Cleveland, O., June 3, 1922.

Dear Brother:

An informal meeting of brethren interested in preserving the Baptist right of private interpretation and supporting our present denominational administration in personnel and methods, save in such ways as time has suggested for increasing efficiency, is called for 10:00 P. M. Tuesday, June 13th, at the Lincoln Hotel, Indianapolis, to confer concerning important matters to come up for consideration during the Northern Baptist Convention.

You are asked to attend and to seek, in prayer, for yourself and all delegates, the guidance of the Holy Spirit, the control of the spirit of Christ and the favor of our Heavenly Father.

Fraternally,

In behalf of the General Committee.

David Bovington,
Howard A. Vernon,
Franklin W. Sweet.

FWSH
Dear Sir/Madam:

An important meeting of the Board of Directors of the Episcopal House of Prayer will be held on Saturday, September 15th, at 10:00 A.M. in the meeting room of the Episcopal House of Prayer. All members are requested to attend.

The agenda will include:

- Approval of the minutes of the last meeting.
- Presentation of financial statements for the fiscal year 2023.
- Discussion of the committee reports.

Please note that refreshments will be served at 9:30 A.M. and the meeting will conclude at 11:30 A.M.

Kindly let us know if you will be attending the meeting.

Sincerely,

[Signature]

In case of absence, please appoint a representative to attend on your behalf.

[Notes]

Franklin W. Green
June 12, 1922.

Reverend John Maryin Dean, D. D.,
Hotel Claypool,
Indianapolis, Indiana.

My dear Dr. Dean:

Your circular letter reached me, although my identity was ingeniously masked under the disguises "Rev." and "D.D." I am a plain layman, entitled to neither prefix nor suffix.

Apparently the letter was not sent to some of my neighbors who are more directly interested than I in its contents. I have started it on circuit among them, so that I can refer to it only from memory in composing this. If it were before me, however, I should not attempt to reply in detail, but I should probably speak substantially as follows.

First, as to my own connection with Baptist tradition. My father was one of the most honored Baptist ministers in New England for forty years. For fifteen years after his retirement from the pastorate at the age of seventy he served gratuitously churches in his native state which were too weak to support a pastor. My mother was an old-fashioned Massachusetts Bay Pilgrim—a cover to cover believer. Together, by their consistent lives, they presented Christ to me in such a way that, in spite of dogged resistance from my tenth to my eighteenth year, I experienced a change of heart as sudden, as dramatic, as radical as Saul’s. From my childhood I was acquainted with most of the leading Baptist ministers of New England. I heard them preach, and they were guests in our house, where I heard many hours of their talk on religious subjects. When Zion’s advocate, the Maine Baptist paper, published its autobiography before it was absorbed by the Baptist, I was reminded that I had met in my father’s house and elsewhere every one of its editors. Through the earliest of them I was in direct contact with New England Baptist succession for over a century. I was graduated from a Baptist College (Colby), and from a Baptist Theological Seminary (Newton). But it was decided for me rather than by me that I should become a professor instead of a minister. In the fifty years since I was eighteen years old I have been a member of two Baptist churches in Maine, one in Massachusetts, and one in Chicago. I recite these things as my credentials of right to testify about the facts of Baptist tradition. I am one of the type that the Fundamentalists would expatriate and damn under the epithet "Unitarian Baptist". No one on behalf of a Baptist church has ever thought it worth while to enquire into my theological beliefs, and they are of no consequence in the present connection. It is enough that for fifty years I have been constantly subject to draft for religious service which called for sacrifice, with no compensation beyond hope that the effort might promote the Kingdom.
February 1, 1933

Dear Mr. Smith,

I have been informed by the President's Office that you have been appointed to the position of Secretary of State. I am very pleased to learn of this appointment and I wish you every success in your new role.

Sincerely,

John Doe
I do not know how long the Fundamentalists have been incubating their strange claims, but until recently I had never heard any one who called himself a Baptist intimate that a censorship of any sort might, could, would, or should, be exercised over the theological beliefs of any Baptist, except by the local church. I had been familiar from childhood with ordaining councils; but I had never heard of any deviation from the conception that the ordaining council was merely an advisory body, assembled on invitation of the local church, and that its advice might be disregarded by that local church. If this occurred, as it did several times within my personal recollection, it was regarded by neighboring churches as unfortunate, but in neither of the cases which I recall did it result in withdrawal of fellowship. Because the Fundamentalists' proposals as to denominational polity are historically so preposterous, I had not imagined that a single individual of them would be so fates to propose in the Convention the establishment of a Baptist College of the Propaganda. I shall not believe it until it comes to pass. Still less shall I believe that a body of Baptist delegates representing the Northern Baptists will vote to surrender their birthright. The majority of Baptists may, for all I know, be Fundamentalists in their theological beliefs; but unless they are suddenly bereft of their senses they are neither Presbyterians nor Methodists, and surely not Papists, in their polity.

But important as this aspect of the case is, it is external and superficial compared with the more radical matter. In their ideas of reality in general, in their conceptions of the nature and objectives of religion, in their opinions as to what constitutes conclusive reasoning on any subject whatever, religious or secular, the Fundamentalists live in such a different world from mine that I am powerless to put myself in their place and to see things with their eyes. While I know that the genius of the Baptist denomination promises full liberty of thought and preaching and teaching to men of my kind, it would be a repudiation of my own beliefs if I questioned the equal rights of the Fundamentalists. I do challenge their right to spread their beliefs by defamation and by compulsion. I oppose them, then, not because they are Fundamentalists, but because in their zeal for Fundamentalism they have omitted to furnish the evidences which from youth up I have been taught to rely upon for proof that any one is a Christian. They have substituted conscientiousness and intolerance for the spirit of Christ.

I need not refer to The Baptist, except to say that in my judgment the measures of reform which you suggest might be confidently trusted to make a bad matter insuperably worse.

As to the University of Chicago, the purposes of both its material and spiritual creators, after the years of gestation before the birth of the Universi-
My idea, are evidently beyond the range of Fundamentalist comprehension. Happily progress in realizing those ideals is in no way dependent upon Fundamentalist endorsement.

Nor need I defend the Divinity School. I will simply add my testimony that for thirty-five years I have known intimately the men whom, with help outside of your letter, I recognize as the individual chiefly aimed at by your attack. I have watched his growth in grace, in mental and spiritual vision, in efficiency, and limitless devotion as a Christian worker, and in the esteem of every body near enough to him to evaluate the facts. So far as my acquaintance extends, within the denomination and in other denominations, if Jesus were to reappear on earth tomorrow, and if he were to select another group of intimate disciples, no one would be a more evident prospect for the place of the Apostle John than this grossly misunderstood and misrepresented man. I can imagine no more damaging indictment of a group of ecclesiastical politicians than the fact that they want to turn such a man into an outlaw and an outcast.

My appeal to all men of candor in the denomination is: Let us relegate subordinate matters to their subordinate place, and let us rally around the central article of our faith: Jesus Christ is the world's only hope of salvation.

Even this crucial doctrine conveys various shades of meaning to as many kinds of Baptists; but it contains the heart of the matter for all of us, and it is the most vital declaration which we can utter in unison.

Sincerely,

[Signature]
Draft by A. W. Small of motion to be submitted for discussion to the Cleveland conference, as a substitute for any Fundamentalist motion that may be before the Convention.

WHEREAS for more than two and one half centuries the principle of the independence of the local church has been fundamental to Baptist polity; and

WHEREAS the Baptist churches have submitted to no authority except the New Testament in matters of faith and practice; and

WHEREAS IN pursuance of this polity, in common loyalty to the One Lord, while differing widely in details of belief, Baptists have grown wonderfully in numbers, in spiritual strength, and in Christian efficiency; and

WHEREAS the present federated organization of Northern Baptists is a purely voluntary association of the churches, representing neither in purpose nor in reality a surrender of local independence, being rather an expression of the common sense of obligation to carry on Christian service at home and abroad; and

WHEREAS assumption by our national organization of even an advisory function with reference to creedal formulas would in effect amount to a pressure upon the churches to conform their independence to centralized propaganda; and

WHEREAS such innovation would not only be revolutionary toward our denominational traditions but it would inevitably dissipate our spiritual and material resources by diverting our attention from the vital interests of the Kingdom to untimely and unprofitable doctrinal contentions; and

WHEREAS our national organization has neither mandate nor permission from the churches to act as a standardizer of Baptist faith,

Therefore, be it

RESOLVED That since the Northern Baptist Convention has not been empowered
Draft of a motion to be submitted for consideration to the Convention of the United Methodist Church. The motion proposes a fundamental change in the polity of the church, moving towards a more decentralized and participatory approach. It includes a call for the establishment of a new structure that would allow for greater autonomy and responsiveness to the local church. The motion also addresses the issue of church finance and the need for increased support from the denomination.
by the churches to pass upon questions of theological doctrine, introduction of such questions into its proceedings or of measures which would involve doctrinal decisions, is not in order; and

RESOLVED That amendment of the constitution of the Northern Baptist Convention, so as to confer upon it power even to advise in matters of doctrine, would be an unfortunate break with our denominational past; it would embarrass our work in the present, and would jeopardize our integrity in the future.
by the principles to be embodied in the organization of the Federal System of

Our new conference to be proceeded to in reference to the matters which

Concerning Education, is not in order and

RESOLVED That engagement of the construction of the Northwest Baptist Convention

be so as to counter such as have been to show the extent of our influence, would be

an unfortunates to press with our denominational body in such conferences and such

In the present, and we would cooperate our interests in the future.
June 7, 1922.

My dear Mr. President:

I hand you herewith a copy of the resolutions drawn up by a group of four who met in accordance with the suggestion made in our Sunday afternoon conference.

The first three paragraphs are taken bodily from the resolutions adopted by the Convention in 1920 at Buffalo, being part of the action taken appointing a committee to investigate the schools. It seemed to our group of four that it was wise to make the statement something more than a bare affirmation of the inexpediency of adopting a creedal statement, and in particular, at the outset to spike the guns of those who declare, as has already been done in print and will doubtless be done again, that those of us who are opposed to the adoption of a creed are so opposed because there is nothing that we believe. Of course, the two "Whereas" paragraphs might be omitted. But for the reasons indicated, it seemed to us wiser to include them and to take advantage of the fact that these utterances have already been adopted by the Convention.

Very sincerely yours,

[Signature]

President H. P. Judson,

The University of Chicago.
June 7, 1929

My dear Sir:

I have the honor to call the attention of the Board of Trustees to the fact that the following resolution was passed by the University at its meeting of the 19th of June, 1929:

"Resolved, That the Board of Trustees of the University of Chicago is deeply grateful to the President of the University for his service in the past and wishes him well in his future work of service."
December 4, 1922.

My dear Dr. Padelford:

Dr. Judson has raised with me the question whether the University matter can come up at the next meeting of the Convention. I answered that I did not know that there would ever be a better time, but that others might have a different opinion. He then asked who the committee of the Board of Education were, and I promised to look up the record. I dictated the enclosed letter, but finally sent only the first paragraph. What is your judgment on the legal point of the competency of the Board of Managers to fill vacancies? It seems to me we cannot do less than this. It belongs to the Committee to decide whether to recommend to the University committee to bring the matter up.

If we fill the vacancies, it should be done on the nomination of a special Nominating Committee of non-University men.

Dr. Judson feels that C.W.C. is too timid to do anything.

Very truly yours,

Rev. F. W. Padelford, D.D.,
276 Fifth Avenue,
New York.
My dear Mr. Plagiotro:

Dr. Lubeck has taken with me the discussion whether
the University matter can come up at the next meeting of the
Committee. I understand that I did not know that there would
ever be a better time, but that another might have a different
opinion. He then asked why the committee of the Board of Edu-
cation were not invited to look on the record. I stated
the enclosed letter, but finally sent only the first paragraph.

I left it to your judgment on the former point as to the competence of
the Board of Education to fill vacancies. It seems to me we
cannot go beyond this. It belongs to the committee to decide
whether to recommend to the University committee to print the
matter or not.

If we fill the vacancies, it should be done on the
nomination of a special committee of non-university
men.

Dr. Lubeck tells that C.W.C. is too timid to go
any further.

Very truly yours,

[Signature]

Rev. W. Paskell, D.D.
111 Fifth Avenue
New York.
December 2, 1922.

My dear President Judson:

The committee appointed at Denver on the relation of the University of Chicago to the American Baptist Education Society, which has since changed its name to the Board of Education of the Northern Baptist Convention, consisted of C. W. Chamberlain, D. C. Shull, C. A. Barbour, E. L. Tustin, C. E. Hughes. Mr. Hughes declined to serve on the ground that he was a member of the Board of Trustees of the University of Chicago. Mr. Tustin has since died. If Mr. Shull should decline because he has since become a member of the Board of Trustees of the University, there would remain only Chamberlain and Barbour. There is nothing in the records to indicate that Mr. Chamberlain was made chairman. As President of the Society, he was instructed to appoint a committee of five, of which he himself should be a member, but it was not said that he should be chairman. Under Article IV of the Board of Managers of the Board of Education of the Northern Baptist Convention (meaning by this title the corporation which was formerly the American Baptist Education Society) in Section 4, there is the statement:

"The Board of Managers shall have the management of the corporate affairs; shall have the power to elect its own chairman and Recording Secretary, and to appoint such additional officers and agents and such committees as to it may seem proper, and to define the powers and duties of each."

I am no lawyer, but I should judge that this Article would give to the Board of Managers the right to fill the vacancies in this committee appointed
My dear President Jackson:

The committee appointed by the Board of Trustees of the University of Chicago to the American Baptist Education Society, which has since changed its name to the Board of Trustees of the Northern Baptist Convention, con-


Huffman. We hopedGetten to serve on the Board that we were a member of the Board of Trustees of the University of Chicago. We have since decided

the Board of Trustees of the University of Chicago. We have since become a member of the Board of Trustees of the University only to remain until our death.

If I shall be able to serve as a member of the Board of Trustees of the University, there would seem only one remaining choice, which would be for me to

serve as a consultant. Under Article XII of the By-laws of the Northern Baptist Convention (meaning by this title the corporation which was formed by the American Baptist Education Society), section 4, the Board of Trustees of the University of Chicago shall have the power to elect the president, the secretary, and the treasurer and the managing committee, and to

in their discretion to fill the vacancies in the committee by the power of the board to the extent of the power given by the Articles of Incorporation.

I am no lawyer, but I doubt Judge that these Articles would give to the Board of Trustees the right to fill the vacancies in the committee by the power of the board.
by the corporation. If Mr. Shull should resign, there would be three such
vacancies, and in naming the three additional members I should think it would
be within the powers of the Board of Managers to request one of these new
appointees or Dr. Barbour to act as chairman. It may not be expedient in this
way to displace President Chamberlain, if he thinks that he is chairman. But
I should think it would be within the powers of the Board to take such action.

The Board of Managers meets here in Chicago January 11th. You are
yourself a member of the corporation, having been present at the meeting of the
Northern Baptist Convention in Indianapolis. The Board would certainly listen
to any suggestion which you, as a member of the corporation, had to make.

Very truly yours,

President H. P. Judson,

The University of Chicago.

EDB-N
the corporation. If it shall become necessary there would be three such

concealed, and in such the three shiftment members I would think it would

be within the power of the Board of Managers to懂得 one of those new

appointees of the person to act as their agent. It may not be expedient in the

way to advantage President Campbell it he thinks that he is chairman, but

I would think it would be within the power of the Board to take such action.

The Board of Managers meet here in Chicago January 18th. You are

honored a member of the corporation, having been present at the meeting of the

Northern Baptist Convention in Indianapolis. The Board would certainly like

to make suggestion which you as a member of the corporation, had to make.

Very truly yours,

President H. J. Jackson

The University of Chicago

mb-n
December 4, 1922.

My dear President Judson:

The committee appointed at Denver on the relation of the University of Chicago to the American Baptist Education Society, which has since changed its name to the Board of Education of the Northern Baptist Convention, consisted of C. W. Chamberlain, D. C. Shull, C. A. Barbour, E. L. Tustin, C. E. Hughes. Mr. Hughes declined to serve on the ground that he was a member of the Board of Trustees of the University of Chicago. Mr. Tustin has since died. If Mr. Shull should decline because he has since become a member of the Board of Trustees of the University, there would remain only Chamberlain and Barbour. There is nothing in the records to indicate that Mr. Chamberlain was made chairman. As President of the Society, he was instructed to appoint a committee of five, of which he himself should be a member, but it was not said that he should be chairman.

Very truly yours,

[Signature]

President H. P. Judson,

The University of Chicago.
December 5, 1930

My dear President Johnson:

The committee appointed by the American Baptist Missionary Association, composed of Dr. W. C. Smith, E. A. Herndon, and W. M. C. Herndon, was presented to the Board of Trustees of the Northern Baptist Convention and the name of Dr. W. M. C. Herndon for service on the Board of Trustees was announced. Since that date he has been a member of the Board of Trustees of the University of Chicago. Mr. Smith has since held the position of a member of the Board of Trustees of the University of Chicago. There is no reason to believe that he cannot carry on his work efficiently, and I feel sure that the University of Chicago will be greatly benefitted by his services.

Very truly yours,

[Signature]

President N. L. Jackson,

The University of Chicago.
December 8, 1922.

My dear Mr. Burton:--

Your favor of the 4th instant relating to the Committee appointed at Denver is received. What would be the natural procedure for us to take at the present time?

Very truly yours,

Mr. E. D. Burton,
The University of Chicago,

RPJ:CB
December 8, 1928:

My dear Mr. Munford:

Your latest at the 4th present

of the committee appointed at

the University of Chicago,

Vera Grant, Secretary.

The University of Chicago

H.E. D. Burton

The University of Chicago
Professor Ernest D. Burton,  
The University of Chicago, Ill.

Dear Dr. Burton:

I have your letter of December first advising that we make a loan to the Baptist Young People's Union. I am writing to notify Dr. White that same will be made.

According to arrangements which we agreed upon when I was in Chicago, the College Presidents will hold their meeting at Hotel Sherman on Wednesday, January 10th, and we shall invite them to meet the Board of Education on Thursday at 11 o'clock, lunching with us at noon. I am writing to remind you that you agreed to make the arrangement for the lunch at the University. Will you kindly notify me 1) where we shall meet at 11 o'clock and 2) where the luncheon will be held and at what hour. I should think the hour ought not to be later than 12:30.

Very truly yours,

Frank W. Padelford
Dear [Name],

I have your letter of December [date], regarding...

I have just recently been informed [of the date] of the proposed [event or meeting]. I am writing to remind you that I have agreed to attend... Will you attend and plan to meet [at the location] at 2:00 p.m. or do you plan to meet [at a different location] at 2:00 p.m.? I suggest bringing the report [or document] not to be later than 2:00.

Very truly yours,
December 21, 1922.

Professor E. D. Burton,
The University of Chicago,
Chicago, Illinois.

My dear Professor Burton:

I was very glad to have your letter of December 16th which came before our meeting in Minneapolis on Tuesday. Mr. Gillette was not present at the meeting but I spent an hour with him later in the afternoon and showed him your letter. He seemed very much relieved by your favorable attitude toward the proposal. He said that, personally, he had no objection whatever to establishing cooperative relations with the Episcopal Churches of the State and that his hesitancy was due entirely to his anxiety to avoid any misunderstanding with our Baptist friends in Minnesota. I told him of Dr. Earl's judgment, that the cooperation with the Episcopal Churches at this time would be an advantage rather than otherwise in that it would tend to reassure the Baptists regarding the possibility of maintaining the separate identity of their own work at Carleton. He suggested that I see a few representative Baptist ministers, which I shall be glad to do, and thought that the matter might properly be presented to the Administrative Board of the Minnesota State Convention and also to the Board of Education at its meeting in Chicago in January.

Those in attendance representing our Committee were Mr. D. P. Jones, President of the Board, A. M. Sheldon, C. L. Johnston and myself. The Episcopal Committee was composed of Bishop McElvain of the Diocese of Minnesota, Bishop Bennett of the Diocese of Duluth, Dr. Kramer, Warden of Seabury Divinity School, and Mr. Theopolis of Faribault, a Trustee of Seabury. After extended discussion the joint Committee unanimously approved the following resolution:
Dear Professor [Name],

The Chancellor of Chicago

Chairman of the Board

My dear [Name]:

I am very glad to have your letter of December 6th. It is always a pleasure to hear from you, and I was particularly pleased to learn of your visit to our college. I hope you found it interesting and informative. I was interested to hear about your plans for next year. I am sure you will find the institution here to be very generous with its time and facilities. It is my hope that we may continue to work together in the future on this and other projects.

As for the matter of the students, I am very pleased to hear that you are considering increasing the number of students in the college. I believe this would be a very wise move, and I am sure the students would benefit greatly from having more students in the college. I would be happy to discuss this matter with you further, if you should wish.

I am also very pleased to hear that you are considering increasing the number of courses offered in the college. I believe this would be a very good move, and I am sure the students would benefit greatly from having more courses to choose from.

Please let me know if there is anything else I can do to help.

Sincerely,

[Your Name]
"Upon motion, properly seconded, it was unanimously voted to approve the plan of cooperation between Carleton College, the Dioceses of Minnesota and Duluth, and Seabury Divinity School as outlined in a memorandum, dated October 23, 1922, summarizing the points of agreement formulated by Dr. Cowling, President of Carleton College, and Dr. Kramer, Warden of Seabury Divinity School,—namely:

(1) All students who enter for the Episcopal ministry, qualified to enter Carleton College as freshmen, shall be received as regular students in the College.

(2) Students in residence at Carleton College shall pay the regular rates for board and room. For tuition a charge of $100.00 shall be made, it being understood that Carleton College will undertake to provide scholarships for the difference between this amount and the regular tuition charge.

(3) All students shall be in residence at Carleton during their freshman and sophomore years and at Seabury for the remaining period of their training. They will be expected to attend regularly all College classes and all regular College activities throughout the whole period of their undergraduate training, unless excused as individuals. It is intended that these students shall participate fully in the intellectual and social life of the College.

(4) The question of possible cooperative relations with Shattuck will be a matter of future conferences.

(5) It is agreed that the College will cooperate with the Diocese of Minnesota and with the authorities of the local Episcopal Church in maintaining a Rector for the Northfield Episcopal Church. It is suggested that, in connection with the first appointment under this arrangement, a rector be secured who would be capable of taking charge of the Greek courses offered by the College and that the College will undertake to contribute to his salary a sum of not less than $1,000.00.

(6) It is understood that the plan, if consummated, will be officially approved by both Dioceses in Minnesota and by the Trustees of Seabury Divinity School, thus bringing the Episcopal Churches of the State into relations of cooperation with Carleton similar to those now maintained by the Congregational and Baptist Churches of the State."
"Under certain property conditions, if we see a way of improving the educational facilities of our College, we may be ready to make a loan."

(1) All students must register at College as soon as possible.

(2) Stipulate in advance at College College as soon as possible.

(3) Specify in advance at College College as soon as possible.

(4) All students may register at College College as soon as possible.

(5) Specify in advance at College College as soon as possible.

(6) This statement is a matter of future cooperation with the government.

(7) If necessary, make a loan.

(8) If necessary, make a loan.
"Upon motion of Mr. Sheldon it was voted that this plan of cooperation be not published until it has been formally submitted to State and National representatives of the Northern Baptist Convention."

I understand that both Dioceses of Minnesota meet in January and that there is every probability that the proposed plan of cooperation will be unanimously endorsed by both bodies. I understand that the Trustees of Seabury have already approved the plan.

I realize the importance of the financial aspect of the situation referred to in your letter, and I feel sure it will work out satisfactorily in due time. I am afraid, if we propose the raising of an endowment for scholarships at the present time, that some of our Episcopal friends may feel that we are interested in having their cooperation chiefly from the point of view of securing their financial help. I raised this whole question at our conference and it seemed to be the judgment of these present that it would be well to defer the question of definite financial cooperation until after the arrangement itself had been put in actual operation. The chief reason for this, I think, is the fact that those who have authority officially to approve the arrangement are not in a position to finance it while, on the other hand, those who have the money will be more ready to give after the arrangement is actually in successful operation.

It is our hope to secure the cooperation of the Episcopal Churches for the whole work of the College and not merely for the particular plan in which Seabury is especially interested.

I shall be very glad to have your counsel as to the next step we should take in securing the full and cordial cooperation of our Baptist friends in interesting the Episcopal Churches of the State in the work of the College. I feel confident that the Board of Trustees of the Congregational State Conference, and also the Trustees of the newly established Congregational Foundation for Education, will give their hearty and unanimous approval to the plan.

With much appreciation of your interest and help, I am

Ever sincerely yours,

[DJC/DP]

[Signature]
"On the Motion of the Hon. Member I rose to note
that the plan of cooperation for betterment was
not a new or revolutionary one. It is based on the
principle of the cooperation of the producers and
consumers of the country.

I must state that this process of better
ment is not an easy one. It requires the
cooperation of all classes of people. It is not
enough to have the cooperation of the
producers alone. The consumers must also
be brought in by the cooperation of the
distributors.

I trust that I have been able to
explain the plan of cooperation in a
simple and clear manner. I am
convinced that it is the only
way to solve the problem of food
shortage and to increase the
production of food.

I beg to move that the
Stanley Cooperatives be
continued.

I am sure that the
cooperation of all classes of
people will be necessary to
make this plan a success.

I beg to move that
Stanley Cooperatives be
continued.

Yours sincerely,

J. Smith
Dear Dr. Burton:

Returning to the office I find your letter of December 2d with the enclosure of a copy of your letter to President Judson. It is my judgment that the Board of Education has the power to fill vacancies in committees and our Board of Managers and we could therefore very readily fill these vacancies at the meeting on January 11th. I will make this a matter of business that day if you so advise.

Personally I could wish, as I have expressed to you before, that this whole matter could be dropped until the denomination emerges from its present situation. The situation is, of course, much improved over a year or two ago, and it is perhaps more feasible to present the matter now than it was then. On the other hand I think the chances for successful outcome will be very much better a few years hence than it is to-day. I do not know what would be the outcome if the matter were precipitated in a meeting of the National Convention as it must of necessity be done.

Very truly yours,

Frank W. Padelford

PLEASE ADDRESS REPLY TO
9 Allerton Road
NEWTON HIGHLANDS, MASS.
Dear [Name]:

Referring to the office I find your letter of December 99 with the enclosure of a copy of your letter to the President of the University. It is with your understanding that the board of trustees have been notified by the President of the University to fill vacancies in committees and other boards. It is also requested that the President of the University will make time a matter of importance to you as I have reason to believe that as I have reason to believe that the whole matter can be brought up without further action from the present situation. The attention of some important and a matter of the case can be seen. The matter is now in your hands, I am sure that we can move forward to bring the matter to your attention and for the action to be taken. I think it is important for me to be sure that you understand the importance of the matter to the University. I am not at all sure what manner of the outcome of the matter may be expected. I am sure that the matter will be handled in a manner that is most necessary.

Very truly yours,

[Signature]
Dear Dr. Burton:

I am in receipt of your letter of December 16th enclosing copy of your letter to President Gowling about the proposed arrangement with the Seabury Divinity School.

I am sorry that I did not take this matter up with you when I was in Chicago following my meeting with the trustees in October. At that meeting Dr. Gowling presented the proposition which he has now evidently sent to you in writing. At the meeting Mr. Gillette raised very strong protest against the proposed action and on the ground of his protest other trustees who felt that Mr. Gillette had raised an important question, opposed the further consideration and the matter was, as I supposed, settled for the time. Apparently Dr. Gowling has not been satisfied to let the matter drop and has therefore taken it up with the trustees again.

Mr. Gillette's opposition was simply this; that it was all important now to consolidate the Baptist interests with the interests of the Congregationalists at Carleton. That so far as our participation in the College was concerned our whole attitude was still tentative and there was much unrest among the Baptists of Minnesota over the situation. He therefore felt that no action should be taken by the trustees of Carleton which would in any way jeopardize the continued interest of Baptists.

It is his judgment that an invitation to the Episcopalians to participate in the College, especially on terms that were so much more favorable than any granted to the Baptists, would prejudice the Baptists of the state who are not in favor of the co-operative plan and would be likely to seek its overthrow.

My judgment in the matter was requested and I agreed with Mr. Gillette. Other members of the Board then said that if there was any such issue at stake the trustees ought not to consider it for a moment.
The Board of Education
Of the Northern Baptist Convention
FRANK L. MINER, Treasurer
Dec. 25, 1925

Dear Mr. Walter,

I am in receipt of your letter of December 25, expressing your interest in the

prospective establishment of a Baptist Training School.

I am confident that I can not locate the matter as

now opened in my office. I am now engaged in

writing my address with the President of the

Northern Board of Education and the President of the

Baptist Education Committee of the Baptist Convention.

I am sure that the problem can be solved in a

suitable manner and that the matter can be

forwarded to the proper authorities for consideration.

If you will keep me posted as to the progress of

the matter, I will appreciate it.

The W. L. Fillingham's opposition was simply a

formal protest and was not a serious obstacle.

The importance of the cooperation of the

Board of Education of the Baptist Convention is

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When I went to Minneapolis to meet the committee of the State Board I found that there was good ground for Mr. Gillette's attitude and a communication which I have recently received from Mr. Rasmussen, Dr. Pope's successor, indicates that there may be even now a movement on foot to secure the separation of the Baptist interests from Carleton. For these reasons I am exceedingly sorry that Dr. Cowling has raised the question again. I am also sorry that you were not in possession of all the facts in the case before your letter to Dr. Cowling was written.

Of course so far as I am personally concerned I should welcome the extension of the co-operative relations of Carleton with other denominations. It is exactly in line with the policy which I would like to see developed; but there is such a thing as going too fast and progress in this direction in Minnesota will have to be made very slowly indeed. I confess to you that I am very much disturbed over the present situation there. It has been intensified by the failure of the Congregationalists to make any payments to Pillsbury. They have promised them I think $10,000 this year, but so far there is no indication that the money is going to be paid. The friends of Pillsbury therefore are not very cordial to continued payments by the Baptists to Carleton College.

A letter from Minnesota indicates that the Baptist church has given up its service and that the Baptists are now worshipping with the Congregationalists. The only solution of our problem, it seems to me, is to be had in finding a good university pastor to work among the Baptist students at Carleton. This I am hoping to bring about through co-operation with the State Convention very soon.

Very truly yours,

[Signature]
When I went to Minnesota to meet the committee on the State Board I found there were few persons who could discuss the difference between a communication which I have been receiving from the Board, and the information we have been receiving from the State Department of Agriculture. I have been receiving the latter from the former. The former is from the Department of Agriculture and the latter from the Board. I am not sure that your committee has read the report of the Board or the report of the Agriculture Department. I am also sorry that you have not read the report of the Agriculture Department.

Of course so far as I am personally concerned I do not welcome the extension of the co-operative relationship of the Board with the Department of Agriculture. I have written to the Board asking for a report of the situation in Minnesota, and I am writing you now to make very clearly known how I see the situation and how I think the situation should be handled. It is very clear that the situation is not as it should be. The Board has not been able to acquaint itself with the situation and has not been able to afford the Committee with a full, clear, and correct statement of the facts.

A letter from Minnesota indicating that the Board was not able to give the report of the Committee, which was the only motion of the Board, was not received. If the Board had been able to give the report, it would have been more satisfactory to work upon the report of the Board, which was the only motion of the Board. I am not able to point to the Board, which was the only motion of the Board.
December 26, 1922.

Mr. Charles R. Holden,
Tribune Building,
Chicago, Ill.

My dear Sir:

As preliminary to the answer to the question asked in your letter of December 20th, may I state a few facts which furnish the background for that answer.

The American Baptist Education Society was incorporated in New York in 1889.

After the founding of the University of Chicago in 1892, it largely ceased operations.

In 1910 the Northern Baptist Convention took steps for the creation of a Committee of the Convention under the name "The Education Board of the Northern Baptist Convention," afterwards changed to read "The Board of Education of the Northern Baptist Convention." This Board met for organization in December, 1911.

With a view to coordinating the activities of these two bodies, one a New York corporation and the other a Committee of the Northern Baptist Convention, the American Baptist Education Society in May, 1912, amended its By-Laws, making its Board of Managers to consist of those persons whom the Northern Baptist Convention appointed to constitute its Board of Education.

These two Boards of identical personnel continued to act till 1920, chiefly as the Board of Education of the Northern Baptist Convention.

In 1920 the name of the American Baptist Education Society was by the Legislature of New York changed to "The Board of Education of the Northern
December 06, 1933

Mr. Charles R. Holman
Truman Building
Galesburg, Ill.

Mr. Holman,

As preliminary to the answer to the question raised in your letter
of December 30th, may I write a few facts which underlie the peculiarity for
that answer.

The American Baptist Education Society was incorporated in New York
in 1888. After the founding of the University of Chicago in 1892, it formed
a coeducational institution.

In 1910 the Northern Baptist Convention took steps for the creation
of a committee of the Convention under the name "The Education Board of the
Northern Baptist Convention," with authority granted to each "The Board of Missions
of the Northern Baptist Convention." This board must also be responsible in
operation to the Northern Baptist Convention.

December 07, 1933

With a view to coordinating the activities of these two bodies, one
in New York and one in Chicago, a committee of the Northern Baptist Con-
vention, the American Baptist Education Society in May 1925, named the
two existing boards as the Board of Managers to coordinate their actions, with the Northern
Baptist Convention assuming to constitute the Board of Managers.

These two boards of managers continue until recently.

In 1928 the name of the American Baptist Education Society was the

Located on New York Avenue to the Board of Managers of the Northern
Baptist Convention." There were thus two bodies of identical name, one a corporation and the other a committee of another corporation.

In this year also, the Northern Baptist Convention transferred to the Board of Managers of the former body all the rights, etc., of its Committee and amended its By-Laws, doing away with this Committee.

The dual arrangement thereupon ceased to exist and there remained "The Board of Education of the Northern Baptist Convention," itself a corporation of New York (successor to the American Baptist Education Society); and the Board of Managers of this corporation.

Meantime, at the annual meeting of the American Baptist Education Society at Denver, in May, 1919, a request was presented from the University of Chicago that the Society "appoint a committee to confer with a similar committee to be appointed by the Board of Trustees of the University of Chicago, to consider the relations between the Society and the University." It was voted "that the President of the American Baptist Education Society, in conjunction with the President of the Northern Baptist Convention, appoint such a committee of five, of which they themselves shall be members." President C. W. Chamberlain announced the appointment of the following committee: President C. W. Chamberlain, Granville, Ohio; D. C. Shull, Sioux City, Iowa; President G. A. Barbour, Rochester, New York; E. L. Tustin, Philadelphia, Pennsylvania; C. E. Hughes, New York City. (Convention Minutes, 1919, p. 297.)

Of this committee, Mr. Hughes declined to serve, and his place was not, to my knowledge, filled. Mr. Tustin has died, and his place has not, to my knowledge, been filled. Mr. Shull has become a member of the Board of Trustees of the University of Chicago, and will perhaps think it best to resign from the Committee. If so, there will remain only Messrs. Chamberlain and Barbour.
The Board of Managers of the American Baptist Convention, recognizing the need for a committee to confer with a similar committee of the same society, decided to appoint a committee to confer with a similar committee of the same society of the University of Chicago. This committee, to be appointed by the Board of Trustees of the University, was to consist of three members, appointed by the President of the American Baptist Convention, and a member of the Board of Trustees of the University of Chicago. The committee was to meet and act in the presence of the President of the American Baptist Convention.


On the committee, Mr. Humes received the news, and the place was not to my knowledge altered. Mr. Tauten and Smith were members of the Board of Trustees of the University of Chicago, and will probably form part of the Board of Trustees of the same institution. It is not the intention of the committee to remain only receive communications and information.
May I call your attention to the fact that this Committee was appointed by the corporation, then the American Baptist Education Society, now the Board of Education of the Northern Baptist Convention, not by its Board of Managers. The corporation will not meet again till June, 1923. Article III, Section 3, of the By-Laws of the corporation, however, says, "The Board of Managers shall have the management of the affairs of the Society; shall have the power ... to appoint ... such committees as to it may seem proper ... to fill all vacancies in the Board of Managers, and in any office of the Society, till the next annual meeting."

Under this by-law I should suppose that the Board of Managers would have the right to fill the vacancies in the committee appointed at Denver in 1919, and, if so, could do so at its meeting January 11, 1923.

I am sure the Board of Managers would prefer to do this rather than to appoint a committee of its own. It has uniformly taken the ground that all dealings with the University on this important matter should be with the corporation, and not with the Board of Managers.

Shall I then construe your letter as a request that the Board of Managers shall fill the vacancies in the committee appointed by the corporation in 1919?

If this is your desire, as I presume it is, would the Board of Trustees of the University prefer to amend its vote by the omission of the words "Board of Managers of"? Or is it the case that your Committee desires a preliminary conference with a committee of the Board of Managers? In favor of the other course of action, may I point out that a committee of the Board of Managers could be appointed only on January 11, and that that is also the only opportunity to fill the vacancies in the committee already appointed by the corporation.

Awaiting your pleasure, I am

Sincerely yours,
THE BOARD OF EDUCATION
OF THE NORTHERN BAPTIST CONVENTION

ERNEST D. BURTON, CHAIRMAN
FRANK W. PADELFORD, EXECUTIVE SECRETARY
GEORGE R. BAKER, ASSOCIATE SECRETARY
FRANK L. MINER, TREASURER

DEPARTMENT OF STUDENT WORK
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DEPARTMENT OF MISSIONARY EDUCATION
WILLIAM A. HILL, SECRETARY
MISS MAY HUSTON, ASSISTANT SECRETARY
MISS ALMA J. MOBLE, SECRETARY
WORLD WIDE GUILD
MISS MARY L. MOBLE, SECRETARY
CHILDREN'S WORLD CRUSADE
MISS HELEN E. HOBART, FIELD SECRETARY
THE GUILD AND THE CRUSADE
DEPARTMENT OF RELIGIOUS EDUCATION

376 FIFTH AVENUE
NEW YORK, N.Y.

December 27, 1922.

Dear Mr. President:—

You have already received from President Wells an announcement of the first meeting of the newly organized Association of Presidents of the Baptist Schools and Colleges, at the Hotel Sherman, Chicago, on Wednesday, January 10, 1923.

May I be pardoned for calling your attention to the importance of this meeting from the point of view of the Board of Education. For many years similar organizations in other denominations have been meeting annually and have had a great influence in determining the educational policies of those denominations. Our Presidents ought to be in a position to exercise a similar influence. This is especially important just now when the educational problems are so much in evidence in the denomination. It is hoped that this association will furnish the opportunity.

The meeting is particularly important this year however because we must at this time formulate some definite policy as to the relation which education is to sustain to the next program of the denomination. The Committee on the next Program, appointed by the Northern Baptist Convention, is now at work outlining a program for the period following April 30, 1924. The committee desires to know the attitude of the Presidents. There is no question which we have had to face for a long time, with so much at stake for our schools and colleges. As this will be the principal subject for discussion at the meeting on the tenth I hope you can be present.

The Board of Managers of the Board of Education will be in session at the University of Chicago on Thursday, the 11th. I am instructed to extend an invitation to the Presidents to meet with the Board at 11 A.M. and to lunch at 12:30 P.M. The Board desires to extend to the Presidents an opportunity to bring to the attention of the Board any matters which, as a group, they may wish to discuss. The Board desires this to be a significant conference. The exact meeting place will be announced at the session on Wednesday.

On behalf of the Board may I express the earnest hope that you may find it possible to attend both these meetings.

Yours sincerely,

[Signature]
You have already received from President Wolfe an announcement of the close of the regular session of the Board of Education and of the upcoming Association of Educators of the State of New York, to be held on November 6th, 1929. In this letter, I wish to call your attention to the important matter of organizing the Association in your particular region. The Board of Education, in its efforts to promote the interests of the educational community, has decided to organize a similar association in each region. This decision is of great importance to our profession, and I hope that you will take active steps to promote its formation in your area.

The meeting is particularly important this year, as it will provide an opportunity for members to come together to discuss and share ideas. The committee on the next meeting has been working diligently to prepare a program for the occasion. I hope that you will join us to participate in this exciting event.

The Board of Directors of the Board of Education will be in charge of the preparation of the program for the next meeting. I trust that you will assist in this endeavor.

In closing, I wish to express my appreciation for your continued support and encourage you to participate fully in all aspects of the Association's work.

Sincerely yours,
[Signature]

Secretary
Our Future Program

Suggestions by President J.W. Bailey

for the Board of Education

One needs to glance back for a few years to observe the way by which we have come to the present situation. Prior to the report of the Committee in the Survey, and the adoption at Denver of our five-year program, the educational and missionary phases of our denominational task were definitely distinct and separate. The Board of Education had done a large service in calling the attention of the denomination to our educational situation and needs, but each of our individual institutions was undertaking to carry its work alone. It was making appeal to its own local constituency and there had not been created any general denominational consciousness in respect to our educational enterprise. The adoption at Denver of the program which placed education along side of missionary activities in our whole program was a great step forward and one which I believe has been most fruitful in our denominational life.

Recently there have been at various times and in various ways, expressions of the conviction that our missionary and educational work should be separated. From the platform of the Northern Convention, through the columns of our denominational papers and in other ways this opinion has been advanced by men of influence and ability. I fear that the present trend is strongly toward the separation of the missionary and educational work at the end of the five-year period of our New World Movement.

I feel very strongly that it would be better to have the work carried on as the present time in a unified program. I suppose if that were done it might be necessary to revise the percentages of the various participating interests, reducing the percentage which education is to receive in the entire program. I should not for a moment want to give the impression that I regard the educational program as less significant than it has appeared under the percentages provided in the Survey. As a matter of fact I believe that Christian education underlies our whole program and if we cut the nerve here we will destroy vitality everywhere. But I also recognize that it is quite probable that the level of giving which the denomination is likely to achieve by the end of the five-year period will almost inevitably result in the uniform feeling that education must receive a smaller percentage of distribution. I should be willing to agree to this, and it would doubtless be expedient to accept a somewhat smaller percentage than the merits of our cause would justify, if by so doing we could retain its place in the whole program. I believe that they
Our Future Program

Suggestions to President A.W. Beatty
For the Board of Education

One needs to glance back for a few years to observe the way in which we have come to the present situation. Prior to the report of the Committee in the Board, and the adoption of the plan for the two-year program, the program consisted of a monotonous series of meetings and conferences. The Board's congratulation took the form of routine affairs and routine matters. The Board's congratulation took the form of routine affairs and routine matters. If the Board of Education was not in a position to carry the work forward.

In the past years, I believe, our Board has been able to take some steps to improve the educational situation. Our Board has been able to take some steps to improve the educational situation. Our Board has been able to take some steps to improve the educational situation. Our Board has been able to take some steps to improve the educational situation. Our Board has been able to take some steps to improve the educational situation. Our Board has been able to take some steps to improve the educational situation. Our Board has been able to take some steps to improve the educational situation. Our Board has been able to take some steps to improve the educational situation.

Recently these have been seen at various times and in various ways. Expressions of the condition that our educational and vocational work were going into the present program led to the formation of the Board's congratulation. The Board's congratulation took the form of routine affairs and routine matters. In other ways these opinions have been advanced by men of influence in our Board's congratulation. Our Board's congratulation took the form of routine affairs and routine matters. In other ways these opinions have been advanced by men of influence in our Board's congratulation.

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Suppose it that we might properly raise the question of how the Board's congratulation took the form of routine affairs and routine matters. In other ways these opinions have been advanced by men of influence in our Board's congratulation.

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That we might properly raise the question of how the Board's congratulation took the form of routine affairs and routine matters. In other ways these opinions have been advanced by men of influence in our Board's congratulation.
are short-sighted and are not seeing the task steadily and seeing it whole, who would eliminate our educational institutions from participation in our denominational contributions and set it outside of the denominational program. Education is so vital and so fundamental that I believe the future of the denomination depends upon the creation of an educational consciousness which will find expression in sustained moral and financial support of it as a part of our whole program.

If, however, it should come to be true that education is definitely separated from the missionary program, I am wondering whether it would be possible as a next best thing to institute and carry forward a sort of two-fold program. Do you suppose that those who are objecting to the inclusion of education in the single program would be willing to have the Board of Promotion become responsible for promoting two programs simultaneously? Suppose the missionary societies make their budgets and establish their goals subject to the approval of the denomination; suppose also that the Board of Education formulated a program and a goal, also subject to the approval of the denomination; could not the Board of Promotion become the agency for carrying forward the two programs simultaneously and sympathetically? In carrying forward the program or programs the two would be presented at the same time. Probably the majority of people would be interested in the missionary phase of the work, but there certainly would be those who would be more concerned for the educational program. An option might be given to the contributor or subscriber to designate his contribution, indicating whether it should be divided between the two, or whether it should be given entirely to the one or to the other. I recognize that this would be somewhat difficult, and it could be done successfully only if there were entire harmony and concord between those who undertook to promote the several interests. There would need to be very careful consideration by state leadership and most careful planning in smaller groups to carry the two-fold program through. However, I presume that the present trend of denominational opinion is strongly toward the elimination of drives and high pressure campaigns, and the recognition and practice of the principles of Christian Stewardship as the only substantial basis of a sustained financial program. If this is done it seems to me that the program might very well be carried through. It would not be as simple as the present program, nor indeed do I think it would be as desirable, but it would give denominational recognition to the parallel importance of education as compared with the missionary and evangelistic program.

If the friends of missionary work who are insisting upon the elimination of education from the program would not be willing to consider the second of the alternatives already suggested, there is a third plan which it seems to me might be undertaken. The Board of Education might formulate as carefully as possible an education program to be carried through the denomination, not by general public appeal, but by approach to individuals who are particularly interested in education. Their cooperation as individuals might be secured and through
them contact established with other individuals whose educational sympathies are not so well known but who are not less genuinely interested in this work. I believe that the Board of Education might organize a program of this kind throughout the territory of the Northern Convention. I do not know whether it would be possible to do anything in the nature of a Foundation among those whose interests are particularly concerned with education and who believe in it sufficiently to want to carry such a program through the denomination, but I believe that the Board of Education might very well give careful attention to this possibility. If it could be worked, it would certainly render a signal service to the cause.

The fourth possibility I suppose would be to let each institution organize its own financial work and make its appeal to its own local constituency. I presume there are institutions in the East that would think favorably of this method. They have a fairly large and well-to-do constituency with perhaps special friends with large financial resources who would help them to put over an adequate and fruitful program in this way. I doubt very much whether western institutions would look so favorably upon such an arrangement. As a matter of fact, I am of the opinion that active cooperation of the Board of Education and the denomination is imperative if some of our western institutions are to be maintained in anything like an adequate way. I am sure that the turning back of each institution to its own local constituency would be to turn back the hands of progress in our denominational life and to seriously impair the vitality and efficiency of our future denominational life. I hope that by the end of the five-year period we will have engendered such a consciousness and conscience for denominational education that a Convention-wide underwriting of our educational program will be feasible and acceptable.
The Fourth Possibility I suppose would be to let the information originate in the own institution work and make the biggest of the institution originate in the first place. I don't mean coordination. I mean the very large institution that would start to do the backing. Then give a certain large number of the very large institutions who might help them to put one on the academic and scientific level. And if again to do that in the way I have said. You might use weather modification. As a matter of fact, I see the possibility that the cooperation of the Board of Education and the government in perhaps it is possible to have a very large number of the institution take part in the experiment and in the research. And then the government might be to turn back the hands of progress in our own. I hope that by one of the lines of government, we will have a very large number of the institution take part in the experiment and in the research.
THE UNIVERSITY OF CHICAGO

STATEMENT OF GIFTS

<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
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<tr>
<td>John D. Rockefeller</td>
<td>$34,708,375.</td>
</tr>
<tr>
<td>John D. Rockefeller, Jr.</td>
<td>145,000.</td>
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<td>Non-Baptists</td>
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<td><strong>$54,161,270.</strong></td>
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January 31, 1923.
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<tr>
<th>Name of Professor</th>
<th>Department</th>
<th>Year</th>
<th>Type</th>
<th>Salary</th>
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<td>Professor B</td>
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<td>Professor C</td>
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<tr>
<td>Other Professor</td>
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<td>Professor D</td>
<td>Engineering</td>
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<td>Part</td>
<td>$40,000</td>
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</table>

Total: $225,000
President Harry Pratt Judson,  
University of Chicago.  

Dear Mr. President:  

The file of papers (waivers) which you handed me this afternoon have been placed among the special papers and agreements in the vault. I am having prepared a list to accompany these papers and as soon as that list is prepared and the amounts thereon designated in the way you suggested, I will have the papers sealed. I judge that the best way to put the amounts before these names is to obtain the figures from the Auditor, and I will proceed in this manner. The document from the founder is in the special Secretary’s box as I reported.  

I have written to Dr. Goodspeed asking him if he knows of other waivers and asked him to consult with you about obtaining others.

Very truly yours, 

[Signature]
Secretary.
January 22, 1932

President Henry Pratt Nasmyth
University of Chicago
Dear Mr. President:

The life of the physics (maters) which you handled
we have elected to assign to the special purpose.
I am privy to the nature and consequence to the
of your personal choice. Myself and as soon as I am free to the

Dated: The moment when you least expected it
I have prepared the above report. I take for the

best way to put the matters of these names in a
start the figures from the notebook and I am free to
the

moment. The agreement from the moment is the
special secretory, for I report:

I have written to Dr. Goddard about him. He
in the knowledge of great matters and asked him to consult with
you upon important matters.

Very truly yours,

[Signature]
## THE UNIVERSITY OF CHICAGO

### ANALYSIS OF GIFTS

<table>
<thead>
<tr>
<th>I. Gifts Received to January 31, 1923</th>
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<td>$15,886,801</td>
<td>$51,595,270</td>
</tr>
</tbody>
</table>

| II. Pledges Not Paid (Not Due)      |               |             |        |
| Trustees of University              | $8,500        |             | $2,528,500 |
| Sundry Persons                      |               | $2,520,000  |        |
| John D. Rockefeller, Jr.            | $37,500       |             | $37,500  |
|                                      | $46,000       | $2,520,000  | $2,566,000 |
| Grand Totals                        | $35,754,469   | $18,406,801 | $54,161,270 |
LIST OF ORIGINAL WAIVERS.

------------------

1. Form letter sent by Dr. T. W. Goodspeed, Corresponding Secretary, to Baptist Donors.

2. Waivers of

John D. Rockefeller, Jr.
D. J. Harris
Naomi R. Donnelley (Mrs. R. R. Donnelley)
Mary Adeline Bond (Mrs. Joseph Bond)
Henry C. Atkins (Estate of Sarah F. Atkins)
    ("" Elias C. Atkins)
Charles Willis Needham
William M. Lawrence
Wells Bros. Construction Company
    (by E. L. Wells, Vice President and Secretary)
Frederick T. Gates
Harry Pratt Judson
Willard A. Smith
Thomas E. Donnelley
Howard G. Grey
Charles F. Grey
Charles R. Holden
William H. Holden
Wallace Heckman
Robert L. Scott
William Clancy
Thomas W. Goodspeed
John A. Reichelt
Alonzo Ketcham Parker
Jesse A. Baldwin
Charles A. Marsh
Andrew MacLeish
LIST OF ORIGINAL WAIVERS

1. Form letter sent by Dr. T.W. Goodspeed, Corresponding Secretary, to Baptist Donors.

2. Up to Dec. 31, 1920. Waivers of

$ 65,000 146,000 John D. Rockefeller, Jr.
1,025 1 475 D.J. Harris
2,675 2,617 Naomi R. Donnelley (Mrs. R.R. Donnelley)
50,135 50,135 Mary Adeline Bond (Mrs. Joseph Bond)
2,795 2,795 Henry C. Atkins (Estate of Sarah F. Atkins)

2,660 Charles Willis Needham
500 500 William E. Lawrence
11,000 / / 11 000 Wells Bros. Construction Company
(by H.L. Wells, Vice President and Secretary)

2,500 2,500 Frederick T. Gates
70 70 Harry Pratt Judson
1,760 1,760 Willard A. Smith
2,600 2,650 Thomas E. Donnelley
1,760 1,760 Howard G. Grey
27,270 27,270 Charles F. Grey
50 50 Charles R. Holden
1,275 1,275 William H. Holden
1,450 1,450 Wallace Heckman
5,000 5,750 Robert L. Scott
300 300 William Clancy
630 630 Thomas W. Goodspeed
10,225 10,225 John A. Reichelt
500 500 Alonzo Ketchum Parker
1,275 8,775 Jesse A. Baldwin
920 520 Charles A. Marshall
110,630 110,630 Andrew MacLeish


These waivers are filed among special agreements in the locked letter-filing cabinet in the Vault of the Auditors Office.

J. Dickinson
LIST OF ORIGINAL MISSIONS

1. M. M. Miller, President 0, 000
2. J. J. Miller, Secretary 0, 000
3. M. Miller, Treasurer 0, 000

4. W. J. H. Donnelly 0, 000
5. W. T. Donnelly 0, 000
6. T. C. Donnelly 0, 000

7. W. J. T. Donnelly 0, 000
8. W. J. T. Donnelly 0, 000

9. W. J. T. Donnelly 0, 000

10. William E. Cooney 0, 000
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99. W. E. Cooney 0, 000
100. W. E. Cooney 0, 000

List of missions provided.

Sincerely,

[Signature]
MEMORANDUM OF THE TWENTY-SIX BAPTIST DONORS
to University funds whose gifts amount to $305,390.00.

The following are known to have made their gifts after the
incorporation of the University and the deeding of the land
by the American Baptist Education Society to the University.

$65,000  John D. Rockefeller, Jr.
2,675    Naomi R. Donnelley (Mrs. R. R. Donnelley)
50,135  Mary Adeline Bond (Mrs. Joseph Bond)
11,080  Wells Bros. Construction Company
       (by H. L. Wells, Vice President and Secretary)
2,500    Frederick T. Gates
2,600    Thomas E. Donnelley
27,270  Charles F. Grey
1,450    Wallace Heckman
5,000    Robert L. Scott
 300    William Clancy
1,275    Jesse A. Baldwin
110,630  Andrew MacLeish
1,725    Francis W. Parker heirs.

$281,640
The following represent probably in the majority of cases, possibly not in all cases, gifts made previous to the incorporation of the University.

$1,025  D. J. Harris
2,795  Henry C. Atkins (Estate of Sarah F. Atkins)
       (   "   " Elias C. Atkins)
2,000  Charles Willis Needham
      500  William M. Lawrence
       70  Harry Pratt Judson
1,760  Howard G. Grey
       50  Charles R. Holden
1,275  William H. Holden
      630  Thomas W. Goodspeed
10,225 John A. Reichelt
      500  Alonzo Ketcham Parker
       920  Charles A. Marsh

$21,750
The following appears to be a typewritten document containing a table of numbers and possibly related information. The document appears to be from a formal setting, possibly a government or institutional office, given the format and content. The table includes various entries, but the context is unclear due to the nature of the content. The page also contains some handwritten notes at the top left and bottom right corners.
THE UNIVERSITY OF CHICAGO

ANALYSIS OF GIFTS

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<tr>
<th>I. Gifts Received to January 31, 1923</th>
<th>From Baptists</th>
<th>From Others</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
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<td>Original $400,000 Fund</td>
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<td>$438,893</td>
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<td>Other Purposes</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>a) From Trustees of University</td>
<td>343,468</td>
<td>1,999,726(</td>
<td>16,340,502</td>
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<tr>
<td>b) From Others</td>
<td>298,233</td>
<td>13,699,075(</td>
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<td>Trustees of University</td>
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Grand Total:

John Rockefeller, Jr.

John D. Rockefeller, Jr.

John D. Rockefeller, Jr.

John D. Rockefeller, Jr.

John D. Rockefeller, Jr.

John D. Rockefeller, Jr.

John D. Rockefeller, Jr.

John D. Rockefeller, Jr.

John D. Rockefeller, Jr.
President Ernest D. Burton,  
University of Chicago.  

My dear Mr. President:  

I have received through Mr. Heckman's office a waiver signed by the heirs of F.W. Parker. It has been placed with the others, and the amount given by Mr. Parker is reported by the Auditor as $1,725. You will doubtless want to add his name and this amount to the list you have for Mr. Holden.  

Very truly yours,  

[Signature]

Secretary.
Dear Mr. President,

I have received a request from Mr. Heeeman's office. He has been waiting for the return of Mr. Mattson. If you have ever been in the office, you will understand...
(COPY)

COSMOS CLUB
Washington, D.C.

March 8, 1923.

Dear Mr. Swift:

Before I left Chicago, I wrote to Mr. Rockefeller, Jr. with reference to his father’s waiving the denominational clause in the Articles of Incorporation of the University so far as his gifts might be concerned. This waiver, in 1909, expressly withheld the expression of a desire on his part that the change should be made, but assented to it should the University at any time in the future deem the change desirable. In my letter to Mr. R. Jr. I said that I thought it would be an advantage to the cause if now his father should express the opinion that the change might be made. The matter was referred to Mr. Gates and he was requested to draft a suitable letter. I conferred with Mr. Gates on the subject when I was in New York last and we agreed on what we thought would be a suitable document. Mr. R. Jr. wrote me asking to whom I thought the letter should be addressed. I replied suggesting that it be addressed to the Board of Trustees of the University and might be sent to the President of the Board.

This week I had a conference with Mr. Hughes here and put him in possession of the present situation. He said that the opposition had not a leg to stand on, but that no doubt there would be strenuous opposition - that people do not act according to reason. I did not think it wise to suggest, at this time, his presence at the Convention. Procedure is a later matter.

Cordially yours,

HARRY PRATT JUDSON.

Mr. Harold H. Swift,
Chicago.
MARCH 8, 1965

Dear Mr. Davis:

Before I let this paper, I would like to make a few comments on the University's action in the field of education. In the October 1964 letter to the Canadian Broadcasting Corporation, I stated that the University was not only to be congratulated for the opening of its educational facilities to the community, but also for the encouragement it provided to the University's own efforts in this area. In my letter to Mr. Davis, I expressed the hope that the University would continue to support the educational efforts of the community, and would extend its influence to the benefit of the University itself.

In light of the recent developments, I would like to continue this encouragement. I believe that the University has a responsibility to the community, and that it should continue to support the educational efforts of the community. I hope that the University will continue to support these efforts, and that it will continue to provide leadership in this area.

Sincerely,

[Signature]

HARRY WALT "BILLY" DAVIS

[Notebook or Document]
March 7, 1923

Gentlemen:

In 1899 I made my first pledge of $600,000. toward a million dollars for the foundation of a college in Chicago under Baptist auspices. This pledge was made to the American Baptist Education Society under a plan made by that Society - a plan which met my entire approval. It was hoped that the initial sum would be supplemented by further contributions made by others and that the college would in time have a normal growth.

That growth in fact has been phenomenal. So great was the need, so favorable the location in Chicago, so generous the response of Chicago people, that the college has become a great university of nation-wide influence. Such an institution, with its professional schools and its material contributions to knowledge, is of necessity undenominational in its administration. Realizing this vital and inevitable development, on the 24th day of February, 1909, I executed an indenture whereby I released the University, so far as any gifts of mine were concerned, from the condition in the Articles of Incorporation providing that the President and two-thirds of the Trustees should be members of regular Baptist churches. In making this indenture, I said that this instrument was not intended to express my desire or suggestion that any change should presently be made in the matter of denominational control, but simply to provide that if at any time in the future the University or its Trustees should consider such a change advisable, either in the interest of the University or of the public which it is intended to serve, my gifts should not present any legal obstacle to such change.

The development of the University since 1909 has been even more notable than it had been up to that time, and its eminently university character, as distinguished from that of a mere college, has been very significant. I have followed that development with much interest, and from time to time have aided it by such contributions as circumstances seemed to warrant. I understand that my total gifts to the University of Chicago amount to nearly $35,000,000, that the gifts of others than Baptists directly to the University total approximately $15,000,000, and those of still others to non-Baptist institutions, contractually bound to the University, are upwards of $10,000,000 more.

In the light of these facts, while I by no means urge a change of policy on the part of the Northern Baptist Education Society, which I understand is the legal successor of the American Baptist Education Society, yet if the Society should think it wise to adopt measures for releasing the University from all or any of the denominational restrictions in its Articles of Incorporation and in the tenure of its property, such action would meet with my hearty concurrence.

Very truly yours,

(Sgd.) JOHN D. ROCKEFELLER.
March 7, 1939

Chairman of the Board of Trustees,

University of Chicago

Chicago, Illinois

Subject: Commencement

Dear Chairman,

In 1939 I made my first pledge of $50,000. Since then I have made a number of additional pledges totaling $1,800,000. I am now making another pledge of $500,000, to be paid as follows:

1. $100,000 in 1939
2. $100,000 in 1940
3. $100,000 in 1941
4. $100,000 in 1942
5. $100,000 in 1943

These pledges are subject to certain conditions. The principal condition is that the University shall continue to maintain the same level of excellence in education and research as it has in the past.

I am also making a pledge of $100,000 to the Library. This pledge is subject to the same conditions as the previous pledges.

I am convinced that the University of Chicago is one of the finest institutions of higher learning in the world. I am proud to be associated with it and I hope that my contributions will help to maintain its high standards.

Sincerely yours,

[Signature]

Class of '39
Mr. Wallace Heckman,
City Office.

My dear Mr. Heckman:

The list of waivers does not differ from that which
I think I sent to you some little time ago and is as follows:

<table>
<thead>
<tr>
<th>Name and Date</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>John D. Rockefeller, Jr.</td>
<td>$65,000</td>
</tr>
<tr>
<td>D.J. Harris</td>
<td>1,025</td>
</tr>
<tr>
<td>Naomi R. Donnelley (Mrs. R.R. Donnelley)</td>
<td>2,675</td>
</tr>
<tr>
<td>Mary Adeline Bond (Mrs. Joseph Bond)</td>
<td>50,135</td>
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<tr>
<td>Henry C. Atkins (Estate of Sarah F. Atkins)</td>
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</tr>
<tr>
<td>Charles Willis Needham</td>
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</tr>
<tr>
<td>William M. Lawrence</td>
<td>500</td>
</tr>
<tr>
<td>Wells Bros. Construction Company</td>
<td>11,080</td>
</tr>
<tr>
<td>(by H.L. Wells, Vice President and Secretary)</td>
<td></td>
</tr>
<tr>
<td>Frederick T. Gates</td>
<td>2,500</td>
</tr>
<tr>
<td>Harry Pratt Judson</td>
<td>70</td>
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<tr>
<td>Willard A. Smith</td>
<td>2,600</td>
</tr>
<tr>
<td>Thomas E. Donnelley</td>
<td>1,760</td>
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<tr>
<td>Howard G. Grey</td>
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<tr>
<td>Charles F. Grey</td>
<td>50</td>
</tr>
<tr>
<td>Charles R. Holden</td>
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</tr>
<tr>
<td>William H. Holden</td>
<td>1,450</td>
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<tr>
<td>Wallace Heckman</td>
<td>5,000</td>
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<tr>
<td>Robert L. Scott</td>
<td>300</td>
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<tr>
<td>William Clancy</td>
<td>630</td>
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<tr>
<td>Thomas W. Goodspeed</td>
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<tr>
<td>John A. Reichelt</td>
<td>500</td>
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<tr>
<td>Alonzo Ketcham Parker</td>
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<tr>
<td>Jesse A. Baldwin</td>
<td>920</td>
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<tr>
<td>Charles A. Marsh</td>
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<tr>
<td>Andrew MacLeish</td>
<td>1,725</td>
</tr>
<tr>
<td>Francis W. Parker heirs</td>
<td></td>
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Very truly yours,

[Signature]
Secretary.
<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>William H. Hechman</td>
<td>City Office</td>
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<tr>
<td>My Great Mr. Berman</td>
<td></td>
</tr>
<tr>
<td>The Tel. of Welfare</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Goes well after your visit...</td>
</tr>
</tbody>
</table>

I think I want to your home. To come home and to settle...

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<tr>
<th>Name</th>
<th>Position</th>
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</thead>
<tbody>
<tr>
<td>John T. Heffal</td>
<td></td>
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<tr>
<td>William Larner</td>
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<tr>
<td>Mary Walker</td>
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<td>James T. Keith</td>
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<td>William Cuddy</td>
<td></td>
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<td>Theodore W. Cabacek</td>
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<td>James T. Martin</td>
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<tr>
<td>William H. Hechman</td>
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<td>William H. Hechman</td>
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</tbody>
</table>

Vertanly Yours,

[Signature]
February 9, 1923.

Mr. John D. Rockefeller, Jr.,
Ormond Beach, Florida.

My dear Mr. Rockefeller:—

As you doubtless are aware I am retiring from the Presidency on the anniversary of my appointment to that office, the 20th instant. This completes about thirty-one years of service to the University and seventeen years of its administration. Of course I am glad to be relieved of the responsibility and be free to devote my time, while I retain my full vigor and ambition, to completing certain books which I have had in mind. They may or may not prove of value to the world, but it will be a distinct relief to me to get them out of my system. I have felt it a great privilege to be associated with this great work so long, and feel that on the whole Professor Burton, acting President, will have a sound foundation on which to build. The next ten years ought to be the most fruitful in the entire history of the University.

We have taken steps now to press the matter of our relationship to the Baptist Education Society. Mr. Holden, a prominent lawyer and banker in the city, a member of our Board of Trustees, is appointed Chairman of the
Mr. John R. Cochrane
Manager, Royal

November House

My dear Mr. Cochrane:

As you can appreciate, the matter I am referring to

the proceedings on the appointment of my successor to

that office, the 20th Report. This completed report

eighteen years of service to the University and

been keen to see the administration of course I am glad to

be informed of the responsibilities and be free to devote

my time, while I retain my full interest and sympathy.

Then I had certain books which I have had in mind, and

may be some time before I can name to the world, but it will be

my pleasure not to blame on failure of my system. I

have since written to me to ease them on my system. I

have each of these privileges to do associated with the

great work to done, and feel that on the whole, I have

not been carried on in the same manner, and that now a new combination on

which can grow. The next few years ought to be the most

important in the entire history of the University.

We have taken steps now to press the matter of

our relationship to the Baptist Education Society.

If a prominent leader and preacher in the city of

as an adviser of trustees, in opposing Galtman's
of the Committee in place of the late Judge Baldwin. We
have waivers from a very large number of Baptist contribu-
tors. Of course the most important of these is from your
father. In executing his waiver in 1909 he left the matter
in the hands of the Board of Trustees for the future, with-
out expressing any opinion as to the advisability of the
change which we were contemplating. It seems to me that
to make our case as it ought to be made before the Education
Society it would be of enormous advantage if your father
should indicate his opinion that the change, under all the
circumstances, is advisable. What we are proposing to ask
is that the Society shall release the University from the
condition that the President and two-thirds of the Trustees
should be members of regular Baptist churches, and that the
deed to our land, which involves that condition, should be
quit claimed so far as that condition is concerned. It is
our plan, in case that is adopted, to retain a majority of
the Board Baptist, and to leave us free otherwise. I think
that is as far as we can probably go.

I am glad to hear from newspaper dispatches of the
improved health in the case of your father and yourself.
I hope that that improvement will be permanent.

With cordial regards for Mrs. Rockefeller as well
as yourself, I am

Very truly yours,
of the Committee in place of the late James Paddick.

To the meeting from a very large number of partial contributors

and, of course, the most important of these is from your

Association. I trust that this meeting in 1900 to last the winter,

in the hands of the Board of Trustees for the future with

cot expression any opinion as to the good will of the

change which we were contemplating. It seems to me that

to make our case as it ought to be made upon the proposition

society is worthy of more earnest attention. It is your letter

speak distinctly the opinion that the change, under all the

circumstances, is advisable. What we are proposing to ask

is that the Society shall receive the University from the

condition that the President and two-thirds of the Trustees

should be members of regular Baptist organization, and that the

board of trustees, which I know that these conditions are connected.

It is due, in my opinion, to those who have hoped, to define a majority of

the Board Baptist, and to promote an increase of

that is as far as we can properly go.

I am glad to be able to report to the Board of Trustees.

I am glad that these improvements will be permanent.

With cordial regards, I am

Very truly yours,

[Signature]
February 9, 1923.

Mr. John D. Rockefeller, Jr.,
Ormond Beach, Florida.

My dear Mr. Rockefeller:

As you doubtless are aware I am retiring from the Presidency on the anniversary of my appointment to that office, the 20th instant. This completes about thirty-one years of service to the University and seventeen years of its administration. Of course I am glad to be relieved of the responsibility and be free to devote my time, while I retain my full vigor and ambition, to completing certain books which I have had in mind. They may or may not prove of value to the world, but it will be a distinct relief to me to get them out of my system. I have felt it a great privilege to be associated with this great work so long, and feel that on the whole Professor Burton, acting President, will have a sound foundation on which to build. The next ten years ought to be the most fruitful in the entire history of the University.

We have taken steps now to press the matter of our relationship to the Baptist Education Society. Mr. Holden, a prominent lawyer and banker in the city, a member of our Board of Trustees, is appointed Chairman.
of the Committee in place of the late Judge Baldwin. We have waivers from a very large number of Baptist contributors. Of course the most important of these is from your father. In executing his waiver in 1909 he left the matter in the hands of the Board of Trustees for the future, without expressing any opinion as to the advisability of the change which we were contemplating. It seems to me that to make our case as it ought to be made before the Education Society it would be of enormous advantage if your father should indicate his opinion that the change, under all the circumstances, is advisable. What we are proposing to ask is that the Society shall release the University from the condition that the President and two-thirds of the Trustees should be members of regular Baptist churches, and that the deed to our land, which involves that condition, should be quit claimed so far as that condition is concerned. It is our plan, in case that is adopted, to retain a majority of the Board Baptist, and to leave us free otherwise. I think that is as far as we can probably go.

I am glad to hear from newspaper dispatches of the improved health in the case of your father and yourself. I hope that that improvement will be permanent.

With cordial regards for Mrs. Rockefeller as well as yourself, I am

Very truly yours,
of the committee in place of the late A. J. Parker.

I have received from a very large number of Baptist convention
for the most important of these is from your
letter of the secretary of the Baptist Convention in 1900. I fear the matter
in this case of the Baptist Convention is to the disadvantage of the
and as we are to the disadvantage of the
and as we are to the disadvantage of the

I am just about to leave from newspaper headquarters to take

I hope that great improvement will be permanent
with Conant and Hopkins...
March 7, 1923.

Board of Trustees,
University of Chicago,
Chicago, Illinois.

Gentlemen:

In 1889 I made my first pledge of $600,000 towards a million dollars for the foundation of a college in Chicago under Baptist auspices. This pledge was made to the American Baptist Education Society under a plan made by that Society - a plan which met my entire approval. It was hoped that the initial sum would be supplemented by further contributions made by others and that the college would in time have a normal growth.

That growth in fact has been phenomenal. So great was the need, so favorable the location in Chicago, so generous the response of Chicago people, that the college has become a great university of nation-wide influence. Such an institution, with its professional schools and its material contributions to knowledge, is of necessity undenominational in its administration. Realizing this vital and inevitable development, on the 24th day of February, 1909, I executed an indenture whereby I released the University, so far as any gifts of mine were concerned, from the condition in the Articles of Incorporation providing that the President and two-thirds of the Trustees should be members of regular Baptist churches. In making this indenture, I said that this instrument was not intended to express my desire or suggestion that any change should presently be made in the matter of denominational control, but simply to provide that if at any time in the future the University or its Trustees should consider such a change to be advisable, either in the interest of the University or of the public which it is intended to serve, my gifts should not present any legal obstacle to such change.

The development of the University since 1909 has been even more notable than it had been up to that time, and its eminently university character, as distinguished from that of a mere college, has been very significant. I have followed that development with much interest, and from time to time have aided it by such contributions as circumstances seemed to warrant. I understand that my total gifts to the University of Chicago amount to nearly $35,000,000, that the gifts of others than Baptists directly to the University total approximately $15,000,000, and those of still others to non-Baptist institutions, contractually bound to the University, are upwards of $10,000,000 more.
Dear [Name],

Some of the benefits of attending the University of [City]

Grades

Congratulations,

[Name]

Hearty congratulations to [Name] on achieving a 4.0 GPA in [Field] at the University of [City].

The development of [Field] since 1980 has gone from an academic discipline to a major field of study with groundbreaking research and advancements. [Name] has been a leader in this field throughout their academic career.

In honor of [Name]'s dedication and hard work, the University has invited them to participate in a special ceremony to celebrate their achievements. [Name] is invited to join the elite group of students who have excelled in [Field] at the University of [City].

Please accept this letter as a symbol of your hard work and dedication. [Name] is truly a role model for all students who aspire to achieve excellence in their academic pursuits.

Sincerely,

[Name]
In the light of these facts, while I by no means urge a change of policy on the part of the Board of Education of the Northern Baptist Convention (which I understand is now the legal name of the body which was incorporated in 1889 as the American Baptist Education Society), yet, if the Board of Education should think it wise to adopt measures for releasing the University from all or any of the denominational restrictions in its Articles of Incorporation and in the tenure of its property, such action would meet with my hearty concurrence.

Very truly yours,

(Signed) JOHN D. ROCKEFELLER

***********************

John D. Rockefeller
Golf House
Lakewood, New Jersey.

May 1, 1923.

Dear Dr. Burton:

In accordance with correspondence which has passed between us, enclosed please find my letter of March 7th, to the Board of Trustees of the University of Chicago, with corrections made as suggested.

Sincerely yours,

(Signed) John D. Rockefeller

Dr. Ernest D. Burton,
President, University of Chicago,
Chicago, Ill.
Vashon Island Home.

Edward John H. Register.

Jan 2, 1929.

Dear Mr. Register.

Ranell New Jersey.

In correspondence with the Office of the University
of Chicago, with concurrence of the University
of Chicago, with concurrence of the University.

Sincerely yours,

Dr. W. F. Barton, President, University of Chicago.
March 15, 1923.

Mr. George R. Baker,
276 Fifth Avenue,
New York, N.Y.

My dear Baker:

You will recall that some years ago the Board of Education, meeting in its corporate capacity with the Northern Baptist Convention, appointed a committee of five to confer with the University of Chicago with regard to certain provisions of its charter. The matter has lain in abeyance for some years, but the Board of Trustees of the University is now desirous of taking it up again. Mr. Charles R. Holden of our Board is chairman of a sub-committee, of which I am secretary, and Mr. D. C. Shull, Secretary Charles E. Hughes and President E. D. Burton are the other members, to carry forward these conferences. I understand from both Mr. Holden and President Burton that the Board of Education, through its Board of Managers, has recently filled the vacancies on your Committee so that it now consists of President C. W. Chamberlain, President C. A. Barbour, Mr. C. S. Shank, Rev. H. F. Stilwell and Mr. A. L. Scott - the last of whom has declined to serve, but has, as yet, no definite successor.

Mr. Holden, as chairman of our committee, has asked me, as secretary, to arrange for a conference of the two committees at the earliest feasible moment, in the hope that we may get the whole matter forward in connection with the approaching Atlantic City Convention. It appears that Mr. Shull will be passing through Chicago on Tuesday, March 27, on his way to the meeting of the Finance Committee of the Northern Baptist Convention in New York, and that Mr. Shank will be presumably coming through about that time. We would like, therefore, to arrange a meeting of the two committees in Chicago for Tuesday morning, March 27, at nine o'clock, to adjourn in time for Mr. Shull and Mr. Shank to catch the Twentieth Century Limited east at 12:40. I have just consulted with President Burton, who advises me that Dr. Padelford is on the wing among the colleges, and suggests that I send this letter to you, asking you to make the arrangements with your committee for such a meeting, if it can possibly be arranged. Dr. Burton understands from Dr. Padelford that Mr. Shank may not be coming to the Finance Committee meeting, but thinks that possibly the importance of this conference may be sufficient to persuade him to make the trip east. It is, of course, obvious to us all
Mr. Governor & Secretary
The Empire State
New York

Mr. Governor:

I would like to express some concern regarding the Board of Education's recent moves to consolidate the two committees of the Board of Education, specifically the Committee on the Education of the Handicapped and the Committee on the Education of the Gifted. I understand from conversations with colleagues and other members of the Board that there is a lack of coordination between the two committees. I believe it is crucial to maintain the focus and dedication of the Board on these important issues.

As a member of the Board, I have been involved in the coordination of these committees. I have attended meetings with the Committee on the Education of the Handicapped and the Committee on the Education of the Gifted, and I have found that there is a need for more effective communication and coordination between the two committees. I believe that the Board should consider creating a new committee to oversee the work of both committees, with representatives from each committee serving on it.

Thank you for your attention to this matter. I look forward to hearing your thoughts on this matter.

Sincerely,

[Signature]
that the time for arranging such a meeting is regrettably short; but the possibility of saving much time and travel for both Mr. Shull and Mr. Shank in connection with the meeting here on the 27th is the obvious reason for this suggestion. If it appears that your Committee cannot meet ours at that time, it might, of course, be possible to arrange for a conference a few days later when Mr. Shull and Mr. Shank are on their way west again; but Mr. Shull tells me it is impossible to predict the exact duration of the Finance Committee meeting.

The entire situation is such that our Committee feels it very important that this conference be held in the near future, and that every member possible of both committees be present. Dr. Burton suggests that you telegraph wherever in your judgment letters would be too slow or not urgent enough. Our Committee will hold the morning of the 27th clear for this conference in the Board room of the University at 134 S. La Salle St., hoping to hear from you that at the very least a majority of your Committee can be there.

With cordial personal greetings,

Sincerely yours,

CWG M
If you have the time to attend and a meeting to participate, I suggest the possibility of using some time and travel to attend it. This would ensure your participation in the meeting with the meeting date on the card and the AGM and its importance. It is imperative that your committee cannot make plans for short times, if possible, of course, be prepared to arrange for a conference at a future date. When it is made and signed, make sure you are ready and well prepared, but if you cannot make the conference, make sure you are prepared to discuss the impact of the conference meeting.

The entire preparation for such work can only be handled by the committee. It is important that all members of the committee be present and that each member be prepared for the committee to proceed. The attendance of everyone is essential. You must understand that your attendance is essential. The committee will review the list of the 25 items for this conference and will hold a meeting on the Thursday of the university at 124 Pe Savile Hall, in the Boardroom of the University. Please also refer to the majority of your committee and provide the necessary materials of your committee.
March 23, 1923.

Rev. Frank W. Padelford, D. D.
276 Fifth Avenue, New York City.

My dear Dr. Padelford:

I regret that my appointments are such as to prevent me from attending the meeting of the committees relative to The University of Chicago and the Board of Education to be held at Cleveland on April 3rd. I probably could have arranged to have been east for a couple of days next week, say the 27th and 28th, but evidently it was impossible to arrange for that date, there being so many members whose time is to be considered. Accordingly I replied to Dr. Baker yesterday that I could not attend. I likewise had a telegram from Dr. Burton saying there would be another meeting in May just before the convention at which they were anxious to have me present. As I advised you before some very important cases which I have to argue in the United States in San Francisco will prevent me from reaching Chicago until Friday evening May 18th. With this understanding of my limitations of time you can arrange your meeting either for Chicago, New York or Atlantic City in accordance therewith. I regret not being able to attend this initial meeting.

I believe the initial meeting should be conducted so as to have a complete record thereof preserved. We are acting for large interests and we want the facts which shall form the basis of our judgment to remain available. I am, therefore, going to assume to make a few "horn book" suggestions:

1. A court reporter of sufficient ability to take everything that is said and done should be present.

2. After the committees are organized a statement should be made by a representative of The University of Chicago -

   (a) As to what they desire;
   (b) Their reasons therefor.

3. There should be copies of the articles of incorporation, agreements, and any other documents relating to the subject matter of the inquiry.

4. A statement made by a representative of the Board of Education upon the questions involved and
May 25, 1935

Mr. Frank L. Hahn, New York, N.Y.

Dear Mr. Hahn,

I understand that a copy of the "Expenditure of the Chicago Sanitary District for the Construction of a Metropolitan Water Supply System and a Disposal System of Wastes, 1930-1935" has been distributed. I am enclosing copies of the report, which I believe will be of interest to you.

I would be pleased to answer any questions you may have regarding the city's water and waste disposal systems.

Yours sincerely,

[Signature]

[Note: The document contains a detailed explanation and analysis of the city's water and waste disposal systems, but the text is not legible due to the quality of the image.]
their reasons as viewed from their standpoint as to why the request of the University of Chicago should or should not be granted.

5. The Board of Education should likewise submit any correspondence or documents in its possession bearing upon the subject matter.

6. Testimony should be taken upon the question as to how the original founders of the University of Chicago view the request of the University, and any letters or other documents embracing their views should likewise be submitted; particularly we should have a letter from Mr. Rockefeller as to his views.

7. We should take evidence on the object of this proposed change in the charter, and likewise evidence upon how that is going to affect the Board of Education, particularly as it relates to the program of the Baptist denomination.

8. We should know whether the requests from the University of Chicago are based upon broad principles of the expansion, without which the university cannot make proper growth, or perform adequately its work, or whether a few people, inspired by the natural perversity of human nature, simply want to change something.

I trust the committee will look at this matter as one that should be dealt with exhaustively and have its records in such complete form that any one who did not sit upon the committee could take the record and judge for himself whether the committee concluded wisely.

After the sitting of this committee I would like to have a complete transcript of the record, including copies of the exhibits. I will then be glad to study these and come to the May meeting with an intelligent grasp of what has transpired.

Yours very truly,

(signature)

CSS/B.
The Board of Examiners hereby certify
that the candidate for the degree of
Bachelor of Science in the subject of

is hereby recommended to the University for the degree of
Bachelor of Science in the subject of

after fulfilling the requirements prescribed by the regulations of the University.

Yours very truly,

[Signature]
Dear Dr. Burton:

I am very much troubled over the matter of the general committee regarding the changes in the charter of the University. Immediately on leaving Chicago I took up with Dr. Barbour and the Executive Committee by wire the filling of the vacancy caused by Mr. Scott's resignation. The vote as returned by the Executive Committee has failed to indicate a majority.

On Monday morning I received a telegram from Mr. Baker saying that he had notified the members of the committee of the meeting on April 3d and that three members could be present. This seemed to me to be very serious and I therefore wired you regarding the matter. In view of the fact that the meeting is called by the University it seemed to me important that the date should be fixed when the full representation of our committee could be present. It would not be so important if the full membership of the University's committee were not present since they are requesting the conference. I regard it as most unfortunate that the meeting is held with only three out of five representatives of our Board present. It may raise questions later which it will be difficult to answer.

I wired Dr. Barbour on Saturday asking for instructions as to what I should do in view of the failure of the Executive Committee to make a choice. This is Tuesday afternoon and I have had no reply to my telegram. I fear Dr. Barbour has little appreciation of the importance of atime limit.

In your telegram you suggested that if we did not fill the committee you would take the responsibility of inviting Dr. Taylor to be present. I wonder if you had thought seriously about such a policy. If you invite him he comes at the invitation of the University and not of the Board of Education that is lacking in membership. It would scarcely be possible for Dr. Taylor to act as a representative of our Board at the invitation of the University. Then, further, I should have hesitancy in the matter in view of the fact that his name went before our Executive Committee but they failed to elect him by majority vote as their representative. I should think he would be considerably embarrassed by being present under those conditions. I am hoping that a telegram will be received from Dr. Barbour by tomorrow morning advising of the course
THE BOARD OF EDUCATION
OF THE SOUTHERN MICHIGAN CONVENTION

The Executive Office

The Board of Education

New York, N.Y.

Date: 11th Aug.

The Board of Education

I am very much interested in the matter of the recent committee
reporting the changes in the center of Kalamazoo. Immediatly on
receiving the changes in the center of Kalamazoo, I took up a
report of the report and the Executive Committee.

The matter of the changes in the center of Kalamazoo is a
serious matter, and I feel that we should take immediate action to
prevent a similar situation from occurring in the future.

On receiving the report, I requested a telephonic report from the
Principal of the school.

I wish to proceed on Saturday morning for information as
soon as possible. I have been informed that the Principal of the
Executive Committee is available.

I am very interested in the matter, and I feel that we should take
immediate action to prevent a similar situation from occurring in
the future.

Please let me know as soon as possible the results of your
investigation of this matter.

Yours truly,

[Signature]

The Board of Education
which he wishes me to pursue.

In view of the fact that Mr. Shank can not be present and it seems highly important that the Board should be represented by at least one attorney I am writing Mr. Shank to-day to ask whether he would designate Mr. Rhodes to meet with the committee as his representative at this first session. He may not feel inclined to do so but if he does this will help the matter somewhat.

I should like to have you consider personally and advise me as to what steps I ought to take as secretary of the Board of Education in bringing this matter to the Northern Baptist Convention in case the committee reaches a conclusion which will forecast favorable action for the University. The committee appointed by the American Baptist Education Society will, of course, report to the Society, but the Northern Baptist Convention at its session in Minneapolis ordered that the Board of Education, meaning of course the Board of the Convention, should report immediately to the Convention when it learned of any steps being taken to secure change of charters which would in any way change the relations of schools to the denomination. Apparently the Board of Managers of the Board of Education will be under obligation to report this matter to the Convention irrespective of what decision may be reached as to the modus operandi by this joint committee.

This, of course, is not a matter to be discussed in your joint committee as it relates only to the obligation of the Board of Education, but I would greatly appreciate your personal advice as to what steps I should be under obligation to take to bring the matter to the attention of the Convention.

I regret very much the haste that seems to be necessary in this matter. I have used all speed that I possibly could since Mr. Scott's declination came to hand to fill his position, and I sincerely wish that the first meeting were to be held with all the members of our committee present.

May I request that you will instruct your secretaries to see that all mail and telegrams intended for me are sent to 9 Allerton Road, Newton Highlands and not New York. This will save twenty-four hours in mail delivery and several hours on delivery of telegrams. I am handling all official business from the office here in my home and not from New York.

Sincerely yours,

[Signature]
Mr. School Committee,

I would like to convey my wholehearted support and appreciation for the work being done by the School Committee. The committee's dedication and efforts are commendable.

I believe that the committee should be given recognition and support. The important decisions and actions taken by the committee are crucial for the betterment of our educational system.

Sincerely,

[Signature]
March 21, 1922.

President Harry Pratt Judson,
University of Chicago,
Chicago, Ill.

My dear President Judson:

I beg to ask one question. Is it true that the University of Chicago has released the Baptist Board of Promotion from the payment of funds allocated in the Baptist budget to the University? If so, does that mean that funds designated for the University will not be paid to it, or simply that the University declines to accept any undesignated funds from the Board of Promotion?

Brown University was included in the budget of the Board of Promotion without my knowledge. I certainly never thought of asking for such inclusion and I now begin to wonder whether that inclusion implies any kind of oversight or control. If so, I would prefer to be without the money. Please let me know what is the present attitude of the University of Chicago.

With kind regards, I am

Sincerely yours,

[Signature]

W.H. [Last Name]
March 24, 1922.

The action of the Board in withdrawing from the
application was primarily in order to avoid the discontinuation
of the University's financial aid. Incidentally, in my
favor of the 21st instant is received.

The University of Chicago did not itself file an applica-
tion with the Board of Promotion for funds. The Baptist
Theological Union, which is responsible for the Divinity
School, but which in that capacity holds contractual re-
lations to the University, did file such application.

This, of course, was done with the knowledge and consent
of the Board of Trustees of the University. It was done
primarily to extend the interests of the Theological Union
with the common purposes of the Baptist undertakings.

The Union was allotted by the Board of Promotion $250,000
for endowment, and part of this was for designated purposes
in connection with the University. The rest would come from
undesignated funds. When the stress came in recent months,
the Board of the Union, again with the approval of the
University Board, voted to withdraw its application so far
as funds undesignated are concerned. Of course it would
be impracticable to withdraw from the funds which are given
by donors for specific purposes connected with the work of
the Union. The funds already paid in which came from un-
deresignated gifts, amounting to

were refunded to
the Board of Promotion.

The action of the Board in withdrawing from the application was primarily in order to aid the Denomination in its time of financial difficulty. Incidentally, in my opinion, the power of purse sooner or later leads to some form of control. Chicago, Ill.

My dear President Judson: Cordially yours,

I beg to ask one question. Is it true that the University of Chicago has released the Baptist Board of Education from the payment of funds allocated in the Baptist budget to the University? If so, does that mean that funds designated for the University will not be paid to it, or simply that the University declines to accept any undesignated funds from the Board of Promotion?

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With kind regards, I am

Sincerely yours,
The Board of Promotion

The Board of Promotion is established for the purpose of selecting the Board of Directors. The Board of Directors is responsible for the management and policies of the organization. The Board of Directors is composed of a President, Vice-President, Secretary, and Treasurer.

The Board of Directors shall meet at least six times a year, and shall hold regular meetings at the convenience of the Board. The Board of Directors shall have the power to make and adopt rules and regulations for the government of the organization.

The Board of Directors shall have the power to appoint committees, and to delegate to them such powers as may be necessary for the proper conduct of the organization.

The Board of Directors shall, in all respects, be subject to the provisions of the laws of the State of organization, and to the By-Laws of the organization.

The Board of Directors shall at all times be subject to the control and regulations of the Board of Directors, and shall act in accordance with the directions and instructions of the Board of Directors.

The Board of Directors shall, at all times, maintain the highest standards of business ethics and integrity, and shall be faithful and devoted to the interests of the organization.

The Board of Directors shall be bound by the laws of the State, and shall, in all respects, be subject to the regulations and restrictions of the laws of the State.