference. Above all, it has asked and waited for divine guidance in the sincere desire that the Lord's will might be made so plain that the Committee, and in turn the denomination, could not fail to come into unity of thought and action. In the conviction that this desire has been in some measure realized, the Committee ventures to submit its report. Before presenting specific proposals it may be well to indicate briefly the general conclusions at which the Committee has arrived. They are as follows:

1. The place and function of the local church should be emphasized anew. Promotion of its prosperity should be part of our united endeavor, and its verdict should be sought in determining denominational objectives.

2. A program of cooperation should be continued.

3. The cooperative plan should allow a larger measure of freedom to the participating organizations in the securing of funds.

4. While a comprehensive and far-reaching program of undertakings may be formulated, financial objectives should be determined annually, and pledges regularly be for one year.

5. Budgets should be concreted, and indicate in separate classes askings for regular operating expenses, and for specifics. Askings should fall into
three groups: The National Societies, State and City Missions, Schools and Colleges.

6. Churches and individuals should have entire freedom in the designation of their gifts.

7. Organization essential to effective cooperation ought to be maintained. The present organization should not be discarded, but modified as the experience of the past four years may suggest.

8. Schools and colleges, approved by the State Conventions of the territory in which they are located, may be included in the cooperative program in the segregated budget.

I. THE LOCAL CHURCH

It is needful, in the judgment of the committee, to emphasize anew the place and function of the local church. We are in danger, in the multiplication of machinery, of overlooking the fact that the Northern Baptist Convention is after all only a voluntary association of independent churches for certain purposes, and that the local church is the very pulse of the machine. In our endeavor to promote large cooperative enterprises we are in peril of neglecting the one supreme piece of promotional work which is always fundamental, viz., the development of the local church. The committee desires to record its conviction that this should hold first place in our program. The prosperity of the local church must be promoted, its undertakings fostered, and its voice heard in regard to denominational program and objectives.

Accordingly the committee would propose, as the first undertaking in our future denominational program, a concerted and sustained effort to raise the efficiency of the local church. This will concern itself first with the spiritual life of the churches, seeking so to relate each member to Jesus Christ that there shall be full recognition of and response to his leadership, and that measure of devotion to him secured which will bring a full tide of spiritual power flowing through our churches.

If that be attained, all else will follow, but to be specific the committee would suggest that every local church make a survey of its own needs in relation, not only to the immediate present, but also to the coming years. That it plan wisely for the development of its work in scope, personnel, equipment, and current support, recognizing that a vigorous local organization may exercise far-reaching influence. That it study the broader scope of denominational activities and prepare for itself a program of participation in missionary service commensurate with the plans made for its own internal development and with present world needs.

Then let the effort be made to have every member an active member, and with sympathetic appreciation of the needs and tasks which challenge the church and the denomination, a faithful and generous steward of life and means.

If that degree of interest and devotion be attained the local church can safely be trusted to assume its share of obligation in the work of the denomination. Your committee believes that the time has come to put
that responsibility fairly upon the churches. Instead of our unified budget passing down to the churches in the form of apportionments only, let each church be asked to say for itself what share it will assume in our common task. To that end it will be recommended in another part of this report that the participating organizations be asked to put their budgets into concrete form that the churches may see in terms of things to be done, as well as in terms of money, what as a denomination we ought to undertake. Then let the churches be invited and urged to put their responsibility and ability in a worthy way over against the opportunity and the need. In a word, having endeavored to cultivate and stimulate our churches, let us seek their judgment as to denominational undertakings, and let the expression of this judgment be taken into account in determining our financial objective. Your Committee is of opinion that if the churches are asked to weigh for themselves their responsibility and their measure of obligation, they will respond nobly and generously.

The Committee therefore recommends:

1. That during the last year of the New World Movement there be conducted a vigorous campaign which will seek to promote in every local church a wise stewardship of life and means, and to develop the best methods of giving practical expression to this stewardship. It is the conviction of the Committee that such a campaign will do much to stimulate the paying of the pledges already made, and at the same time prepare for high standards of giving in the future.

2. That as a sequel to this campaign there be carried through annually in every church an every-member canvass in which pledges for one year shall be taken. In the canvass both the work of the local church and our cooperative undertakings should be presented, and separate pledges taken toward each. We suggest that the first canvass be made during the first two weeks of May, 1924, and in subsequent years at as early a date as possible in order that its results may be reported before it is necessary to determine finally the financial objectives of the participating organizations for the ensuing year.

II. COOPERATION

It is clearly the mind of the denomination that we should continue in some form of cooperative endeavor. Our cooperative effort, however, must leave room for individual initiative, upon the part of local churches and of participating organizations. There is always danger in a cooperative movement, with the limitations upon independent action which it involves, that there shall be sacrifice of enterprise and of energy upon the part of the separate units. There can be little doubt but that had our splendid cooperation in the New World Movement been supplemented by a greater freedom of action on the part of the participating organizations, results greater by far than those achieved would have been reached. A plan of action which will admit of a full measure of cooperation and at the same time allow freedom of action to the various organizations, is not easy to devise, but the Committee believes that the attempt should be
made, and therefore recommends that we continue our cooperative plan with such modifications as may be deemed necessary.

To this end the Committee recommends specifically:

1. That each participating organization be asked to formulate a general constructive program covering a term of five years. The Administrative Committee shall arrange for the correlation of these in order that the denomination may have before it a comprehensive program of kingdom achievement.

2. That each participating organization be asked to indicate annually, and as definitely and concretely as possible, a year’s undertakings. These should fall into two classes: one, the operating budget, embracing all that relates to the normal and progressive conduct of the work of the organizations involved; the other including rather those items which relate to advance and which are in the nature of specifics. For these latter the organizations should have liberty to appeal to individuals.

3. That the general program and the undertakings proposed annually by the participating organizations shall be submitted to the Northern Baptist Convention for consideration and approval.

III. Organization

Cooperation necessitates organization, and since our denomination began to move in the direction of cooperation much time and thought have been given to this matter. Our enlarging program with its increasing measure of cooperation has necessitated more organization. Into the shaping of this earnest prayer and serious counsel have entered, and it is not to be discarded hastily. There has been opportunity to observe it in actual operation, and experience inevitably suggests some modifications. These should be made, but the Committee believes that it is the part of wisdom to retain all that is good in our present organization and capitalize it for the future.

1. Board of Missionary Cooperation

It is clear that if we are to cooperate there must be some central committee or board in which the Northern Baptist Convention and all the participating organizations shall be represented. For this purpose the Board of Promotion was created, and it is the judgment of your Committee that some such coordinating group must be maintained. Its functions the Committee believes would be better described by a different name and its efficiency increased if it were constituted somewhat differently. The Committee therefore recommends:

(1) That the name of the central organization be “The Board of Missionary Cooperation.”

(2) That the function of the Board of Missionary Cooperation be to coordinate those activities of our participating organizations which have to do with the stimulating of the interest of our churches in our denominational program, and with the raising of funds for the support of the same.
(3) That the Board of Missionary Cooperation consist of fifty members chosen as follows:

A. Fourteen members from the membership of our seven national Boards and Societies; each organization to elect two.

B. Two members elected by the Executive Committee of the Northern Baptist Convention.

In A. and B. at the first election, one person shall be elected for one year and one for two years, and thereafter election shall be for two years.

C. Twenty-four members from the Boards of the State Conventions and City Mission Societies as follows: Atlantic Group, 8; Mississippi Valley Group, 8; Pacific Group, 8.

At the time of the meeting of the Northern Baptist Convention the State Secretaries and the City Mission Societies shall meet by groups and decide upon the distribution of the eight members from their respective groups. Each State or City Board thus assigned one of the eight shall make the election. Each group should also arrange to have one-half of the members elected for one year and one-half for two years, and thereafter elections shall be for two years. We would suggest that at least two from each eight should be women.

D. Ten members at large elected by the Northern Baptist Convention, one-half of whom shall be women. At first, five shall be elected for one year and five for two years, and thereafter election shall be for two years.

Salaried or administrative officers of any of the participating organizations shall not be eligible to membership on this Board, but all such officers shall be invited to attend the meetings of the Board with the privilege of participating in discussions.

(4) Organization of the Board of Missionary Cooperation.

A. That the chief executive officer of the Board shall be designated "Executive Secretary of the Board of Missionary Cooperation."

B. That the Administrative Committee should be retained with this modification, that in order to secure complete cooperation and coordination one or more executive officers from the group of participating organizations be included in each subcommittee of the Administrative Committee.

C. That instead of the present Advisory Committee there shall be a council composed of the Executive Secretary of the Board of Missionary Cooperation as chairman, together with an Executive Secretary of each national Society and Board—one secretary representing the State Conventions and one representing the City Mission Societies. These shall be preferably the secretaries assigned to service on the subcommittees of the Administrative Committee. The Council shall serve as a clearing-house for the business of the Board in order that there may be a coordination of the activities of the various committees. It shall also prepare the budget of the Board of Missionary Cooperation for submission to the Business and Administrative Committees.
2. **Building the Unified Budget**

It is recognized that, on the basis of suggestions offered earlier in this report, the voice of the churches is to be considered in determining the total budget. At the same time, in order that the participating organizations may plan wisely and that the churches may have information for their guidance, it will be necessary to formulate what is to be undertaken, and to indicate financial objectives which it will be desirable to attain. As to the method of preparing the unified budget the Committee has no radical suggestions to propose, and the following recommendations include in them much that has been in our practice:

(1) The budgets of the various participating organizations shall be approved by the Finance Committee of the Northern Baptist Convention and, upon approval, shall become a part of the unified budget. The Finance Committee, before its final approval of the budgets, shall meet in open conference the administrative officers or representatives of all the participating organizations for the consideration of the united budget or any of its constituent parts.

(2) In order that the Finance Committee may be prepared to give adequate consideration to the budgets, it should be authorized to employ a special accountant who is familiar with budget-making and to secure such assistance at certain periods of the year as the demands of the work render necessary.

(3) The accountant of the Finance Committee should make careful study of the budgets prepared by the participating organizations in order to assist the Finance Committee in passing upon them.

(4) From time to time, as need may arise, a representative of the Board of Missionary Cooperation or of one of the National Societies, appointed by the Finance Committee of the Northern Baptist Convention, shall visit each State Convention and City Mission Society to review its proposed budget with the local budget committee. This representative shall present the opportunities, needs, and financial situation of the national Societies so that the local committee may construct its budget in full sympathy and cooperation with the whole denominational program. By this arrangement, the State Boards and City Mission Boards will gain a sympathetic understanding of the situation of the national enterprises and the representative by his fraternal visit will be prepared to assist in making clear to the Finance Committee of the Northern Baptist Convention the situation of the States.

(5) The National, State Convention, and City Mission groups should each confer and agree upon the basic principles to be observed in making the budgets in order that all may be made upon an equitable basis.

(6) The State Conventions and City Mission Societies may add to their budgets the operating expenses of the local institutions for which they assume responsibility.

(7) The sum of the combined operating budgets of the national organi-
zations shall be allotted to the States, and each State shall add to the amount of its allotment its own budget and the budget of standard City Mission Societies within its area. The statement of the budget should arrange theaskings in these three groups: The National Societies, State and City Missions, Schools and Colleges. The total shall become the goal to be reached within the State, and shall be distributed to the churches by the State Convention Board.

(8) In addition to budgets for operating expenses, each participating organization shall prepare a budget of specifics for which, when approved by the Finance Committee, appeal may be made to individuals.

(9) All budgets shall be ready for the approval of the Finance Committee by January 1 at the latest.

(10) Churches and individuals shall have entire freedom in the designation of their gifts.

3. Collection and Distribution of Funds

(1) There shall be a central accounting department and treasury to which all funds shall be sent by the State offices. In this office shall be kept full information in respect to regular and designated gifts.

In connection with this central treasury the Committee would recommend that provision be made for the following:

A. A treasurer who shall be an unsalaried officer.

B. An accountant who would be in charge of the books, reports, etc., and who shall be furnished with a sufficient staff.

C. A committee composed of the treasurers of the national organizations with the Executive Secretary and Treasurer of the board. This committee should be appointed by and report to the Administrative Committee and would be charged with the work of supervising the accounting department.

D. A business committee composed of members of the Administrative Committee with the treasurers for consideration of questions of general policy relating to the department.

(2) That State Collection Agencies be continued, and that the collecting agents be responsible by agreement alike to the national and State organizations.

(3) That all designated funds shall be forwarded each month through the usual channels strictly as designated. All undesignated receipts shall be divided each month according to the proportions in the unified budget, the proportion for the State being retained, and the proportion for the national organizations being forwarded to the central treasury.

(4) That as the normal procedure all funds be sent by churches and individuals to the State collecting office; where desired, however, funds may be sent directly to the central treasury or to the treasuries of the
participating organizations, and in the case of the women's Societies through their district treasurers.

4. Promotional Work

We recognize that the primary responsibility for the work of promotion rests upon the State Conventions. Since the State Secretaries realize their need of more promotional assistance, and since there are different conditions in the various States, a uniform method of doing promotional work does not seem practicable.

We therefore recommend:

(1) That each State Convention officially recognize its full responsibility for the work of promotion, and in conference with the Board of Cooperation set up promotional machinery adequate to produce the desired results.

(2) That the expenses of promotion shall be provided by the participating organizations pro rata according to the approved operating budgets.

(3) That provision be made by the national organizations for a larger number of inspirational speakers in the work of promotion.

IV. SCHOOLS AND COLLEGES

The place of the schools and colleges in our cooperative movement, and their relation to the unified budget, is a question over which a great difference of opinion emerges. There seems to be a general agreement, however, that in some way the denomination should promote education, and indeed, in view of its vital relation to our life and progress it seems inconceivable that the denomination could consent to omit provision for Christian education from its program. There are, it is recognized, institutions which have attained such a degree of strength, and which have such large and sympathetic constituencies supporting them that they have no need to seek aid from the denomination. There are others, however, which must be encouraged and generously aided if they are to grow into strength. Your Committee believes that under proper conditions such schools should have denominational support and therefore recommends:

1. That the necessary funds for the current expenses of such schools and colleges as are dependent upon the denomination for support and as are accredited by the Board of Education, shall be included in the unified budget as a part of the Board of Education askings, but there shall be included only the askings of such schools as shall have been approved by the State Convention, or the official board thereof, within which the schools are located, provided, however, that in case any State Convention shall prefer to include within its own State budget the approved askings of the school within its bounds, the amount shall be transferred from the budget of the Board of Education to the budget of the State Convention.
2. That the askings of schools and colleges which desire denominational support for endowment and equipment, after approval by the respective State Conventions, the Board of Education, and the Finance Committee of the Northern Baptist Convention, shall be treated as specifics to be raised by the schools themselves as designated gifts in the same method as specific gifts are raised by national Societies and Boards.

V. SOCIETY ANNIVERSARIES

In 1924 The American Baptist Publication Society will observe its one hundredth anniversary; in 1927 the Woman's American Baptist Home Mission Society its fiftieth; and in 1932 the American Baptist Home Mission Society its one hundredth. The Committee recommends:

That the Northern Baptist Convention approve of featuring by special publicity, pageantry, and anniversary meetings such outstanding occasions, and extend sympathetic helpfulness to these Societies in observance of their anniversaries.

VI. PREPARATION FOR FUTURE PROGRAM

Inasmuch as preparation will have to be made during the present Convention year for the carrying out of whatever future program the denomination may adopt, your Committee recommends:

That the Board of Promotion be requested to make, through its administrative committee, such preliminary and preparatory arrangements during the current year, as will enable the denomination to enter promptly and aggressively upon its future program.

Respectfully submitted,

J. F. VICHERT, Chairman,
C. M. DINSMORE, Secretary,
MRS. W. A. MONTGOMERY,
MRS. ANDREW MACLEISH,
MRS. GEO. W. COLEMAN,
CHARLES L. WHITE,
C. A. FULTON,
G. N. BRINK,
J. J. ROSS,
P. H. J. LERRIGO,
W. C. CHAPPELL,
P. C. WRIGHT,
F. W. PADELFORD,
C. W. PETTY.
Dr. Frank W. Padelford
75 Pleasant St.,
Newton Centre, Mass.

My dear Dr. Padelford:

I am much obliged for yours of January twenty-fifth with your careful estimate of Dr. Aitchison. I am sending a confidential copy of it to President Swift and Mr. Arnett. I commended Mr. Marks to Mr. Sherer, the chairman of the committee on this matter, who was in New York the day after I saw you. I asked him to call on Mr. Aitchison and ask his opinion of Mr. Marks. I have no information on what his impression was.

I thank you for your appreciative words about my part of the luncheon on Wednesday. The result was quite as much due to your judicial statement as to my warm advocacy.

On the matter on which you asked my opinion, my judgment is very clear. I do not at all agree with the wish of the committee (I do not know who they are) that the forty pages devoted to the Schools and Colleges should be used entirely in setting forth the claims of the schools participating in the budget. It is not fair to the denomination as a whole or to the other schools or even to the schools singled out for mention. The best appeal that could be made for them is to set forth what the schools once in their present condition have become by the fostering of them by the members of the denomination.

Of course, one would wish to define clearly the object in view or the relative significance of the objects to be gained, and then carefully organize one's material for the accomplishment of these objects, but I am sure you will know how to do this. I should suppose that one's fundamental purpose, if I may so express it, would be to develop the denominational
interest in, consciousness and responsibility for, and conscience concerning education; specifically, on the basis of these, to secure willing contributions to colleges that participate in the budget, but I do not believe it is good policy to attempt to attain this specific object except on the basis of our fundamental purpose.

I assume that your treatment of the two groups of colleges would be quite different. In the one case you would emphasize strength, in the other case weakness, though this antithesis rather overstates the contrast. Both have both the elements of weakness and of strength.

Very sincerely yours,
March 1, 1924.

President E. D. Burton,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Burton:

You have sent me several installments of correspondence with Dr. Gates and with others in reference to the control of the University as regards denominational qualifications by the American Baptist Education Society. You remember we considered turning this literature over to Mr. Fairweather for further reference to counsel to get an opinion and clear up the whole situation. This I have not yet done because Mr. Fairweather seemed pretty heavily ladened account of Mr. Heckman's absence. I shall plan to do this in the near future or, at any rate, soon after Mr. Arnett comes to us.

On the whole I think it is better to have Mr. Arnett conduct the proceedings with counsel rather than Mr. Fairweather, and I shall try to see that it is not neglected.

Yours cordially,

Harold H. Swift
March 4, 1924.

My dear Dr. Dickerson:

Atlantic City May 26, 1924, the Memorial of the University
The first overt step which led up to the final
outcome was the action of the Board of Trustees of the
by an historical statement, now being submitted in a printed
University of Chicago taken May 13, 1919 requesting the
pamphlet. The associated Board of Education, by its
American Baptist Education Society to appoint a committee
to confer with a similar committee of the University of
Chicago etc.

The second step was the action of the American
Baptist Education Society at Denver May 15, 1919, agreeing
in a printed statement embodying this Memorial
and historical statement, as already, we as ump in the
previous Exhibit 1, the two are almost identical for the
American Baptist Education Society to appoint a similar
committee to be appointed by the Board
of Trustees of the University of Chicago to confer with a similar committee to be appointed by the Board
of Managers of the American Baptist Education Society, were
abortive and led to nothing except to an attempt to get at
the matter in another way.

I think therefore that no reference is necessary
to the actions of 1917, but that those of 1919 should be
inserted.

I venture to suggest a substitute for paragraph 1,
top of page 2, and some other minor changes.

Very truly yours.
To the Board of Education of the
Substitute Baptist Convention.

At the meeting of the Board of Education held at
Atlantic City May 26, 1923, the Memorial of the University
approved by its Board of Trustees April 24, 1923, accompanied
by an historical statement, both being contained in a printed
pamphlet, was presented to the Board of Education, by its
Committee of Conference with a printed statement embodying
a recommendation of such committee that the request of the
University be granted. The pamphlet embodying this Memorial
and Historical statement is already, we assume in the
Baptist Education Society at Denver, May 15, 1919, but a copy is also attached
and the archives of the Board of Education, but, may be, if so, not the Committee, etc.

Here to an Exhibit No. 15, 1919, it was voted to request the
American Baptist Education Society to appoint a Committee to
confer with a similar Committee to be appointed by the Board
of Trustees of the University of Chicago to consider the
relations between the University and the Board of Education of the
Society held at Denver, May 15, 1919, the aforesaid request
having been presented, it was voted (fill in from Minutes of
the meeting in Denver, May 1919).

I think therefore that it necessary to convey
the Minutes of 1919, but this Minute should be
inserted.

I suggest a substitute for paragraph 1,
top of page 2, and some other minor changes.
Very truly yours.
Subject

At the meeting of the Board of Directors held at

Aberdeen, 26th May 1984, the Board of Directors of the University

approved the Board of Directors' April 26, 1983, resolution,

an Education and Research Council to be a permanency of the

Board of Directors and the appointment of a Planning:

Committee of Consultants with a Planning Committee in the

Council.

The Permanent Education and Research Council, the

Permanent Committee of Consultants and the Planning

Committee of Consultants are the main committees of the

University, as established in the University's Statute.
To the Board of Education of the Northern Baptist Convention.

The negotiations between the Board of Education of the Northern Baptist Convention and the University of Chicago which, after various preliminary steps, were formally begun in May, 1919, having now been satisfactorily concluded, and the legal steps in sequel thereto having been taken, it seems suitable that there should at this time appear in the Minutes of your body and outline of these negotiations and their outcome.

The second step was the action of the American Baptist Education Society to appoint a Committee to confer with a similar Committee to be appointed by the Board of Trustees of the University of Chicago to consider the relations between the Society and the University. At a meeting of the American Baptist Education Society held at Denver, May 15, 1919, the aforesaid request having been presented, it was voted (fill in from Minutes of 1919).

I think therefore that no reference is necessary to the actions of 1917, but that those of 1919 should be inserted.

I venture to suggest a substitute for paragraph 1, top of page 2, and some other minor changes.

Very truly yours.
The cooperation between the Board of Education and the University is of the utmost importance. After various preliminary steps, a committee was formed in May 1879 to prepare a joint statement of the situation. It is evident that the steps taken thus far have been a step in the right direction in the interests of both the Board and the University. The committee is in the process of working out the following statement:

**Memorandum of Agreement**

We, the Trustees of the University and the Board of Education, do hereby agree that

1. The Board of Education shall have the power to approve the appointment of the President of the University by the Trustees of the University.
2. The President of the University shall be a member of the Board of Education.
3. The Trustees of the University shall have the power to remove the President of the University.
4. The Board of Education shall have the power to remove the President of the University.
5. The University shall have the power to establish a college for the training of ministers.

This memorandum is to be presented to the Trustees of the University and the Board of Education for their approval.
MINUTES OF THE EXECUTIVE COMMITTEE OF THE
BOARD OF EDUCATION
OF THE
NORTHERN BAPTIST CONVENTION
Chicago, Ill. Mar. 6, 1924.

1. The Executive Committee of the Board of Managers of the Board of Education met according to call, at the President's office of the University of Chicago, on Thursday, March 6, 1924 being called to order at 9.30 a.m. by Chairman Barbour who led in prayer.

2. The members present were Mrs. Bulette and Messrs. Barbour, Burton, Morr, Small, Stifler, Stilwell.

3. Secretary Fadelford was asked to serve as Recording Secretary pro tem.

4. It was voted that we notify President Riley of Linfield College that we look with interest upon the serious consideration by the Trustees of Linfield College of the proposition to change the location of the College from McMinnville to Portland, and that if they can find the means with which to relocate, we shall not make objections to the change.

5. It was voted that we make a loan of three hundred dollars ($300) without interest to Rev. C.M. Thomas, University Pastor at Boulder, Colorado, to help defray hospital expenses at Rochester.

6. Secretary Fadelford having made a report regarding the preparation of the Educational material for the new book on "Concret- ing the Budget", it was voted to ratify the report and to say to the Board of Promotion that we wish the material printed as prepared.

7. The Committee on Baptist Training Schools made a report relative to the development of schools for training men for the
MINUTES OF THE EXECUTIVE COMMITTEE
MEETING MARCH 10, 1964

The Executive Committee of the Board of Managers of the
Southern Baptist Convention met pursuant to call of the Executive Officer of the
Convention at the Convention Center, Nashville, on March 10, 1964, at 10:00 a.m.

1. The members present were Mr. George E. Kirkland and Mr. John R. Stiltner.

2. The minutes of the previous meeting were read and approved.

3. Secretary, Mr. Roland B. Smith, calls to order.

4. It was noted that we are not in a position to make any additions to the
   Capstone plan at this time. The President has made some suggestions and
   we will make additions as they are made.

5. It was noted that we make a loan of $500,000 to the
   President of Wheaton College, to help with special expenses.

6. Secretary, Mr. Roland B. Smith, presents a report indicating the
   progress of the Convention material for the new book on "Concentrate
   Preaching," and reports the report made by the Convention to the Board of
   Directors that we will use the material printed as "Devotional.

7. The Committee on Baptist Training Schools make a report
   relative to the development of schools for training men for the
Christian Ministry. It was voted to refer the report back to the
Committee with the statement of our conviction that our donations
to the schools give us the right to talk with the authorities of
the schools regarding the character of their work.

8. It was voted to adopt the attitude of the Executive
Committee the following statement of conviction of the Committee
on Training Schools relative to the Training School in Chicago.

1. We believe that under existing conditions and for the
present there is need of a Woman's Training School in Chicago.

2. We believe that it is unwise to combine with other de-
nominations in a Union Training School.

3. We believe that the Woman's American Baptist Home Mis-
sion Society may very properly maintain such a school for the train-
ing of its workers.

4. We believe that in addition to training workers for
said Society, this school may properly train Pastors' Assistants
and Church Secretaries, but that this department of the school
should be self-supporting.

5. We believe that in view of the advancing values of
real estate, it would be unwise for the school to remain in the
present building until it can be sold to advantage provided adequate
protection can be afforded the students and teachers.

9. The Secretary made a report regarding the Billings Poly-
technic Institute and our Baptist relation to it. It was voted that
we refer the matter to the Secretary asking him to ascertain

1. The Educational situation in the state of Montana.

2. The facts regarding the present school, its student body
and its finances.
It is our duty to tender the report proper to the
Committee with the statement of our conviction that our Committee
of the Executive agree in the right to call with the advice of the
Executive.

It is our duty to tender the statement of our conviction of the Committee
on the subject of the matter relating to the training school in Chicago,
and for the present I am only reporting the condition and for the
present time to take action of a Woman's Training School in Chicago.

It will be for the future to remedy condition and to do the
remedies that may be necessary to remediate with other go-

ommunity in a Woman's Training School.

It is our duty to report the Woman's Training School now a school for the
home.

It is our duty to report the Woman's Training School now a school for the
farm.

It is our duty to report the Woman's Training School now a school for the
city.

It is our duty to report the Woman's Training School now a school for the
rural.

It is our duty to report the Woman's Training School now a school for the
industrial.

It is our duty to report the Woman's Training School now a school for the
hospital.

It is our duty to report the Woman's Training School now a school for the
school.

It is our duty to report the Woman's Training School now a school for the
college.

It is our duty to report the Woman's Training School now a school for the
university.

It is our duty to report the Woman's Training School now a school for the
academy.

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university.

It is our duty to report the Woman's Training School now a school for the
academy.

It is our duty to report the Woman's Training School now a school for the
university.
3. The attitude of the National Congregational body to the School and to a union control.

10. It was voted to authorize the employment of a field representative in Missionary Education after consultation with the Missionary organizations, the selection of the man to be left to Secretaries Padelford and Hill.

11. It was voted to authorize the cooperation in Westminster College in Utah, at the rate of $2500 per year provided the conditions are satisfactory to the Secretary.

12. It was voted to notify the administration of the Nurses Training School of the Mounds Park Sanitarium that we do not see our way clear to enter that field at the present time.

13. It was voted to include in the budget for schools and colleges for 1924-1925 the following allotments:

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<tr>
<td>Bates</td>
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<tr>
<td>Colby</td>
<td>5,000</td>
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<tr>
<td>William Jewell</td>
<td>6,000</td>
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<tr>
<td>Ottawa</td>
<td>12,500</td>
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<td>Kalamazoo</td>
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<td>Hillsdale</td>
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<td>Franklin</td>
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<td>Westminster</td>
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<tr>
<th>Academies</th>
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<tr>
<td>Colby</td>
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<td>Suffield</td>
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<td>Wayland</td>
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<tr>
<td>Phila. Tr. Sch.</td>
<td>7,500</td>
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14. It was voted to allot $5,000 to Keystone Academy provided that after further investigation the Secretary is convinced that this school should have denominational assistance.

15. It was voted that in response to the request of the Finance committee of the Northern Baptist Convention the Peddie School be included in the budget for $15,000.

16. It was voted that a special committee consisting of Principals Swetland, Price and Brown, and Secretary Padelford, be appointed to make a careful study of our Baptist Academies and report to the Board; and that the necessary expenses of the Committee be authorized.

17. It was voted that the following specifics for the schools and colleges be approved and be forwarded to the Finance Committee of the Northern Baptist Convention.

18. It was voted that the expenses of the members of the Committee upon attendance at this meeting amounting to $150.18 be authorized for payment.

19. It was voted at 5 P.M. to adjourn.

Frank W. Padelford,

Recording Secretary, Pro tem.
If the Walter Education Act is to be effective, it is essential that after careful investigation the Secretary to the
Finance Committee of the Provincial Department of Education be asked to inquire into the report of the
Finance Committee of the Provincial Department of Education in the budget for the 100,000.

It is to be noted that a special committee consisting of

Professor Sewell, J. Carson Brown, and Secretary Telegrams, and

was appointed to make a careful study of our present methods and to

represent any colleges be prepared to be accepted by the Finance
Committee of the Provincial Department of Education.

If the committee have any suggestions to make to the Minister of
The Department, they will be entertained at this meeting and presented to the

If the vote is $10,000 to-election.

Respectfully submitted.

Frank R. F. Kendall.
March 16, 1924.

Chicago, and such committee was thereupon appointed.

At the meeting of the Board of Trustees of

To the Board of Education of the Northern Baptist Convention.

The negotiations between the Board of Education of the Northern Baptist Convention and the University of Chicago which, after various preliminary steps, were formally begun in May, 1919, having now been satisfactorily concluded, and the legal steps in sequel thereto having been taken, it seems suitable that there should at this time appear in the Minutes of your body an amended draft of the Board of Education to the University. outline of these negotiations and their outcome.

At the meeting of the Board of Education held at Atlantic City, May 26, 1923, the memorial of the statement:

University approved by its Board of Trustees. April 26.

At a meeting of the Board of Trustees of the University of Chicago held May 13, 1919, it was voted to request the American Baptist Education Society to appoint a committee to confer with a similar committee to be appointed by the Board of Trustees of the University of Chicago to consider the relations between the Society and the University. The pamphlet accompanying this memorial and historical statement is attached hereto as Exhibit A.

At a meeting of the American Baptist Education Society held at Denver, May 15, 1919, the aforesaid request having been presented, it was voted, "that a committee of the Board of Education next at May 26, 1923, committee be appointed as requested by the University of
The negotiations between the Board of Education of the University of Chicago and the American Baptist Convention and the Board of Trustees of the University of Chicago have been in progress for some time. The meetings have been characterized by a spirit of cooperation and mutual understanding.

The Board of Education of the University of Chicago, in its meeting on May 12, 1929, approved the establishment of a committee to consider the relationship between the University and the Baptist Convention. This committee was to be appointed by the Board of Trustees of the University of Chicago.

At a meeting of the American Baptist Convention on November 15, 1929, the following resolution was adopted: "Resolved, that a committee be appointed to study the relationship of the University of Chicago to the Baptists and to report its findings at the next annual meeting."
to the Board as part of the Northern Baptist Convention, Chicago, and such committee was thereupon appointed.

At the meeting of the Board of Trustees of the University held April 10, 1923, the University's committee of conference was authorized to prepare and to present a memorial to the Board of Education embodying the University's proposals; (1) That the Board of Trustees of the University be increased from twenty-one to twenty-five, of whom three-fifths shall be Baptists; (2) that the denominational restriction on the presidency of the University be removed; and (3) that corresponding changes shall be made in an amended deed from the Board of Education to the University. This memorial was presented by the Board of Education on May 26, 1923.

At the meeting of the Board of Education held at Atlantic City, May 26, 1923, the memorial of the University approved by its Board of Trustees, April 24, 1923, accompanied by an historical statement, both being contained in a printed pamphlet, was presented to the Board of Education, by its committee of conference with a printed statement embodying a recommendation of such committee that the request of the University be granted. The pamphlet embodying this memorial and historical statement is attached in accordance with the resolution adopted by the Board of Education at the annual meeting held in Atlantic City, N. J., on May 26, 1923. This property is described in "Exhibit B," the new deed of the Board of Education is recorded in the minutes of the meeting of the Board of Trustees of the University held December 26, 1923. Copy
At the meeting of the Board of Trustees of the University held April 10, 1923, the University's committee on recommendations presented a report and to present a report of the Board of Trustees regarding the University's approval: (1) the Board of Trustees of the University be increased from twenty-one to twenty-eight, of whom three shall be honorary; (2) that the University's committee on recommendations on the establishment of the University's Board of Trustees be increased from twenty-one to twenty-eight members and (3) that at least two members of the University's Board of Trustees be from the University's college at the time of the meeting of the Board of Trustees of the University held April 10, 1923, as the recommendation of the University's committee on recommendations.
to the Board as part of the Northern Baptist Convention.

As the minutes of the Board of Education record, the recommendations of the committee on conference were adopted and at the meeting of the Board of Trustees of the University, the chairman of the University's committee on conference so reported.

At the meeting of the Board of Trustees of the University held October 11, 1923, there was presented the certificate of the Board of Education, attested by its Recording Secretary, declaring that the report of the committee of conference and its resolutions ("Exhibit B") had been adopted by the Board of Education on May 26, 1923. Appended to the certificate of the Recording Secretary of the Board of Education was a certificate also of the Recording Secretary of the Board of Managers of the Board of Education that the latter had instructed and directed its chairman to execute a deed attested by its executive secretary to the University of Chicago, covering all property conveyed to the University in 1891 by the corporation under its prior name of the American Baptist Education Society in accordance with the resolution adopted by the Board of Education at the annual meeting held in Atlantic City, N. J., on May 26, 1923. This property is described in "Exhibit C".

The new deed of the Board of Education is recorded in the minutes of the meeting of the Board of Trustees of the University held October 11, 1923. Copy is
hereto appended as "Exhibit D". The minutes of the same date contain the amended articles of incorporation (certificate number 17671) duly attested by the Secretary of State, of the State of Illinois. (Exhibit "F") The deed has been recorded in the office of the Recorder of Deeds, of Cook County, Illinois.

Acting under the provisions of the amended articles of incorporation, three new Trustees of the University have been elected, one Baptist and two non-Baptists, the number of Trustees now being twenty-four, of whom fifteen are Baptists and nine non-Baptists. At the date of communication one vacancy remains to be filled.

The foregoing recounts the several steps taken by the two corporations to solve a difficult problem - a problem which affected both the Baptist denomination and the future of the University. In recording the successful outcome of these negotiations the Trustees of the University desire not only to express to the Board of Education their gratification at the conclusive action taken by the Board of Education, but to record their hearty appreciation of the cordial spirit in which their representatives were met by the Committee of the Board of Education and in which the final action was taken.

At a meeting of the Board of Trustees held at Denver, May 15, 1919, the minutes of the Board of Education, concerning the University, were read and approved. A request having been presented, a committee be appointed as requested by the Board of Education, of the University.

[Signatures]

President of the Board of Trustees

President of the University

Secretary of the Board of Trustees
The minutes of the same

Board of Trustees of the University

The President of the Board of Trustees in his capacity as President of the University

The President of the Board of Trustees

Secretary of the Board of Trustees
Coronado, California, 
March 16, 1924.

Dr. J. S. Dickerson, Secy., 
The University of Chicago, 
Chicago, Illinois.

Dear Mr. Dickerson:

I acknowledge yours of March 11th inclosing for my signature letter to the Board of Education of the Northern Baptist Convention reciting the actions leading up to the change of the Articles of Incorporation of the University. I have signed the letter as requested but return it herewith to you rather than direct to the Board of Education as outlined. My purpose in returning it is two-fold:

First, you do not indicate that it has Mr. Dodd's approval in its present form and I consider this very important. Would you be good enough to submit it to him in detail asking him whether as worked up it best serves the purpose he had in mind in suggesting the letter?

Second, would you kindly invite his especial comment on the matter of amendments to the Articles of Incorporation as outlined in Exhibit "F"? Somehow this does not seem proper form to me because there is no differentiation between what was the original Articles of Incorporation and the later amendments because the document now shows matters incorporated into the original and signed by people who died many years before these changes were made.

I had supposed the proper method would be to have shown the original Articles of Incorporation and then later in fine print or in parentheses or in some other way the changes, rather than as it were to mutilate the original.

Of course, I want to defer to Mr. Dodd's opinion in the matter, but think we should get our method of showing our Articles of Incorporation approved by him if this has not already been done; and this seems to me
Mr. President,

I am writing to formally express my concern regarding the recent decision of the University of California to eliminate the requirement of the Affirmation of the University. I have been an active member of the board of directors of the University of California for over ten years, and I believe the Affirmation of the University is essential to maintaining the integrity and commitment of our students.

The Affirmation of the University serves as a reminder to all members of the University community of the values and principles upon which the University was founded. It is a statement of commitment to academic excellence, ethical behavior, and social responsibility. By eliminating this requirement, I fear we are losing an important component of our educational mission.

Furthermore, I believe the Affirmation of the University is a vital tool in guiding our students towards a life of purpose and service. It provides a framework for students to reflect on their own values and to consider how they can contribute to the larger community.

I understand that changes in the Affirmation of the University may be necessary to accommodate the evolving needs of our students and the broader society. However, I believe it is important to maintain a balance between flexibility and continuity.

I recommend that we revisit the Affirmation of the University and consider ways to modernize it while preserving its core values. I am committed to working with you and the Board of Regents to ensure that our students continue to receive a rigorous and meaningful education.

I appreciate your attention to this matter and look forward to working with you to ensure the continued success of the University.

Sincerely,

[Signature]
especially important before sending the official communication to the Board of Education.

It seems to me these matters might well be cleared up if they have not already been covered.

Thank you for your cordial wishes for our party. We are "going strong."

HHS: MGH

Yours cordially,

HAROLD H. SWIFT

Coronado, California,
March 16, 1924

HAROLD H. SWIFT

The actions leading up to the change of the Articles of Incorporation of the University, as requested, but return it herewith to you rather than direct to the Board of Education as outlined. My purpose in returning it is two-fold:

First, you do not indicate that it has Mr. Dodd's approval in its present form and I consider that very important. Would you be good enough to submit it to him in detail asking him whether as worked up it will serve the purposes he had in mind in suggesting the letter?

Second, would you kindly invite his special comment on the matter of amendments to the Articles of Incorporation as outlined in Exhibit "E"? Somehow this does not seem proper form to me because there is no differentiation between what was the original Articles of Incorporation and the later amendments because the document now shows matters incorporated into the original and signed by people who died many years before these changes were made.

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Of course, I want to refer to Mr. Dodd's opinion in the matter, but think we should get our method of showing our Articles of Incorporation approved by him if this has not already been done; and this seems to me
ministration to the Board of Recreation.

It seems to me these matters might well
be expedited if they have not already been covered.
Thank you for your courteous message.

HAROLD H. SWEIT
our best. We are "going atomic."

NHE: cellion

HAROLD H. SWEIT

Your concern.

HAROLD H. SWEIT

W:

"Going atomic."

HAROLD H. SWEIT

W:

Thank you for your courteous message.

HAROLD H. SWEIT

Your concern.

HAROLD H. SWEIT
THE ADMINISTRATIVE COMMITTEE
of the
GENERAL BOARD OF PROMOTION
of the
NORTHERN BAPTIST CONVENTION

Records of the meeting held at
New York, N.Y.
April 2, 1924
THE ADMINISTRATIVE COMMITTEE
OF THE GENERAL BOARD OF PROMOTION
OF THE NORTHERN BAPTIST CONVENTION

RECORDS OF THE MEETING HELD AT NEW YORK, N.Y., APRIL 2, 1924.

The Administrative Committee of the General Board of Promotion of the Northern Baptist Convention met in the Board Room of the American Baptist Foreign Mission Society, 276 Fifth Avenue, New York, N.Y., on Wednesday, April 2, 1924.

The following members of the Committee were present at the two sessions:

Frederick L. Anderson  C. E. Miliken
J. W. Baker  Mrs. W. A. Montgomery
Jessie Burrall  G. W. Palmer
Mrs. George W. Coleman  E. H. Kroades, Jr.
John A. Carl  Mrs. J. D. Pough
Mrs. C. D. Badele  Joseph E. Sagebeer
Arthur M. Harris  Albert L. Scott
Emory W. Hunt

As members of the executive staff of the General Board of Promotion:

General Director J. Y. Aitchison
Frederick A. Agar  Harry S. Myers
H. W. Bowler  A. E. Seibert
W. H. Bowler  Stacy R. Warburton

As members of the Advisory Committee:

George R. Baker  P. H. J. Lerrigo
Mrs. L. J. P. Bishop  C. H. Sears
Gilbert N. Brink  E. T. Tomlinson
H. A. Heath

As visitors:

Mrs. F. L. Anderson  Alice M. Hudson
Mrs. Mary E. Bloomer  George B. Huntington
Ina E. Burton  May Huston
E. H. Dutton  E. C. Kunkle
Howard B. Grose  Mrs. F. A. Long
Coe Hayne  Mabelle R. McVeigh
William A. Hill  F. W. Fadelford
W. B. Lipphard  P. C. Wright
The Administrative Committee of the General Board of the American Baptist Foreign Mission Society met in the Board Room of the American Baptist Foreign Mission Society, 58 Fifth Avenue, New York, N.Y., on Wednesday, April 3, 1924.

The following members of the Committee were present at the two sessions:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>E. C. Milliken</td>
<td>President</td>
</tr>
<tr>
<td>J. E. Peck</td>
<td>President of the Board</td>
</tr>
<tr>
<td>A. H. Smith</td>
<td>Secretary of the Board</td>
</tr>
<tr>
<td>H. A. McDonaldExample</td>
<td>Treasurer</td>
</tr>
<tr>
<td>H. A. McDonald</td>
<td>Treasurer</td>
</tr>
</tbody>
</table>

As members of the executive staff of the General Board of Promotion:

<table>
<thead>
<tr>
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<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>C. L. Pettico</td>
<td>General Director</td>
</tr>
<tr>
<td>H. A. South</td>
<td>Treasurer</td>
</tr>
<tr>
<td>J. T. Roberts</td>
<td>Treasurer</td>
</tr>
</tbody>
</table>

As members of the Advisory Committee:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>W. H. Heath</td>
<td>Committee</td>
</tr>
<tr>
<td>H. A. Heath</td>
<td>Committee</td>
</tr>
<tr>
<td>W. H. Heath</td>
<td>Committee</td>
</tr>
</tbody>
</table>

As visitors:

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>R. N. A. Matson</td>
<td>Visitor</td>
</tr>
<tr>
<td>W. E. Pickford</td>
<td>Visitor</td>
</tr>
<tr>
<td>L. W. McDonald</td>
<td>Visitor</td>
</tr>
<tr>
<td>W. E. Pickford</td>
<td>Visitor</td>
</tr>
</tbody>
</table>
The Committee was called to order by the Chairman at 10:30 A.M.

Prayer was offered by John A. Earl.

On motion of J. W. Baker, it was

**VOTED:** That, on recommendation of the Committee on Order of Business, the records of the meeting of the Administrative Committee held at Chicago, Illinois, February 5-6, 1924, be approved.

The Recording Secretary presented the report of the Committee on Order of Business, and, on motion of John A. Earl, it was

**VOTED:** That the report and recommendations of the Committee on Order of Business be adopted, as follows:

1. That the agenda already distributed to members of the Administrative Committee be adopted as the order of business for this meeting.

2. That the next meeting of the Administrative Committee be held at New York on Wednesday and Thursday, May 14-15, 1924, at 2:00 P.M.

3. That the meeting of the Administrative Committee in connection with the sessions of the Northern Baptist Convention at Milwaukee, Wisconsin, be scheduled for Monday, May 26, at 11:00 A.M.

4. That, in connection with the meeting of the Northern Baptist Convention at Milwaukee, Wisconsin, there be held on Monday, May 26, at 1:30 P.M., a conference of the secretaries of all organizations participating in the united denominational program for the purpose of considering problems of common concern.

5. That the annual meeting of the General Board of Promotion be held at Milwaukee, Wisconsin, on Monday, May 26, 1924, at 7:30 P.M.

The Recording Secretary read a communication from James C. Colgate, Treasurer of the General Board of Promotion, indicating that in the selection of officers to serve in connection with the future denominational program, there might be perfect freedom in the selection of the Treasurer, inasmuch as he would not care to serve any longer in that capacity.
The Committee was called to order by the Chairman at 10:30 A.M.

The Secretary presented the Report of the Committee.

On motion of Mr. [Name], it was

VOTED: That, on recommendation of the Committee on order of business, the report of the Committee of the Administrator, Committee on Board of Education, be referred to the Committee of the Board of Education, Committee on Board of Education.

At 10:30 A.M., the meeting was called to order by the President of the Board of Education, Mr. [Name].

VOTED: That the report be referred to the Committee on the Adjournment.

On motion of Mr. [Name], it was

VOTED: That the next meeting of the Administrative Committee be held at the Board of Education on Wednesday, May 12, at 8:00 P.M.

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VOTED: That the next meeting of the Administrative Committee be held at the Board of Education on Wednesday, May 12, at 8:00 P.M.
The Recording Secretary presented a recommendation of the Advisory Committee concerning the volume to be published in connection with the concreting of the budgets for 1924-25, in accordance with instructions of the Administrative Committee (A1061). P.H.J. Lorrigo, as Chairman of a special sub-committee of the Advisory Committee charged with responsibility for this publication, made a statement concerning the recommendation of the Committee. The recommendation was discussed by several members of the Committee, after which W.B. Liphard read a letter from the Editors of Missions, proposing that the publication should be issued in the form of a special number of Missions at a cost considerably less than that originally anticipated. After further discussion and on motion of Arthur M. Harris, the following resolution was adopted:

A1062
CONCRETING
OF BUDGETS

WHEREAS, the material to be included in the volume containing the presentation of the budgets for 1924-25 cannot be published in time to be of any material value in campaigns looking toward the solicitation of subscriptions for the fiscal year 1924-25;

RESOLVED, that the Administrative Committee approve the plan of giving the information to the denomination in a Special issue of Missions, in accordance with the terms specified in the letter from the Editors of Missions; and that, in accordance with the recommendation of the Committee on Literature and Publishing, on the basis of an estimated expenditure of $9,000, $5,000 be charged against the allowance for promotional printing in the budget of the Board of Missionary Cooperation, and $4,000 be charged against the allowance for organization printing, to be prorated among the participating organizations.

The report of the Committee on Field Activities was presented by Mrs. George W. Coleman, who stated that pastors' conferences had been held in nearly all of the states for the promotion of the Every Member Plan; that conferences with leaders in the various states had been conducted with a view to the development of plans for the
The Secretary-General presented a recommendation to the Advisory Committee concerning the adoption of the proposed amendment to the Constitution of the United Nations, with the concurrence of the Administrative Committee (DAC) and the Assembly. The Advisory Committee was comprised of representatives of the various member states of the United Nations.

After thorough discussion, the Advisory Committee recommended the following resolution for adoption:

RESOLVED, the Assembly, in accordance with the Constitution of the United Nations, approves the resolution adopted by the Administrative Committee (DAC) recommending the amendment to the Constitution of the United Nations.

The report of the Committee on Peace Activities was presented by Mr. George W. Clement, who stressed the importance of peace conferences and their role in maintaining peace. Member States agreed to endorse the recommendation of the Assembly for the development of a peaceful world.
closing of the New World Movement period; and that plans had been
inaugurated, at a conference with the Committee on Stewardship and
the Committee of Conference of the Women's Societies, for pastors'
conferences and other promotional activities during the next fiscal
year. On motion of J.W. Baker, the report of the Committee on Field
Activities was approved.

Mrs. L.J.P. Bishop reported on behalf of the Continuation
Campaign Committee and gave a summary of the financial results of
the series of Echo Luncheons. On motion of Jessie Burdall, the
report of the Continuation Campaign Committee was approved.

The report of the Committee on Stewardship was presented by
F.A. Agar, who stated that the Committee expected, in connection with
its work for the coming year, to lay plans for the reclaiming of the
350,000 non-resident members of Northern Baptist churches. On motion
of Arthur M. Harris, the report of the Committee on Stewardship was
approved.

Stacy R. Warburton, on behalf of the Committee on Literature and
Publishing, presented a detailed report on the literature printed
during each of the four years since the organization of the Litera-
ture Division, pointing out that the number of orders and receipts
had steadily increased, while the average operating cost per copy,
the average delivery cost per copy, and the average total net cost
per copy had steadily decreased. Mr. Warburton also presented
certain recommendations, in consequence of which the following
actions were taken:
On motion of E.H. Rhodes, Jr., it was

A1083 ASSISTANT SECRETARY OF LITERATURE FOR NEW YORK VOTED: That Mrs. M.D. Clark of Syracuse, New York, be appointed Assistant Secretary of Literature for New York State, subject to the approval of the New York District of the Women's American Baptist Foreign Mission Society.

On motion of Emory W. Hunt, it was

A1084 CALENDAR FOR 1926: NAME VOTED: That the calendar for 1925 be entitled "The Bible and Missionary Calendar of the Northern Baptist Convention".

On motion of Arthur M. Harris, it was

A1085 CALENDAR FOR 1926: PUBLICATION VOTED: That the calendar for 1925 be published by the Christian Life Calendar Company, Inc., on the same basis as last year, provided that publicity material can be available by September 1, 1924, and the calendars by November 1, 1924.

On motion of John A. Earl, it was

A1086 COMMITTEE ON COORDINATION OF LITERATURE VOTED: That, in view of the fact that three divisions are now engaged in the production of literature, namely the Literature Division, the Stewardship Division, and the Publicity Division, a special committee of three be appointed to consider plans for the coordination of the production of literature.

The Chairman appointed on this Committee: F.W. Padelford, F.A. Agar, and Mrs. W.A. Montgomery, together with the Executive Secretary of the Board of Missionary Cooperation as a member ex officio.

On motion of J.W. Baker, the report of the Committee on Literature and Publishing, as a whole, was approved.

The report of the Treasurer was presented by A.E. Seibert, and after consideration and on motion of Arthur M. Harris, was approved.

Emory W. Hunt reported informally for the Committee on The Baptist, stating that no meeting of the Committee had been held since the last meeting of the Administrative Committee. In response to his request, John A. Earl, as Editor of The Baptist, made a statement con-
cerning the present situation of the paper with respect to finances and subscriptions. On motion of J. W. Baker, the report of the Committee on The Baptist was approved.

William A. Hill reported informally for the Committee on Missions, stating that no meeting of the Committee had been held, but that the magazine was making the usual satisfactory progress. On motion of Mrs. W. A. Montgomery, the report of the Committee on Missions was approved.

After prayer by Gilbert N. Brink, the Committee adjourned at 12:20 P.M., to reconvene at 1:30 P.M.

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The Committee reconvened at 1:30 P.M.

Prayer was offered by H. A. Heath.

George B. Huntington presented the report of the Business Committee, together with certain recommendations, in consequence of which the following actions were taken:

On motion of J. W. Baker, it was

<table>
<thead>
<tr>
<th>VOTED: That the following schedule for the closing of the fiscal year 1923-24 be adopted:</th>
</tr>
</thead>
<tbody>
<tr>
<td>April 30 - Close books in local church. Final remittance to be made to State Office.</td>
</tr>
<tr>
<td>May 3    - Close books in State Office. Final remittance and full reports to be mailed to General Board.</td>
</tr>
<tr>
<td>May 7    - National societies and boards make final report to General Board on direct receipts to April 30.</td>
</tr>
<tr>
<td>May 10   - Books of General Board close.</td>
</tr>
<tr>
<td>May 14-15 - Meeting of Administrative Committee.</td>
</tr>
<tr>
<td>May 17   - Final distribution of New World Movement funds.</td>
</tr>
</tbody>
</table>
On motion of John A. Earl, it was

A1088
INVENTORY
OF GENERAL
BOARD OF
PROMOTION

VOTED: That the determination of the actual valuation of the inventory of the General Board of Promotion be referred to a sub-committee, after the inventory is taken as of April 30, 1924, and that the inventory so determined be offered to the Board of Missionary Cooperation and, if declined by them, to such other persons as may wish to purchase same.

The Chairman appointed on this Committee: Arthur M. Harris, George R. Baker, C. H. Sears, J. Y. Aitchison, A. E. Seibert.

On motion of J. W. Baker, it was

A1089
EXPENSES OF
CAMPAIGN
FOR GERMAN
CHILDREN’S
RELIEF

VOTED: That the Federal Council of Churches be notified that no appropriation can be made in addition to its percentage of the unified budget for the year, for the expenses of the campaign for the relief of German children.

On motion of J. W. Baker, it was

A1090
INTERCHURCH
NOTES

VOTED: That the Treasurer be authorized to pay from the Adjustment Reserve any balance of the $39,000 due on the note payable to the New York Trust Company, and represented by notes given by the various states on account of Interchurch obligations; and that the State notes remaining unpaid at April 30, 1924, be transferred to the Board of Missionary Cooperation for collection and distribution of proceeds as collected to the participating organizations on the New World Movement basis of distribution.

On motion of E. H. Phoebus, Jr., it was

A1091
VICTORY
CAMPAIGN:
ACCOUNTS

VOTED: That the Treasurer be authorized to transfer to the Board of Missionary Cooperation such accounts or notes receivable on account of the Victory Campaign as remain on the books uncollected at April 30, 1924, for collection, if possible, and to notify the participants in the Victory Campaign that there is a balance in hand available for distribution, which unless claims against such balance on account of designated gifts are presented before April 30, 1924, will be distributed as of that date.

On motion of Emory W. Hunt, it was

A1092
AUDIT OF
ACCOUNTS TO
APRIL 30, 1924

VOTED: That the books of the General Board of Promotion be audited for the period closing April 30, 1924, by Haskins & Sells; that this be a complete and final audit preliminary to the
On motion of J. W. Leader, it was

VOTED: That the Committee on the Board of
Auditors, after due consideration of the
Reports of the Board of Auditors, be requested to
submit its Report to the Board of Auditors at its
next meeting. 

On motion of J. W. Leader, it was

VOTED: That the Special Committee on the
Budget, after due consideration of the
Reports of the above Committee, be requested to
submit its Report to the Board of Auditors at its
next meeting. 

On motion of J. W. Leader, it was

VOTED: That the Treasurer be requested to
prepare and submit to the Board of Auditors
Statement of the accounts of the College for the
current year. 

On motion of J. W. Leader, it was

VOTED: That the Secretary be requested to
submit to the Board of Auditors a letter
accounting for the amount of the
Vice-President's salary for the
year ending June 30, 1903. 

On motion of J. W. Leader, it was

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submit to the Board of Auditors a letter
accounting for the amount of the
Vice-President's salary for the
year ending June 30, 1903.

On motion of J. W. Leader, it was

VOTED: That the Secretary be requested to
submit to the Board of Auditors a letter
accounting for the amount of the
Vice-President's salary for the
year ending June 30, 1903.

On motion of J. W. Leader, it was

VOTED: That the Secretary be requested to
submit to the Board of Auditors a letter
accounting for the amount of the
Vice-President's salary for the
year ending June 30, 1903.
transfer of the books to the Board of Missionary Cooperation; and that this audit include the branch literature bureaus, The Baptist and Missions.

On motion of E.H. Rhodes, Jr., it was

VOTED: That the accounts of the State Promotion offices be audited as of April 30, 1924, in reference to collections and disbursements, by such certified public accounting concerns as may be appointed by the State Conventions and approved by the Chairman of the Business Committee and the General Director.

Carl E. Milliken presented the report of the Committee of Nine, including certain recommendations, in consequence of which the following actions were taken:

On motion of Frederick L. Anderson, it was

VOTED: That a communication be sent to the Finance Committee, calling its attention to page 12, (4), in the report of the Committee on Future Denominational Program, advising that it is needful that an interpretation be made as to the meaning and application of these words, and pointing out the importance of having whatever is done, done earlier in the year and before the budgets are made up.

On motion of J.W. Baker, it was

VOTED: That the Administrative Committee recommend to the Board of Missionary Cooperation the adoption of the following provisions relating to the constitution and functions of its Business Committee:

C. The Administrative Committee shall appoint a Business Committee composed of four members of the Administrative Committee, the treasurers of the national organizations, and the Treasurer and Executive Secretary of the Board, for consideration of questions of general policy relating to the department, and such other matters as may be referred to it by the Board of its Administrative Committee.

D. The Business Committee of the Administrative Committee shall appoint a subcommittee composed of the treasurers of the national organizations and the Treasurer and Executive Secretary of the Board, who shall have charge of the work of supervising the Accounting Department.

On motion of John A. Earl, it was
VOTED: That the Administrative Committee recommend to the Board of Missionary Cooperation the adoption of a provision to the effect that in the case of members of committees appointed because of their official position in any of the cooperating organizations, such organization can name an alternate to serve in case the official representative is not able to be present.

On motion of E.H. Rhodes, Jr., it was

VOTED: That the Administrative Committee recommend to the Board of Missionary Cooperation the adoption of a provision to the effect that the Executive Secretary shall be a member ex officio of all standing committees of the Administrative Committee.

On motion of E.H. Rhodes, Jr., it was

VOTED: That the Administrative Committee recommend to the Board of Missionary Cooperation the insertion in the provision giving effect to the report of the Committee on Future Denominational Program, section 5, "Collection and Distribution of Funds," paragraph (a), in the fourth line after the word "proportion" as first used, of the words "and no more than the proportion," and the emendation of the whole of paragraph (2) in the agreement referred to in paragraph (2).

On motion of Mrs. W.A. Montgomery, it was

VOTED: That the Chairman of the Committee of Nine be authorized to appoint five members at large, two of whom shall be women and two pastors, to act in conjunction with persons appointed by the Baptist Young People's Union of America, the American Baptist Publication Society, and the Department of Missionary Education of the Board of Education.

Under the authority of this action, the Chairman of the Committee of Nine appointed Mr. C.R. Judd, J.P. Berkeley, E.L. Dakin, Mrs. C.D. Bulette, and C.W. Atwater.

On motion of John A. Earl, it was

VOTED: That the Administrative Committee recommend to the Board of Missionary Cooperation the adoption of the following provisions relating to the functions of the Executive Secretary and his relation to the Administrative Committee and its sub-committees:
VOTED: That the Committee be discharged.

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1. The Executive Secretary, being the responsible executive officer of the Board and of the Administrative Committee, is to have general oversight of all work carried on in the name of the Board or any of its committees. All announcements, therefore, concerning the general plans and policies of the Board and of the Administrative Committee sent to its agents, to participating organizations, or to the churches, are to go out over the signature of the Executive Secretary, or over such signature as he or the Administrative Committee may approve.

2. It is expected that the Executive Secretary and the Council will confer together on all general policies.

Any policies originated in a sub-committee are to be presented to the Executive Secretary before they are presented to the Administrative Committee. The Executive Secretary may appoint a substitute to act for him in his absence.

Both the Executive Secretary and the sub-committees are to be free, after such conferences as are herein provided for, to present recommendations directly to the Administrative Committee, whether approved by both parties or not.

3. The Committee on Field Activities, through its Secretary, is to be responsible for carrying out, always under the general supervision of the Executive Secretary, all approved policies involving the promotion of conferences or the work and activities of representatives of the Board in the field. Appointments and itineraries for all field workers are to be arranged in conference with the Secretary of the Field Activities Committee, in accordance with the policies approved by the Administrative Committee; provided that appointments and itineraries for field workers appointed to represent any particular phase of the Board's work are to be arranged in conference with the Secretary of the committee or department with whose work they are particularly concerned.

On motion of Arthur M. Harris, it was

**REPORT OF EVERY MEMBER CANVASS IN LOCAL CHURCHES**

VOTED: That the General Director be requested to secure from each state a definite report as to the status of every church in regard to the results of the every member canvass and the taking of pledges for 1924-25, as of April 30, 1924, on the basis of a questionnaire to be agreed upon between J. Y. Aitchison and F. A. Ager and to be supplemented later by a monthly report in connection with the monthly remittance.

On motion of Frederick L. Anderson, it was

**STUDY OF NEED OF FIELD ACTIVITIES**

VOTED: That the Committee on Field Activities be requested to study the field with a view to ascertaining what parts of the country need further attention with reference to ministers' conferences, pastors not reached by ministers' conferences, the utilization of all field workers of all organizations for the first two weeks in May, and the arrangement of conferences with laymen and pastors in small groups.
The Executive Committee, having the responsibility of conducting the business of the Council, is to make reports to the General Assembly of their findings in the form of a written report. All communications to the General Assembly are to be made in writing. The Executive Committee, in conjunction with the General Assembly, shall decide on the policy to be followed by the Secretary. The Secretary shall be responsible for the interpretation of the policies and for the enforcement of the rules and regulations of the Council.

The Committee on Field Activities, through its Secretary, shall be responsible for the direction and supervision of the Executive Secretary. The work of the Committee shall be to survey and recommend policies for the general welfare of the Council. The Committee on Field Activities shall be responsible for the election of the Secretary and the Executive Committee. The Secretary shall be responsible for the interpretation of the policies and for the enforcement of the rules and regulations of the Council.

On motion of Arthur Miller, it was voted that the General Director be responsible for the general direction and promotion of the Council. The committee recommended that the Executive Committee be responsible for the promotion of the Council. The committee also recommended that the Executive Committee be responsible for the promotion of the Council. The committee further recommended that the Executive Committee be responsible for the promotion of the Council.

On motion of Mr. Brown, it was voted that the committee on Field Activities be responsible for the promotion of the Council. The committee also recommended that the Executive Committee be responsible for the promotion of the Council. The committee further recommended that the Executive Committee be responsible for the promotion of the Council.
On motion of John A. Earl, it was

VOTED: That, in order to supply the needs of all local churches, the Literature Division be requested to make inquiry as to the supply of literature in state offices, and also as to what has been used and what will be needed.

On motion of Jessie Burrall, it was

VOTED: That another letter be sent to the women by the Committee of Conference of the two Woman's Societies, after conference, if necessary, with the Committee on Literature and Publishing.

On motion of E.H. Rhoades, Jr., it was

VOTED: That the recommendation of the Committee of Nine "that the fall campaign should emphasize church officers' councils and pastors' conferences in the interest of the every member plan" be approved in principle and referred back to the Committee of Nine for incorporation in the promotional program for 1924-25.

On motion of Mrs. C.D. Eulette, it was

VOTED: That the action of the Administrative Committee, taken at its meeting held at Chicago, Illinois, February 5-6, authorizing a plan for two thank offerings (A1061, paragraph 4), be rescinded, and that any thank offerings which may hereafter be authorized be promoted by spontaneous and inspirational methods.

On motion of Joseph E. Sagebeer, it was

VOTED: That, in connection with the Board of Missionary Cooperation, the various divisions of the General Board of Promotion be continued as at present.

That the continuance of H.P. Bowler in his relation to the Executive be continued and permanent arrangements related thereto be made by the new Executive Secretary.

That F.A. Agar, W.H. Bowler, M.E. McIntosh, H.S. Myers, A.E. Seibert, and S.R. Warburton continue for one year, and that, should any other plan be arrived at effecting the relation of any one of them, due notice be given.

On motion of John A. Earl, it was

VOTED: That the Secretary of the Committee of Nine be requested to call the attention of the Corresponding Secretary of the Northern Baptist Convention to the provision in the second paragraph on page 11 of the report of the Committee on Future Denominational Program, to the effect that elections to membership
in the Board of Missionary Cooperation shall
be made in advance of the annual meeting of the
Northern Baptist Convention.

On motion of John A. Earl, it was

VOTED: That the General Director be requested
to have prepared and distributed a small pamphlet
containing a popular appeal for the denominational
budget for 1924-25.

On motion of Arthur M. Harris, the report of the Committee of
Nine, as a whole, was approved.

On motion of Arthur M. Harris, it was

VOTED: That the authority to sign checks
against the account of The Baptist in the
Corn Exchange National Bank, of Chicago,
Illinois, heretofore given to Edgar L. Killam
be and hereby is revoked on and after May 1,
1924.

That the authority to countersign checks against
the account of The Baptist in the Corn Exchange
National Bank, of Chicago, Illinois, heretofore,
given to Mildred J. Wagner, be and hereby is revoked
on and after May 1, 1924.

That the Corn Exchange National Bank, of Chicago,
Illinois, on and after May 1, 1924, and until
further notice, be and hereby is authorized to
honor checks drawn against the account of The
Baptist when signed by John A. Earl, Editor, and
countersigned by Fred H. Fahringer.

On motion of E. H. Rhodes, Jr., it was

VOTED: That the determination of the basis upon
which the expenses of the members of the General
Board of Promotion and of the Board of Missionary
Expenses of Members of the
Cooperation in attendance at the meetings in
Milwaukee in connection with the Northern Baptist
Convention shall be paid, and the basis upon which
such expenses shall be divided between the budgets
of the year 1923-24 and the year 1924-25 be refer-
ed, with power, to the special committee appointed
to determine the value of the inventory of the
General Board of Promotion.

E. H. Dutton presented the following preliminary report of the
Committee on the Five Year Program.

According to the report of the Committee on Future Denominational
Program, our duties are (1) to secure from each participating
organization a "constructive program covering a term of five years";
No motion of J.W. Allie was made.

Voted: That the General Director be requested to have prepared an affirmative and final program of the annual meeting of the Western Baptist Convention.

On motion of D.H. Parker, the report of the Committee on the following preliminary report of the President of the Five Year Program:

Accept the report of the Committee on the Five Year Program. Cooperate with the district membership committees and other boards of promotion to determine the form of the program of the Five Year Program.
(2) to correlate these programs and construct therefrom a "comprehensive program of Kingdom achievement" to submit to the Northern Baptist Convention in 1925.

1. Before actually requesting the participating organizations to "formulate a general constructive program" covering a term of years, we shall evidently need:

   (a) To estimate with some degree of accuracy the reasonable expectation of receipts from the churches of the Northern Baptist Convention for a united budget during 1924-25. This certainly cannot be done until some time after May first of the present year. If the General Board of Promotion can secure fairly accurate information before the Milwaukee Convention assemble as to the amount of pledges that have been made to the united budget of 1924-25, our Committee can be ready at the time of the Convention to take the first steps toward fulfilling our task.

   (b) To determine, after conference with the representatives of the participating organizations, what appears to be the just proportionate distribution of "anticipated receipts" throughout our world field.

2. In accord with the recommendations of the Report of the Committee on Future Denominational Program, page 3, our Committee has in mind to ask the participating organizations to put their proposed programs "into concrete form that the churches may see in terms of things to be done as well as terms of money what, as a denomination, we ought to undertake." With this information we shall have a program in three parts:

   (a) NECESSITIES for the first year of the period, which presumably must be included in the budgets;

   (b) THE OPPORTUNITIES for a period of three years, concreted in detail, with their relative urgency indicated; and

   (c) A FORECAST in general terms of development necessary for a ten year period if the work of our denomination within a given field shall become adequate or continue to be adequate for the need.

3. In order that the correlation of this "constructive program of the participating organizations" may be made with a view to presenting to the churches "a comprehensive program of Kingdom achievement," we have in mind at least to indicate in our report how this correlated missionary program of the denomination may be incorporated in the program of the local church and become a challenge and inspiration to the churches.

4. We propose, before the end of the fiscal year 1924-25, subject to approval of the Board of Missionary Cooperation, to publish a volume embodying the correlated program in three parts, as described above; and to include information and suggestions which will enable the churches to utilize the survey material to the best advantage in their worship, training and giving program.
To carry out the objectives of the Abutement Coordinating Agency, it is necessary to coordinate the activities of the participating organizations. This involves the following:

(a) The formation of a General Coordinating Board, consisting of a representative of each of the participating organizations, to set policy and provide leadership.

(b) The establishment of a Secretariat, responsible for the preparation and distribution of reports and other documents.

(c) The provision of necessary financial resources to support the work of the Secretariat.

These objectives are to be achieved through the effective coordination of the activities of the participating organizations, working together for the common good of the region.

The Secretariat is responsible for the preparation of reports and other documents, the coordination of the work of the organizations, and the provision of necessary financial resources.

In addition to these objectives, it is necessary to coordinate the activities of the participating organizations in order to achieve the overall goal of the Abutement Coordinating Agency. This involves the establishment of a General Coordinating Board, the provision of necessary financial resources, and the effective coordination of the work of the organizations.
Our Committee would further recommend:

FIRST: That we be authorized to select a name for the Committee and the service under consideration that will, if possible, have more of inspiration in it than, for instance; the phrase "denominational program." "Baptist World Service" has been mentioned.

SECOND: That instead of formulating a five year program in detail, we be permitted to prepare a detailed program covering three years beginning with May 1, 1925, and a general forecast for a period of ten years.

THIRD: That the Administrative Committee appoint two pastors and one layman in addition to those now included in our membership, inasmuch as these three members live at such distance that it is impossible for them to render all the service we need from representatives of our pastors and laymen.

After consideration, and on motion of John A. Earl, it was

VOTED: That the report of the Committee on Five Year Program be accepted as a report of progress and that the Chairman of the Administrative Committee be authorized to appoint three additional members, in accordance with the recommendation of the Committee.

The Chairman appointed, as members of the Committee, the following persons: Floyd H. Adams, R. O. Jesperson, P. H. McDowell.

The Committee adjourned at 4:00 P.M., to reconvene immediately in executive session at the request of the Business Committee.

The Committee convened in executive session at 4:01 P.M.

In executive session the Committee received a supplementary report of the Business Committee.

The Committee reconvened in open session at 4:05 P.M.

On motion of John A. Earl, the report of the Business Committee, as a whole, was approved.

After prayer by Emory W. Hunt, the Committee adjourned at 4:10 P.M.

H. R. Bowler,
Recording Secretary.
It is evident that the Committee would like further recognition.

This year, the Committee was unable to reach a vote for the Committee. However, they have sent a letter to the President indicating that they will support the "concept of a General Program and a Board of Directors".

Secondly, the Committee of Commissions would like to formally recognize the work of the Committee.

THIRD: The Committee of Commissions requests the President to take necessary steps to secure the services of these members, and to make arrangements for them to be present at the next meeting.

After consultation, I hereby move that the Committee be recognized.

RESOLVED: That the report of the Committee on the Committee's Activities be considered as a report of the President of the University, for distribution to the appropriate committees in accordance with the rules of the University.

The Committee recommends the following program:

1. The Committee recommends the appointment of H.M. Machinist, F.R. Tisdale, as a member of the Committee.
2. The Committee recommends the appointment of H.M. Tisdale as a member of the Committee.
3. The Committee recommends the appointment of F.R. Tisdale as a member of the Committee.
4. The Committee recommends the appointment of H.M. Tisdale as a member of the Committee.
5. The Committee recommends the appointment of F.R. Tisdale as a member of the Committee.

The Committee recommends in executive session at 4:00 P.M. to reconvene immediately.

In executive session, the Committee received a supplementary report of the President of the Business Committee.

The Committee reconvened in open session at 6:00 P.M. on motion of J.H. Ayllett. The report of the President of the Business Committee was adopted.

After prayer by Dr. R. H. Knight, the Committee adjourned at 7:00 P.M.

H.R. DUNBAR
Secretary
April 17, 1924.

the University of Chicago, and (b) the amendment of the Articles of Incorporation of the University of Chicago to the Board of Education of the Northern Baptist Convention: the resolutions of May 26, 1923, with the report and resolutions adopted by the Board of Managers of the Board of Education, in a meeting for your records we submit a statement of the steps taken in compliance with the report and resolutions adopted by the Board of Education of the Northern Baptist Convention the Executive Secretary of the Board of Education to act at its annual meeting held in Atlantic City on May 26, 1923. A new deed under the seal of the corporation, signed by the Board of Education, was then executed. The report and resolutions adopted on May 26, 1923, authorized the Board of Managers and the respective officers of the Board of Trustees of the University of Chicago of the Board of Education to execute, acknowledge and deliver at a regular meeting on July 12, 1923, adopted, in compliance with its by-laws, an amendment to Article III of its original Articles of Incorporation of the University of Chicago, so as to increase the number of trustees from twenty-one to twenty-five, as of this date. 1. Formal approval of the revision of Article III of the Articles of Incorporation of the University of Chicago, by striking out all of the fourth recorded paragraph of Article III and substituting therefor the provision that, "In all times three-fifths of the trustees shall be members of Baptist Churches."

2. Formal approval of the revision of the by-laws of the University State at Chicago, by striking out all of the fourth paragraph of Article III and substituting therefor the provision that, "In all times three-fifths of the trustees shall be members of Baptist Churches."

3. A deed to the University of Chicago to all the property conveyed in the year 1891 to the University of Chicago by the Board of Education of the American Baptist Education Society, such deed to be identical with that executed under the Board of Education of the University of Chicago, as noted above, under Nos. 1 and 2 of the certificate of the Board of Education of the Northern Baptist Convention transmitted to the University of Chicago as certificate of the action taken on May 26, 1923. This action contemplated (a) the execution of a new deed to
To the Board of Directors of the Northwestern University:

Northwestern University Corporation:

The Board of Directors has undertaken the appointment of the
following officers to fill the vacancies in the Board of Directors:

1. President of the University:
   - Joseph A. Keating

2. Vice-President of the Board of Trustees:
   - William C. version

3. Treasurer of the University:
   - John F. Prior

The Board of Directors recommends the appointment of the
above officers to the faculty of the University.

The Secretary of the Board of Directors

O. C. Carpenter

Secretary of the Board of Directors
the University of Chicago, and (b) the amendment of the
Articles of Incorporation of the University of Chicago.
All legal steps have now been taken in compliance
therewith, and resolutions adopted at your annual meet-
ing held on May 30, 1923, at Atlantic City, N. J. The
new Board of Managers of the Board of Education, in a meeting
held at Chicago, Illinois, on October 9, 1923, authorized its
chairman to execute a new deed to the University of Chicago and
such deed under the seal of the corporation. A new deed bear-
ing date of October 9, 1923, was thereupon executed.

The Board of Trustees of the University of Chicago
non-Baptists. At this time one vacancy remains to be filled,
at a regular meeting on July 12, 1923, adopted, in compliance
with its by-laws, an amendment to Article III of its original
Articles of Incorporation, in the language approved by the Board
of Education by its resolutions of May 26, 1923. A certificate
of this amendment was filed in the office of the Secretary of
State at Springfield, Illinois, October 10, 1923, and recorded
in the office of the recorder of deeds of Cook County, Illinois.

Exhibit "A", attached hereto, is an extract from the
minutes of the Board of Trustees of the University of Chicago,
containing the text of the report and resolutions adopted by
the Board of Education on May 26, 1923; the deed as executed
thereunder to the University of Chicago under authorization
of the Board of Managers of the Board of Education; and the
certificate of amendment of the Articles of Incorporation of
the University of Chicago. Exhibit "B" attached hereto,
contains the printed text of the Articles of Incorporation of
This action was authorized by
April 17, 1924.

the University of Chicago before and after amendment.

All legal steps have now been taken in compliance
with the report and resolutions adopted at your annual meet-
ing held on May 26, 1923, at Atlantic City, N.J. The new
deed has been executed, and the Articles of Incorporation
of the University have been amended. Under the provisions
of the amended articles, three additional trustees have
been elected, one Baptist and two non-Baptists. The Trustees
now number twenty-four, of whom fifteen are Baptists and nine
non-Baptists. At this time one vacancy remains to be filled.

The Trustees of the University of Chicago desire to
express their gratification at the successful completion of the
steps taken in the interest of the Baptist denomination and of
the future of the University. They wish to record their hearty
appreciation of the cordial spirit of the Board of Education.

[Paragraph of Article III and substituting there-
for the provision that, "At all times three-
fifths of the trustees shall be Baptist upon
the advice of the Churches."

President of the
Board of Trustees.

(3) A deed to the University of Chicago to all
property conveyed in the year 1921 to the Univer-
sity of Chicago by the Board of Education of the
Northern Baptist Convention, President of the
University, containing the American Baptist Education Society, such
deed to be identical with that executed under
date of August 24, 1921, except the fourth para-
graph thereof, such paragraph to be inserted in
conformity therewith.

Secretary Trustees.

The Recording Secretary of the Board of Education
of the Northern Baptist Convention transmitted to the University
of Chicago a certificate of the action taken on May 26, 1923.

This action contemplated (a) the execution of a new deed to