March 23, 1905

very much from the original plan, I have thought of the word
My dear President Harper: of the various business offices
and of buildings and property. I am sending you a revision
of the printed scheme for the President's Report in which
I have tried to incorporate your suggestions. By comparing
the new copy with the original which I send, you will easily
note the changes. Especially, the space for the bibliography
has expanded and we have added a head for the departments in
which the reports from the various departments which you
advised will fall. It has seemed to Mr. Capps and me that it
will be well to make the bibliography cover the period since
the Decennial Report so that with the Decennial volume we
shall have a connected list of publications since the founding
of the University. Hereafter if the list is carried forward
annually much less space will be required. The items in regard
to departments inasmuch as the material will relate in the main
to research would seem to fall naturally after the reports of
the Graduate Schools and before those from the Colleges. There
are thirty-one departments, I believe altogether exclusive of
Physical Culture which appears elsewhere, but probably some of
them may fall short of the page limit so that twenty-five
pages for all the departments may be sufficient. The other
items call for no particular comment, inasmuch as they do not


May your dreams be realized.

I am enclosing your recommendation of the printer's copy for the President's report in which I have tried to incorporate your suggestions. As you will note, the paragraph on the printer's page is a copy of the paragraph in your experience and to have made a request for the department to

With the above letter, I hope to make the following comments: the printing quality of the report. The report is to be sent to the Department of the University. However, if the report is edited for the graduate student, the following comments may be made:

1. The material is well written and relevant to the main topic of the report.
2. The Graduate Students provide valuable feedback on the compilation of the report. The Graduate Students are included as students or graduate assistants. The report may be edited to clarify some of the terms used.

The other parts of the report may be sufficient. The other parts are:

1. Certain comments, information as given on not
very much from the original plan. I have thought of the word "budget" to cover the report of the various business offices and of buildings and grounds. It suggests fiscal matters, income, and expenditure and is, I think, wide enough to cover all the points. "Fiscal affairs" also occurred to me but "budget" has the advantage of being a single word.

With the general scheme I send a draft of a letter which after your approval and criticism can be mailed to the heads of departments. I set the date at May 1st because I think there is nothing requested which cannot be furnished by that time and the limit is early enough to allow us to round up delinquents. After you have returned this, with the revised general plan, we can go ahead and get the letters out.

Very truly yours,

H. P. Chandler
Secretary to the President

[Note: The text is not fully legible, particularly the last sentence, but it seems to discuss the inclusion of items in the budget report, possibly related to research and departmental activities.]
H. P. Cushing

The nature of this sentence is a bit unclear. It seems to be discussing the nature of a sentence, possibly in relation to grammar or syntax. It's difficult to make out the exact meaning without more context or clearer writing.

The next sentence appears to be discussing the nature of a sentence, possibly in relation to grammar or syntax. It's difficult to make out the exact meaning without more context or clearer writing.

The final sentence seems to be discussing the nature of a sentence, possibly in relation to grammar or syntax. It's difficult to make out the exact meaning without more context or clearer writing.
Chicago August 15th, 1905.

President William R. Harper,
The University of Chicago.

My dear President Harper:

I beg to report the following facts in regard to the President's Report for 1904-05: All the material indicated on the attached scheme is in except the President's report proper, the report of the Dean of the Faculties, the report of the Ogden Graduate School of Science, reports from the departments of Political Science, Household Administration, Comparative Religion, Semitics, Latin, Zoology, and Public Speaking, the Dean's statement in the report of the Divinity Schools, the Dean's statement in the report of the School of Education, the report of the College of Religious and Social Science, the report of the University High School both the academic and technological courses, the report on Museums, the report on Physical Culture, the report of the Board of Recommendations, the report of the University Press, the report on Relations of Secondary Schools, the report of the Business Manager, and the
report on Buildings and Grounds. Nearly all of this material now lacking will be in hand shortly. Mr. Salisbury I have not pressed, on account of his illness, and I do not know whether he intends to submit a report or not, but Mr. Judson has laid the matter before him. Mr. Smith, the Dean of Unclassified Students, was informed that a report was expected and directed his clerk to forward material to him in Scotland. Whether he will return it with a statement in time for publication, I cannot say, but the report is not of great importance. In view of the absence of Mr. Henderson and the uneventful history of the College of Religious and Social Science during the last year, it is a question, perhaps, whether the report is of great moment. Some time ago, however, I asked Mr. Mathews to take the matter up, and I will speak to him again. Mr. Owen, of the University High School, doubts whether he has anything to report. He says that by another year the system and organization of the school will be more definite and a report will be of more value. I have reminded Mr. Chamberlin that a report on Museums is desired. He did not ans-
...
Chicago

I will take the matter up with him again. Mr. Stagg has reported that he is working on material for the department of Physical Culture. I will remind him that haste is desired. Mr. Slaught, of the Board of Recommendations, stated in the spring that as the work of his division was not closed in any year until about the first of October, a report at this time, in the middle of his season, would be unrepresentative. You agreed with his suggestion that the report be put over until next year. Mr. Newman Miller promises to put a report of the University Press into my hands in a few days. Mr. Frank Miller will supply a statement in regard to Secondary Schools very shortly. Mr. Arnett informs me that Mr. Heckman is working on his report. Mr. MacLean is preparing data on Buildings and Grounds to be put into Mr. Heckman's hands.

I have requested Mr. Miller to push the work of printing, especially on the bibliography, because copy for that is hardest to handle and the work of correcting the proof will be most minute, slow, and liable to error. About two hundred and fifty pages of this material have
Mr. Steeby has reported that he is working on material for the appointment of Professor Cutler. I will remind him that his place is available and I have agreed to write him a letter to express my regret that the matter was not discussed in my last meeting with him.

The latest of October's report is due in the middle of the month, and you will send me with the suggestion that the report be sent over to Mr. Kewsey Miller promptly to have a copy of the University Press in his hands in a few weeks. Mr. Frank Miller will supply a statement to be sent to the Board of Trustees very shortly. My oftentime's

I have resumed work on the manuscript, and have been able to get a start on the reduction of the current material. The book will be most minute, and we have to strive to present a few hundred line tales of the material.
gone in, and proof will begin to come in, Mr. Miller states, about the end of the week. We propose to read it promptly, and then forward copies to the contributors, giving them ten days to revise it. At the end of that period it will be returned to the Press to put into final form.

I do not see how we can publish the Report by the first of September. No proof, apparently, will be in our hands before the 19th, and the ten days remaining in August will be too short to close it out. I regret keenly that such is the case because I wanted to have the satisfaction of seeing the volume in print before I left Chicago. It seems as if I ought to have done it. I do not think I am very effective in a piece of work of this kind. Still, if the work of proof-reading is kept up in September, there is no reason why the Report should not be put out by the opening of the fall quarter, and that is better than we did last year anyway.

Yours very truly,

[Signature]
Gentlemen of the Committee on Agriculture,  
Stations of Food and Agriculture of the United States. 

Gentlemen, 

It is with regret that I find it necessary to inform you that Mr. Miller has not succeeded in his attempt to secure a temporary position for me. The work of the week is so heavy that I cannot afford the time to write a detailed report at this time. I have been working on the farm and have not had the opportunity to prepare a report. I hope to be able to do so in the near future.

I do not see how we can continue the work of the project until September. The plans for the project will be developed in consultation with you. I have been working on the project and have made some progress. I believe that we can continue to make progress in the near future.

I hope that you will find the information that I have provided useful. I have been working on the farm and have not had the opportunity to write a detailed report. I hope to be able to do so in the near future.

Your very truly,

[Signature]
Mr. David A. Robertson,
The University of Chicago.

My dear Mr. Robertson:

It was determined in our conference with Mr. Angell the other day that further consideration of the President's Report would be delayed until Mr. Judson's return. I am bringing the matter to your attention therefore, with the thought that probably this will be one of the important things to take up with him at an early date.

It was understood, I believe, that the report should issue in December, and we will proceed to adjust matters with the post office to this end unless you advise us to the contrary. December need not be final. You can delay the decision if you like for some time. As a matter of fact the question need not be decided until it is time to go to press with the cover and title page.

The question of distribution is one which I have been turning over in my mind, and I am now strongly of the opinion that we can meet with the standing lists any policy which may be determined upon in the distribution of the President's Report or the Annual Register. The first consideration from my point of view should be the principle under which the distribution shall be made. I feel that it would be a great mistake to try to maintain two separate lists for the Register and President's Report, aside from our present scheme of standing lists. When you are ready to take up this point I shall be glad to further elaborate my views.

Yours very truly,

[Signature]