Murray Hill Hotel.
New York December 27th, 1892.

Mr. John D. Rockefeller.

Dear Sir:—

I had hoped to have had the opportunity, yesterday, of thanking you in person for the more recent acts of kindness which you have done for the University. Indeed, I had not written, as I should otherwise have done, because, I had thought I could express my own feelings and those of our gentlemen in Chicago, so much better by word of mouth. I have learned of your indisposition with much sorrow, and sincerely hope that you will soon be strong again.

The gift of $500,000 conditioned on our fulfilling the conditions of the Reyerson gift came to us just at the right time, and you can scarcely conceive how greatly it has strengthened us from every point of view. There are no words to express my personal gratitude to you for the continued interest which prompted you, under all the circumstances, to do so handsome a thing.

Your recent letter indicating the bonds which had been designated in fulfillment of the promise made us in Dec. 1892, was received. I wish to assure you as strongly as it may be done with pen, that we all appreciate beyond my ability to express it, the generosity
Dear Sir:

I had hoped to reach you this autumn, especially in reference to the position which you mentioned to me in your letter of December 8th. However, I have not had the opportunity to do so. I am writing now to request your assistance in securing a position for me.

I was fortunate enough to have spent several years in the University of Chicago, where I received a solid grounding in my field. I have since worked for several years in various capacities, and I believe that my experience and qualifications make me a good candidate for the position you have in mind.

I understand that you are considering candidates for this position and I would be grateful if you could take the time to review my credentials. I have enclosed a copy of my resume and references for your convenience.

Thank you for your consideration and I look forward to hearing from you.

Sincerely,

[Signature]
which led you to guarantee the income of the bonds designated.

There is only one thing which we all deplore, and that is, that we cannot persuade you to visit Chicago and see the wonderful beginnings which your large heartedness has made possible.

Mr. Gates has already informed you of a matter which, though comparatively small, rests very heavily upon me just now.

During the first year about $75,000 was appropriated for books. It was expected, of course, that we should be able to spend $50,000 during the second year. At this rate, we should, within six or eight years become possessed of a good library in all departments.

When the stringency came in June, we postponed the matter of books and additional apparatus. In July I made a desperate effort to arrange for the purchase of the books which would be needed for the courses to be offered this year. Mr. Gates assisted me somewhat; but Mr. Ryerson felt that we would do better to wait. It seemed hardly possible to wait, yet wait we did. In my letter written to you about the end of October, I spoke of the matter, describing our situation as that of a contractor with 150 workmen, but with tools for only half that number. Since then the case has become still worse. During the past
Dear [Name],

Thank you for the attention to the income of the dome construction.

There is only one thing worth mentioning here: that we cannot have the income you have mentioned. You are correct in saying that the income is too optimistic. However, we cannot accept the figures you have presented. We believe the income will be lower than expected.

The income reported is based on a market analysis that does not reflect the current conditions.

I have seen the detailed reports and they do not reflect the current market conditions.

Best regards,

[Signature]
weeks, I am visited every day by students or instructors who say, and with perfect accuracy, that they can do nothing, because of the lack of books.

Mr. Von Holst, for example, was compelled, at the last moment to abandon his course announced for the year and give the same course given last year, because there were no books. Other courses, likewise, have been abandoned. The matter has become so serious that I have not known which way to turn.

Under no circumstances would I, after what you have so recently done, ask you to do more. It has occurred to me, however, that without really doing more, you could help me out of this most difficult position. Will you pardon me for presenting the matter?

1- If we raise the proposed money in Chicago during the next six months, we should use at least $50,000 of it for books and apparatus.

2- If we fail to raise this money, the amount for books and apparatus will, in any case, have to be secured, for it would be absurd to continue another year in this way.

3- We all believe that we shall raise this money, notwithstanding the continuance of the stringency. It will require a great effort, but
it must be done, at whatever cost.

4- It would ease the whole situation inside of the University and greatly relieve me of pressure if the books needed could be ordered now. Most of them would be obtained by February 15th, and thus the years' work would not suffer for the injury. The bills could easily be arranged to fall due July 1st.

5- Situated as we are, our gentlemen ought not, and of course, would not, assume the additional responsibility with the financial burdens they are now carrying.

Would you under all these circumstances kindly consent to add to the guarantee you have already made ($175,000) by that of $50,000.

On the basis of this guarantee, we could act at once, and the whole situation would be relieved.

I believe you would risk nothing from any point of view, because the raising of the $500,000 (only $212,000 remain to be secured) is a practical certainty. This plan, if carried out, will not require of you an additional dollar; but will add to the work of the University year one hundred percent.
If you are gone or anywhere else.

4.1 If such were the whole situation there to the University and expressly defined to our presence, if the unhappy crowd was offered some how or other, none would be acceptable to the University, it is not matter for matter of fact, to the University. The prime source, security to avoid no matter for matter of fact, is not acceptable to the University.

5.1 An advantage as we see our development with your company not any of

course, would not become the advantage not the advantage with the if...
I ask your pardon for thus troubling you. I feel that I may be doing what is not proper, and yet I am so pressed, bewildered in view of the situation, that I cannot do less than lay it before you.

With sincere thanks for the confidence you have thus far seen fit to repose in me, I am,

Yours cordially,

W. R. Harper
I am very pleased to have the opportunity to say that I have been

and have been working on the problem, and I have been pleased with the progress made in it. In view of the situation, I am unable to agree with your suggestion.

With sincere thanks for the confidence you have shown, I am,

Yours sincerely,

W.R. Harper
for a fellow naturally fond of studying, and conscientious, it makes little difference which of these colleges is decided upon. Therefore the question hangs largely upon the possibility and the probability of my getting the social contact.

I have visited both colleges and am about equally pleased as far as exterior is concerned. Of the inner life it is hard to judge. Since you have personal knowledge of Yale and also of Brown, I take the liberty of troubling you for advice in this matter. I make no mention of my preference, in fact there are strong attractions in both directions, so that I am in a strict between two; but ask your opinion on the question as presented in this letter, and from what you know of me and these colleges.

Trusting that I am not imposing too much upon your time and kindness,

I remain,

Very sincerely,

John D. Rockefeller Jr.

47 Park 54th St.

Jan. 31, 1893.
University in the fall, and a number of people have raised the question, as to whether it would be better for me on the whole, to go to Brown. The examinations can easily be arranged.

Being naturally somewhat retiring, I beg you to pardon the personal reference. I do not make friends readily, and some of those interested in my welfare, fear if I go to Yale in a class wholly strange to me, I will be lost in the crowd, as to speak and remain much by myself, instead of getting the social contact I so greatly need. If I go to Brown with three friends, of necessity I will not many men and associate with them. As far as the educational advantages are concerned, I feel that

Dear Dr. Harper,

As you perhaps know, I have been studying for the last two or three years with the idea of going to Yale. In the spring of '91, I passed my "Preliminaries," and would have entered the fall of '92, had it not been that it was thought best for me to give up studying for a year. In this account I shall not be in the class with a number of friends whom I had hoped to enter with, and in fact know none of the fellows intimately, who enter next fall. Three of my very good friends, two of them class-mates at present, enter Brown
Feb'y 4th, 1893.

Mr. Charles L. Hutchinson,

Treas., University of Chicago,

Chicago, Ill.

Dear Sir:

Enclosed please find my check to your order for $30,000.00 in payment of the 11th installment on my pledge of $600,000.00 made May 15th/89, for the University of Chicago.

Yours very truly,

(Signed.) John D. Rockefeller,

R.
Dear Dr. Hutchins,

Mrs. Charles I. Hutchins,

Trees, University of Chicago,

Chicago, Ill.

Enclosed please find my check to your order for $250,000.00 to be paid as part of the $1.5 million endowment pledged to the University of Chicago.

$250,000.00 made May 15th, 1928, for the University of Chicago.

Yours very truly,

(Signed) John D. Rockefeller, Jr.
April 1st, 1893

Mr. Charles L. Hutchinson
Treasurer, University of Chicago
Chicago, Ill.

Dear Sir:

Enclosed please find my check to your order for $35,714 28/... in payment of the eleventh installment (one-twelfth of one million dollars) due Dec. 16th, 1890 for the University of Chicago.

Yours very truly,

John D. Rockefeller
**THE WESTERN UNION TELEGRAPH COMPANY**

21,000 OFFICES IN AMERICA. CABLE SERVICE TO ALL THE WORLD.

This Company TRANSMITS and DELIVERS messages only on conditions limiting its liability, which have been assented to by the sender of the following message. Errors can be guarded against only by repeating a message back to the sending station for comparison, and the Company will not hold itself liable for errors or delay in transmission or delivery of Unrepeated Messages, beyond the amount of tolls paid thereon, nor in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

This is an UNREPEATED MESSAGE, and is delivered by request of the sender, under the conditions named above.

THOS. T. ECKERT, General Manager.  
NORVIN GREEN, President.

<table>
<thead>
<tr>
<th>NUMBER</th>
<th>SENT BY</th>
<th>REC'D BY</th>
<th>CHECK</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
<td>JW</td>
<td>17 OA</td>
<td></td>
</tr>
</tbody>
</table>

RECEIVED at 1:16 Pm, March 20, 1893

Dated New York 3/20

To President W R Harper

It is not convenient for Mr. Gates to come just now. Could you wait a little without serious inconvenience?

John D Rockefeller
(COPY)

26 Broadway,
New York.

May 6th., 1893.

Mr. Charles L. Hutchinson, Treas'r.,
University of Chicago,
Chicago, Ills.

Dear Sir:--

Inclosed please find my check to your order for $30,000#
being in payment of the twelfth installment on my pledge made May
15th., 1889 of $600,000# for the endowment of the University of
Chicago.

Yours very truly,

(Signed)          John D. Rockefeller.

R.
(Copy)

25 Broadway
New York
W. 26th St. 1203

Dear Sir:--

In closed please find my check for your account for $30,000

paid in payment of the Traveling Fellowship you offered me in

Trust for $500, 000.00 for the advancement of the University of

Chicago.

Yours very truly,

John A. Rockefeller

Signed:

[Signature]
June 1st, 1893.

Mr. Chas. L. Hutchinson, Treasurer,
University of Chicago,
Chicago, Ills.

Dear Sir:—

Inclosed please find Mr. Rockefeller's check to your order for $16,750 being the amount of the coupons due this day from the 670,000 Northern Pacific Consolidated bonds belonging to the University of Chicago and held by Mr. Rockefeller for safe keeping for their account.

Yours very truly,

(Signed) George D. Rogers.
DEAR MR. CHASE,

Chairman of the Board,

University of Chicago,

Chicago, Ill.

Dear Mr. Chase,

Please note that Mr. Rockefeller's check for $20,000,000 has been sent by wire transfer to the University of Chicago. The check is to be used for the establishment of the Rockefeller Foundation.

Yours very truly,

(Signed) George D. Rockefeller
June 29th, 1893.

To the Trustees of the University of Chicago,
J.W. Goodspeed, Secretary,
Chicago, Ill.

Gentlemen:—

I will contribute to the University of Chicago for the current expenses of the fiscal year beginning July 1st, 1893, One hundred and fifty thousand (\$150,000) dollars. I will pay the same as follows:

October 1st, 1893
\$75,000 #

January 1st, 1894
37,500 #

April 1st, 1894
37,500 #

Sincerely yours,

Jay G. Rockefeller.
August 4th, 1893.

Mr. Charles L. Hutchinson, Treas'r.,
University of Chicago,
Chicago, Ill.

Dear sir:

Inclosed please find my check to your order for $30,000.
being in payment of the thirteenth installment on my pledge made
May 15th, 1889 of $600,000 # for the endowment of the University
of Chicago.

Yours very truly,

John D. Rockefeller
DEPARTMENT

MAJOR

Mr. Charles I. Hutchins, President
University of Chicago
Chicago, III.

Dear Sir:

I requested pleasure giving my check to your order for $25,000.00

Please remit the further installment on my pledge made

May 15th, 1989, of $8,000.00 for the endowment of the University

of Chicago.

Yours very truly,

[Signature]

Re: 60 Rockefeller
26 Broadway  
New York.  

Sept. 30th, 93.

My dear Sir:—

In accordance with a request in a letter from Rev. T. W. Goodspeed to Mr. F. T. Gates, I send you Mr. Rockefeller's check today so that it may be available for use October 2nd.

Yours very truly,

George D. Rogers.

Mr. Charles L. Hutchinson,

Treas. University of Chicago,

Chicago, Ills.
My dear Sir:—

In accordance with a request in a letter from Rev. T. W. Goodspeed to Mr. P. T. Gates, I send you Mr. Rockefeller's letter today so that it may be available for the October 19th.

Yours very truly,

George D. Rogers.

Mr. Chancellor: I have the honor to transmit to the University of Chicago:

Chicago, Ill.

W. R. Harper, President

The University of Chicago
To the Trustees of the
UNIVERSITY OF CHICAGO,
T. W. GOODSPEED, D.D., Secretary.
UNIVERSITY OF CHICAGO, CHICAGO, ILLS.

Gentlemen:--

I will contribute to the University of Chicago the sum of Five hundred thousand dollars ($500,000) payable in four equal quarterly installments beginning July 1st. 1894. Of this contribution, so much as may be found necessary, not exceeding One hundred and seventy five thousand dollars ($175,000) shall be employed in the current expenses of the Institution for the fiscal year beginning July 1st. 1894 and the remainder shall be devoted to the general purposes of the Institution.

I make this contribution on condition that the terms and conditions of Mr. MARTIN A. RYERSON'S pledge of One hundred thousand dollars ($100,000) bearing date of Sept. 18th. 1893 shall be complied with by the University on or before July 1st. 1894.

Sincerely yours,

John D. Rockefeller.
New York,
Oct. 22nd, 1893.

To the Trustees of the
UNIVERSITY OF CHICAGO,
T. W. GORDON, President,
UNIVERSITY OF CHICAGO, CHICAGO, ILL.

Gentlemen:

I will contribute to the University of Chicago the sum of Five hundred thousand dollars ($500,000) payable in four annual monthly payments beginning July last, 1894. All of this contribution will be employed in any seven (7) (founded) colleges ($750,000) and the remainder will be devoted to the endowment of the University for the fiscal year beginning the 1st July, 1894, and the remainder shall be devoted to the General Expenses of the Institution.

I make this contribution on condition that the same shall
consist of Mr. Martin A. Ryerson's pledge of $1,000,000, additional gifts of the Public of the City of Chicago, and gifts of a million ($1,000,000) by the Trustees of the University.

Yours truly,

[Signature]

John D. Rockefeller
26 Broadway,
New York.

Sept. 30th, 93.

Charles L. Hutchinson,
Treasurer, University of Chicago.
Chicago, Ills.

My dear Sir:--

Enclosed please find my check to your order for seventy-five thousand dollars ($75,000.) being payment promised for October 1st. for the current expenses of the University of Chicago for the fiscal year beginning July 1st. 1893, as per my pledge of June 29th.

Yours very truly,

John D. Rockefeller.
R.
My dear Sir:—

I hope these lines find you well to your other letter.

Live long enough; office (if not) 1000. jr. fine, payent; 999.; for October 1st for the current expenses of the University of Chicago for the lease year beginning July 1st, 1903, as per my pledge of June 27th.

Yours Very Truly,

John D. Rockefeller.

CHICAGO

WILLIAM R. HARPER, President
THE UNIVERSITY OF CHICAGO
ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for comparison. For this, one-half the regular rate is charged in addition. It is agreed between the sender of the following message and this Company, that said Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery of any UNREPEATED message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery of any REPEATED message beyond fifty times the sum received for sending the same, unless specially insured, nor in any case for delays arising from unavoidable interruption in the working of its lines, or for errors in cipher or obscure messages. And this Company is hereby made the agent of the sender, without liability, to forward any message over the lines of any other Company when necessary to reach its destination.

Correctness in the transmission of a message to any point on the lines of this Company can be insured by contract in writing, stating agreed amount of risk, and payment of premium thereon, at the following rates, in addition to the usual charge for repeated messages, viz, one per cent. for any distance not exceeding 1,000 miles, and two per cent. for any greater distance. No employee of the Company is authorized to vary the foregoing.

No responsibility regarding messages attaches to this Company until the same are presented and accepted at one of its transmitting offices; and if a message is sent to such office by one of the Company’s messengers, he acts for that purpose as the agent of the sender.

Messages will be delivered free within the established free delivery limits of the terminal office. For delivery at a greater distance, a special charge will be made to cover the cost of such delivery.

The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

THOS. T. ECKERT, General Manager.  NORVIN GREEN, President.
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

<table>
<thead>
<tr>
<th>To</th>
<th>26 Broadway, New York</th>
</tr>
</thead>
<tbody>
<tr>
<td>My original pledge was made January twenty-fourth. The time was on September eighteenth, extended to July first eighteen ninety-four. It now requires payment to be made in four quarterly installments beginning July first eighteen ninety-six.</td>
<td></td>
</tr>
</tbody>
</table>

READ THE NOTICE AND AGREEMENT ON BACK.
October 31st., 1893.

To the Trustees of the
UNIVERSITY of CHICAGO,
T. W. Goodspeed, D. D., Secretary,
UNIVERSITY of CHICAGO, CHICAGO, ILL.

Gentlemen:—

I will contribute to the UNIVERSITY of CHICAGO the
sum of Five hundred thousand dollars ($500,000) payable in four
equal quarterly installments beginning July 1st., 1894. Of this
contribution so much as may be found necessary, not exceeding
One hundred and seventy five thousand dollars ($175,000), shall be
employed in the current expenses of the Institution for the fiscal
year beginning July 1st., 1894 and the remainder shall be devoted
to the general purposes of the Institution.

I make this contribution on condition that the terms and
conditions of Mr. MARTIN A. RYERSON’S pledge of One hundred thous-
and dollars ($100,000), bearing date of September 16th. 1893,
shall be complied with by the University on or before July 1st.,
1894.

Sincerely yours,

John D. Rockefeller.
26 Broadway,
New York.

October 31st., 1893.

To the Trustees of the
UNIVERSITY of CHICAGO,
T. W. Goodspeed, D. D., Secretary,
UNIVERSITY of CHICAGO, CHICAGO, ILL.

Gentlemen:

Referring to my conditional pledge of Five hundred thousand dollars ($500,000) enclosed herewith I beg leave to state that should the conditions of the pledge of Mr. MARTIN A. RYERSON alluded to fail of fulfillment and I am thus released from the pledge enclosed, I will make a new and unconditional pledge for the One hundred and seventy five thousand dollars ($175,000) required for the current expenses of the year beginning July 1st., 1894.

Sincerely yours,

[Signature]

John D. Rockefeller
November 1, 1893.

Mr. Charles L. Hutchinson,

Treasurer, University of Chicago,

Chicago, Ills.

Dear Sir:

Enclosed please find my check to your order for thirty thousand dollars ($30,000 #) being in payment of the fourteenth installment on my pledge made May 15th, 1889, of six hundred thousand dollars ($600,000 #) for the endowment of the University of Chicago.

Yours very truly,

John D. Rockefeller
November 1, 1939

MR. CLARKE H. HUNT

Trustee, University of Chicago

Dear Sir:

Enclosed, please find my check for your order for thirty

Fowords, Colloque (560,000 yen) paid in payment of the fourteenth

installment on my pledge made May 15th, 1939, of six hundred yens

and Colloque (600,000 yen) for the endowment of the University of

Chicago.

Yours very truly,

[Signature]

Pre. A. A. Rocheffe
Mr. John D. Rockefeller,
New York City.

My dear Sir:-

The situation here has grown more serious within the last ten days. The matter which now deserves most careful consideration is the question of providing for the debt, which was analyzed to some extent in a previous letter, and which ought to be provided for at once. The following points certainly deserve consideration:

1. The unprecedented financial situation of the last six months which was entirely unexpected and which has led to a disappointment in all our expectations for making provision for equipment and general expenses.

2. The fact that the World's Exposition has for the time at least exhausted the resources of the citizens of Chicago.

3. The fact of the establishment of the Columbian Museum which calls for the raising of $500,000 in addition to Mr. Field's million, and which, being a new object and one intimately connected with the closing of the Fair, takes away the field from us.

4. A new proposition made this morning by Potter Palmer that he will give $200,000 for the erection of a Women's
The anticipated pace of progress varies with the.

In the past few years, the rate of progress has been

consistently lower than anticipated. The original plan

was expected to result in a significant improvement in

the laboratory's efficiency and capacity.

However, due to various issues, including

management lapses and resource constraints, the

expected outcomes have not been realized.

To address these challenges, the following

recommendations are proposed:

1. Improve communication and reporting
   processes to enhance transparency and
   accountability.

2. Increase the budget allocation for
   acquiring new equipment and
   technologies.

3. Enhance the training opportunities for
   laboratory staff to improve
   operational efficiency.

4. Implement additional measures to
   optimize resource utilization.

We appreciate your understanding and support in

the ongoing efforts to improve the laboratory's

performance.

Thank you for your attention to this matter.

Sincerely,

[Signature]

[Date]
Memorial Building, which means that another enterprise has entered the field.

A long and earnest meeting of the trustees was held yesterday. It seems to them perfectly clear that to ask the citizens of Chicago for money to pay the debt would be suicidal. This would not only result in not securing the money desired, but at the same time in estranging those who would otherwise be our friends. A gift of any money conditioned on our raising a given amount in Chicago under all the circumstances would therefore be impossible to handle. Mr. Ryerson's original purpose in making the $100,000 contribution was to clear off the debt which it was necessary to incur for buildings, grounds and equipment and preliminary expenses of organization. He realizes the situation so keenly to-day that he is willing to contribute this money without asking for funds from Chicago to-day provided his original purpose can be attained. He sees clearly the impossibility of asking the citizens of Chicago to-day for money to liquidate a debt. Under these circumstances we come to you with a request which we put in two forms:

1. Will you consent to contribute to the University the sum of $300,000. to be used in meeting the obligations of the University, it being understood that Mr. Ryerson allows his $100,000. to go in for the same purpose, this sum to be paid in six quarterly installments beginning Jan.1st, 1894.
CHICAGO

Medical facilities which enable that another satisfactory and
entirely the field.

A fact any retirement center of the future we may portray.
get. It seems to me desirable after that to say the criticism
of Chicago. To get money to buy the best money to spend.

Worship not only means in not receiving the money general, put in
for those who are in erring with those who are erring in can

The nit of the money contributed is our raising a given
is impossible to estimate the amount. Mr. Watson's original purpose to make

The $100,000 contribution was to greet the new ways of
and are necessary to learn the public. Their sons and daughters
the beginning of the new. He is asking for contribution.
so ready for that as to be willing to contribute this much

If you want to contribute to the University, the
sum of $100,000 to be raised is necessary to the operation of the
University. A fact that must be realized in the day of

If you want to contribute to the University, the

sent to this it does not mean that we shall make no effort in Chicago to raise money. It means simply that with the obligations thus provided for, we shall make effort in Chicago to secure money for the equipment absolutely necessary to carry on work. If this form of the request does not appeal to you, the case is so serious that we put it in another form.

2. Will you consent to allow $300,000. of the money you have already given the University, the use of which has been restricted by the terms of the gift to instruction, to be used for equipment; that is, for the equipment already secured for which the debt has been incurred, it being understood that Mr. Ryerson will allow his $100,000. to go for the same purpose. This will diminish the sum total of our endowment funds by $300,000. and will necessitate the cutting down to a corresponding extent the work of the University. We are very unwilling to make any such proposition. The fact that we make it must be evidence to you of the serious character as we regard it of the situation.

What the work of the University shall be in the aggregate for the year beginning July 1st, 1894, will depend as was indicated in a former letter, upon what you are willing to contribute for the expenses of the year beginning at that date, in addition to our regular income. The details of this matter were presented in a former letter.
THE UNIVERSITY OF CHICAGO

We wish you to feel that in making this presentation of the case, we are performing, as we regard it, our highest duty in reference to the trust which has been committed to us. It would seem to be necessary to have your decision in reference to both matters, namely, the question of the contribution of $300,000, or the setting apart of the $300,000 already contributed, and the addition of assistance to be rendered for the year beginning July 1st, if possible, within the present month.

Recognizing the great work which has been undertaken and your exceeding liberality in reference to it,

I remain

Yours very truly,

W. R. Harper
The University of Chicago

CHICAGO

We write you to express our concern and disapproval of the case of the person named, whom we have reason to believe is in considerable distress.

We believe that it is necessary to have your assistance to handle the matter and to prevent further complications.

Please consider the matter seriously and take any action you deem appropriate.

Sincerely,

[Signature]

Your very truly,

[Signature]
December 13th., 1893.

To the trustees
of the University of Chicago,
T. W. Goodspeed, D. D., Secretary,
Chicago, Ill.

Gentlemen:

In my letter to you bearing date of December 23rd., 1892, I promised to give the University of Chicago one thousand 5% bonds of the par value of one million dollars, principal and interest payable in gold, and to deliver these bonds December 2nd., 1893. At the same time I set apart by themselves in my vault one thousand Chicago & Northern Pacific First Mortgage five percent April and October gold bonds of the par value of one million dollars, recording their numbers designating them as the property of the University of Chicago, and authorizing their transfer in fulfillment of my pledge of December 23rd., 1892. Since then, indeed very recently, the Chicago & Northern Pacific Railroad has passed into the hands of Receivers, and its interest payments are for the present suspended. So long as the railroad continues thus in default, I will redeem at their face value the interest coupons of the bonds set apart and designated as above.
December 18th, 1899

To the Trustees
of the University of Chicago.

To: Goodspeed, D. Secretary.

Chicago, Ill.

Gentlemen:

In my letter to you bearing date of December 29th,

1899, I promised to give the University of Chicago one thousand

five hundred dollars of the one million dollars principle and

Interest payable in cash, and to deliver these funds December 31st.

At the same time I set apart by transfers in my will

one thousand dollars of the one million dollars principle the

first April and October 600 dollars of the per annua of one million
gold dollars, receiving their immediate payment from the property

of the University of Chicago, and retaining title thereto in

futurity of my pledge of December 29th, 1899. Since then,

in fulfillment of my pledge of December 29th, 1899, I have

induced many recently the Chicago & Northern Pacific Railroad

becoming into the hands of Receivers, and its interest payments the

present and exceptional. So long as the Railroad continues

time in default, I will redeem at their face value the interest

comprise of the above set apart and gestated as above.
I am advised by the Receivers and others acquainted with the Chicago & Northern Pacific Rail Road that the value of its properties fully equals the mortgage obligations upon the same, with perhaps a generous overplus.

The numbers of the bonds designated for the University are as follows:

<table>
<thead>
<tr>
<th>Number Range</th>
<th>Quantity</th>
</tr>
</thead>
<tbody>
<tr>
<td>23,801/23,950</td>
<td>150</td>
</tr>
<tr>
<td>24,001/24,150</td>
<td>150</td>
</tr>
<tr>
<td>24,212/24,911</td>
<td>700</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,000</strong></td>
</tr>
</tbody>
</table>

The bonds await your order.

Sincerely yours,

John D. Rockefeller.
I am advised by the Receivers and other officers with
the Chicago & Northwestern Pacific Railroad that the value of
the property fully equals the mortgage obligations upon the same,

with perhaps a generous overplus

The number of the bonds guaranteed for the University are

as follows:

<table>
<thead>
<tr>
<th>Bond Number</th>
<th>denomination</th>
</tr>
</thead>
<tbody>
<tr>
<td>55,801</td>
<td>$2,500</td>
</tr>
<tr>
<td>55,802</td>
<td>$2,500</td>
</tr>
<tr>
<td>55,803</td>
<td>$1,500</td>
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<tr>
<td>55,804</td>
<td>$1,500</td>
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<tr>
<td>55,805</td>
<td>$1,500</td>
</tr>
<tr>
<td>55,806</td>
<td>$1,500</td>
</tr>
<tr>
<td>Total</td>
<td>$12,000</td>
</tr>
</tbody>
</table>

The bonds merit your order.

Sincerely yours,
Copy.

26 Broadway
New York.

Dec. 13th, 1893

To the Trustees
of the University of Chicago,
T. W. Goodspeed, D. P. Secretary,
Chicago, Ills.

Gentlemen:--

In my letter bearing date of December 23rd, 1892,

I promised to give the University of Chicago one thousand 5% bonds
of the par value of one million dollars, principal and interest
payable in gold, and to deliver these bonds December 2nd, 1893.

At the same time I set apart by themselves in my vault one thousand
Chicago & Northern Pacific First Mortgage five per cent April &
October gold bonds of the par value of one million dollars, record-
ing their numbers designating them as the property of the Univer-
sity of Chicago, and authorizing their transfer in fulfillment of
my pledge of December 23rd, 1892. Since then, indeed very recent-
ly, the Chicago and Northern Pacific Railroad has passed into the
hands of Receivers, and its interest payments are for the present
suspended. So long as the Railroad continues thus in default, I
will redeem at their face value the interest coupons of the bonds
set apart and designated as above.

I am advised by the Receivers and others acquainted with
the Chicago & Northern Pacific Rail Road that the value of its
properties fully equals the mortgage obligations upon the same,
with perhaps a generous overplus.

The numbers of the bonds designated for the use of the
University are as follows:--

<table>
<thead>
<tr>
<th>Numbers</th>
<th>Quantity</th>
</tr>
</thead>
<tbody>
<tr>
<td>23,601/23,950</td>
<td>150</td>
</tr>
<tr>
<td>24,001/24,150</td>
<td>150</td>
</tr>
<tr>
<td>24,211/24,911</td>
<td>700</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,000</strong></td>
</tr>
</tbody>
</table>

The bonds await your order.

Sincerely yours,

John D. Rockefeller.
Dear Sir,

I am writing to you today to express my deep concern about the recent events that have occurred. As you are aware, our community has been facing significant challenges, and I believe it is time for us to come together as one.

I understand that there may be differing opinions and perspectives, but I urge all of us to focus on what unites us rather than what divides us. Let us work towards finding solutions that benefit everyone.

I believe that by standing strong together, we can overcome any obstacle. Let us remember that our community is stronger when we support each other.

Sincerely,

[Your Name]
Dear Professor (85thns),

I regret to inform you that I must decline the offered position of the same, and I hereby so inform you by authority as per my regulations of the University of Chicago to any prospective employees of the University at any time.

I would like to convey the same to the University of Chicago, in accordance with the same, and I hereby do so.

In accordance with the same, for space-request I reserve the

To the University of Chicago,

You have my letter of December 12th, 1929, for the same

In space accordant is made in the performance of these concerns.

To the President of the University of Chicago,

depressed, and when the concerns are pedagogic, will cancel the proceedings to April 1st, and October 1st, in each year while the same are so

I will present for collection the concerns relating to

Applications to my own associates,

In the University of Chicago, subject to the same condition, that

They will be so read by me, for the sacred and mark of

Building, New York City,

whose concerns are pedagogic and commercial, in the space accordant, within the limited area-commercial of the New York Prelude, and

my own, in preparation of a commercial and public vehicle, which are

These concerns will be kept with accordant

barring concerns the April last, 1941.

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1,000</td>
<td>2,930</td>
</tr>
<tr>
<td>700</td>
<td>870</td>
</tr>
<tr>
<td>34372</td>
<td>34238</td>
</tr>
<tr>
<td>1942</td>
<td>1940</td>
</tr>
</tbody>
</table>

(%) (gala board)

1,000(Chicago and Northwestern Preludes, northern part of the University of Chicago, one thousand

New York,

26 Broadway

Copy
New York

1873

Respecting the University of Chicago one Per-Event.

(1,000) Chicago and Northern Pacific First Mortgage Five Percent

100

5800

150

5850

200

5900

250

5950

1000

5000

These papers will not apply to the University of

my name in the capacity of manager of the New York Investors

company Steel Corporation and Storage Company in the business

of the University of Chicago subject to the same conditions and

with the same restrictions which I will be pleased to explain.

April 1st, 1873; and October 1st. To your best wishes the paper will

express and convey the same and I will meet the occasion

of the University of Chicago.

In case of failure to meet the contract of these securities,

you have no right to recover from the University of Chicago

to the University of Chicago.

In willingness therefor you will receive the

right to guarantee the same to the University of Chicago at any time

et al., or any est., or any est., or any est., or any est.,

or any est., or any est., or any est., or any est.,

the University of Chicago to that property

satisfaction of the same and I would let no

execute any sentence.

(Signed) John L. Rockefeller.
26 Broadway
New York.

Dec. 22nd, 1893

Received of the University of Chicago One Thousand
(1,000) Chicago and Northern Pacific First Mortgage five per-cent
(5%) Gold Bonds,

Numbers, 23801/23950 : 150
24001/24150 : 150
24212/24911 : 700

1,000.

Bearing coupons due April 1st, 1894.

These bonds will be kept deposited with securities of
my own, in specially constructed burglar-proof vaults, which are
within the regular safe-deposit vaults, of the New York Produce Ex-
change Safe-deposit and Storage Company, in the Produce Exchange
Building, New York City.

They will be so held by me, for the account and risk of
the University of Chicago, subject to the same contingencies that
apply to my own securities.

I will present for collection the coupons falling due
April 1st. and October 1st, in each year while the bonds are so
deposited, and when the coupons are paid, will remit the proceeds
to the Treasurer of the University of Chicago.

In case default is made in the payment of these coupons,
you have my letter of December 13th, 1893, agreeing to pay the same
to the University of Chicago.

In accepting these bonds for safe-keeping I reserve the
right to deliver the same to the University of Chicago at any time,
at my option, on ten day’s notice, or I will deliver these bonds
on ten day’s notice from the University of Chicago to any properly
authorized representative of the same, and I hereby so instruct my
heirs, executors and assigns.

(Signed)  John D. Rockefeller.
To the trustees of the University of Chicago,

T. W. Goodspeed, D. D., Secretary,

Chicago, Illinois.

Gentlemen:

Referring to my conditional pledge to the University of Chicago of Five hundred thousand dollars, bearing date of October 31st., 1893, I beg leave to state that should the conditions of the pledge of Mr. Martin A. Ryerson, alluded to in the same, fail of fulfillment and I am thus released from the pledge, I will make a new and unconditional pledge to the University of Chicago for Fifty thousand dollars ($50,000) payable July 1st., 1894, for the purchase of books and apparatus.

This pledge will be in addition to the pledge of One hundred and seventy five thousand dollars promised under similar conditions for the current expenses of the year beginning July 1st., 1894.

Yours very truly,

John D. Rockefeller.
Dear Dr. Harper:

I regret not to have had the pleasure of seeing you when you called, and my family were much disappointed.

I received your card at the Church. We immediately instituted a search for you there but you had gone.

I am out again, and think I shall be all right.

My family join in best wishes for you and yours for the new year.

Yours very truly,

[Signature]

Pres. W. R. Harper,
University of Chicago,
Chicago.
April 2nd, 1894

Mr. Charles L. Hutchinson,
Treasurer, University of Chicago,
Chicago, Ills.

My dear Sir:

Enclosed please find Mr. Rockefeller's check to your order for $73,214.28, the same being the balance in full payment of his pledge made June 29th, 1893 for current expenses, $37,500., also the fifteenth installment on his pledge made September 16th, 1890, $35,714.28.

Yours very truly,

George D. Robert.
April 9th, 1894

My dear Sir:

Enclosed please find Mr. Rockefeller’s check for your order for $27,514.80, the same paid the balance in full payment of or at his pleasure made June 29th, 1888, for current expenses—$27,514.80.

Also for the balance installment on his pledge made September 1st, 1890—$27,514.80.

Yours very truly,

[Signature]

[Pre. R. F. Rockefeller]
26 Broadway,
New York.

April 2nd, 1894.

Mr. Charles L. Hutchinson,
Treasurer, University of Chicago,
Chicago, Ills.

My dear Sir:—

Enclosed please find Mr. Rockefeller's check to your order for $25,000, the same being in full payment of one thousand coupons due April 1st, 1894, on Chicago & Northern Pacific Bonds. These coupons were not paid but, as per Mr. Rockefeller's guaranty of December 13th, 1893, he makes these good to the University of Chicago.

Yours very truly,

George D. Rogers.
Mr. Chancellor:

Treasure of University of Chicago.
Office of II.

My dear Sir:-

Krohns please find Mr. Rockefeller's check to your order for $50,000 due the same being in full payment of one of the 67.$ 2.4. 20.

Coupons due April 1st, 1898, on Chicago & Northwestern Railroad Bonds.

These coupons were not paid out as per Mr. Rockefeller's express in a December 18th, 1897. I have made these good to the University of Chicago.

Yours very truly,

[Signature]

P.S. The Rockefeller.
RECEIVED at Illinois Central Depot, Hyde Park 32, am April 16, 1894

Dated

To

Mr. Gates please forward to President

"Must decide advantageous house offer. Husband telegraphs yes if President pays fifteen thousand, the quarter otherwise no teaching work favoring Los Angeles."

Mr. Gates please forward to President

Mrs. Harris P. Wilkinson telegraphs Mr. Gates as follows:

"Mr. Harris P. Wilkinson telegraphs Mr. Gates as follows:"

"I am pleased to understand that you will be able to provide a suitable house for my family."

"The matter of the teaching position in Los Angeles is still under consideration."

"Let me know as soon as you have made a decision."
COPY.

26 Broadway
New York.

May 1st., 1894.

Mr. Charles L. Hutchinson,
Treasurer, University of Chicago,

Chicago, Ills.

My dear Sir:—

I enclose herein Mr. Rockefeller's check to your order for $30,000, the same being in payment of the sixteenth installment of 5% on his pledge of $600,000. made May 15th., 1889 to the American Baptist Education Society for the University of Chicago. This pledge was on condition that $400,000. was subscribed by others and these payments were to be made by Mr. Rockefeller 5% each ninety days, provided 5% was collected from subscribers to the $400,000.

The last notification Mr. Rockefeller had was from Mr. Gates as Corresponding Secretary of the Education Society, dated June 8th, 1891, reporting the collection up to and including the fifteenth installment.

According to a strict interpretation of the pledge, the enclosed check should not be sent but I assume that as much or more than is required has been paid in, but will you kindly have
Dear Mr. Charter & Lord Breaker,

I understand that the Architectural League of Chicago has been working on the development of the Chicago Cultural Center and the American Academy of Religion. I am writing to express my interest in supporting the project and I would like to consider contributing to its development.

Enclosed is a check for $5,000 towards the architectural costs. If you require additional funds, please let me know and I will be happy to contribute further.

Thank you for your consideration.

Sincerely,

[Signature]
Dr. Goodspeed write Mr. Rockefeller a letter stating how much has been paid in by subscribers to the $400,000. Fund, and has Mr. Field's pledge of $125,000. been paid. In other words, Mr. Rockefeller wants a letter certifying that the condition he imposed has been complied with.

Yours very truly,

(Signed) George D. Rogers.
Dr. Goodspeed wrote Mr. Rockefeller a letter stating you would like

been paid in 2 payments of $25,000. Turn, and here Mr.

pledge a pledge of $50,000. been paid. An offer made, Mr. Rockefeller

stated wanting a letter certifying that the donation is indeed

have been accomplished.

Yours very truly,

(Signed) George P. Rogers

Pres. R. A. Rockefeller
Forest Hill,  
Cleveland, Ohio.

June 21st, 1894.

My dear Dr. Harper,

I thank you for your kind invitation to be present at the convocation July first, as Mr. Rockefeller has already written you I have engagements in the end of June and early July which will prevent.

Please accept my regards and best wishes for the success of the convocation.

Some time I shall not be so overwhelmed with other affairs and will hope to do

myself the pleasure of visiting the University.

I congratulate you on the prospect of success in raising the money and hope that will be no failure.

Yours very truly,

Jno. D. Rockefeller.

President—William R. Harper.

Chicago, Ill.
FIRST SUMMER QUARTER

On July 1, 1894, the first Summer quarter of the University will begin. Students will be permitted to enter for either or both of the terms (six weeks each). Every department will be open with a full corps of instructors. The Summer quarter will offer every advantage that can be enjoyed in any quarter of the University year.

A special "Calendar," giving detailed information, will be mailed upon application.

THE UNIVERSITY OF CHICAGO

Founded by JOHN D. ROCKEFELLER

WILLIAM R. HARPER, President

CHICAGO July 6, 1894

Sir,

I am sending today to all our subscribers the formal and official notice of our success in completing the $500,000 subscription. Our work has been approved and accepted by Mr. Ryerson and was announced by President Harper in his Convocation Address as successful.

We secured during the last week something over $5,000, more than Mr. Ryerson anticipated from us.

I cannot express to you how much the Trustees appreciate your kindness and generosity in this matter.

Very truly yours,

F. W. Goodrich
Secretary
The University of Chicago

[Signature]

Chicago, July 15th

[Handwritten text]

[Handwritten text]

[Handwritten text]

[Handwritten text]
Forest Hill.
Cleveland, Ohio.

July 27th, 1894.

Dear Dr. Harper:

Mrs. Rockefeller and I have carefully considered your esteemed favor of the 18th instant, and regret that we cannot accept your kind invitation for October 1st. to meet the friends of Chicago University.

I shall hope I may do myself the pleasure to pay a visit to the University before very long, but at this writing, it is impossible to say when. I of course want to see it and appreciate more than I can tell you all that has been done by yourself and valued associates for the establishment and rebuilding. I am always filled with anxiety for its success and believe me, my failure to visit it lately is not from any lack of interest or appreciation.

When I do come, it will be my preference to drop in on you, without notice and, go about quietly in my own way. I believe you will understand and appreciate my feelings.

Very truly yours,

Jno. D. Rockefeller.
December 24th, 1894.

To The Trustees of the
University of Chicago,
T. W. Goodspeed, Sec'y.

Gentlemen:-

I will contribute to the University of Chicago for the current expenses of the fiscal year beginning July 1st, 1895, one hundred and seventy five thousand dollars ($175,000), or so much thereof as may be required for the same, payable in four equal quarterly installments, beginning July 1st, 1895.

Sincerely yours,

John D. Rockefeller.
January 9th, 1895.

Mr. Chas. L. Hutchinson, Treasurer,
University of Chicago, Chicago, Ill.

Dear Sir:

Referring to the letter of Mr. Martin A Ryerson to Mr. F. T. Gates, of September 11th, 1894, stating that the University desired to sell 100W Northern Pacific Consolidated 5's at 32-33.

Acting under those instructions, I sold as advised you 37W bonds. As the present quotation is about 27, and we have not been able to sell on your order since September 14th, I suggest that this order be cancelled and if later you desire to sell put in a new order. Kindly advise me.

Yours very truly,

[Signature]
George J. Rogers
January 8th, 1938

Mr. O. M. Huffman, Treasurer
University of Chicago, Chicago, Ill.

Dear Sir:

Reference to the letter of Mr. Martin A. Reardon to Mr...

T. O. Galen, September 1937, stating that the University

seeks to sell 100 Northern Pacific Connecting R. R. of 38-58.

Acting under these instructions, I have asked you and

parolee for the possession of your certificate, and we have not

made the present disposition to your request, and I suggest that

you take it up and see if later you have the opportunity to sell

it.

You are very kind.

Yours very truly,

[Signature]

[Signature]
WHEREAS, Mr. John D. Rockefeller on December 13th, 1893, in giving to this University One Thousand first mortgage bonds of the Chicago & Northern Pacific Railroad Company, of the par value of One Thousand Dollars each, in fulfillment of his pledge of December 23, 1892, promised the University (The Railroad Company having gone into the hands of receivers since the date of his pledge) that so long as the Railroad Company should fail to pay the interest coupons attached to the said bonds at maturity, he would, at the request of the University, purchase as the same fell due, at their face value, the interest coupons attached to the bonds; and

WHEREAS, Mr. Rockefeller now tenders to the University a further pledge in the words and figures following, to wit:


To the W Trustees of the University of Chicago,

T.W. Goodspeed, D.D. Sec'y.

Gentlemen:--

*I will contribute to the University of Chicago, One Million Dollars, for endowment, payable January 1st, 1896, in cash, or, at my option, in approved interest bearing securities at their fair market value.

I will contribute in addition, Two Million Dollars, for endowment or otherwise as I may designate, payable in cash, or, at my option in approved interest bearing securities at their fair market value, but only in amounts equal to the contributions of others in cash or its equivalent not hitherto promised, as the same shall be received by the University. This pledge shall be void as to any portion of the sum herein promised, which shall prove not to be payable on the above terms, on or before January
WHEREAS, John P. Rockefeller, a Resident of New York, on December 16th, 1889, in writing to the University and Thoroughfare Company, of the

purchaser of the烦恼's, or Northern Pacific Railroad Company, at the

purchase of December 28, 1889, promising the University (the Railroad

Company) that, as long as the Railroad Company shall fail to

pay the interest and have not been paid in the bonds at maturity,

pay the interest and have not been paid in the bonds at maturity,

I will contribute to the University (the Railroad

Company) the sum of $2,000,000, to be paid in the manner hereinafter specified.

To the Trustees of the University of Chicago,


Respectfully,

I will contribute to the University (the Railroad

Company) the sum of $2,000,000, to be paid in the manner hereinafter specified.

I will contribute to the University (the Railroad

Company) the sum of $2,000,000, to be paid in the manner hereinafter specified.

I will contribute to the University (the Railroad

Company) the sum of $2,000,000, to be paid in the manner hereinafter specified.

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Company) the sum of $2,000,000, to be paid in the manner hereinafter specified.

I will contribute to the University (the Railroad

Company) the sum of $2,000,000, to be paid in the manner hereinafter specified.

I will contribute to the University (the Railroad

Company) the sum of $2,000,000, to be paid in the manner hereinafter specified.
Yours very truly,

(Signed) John D. Rockefeller.

and the said pledge is so tendered upon the express condition that the University will now relieve him from obligation to purchase or redeem the said coupons maturing on and after January 1, A.D. 1900; and

WHEREAS, the Board of Trustees of the University deems it probable that the Chicago & Northern Pacific Railroad Company will not remain in default upon its interest coupons longer than January 1, 1900, and the University desires to obtain the said pledge above quoted, upon the condition just mentioned,

NOW, THEREFORE RESOLVED, That the University of Chicago accepts the said pledge dated October 30, 1895, upon the conditions above mentioned, and in consideration thereof and pursuant thereto hereby releases the said John D. Rockefeller, his heirs, executors and administrators forever from all obligation, however arising, to purchase or redeem said interest coupons upon bonds of the Chicago & Northern Pacific Railroad Company maturing on or after January 1, A.D. 1900.
You's very truly,

Strick (John D. Rockefeller)

and the said pledge is so conditioned upon the express condition that
the University will now relieve him from application to purchase of
the said companies accruing on and after January 1, A.D. 1900

and

WHEREAS, the Board of Trustees of the University

agree to the principle that the Chicago & Northwestern Pacific Railway

Company will not remain in effect upon the Interlake companies

longer than January 1, 1900, and the University agree to accept

the said pledge above detailed upon the condition hereinafter

now, therefore resolved, That the University of

Chicago accepts the said pledge dated October 30, 1900, upon the

conditions above mentioned, and in consideration thereof and

pursuant thereto hereby releases the said John D. Rockefeller, its

executors, executors and administrators forever from all application

hereof, subject to purchase of the Chicago & Northwestern Pacific Railway Company焊并

on or after January 1, A.D. 1900.
Dear Dr. Harper:

I have your esteemed favor of the 5th instant, inviting Mrs. Rockefeller and myself, to be present at the April Convocation of the University.

We are looking forward with pleasure to a visit at some future time, just when I cannot now see, but it will be impossible for us to be there on the first of April.

As perhaps I stated in a former letter, you must not regard our failure thus far to visit the University, as arising from any lack of interest or sympathy in the work.

Yours very truly,

John D. Rockefeller

Prent. Wm. R. Harper,
Chicago, Ills.
Mr. Charles L. Hutchinson,
Treasurer of the University of Chicago,
Chicago, Illinois.

My dear sir:—

Mr. Gates has read me the telegram about the remittance due July 1st from Mr. Rockefeller. This pledge reads one fourth of $175,000 "or so much thereof as may be required," and I therefore delayed sending this remittance for the reason that I did not know whether the full amount should be sent, or less, and was expecting each day a letter advising me the amount required.

I would suggest hereafter you kindly advise me ten days before the expiration of the time just what amount is required for the quarter.

I assume the whole amount —$43,750.00— is required for this quarter and therefore I enclose herein Mr. Rockefeller's check to the order of the University of Chicago for that amount, being the first quarterly payment due July 1st on his pledge made Dec. 24th, 1894, for $175,000.00

Yours very truly,

George L. Rogers.
Mr. Chancellor:

We are glad to report that the Pledge Fund for the University of Chicago has received as of July 1st, $50,000 from Mr. Rockefeller. This pledge reflects one of the largest single gifts ever received by the University and we are confident that in the coming year we will be able to raise an additional $50,000 and thereby enable the University to meet the needs for the fiscal year which it has not been able to meet in previous years. We hope that you will do all in your power to secure the necessary funds from other sources.

I enclose herewith a letter of appreciation from the University for the sum of $25,000, which was received on June 30th.

I am certain that you agree with me in the opinion that there is no more important work being done today than the work of the University of Chicago.

Sincerely,

[Signature]
Sept. 12th, 1895.

My dear Mr. Rockefeller:

Your kind note of Sept. 9th with the enclosure from Louisville has been received. I have read it with much interest. I cannot quite understand the meaning of her word "misapprehension". There is surely the clearest apprehension on the part of all of us on the attitude of the Louisville brother, but that is neither here nor there. She has evidently appreciated your gift and she is a most worthy woman.

I allowed Mrs. Harper to write our letter of thanks to Mrs. Rockefeller and yourself for the beautiful visit which, through your kindness, we were permitted to make. I cannot, however, lose this opportunity to say for myself that it was the most pleasant week I have spent in years. I was uplifted as well as rested. To breathe the atmosphere of your family for a week is indeed a privilege, and one which no one can appreciate more than myself.

I remain

Yours sincerely,

N.B. At my request Mr. Rust has sent you a copy of his letter to Mr. Frank Rockefeller. Since then a telegram has come asking that $25,000 be added to the $50,000. Our gentlemen do not
My dear Mr. Rockefeller:

Your mildest & respectful,

I have read with the utmost interest your note & found myself unable to resist the temptation to reply. I cannot but express my deep appreciation of your kindness in sending me a letter of thanks for the beautiful art work which you have been kind enough to present me. It was a privilege and an honor for me to have an opportunity to see such fine work.

I remain

Yours sincerely,

[Signature]

* * *

Mr. E. A. H. Rockwell Mr. Rockwell's letter of recommendation of Mr. E. A. H. Rockwell. Since then, a letter has come from the artist to the effect that he is not prepared to take the $25,000.00 offered.
October 30th., 1895.

To the Trustees

of the University of Chicago,

T. W. Goodspeed, D. D., Secretary.

Gentlemen:

I will contribute to the University of Chicago,
One Million Dollars, for endowment, payable January 1st.,
1896, in cash, or, at my option, in approved interest bearing
securities at their fair market value.

I will contribute in addition, Two Million Dollars,
for endowment or otherwise as I may designate, payable in
cash, or, at my option in approved interest bearing securities
at their fair market value, but only in amounts equal to the
contributions of others in cash or its equivalent, not hitherto promised, as the same shall be received by the University.
This pledge shall be void as to any portion of the sum herein
promised, which shall prove not to be payable on the above
terms, on or before January 1st., 1900.

Yours very truly,

John D. Rockefeller
J. D. Rockefeller's contribution of $3,000,000

(Letter dated Oct. 30, 1895)

Confidential

I will contribute to the University of Chicago

$1 million dollars for endowment, payable January 1st

1896, in equal parts, at the option in the discretion of the University;

securities of first rank market value.

In addition to the million dollars, I will contribute

for supplantation of my gold notes or checks, payable to

the University, one-half the face amount of the notes or checks,

fully guaranteed by me, and unpledged and subject to the same

continuance of interest in case of death or disability, or failure

of major banks to advance funds to prevent defaults, etc. This

amount will be added to the endowment of the University.

The above shall be in addition to all other contributions of the same.

Yours truly,

J. D. Rockefeller

October 20th, 1895.
Nov. 12th, 1895.

Mr. John D. Rockefeller,
26 Broadway, New York.

I write you these lines to ask your co-operation in the proposition before the Board of the University to make an advance payment of $100,000, which you have promised contributively upon the authority of the Board. I write you these lines to ask your co-operation in the proposition to make an advance payment of $1,000,000, provided this sum will not be required by the University in accordance with your proposition of this time.

My dear Sir:—

While Mr. Gates was with us and after his departure, we have made a very careful estimate of the expenses of the University for the year beginning July 1st, 1896. We find, as by the statement of estimated receipts herewith inclosed, that there will be an excess of receipts from permanent endowments for the year beginning July 1st, 1896, over that of the year beginning July 1st, 1895, to the amount of $22,483.04. The details of this are to be found in the statement above referred to. If we add to this the income which will in all probability be derived from the million dollars which you have very kindly promised us Jan. 1st next, there will be an increase of $72,483.04.

During the present year you are contributing toward the current expenses of the University the sum of $175,000. There is, therefore, a difference between the increase of income from permanent funds and the contribution which you have been making of over $100,000. This sum will be required to carry on the work as it stands to-day without any increase in any department except that which would be allowed by the slight
increase in tuition fees. We were informed by Mr. Gates that you would consider a proposition to make an advance payment upon the $2,000,000. which you have promised conditionally. Upon the authority of the Board, I write you, therefore, to beg your consideration of the proposition to make an advance payment during the year beginning July 1st, 1896, payable quarterly, of $100,000. provided this sum shall not already have been paid to the University in accordance with the terms of gift.

We ask your consideration of this proposition at this time in order that we may with safety make arrangements for the fiscal year beginning July 1st, 1896 upon the basis proposed. I think I may say that without doubt the University will have secured more than $100,000. before next July, and that consequently the provision indicated above will have been fulfilled, but it would be a source of satisfaction to our gentlemen just at present, in view of the absence of Messrs. Ayerison and Hutchinson, if we could have a favorable consideration of this proposition.

Sincerely thanking you for the great gift which you have made to us, a gift which makes possible a work of such great importance,

I remain yours very truly,

W. R. Harper
November 19th., 1895.

President W. R. Harper,
University of Chicago, Chicago, Ill.

My dear sir:—

Replying to your favor of the 12th. inst.:— I will contribute to the University of Chicago, for the current expenses of the financial year beginning July 1st, 1896, One hundred thousand dollars ($100,000.00), or so much thereof as may be required for the same, payable in four equal quarterly installments, beginning with July 1st., 1896; all sums so paid to be credited as advance payments on any sum which may thereafter become due on my conditional pledge of Two million dollars, dated October 30th, 1895; all sums on the other hand which may be paid on the said conditional pledge, previous to the due dates of the respective installments of the One hundred thousand dollars herein pledged, to be applied as advance payments on the same.

Yours truly,

[Signature]

John D. Rockefeller.
November 1895

President W. H. Harper,

University of Chicago, Chicago, Ill.

My dear sir:—

Enclosed are your earn of the 29th. instant.

I will continue to pay the University of Chicago for the current year, in the amount of $100,000.00, or so much more as may be required for the same purpose in your judgment, subject to reimbursement commencing with July 1st, 1896, according to the above offer of $100,000.00 for year beginning July 1, 1896 (letter dated Nov. 19, 1895).

After becoming an annual contribution, the same will be paid on the same basis as before, subject to reimbursement in the same proportion of the requisite amounts at the time due, as ordered.

Yours faithfully,

[Signature]
President W.R. Harper,

University of Chicago, Chicago, Ill.

My dear Sir:—

Replying to your favor of the 12th inst:— I will contribute to the University of Chicago, for the current expenses of the financial year beginning July 1st, 1896, One hundred thousand dollars ($100,000.00), or so much thereof as may be required for the same, payable in four equal quarterly installments, beginning with July 1st, 1896; all sums so paid to be credited as advance payments on any sum which may thereafter become due on my conditional pledge of Two million dollars, dated October 30th, 1895; all sums on the other hand which may be paid on the said conditional pledge, previous to the due dates of the respective installments of the One hundred thousand dollars herein pledged, to be applied as advance payments on the same.

Yours truly,

(Signed) John D. Rockefeller.

(Copy)
Department of Geology, University of California, Berkeley

My dear Mr. [Name],

Re: Notice to vacate your office by the 15th next:

I shall comply with your request to vacate your office by the 15th next, and my address will be

Professor of Geology

University of California

Dear [Name],

I am writing in response to your notice to vacate your office by the 15th next. I understand your reasons for this decision and appreciate your notice. Please let me know if you require any assistance or have any questions.

Sincerely,

[Signature]

[Name]