CROSS REFERENCE SHEET

Name or Subject: Rockefeller John D. Sen

File No.

Regarding

Date

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Name or Subject: Harper Letters

File No.

January 16, 1894
June 16, 1894
July 26
December 10

Rush Medical College (General) #1

Sept. 26, 1902, SORT TO 4TH TO 8T

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New York NY a 22nd

President William R. Harper, U of C.

Thank you for your valued message of the 21st from the conversation the work already accomplished by the university of Chicago under your wise guidance is far beyond our most sanguine expectations. We thank all and we feel it an honor not only but a great happiness to be associated with you and the highly valued corps of assistants in every department. Best wishes of the season to each and every one in which Mrs. Rockefeller joins.

John D. Rockefeller.

512 pm
26 Broadway,
New York.

January 9th, 1901.

Dear Doctor Harper:

In making out the list of wedding announcements for my Sister, I am in doubt as to whether the following gentlemen, members of the Board of Trustees of the University, have wives. Will you kindly so indicate on the enclosed list and return it to me at your early convenience?

Very truly,

[Signature]

President W. R. Harper,
University of Chicago,
Chicago, Ills.
January 26th, 1907

Dear Doctor Kerper,

I am writing you the letter of application you asked for.

I am in receipt of the following notice:

Associate Professor of the Board of Directors of the University of Nevada.

Will you kindly let me know the conditions under which I may return to the University of Nevada?

Very truly,

[Signature]

[Postmark: January 26, 1907]
January 11th, 1901.

Mr. John D. Rockefeller, Jr.,
26 Broadway, New York City.

My dear Mr. Rockefeller:

I return herewith the list, with the wife indicated in each case. Only one man is unmarried.

I am planning to be down in New York some time within the next ten days, and shall hope to have the pleasure of seeing you.

Some of us have appreciated very keenly the sorrow which has come upon your family. Having myself been called upon to pass through this trial, more than once, I think I have a keen conception of what it signifies.

I remain,

Very truly yours,

W. R. Harper
January 12th, 1907.

Mr. John D. Rockefeller Jr.
33 Broadway, New York City.

My dear Mr. Rockefeller:

I return hereafter the first with the wire.

I arrived here in good time. Only one man to announce.

I am planning to go down to New York some time within the next few days, and shall hope to have the pleasure of seeing you.

Some of the news of my activities very recently the sorrow which has come upon your family. Having myself been affected by depression of the mind strength of those faults, more than once, I think I have a keen appreciation of what it signifies.

I remain,

Very truly yours,

W.R. Hedges
February 9, 1901.

Mr. John D. Rockefeller, Junior,
26 Broadway,
New York, New York.

My dear Mr. Rockefeller:

If you have not yet settled
on a pastor for the Fifth Avenue Church, I should like
to have you hear one more man. The man I have in
mind is Mr. E. A. Hanley. I will not say anything
about him in detail, except this: that he is one of
the finest men we have ever had with us; that he
preaches a sermon which stirs every church that hears
him; that he is a man of large physique, of strong
character, and that he is going to be one of the
strongest men in the denomination. It would be
well to have him preach for you at least one Sunday.
He is with us here at the University.

Yours very truly,

W. R. Harper
To Mr. Rockefeller Foundation
New York, New York

My dear Mr. Rockefeller:

If you have not yet received this letter, I am afraid that I may have been too busy with the work of the Division of Research during the past months to write to you. I am writing to inform you that I have decided to resign from the position of Director of the Division of Research, effective July 1st.

I have been engaged in research for the past five years, and I believe that I have made significant contributions to the advancement of scientific knowledge. However, I feel that it is time for me to move on to new challenges.

I am confident that the Division of Research will continue to be successful under the leadership of Dr. Smith, who has been appointed as the new Director. Dr. Smith has a strong background in research and has been instrumental in the development of several important projects.

I would like to express my gratitude to you and the Rockefeller Foundation for the support and encouragement you have provided me over the years. Your generosity has been a great inspiration to me.

Sincerely,

W. R. Nelson
February 18th, 1901.

My dear Mr. McLeish:

I beg to acknowledge the receipt of your letter of February 15th enclosing a letter to yourself from Dr. Goodspeed. Mr. Gates and I, as Trustees of the University, hereby sanction the action taken by the Board in appropriating from the Contingent Fund the sum of $400., for the purpose of purchasing books on Commercial Geography, etc.

Very truly,

[Signature]

Mr. Andrew McLeish,
Care Carson, Pirie, Scott & Co.
Chicago, Illinois.
Mr. 

Andrew McLellan

Mr. 

Carle Carlson, Pinto, Scott & Co.

Chicago, Illinois

Very truly,

(Signed)

[Handwritten signature]
February 19th, 1901

Mr. John D. Rockefeller, Jr.,
26 Broadway, New York City.

My dear Mr. Rockefeller:

May I inquire whether any decision has been reached in reference to the disposition of that portion of the Standard Oil exhibit at the Paris Exposition which, it was suggested, might be used to advantage in the University of Chicago? I refer particularly to the representation made of the distribution of oil-wells.

I remain

Very truly yours,

W. R. Harper
MR. John D. Rockefeller, Jr.

26 Florence, New York City

Mr. dear Mr. Rockefeller:

May I trouble you with a request to please send a report in reference to the disposition of the first portion of the Standard Oil exhibit at the Panama-Pacific Exposition which was suggested might be need to advantage in the University of Chicago? I later particularly to the reference made of the great

triangular of city-muse.

I remain

Very truly yours,

W.F. Halsey
February 25th, 1901.

Dear Doctor Harper:

Can you tell me about a man by the name of R.R. Davidson, who is taking the last of a three-year post-graduate course at the University, having previously gone through the Seminary? He teaches a primary class of about 60 children in the Hyde Park Church. You can doubtless place him by that.

In connection with the Settlement House which our Church is establishing on the West Side of the city, we are now looking for a man to have charge of the religious work which will be conducted in an adjacent building. It is the thought of the committee that this work should be Christian but non-sectarian, in order that it may not antagonize the sects in the neighborhood, and we are trying to find a man who is properly fitted to take up this problem. Mr. Davidson has been recommended by Dr. Henderson and we have had letters from others about him. He has come to New York at our request and has seen our committee. We want a man who can preach, and preach acceptably to the poor people; who would make a satisfactory pastor, being sympathetic and warm-hearted; who would have a large amount of tact, which is so neces-
Dear Doctor Herber:

Can you tell me about a member of the team of laymen

who is taking the lead of a three-year post-graduate course at

the University of Presbyterian Church in the Settlement?

He teaches a primary course of about 50 students in the Hope Park

Church. You can confidently place him in that position.

In connection with the Settlement Home where our children

are established on the west side of the city, we are now looking

for a man to have charge of the religious work which will be

conducted in an efficient manner.

It is a position of the

committee that this work should be conducted by non-sectarian

ministers who form a part of the staff of the Settlement.

In order that it may not antagonize the sects in the neighborhood,

I am trying to find a man who is properly fitted to take up

this position. Mr. Davidson has been recommended by Dr. Herber.

He has come

The other day we have heard from others about him. He has some

to New York at our request and has seen our committee. We want

a man who can preach — and preach especially to the poor people;

who would make a satisfactory pastor, patient, sympathetic, and warm—

especially who would have a real sense of text, which to so neces-

sary.
sary in order to win the confidence and friendship of these people; who would have sufficient breadth of view to be in sympathy with a non-sectarian Church; and who at the same time would work in harmony with the committee and the head settlement worker, since it is our desire that the two branches of work be operated in harmony. Would Davidson, in your opinion, be competent to fill such a position?

Very truly,

[Signature]

President W.R. Harper,
Chicago, Illinois.
very in order to win the confidence and support of these people; who would have sufficient interest in the view to be in sympathy with a non-secretary Group and who at the same time would work in harmony with the committee and the field settlement workers whose work as our agents, in the two operations, to operate in harmony.

Wishing Davidson, in your opinion, to continue as such a position.

very truly,

[Signature]

President W.R. Herber

Chicago, Illinose
Dear Doctor Harper:

Your letter of February 9th suggesting the name of Dr. Hanley as a possible candidate of the Fifth Avenue Baptist Church is received. I much appreciate your keeping our need in mind. The probabilities are that within the next few weeks our Church will unite on a certain gentleman in its long search for a pastor. I have taken pleasure in mentioning Mr. Hanley to our Cleveland Church who are still looking for a pastor.

Your letter of February 18th regarding the Standard Oil Exhibit at the Paris Exposition, I have just received. This matter I have previously taken up with some of our people who have it in hand. I will refer to it again.

Very truly,

John D. Rockefeller

President W.R. Harper,
University of Chicago,
Chicago, Illinois.
Dear Doctor Herber:

Your letter of February 6th regarding the name of Dr. Helen as a possible candidate for the Witch Homeopathic Clinic has been received. I much appreciate your keeping our need in mind.

The proposition is one that within the next few weeks our County will unite as a committee to consider in the long session for a Board.

I have taken pleasure in mentioning Mr. Helen to our Committee.

You will find the salary for a position of President of Repub. 1870 regarding the Standard of this.

The letter of request I have just received.

I will refer to it soon.

Very truly,

[Signature]

President W.R. Herber,
Univ. of Chicago,
Chicago, Illinois
March 5, 1901.

Mr. John D. Rockefeller, Jr.
26 Broadway, New York City.

My Dear Mr. Rockefeller:

Mr. R. B. Davidson is a young man of very great ability. I know him intimately. He has been one of my own students and has been a teacher in my own Sunday School, the Hyde Park School, for some time.

I know him more intimately than I do most of the students and am therefore, speaking from a personal acknowledge. Mr. Davidson has many, if not most of the qualities which are needed for the work you propose. He has had a good bit of experience in being Secretary of the Christian Association of the University of Michigan for an entire year. He is a broad man and would be entirely capable of adjusting himself to the different sects in the neighborhood.

I do not know that he would be a strong preacher as I have never heard him preach. I am sure that he would win his way among the people, as he is exceedingly sympathetic and warm-hearted. No man on the
College grounds is more popular than Davidson or as he is called for short "Davy". I am inclined to think in answering your question which presents a high ideal that Davidson would fill the demand as well as any man in my acquaintance. I remain,

Very truly yours,

W. R. Harper
Goffin's response to more popular firm division on en.

I am thinking to

talk in some time your direction which pleasing a

think I shall sing your words with pleasure a

after that the division would fill the coming as well

as with men in my consideration. I remain

Very truly yours,

W.R. Heber
RECEIVED at Cor. Jackson St. and Pacific Ave., Chicago.

W. 2268. NY. SD. XW. FX. 50.DH.

New York, 11th, Mch, 1901.

William R. Harper,

University of Chicago, Chicago, Ill.

Can you give or secure close information regarding personal character, reliability, trustworthiness and discretion of Rev. R. P. Johnston, Missouri, 4425 Washington Boulevard, St. Louis. Should we call him here. Would he in any way take advantage of my relation to Church. Desire information this week if possible.

John D. Rockefeller.

243 Pm.
3/12

John D. Rockefeller
26 Broadway N.Y.

President Harper absent till Thursday. Telegram held for his examination.

Francis W. Shepardson,
President's Secretary
26 Broadway
New York

"March 12 1901

Dear Mr. McLeish:

I beg to acknowledge the receipt of your favor of March 6th with enclosures.

With reference to the new press building and the heat, light and power plant buildings, you are right in assuming that it will be agreeable to my Father to have the $200,000 designated in his pledge of December 6th for the completion of the whole plant, devoted to this general purpose, although your committee's further study of the question has involved some variation in its apportionment.

As regards the $30,000 in addition necessary to complete this entire plan, as adopted by the Committee on Buildings and Grounds, and your inquiry as to whether it will be agreeable to my Father to have $30,000 of the income from the $1,000,000 Endowment Fund given by him in December last used for this purpose, I would say, yes, unless there is a sufficient balance on his former pledge of $2,000,000 still undesignated which could be used for this purpose.

Referring to the letter to yourself from Dr. Goodspeed, under date of March 8th, regarding the furnishing of Packer Hall estimated to cost about $2,400, I would suggest that so much of this money as may not be obtained from the rent of the rooms for the Spring Quarter be also taken from the undesignated balance of the $2,000,000 gift. It seems to Dr. Gates and me, as Trustees, that the furnishing of any building is not a charge which ought properly to be made against the contingent fund.

Very truly,

(Signed) John D. Rockefeller, Jr.

Mr. Andrew McLeish
Vice-President, Board of Trustees
University of Chicago, Illinois
Dear Mr. New York,

I am pleased to announce the receipt of your letter of

May 10th,

regarding the promotion of our project. The

announcement of the 6,000,000,000 dollar loan from the

International Bank of Commerce and Industry has been

approved, and I am happy to report that it will be

contributed to the development of our company in the

amount of 6,000,000,000 dollars. This loan will be

used to acquire the necessary machinery and equipment

for the expansion of our business. I am confident that

this loan will enable us to meet the challenges of the

future and continue to grow.

Sincerely yours,

[Signature]
Dear Mr. McLeish:

I beg to acknowledge the receipt of your favor of March 8th, with enclosures.

With reference to the new press building, and the heat, light and power plant buildings, you are right in assuming that it will be agreeable to my Father to have the $200,000 designated in his pledge of December 6th for the completion of the whole plant, devoted to this general purpose, although your committee's further study of the question has involved some variation in its apportionment.

As regards the $30,000 in addition necessary to complete this entire plan, as adopted by the Committee on Buildings and Grounds, and your inquiry as to whether it will be agreeable to my Father to have $30,000 of the income from the $1,000,000 Endowment Fund given by him in December last used for this purpose, I would say, yes, unless there is a sufficient balance on his former pledge of $2,000,000 still undesignated which could be used for this purpose.

Referring to the letter to yourself from Dr. Goodspeed, under date of March 8th, regarding the furnishing of Foster Hall,
July 15, 1921

Dear Mr. McElroy:

I regret to acknowledge the receipt of your letter of March 8th, with enclosures.

With reference to the new power plant building, you are, I trust, in accord with the fact that it will be premature for me to express my opinion of the project until the committee has further study of the situation and reaches some conclusion in the appointment.

As regards the $80,000 in addition necessary to complete the entire plan, as suggested by the committee on buildings and grounds, my reply is now in your hands as to whether it will be premature to make further to have $80,000 of the income from the $1,000,000 bond,

I would say, 'yea,' unless there is an essential difference on the score of pledge at $800,000 with permission, which company can or need for this purpose.

Referring to the letter of your recent from Dr. Goodspeed,

under date of March 8th, regarding the furnishing of a letter of
March 12, 1901

estimated to cost about $2,400., I would suggest that so much
of this money as may not be obtained from the rent of the rooms
for the Spring quarter, be also taken from the undesignated
balance of the $2,000,000 gift. It seems to Mr. Gates
and me, as Trustees, that the furnishing of any building is not
a charge which ought properly to be made against the contingent
fund.

Very truly,

[Signature]

Mr. Andrew McLeish,
Vice-President, Board of Trustees,
University of Chicago, Illinois.
estimates of cost from $2,500,000 to $3,000,000. I would suggest that we
not be required to meet the rent of the rooms
for the spring quarter for a sum small from the standpoint
of the sale of the $5,000,000 gift. It seems to me, as a
measure that the liquidation of any financial need is not
our purpose, which might properly be made during the period
towards which, I am sure, you are especially interested.

Very truly yours,

[Signature]

Mr. Andrew McLeish,
Vice-President, Board of Trustees,
University of Chicago, Ill.
THE WESTERN UNION TELEGRAPH COMPANY.
INCORPORATED
21,000 OFFICES IN AMERICA. CABLE SERVICE TO ALL THE WORLD.

This Company TRANSMITS and DELIVERS messages only on conditions limiting its liability, which have been assented to by the sender of the following message. Errors can be guarded against only by repeating a message back to the sending station for comparison, and the Company will not hold itself liable for errors or delays in transmission or delivery of Unrepeated Messages, beyond the amount of tolls paid thereon, nor in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

This is an UNREPEATED MESSAGE, and is delivered by request of the sender, under the conditions named above.

THOS. T. ECKERT, President and General Manager.

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NUMBER | SENT BY | REC'D BY | CHECK
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RECEIVED at

Dated

To

New York

William A. Rockefeller

University of Chicago

Telegram received would doctor A. K. Parker trustee of the University possibly know about Johnson.
The following message subject to the terms on back hereof, which are hereby agreed to:

To

John D. Rockefeller,

26 Broadway, New York City.

Know nothing and can find out nothing definite concerning Rev. R. P. Johnston. Nobody here knows him.

William R. Harper

Charge.

March 14th, 1901.
ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for comparison. For this, one-half the regular rate is charged in addition. It is agreed between the sender of the following message and this Company, that said Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery of any UNREPEATED message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery of any REPEATED message, beyond fifty times the sum received for sending the same, unless specially insured, nor in any case for delays arising from unavoidable interruption in the working of its lines, or for errors in cipher or obscure messages. And this Company is hereby made the agent of the sender, without liability, to forward any message over the lines of any other Company when necessary to reach its destination.

Correctness in the transmission of a message to any point on the lines of this Company can be INSURED by contract in writing, stating agreed amount of risk, and payment of premium thereon, at the following rates, in addition to the usual charge for repeated messages, viz, one per cent. for any distance not exceeding 1,000 miles, and two per cent. for any greater distance. No employee of the Company is authorized to vary the foregoing.

No responsibility regarding messages attaches to this Company until the same are presented and accepted at one of its transmitting offices; and if a message is sent to such office by one of the Company's messengers, he acts for that purpose as the agent of the sender.

Messages will be delivered free within the established free delivery limits of the terminal office. For delivery at a greater distance, a special charge will be made to cover the cost of such delivery.

The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

THOS. T. ECKERT, President and General Manager.
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

To Mr. John D. Rockefeller, Jr.,

26 Broadway, New York City.

Dr. Parker informs me he has no knowledge whatever of Dr. Johnston of St. Louis.

William R. Harper

(D)

Charge.

March 16th, 1901.

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READ THE NOTICE AND AGREEMENT ON BACK.
ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for comparison. For this, one-half the regular rate is charged in addition. It is agreed between the sender of the following message and this Company, that said Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery of any UNREPEATED message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery of any REPEATED message, beyond fifty times the sum received for sending the same, unless specially insured, nor in any case for delays arising from unavoidable interruption in the working of its lines, or for errors in cipher or obscure messages. And this Company is hereby made the agent of the sender, without liability, to forward any message over the lines of any other Company when necessary to reach its destination.

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The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

THOS. T. ECKERT, President and General Manager.
March 26, 1901.

Mr. John D. Rockefeller, Jr.

26 Broadway, New York City.

My Dear Mr. Rockefeller:

I am to be in New York City April seventh to remain until the eleventh or twelfth in attendance upon certain meetings and in finishing certain work. During the week I am to go to Washington City.

I am hoping that some day, during this week, I may have an opportunity of spending an evening with you in which I may talk very freely concerning several important problems.

My headquarters will be the University Club of which by the kindness of certain University friends in New York City, I have become a member.

Very truly yours,

W. R. Harper
Mr. John D. Rockefeller, Jr.
50 Broadwy, New York City

Mr. Dear Mr. Rockefeller:

I am to go to New York City this week to remain with the President of the University and to attend meetings of the University Council. During the week I am to go to Washington City.

I am hoping that some day during this week I may have an opportunity of expressing to you in person my very strong personal regard for you in which I have felt very freely compelling reasons.

My reason for sending you this urgent telegram is to the University of Chicago.

With the kindess of corporation

In New York City I have become a member.

Very truly yours,

W.R. Harper
26 Broadway,
New York.

April 10th, 1901.

Dear Mr. McLeish:

Your favor of April 6th, enclosing a copy of the minutes of the special meeting of the Board of Trustees of the University of Chicago on April 6th, 1901, is received.

Upon the assurance of the Trustees that the taking over to the University of the work of the first and second year of Rush Medical College can be so conducted as to make the tuition fees, thereafter to be paid in full to the University of Chicago by the students taken over, offset the added cost of instructing this increased number of students so that no deficit will be incurred by reason of this change, Mr. Gates and I, as Trustees, are in favor of consenting to the request of the Board of Trustees of the Rush Medical College as recommended by the Trustees of the University of Chicago.

In view of the fact that, as represented in the minutes of the meeting of the Trustees of the University, $50,000, will be required in order to make this step possible and to provide necessary laboratory equipment, books, etc., my Father hereby designates $50,000 from the unpaid balance of his pledge of $2,000,000 made under date of October 30th, 1895, to be so applied.

We note the following clause in the recommendation made to the Board by the Committee on Instruction and Equipment:
April 10th, 1907.

Dear Mr. Maloney:

Your favor of April 6th, enclosing a copy of the minutes of the special meeting of the Board of Trustees of the University of Chicago, on April 6th, 1907, is received.

Now the assurance of the Trustees that the taking over to the University of the work of the first and second year of Knox College can be so conducted as to make the transition from the two year to the four year course of instruction possible, without any necessity for the Trustees or the faculty to make any drastic reductions in the number of students or in the professional equipment, will be looked upon as an indication of the fact that the University of Chicago is fully determined to carry out their recommendations for the development of the Knox College as a part of the University.

In view of the fact that the present budget of $60,000.00 will be reduced, in order to meet the expenses of the University, the Trustees propose to make the necessary appropriation from the funds set aside for the maintenance of the physical plant, salaries, etc., to provide the necessary endowment for the year ending June 30th, 1907.

We note the following change in the recommendation made to the Board of Trustees:

[Text continues on following page]
It being understood that in accordance with the laws of the State they, (the two classes of Rush Medical College who shall become students of the University) shall remain enrolled as students of Rush Medical College also.

With reference to this point, I learn from Doctor Harper that this is to comply with a technical requirement of the State, which makes necessary a four-year course before a medical student shall receive a certificate enabling him to practice medicine. Dr. Harper further states that although in compliance with this law these men must be enrolled as students of Rush Medical College, they are also enrolled as students of the University. It seems to us that this law is a purely technical one and that it not only ought to be changed but very probably can be changed, thereby giving to the University the full credit due it for doing the first two years of this medical work.

In designating this $50,000 to be expended as above indicated, my father hopes that an effort can be made to change this legislation and that whenever the change shall have been brought about the students above referred to shall no longer be registered as students of Rush Medical School but as students of the University alone.

Very truly,

[Signature]

Mr. Andrew McLeish,
Vice-President, Board of Trustees,
University of Chicago, Chicago, Illinois.
If a student at any time desires to withdraw from the University, the Dean of the College shall be notified in writing.

For the purpose of promoting general welfare, it is hereby declared that the provisions of this statute shall be obeyed in all cases.
April 25th, 1901.

Mr. John D. Rockefeller, Jr.,

26 Broadway, New York City.

My dear Mr. Rockefeller:

I wish to express my personal appreciation of the kindness of your Father and yourself in the matter of the gift to the church, and also in the decision given in reference to the medical work. I assure you that I am very grateful that you could see your way to take these steps. I believe that the action on the medical matter is a most important one. We are making the necessary adjustments to enable us to keep close track of the expenditures involved and the corresponding receipts.

I trust that you have had a very pleasant trip south and that much new light has come to you on the matter of the education of the negroes.

Please give my regard to your Father and Mother, and believe me to be

Yours very sincerely,

W. R. Harper
Mr. John D. Rockefeller, Jr.

666 Madison Ave.
New York City

Mr. dear Mr. Rockefeller:

I wish to express my appreciation of the kindness of your letter and your

interest in the matter of the gift to the Museum and

also to the suggestion given in reference to the new

count. I assume you have not yet written to me.

I trust you can see your way to take these steps.

believing that the matter on the museum matter to a

more important one. We are making the necessary

arrangements to enable us to keep close track of the

experience we have had and the contributions received.

I trust that you have had a very pleasant

trip north and that much new light has come to you

on the matter of the suggestion of the new
count. Please give my regards to your father and

mother, and believe me to be

Yours very sincerely,

W.R. Harper
26 Broadway,
New York.

May 13th, 1901.

Dear Doctor Harper:

I have today spoken to one of the members of the Executive Committee of the Standard Oil Company with reference to your request that the Company's exhibit from the Paris Exposition come into the possession of the University of Chicago. This gentleman tells me that the exhibit is now being used at the Buffalo Exposition but that at the close of the Exposition there he personally would be glad to have the exhibit go to the University of Chicago and will take pleasure in keeping the matter in mind with a view to such a final disposition of it.

Very truly,

[Signature]

President W.R. Harper,
University of Chicago,
Chicago, Illinois.
Dear Doctor Heffler:

I have taken pleasure to one of the members of the Executive Committee of the University of Chicago to take this opportunity to express my appreciation for the assistance you have given in the preparation of the exhibit for the pursuit of the Flame Exhibition. The management has been most kind to the exhibit at the University of Chicago and will take pleasure in having the matter in mind with a view to such a liberal disposition of the.

Very truly,

[Signature]

President M.R. Johnson
University of Chicago
Chicago, Illinois
Chicago, May 21st, 1901

Pres. W. R. Harper,

University of Chicago,

Chicago, Illinois.

My Dear Doctor Harper,

Herein following I furnish you transcript of Mr. Rockefeller's letter of acceptance—

"May 13th, 1901

My Dear Mr. McLeish,

We thank you, and through you the Board of the University Trustees, for the kind invitation to attend the Decennial Exercises of the University of Chicago, from June 14th to the 18th, inclusive— and it gives us much pleasure to accept.

The memory of our enjoyment on a similar occasion five years ago when we took by the hand so many of the friends of the University, is still very delightful.

Mrs. Rockefeller joins in warm regards to Mrs. McLeish and yourself.

Very sincerely yours,

(signed) John D. Rockefeller."
Dear Mr. Kester,

I am writing to express my appreciation for the kind invitation of the University of Chicago, where I am about to enter as a student. I extend my thanks for the possession of the University, which I have always admired, and which I am now honored to attend.

I am greatly pleased to accept the invitation of the University of Chicago, and I am looking forward to the opportunity of studying there.

Please accept my best wishes.

Very truly yours,

[Signature]
Carson, Pirie, Scott & Co.
Dy Goods.
State and Washington Bds.

Chicago, May 21st, 1901

---2--- Pres. Harper

May I add here a suggestion concerning a part of the entertainment to Mr. Rockefeller? It is this— I feel sure that the dinner to be given by the Trustees to Mr. Rockefeller should be confined to the members of the Board, certain officers, and Mr. Rockefeller exclusively; and if it is desired to have him meet in a similar way others of our well known citizens, that should be a separate function. Treated as a sort of family affair it may be productive of great value to the University, as well as of satisfaction to Mr. Rockefeller, to discuss the work of the University, the hopes of the University, the work of the Board, and other similar subjects free from the knowledge of any outside parties.

I have no doubt your mind will suggest many opportunities which could be obtained from such a gathering, as I have indicated.

Yours very truly,

[Signature]
May I beg leave to suggest the following phase of the
entertainment to Mr. Rockefeller? If I may, I feel sure that
the dinner to be given by the Trustees of the
University could be continued to the members of the Board's
secretary's office and if it is desired to have
more meet in a similar way others of our best known officials
Treated as a sort of family affair it may be of great value to the Uni-
versity as well as of entertainment to Mr. Rockefeller, to
advance the work of the University by the members of the Board,
and other similar suggestions the
from the knowledge of our cause the better.

I have no doubt your mind will suggest many oportunities
for which cannot be obtained from such a entertainment as I have
in mind.

Yours very truly,

[Signature]
May 21st, 1901.

Mr. John D. Rockefeller, Jr.,
26 Broadway, New York City.

My dear Mr. Rockefeller:

I am very much obliged to you for your kindness in remembering the matter of the Standard Oil Company's exhibit at the Paris Exposition. I can assure you that we should greatly appreciate this gift from the Standard Oil Company if, after the Buffalo Exposition, they should think it wise to place it in our hands.

I am to be in New York City the latter part of this week and shall hope to have the pleasure of seeing you.

We are greatly delighted to learn from your Father that he will be with us during the decennial celebration. May we not hope that you will also come?

Very truly yours,

W. R. Harper
Mr. John D. Rockefeller Jr.
Seagram Building, New York City.

Mr. Dear Mr. Rockefeller:

I am very much obliged to you for your kindness in remembering the matter of the standing of the Company's export to the Port of New York. I can assure you that we are greatly appreciative of the efforts that the Buffalo Exportation Company have made to make the Buffalo Exportation a success.

I have to place it in our hands to carry out the plans that we have made to proceed to New York City to meet you.

I am to be in New York City to meet you.

We are grateful to have learned from your letter that we will be with us during the ge-

sistent exportation. We are not sure that you will be able to come.

Very truly yours,

W. C. North
To Mr. John D. Rockefeller, Jr.,
26 Broadway, New York City.

We await with interest decision on designation for gymnasium.
Friends here agree as to great desirability of such designation, provided it approves itself to you.

William R. Harper

(9)

 Charge.

READ THE NOTICE AND AGREEMENT ON BACK.
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THOS. T. ECKERT, President and General Manager.
RECEIVED at

Dated

To

Have not yet been able to take up gymnastics question will at earliest possible moment.

J. D. Rockefeller Jr.
June 8th, 1901.

Mr. John D. Rockefeller, Jr.,
26 Broadway, New York City.

My dear Mr. Rockefeller:

I received your telegram last Tuesday, saying that you would take up the matter of the gymnasium at the earliest moment. I am quite sure that you will pardon our interest in this matter. If it should seem wise to your Father and yourself to designate a certain portion of the two million, say seventy-five thousand, everything is in such an apaced condition that the corner-stone of the gymnasium could be laid with other corner-stones in connection with the decennial exercises. That is, this could be done if we could know Monday of Tuesday that it could be arranged. I am not sure that I mentioned this fact to you in our conversation.

Under all the circumstances, I think the opinion of the Trustees is unanimous that this would be a good thing to do. Mr. Eyerson would have written you to this effect, but he feels that
Mr. John D. Rockefeller, Jr.

32, Broadway, New York City.

My dear Mr. Rockefeller:

I received your telegram last Tuesday, saying that you would take up the matter of the enfranchisement of the colored moment. I am quite sure that you will bargain on something in that matter, if it is any where near the position to which you have referred to your telegram to me, the same as you had at the last meeting. I am not aware that any similar agreement has been made. I am sorry to hear that the Trustees are not in accordance with the views expressed in their statement to the Trustees. I am not aware that I wanted the Trustees to know my views in this matter, but I think the Trustees are unanimous. The Trustees are unanimous that the Trustees would be very glad to have the Trustees' statement read. The Trustees would be glad to have the Trustees' statement read.
in view of other suggestions which he has recently made, and which you have adopted, that perhaps he ought not to press this matter unless invited by you to do so.

I am giving you a full statement of the case. As I said in our conversation, Mr. Bartlett would be able to bring his subscription up to one hundred and fifty thousand dollars. I suppose there is no building of which we stand in greater need than the gymnasium. But I forbear.

Yours very sincerely,

W. R. Harper

N. B.:

I am very glad to know that Miss Spelman is to visit Chicago during the exercises. Everything looks very promising. The only unsettled question is that of the gymnasium.
June 8

In view of another suggestion which I have recently
made and with your grave effort, great patience be
ought not to please the matter please inviting for
you to go so

I am giving you a full statement of the

case. As I write in our conversation, Mr. Hart
left many for able to produce the suggestion up to
one hundred and fifty thousand dollars. I
hope there is no possibility of which we stand in
Greater need than the Examine me. But I received

yours with encouragement.

W.R. Huber

I am very glad to know that the Mine Department
is to writegranted among the examinations.

The only answer I have is the Eocene you

directly to credit of the Examine you
June 7th, 1901.

Dear Doctor Harper:

I have gone over the plans submitted for the new gymnasium building for the University with Mr. Houghton. My conclusions are the following:

1. That all the rooms provided in the building are probably necessary, unless perhaps the Faculty Room the need for which I do not understand, and that the size of the building cannot well be reduced.

2. That the bath accommodations seem quite inadequate in proportion to the number of lockers and the size of the gymnasium floor.

3. That the exterior of the building is far more elaborate and hence more costly than is necessary or wise. The amount of stone carving about the windows, over the doors, etc., is great and will add materially to the cost. Possibly this is necessitated by the style of architecture; if so, it seems to me that a simpler style would be not only less costly but greatly to be preferred.

This building is not on the main campus among the recitation halls, but over by the athletic field, and it seems to me that it would not be improper to have it much simpler than the others although corresponding in general idea with them. I think, therefore, that by changing the elevation and simplifying it materially the cost can be very greatly reduced and still the present size and capacity of the building be retained.
June 19th, 1907

Dear Doctor Barker:

I have gone over the plans submitted for the new Ramsbury building
for the University with Prof. Hodgson.

I find:

1. That all the rooms planned in the building are properly placed.

2. That the rooms are large enough and that the size of the building can easily be increased in proportion

3. That the proposed arrangements seem quite adequate in proportion

4. That the number of rooms and the size of the Ramsbury floor

The amount of stone remaining and

more costly than is necessary or wise

to the present.

Possibly the original cost is unequaled by the style of architecture;

It is no longer seen to be a minor matter to be only a lesser cost.

but greatly to be deprecated.

It seems to me that it would not be imprudent to have a much smaller plan

which would save the general plans, but one that the shape should be

seen to be not too crowded, nor yet too small or unimportant.

For our suggestion concerning the spacious and simplicity, it materially

the cost can be very greatly reduced and still the present size and capacity

of the building be retained.
4. That a further economy could be effected by not building the swimming pool at the present time but simply leaving the space for it.

On the basis of these plans, even if the cost were only half what it is, it would not seem wise to us to designate toward the building any portion of the money already contributed by my Father. I believe that, incorporating the suggestions above made, an elevation could be produced which would be entirely satisfactory, which would harmonize with the other buildings, which would be elegant because of the simplicity and beauty of its lines rather than because of the intricacy of its carving, for not to exceed $200,000. If you should think it wise to have such an elevation drawn and care to submit it to us when ready, we will be glad to take the matter up again, although without making any commitments.

Very truly,

John D. Rockefeller Jr.

Building materials were so high now might it not be better to let this building wait at least until fall?

President William R. Harper,
University of Chicago,
Chicago, Illinois.

P.S. I return herein Mr. Bartlett's letter of May 20th,
That a further economy can be effected by not fulfilling the

swimming pool at the present time put simply leaving the space for it.

On the basis of these figures, even if the costs were only part

what it is, it would not seem wise to use as generous towards the building

and portion of the money raised contribute to my father. I believe

that incorporating the suggestion given would, in addition to cost, make

progress more likely, resulting in satisfaction, which would probably be

on the other initiative, which would probably be at the expense of the buildings and

the beauty of the plans taken because of the importance of the carrying

four not to exceed $50,000.00. If you should think it wise to have more

an abolition grain and cute to support it to us, we can [illegible].

pick up the matter and as without writing any commentary.

Very truly,

William J. Harper
President

University of Chicago

Chicago, Illinois

P.S. I return present Mr. Barlett's letter of May 20th.
June 15th, 1901.

Mr. John D. Rockefeller, Jr.,
26 Broadway, New York City.

My dear Mr. Rockefeller:

I am in receipt of your letter of the seventh instant. In accordance with your suggestion, we will take up the matter again with the architects and see what can be done to reduce the cost of the building. With your kind permission, we will place the matter again before you. I may say that the architect has already begun to work upon the new plans. After consultation with contractors and architects here, we find no probability that the price of building material will be less within a considerable period.

I am wondering whether you would have an opportunity to consider the revision of the plans before you sail for Europe.

Very truly yours,

W. R. Harper
June 10th, 1907.

Mr. John D. Rockefeller, Jr.
165 Broadway, New York City.

Mr. dear Mr. Rockefeller:

I am in receipt of your letter

of the seventeenth instant. In accordance with your
suggestion, we will take no further action until after
the conclusion of the proposition, and we think, if all can be done to reduce
the cost of the undertaking, with your kind permission,

and will dispose of the matter again before you,

now we will dispose of the matter again before you,

I may now tell you that the expert and the engineer friendly
work under the new plan. After careful study
with contractors and experts, where the work is done
properly that the price of producing petroleum will
be less with a considerable reduction.

I am merely for the matter you might have

an opportunity to consider the question of the

possibly before you may yet for whom

Very truly yours,

W. R. Harper
June 18th, 1901.

Dear Doctor Harper:

Your letter of June 15th is received. I expect to sail for Europe on Saturday June 29th and have so many other matters to attend to in the meantime that I fear it would be impossible for me to consider the plans for the gymnasium were they ready. I shall not be gone, however, over a month or six weeks, so that my absence will not make any material delay.

Very truly,

[Signature]

President Wm. R. Harper,
University of Chicago,
Chicago, Illinois.
June 1869, 1931

Dear Doctor Harker:

I expect to write to you soon.

Your letter of June 18th is received. I have no new matter to add to the report of the previous one.

I am not able to do any research. If you can find time for the examination, I shall be happy to help you.

Yours truly,

[Signature]
"June 28th 1901

Dear Mr. McLeish:

The revised plans for the gymnasium of the University of Chicago, together with reduced estimates have been received. I have gone over them carefully with Mr. Houghton. We are neither of us satisfied that a more pleasing and appropriate exterior cannot be produced. Mr. Houghton is going to Chicago in a week or so. I have asked him to take the plans with him and to speak to you of certain points which have suggested themselves to us in conference. This is a large building and of necessity an expensive one. It is the first in the new location and therefore will set the style for those which must follow. Is it wise to use the cathedral architecture in a gymnasium and the other buildings to be placed upon the same quadrangle? Is this style appropriate for buildings and for the location? Is it not rather too elaborate and costly and should we not have the buildings on this quadrangle simpler and less expensive than those on the main campus, rather than vice versa? Is this not a matter of sufficient importance to make it worth our while to spend the next few weeks in having three or four different architects prepare an elevation on the basis of the ground plans already in hand? It occurs to me that only by this method can we get at a building which will be entirely satisfactory.

Very truly,

(Signed) John D. Rockefeller, Jr.

Mr. Andrew McLeish
Chicago, Illinois.
June 29th 1907

Dear Mr. Maltby:

The revised plan for the expansion of the University
with the_softmax, together with reference to the
question of the faculty, and more particularly with Mr. H. Potter, we have
considered. I am writing to you to long to Chicago a week or
so I have sent him to take the place with him and to think to
you of certain points which have suggested themselves to us in
connection with the faculty and to necessary an experience
one. It is the time in the new location and I tone, the
fate for those with which we become. I am writing to you
certain points which have suggested themselves to
concerning the expansion of the University and the other points at
they they are. I am hoping that some improvements will
be possible and that we can return to the location as it is not certain to correspond
completely and many of the buildings will have the buildings on this chance.

Mr. Maltby's name and face experience has come to the main
matter of the most important is the news that the next few weeks. I have

 Very truly yours,

(Handwritten)
"June 28th 1901

Dear Mr. McLeish:

The revised plans for the gymnasium of the University of Chicago, together with reduced estimates have been received. I have gone over them carefully with Mr. Houghton. We are neither of us satisfied that a more pleasing and appropriate exterior cannot be produced. Mr. Houghton is going to Chicago in a week or so. I have asked him to take the plans with him and to speak to you of certain points which have suggested themselves to us in conference. This is a large building and of necessity an expensive one. It is the first in the new location and therefore will set the style for those which must follow. Is it wise to use the cathedral architecture in a gymnasium and the other buildings to be placed upon the same quadrangle? Is this style appropriate for buildings and for the location? Is it not rather too elaborate and costly and should we not have the buildings on this quadrangle simpler and less expensive than those on the main campus, rather than vice versa? Is this not a matter of sufficient importance to make it worth our while to spend the next few weeks in having three or four different architects prepare an elevation on the basis of the ground plans already in hand? It occurs to me that only by this method can we get at a building which will be entirely satisfactory.

Very truly,

(Signed) John D. Rockefeller, Jr.

Mr. Andrew McLeish
Chicago, Illinois.
Dear Mr. President,

The review plans for the expansion of the University
with or without additional federal funds have been examined.
I have been asked to comment upon and I would like to
make a few comments about a nuclear power reactor.

There is a large building and it is necessary to have reactor
construction. It is possible that the plans are for a nuclear power
reactor in the United States for our own use. It is not
certain whether or not this building will be used for a
nuclear power reactor. It is possible that the plans are for
the expansion of some educational or industrial
activity.

Thank you for the information. If you have any further
questions, please let me know.

Sincerely,

[Signature]

[Name]

[Position]
June 28th 1901

Dear Mr. McLeish:

The revised plans for the gymnasium of the University of Chicago, together with reduced estimates have been received. I have gone over them carefully with Mr. Houghton. We are neither of us satisfied that a more pleasing and appropriate exterior cannot be produced. Mr. Houghton is going to Chicago in a week or so. I have asked him to take the plans with him and to speak to you of certain points which have suggested themselves to us in conference. This is a large building and of necessity an expensive one. It is the first in the new location and therefore will set the style for those which must follow. Is it wise to use the cathedral architecture in a gymnasium and the other buildings to be placed upon the same quadrangle? Is this style appropriate for buildings and for the location? Is it not rather too elaborate and costly and should we not have the buildings on this quadrangle simpler and less expensive than those on the main campus, rather than vice versa? Is this not a matter of sufficient importance to make it worth our while to spend the next few weeks in having three or four different architects prepare an elevation on the basis of the ground plans already in hand? It occurs to me that only by this method can we get at a building which will be entirely satisfactory.

Very truly,

(Signed) John D. Rockefeller, Jr.

Mr. Andrew McLeish
Chicago, Illinois.
Dear Mr. Kofler,

The revised plans for the examination of the Guaranty
with the chaperon, together with various sections have been received.
I have come across some difficulties with the Koolhoop, and we will
find it necessary to make a few modifications and adjustments to
our original plans. I am hoping to get it into a more flexible format
to ensure a smoother experience for all.

I have reviewed your comments and have made necessary changes as
per your request. I will forward the revised plans for your approval.

Please let me know if you have any questions or concerns. I am
happy to discuss any changes or additions.

Best regards,

[Signature]

[Name, Title, Department]
RECEIVED

Dated

To

When may we expect you

AND ZIKA

John D. Rockefeller
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

To Mr. John D. Rockefeller,

Forest Hill, Cleveland, Ohio.

We reach Cleveland, Lake Shore road, Thursday morning, seven-thirty.

William R. Harper

Charge.

July 10th, 1901.
ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for comparison. For this, one-half the regular rate is charged in addition. It is agreed between the sender of the following message and this Company, that said Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery of any unrepeated message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery of any repeated message, beyond fifty times the sum received for sending the same, unless specially insured, nor in any case for delays arising from unavoidable interruption in the working of its lines, or for errors in cipher or obscure messages. And this Company is hereby made the agent of the sender, without liability, to forward any message over the lines of any other Company when necessary to reach its destination.

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THOS. T. ECKERT, President and General Manager.
When may we expect you and wish to finish your visit at forest hill as you promised, J. D. Rockefeller.
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

To Mr. John D. Rockefeller, /\ /

Forest Hill, Cleveland, Ohio.

Telegram received. Certain complications in building operations have arisen which make my presence here seem necessary for best interests. Mrs. Harper reaches Chicago within twelve days. Perhaps you will let us come a little later.

William R. Harper

Charge.

(D)

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THOS. T. ECKERT, President and General Manager.
Telegram received we will be very pleased to have you and Mrs. Harper pay us a visit when convenient. Kindly let us know.
My Dear Mr. Rockefeller:

Your kind telegram of August 7th was duly received. It was very good of you to invite Mrs. Harper and myself to pay you a visit, and we shall do so just as soon as she gets home and settles herself down. I thank you for the permission to postpone the date. A good many things have settled themselves this week and matters ahead are looking easier than they did ten days ago.

Yours very truly,

W. R. Harper

Mr. John D. Rockefeller, Dr.,
Forest Hill, Cleveland, Ohio.
My dear Mr. Rockett:

Your kind letter of August 4th we only received.

If we very good of you to invite me. If you happen to see you at your leisure and also for you to see me at your leisure and also by you, we shall be pleased to go just as soon as you and your friends have time and be able to assist. I thank you for the demonstration to postpone the idea. A good many think we have obliged them to cease this week and assist next week.

Looking forward to your return and can give you.

Yours very truly,

W.R. Harper

Mr. John D. Rockett, Jr.

Respectfully,

General Office.
August 23rd, 1901.

President Wm. R. Harper,
University of Chicago, Illinois,
Chicago, Illinois.

Dear Sir:

As requested by Mr. J. D. Rockefeller, Jr. I enclose herein copy of a memorandum of his interview with yourself and Mr. Ryerson at Forest Hill, August 19th, 1901.

Very truly,

[Signature]

O.P. Heydt
April 23rd, 1907

President Mr. R. Harper
University of Chicago, Illinois
Chicago, Illinois

Dear Sir:

An invitation by Mr. T. D. Rockefeller to I enclose herewith copy of
a memorandum of the interview with yourself and Mr. Roosevelt at Pinket

1117, Almuerce 106th, 1907.

Very truly,

[Signature]
Memorandum of Interview
at Forest Hill, Cleveland, Ohio,
August 19th, 1901

President Harper, Mr. Ryerson and Mr. Rockefeller, Jr.

The question of the new gymnasium was taken up and thoroughly discussed,—Mr. Rockefeller's fear that by adopting the building, plans for which had been passed upon by the Board, the same style of architecture together with a large expense would be forced upon the Board in the erection of all subsequent buildings which may be placed upon the athletic quadrangle. Dr. Harper and Mr. Ryerson made satisfactory reply to this by stating that the gymnasium was one of four or five large conspicuous buildings of the University which required to be different from the others; that any dormitories or recitation halls which might later be erected on the same quadrangle could be quite as simple in style and as inexpensive as the plainest and most inexpensive buildings now on the main campus and still be made to harmonize with the gymnasium. It was understood that whenever a second gymnasium is erected it will of course have to correspond with the building now under contemplation.

Mr. Ryerson reported that owing to legal difficulties it was not possible to purchase the entire block between Woodlawn & Kimbark Avenues, (Sheldon Block), at present, which had been authorized by Mr. Rockefeller; that a large part of the block could be purchased immediately and the balance he felt without any question within a short time. In view of the age and feebleness of the owner of the former portion of the block was it not wise
Preparatory letter

The decision of the new examination was taken up by my Government for the purpose of improving the existing plan for the examination of the Paper and the recognition of the Paper examination. The proposal is to have a Paper examination as well as a Paper examination in addition to the existing system. It is proposed to have a Paper examination in addition to the existing system. The Paper examination is meant to cover the examination of the Paper examination in addition to the existing system.

Mr. Hyacinth reported that there is no need to fear difficulties in the new examination. Possible to prepare the entire paper between Woodrow and Kimball's examinations (Sermon Book) as presented, which has been satisfactorily performed by Mr. Rockefeller.

In view of the fact that a large portion of the Paper examination is made up of a short time, it is advisable to have a more compact examination of the Paper examination of the Paper examination.
to purchase that property at once, lest in case of the owner's death it might be difficult to make the same trade with the heirs? In this opinion Mr. Rockefeller concurred.

In view of the possibility of extending the campus unbrokenly along the Plaisance to the Scammon property, upon which are to be erected the Blaine School buildings, the question has arisen as to what style of architecture and material shall be used in these buildings. The same question has also arisen in connection with the Press Building and the other buildings talked of for that block. Mr. Ryerson and Mr. Rockefeller agreed that it would hardly seem to them justifiable to build the Press Building and the others in that block of stone. As to the buildings for the Blaine School it was agreed that estimates with stone and with brick should be procured but no committal to stone was made. None of the gentlemen were clear in their minds as to the best policy to adopt.

With reference to the group of buildings consisting of the Clubhouse, Auditorium, Restaurant, etc., it was stated by Mr. Ryerson that with the money contributed by others, together with the $50,000 provided by Mr. Rockefeller for kitchens, while it would be possible to cover all of these buildings it would not be possible to finish them all permanently, but Mr. Ryerson said that the Board thought it wise, however, to proceed with the building without further delay and to carry them as far as the money in hand would permit. This decision met with Mr. Rockefeller's approval.

Several minor matters were presented and settled.
to purchase that property of course, at once, least in case of the company's need in this matter. It is possible that it may be difficult to make the same trade with the present.

Opinion of Rockefeller Corporation.

In view of the possibility of extending the company's property

the Pleasanton to the Lawrence property, upon which we are in the process of

building the new building, the assumption here is to work to the

the same standards and materials as used in the new building and the

same standards and materials in connection with the new building and the

other buildings in the block. Mr. Monson and Mr. Rock

letter recently that it would be impossible to carry into effect the

plan for the new building and the offices in that block of office.

Hence for the time being it is necessary that estimates with made and with

purchase now be broken out on a commission to make the plan to shop.

The gentlemen were open in their minds as to the best option to shop.

With reference to the new building company of the Chimpanzees

additional restoration, etc. It was agreed that it depend to a

money contributed by others, together with the $60,000 bridge, $27.

Rockefeller for Chimpanzees, while it would not be possible to cover all of these

in which we are the financial to the extent as the amount in

worth benefit. The selection met with the Rockefeller's approval.

Several minor matters were brought up and settled.
Memorandum of Interview  
at Forest Hill, Cleveland, Ohio,  
August 19th, 1901  

President Harper, Mr. Ryerson and Mr. Rockefeller, Jr.  

The question of the new gymnasium was taken up and thoroughly discussed. Mr. Rockefeller's fear that by adopting the building, plans for which had been passed upon by the Board, the same style of architecture together with a large expense would be forced upon the Board in the erection of all subsequent buildings which may be placed upon the athletic quadrangle. Dr. Harper and Mr. Ryerson made satisfactory reply to this by stating that the gymnasium was one of four or five large conspicuous buildings of the University which required to be different from the others; that any dormitories or recitation halls which might later be erected on the same quadrangle could be quite as simple in style and as inexpensive as the plainest and most inexpensive buildings now on the main campus and still be made to harmonize with the gymnasium. It was understood that whenever a second gymnasium is erected it will of course have to correspond with the building now under contemplation.  

Mr. Ryerson reported that owing to legal difficulties it was not possible to purchase the entire block between Woodlawn & Kimbark Avenues, (Sheldon Block), at present, which had been authorized by Mr. Rockefeller; that a large part of the block could be purchased immediately and the balance he felt without any question within a short time. In view of the age and feebleness of the owner of the former portion of the block was it not wise
to purchase that property at once, lest in case of the owner's death it might be difficult to make the same trade with the heirs? In this opinion Mr. Rockefeller concurred.

In view of the possibility of extending the campus unbrokenly along the Plaisance to the Scammon property, upon which are to be erected the Blaine School buildings, the question has arisen as to what style of architecture and material shall be used in these buildings. The same question has also arisen in connection with the Press Building and the other buildings talked of for that block. Mr. Ryerson and Mr. Rockefeller agreed that it would hardly seem to them justifiable to build the Press Building and the others in that block of stone. As to the buildings for the Blaine School it was agreed that estimates with stone and with brick should be procured but no committal to stone was made. None of the gentlemen were clear in their minds as to the best policy to adopt.

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Several minor matters were presented and settled.
In the expression of the principle of equality, the concept of freedom should be understood in terms of the ability of individuals to pursue their own interests without interference from others. This principle is fundamental to the functioning of a democratic society, where individuals are free to make decisions that affect their own lives.

The protection of personal liberties is a core component of democracy. It involves the safeguarding of individual rights and freedoms, such as言论自由, 私人财产, and the freedom of religion. These rights are essential for the development of a healthy and prosperous society. Furthermore, the protection of human rights is a moral obligation of all members of the international community.

In the context of international law, the principle of non-intervention is widely recognized. It states that states should not interfere in the internal affairs of other states, and that external intervention should be avoided where possible. This principle is based on the belief that states should be free to develop and manage their own affairs without external interference.

In conclusion, the principle of equality and the protection of personal liberties are essential for the operation of a democratic society. They are fundamental to the development of a healthy and prosperous society, and the protection of human rights is a moral obligation of all members of the international community.
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

August 26, 1901.

To Mr. John D. Rockefeller, Jr.,

26 Broadway, New York City.

May I announce Convocation Thursday gifts of land received since January. Already published in paper but not officially announced. No name need be mentioned if preferred.

ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

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Correctness in the transmission of a message to any point on the lines of this Company can be insured by contract in writing, stating agreed amount of risk, and payment of premium thereon, at the following rates, in addition to the usual charge for repeated messages, viz, one per cent. for any distance not exceeding 1,000 miles, and two per cent. for any greater distance. No employee of the Company is authorized to vary the foregoing.

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THOS. T. ECKERT, President and General Manager.
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**RECEIVED at**

ILLINOIS CENTRAL DEPOT,

HYDE PARK, CHICAGO.

**Dated**

New York 26 Aug

**To**

President William R. Harper

Telegram this date received thinking latter make no announcement until all purchasers are completed as less said the better for our trading purpose. J D Rockefeller
Attn:

Dear

Please be aware that our members are not available at this time.

Yours faithfully,

[Signature]

Date: 01-08-20
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**RECEIVED at**

**HYDE PARK, CHICAGO.**

**Aug 30, 1901**

**Dated**

Cleveland, Ohio 20

**To**

Post W. R. Harper,
Lexington Miss 5-9-24

At what train shall we meet you and Mrs. Harper tomorrow morning.

Jno D. Rockefeller
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

To

John D. Rockefeller, Senior

Forest Hill, Cleveland, Ohio.

Telegram received. Have just found it impossible to leave affairs here. Perhaps you will consent to our coming next Tuesday evening. Have written.

ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

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THOS. T. ECKERT, President and General Manager.
August 30, 1901.

Mr. John D. Rockefeller, Sr.,
Forest Hill, Cleveland, Ohio.

My Dear Mr. Rockefeller:

An accumulation of matters, with two or three unfortunate combinations, has rendered it impossible for me, without certain injury to serious interests to leave this afternoon as we had planned and hoped. When I tell you that Mr. Rust goes abroad tomorrow for six weeks, having had no vacation for three years and being practically worn out and that Dr. Goodspeed is away and does not get back for another week, you will perhaps understand the peculiarity of the situation. Besides this, there have been certain hitches in the building matters which must be arranged for, or we shall not make the progress this Autumn that should be made. I am sure you will understand how greatly disappointed both Mrs. Harper and myself are, and I am hoping you will permit us to come next Tuesday evening by which time I think I can get matters into good shape. Please give our regards to the members of the family and believe me to be

Very sincerely yours,

W. R. Harper
November 26, 1927

Mr. John O. Rockwell

3135 N. Dearborn, Chicago

My Dear Mr. Rockwell:

An examination of the entire with two or three
intermediate conclusions here rendered it impossible for me, without certain intuitions to suffer such a service to cease when I told you that I knew few secrets concerning your life, your interests, or your home. But Dr. Goodeve's coming to town and his next return has made it necessary for another week, you will preferably understand the necessity of the situation. However, I have been informed that you have made preparations for the children's return. But, Dr. Goodeve and myself are anxious to have you with us to some next teacher's conference by which time I think I can get matters into good shape. Please give our regards to the members of the family and tell me to be

Very sincerely yours,

W.R. Harte
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

To

Mr. John D. Rockefeller,

Forest Hill, Cleveland, Ohio.

Will reach Cleveland Wednesday morning, Lake Shore, seven-thirty.

William R. Harper

Charge.

September 3rd, 1901. 189
ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for comparison. For this, one-half the regular rate is charged in addition. It is agreed between the sender of the following message and this Company, that said Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery of any unrepeatable message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery of any repeated message, beyond fifty times the sum received for sending the same, unless specially insured, or in any case for delays arising from unavoidable interruption in the working of its lines, or for errors in cipher or obscure messages. And this Company is hereby made the agent of the sender, without liability, to forward any message over the lines of any other Company when necessary to reach its destination.

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THOS. T. ECKERT, President and General Manager.
26 Broadway,
New York.

September 13, 1901.

Dear Mr. Ryerson:

Your favor of September 11th is received. Of the appropriations made by the Board of Trustees from the contingent fund and submitted by you, I think we have nothing to say except in the case of the additional appropriation for the expenses of the Decennial Celebration, which seems large when considered in connection with the original one made but which I assume the Board regarded as inevitable. Mr. Gates is out of town but in his absence I will assume the responsibility of signifying his approval of these appropriations as well as my own.

Very truly,

[Signature]

Mr. Martin A. Ryerson,
University of Chicago,
Chicago, Illinois.
Dear Mr. President:

Your favor of September 11th is received.

I hope now the Board of Trustees from the report you have submitted in the case of the accidental appropriation in the expenses of the December semester, which seems to have been necessitated in connection with the opening of the new year, may be made to meet the Board's request as I have in mind the necessity of the appropriating the funds necessary for the continuation of the university in Chicago as well as the university in Illinois.

Very truly,

[Signature]
Send the following message subject to the terms on back hereof, which are hereby agreed to.

To

Mr. John D. Rockefeller,

Forest Hill, Cleveland, Ohio.

Important committee and board meetings detain me until Tuesday evening. Will reach Cleveland Wednesday morning, September eighteenth, seven-thirty, Lake Shore.

William R. Harper

(D)

Charge.

Read the notice and agreement on back.
ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

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THOS. T. ECKERT, President and General Manager.
Mr. Houghton has examined plans for press building says estimated cost for such a building if anything low for such a building if anything we will do whatever board may recommend have shipped plans to you.

A.D. Rockefeller Jr.
Dear Mr. Ryerson:

Your favor of September 17th with reference to the Press Building enclosing a copy of the resolutions on this subject passed by the Board of Trustees at a recent meeting, is received. As requested by the Board in these resolutions my Father will designate $20,000 from the undesignated balance of his $2,000,000 pledge of October 30th, 1895, for the press building, making a total of $100,000 for this purpose.

Very truly,

[Signature]

Mr. Martin A. Ryerson,
President, Board of Trustees, University of Chicago,
Chicago, Illinois.
September 29th, 1921

Dear Mr. President:

Your letter of September 17th with reference to the Press Building

enclosed a copy of the resolution on the subject passed by the Board of

Trustees at its recent meeting. It is received.

In these circumstances my Father with generous $89,000 from the undedicated

balance of the $1,000,000 pledge of October 30th, 1920, for the Press

Building, make a total of $100,000 for this purpose.

Yours truly,

[Signature]

Mr. Martin A. Ryerson
Trustee of Trustees, University of Chicago
Chicago, Illinois
Think drawings for some electric fixtures were enclosed in error with the plans building plans sent several days ago. If so Kindly forward to J. Alva Jenkins, 26 Broadway New York John D. Rockefeller
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

To John D. Rockefeller, Jr.,

26 Broadway, New York City.

Plans for press Building just arrived. Saturday. Found drawings referred to and returned same.

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THOS. T. ECKERT, President and General Manager.
Dear Mr. Ryerson:

Your favor of September 18th is received. Mr. Gates, for whom I speak in his absence, and I concur in the action taken by the Board in the matter of the appropriation of $1500., from the Contingent Fund to care for certain needs of the women of the University occasioned by the taking down of the women's gymnasium and the taking away from the women of rooms formerly occupied by them in the Physiological Laboratory and Cobb Hall.

Very truly,

[Signature]

Mr. Martin A. Ryerson,
President Board of Trustees,
University of Chicago, Illinois.
Dear Mr. President,

Your letter of September 18th is received. I was glad to hear from you.

I am informed that the Board of Trustees has approved the appropriation of $500,000 for the departments of the University which are in need of certain items of equipment.

This is a most welcome news to me that the women's engineering and the physics department of the University of Illinois will now have the opportunity to purchase the necessary equipment.

Very truly yours,

[Signature]

Mr. President of the Board of Trustees,

University of Chicago, Illinois.
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**RECEIVED**
Illinois Central Depot, Lake Park, Chicago

**Dated**
Cleveland, Ohio 2

**To**
Wm R. Harper, 591st + Lex Ave

Letter reads the invitation does not include the wedding ceremony which is for relatives only. Breakfast meaning the reception afterwards.

J. D. Rockefeller.
26 Broadway,  
New York.

October 3rd, 1901.

Dear Doctor Harper:-

Will you be good enough to give me your estimate of the work referred to in the enclosed letter. Is it a work which you consider valuable and think ought to be encouraged?

Very truly,

[Signature]

President, W.R. Harper,  
University of Chicago,  
Chicago, Illinois.
October 3, 1961

Dear Professor Kelter:

Will you be kind enough to give me your estimate of the work referred to in the enclosed letter. I am a man whom you consider

valuable and think ought to be encouraged.

Very truly,

[Signature]

Professor W. M. Kelter
University of Chicago
Chicago, Illinois
Oct. 12th, 1901.

My dear Mr. Rockefeller:-

I write to express the hope that Mrs. Rockefeller has entirely recovered from her indisposition, and that you are safely at home again. What a beautiful day it was, and how charmingly everything passed off with the exception of the disappointment which all felt on account of Mrs. Rockefeller's illness.

Please give my kind regards to the members of the family, and believe me to be,

Yours very sincerely,

W. R. Harper

Mr. John D. Rockefeller,

Forest Hill, Cleveland, Ohio.
To Mr. Rockelettter:

I write to express the hope that Mr. Rockelettter and his family are well and that you are able to continue your pleasant vacation at your beautiful get away. I am delighted to hear that the exception of the circumstances of Mr. Rockelettter's illness no longer seems to be a cause of concern.

Please give my kind regards to the members of the family and believe me to be,

Yours very sincerely,

W. R. Hester

Mr. John O. Rockelettter

Yates Mills, Cleveland, Ohio.
October 15th, 1901.

Dear Doctor Harper:-

I have yours of the 12th, and thank you for your kind solicitude respecting Mrs. Rockefeller. She is better, and getting along nicely. I hope you may find a day to play Golf with us before we go East. Should you be going to New York when we go, we would be pleased to have you stop over in advance and play Golf, and go with us in our car.

Sincerely yours,

[Signature]

John D. Rockefeller

W. R. Harper, D. D.

Chicago Ills.
October 16th, 1907

Dear Doctor Herbert:

I have yours of the 15th and thank you for your kind offer.

Respecting the Rockefeller East to benefit and benefit your mind I hope you may find a way to play golf with me before we go to see you. Perhaps you can go up to New York with me and we might go to the mountains to have you watch me play golf and see if I am as good as you are.

Sincerely yours,

[Signature]

W. R. Herbert, M. D.
Office II.
Nov. 18th, 1901.

about, and should you come to Chicago we desire to have the
pleasure of tendering a reception to Mrs. Rockefeller and
Mr. John D. Rockefeller, Jr.,
yourself, to which the Trustees and some of the members of the
26 Broadway, New York City.
faculty would be invited.

My dear Mr. Rockefeller,

I am writing to inform you that
the Trustees have been working very assiduously on the budget
W. R. Harper
for the coming year. I am very sorry to say that Mr. Ryerson’s
illness has prevented his giving assistance, but other members of
the Board have taken his place and done the work which he has
been accustomed to do. This is true particularly of Mr.
Baldwin, Mr. George C. Walker, Mr. F. A. Smith and Mr. Hutchinson.
We hope to be able to present the budget to the Board of Trustees
on the twenty-sixth of November. Last year we presented it to
you on the Monday following Thanksgiving. I write to ask what
date would be most convenient for you to see us. I should like to
suggest a date at the beginning or at the end of the week. The
Saturday and Monday, or the Monday and Tuesday following Thanksgiving
would be a good time, but in any case, we will adjust ourselves to
the convenience of Mr. Gates and yourself.

Perhaps you will not forget your semi promise that we should
have the pleasure of seeing Mrs. Rockefeller and yourself here in
Chicago sometime this autumn. We are hoping that this may come
Nov. 18th, 1911.

Dear Mr. Rockefeller:

I am writing to inform you that the Trustees have been working very earnestly on the budget for the coming year. I am very sorry to say that Mr. Rockefeller's illness and previous ill health necessitate but other members of the Board have taken the place and done the work which he has been accustomed to do. The Trustees are now meeting to prepare the budget to be presented to the Board of Trustees on the twenty-sixth of November. Last year we presented it to you on the Monday following Thanksgiving. I write to ask you to suggest a date of the beginning of the one of the work. The convenience of Mr. Gates and Mr. Rockefeller has not been foreseen that we may announce the pleasure of meeting Mr. Rockefeller and you and at some

Perhaps you will not forget your early promise that we should be some time in the Autumn. We are hoping that you may come.
November 18, 1901

Dear Mr. Rockefeller:

I am writing to inform you that the Trustees have been working very assiduously on the budget for the coming year. I am very sorry to say that Mr. Ryerson's illness has prevented his giving assistance, but other members of the Board have taken his place and done the work which he has been accustomed to do. This is true particularly of Mr. Baldwin, Mr. George C. Walker, Mr. F. A. Smith and Mr. Hutchinson.

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Perhaps you will not forget your semi-prime that we should have the pleasure of seeing Mr. Rockefeller and yourself here in Chicago sometime this autumn. We are hoping that this may come
sport, and kindly you come to Chicago we haste to have the

pleasure of conveying a reception to the President and

you to whom I have the Trustees and some of the members of the

committee, you found it in your office.

Yours, truly,

Hoping to hear from you all I remain

[Signature]

Mr. Halsey

To the诚挚的 Hart, I am very sorry to not be able to get

the President and the Glishes of the American and the

practice being taken the place where the years of the

past century to our. I am in the proposition to


be able to go to Chicago to present the papers to the President of

the Union of 1866 at Honore. I have been on the active service of

Mr. Halsey for the last six months. I am now, I believe, to go to

you on the March of the following Tuesday. I write to you now to

give you a copy of the following at the end of the month to

suggest a date for the beginning of the new. It is to be

received and received, as the President, as far as I am able to

continue this letter.

I embrace the opportunity of Mr. Halsey and

[Signature]
26 Broadway.
New York.

November 20th, 1901.

Dear Doctor Harper:

Since Mr. Gates will probably be out of town on Monday, December 2nd, could you gentlemen come to New York to present the budget the latter part of that week, or the first part of the next week? Either time will be agreeable to us.

I am so sorry to hear of Mr. Ryerson's illness, and wrote him a note yesterday.

I have not forgotten my partial promise that Mrs. Rockefeller and I will come to Chicago sometime this Fall or Winter. Because we have just moved into our new home I hardly see how we can get away at present. Possibly later on it can be arranged. In any event be assured that we will come if possible, for we shall both greatly enjoy the trip.

Very cordially,

John D. Rockefeller Jr.

President William R. Harper,
Chicago, Illinois.
November 8th, 1901.

Dear Doctor Herbert,

Since Mr. Gates will probably be out of town on Monday, December 1st, could you arrange to come to New York to present the budget to the teachers on Tuesday, the 2nd? Either time will do.

I am so sorry to hear of Mr. Roosevelt's illness and write him a note yesterday.

I have not forgotten my promise to make some arrangements at the Hotel tonight. I will come to Chicago sometime before Fall or Winter. Because we have not moved into our new home I hardly see you can get many of your questions answered. Possibly letter on 1st can be answered. In any event be assured that we will come if possible, for we shall need his sympathy when he trips.

Very sincerely,

[Signature]

President William R. Harper
Chicago, Ill., 11 Nov.
Nov. 23rd, 1901.

My dear Mr. Rockefeller:-

I hope that you will excuse me for troubling you with so many letters. The matter which I present at this time is one which has been considered by our trustees in a meeting, and also by most of them separately.

I have been asked by President Francis of the Louisiana Purchase Exposition, to be held in St. Louis in the summer and autumn of 1903, or perhaps 1904, to accept the directorship of the International Congresses, which it is proposed to hold in connection with the Exposition. The proposition carries with it assurance of ample means with which to make the work a great success. The work expected of me would be (a) general organization, or in other words, the selection of a vice director, (who would handle the details); (this would probably be Professor Small of our own University, in connection with whose department so much of the work would fall)—a secretary, and the chairman of the various committees, and in addition (b) presiding at some of the meetings during the exposition. As I have said, the St. Louis people are ready to furnish money enough to provide all necessary assistance and to make the work without question successful.

There would be, as Mr. Ryerson, Mr. Hutchinson and other members of the Board quite strongly think, an important advantage in having
My dear Mr. Rockefeller:

I hope that you will excuse me for

Communicating to you with so many letters. The matter which I please to

speak of is one which has been considered by our trustees in a

meeting and also on part of them separately.

I have been asked by President Truxal of the Coluninaeal Board of

Expedition to be ready in Oct. to travel in the summer and return on Jan. 1. 1935.

In order to make the "Expedition" a success, the work expected of me

with which to make the work a great success. The work expected of me

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Some of the work would be the work, the work, the work, the work.

I have been asked to turn over money which to make a good foundation

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the University of Chicago at the head of these congresses. It is understood that should I accept this appointment, it might be necessary for me to use a portion of my vacations, and in addition perhaps ask leave of absence during one period of three months. I am quite confident that nothing more than this would be necessary. I have not felt that I ought to answer the question in the affirmative without consulting you and your father, and I had intended postponing the whole matter until my visit to New York, but the St. Louis sociologists feel that they must have an answer immediately. The matter has been before me for several months. I am therefore writing to ask whether you see any serious objection. I may say that after consideration, the unanimous opinion of the trustees was favorable; and that of seventeen members of the Senate of the University, fifteen have voted strongly in favor of my accepting the proposition, with the understanding that the members of the Senate would render assistance in connection with those subjects in which they are particularly interested.

Hoping that I may hear from you at your convenience in reply to this question, I remain

Yours very sincerely,

W. R. Harper

Mr. John D. Rockefeller, Jr.,

26 Broadway, New York City.
the University of Chicago at the head of these conferences. It is

understood that should I accept the appointment, it might be
necessary for me to make a portion of my acceptance and in addition
perhaps make a loan on proceeds, giving one portion of these monies.

I am under no obligation not to take more than the money be necessary.

I have not felt that I ought to express the disapproval in the article-

but with what condition you can understand and I had intended

pointing the whole matter with my name to your honor, I am sure

you have suggestions that they must have an answer immediately.

The matter has been before me for several months. I am prepared

writing to ask whether you see any serious objection. I may say that

after consideration of the unanimous opinion of the members who

voted in favor of the adoption of the Senate at the

University, I have voted against it. In favor of my acceptance the

proposal, with the understanding that the members of the Senate

would render assistance in connection with these expenses in which

they are particularly interested.

Hoping that I may hear from you at your convenience in reply

to this despatch, I remain

Yours very sincerely,

W. R. Herbert

Mr. John D. Rockefeller, Jr.

26 Broadway, New York City.
THE WESTERN UNION TELEGRAPH COMPANY.
INCORPORATED
21,000 OFFICES IN AMERICA. CABLE SERVICE TO ALL THE WORLD.

This Company TRANSMITS and DELIVERS messages only on conditions limiting its liability, which have been assented to by the sender of the following message. Errors can be guarded against only by repeating a message back to the sending station for comparison, and the Company will not hold itself liable for errors or delays in transmission or delivery of Unrepeated Messages, beyond the amount of tolls paid thereon, nor in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

This is an UNREPEATED MESSAGE, and is delivered by request of the sender, under the conditions named above.

THOS. T. ECKERT, President and General Manager.

Receiued at Hyde Park, Chicago, Nov 26, 1901.

Dated New York 26

To William R. Harper

Replying to telegram of November 20th, the twenty-third Tuesday morning, December tenth will be convenient for me.

John D. Rockefeller, Jr.
The Western Union Telegraph Company. Incorporated
21,000 Offices in America. Cable Service to All the World.

This Company Transmits and Delivers messages only on conditions limiting its liability, which have been assented to by the sender of the following message. Errors can be guarded against only by repeating a message back to the sending station for comparison, and the Company will not hold itself liable for errors or delays in transmission or delivery of Unrepeated Messages, beyond the amount of tolls paid thereon, nor in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

This is an Unrepeated Message, and is delivered by request of the sender, under the conditions named above.

Thos. T. Eckert, President and General Manager.

Received at

Date
New York Nov 26

To: William R. Harper

Letter November 23rd

received in our present information we do not see how in justice to yourself and the University you can accept President Frenchee's invitation. John D. Rockefeller.
My dear Mr. Rockefeller:-

I received Tuesday last your telegram in reference to the acceptance of President Francis' invitation. I realize that in my letter I did not present the matter as much in detail as perhaps I ought to have done, and I think that a presentation of the detail would have shown that the task proposed was not as great as otherwise it might seem to be.

There are four important considerations which I think deserve to be noted. 1. It is conceded by the trustees here, and by the members of the Senate, that it would be distinctly to the advantage of the University to have it take the leadership in these congresses for which such ample provision has been made, and from which so much is to be expected. My acceptance of the position would give our professors an opportunity to do work in connection with the congresses, and to take part in the congresses which they would otherwise be denied. This point is felt particularly by men who are interested in the scientific and sociological fields. Professor Small of the Department of Sociology and Professor James, as well as Professors Judson, Coulter and Chamberlin have laid great stress upon this point.

2. The provision made by the St. Louis Provision for assistance is so ample that, as they distinctly said, what they wish of me is
My dear Mr. Rockefeller:

I am nearing the end of my second year in graduate school. In reference to the scope of graduate work, I find that the matter is much more difficult than in previous years. I am particularly interested in the problem of the adequacy of the graduate work done. The problem may seem strange to you, but I think it is of great importance. I am working on the problem now, and I think I am making some progress.

There are two important considerations which I think deserve to be noted. First, it is of great concern to the graduate student, and by the same token to the Senate, that the graduate student have wholesome opportunities to make the best of his or her talents in the graduate work. For this reason, much more emphasis must be placed on the graduate student's work, and I think this will be much to his advantage. My experience of the position would give a good perspective on this opportunity to work in connection with the graduate student and to take part in the conference which they must otherwise be denied.

I am particularly interested in the scientific and sociological fields, as well as in the Department of Sociology and Professor James, as well as Professor Johnson, will aid in this work. I am told that great stress must be placed on research work.

Sincerely yours,

[Signature]

Nov., 1901.
general supervision and suggestion, it being understood that the
details shall be worked out by those whom I may appoint. It was
proposed that Professor Small, the head of the Department of Sociology,
be made Vice Director, and that the burden of the work be thus placed
upon him. It is also agreed that $2500 a year should be appropriated
for a secretary who would carry out my suggestions in detail, both of
these offices being appointed in addition to such other clerical and
stenographic service as might be needed. In order that the work
falling to my share might be as light as possible, it was also
proposed that the office be established in Chicago and at the University,
and that I reside in St. Louis only during a portion of the Exposition
season while the Congresses were in session.

3. It has been urged, and with considerable force, that contact
with the broad thinking men of the world in all departments would be
a source of great benefit to myself in my future work. This would
accrue not only in the broader horizon which I would attain, but also
in the personal relationships which would be established. It is
expected that the President of the United States will appoint a
presidential commission to visit Europe. This commission will consist of
five, and will be attended by an officer of the Army and an officer of
the Navy. Ex President Grover Cleveland is expected to be one of the
five. President Francis expects that if I should accept his
invitation, my name would be designated as one of the five. It is
thought that perhaps J. Pierpont Morgan, or a man of a similar character
Enclosed are suggestions and recommendations for the appointment of Professor Small, the head of the Department of Sociology, to make Vice-Director, and that the purview of the work be the planning of these offices and other departments in relation to such other departments and the administrative service as might be needed. In order that the work of the conference may be carried on, it is necessary to call attention to the fact that in the previous paragraphs the Allison Corporation has been mentioned, and that in Section 4.12 one of the major responsibilities of the conference is the conference with the Allison Corporation, which would cooperate with the work of the conference. The conference, therefore, is not only in the position of the person in charge of the conference, but also in the position of a corporation which would cooperate with the Allison Corporation. The conference with the Allison Corporation is to visit Europe. The conference will consist of five, with with two attending on behalf of the United States, and one of the five, President Truman, to represent the United States. It is expected that if the conference would be interested in some matter or a similar matter, then perhaps that particular.

Front cover: Draft of Report on a man of a similar character
will be on the commission besides two others. Such a visit would surely be most beneficial in view of the fact that entrance would be gained to an inside acquaintanceship with European governments and municipalities.

4. A consideration which I cannot personally put aside is the fact that the invitation carries with it the proposition of a salary of $10,000 a year for probably four years. As a matter of fact, it has not been possible for me to put aside any considerable amount of money during my ten years in Chicago. The demands upon me have been very great. Both my family and myself have been in circumstances which led us into an association with men of large wealth. I have carried what for me is a large life insurance, but I have felt very strongly in the last two or three years that I must do something more for the future than merely to carry a life insurance. It has only been the work which I have done outside of the University in the way of writing, and the royalties which I have received on books written before I became president of the University, that have enabled me to pull through in fairly good condition. I have thought that this sum of money, all of which I should seek to invest, would give me a basis for some accumulation which in the course of a few years might become a fairly considerable sum of money. I ought to add that in addition to the salary proposed the Exposition Company would pay all my traveling expenses and allow me a large allowance for subsistence when traveling, and allow me a
I have not been able to find the necessary details to answer the question. However, I can provide some general information on the topic. Such a visit might be worthwhile in view of the fact that substantial monthly emoluments and earnings can increase substantially with European experience and further education.

In connection with the above, I cannot recommend that such an enterprise be undertaken. In fact, I feel that the invitation carries with it the implication of a certain degree of confidence, and are entitled to feel that it is not open to me to accept it. My family and I have always been in the habit of living at home, and I have scrupulously avoided any hint of a desire to leave my native country.

I have been in communication with a number of firms who have expressed a desire to employ me in the United States, but I have felt very strongly in the past two or three years that I want to continue my work in the United States.

I have gone out of the University in the way of writing, and the few words which I have written on paper with pen and ink are of no particular advantage to myself or to the University. I have no intention of doing any further work in the University, and I have no intention of remaining in the University, nor do I have any desire to return to the United States.

I have been in the United States for a number of years, and I have no intention of returning to Europe. I have no intention of abandoning my residence in the United States, and I have no intention of returning to Europe.
a secretary and the traveling expenses of the secretary.

I have presented to you these details hoping that when I come to New York next week I may have the opportunity of talking the matter over with Mr. John and that possibly with these facts before you, and with the further consideration of the matter which he and I may have, the case may present itself to you in a more favorable light.

I wish to add two things. I am not unmindful of the fact that during the next few years the public expects large and rapid development on the part of the University. In fact, several important questions of this kind will be presented, at least in a general way, in our meeting with Mr. John next week. But the work of organization, I think I may say, has been conducted in such a way that these new developments can be arranged with a minimum of labor on my part. I think it would surprise you to know how exceedingly easy the University has taken on the three hundred students in the Medical department, and the students of the School of Education this autumn. There has been no friction whatever. These two new institutions have fitted into our organization and work as if they had been a part of it from the beginning. I do not therefore anticipate any difficulty in the way of even a very rapid development during the next four or five years.

The statement which has been published in the newspapers that I had accepted President Francis' invitation of course is entirely erroneous. I have absolutely not committed myself in any way except
I have been pleased to hear from Mr. A. H. B. Jones and the opportunity of talking to you over the telephone about the matter at hand. 

I mention the last two points as he seems to be quite involved with committees and other matters, but I will bring these to your attention in a more formal way.

With regards,

[Signature]
in so far as to say that if the trustees and friends of the University favored the suggestion, I myself should look upon it with favor.

Begging that you will pardon me for troubling you with so long a letter, and looking forward to the pleasure of seeing you and possibly of having a game of golf at Pecanico, I remain

Yours most sincerely,

W. R. Harper

N.B. It gave us great pleasure to have Mr. and Mrs. McCormick and Mr. and Mrs. Prentiss with us on Thanksgiving Day in connection with our corner stone exercises and football game. All seemed to be in excellent health. We also had the pleasure of dining with them a week ago at Mrs. McCormick's.
in so far as to say that I am flattered and flattered of the University.

Regarding the suggestion, I would accept you upon it with pleasure.

Regarding that you will pardon me for replying to you with so long a letter, and looking forward to the pleasure of seeing you and discussing at present a game of golf at Passaic, I remain

Yours most sincerely,

W. R. Head

Mr. N.

I have no great pleasure to have Mr. and Mrs. McConkey and

Mr. and Mrs. McCarthy with me on Thanksgiving Day in connection with

one other game at the Passaic Country Club. All seemed to fit in

excellent fashion. We also had the pleasure of finding with them a week

ago at Mrs. McCormick's.
Dec. 2nd, 1901.

Mr. John D. Rockefeller, Jr.,
26 Broadway, N Y.

My dear Mr. Rockefeller:

I have had your letter of October third with the enclosure of Mr. Walcott's letter dated August twenty-seventh, on my desk for several weeks. I had hoped that I might be able to speak with you in reference to this rather than to write. I think, however, it is better for me to make two general statements.

I am thoroughly convinced that the possibilities for educational work in Washington are incalculably greater than any of us have ever dreamed. It is necessary, in order that these advantages may be placed at the disposal of the public, that they shall be organized. I am convinced that the plan proposed in the letter which I return herewith is a good one. I think it is only one of two or three things that ought to be done in Washington. I wish to say very frankly that in my opinion Columbian University ought to be taken hold of, reorganized and associated in some way or other with the undertaking in which Mr. Walcott is interested as well as with the University of Chicago.

Yours very truly

W. R. Harper
Dec. 3rd, 1907

Mr. John D. Rockefeller Jr.

24 Broadway, N.Y.

My dear Mr. Rockefeller:

I have had your letter of October

...with the assurance of Mr. Watson's letter which A. twenty-one...on my...at least...more...I have no doubt that...might be able to speak with you in...to the latter than to...write. I think, however, it is better for me to make an earnest...statement.

I am...very naturally convinced that the...have not...in Washington...the...front...in order that...I believe...of the paper, that...have...I...convinced that a...in the letter which I...persuade in a...I think it is only one of a...I wish to...very frankly that...in my...mutual improvisation...to be taken for...I think and am satisfied in some way or other...with the...with a...if Mr. Watson is interested in...yours very truly

W.R. Hilder
SEND the following message subject to the terms on back hereof, which are hereby agreed to.

To Mr. John D. Rockefeller, Jr.,

26 Broadway, N. Y.

Letter received. It makes us very happy. Please accept our most cordial thanks.


Prepay and charge to President's Office.

READ THE NOTICE AND AGREEMENT ON BACK.
ALL MESSAGES TAKEN BY THIS COMPANY ARE SUBJECT TO THE FOLLOWING TERMS:

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for comparison. For this, one-half the regular rate is charged in addition. It is agreed between the sender of the following message and this Company, that said Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery of any unrepeated message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery of any repeated message, beyond fifty times the sum received for sending the same, unless specially insured, nor in any case for delays arising from unavoidable interruption in the working of its lines, or for errors in cipher or obscure messages. And this Company is hereby made the agent of the sender, without liability, to forward any message over the lines of any other Company when necessary to reach its destination.

Correctness in the transmission of a message to any point on the lines of this Company can be insured by contract in writing, stating agreed amount of risk, and payment of premium thereon, at the following rates, in addition to the usual charge for repeated messages, viz, one per cent. for any distance not exceeding 1,000 miles, and two per cent. for any greater distance. No employee of the Company is authorized to vary the foregoing.

No responsibility regarding messages attaches to this Company until the same are presented and accepted at one of its transmitting offices; and if a message is sent to such office by one of the Company's messengers, he acts for that purpose as the agent of the sender.

Messages will be delivered free within the established free delivery limits of the terminal office. For delivery at a greater distance, a special charge will be made to cover the cost of such delivery.

The Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the Company for transmission.

THOS. T. ECKERT, President and General Manager
December 14, 1901.

Dear Mr. McLeish:

Understanding that the estimated deficit for the running expenses of the University, as represented in the budget for the year 1902-1903, will amount to $250,000., my Father will give so much thereof as may actually be required up to Two Hundred and Fifty Thousand Dollars,($250,000), to cover such deficit, payment to be made on the call of the treasurer accompanied by a statement showing the deficit actually incurred.

My Father will also give toward the general endowment of the University, under date of December 1st, 1901, one million dollars,($1,000,000). This $1,000,000 he will give in cash or securities, as the Trustees may elect.

Very truly,

[Signature]

Mr. Andrew McLeish,
Vice-President, Board of Trustees,
University of Chicago, Chicago, Ills.
December, M. 1927

Dear Mr. McLester:

Understanding that the estimated cost of the running expenses of the University as represented in the budget for the year 1925-1926 will amount to $250,000, I have given so much respect as to send the University $250,000 for the year 1925-1926 to cover current expenses, payment to be made on the call of the President in accordance with the agreement reached at the General Meeting of the University, held at the University of Chicago, December 1926

Very Truly,

[Signature]

Mr. Angwin McLester
President, Board of Trustees
University of Chicago, Illinois
26 Broadway,
New York.

December 16, 1901.

Dear Mr. McLeish:

Since I assume that Mr. Ryerson, with whom I have formerly corresponded with reference to real estate purchases for the University, is not yet sufficiently strong to take up these questions again, I write you, as Vice-President of the Board, in his stead.

Under date of November 8th Major Rust wrote me reporting on certain lots owned by Mr. Marshall Field and Messrs. Chamberlin and Salisbury on Block No.5, bounded by Lexington and Woodland Avenues and 58th and 59th Streets. The prices quoted by him are as follows:

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<th>1. Marshall Field</th>
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<td>a. Woodlawn Ave.</td>
<td>Lot 8, 50 x 177.8 at $165 per ft.</td>
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<td>b. Midway Plaisance,</td>
<td>Lot 9, 59.3 x 180 at $350 per ft.</td>
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<td>Lots 12, 13, &amp; 14, 150 x 180 at $300 per ft.</td>
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<td>27000.</td>
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<td>c. Lexington Ave.</td>
<td>Lots 16, 17, 18 &amp; 19, 170.8 x 200 at $165 per ft.</td>
<td>33,000.00</td>
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<td>Total Marshall Field</td>
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<td>Less discount, 15%</td>
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<td>Net - - - - - - - -</td>
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| 2. T. C. Chamberlin | Lot 10, 50 x 180 at $320 per ft. | 16,000.00 | 9000. |

| 3. R. D. Salisbury, | Lot 11, 50 x 180 at $320 per ft. | 16,000.00 | 9000. |

Total Purchase Price, - - - - - - - - | 122,963.60 | 98724. |
December 16, 1901

Dear Mr. Material

Since I assume that Mr. President, with whom I have formerly corresponded, with reference to land sales purposes for the University, is not yet sufficiently strong to take up these questions again, I write you as Vice-President of the Board in the stead.

Under date of November 8th, Mayor Root wrote me reporting on certain jobs owned by Mr. Material Field and Maison's Compartment and Salesforce.

The prices quoted by him were as follows:

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<td>11th Ward</td>
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<td>12th Ward</td>
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</table>

Total Purchase Price: $50,000.00

Yours truly,

[Signature]
On behalf of my Father I herewith authorize the purchase of this property, which shall be handled the same as that which we have already purchased.

As you will remember, Major Rust reported at our recent conference that in Block No.2, Lots 17, 18 and 19 were the only lots now owned by the Scannan Estate, and that they could be purchased at a total cost of $50,000. I understand that there is still a balance in the amount set aside from the funds of the Blaine School for the purchase of property in connection with the school, which balance can be appropriated for the purchase of these three lots. On behalf of my Father I hereby authorize the purchase of these three lots, subject to whatever further endorsement is required in Chicago, agreeing that if the balance on hand in the Blaine Fund for this purpose is not sufficient to cover this purchase, my Father will pay any excess.

As a memorandum of our further conference I would call your attention to the fact that at our conference we informally authorized Major Rust, which authorization I now formally confirm, to get options if possible on the Midway Plaisance front of the blocks opposite the present University Campus.

We also deemed it desirable, as the next step, to make inquiry regarding Blocks 13, 14 and 15 on the west side of the campus.

Very truly,

John D. Rockefeller Jr.

Mr. Andrew McLeish,
Vice-President, Board of Trustees,
University of Chicago, Chicago, Illinois.
On receipt of your letter, I peremptorily notify you of my intention to purchase the
property, which shall be tendered to you at the same as that which we have strongly
prorogued.

As you will remember, had it not been for your kind report and an urgent request
since float in financial matters and that they cannot be apparently in a total cost
of $50,000.00. I understand that there is still a balance to the amount
set aside from the parents of the Blaine School for the purchase of property
in connection with the school, which balance can be appropriated for the
purchase of this property. I have already authorized
the purchase of these three lots, subject to your approval and agreement
as tendered in Chicago, a view of the balance on hand in the Blaine
Fund for this purpose is not sufficient to cover this purchase. My letter
will be sent with this letter.

As a memorandum of our further conference, I would call your
attention to the fact that at our conference we intimated emotional major
necessity, which after reiteration I now formally confirm. To keep options in the
area, which according to the statement, I made previously
on the Miami Plan, the front of the block opposite the present University
Campus.

We also deemed it expedient to the next step, to make inquiry
regarding blocks 13, 14, and 15 on the west side of the campus.

Very truly,

[Signature]

Mr. Andrew McLean,
Vice-Dean of Board of Trustees,
University of Chicago, Chicago, Illinois.
26 Broadway,
New York.

December 16th, 1901.

Dear Mr. McLeish:

In fulfilling the pledge of $1,000,000 toward the endowment of the University of Chicago, indicated to you in my letter of December 14th, my Father will make payment in cash, or in any of the following bonds, or in any proportion of bonds and cash, that the Board may elect:

United States Steel Corporation 5% bonds, due 1951, interest payable May and November.

Northern-Pacific, C.B.& Q. Collateral Trust 4% bonds, due 1921, redeemable at 105, payable January & July,

Republic of Mexico 5% Gold Loan, interest payable January, April, July, October.

Baltimore & Ohio R.R. 4% Bonds, due 1948, interest payable April and October.

Chicago, Rock Island & Pacific 4% bonds, due 1988, interest payable 1989.

American Telephone & Telegraph Co. Collateral Trust 4% Due July 1st, 1929.

In paying this pledge the bonds, if any be chosen, will be reckoned at the average market price on December 1st, 1901.

Awaiting the pleasure of the Board in this matter, I am,

Very truly,

[Signature]

Mr. Andrew McLeish,
Vice-President, Board of Trustees,
University of Chicago,
Chicago, Illinois.
December 20th, 1901.

Dear Mr. McLeish:

Your favor of recent date regarding my Father's last gift to the University of Chicago, is received. You state that in payment of the $1,000,000 for endowment the Trustees will accept either securities or cash as we think best. It would be our preference to have the Trustees choose, as last year, if agreeable to them, stating from the list of securities which I sent which ones they preferred and how much cash if any. In this way we maintain a perfectly neutral position as regards the investments of the University, which I think you will agree with me is a better position in the case of a gift from this office.

Very truly,

[Signature]

Mr. Andrew McLeish,
Vice-President, Board of Trustees,
University of Chicago, Chicago, Illinois.
December 8th, 1931

Mr. Walter Marek

Dear Mr. Marek:

Your letter of recent date regarding the matter at hand has reached the University of Chicago as received.

You state that in response to the $1,000,000 for endowment the Trustees will accept either one or the other.

It would be our privilege to have the Trustees accept as last year, if necessary, to secure from the Trustees additional support in the event that I have been unable to maintain a satisfactory medical position.

In this way we maintain a better position in the event of a rift from the office.

Very truly,

[Signature]