November 10, 1924.

President Ernest D. Burton
The University of Chicago
Chicago
Illinois.

My dear Mr. Burton:

In compliance with your suggestion following the meeting of last Thursday at the University Club, the memorandum of which is enclosed, I am submitting the following memorandum of method of procedure of the college in nominating to the hospital members of the hospital staff, for your approval.

"In considering candidates for nomination to the staff of the Presbyterian Hospital, the Dean of Rush Medical College will consult with the Board of Managers of the hospital as to the professional qualifications of candidates."

Very truly yours,

[Signature]

ERNEST E. IRONS
Dean.
Very truly yours,
[Signature]
Memorandum of Discussions at an Informal Meeting of Representatives of The University of Chicago, Presbyterian Hospital and Rush Medical College at the University Club November 6, 1924.

A meeting of representatives of The University of Chicago, Presbyterian Hospital, and Rush Medical College was called to discuss informally the interests of each in further development of the college and the hospital.

Present: President Burton
         Mr. Arnett
         Mr. Heckman
         Mr. Shaw
         Mr. C. H. Hamill
         Mr. Cartin, and
         Dr. Irons

Mr. Hamill of the Presbyterian Hospital presented some questions as to adjustment of title of property of the hospital and college. It was understood that after this informal discussion, proper measures could be taken for the adjustment of these questions to the mutual satisfaction of the Presbyterian Hospital and the University.

Mr. Shaw spoke of the concern of the hospital that in making nominations to the staff of the hospital, the college faculty should bear in mind the necessity from the point of view of the hospital that candidates for positions on the staff of the hospital should not only have investigative ability but that they should be men capable of maintaining the private clinical
A meeting of representatives of the
University of Chicago, Preparatory Hospital, and
Harp Methodist College was called to discuss the
interests of each in further development of the
college and the hospital.

Present:

H. H. Harp

W. A. McAllister

M. S. Hamilton

W. C. Glasson

M. D. Shoemaker

Mr. Hamilton of the Preparatory Hospital

expressed some desire to have a portion of the
property of the hospital and college be used as a
place for the instruction of the medical students
that after the incorporation announcement, proper
measures be taken for the maintenance of those
services to the student population of the Preparatory
Hospital and the University.

It was agreed in the committee on the
connection of the
hospital and the college that every possible effort be
made to maintain the college hospital as a part of the
hospital and the college faculty to play a part in the
nursing work. The committee felt that it would be
necessary to have the nurses of the hospital take
the training of the hospital staff and that they
support not only the institution's policies and the
values.
work of the hospital.

It was understood that the Dean of Rush Medical College in considering candidates for nomination to the staff of the Presbyterian Hospital will consult with the Board of Managers of the hospital as to the professional qualifications of candidates for nomination to the staff.

It was understood that the above discussions were purely informal for the purpose of facilitating closer cooperation between the University and the Presbyterian Hospital.  

ERNEST E. IRONS  
Dean
work on the proposal.

It was my pleasure during the Dean of the
Medical College to communicate candidature for nomination
of the medical profession of the hospital with concern
with the body of management of the hospital as to the
professional qualifications of candidates for nomination
to the seat.

I was immediately after the above announcement
was brought into being for the purpose of facilitating
closer cooperation between the University and the
Presbyterian Hospital.

Yours truly,

[Signature]

Dean
THIS AGREEMENT, made this Sixth (6th) day of June, 1924, between the TRUSTEES OF THE RUSH MEDICAL COLLEGE, a corporation, first party, THE UNIVERSITY OF CHICAGO, a corporation, second party, the PRESBYTERIAN HOSPITAL of Chicago, a corporation, third party, and FRANK BILLINGS, OLIVER ORMSBY and ARTHUR D. BEVAN (as the COMMITTEE named in a certain letter, hereinafter mentioned, dated October 20, 1914, from said Arthur D. Bevan to Charles L. Hutchinson, the Treasurer of said first party), as fourth parties,

W I T N E S S E T H, AS FOLLOWS:

WHEREAS, by an instrument in writing dated April 30, 1901, said Arthur D. Bevan agreed to pay to said first party the sum of Five Thousand Dollars ($5,000) for the use of said first party in aiding the construction of the Nicholas Senn Building, and, in consideration thereof, said first party agreed to pay to said Arthur D. Bevan the sum of One Hundred and Twenty-five Dollars ($125) on the first days of July and January thereafter during his life-time; and,

WHEREAS, said Five Thousand Dollars ($5,000) last above referred to was, after the execution of said last-mentioned instrument in writing and prior to October 29, 1914, applied in aid of the construction of said Nicholas Senn Building; and,

WHEREAS, under date of October 20, 1914, said Arthur D. Bevan wrote a certain letter to Charles L. Hutchinson, the Treasurer of said first party, in the words and figures following, to-wit:

"A patient of mine, Mr. A. D. Thomas of Duluth, has recently given to me for our surgical work $5,000. I have added to this a $5,000 life interest in Rush Medical College which pays 6 per cent during my life time, and have arranged at my
THE PROGRESSIVE MAKE THE PUBLIC WORKS

INCREASED. THEREFORE THE HIGH SCHOOL COLLEGE
and vocational schools. You can be an important part of our school.

A combination of high, middle, and junior school.

And after this letter, I have written in my

The rest of this page is not legible.
death to have this replaced by $5,000 worth of bonds. These two amounts together are to be known as the A.D.Thomson-Bevan Surgical Fellowship Fund."

"I should like to have you as treasurer of the Board of Trustees of Rush College accept these funds if you are willing to do so, with a proviso that they are to be under the control of a committee composed of Dr. Frank Billings, Dr. Oliver Ormsby and myself, and that in the event that Rush College makes a union either with the University of Chicago or with the University of Illinois, that this committee would have the power to turn the funds over to either institution; also that the interest of the fund is to be paid to the house surgeon of the Presbyterian Hospital. I should be very much obliged if you as treasurer of the Board of Trustees would accept this fund with these conditions. If you can, kindly let me know and I shall transfer them to you at once. The Thomson $5,000 is in Chicago City Railway bonds."

AND WHEREAS, the $5,000 life interest of said Arthur D. Bevan, referred to in said letter of October 29, 1914, is his right, under the terms of said agreement of April 30, 1901, to receive said semi-annual payments of $125 therein provided to be made to him; and,

WHEREAS, the offer contained in said letter of October 29, 1914, was duly accepted by the Board of Trustees of said first party; and,

WHEREAS, said agreement dated April 30, 1901, has been heretofore duly assigned by said first party to said second party by a certain agreement dated May 7, 1924, in and by which said last-mentioned agreement said second party also assumed all the unperformed obligations of said first party regarding said A.D.Thomson-Bevan Fellowship Fund; and,

WHEREAS, all the parties hereto believe that the objects of medical and surgical education will be furthered by the making of this contract;

NOW, THEREFORE, it is mutually covenanted and agreed between the parties as follows:
Said first party hereby covenants and agrees to, and hereby does, transfer, assign and convey to said second party, its successors and assigns, all its, said first party's, right, title and interest in and to the said A.D. Thomson-Bevan Fellowship Fund, mentioned in the contract between said first party and said second party dated May 7, 1924, and in and to all property belonging to said Fund, including all the rights whatsoever of said first party under the written offer dated October 30, 1914, made by said Arthur D. Bevan and accepted, as aforesaid, by said first party.

Said Fund hereby transferred and assigned is to be held and maintained by said second party as an endowment fund to be designated the "A.D. Thomson-Bevan Fellowship Fund", the annual income thereof to be used by said second party to maintain a Fellowship in the Department of Surgery of Rush Medical College of The University of Chicago or of Rush Post-Graduate School of The University of Chicago, it being understood, however, that in making appointments to said Fellowship, preference shall be given, as far as possible, to the Resident or House Surgeon of said third party.

Said second party hereby assumes, and agrees to perform, any and all the unperformed obligations of said first party regarding said Thomson-Bevan Fellowship Fund.

Said third party and said fourth parties hereby approve and consent to the transfer, assignment and conveyance hereby made by said first party to said second party.

IN WITNESS WHEREOF, said first, second and third parties have caused their respective corporate names to be signed hereto by their respective executive officers and their respective corporate seals, attested by their respective Secretaries to be hereto affixed, the day and year first above
mentioned, and said Frank Billings, Oliver Ormsby and Arthur D. Bevan, constituting the fourth parties to said foregoing instrument, have hereunto subscribed their respective names and attached their respective seals, the day and year first aforesaid.

EXECUTED IN TRIPlicate.

TRUSTEES OF THE RUSH MEDICAL COLLEGE,

By, ________________________________
Its Vice-President.

ATTEST:

__________________________
SECRETARY.

THE UNIVERSITY OF CHICAGO,

By, ________________________________
Its President.

ATTEST:

__________________________
Secretary.

THE PRESBYTERIAN HOSPITAL

By, ________________________________
Its ________________________________

ATTEST:

__________________________
Secretary.

(SEAL) As Committee
(SEAL) as stated
(SEAL) in foregoing
(SEAL) instrument.

-4-
MAR 12 1924

COMMITTEE ON COOPERATION WITH THE PRESBYTERIAN HOSPITAL.
THE DISTRIBUTION OF WARD BEDS AND OTHER FACTORS OF
CLINICAL IMPORTANCE.

COMMITTEE: Drs. Phemister and Billings.

Dr. Billing's Report.

Experience has proved that the Board of Managers and the
administrative officers of the hospital are open minded and willing
to cooperate with the medical staff and the faculty of Rush College
in measures instituted to improve all the functions of a modern
hospital. Financial responsibility on the part of the Board of
Managers is of importance in the consideration or the adoption of any
plan for the improvement of present conditions.

It is recognized by all who are acquainted with the facts that
certain changes should be made at the hospital. The conditions which
should be altered can be briefly stated as follows: the hospital
operates approximately 300 ward beds which at the present time are
divided for the assignment of patients to the departments of general
medicine, general surgery, obstetrics and gynecology and pediatrics,
while no recognized assignment of distinct beds is made to neurology,
dermatology, ophthalmology, otolaryngology, orthopedic surgery and
genito-urinary diseases; there are no recognized free beds, but the
hospital authorities do admit a fair number of no-pay or part-pay
patients to the wards, and the members of the staff have no authority
over the admission of patients to any designated number of beds; the
beds available for obstetrics are insufficient in number to permit
efficient teaching in the department and are not in proper proportion
ANON.

This text block appears to contain multiple paragraphs of typewritten content. The content is not legible enough to accurately transcribe. It seems to be discussing a topic that involves several points and includes references to particular sections or parts, possibly indicating a section of a report or an essay.

Given the nature of the text, it likely pertains to a professional or educational context, possibly discussing theoretical or practical aspects of a subject. The content is dense, suggesting a detailed exposition or discussion on a complex topic.
to the whole number of beds of the hospital and to the number of beds used for other departments; interns are assigned to duty for a period of one year to a single service in the hospital, which has advantages in regard to the efficiency of hospital service and to the members of the hospital staff, but does not afford the all round clinical experience which the establishment of the fifth year undergraduate requirement demands; under supervision senior medical students have access to the wards for bed-side study only, but some departments of the hospital do not utilize this opportunity for medical teaching and the schedule of clinics and other courses is so arranged that sufficient time is not allowed the senior student to do the ward work efficiently; the surgical department has a resident surgeon, while the departments of medicine and obstetrics have not, and it is recognized that a full-time resident is necessary for adequate and efficient hospital organization for the sake of good clinical work and investigation.

To bring about changes which will correct the more or less embarrassing conditions enumerated, the committee offers the following recommendations:

1. That as far as may be feasible, the approximate 300 ward beds shall be allocated to the clinical departments as follows: to general medicine 75, general surgery 75, obstetrics (35) and gynecology (15) 50, pediatrics 30, ophthalmology 12, otolaryngology 12, genito-urinary diseases 12, orthopedic surgery 12, dermatology 12 and neurology 12.

The hospital authorities contemplate alterations in the present hospital buildings which will amplify the number of ward beds by a
considerable number, - 50 or more. When this shall have been accomplished, it is recommended that these beds be allocated in proper proportion to the several departments.

The floor plans of the hospital lend themselves very well to the allocation of the beds to the several departments as suggested, inasmuch as the wards contain two, four, six, eight and ten beds and adjoining the large wards are single bed rooms and rooms containing two to four beds, which makes the operation of a single service of the larger departments or the assignment of beds to a special department feasible and practical. The physical conditions and floor plans also make it feasible and practical to take care of both male and female patients under this plan by all departments.

2. It is also recommended that cooperation with the hospital be secured by the establishment of what we would designate "Clinical Beds". Clinical beds would be those which are designated by the hospital as under the jurisdiction of the staff for the admission of patients. The clinical beds would be occupied by patients admitted to the hospital by the authority of members of the staff through the dispensary or through the examining room of the hospital, or through members of the staff from outside patients. Clinical patients would be admitted free or part pay or full pay. Patients occupying clinical beds would not pay a professional fee to individuals of the staff, but if able to pay, the fees would be placed in a fund and expended for the upkeep of beds or for any other purpose that would better the equipment for improved clinical work, teaching and investigation.
The number of clinical beds primarily established should be as large in number as economic conditions permit, the main purpose being to establish at the beginning a principle that would be adhered to. If at the beginning and for the purpose of illustration of their administration, 100 clinical beds be established, these would be allocated to the clinical departments of the hospital in the ratio of the allocation already suggested of the 300 ward beds; thus of the 75 beds allocated to general medicine and also to general surgery 25 would become clinical beds; in obstetrics 10; in gynecology 5; in children 10; and in all of the other special departments 4 would become clinical beds.

3. It is suggested that the head of each clinical department of the hospital shall be the chief of service in the administration of all ward beds of his department. This suggestion implies that the chief of a clinical department will utilize all of the patients in the wards of his department for teaching and investigatory purposes; that he will organize the personnel of his department so that opportunity for continuous service with allotment of a definite number of beds shall be given to each attending physician, surgeon, obstetrician and likewise to the special departments with the understanding, however, that the chief clinician of a special department shall have full jurisdiction over the beds of his department and over his personnel.

It is suggested too that the chiefs of the several clinics should promote the opportunity for bedside clinical work, teaching and investigation to associate and assistant members of the staff.

4. To insure the efficient operation of the clinical work of
hospital, the committee recommends the establishment of the positions of Resident Physician, Resident Surgeon and Resident Obstetrician.

To supplement the services of the three residents, it is suggested that full-time, non-resident clinical assistantships shall be established.

5. To afford more adequate general training, it is suggested that the intern service be placed on a departmental basis (instead of service to an individual staff member), each intern to serve for a period of eighteen months with approximately six months in general medicine and the specialties of medicine, six months in general surgery and the specialties of surgery, and six months in obstetrics, gynecology and pediatrics. It is also suggested in so far as it is feasible that the intern service be extended to the dispensary.

6. The efficient utilization of ward beds is dependent upon a close relationship of the hospital with the Central Free Dispensary. To insure proper cooperation between the two institutions, it is recommended that the attending staff of dispensary be made members of the attending staff of the hospital. This will promote the opportunity of members of the attending staff of the dispensary to follow up and observe the evolution of morbid conditions and the result of treatment of patients admitted to the clinical beds through the dispensary.

7. The position usually termed "ward clerk" service for senior students should be established and operated in every department of the hospital and the curriculum should be so modified as to afford sufficient time to the student to do efficient work as a clinical clerk.
8. The work already begun by the acting dean of students, Dr. Irons, for the amplification of obstetrical beds should be supported by the staff.

9. It is recommended that the necessary financial questions which are involved in the recommendations so far made and include the cost of maintenance of the clinical beds and the payment of the salaries of the resident physician, resident surgeon and resident obstetrician and the salaries of the non-resident full-time clinical assistants be referred for consideration to the joint committee of representatives of the boards of trustees of the University, the College, the Hospital and the Dispensary.

A chart is presented herewith, indicating as near as is possible to do so at this time, the location of the ward beds to the several clinical departments.

ADDENDA.

The Presbyterian Hospital controls approximately 125 rooms for the care of private pay patients. The income of the hospital from this source is of the greatest economic importance to the institution. Among other things, it enables the hospital to care for a considerable number of no-pay or part-pay ward patients. Private room patients are valuable material in the training of the intern clinically and contact with this class of people is of value to the intern in his social relationships. Private room patients are of no real value in
the clinical training of other medical students.

Occupants of beds in the private rooms are without exception, practically, the patients of members of the attending staff of the hospital. Inasmuch as up to the present date all members of the attending staff serve without financial compensation, the opportunity for the care and treatment of their private patients in the hospital is of economic importance to the members of the staff.

However, it should be recognized and established that in addition to the care of the sick and injured, the hospital is maintained as an educational institution, including clinical and other methods of research. Therefore, private practice by members of the staff through facilities offered by the hospital in private rooms or ward beds should never be allowed to interfere with the clinical and other educational work, including clinical research, carried on in the hospital. If private practice in the hospital is not permitted to be abused or carried on to the detriment of the teaching functions of the hospital, it can be considered a factor of real value to all concerned.

The splendid qualifications of the clinicians justifies the enlargement of the private room facilities at the hospital to permit well-to-do members of the community to take advantage of the professional qualifications of the well trained members of the staff. In addition to this, it is only justice to the younger members of the staff that they may be given opportunity to treat and care for their private patients at the hospital. Indeed it has been the desire of many members of the faculty of Rush Medical College and of the
staff of the hospital that facilities be made at or near the college and hospital so that those members of the faculty and the staff who desire to do so can spend all their time at the school, the hospital and dispensary and in the private offices established there.

It is the opinion of the committee that there should be established one X-ray laboratory with sufficient rooms and equipment to serve adequately the hospital and dispensary. This single X-ray laboratory should be located in our opinion in the Rawson Laboratory building. Practical, Motile X-ray equipment is operated in military hospitals and some private ones and can be utilized economically at the Presbyterian Hospital and Central Free Dispensary.

The economic saving in floor space, instruments and other equipment and in personnel by the maintenance of one X-ray laboratory at the hospital and school justifies the recommendation that this question be referred to the joint committee of representatives of the boards of the University, the College, the Hospital and the Dispensary for consideration and decision.
Committee on Cooperation with the Presbyterian Hospital,
The Distribution of Ward Beds, and Other Factors
Of Clinical Importance.

Committee: Drs. Phemister and Billings.

Dr. Phemister's Report.

For the Presbyterian Hospital to become a satisfactory combination of private practice and teaching institution, it must be separated into a private practice division and a teaching division. Teaching and training of medical students cannot be carried out fully on private patients although they are now and will remain valuable adjuncts to the Clinic material.

To the end that a satisfactory teaching division be established the following propositions are presented for consideration:

1. That approximately 200 ward beds be set aside as a teaching Clinic. They will be divided approximately as follows: General medicine and medical specialties, 88 beds; general surgery and surgical specialties, 76 beds; obstetrics and gynecology, 40 beds. The space set aside would comprise the present large wards, the altered Corwith operating room and 6th floor obstetrical spaces to make an obstetrical service, and the new 7th floor Jones South, which the Hospital proposes to erect. It would be allotted approximately as follows:

To Medicine, 88 large ward beds in Wards 702, 706, 7th floor Jones South (new ward), 7, 3A, 3B;

Men 37, Women 29, Children 22, subdivided as follows:

General Medicine 52 beds.
COMMITTEE ON COOPERATION WITH THE MEDICAL PROFESSION.
THE DISTRIBUTION OF MEDICAL AND OTHER PROFESSION.
OF CLINICAL INFORMATION.

Committee on Medical Information.

To: Committee's Report.

For the presentation and discussion, to become a material benefit,
step 1.

A record of the information exchange and a continuing evaluation. This may be exchanged.

2.

And improve the quality and the quality of the medical and health services.

Therefore, to the Committee.

To the Committee, the ex-officio representative, according to the circulation of the information.

I. First approximation 900 units must be for the exchange of information.

The Committee's report will be distributed appropriate to the Committee's report.

The Committee's report should be distributed.

The space will be filled, and the Committee's report should be distributed.

To: Committee's report.

As far as possible, the Committee's report should be distributed.

To the Committee, the ex-officio representative, according to the circulation of the information.

An offer.

100.

To the Committee, the ex-officio representative, according to the circulation of the information.

As far as possible, the Committee's report should be distributed.

To the Committee, the ex-officio representative, according to the circulation of the information.

An offer.
Pediatrics 22 beds, Wards 5A and 5C.
Dermatology 6 beds.
Neurology 8 beds.

To Surgery, 76 large ward beds in Wards 606, 4, Armour, 2B, 5B, G and H and 4 bed ward 508 for tonsil cases;
Men 34, Women 27, Children 15, subdivided as follows:
- General Surgery 48 beds.
- Otolaryngology 8 beds.
- Ophthalmology 5 beds.
- Genito-Urinary 7 beds.
- Orthopedics 5 beds.
- Oral Surgery 3 beds.

To Obstetrics and Gynecology 40 beds, subdivided as follows:
- Obstetrics 30 beds on altered obstetrical floor
and new 6th floor Jones South; there would be 3 10 bed wards.
- Gynecology 10 beds in Ward 2A.

This leaves in the West Wing of the Hospital about 120 beds for private patients, as follows:

1. On the Medical Floors 52 beds.
   - 36 women's beds.
   - 16 men's beds.

2. On the Surgical and Gynecological Floors 55 beds
   - 34 women's beds.
   - 21 men's beds.

3. On the Obstetrical Floor 4 beds.
4. On the Pediatrics Floor 12 beds.

These would be used as at present, except, that, for the convenience of care and teaching, private patients of the Staff members
caring for the Clinic Ward Services should, when possible, be placed in rooms or small wards on the floor with their Clinic Wards.

2. That the patients occupying these Clinic Wards shall be admitted to the special service to which they belong. The source of the Clinic cases may be:

   (1) The Hospital, the patients being admitted through the examining rooms.

   (2) The Staff. Private patients not paying them fees may be admitted to the Clinic.

   (3) The Dispensary. Since the Dispensary is the out-patient teaching department of the Medical School, its patients who are found to need hospital care should be admitted to the Clinic ward beds in as large numbers as the financial circumstances of patient and Hospital will allow. This would enable the Dispensary Staff and students to follow cases to completion and would lead to the building up of a dispensary attracting more major medical and surgical conditions than at present. The Staff of the Dispensary should be composed as nearly as possible of men on the Staff of the Hospital.

3. The Hospital shall charge patients occupying the Clinic beds for hospital services, when they are able to pay.

4. The Staff shall make no charges to these patients for professional services.

5. The students shall be admitted to these wards, where they
may be taught by the Staff and where they shall perform such duties in the care of the patients as the Staff deem advisable. The curriculum of the Medical School should eventually be changed to take advantage of this new opportunity for the students to work properly in the wards.

6. The Staff of the Hospital shall be appointed by the University, subject to the approval of the Board of Managers of the Hospital. The Heads of Departments in the Medical School shall be chiefs of Services in the Hospital, as at present.

7. Each Clinic Service of the Hospital shall be operated as a unit by its Chief of Service and his associates and assistants chosen from the Staff of the Hospital. The Clinic Services in the Hospital would then be sufficiently large to afford opportunities for more members of the Staff than now enjoy service privileges. The Chief of each service is expected to organize the service and to divide the work among the members of the Staff as nearly as possible for continuous service and so as to secure the greatest efficiency in the care of the patients, in teaching, in investigation of disease and in the development of these men.

Because of the economic aspect of the question affecting Hospital, Staff and Medical School, it is evident that the changes will have to be brought about by degrees. At the onset, a certain proportion of the desired number of Clinic beds, subdivided among services in approximately the proportions here suggested, will have to be
set aside, this to be increased gradually as the financial conditions warrant, until the full number is realized. However, the goal to be striven for is at least 200 "Clinic Beds". This would leave over 300 beds for private patients, with the additions the Hospital expects to make in the near future.
CONTRACT BETWEEN THE UNIVERSITY OF CHICAGO AND THE PRESBYTERIAN HOSPITAL.

10-9-23

The two institutions agree to work together in a way that will be most advantageous for caring for the sick, for teaching medicine and nursing and for the advancement of medical science and practice.

In order that these aims may be most fully realized, it is agreed as follows:-

The University of Chicago agrees

1. To maintain in the College buildings a teaching institution for
   (a) Undergraduates ?
   (b) Graduates ?
   (c) The laboratory courses of The Presbyterian Hospital Training School for Nurses (as at present).

2. To maintain in the buildings a Dispensary (as the Central Free Dispensary at present).
the two institutions agree to work together in a way
that will be most advantageous for certain of the field for
educational medicine and nursing, and for the advancement of medical
science and practice.

In order that these aims may be most fully realized, it
is agreed as follows:

The University of Chicago hereby
1. To maintain in the College of Medicine and Surgery
   an Institution for:
   (a) Undergraduate
   (b) Graduate
   (c) The Pastoral College of the Presbyterians
   Healthcare Training School for Nurses (and its
   members).

2. To maintain in the Pastoral College Department (can the
   College, Undergraduate or Graduate)
3. To defray the expenses of nursing in the Dispensary, furnished by the Presbyterian Hospital Nurses' Training School.

4. To care for the general pathology, surgical pathology and experimental animal inoculations of the Hospital in the laboratories of general pathology and special pathology of the College.

(The expense of this work for pathologists, technicians and supplies is to be borne by the Hospital.

The expense of all other pathological work, teaching and investigation is to be borne by the College.)

5. To defray the expenses of all medical instruction either in the College or in the Hospital. (Expense of Clinics to Hospital, at present $300, is paid by the College.)

6. To maintain reasonable research facilities for the Staff and students working under them.

II. The Presbyterian Hospital agrees

1. To set aside a teaching clinic of at least 200 ward beds in the West Wing of the Hospital, to be divided among the three major Medical Departments as follows:

   Internal Medicine and its specialities (75 beds?)
   Surgery          (75 " ?)
   Obstetrics and Gynecology (50 " ?)
I. To acquire the experience of working in the Hospital:

1. To participate in the preparation of patient charts, records, and reports.

2. To assist in the preparation of patient charts, records, and reports.

3. To conduct patient interviews, and the administration of

   medications to patients.

   any necessary preparations of the

   medication to be administered to

   patients.

   The experience of this work in a

   practitioner's office.

   The experience of the other practitioners, work, and

   the training in the profession to be done by the

   student.

II. To maintain knowledge of current medical literature for the

   student.

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No patient will be admitted to these wards as a private patient of any member of the Staff and no fees for professional services shall be charged by the Staff to the patients occupying the beds. The Hospital will charge the patients for hospital services if they are able to pay.

2. To admit the medical students to these wards, where they may be taught by the Staff and where they shall perform such duties in the care of the patients as the Staff deem advisable.

The remaining beds of the Hospital are available for private patients.

3. To permit the University to appoint the Staff of the Hospital, subject to the approval of the Board of Managers of the Hospital. The professional care of the patients in the wards set aside for the Clinic will be rendered by a Clinic Staff chosen by the heads of departments from the members of the Staff of the Hospital. Each department of the Clinic will be operated as a unit by a chief of service and his associates. The heads of departments in the Medical School shall be chiefs of services in the Hospital. This agreement shall not prevent patients occupying private rooms from being cared for by physicians not on the Staff of the Hospital.
NO patient will be admitted to the ward as a private patient unless the ward of the hospital and the ward of the patient are both available for the same type of service.

The hospital will make the patient available for the service of the ward, where necessary, to perform such duties as part of the patient's care.

The remaining part of the hospital will be available for private patients.

To permit the medical staff to support the staff of the hospital, subject to the approval of the Board of Managers of the hospital.

The prospective care of the patient is a part of the care provided. A special room for the patient will be provided in the hospital.

The head of the department of the hospital will be responsible to the patient's care.

The head of the department of the hospital, or the ward, shall be responsible for the patient's care.

This statement shall not be an authority for the departure of the patient.
Inasmuch as the funds available for the Medical School are small, it will be necessary for the University to limit its expenditures very largely to those of operating the plant and providing laboratory facilities for investigative work. Salaries will be paid to the Staff of the non-clinical departments, as Pathology and Research, but there will be very little money for salaries for those engaged in caring for the patients and teaching in the Clinic Wards of the Hospital and in the Dispensary or for those giving other courses, as Physical Diagnosis, Obstetrics Recitation and Principles of Surgery. It is the desire to have as many as possible of the members of the Staff engaged in some form of investigative or other constructive work.

In order that they may have the necessary time in which to do this teaching, caring for patients and investigative work without salaries (or with very small ones), facilities should be created for them whereby they may care for their private patients in the shortest time possible. This could best be realized if their office and private hospital work were done at the Hospital. For this reason, after the Clinic Wards have been set aside, the number of hospital beds for private patients of varying means should be made appropriate to the needs of such a Staff, and a portion of a building of the Hospital should be set aside to be rented to any member of the Hospital Staff for offices.
to any member of the Hospital Staff for allocation.
President E. D. Burton,
The University of Chicago.

Dear President Burton:

I am sending with this a copy of a letter from the attorneys of the Presbyterian Hospital so that you may have before you one of the questions which will have to be adjusted with them in establishing our relations under the new arrangement with Rush Medical College.

Very truly yours,

WH:AG
Enc.
Dear Professor,

I am enclosing with this a copy of a paper I have written on the subject of the [subject matter]. The paper has been submitted for publication and I would appreciate your comment or any suggestions you might have. It [paper title] is my first attempt [to publish].

I am interested in pursuing a career in this field and believe that your expertise and advice would be invaluable.

Thank you for your time and consideration.

Sincerely,

[Name]
May 22, 1923.

Re: THE UNIVERSITY OF CHICAGO
PROPOSED RAWSON BUILDING

Frank H. McCulloch, Esq.,
Illinois-Merchants Building,
Chicago, Illinois.

Dear Sir:

Since our conference yesterday, I have received blueprint of plat of survey made by Chicago Guarantee Survey Company for The University of Chicago covering

The W. 2 feet of Lot 11 and all of Lots 12 to 16, both inclusive, in McKay's Resubdivision of Block 11 in Ashland Addition to Chicago.

I understand that this property (except part occupied by the Semn Building which appears to overlap from 0.56 to 0.35 feet on W. 2 feet of Lot 11) is to be acquired by the University from the Trustees of Rush Medical College; and that the University desires to use as an alley that part of the vacated East and West alley lying North of and adjacent to the above described property and West of the West wall of the Southwest wing of the Presbyterian Hospital building, and also to excavate and use for storage and other purposes all the space underneath the surface of said part of said vacated alley. It appears from the plat which I have had prepared and of which you have a blueprint, that the said West wall of the hospital wing is distant 64 feet 5 inches from the West line of Lot 16 projected North across the vacated alley. It appears from the first-mentioned plat that said hospital wing occupies all the rest of the vacated alley except a strip from 0.29 to 0.59 feet between the South hospital wall and the South line of the vacated alley. A part of this strip is overlapped by the wall of the existing college building which is to give place to the Rawson Building.

It occurs to me that time might be saved in arranging to give the University the desired alley rights, if Mr. Heckman were willing to take up with the Rush Medical College trustees those of the points mentioned in our conference which concern the medical college. The points are briefly as follows:

1. Under the agreement of Jan. 2, 1884, between the College and the Hospital, it was provided that the lands described in the agreement should revert to the college in case of breach of the agreement by the hospital. These reversionary rights were expressly excluded in the assignment of Dec. 16, 1917, by the college of its rights under the contract to the University. It is suggested that the college now release its reversionary rights to the hospital. If the conveyance of the property first above described has already been made by the college to the University although not as yet recorded, the University should, I think, join in the release.
I am pleased to announce that I have been accepted into the doctoral program at the University of Chicago. I have been working on my research in this area for several years and I am excited to continue my studies under the guidance of my advisors.

I would like to express my gratitude to my family and friends for their support throughout this process. I could not have reached this milestone without their encouragement and assistance.

I look forward to the opportunities and challenges that lie ahead and I am committed to making the most of this wonderful opportunity.
2. There appears to be some question as to the title of the hospital to the vacated alley in question, both that part which the University desires to use and that part upon which the hospital building is situated. The theory seems to be that the deeds by which the hospital supposed that it had acquired title were not effective, and that the South half of the vacated alley belongs to the college and its grantee, the University. It is suggested that at least that part of the vacated alley east of the west line of the west wall of the hospital building be quitclaimed by the college and the University to the hospital. I should prefer to see the whole of the alley so quitclaimed because then the title would rest where the parties have always supposed it rested, namely, in the hospital, and because then the hospital in granting the desired easement to the University would be making a grant out of its own property and not in part out of property of the college.

3. The agreement of Jan. 2, 1884, provides that the college shall have the right to use a space 15 feet in width immediately North of the College building and running East from Wood Street to the present hospital building and no building shall be placed upon said ground. It is suggested that this clause be released because, first, the description is now indefinite in view of the erection of the existing hospital building and will become still more indefinite after the destruction of the college building to give place to the Rawson building, second, under this clause the hospital may not have the right to permit the University to do the desired excavating, and third, the college building overlaps the vacated alley and any easements should follow the lot lines.

4. The right proposed to be granted to the University to use as an alley that part of the vacated alley West of the hospital building, should be in common with the hospital, and be limited to a private alley.

5. The University, in exercising the proposed right to excavate and use for storage the space beneath the surface of that part of the vacated alley West of the hospital building, and in wrecking the old college building, and erecting the Rawson building, should agree to shore up the hospital walls, to replace the alley paving, and to furnish the hospital during construction with a safe way for heavy trucks, etc., to its receiving department (of which the entrance is in the vacated alley) and indemnity against accidents.

6. The hospital needs the light above the vacated alley and could not permit the University to overbuild the proposed private alley.

I am sending a copy of this letter to Mr. Frank S. Shaw, the President of the Board of Managers of the Presbyterian Hospital.

Yours respectfully,

Signed: Alfred T. Carton.
My dear Dr. Billings:

I have recently been in correspondence with Mr. Day, President of the Board of Managers of the Presbyterian Hospital, with reference to the possibility of closer relation and the better adjustment between the Presbyterian Hospital and the University of Chicago. In conversation with Dr. Post and Dr. Jordan and Dr. Irons it has seemed to appear that the end which Mr. Day has in mind might be best achieved by some kind of joint committee representing not only the Presbyterian Hospital and the University, but these two bodies and Rush Medical College.

Two plans have been suggested in the course of these conversations.

The first of these plans contemplates a permanent organization, including (a) a Trustee Committee consisting of two members of the Board of Managers of the Presbyterian Hospital, two members of the Board of Trustees of the University, and two members of the Board of Trustees of Rush Medical College, and (b) a Faculty Committee consisting of three members of the Faculty of Rush Medical College who are also on the staff of the Presbyterian Hospital, and three members of the Medical Faculty of the University of Chicago.
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and in assistant to bringing to argument one other
members of the Medical College and to the Medical Council

I have been in correspondence with Mr. Dr.
Joint meetings of both bodies, the Committee representing the Boards of Trustees, and the Committee representing the Faculties, could be held if desired.

The second plan proposes a temporary committee to cover the immediately impending period of adjustment, such committee to consist of representatives of both the Boards of Trustees and the Faculties. It occurred to me that the Hospital might be represented by its President Mr. Day and one other person, probably selected by him or by the Board of Managers; that the representatives of Rush should be yourself and some other person selected by you or the Board of Trustees; and that the representatives of the University might consist of Dr. Lewis as representing the clinical faculty, Dr. Jordan representing pre-clinical work, and the Acting President of the University.

The advantage of the second plan would be that the various interests would be all represented in the committee; that action would be more prompt than if two bodies, one representing the Trustees, and one the Faculty, are setup; and that a temporary organization might work out a permanent plan that would perhaps be better than any we could devise now. Before corresponding further or conferring with Mr. Day I should be glad to know your mind in the matter, and to this end should be glad either to hear from you by letter or
The second plan proposes a committee composed to cover the immediately important period of adaptation, such a committee to consist of representatives of both the faculty and the Trustees. It is estimated to be that the how many simply may be represented by the President, the one faculty, the other, probably selected from men on the Board of Trustees or the Board of Managers; that the representation of the faculty shall be one man from the Board of Trustees; and that the representation of the University might consist of one President as the representative of the alumni, faculty, and the Vice-President of the University.

The advantage of the second plan would be that the various interests would be all represented in the committee.

That section would be more prompt than if two bodies, one representing the Trustees, and one the faculty, were elected.

That a committee organization would work out a permanent plan, and that a committee organization would better plan and execute.

The following correspondance letter to the President with Mr. Johnson's letter to Mr. Johnson, may to
to meet you for personal conference.

I shall be out of town over Sunday, but could meet you at the University Club for luncheon almost any day in the early part of next week.

Very truly yours,

Dr. Frank Billings,
1550 North State Parkway,
Chicago, Illinois.

EDB/AN

P.S. Since dictating the above, I have had a talk with Dr. Post, and he has indicated that you may be willing to talk with me, and would probably favor some simpler arrangement than either of the above. I shall be glad to see you at any time that you can arrange.
As you get personal conferences. I shall go once a year over summer, and go by
you at the University trip for innovation, speech each day in
the early part of next week.

Very truly yours,

[Signature]

Dr. Frank Milhines
IPRO North State Location
Chicago, Illinois

MR W

Dear Mr. W,

I am delighted to have a talk with you. Some hesitation from before, I have had a talk with
Dr. Pratt and he has indicated that you may be willing to
talk with me, and many people have some similar
attitudes from earlier at the pace. I shall be glad to
see you at any time that you can arrange.
April 13, 1923.

Ernest B. Burton, President,
University of Chicago,
Chicago, Illinois.

Dear Sir:

I am informed that the University is about to erect the Lawson Memorial Building, which is to be a portion of the scheme for its medical school. In this scheme it was proposed that the Presbyterian Hospital should have a part. From the day that this proposition was made to the Presbyterian Hospital, to which scheme its consent was given, and in consideration of which, it consented to the transfer of its contract with Rush Medical College to the University, no details have been furnished to the Board of Managers of the hospital.

I have quite recently learned from a member of the committee, which I assume to be the building committee of the University of Chicago, that in the proposed building, first mentioned, certain space has been allotted to this hospital for an X-Ray Laboratory. The hospital is requested to state whether it will accept this space and on what terms. To my mind the entire question is of too vital an importance, both to the University of Chicago, and Presbyterian Hospital, for the latter to give any decision, until it has more definite knowledge of the details of the proposed medical school, in which the Presbyterian Hospital is to have a part.

If you agree with me that it is proper for this hospital to be given such information, it will be a pleasure to meet you at any time that you may elect.

Yours truly,

[Signature]

Albert E. Day
President.
April 17, 1923.

My dear President Day:—

I have your letter of April 13th and regret to learn that there has been any failure of cooperation with you on the part of the University. I am confident that this has been quite unintentional and perhaps due to the change in the President's Office. It has been rather difficult for me to gather into my hands all the lines of activity in which Mr. Judson was engaged.

May I raise the question whether it would, in your judgment, meet the situation if the Board of Trustees of the University should appoint a committee to confer with a similar committee to be appointed by your Board. If this course of action approves itself to you I shall be glad to bring the matter to the attention of our Board at the earliest moment possible.

Meantime may I assure you that all the information which is in our hands affecting our plans is at your service and that we should be glad to furnish you information on any point which is desired.

Very truly yours,

President Albert M. Day,  
The Presbyterian Hospital,  
Congress and Wood Sts.,  
Chicago, Ill.

EDB:CB
My dear President Days:

I have your letter of April 15th and request to hear your views of the situation with 

you on the part of the University. I am confident that 

you, through the influence and cooperation and the assistance 

of the President's Office. It has been written difficult 

for me to enter into my name with the issues of activity 

which have as a result been unnecessary.

May I make the statement without it would be much to your 

relief that the appointment of the Board of Trustees of the 

University might be employed to a committee to consider the 

matter of the appointment of your Board. If the committee 

adopts your recommendation I shall be able to report the 

President and the Board of Trustees of the suitable moment. 

Meeting may I receive your report in the information 

which I am in the position to act alone at your instance 

and that we are going to rely to transmit your information on any 

point which is necessary.

Very truly yours,

[Signature]

President Days.

The Presidents College,

Columbia, N.Y.

October 11th
MEMORANDUM OF THE SECOND MEETING OF THE EXECUTIVE COMMITTEE OF THE PRESBYTERIAN STAFF ON PLANS OF THE PRESBYTERIAN HOSPITAL AND ORGANIZATION OF MEDICAL COLLEGE.

The Committee met at the University Club January 7th, at 6 o'clock.

Present:
Dr. Bevan

" David

" Heaney

" Woodyatt

" Post

" Irons

The items in the memorandum of the first meeting were reviewed and the committee agreed unanimously to recommend to approve the statement of the principles outlined in the memorandum of the first meeting with certain minor corrections in phraseology. The memorandum as modified follows:

The Committee understands that it is the desire of the Board of Managers of the Hospital that this Committee present to the Board a plan which will be as nearly ideal as possible, and that at an early date the Committee confer with a Committee of the Board.

Discussion developed the following points concerning various aspects of the project.

To be successful the plan must provide adequately for

1) The best possible care of patients.
2) Thorough organization for teaching.
3) Laboratories with service for research.

This is a cooperative effort primarily between two organizations:

1) The Presbyterian Hospital.
2) The University of Chicago through Rush Medical College.

The committee met at the University Club, Seminary Ave., at

8 o'clock.

Present

Dr. Haven

David

Henry

Woodward

Post

Irons

The items in the memorandum of the first meeting were to be

addressed by the committee. The majority of the members of the first

meeting will be present when the committee in plenary session will be

as meeting follows:

The committee recommends that it be the custom of the

Board of Managers of the hospital that the committee meet to

discuss the staff for the coming year. The committee will do

their best to serve the committee with a committee of the

Board.

The following points were discussed:

1. The present status of the project.

2. The present status of the project.

3. The present status of the project.

4. The present status of the project.

5. The present status of the project.

6. The present status of the project.
The present facilities and organizations are

The Presbyterian Hospital - 425 beds.

Rush Medical College:
Rawson Building
Senn Hall
The Laboratory Building
The Central Free Dispensary

To these are to be added under the proposed plan:

1) Certain additions to the plant of the Presbyterian Hospital which will involve the provision of $5,000,000, of which $3,000,000 will be expended on plant and $2,000,000 for additional endowment; for the successful prosecution of teaching which in turn is essential to the forward progress of the Hospital, adequate endowment is as important as great increase in physical plant.

Plant Additions:

A - A new building to house

(a) a clinic where the public may obtain a thorough examination at an amount within their means.

(b) Offices for staff members, so that their time throughout the day may be available for the activities of the hospital and school.

(c) Additional beds (approximately 300) to make possible the setting aside of 300 ward teaching beds.

B - Power plant.

C - Addition to Nurses Home.

D - Extension of private pavilion.

Changes should also include minor alterations in Jones and Murdoch Buildings to house ward beds. The plan should also provide for the
grouping of ward clinic beds in departments and in services and provision for 300 clinical ward beds (to be referred to below).

While it is difficult to look beyond a limited period of years in making a future educational plan, nevertheless the educational plan should be based on safe principles which will carry it on. Present plans should be such as may be expected, to the best of our knowledge, to promote future growth. In the same way, plans for the development of the physical plant of the hospital should look forward to the ultimate realization of a great ideal. In so far as possible the future plan as we visualize it twenty or fifty years from now, should be sketched on broad lines. Then present needs can be supplied by building the necessary portion of the plant, in such form as will fit in with the larger plan. Duplications and misfits will be avoided, and at the same time the plant will develop with architectural unity and beauty. The existence of a definite plan and policy will greatly facilitate the obtaining of necessary funds.

The plan should further assume the provision by the University (Rush Medical College) of:

1) Additional Laboratory facilities for research and teaching.

2) Fellowships and salaries for staff. By this is meant that ultimately the faculty of the school should receive salaries and devote part of their time to the work of the school and hospital. They should be allowed to devote part of their time to the care of private patients, and thus make their services available for the public. They will also thus maintain the contacts with the public, necessary to the successful functioning of the hospital.

The younger men should be required to devote almost
The play upon winter became the expansion of the

University College

Additional Professorship in Literature and

Science.

(3) Professorship and Salaries for Artistic.

University the faculty of the School among receiving
salaries and deserve part of time to the work of the
school and position. They should be allowed to
have part of their time for the work of the position
and to be present for the conferences with the pupils.

The younger men would be ready to develop newest
all of their time to hospital and school receiving therefor a living salary. This will insure a succession of highly trained men with clinical experience who will take the place of the older men as they retire.

The program also assumes the carrying out of the Park district plan which provides for the creation of a Medical Center roughly within the district bounded by Ashland Avenue, Robey Street, VanBuren and Taylor Streets. Within this district land will be acquired for parking, all property not in use or acquired for use by existing medical institutions. With a view to future growth, sufficient ground should be acquired which will be available for extensions and for other desirable allied medical projects.

The Committee invites attention of the Board to certain preliminary sketches showing possible treatment of the park project, and how the hospital plans might be developed under this Park treatment.

Financial:

The School should be responsible for

1) Salaries and Fellowships necessary to an adequate teaching program.

2) Provision and support of Laboratories for teaching and research.

The Hospital should be the custodian of funds obtained by the staff or from friends of the Hospital for the support of clinical teaching beds. Such funds should be added to endowment of the Hospital.
If the hospital plan is not acceptable, the hospital may propose alternative plans to the Committee for further consideration. If the Board is not satisfied with any of the alternatives proposed, the hospital may be required to submit revisions of its plans and procedures.

The hospital is responsible for ensuring the safety and security of patients and staff. The hospital must have a comprehensive set of procedures for the prevention and reporting of incidents. The hospital also needs to ensure that all staff are trained in emergency procedures and that all staff are aware of their responsibilities in the event of an emergency.

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The hospital should have a comprehensive set of procedures for the prevention and reporting of incidents. The hospital also needs to ensure that all staff are trained in emergency procedures and that all staff are aware of their responsibilities in the event of an emergency.
The establishment of an adequate endowment (an additional $2,000,000 is a minimum) is the most important factor in insuring continuous progress of the Hospital as an institution of education and service to the community. This endowment should be in the custody of the Hospital and not of the University.

Funds derived from such endowment render a double service; they provide for the care of those unable to pay, and also promote the cause of the education of students, staff, nurses and community.

It is not anticipated that provision of endowment will be necessary to cover the entire costs of 500 ward beds. Many persons entering these teaching wards will be able to pay part or perhaps all of their hospital bed expense. Patients in these allotted teaching beds should pay no professional fee to the staff and if they are able to pay something for services, such fee should go to the maintenance of the educational work of the hospital.

Allocation of Beds:

In order that the Hospital may grow as a whole, with departments well balanced it is essential that the teaching beds be allocated between the departments and between the services within departments.
The maintenance of the hospital and the care of patients
must be considered as priorities for the hospital as an
institution and as an integral part of the care received by
patients and the community.

It is not essential that the provision of accommodation
will be necessary to cover the entire scope of 300 beds. Only
because there is a shortage of beds and patients can
receive the necessary care. It is essential to have access
access to the necessary facilities to cover the total costs and
if necessary, to pay some extra costs for services that are
not provided by the hospital.

All aspects of the hospital's work are important.

In order to plan the hospital properly, it is important to
consider the economic impact of the services provided and
the relationship between the hospital and the surrounding
community.
To the Board of Trustees of the Presbyterian Hospital:

At a meeting of the Board of Trustees of the University of Chicago held on Wednesday, November 8, 1916, the following plan for medical work in connection with the University was adopted:

1. An undergraduate medical school is to be established on the Midway, with a teaching hospital containing about 250 beds, and the appropriate laboratories and lecture-rooms. The cost of the hospital and its equipment is estimated at $1,000,000. There is to be an endowment of $1,500,000 for the hospital, in order that it may be independent of paying patients. There is to be also an endowment of $1,500,000, in order that the members of the faculty may be free from the necessity of commercial practice for their support.

2. On the West Side, in connection with the Rush Medical College and the Presbyterian Hospital, with the assent of their Boards of Trustees respectively, there is
To the Board of Trustees of the Presbyterian Hospital:

At a meeting of the Board of Trustees of the University of Chicago, held on November 8, 1910, the following plan for medical work in connection with the University was adopted:

1. An undergraduate medical school to be set up on the campus with a teaching hospital containing about 80 beds, and the appropriate laboratories and teaching rooms, the cost of the hospital and its equipment estimated at $1,000,000. There is to be an endowment of $500,000 for the hospital in order that it may be independent of hospital whatever else may be done to endow the faculty may be done from the necessary. It is to be done in connection with the Presbyterian College and the Presbyterian Hospital, with the consent of their Boards of Trustees.
to be established a graduate medical school. This involves the transfer by the Board of Trustees of Rush Medical College to the University of Chicago of such property as can legally be so transferred. It involves also the transfer by the Board of Trustees of the Rush Medical College to the University of Chicago of the contract of said College with the Presbyterian Hospital, provided the Board of Trustees of said Hospital concur. The staff of the graduate medical school will consist in part of full-time members and in part of practitioners. The graduate medical school will involve raising a fund of $1,000,000 for endowment, and $300,000 for a laboratory building.

3. It is hoped also that the boards of trustees of funds established for research which are already cooperating with the University and with the Rush Medical College will make contractual arrangements with the University to carry on their work in connection with the schools above mentioned.

4. It will be seen that this plan contemplates raising a fund of $5,300,000 for endowment, buildings, and equipment, as above detailed.
to be submitted a graduate medical report.

The Rector of the Board of Trustees of the Rider College to the University of Chicago of the

property as can reasonably be so remunerated.

If the Rector of the Board of Trustees of the Rider College to the University of Chicago of the

contract with the College with the Presbyterian Hospital.

providing the Board of Trustees of the Rider College will coincide in

the event of the Rectorate will involve raising a fund

of $1,000,000 for endowment and $800,000 for a temporary

patronage.

If it is hoped that the Board of Trustees of the

funds satisfactory for reception which the College

operate with the University and with the Rider College.

College will have contracts for arrangements with the

Universities to carry on their work in connection with the

support above mentioned.

It will be seen that it is a

raise a fund of $1,000,000 for endowment, patronage,

and endowment as above mentioned.
5. This general plan has received the approval of the General Education Board and of the Rockefeller Foundation of New York. Each of these Boards has voted to give $1,000,000 toward the fund in question.

A joint committee of the Board of Trustees of the University of Chicago and of the Rush Medical College, appointed some years ago to raise an endowment fund of $1,300,000, has good pledges at the present time amounting to $700,000.

Thus it will be seen that there are already in hand proffered gifts amounting to $2,700,000. Therefore there will remain to be raised the further sum of $2,600,000, in order to complete the fund in question.

Copy of the above action of the Board of Trustees of the University of Chicago has been transmitted to the Board of Trustees of Rush Medical College, and to the Board of Trustees of the Presbyterian Hospital for their consideration.

Secretary of the Board of Trustees of
The University of Chicago
The General plan was receive by the approvial of
the General Commission Board of the Rockefeller
Foundation of New York. Each of these bodies then made
a joint committee of the Board of Trustees of the
University of Chicago and of the Phineas Kent College
support to some areas to raise an endowment fund of
$1,500,000, and each pledge of the present time amounting
to $500,000.

The plan will be near that great end of
the University of Chicago to $5,700,000.

In order to complete the fund in question
of the University of Chicago have been transmitted to
the Board of Trustees of the Phineas Kent College, and to
the Board of Trustees of the University of Chicago,

Secretary of the Board of Trustees of
the University of Chicago
To the Board of Trustees of the Presbyterian Hospital:

At a meeting of the Board of Trustees of Rush Medical College held Thursday, November 9, 1916, the above action of the Board of Trustees of the University of Chicago was presented, was duly considered, and was unanimously approved.

Secretary of the Board of Trustees of Rush Medical College
To the Board of Trustees of the Randall Memorial Hospital:

At a meeting of the Board of Trustees of Rank Memorial College, held Tuesday, November 26, the above action of the Board of Trustees of the University of Georgia was presented, and was unanimously adopted.

Secretary of the Board of Trustees of

Rank Memorial College
THIS INDENTURE, Made this 11th day of December, 1917, between the PRESBYTERIAN HOSPITAL of Chicago, Party of the First Part, - the UNIVERSITY OF CHICAGO, Party of the Second Part, - and the Trustees of RUSH MEDICAL COLLEGE, Party of the Third Part.

WITNESSETH: That for the purpose of more effectually carrying out their respective plans and corporate purposes, and in consideration of the mutual agreements herein, said Parties covenant and agree as follows, viz.:

First: The Hospital covenants that no medical officers or medical attendants of the Hospital shall be appointed except upon the nomination to its Managers by the Board of Trustees of the University, and that said Board shall have the sole and exclusive control and management of all clinical instruction given in said Hospital; and said Board covenants that it will, from time to time, nominate to the Managers of the Hospital, as occasion shall arise, all required medical officers and attendants of said Hospital.

Second: It is mutually agreed by the Parties that no patient shall be made the subject of clinical instruction without his consent or that of his parent, guardian or responsible relative or friend.

Third: It is further agreed that said University shall have the right, at any and all times during the existence of this contract and that between it and the Rush Medical College, to use a space of fifteen feet in width, immediately north of the College buildings, running east from Wood Street to the present Hospital Buildings, and that no building shall be placed upon said ground.

Fourth: Rush Medical College consents to and joins in the making of the foregoing covenants and agreements, and consents to the modification of the terms of its contract dated January 2, 1884, with the Hospital, in the particulars herein and hereby provided for, for the purpose of enabling the Hospital to carry out the provisions of this agreement.
This agreement shall be in force from and after the receipt by the Trustees of Rush Medical College of written notice from the University that it is ready to proceed under its agreement with the College dated the ______ day of __________________, A. D. 1917, and is to continue in force up to and including June 30, 2017.

IN WITNESS WHEREOF the parties hereto have severally caused this agreement to be executed by their respective officers duly thereunto authorized in accordance with resolutions of their respective Boards of Trustees and their respective corporate seals to be hereto affixed the day and year first above written.

THE PRESBYTERIAN HOSPITAL OF THE CITY OF CHICAGO

ATTEST: ____________________________ Its President.

Secretary of Presbyterian Hospital.

THE UNIVERSITY OF CHICAGO

ATTEST: ____________________________ President of its Board of Trustees.

__________________________________ Secretary.

MANAGERS:

THE TRUSTEES OF RUSH MEDICAL COLLEGE

ATTEST: ____________________________ President.

__________________________________ Secretary.
The enclosure shall be in force from and after the receipt
by the Trustees of Rush Medical College of the written notice
from the University that it is ready to proceed under the provisions
with the College of the Law of June 30, 1919.

In Witness Whereof the parties hereto have executed this

document in the presence of the Trustees and their respective representatives.

To be kept on file with the City of Chicago Hospital.

Attorney
Secretary of Trustees.

[Signature]

[Signature]

[Signature]

[Signature]
Record to

Court

Gen. No.
THIS INDENTURE made the second day of January A. D. 1884, between the Trustees of Rush Medical College, party of the first part, and the Presbyterian Hospital of the city of Chicago, party of the second part, each of said contracting parties being a corporation existing under and by virtue of the laws of the state of Illinois.

Whereas, the Trustees of the Rush Medical College aforesaid, believing that hospitals controlled and managed by religious organizations are most conducive to the interests of the sick, and beneficial in their influences upon society, make the following agreement with the Presbyterian Hospital of the City of Chicago, for the purpose of aiding in the establishment of a hospital of a high order.

Now this indenture witnesseth, that in consideration of the performance of the covenants and agreements hereinafter contained, to be kept and performed by said party of the second part, the said party of the first part hereby covenants and agrees, for itself its successors and assigns, to convey to the said party of the second part by good and sufficient Quit Claim Deed, the following described lots, pieces or parcels of land situated in the County of Cook and State of Illinois, viz. Lots Seventeen (17) Eighteen (18) Nineteen (19) and Twenty (20) in McKay's Re-Subdivision of block eleven (11) in Ashland's Addition to Chicago, together with the building now standing thereon, designed for a hospital, upon and towards the completion of which the said party of the first part agrees to expend or to have expended the sum of twenty-five thousand dollars ($25,000) also lots Twenty-five (25) Twenty-six (26) Twenty-seven (27) and the west twenty-three and four-tenths (23 & 4/10) feet of Lot One (1) in McKay's Re-Subdivision aforesaid, subject to a certain mortgage to be made thereon by said party of the first part to Edward L. Holmes, to secure the payment of five thousand dollars ($5000) which indebtedness, with the interest accruing thereon, the said party of the second part agrees to pay.

And in consideration of the covenants and agreements aforesaid, the said party of the second part hereby covenants and agrees for itself, its successors and assigns, with the said party of the first part, its successors and assigns, to complete the Hospital building herefore commenced by said party of the first part, and now standing on Lots Seventeen (17), Eighteen (18) Nineteen (19) and Twenty (20) aforesaid, to furnish the same for a hospital and to conduct and maintain therein a hospital for the treatment of sick and injured and disabled persons, and further agrees to erect a suitable building or buildings upon Lots Twenty-five (25), Twenty-six (26) Twenty-seven (27) and the west twenty-three and four-tenths (23 & 4/10) feet of lot One (1) aforesaid, as soon as the necessity for more room shall arise and the same for a hospital and conduct and maintain therein in connection with the hospital now partially completed and above mentioned a more enlarged hospital. No building is, however, to be erected upon the east sixteen (16) feet of the west twenty-three and four-tenths (23 & 4/10) feet of lot One (1) aforesaid.

It is further covenanted and agreed that the said party of the second part shall and will maintain in said hospital one free bed in perpetuity for Tuthill King and his heirs, he having made a gift of ten thousand dollars ($10,000) to the building funds of said hospital.

It is further covenanted and agreed for the consideration aforesaid that the Faculty of Rush Medical College shall have the right to nominate to the managers of the said Presbyterian Hospital all the medical officers and attendants of said hospital, and that no such medical officer or attendant shall be appointed except upon nomination by said Faculty, and that the said Faculty shall have the sole and exclusive control and management of all clinical instruction given in said hospital, and that no patient shall be made the subject of clinical instruction without his or her consent, and that the said Faculty, in conjunction with the board of managers, shall prepare and maintain rules and regulations for the medical management of the institution.


It is further covenanted and agreed that the said party of the first part shall have the right at any and all times to use a space of fifteen (15) feet in width immediately north of the college buildings running east from Wood Street to the present hospital buildings, and no building shall be placed upon said ground.

And it is further covenanted and agreed that in the case of the breach at any time hereafter by said party of the second part, its successors or assigns, of any of the covenants or agreements herein contained to be by it kept and performed, then and in such case the lots, pieces or parcels of land hereinabove described, and all the buildings and improvements thereon, and all the right, title and interest which said party of the second part, its successors or assigns, may have therein by reason of this agreement, or any deed thereof, or otherwise, shall revert to and become vested in the said party of the first part, its successors and assigns.

IN WITNESS WHEREOF the said party of the first part have hereunto caused their corporate seal to be affixed and these presents to be subscribed by their President and Secretary, and the said party of the second part have hereunto caused their corporate seal to be affixed and these presents to be subscribed by their Board of Managers the day and year first above written.

(Signed) L. W. Freer, Pres.

Attest: Grant Goodrich, Sec.
G. W. Hall

Managers:
J. P. Ross  J. M. Horton  Tuthill King
Samuel M. Moors  Willis G. Craig  N. H. Wells
Henry Waller  Jacob Beidler  Herrick Johnson
R. C. Hamil  H. M. Lyman  John H. Barrows

(Recorded: Cook County Records  Book 2008 – page 161.)
If the patient is in pain or has difficulty breathing, call the emergency number immediately. It is important to remember that the use of mouthwash or other liquids can provide temporary relief but may not address the underlying issue. In cases of severe pain, it is advisable to seek medical attention to ensure proper diagnosis and treatment.

In the case of acute pain or swelling in the area of the face, consult with a doctor or dentist as soon as possible. They can assess the condition and provide appropriate care. If the pain is severe or persistent, avoid taking aspirin or other pain relievers that could cause further damage. In such cases, seek immediate medical attention to prevent complications.

If the pain is thought to be related to a dental issue, visit a dentist or oral surgeon for evaluation and treatment. They can determine the cause of the pain and provide the necessary care to alleviate symptoms. In some cases, antibiotics may be prescribed to treat infections.

It is also important to maintain good oral hygiene by brushing and flossing regularly to prevent further issues. However, avoid using mouthwash or other oral care products that can irritate the mouth or cause additional pain.

In summary, the use of liquids as a pain reliever is not a substitute for proper medical treatment. In cases of severe pain or swelling, it is crucial to seek immediate attention to prevent complications and ensure proper care.
Rush Medical College

Contract with Presbyterian Hospital

Dated January 2, A. D. 1884

This indenture made this second day of January, A. D. 1884, between the Trustees of Rush Medical College, party of the first part, and the Presbyterian Hospital of the City of Chicago, party of the second part, each of said contracting parties being a corporation existing under and by virtue of the laws of the State of Illinois, Whereas the Trustees of the Rush Medical College aforesaid, believing that hospitals controlled and managed by religious organizations are most conducive to the interests of the sick, and beneficial in their influence upon society, make the following agreement with the Presbyterian Hospital of the City of Chicago, for the purpose of aiding in the establishment of a hospital of a high order.

Now this indenture witnesseth, that in consideration of the performance of the covenants and agreements hereinafter contained, to be kept and performed by said party of the second part, the said party of the first part hereby covenants and agrees, for itself, its successors and assigns, to convey to the said party of the second part, by good and sufficient Quit Claim Deed, the following described lots, pieces or parcels of land situated in the County of Cook and State of Illinois, viz: Lots Seventeen (17), Eighteen (18), Nineteen (19) and Twenty (20) in McKay's Re-subdivision of Block Eleven (11) in Ashland's Addition to Chicago, together with the buildings now standing thereon designed for a hospital upon and towards the completion of which the said party of the first part agrees to expend or to have expended the sum of twenty-five thousand ($25,000) dollars also lots twenty-five (25) twenty-six (26) twenty-seven (27), and the west twenty-three and four-tenths (23 4-10) feet of Lot one (1) in McKay's Re-subdivision aforesaid, subject to a certain mortgage to be made thereon by said party of the first part to Edward L. Holmes, to secure the payment of five thousand dollars ($5,000) which indebtedness with the interest accruing thereon, the said party of the second part agrees to pay.

And in consideration of the covenants and agreements aforesaid, the said party of the second part hereby covenants and agrees for itself, its successors and assigns, with the said party of the first part, its successors and assigns, to complete the Hospital building heretofore commenced by said party of the first part, and now standing on lots Seventeen (17), Eighteen (18), Nineteen (19), and twenty (20), aforesaid, to furnish the same for a hospital, and to conduct and maintain therein a hospital for the treatment of sick and injured and disabled persons, and further agrees to erect a suitable building or buildings upon lots twenty-five (25), twenty-six (26), twenty-seven (27), and the west twenty-three and four-tenths (23 4-10) feet of Lot one (1), aforesaid. As soon as the necessity for more room shall arise, and the necessary means can be obtained therefor, and furnish the same for a hospital and conduct and maintain therein in connection with the hospital now partially completed and above mentioned a more enlarged hospital. No building is however, to be erected upon the east Sixteen (16) feet of the west twenty-three and four-
tenths (23 & 4-10) feet of lot one (1), aforesaid.

It is further covenanted and agreed that the said party of the second part shall and will maintain in said hospital one free bed in perpetuity for Tuthill King and his heirs, he having made a gift of ten thousand dollars ($10,000) to the building funds of said hospital.

It is further covenanted and agreed for the consideration aforesaid, that the Faculty of the Rush Medical College shall have the right to nominate to the managers of the said Presbyterian hospital, all the medical officers and attendants of said hospital, and that no such medical officer or attendant shall be appointed except upon nomination by said Faculty, and that the said Faculty shall have the sole and exclusive control and management of all clinical instruction given in said hospital, and that no patient shall be made the subject of clinical instruction without his or her consent, and that the said Faculty, in conjunction with the board of managers, shall prepare and maintain rules and regulations for the medical management of the institution.

It is further covenanted and agreed that the said party of the first part shall have the right at any and all times to use a space of fifteen (15) feet in width immediately north of the College building running east from Wood St. to the present hospital building, and no building shall be placed upon said ground.

And it is further covenanted and agreed that in the case of the breach at any time hereafter by said party of the second part, its successors or assigns, of any of the covenants or agreements herein contained to be by it kept and performed, then and in such case, the lots, pieces or parcels of land herein above described, and all the buildings and improvements thereon, and all the right, title and interest, which said party of the second part, its successors or assigns, may have therein, by reason of this agreement, or any deed thereof or otherwise, shall revert to and become vested in the said party of the first part, its successors and assigns.

In Witness Whereof the said party of the first part have hereunto caused their corporate seal to be affixed and these presents to be subscribed by their President and Secretary, and the said party of the second part have hereunto caused their corporate seal to be affixed and these presents to be subscribed by their Board of Managers the day and year first above written.

(Signed) L. C. P. Freer, Prest.

Attest

Grant Goodrich Sçy.

Danl. K. Pearsons


W. A. Douglass


Managers:
Saml. M. Moore
Henry Waller
R. C. Hamill
Willis C. Craig
Jacob Beidler
H. M. Lyman
J. M. Horton

Tuthill King
W. H. Wells
Herrick Johnson
John H. Barrows
G. W. Hall
J. F. Ross

Recorded: Cook County Records — Book 2008, Page 161
For value received the Trustees of Rush Medical College hereby assign and transfer to the University of Chicago all its rights, privileges and obligations in and under its contract with the Presbyterian Hospital of the City of Chicago, dated January 2, 1884, and also all of the benefit of the provisions therein contained running to or in favor of said Rush Medical College (except the right and title to any and all reversions of real estate in said contract provided for), and also all the right, title, authority and benefit of all provisions therein contained running to or in favor of the Faculty of Rush Medical College, and agrees that all rights, privileges, benefits and authority which under said contract inure to Rush Medical College or the faculty thereof shall hereafter be construed as inuring to the University of Chicago, and covenants that nothing has been done to impair the validity of said contract.

The Presbyterian Hospital of the City of Chicago joins herein for the purpose of confirming and consenting to the above and it does hereby consent to the assignment and transfer of said contract between it and the Trustees of Rush Medical College.

In consideration of said assignment and transfer and of said written consent of the Presbyterian Hospital of the City of Chicago, the University of Chicago hereby assumes and undertakes to perform from and after this date all of the covenants, provisions and obligations therein contained on the part of the Trustees of Rush Medical College and of the Faculty of Rush Medical College; it being understood and agreed that the words "Faculty of Rush Medical College" shall be construed to mean "Board of Trustees of the University of Chicago" wherever the words "Faculty of Rush Medical College" occur in said contract.

Attest: J. Spencer Dickerson  
Secretary of the Board of Trustees of the Rush Medical College  

Attest: William A. Douglass  
Secretary of Presbyterian Hospital  

Attest: J. Spencer Dickerson  
Secretary of the Board of Trustees of the University of Chicago  

The Trustees of the Rush Medical College  
By John J. Glessner  President  

The Presbyterian Hospital of the City of Chicago  
By Albert M. Day  Its President  

The University of Chicago  
By Martin A. Ryerson  President of Board of Trustees
For further details and information, please contact the Office of Business Administration.

The Department of Business Administration is responsible for the overall management of the university's business operations. It oversees various functions such as finance, accounting, human resources, and facilities management. The department ensures the effective and efficient functioning of the university's administrative processes.

The Department of Business Administration is headed by the Director of Business Administration, who reports to the Vice President of Administration. The department is responsible for the planning, implementation, and monitoring of all business-related activities.

In addition to the Director, the Department of Business Administration has a team of professionals who work collaboratively to ensure the smooth运行 of all business operations. They are responsible for various tasks such as budgeting, financial planning, and strategic decision-making.

The Department of Business Administration is committed to maintaining a high level of integrity and transparency in all its operations. It is dedicated to providing excellent service to the university community and ensuring the success of the institution.

For further information, please contact the Office of Business Administration.
Mr. Harry Pratt Judson,
Chicago University,
Chicago, Illinois.

My dear Mr. Judson:—

Our Miss McMillan, Superintendent of Training School, has been under the weather for the last two months, and is now taking a rest. Among other matters to which she called my attention was a communication written to you under the date of October 3rd last, in regard to an affiliation with our Training School and the University. I understand from her that she has not received any answer to the letter.

The subject is of decided interest to us. We probably have to-day a larger proportion of college women in our Training School than any other in the country. We desire to increase this proportion, if possible. Our training is such that an opportunity is offered to women to so fit themselves as eventually to secure high positions in hospitals, public health work, etc. Inasmuch as the Hospital and the University are affiliated and as the success of our Training School is therefore of mutual interest, I should suppose it would not be difficult for you to arrange such credits on your courses as are given by other universities to other schools. This would be an important benefit to us.

As I shall be leaving for the West in a few days, I hope it may be convenient for you to give the matter your early attention.

Yours truly,

[Signature]

President.
Dear Mr. Day:

Your favor of the 22nd instant was duly received. I am extremely sorry that the matter Miss McMillan reported in the autumn was not considered more promptly. It was referred to one of our Faculty Committee and they were greatly swamped with work owing to the increased number of students registered and the necessary reorganization we had to make. The suggestion made by Miss McMillan is an interesting one and ought to be carried out. The Faculty Committee feel, however, that in order to do so adequately we ought to give some additional instruction such as is given in Columbia University at the present time. We of course could give credit for all fundamental sciences without any serious difficulty. Further, in the next year or two our new organizations will go into effect, and we shall have at that time to consider the whole question of the training of nurses involving not only the relation to the University of the medical school here, but also of the graduate medical school in connection with the Presbyterian Hospital. We wish of course to provide for the training of nurses in the best possible way and I am wondering therefore whether it would not be better to let this matter rest until next year when our medical plans will be taken up in detail.

With cordial regards,

[Signature]

December 29, 1919
December 30, 1919

Dear Mr. Parker:

Your letter of the 23rd instant was only received

I am extremely sorry that the matter was not handled more promptly. Replying to the letter of January 1, we have learned that the necessary committee and photograph were already awaiting the word to come in to the increased number of beneficiaries. Unfortunately, all our efforts to make the selection make of Miss Moffit-

Let us conclude our one and only effort to be carried on.

The health committee feels, however, that in order to do so adequately we must highlight the information seen as to what the condition of the present time of course coming right on.

It is necessary to inform our school about the situation.

Participation in the next year of a comprehensive survey will be informative, and we shall have at first time to consider the whole question of the University of

Inquiring not only the location to the University of
the medical school here, but also of the establishment
Hospital. We wish of course to provide for the training of nurses in the best possible way and I am wondering therefore whether it would not be better to let this matter rest until next year when our medical plans will be taken up in detail.

With cordial regards, I am,

Very truly yours,

[Signature]

Mr. Albert H. Day,
The Presbyterian Hospital,
Chicago, Ill.
December 29, 1943

Hospital: We wish to convey to you our sincere appreciation of your

interest in the past hospitable way and I am

wondering if it would be possible to do better.

To let the matter rest unduly may not be better.

We feel that plans will be feasible in the future with

considerable interest. I have

wrote frequently myself with your concern to the increasing

number of accidents occurring and the increasing number

injection we pay to make sure the necessary which we

fear.

My Regards.

The Emergency Hospital

Office, Ill.

E. L. Adashek, M.D.

The Emergency Hospital

Office, Ill.

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