President E. D. Burton
The University of Chicago

My dear Dr. Burton:

I return the file respecting the Ingals, Thomson-Bevan, Billings and Brower Fellowships, with the following comments:

1. I enclose a suggested redraft of the recommendation of the President.

2. I enclose copies of the four agreements establishing these scholarships and fellowships.

With respect to the Thomson-Bevan Fellowship, please note that an agreement is under discussion which will carry out a new designation for the fund by the Committee of Doctors in charge of it, namely Drrs. Bevan, Ormsby and Billings. A copy of the new designation by the Doctors is enclosed. As soon as this designation has been ratified I will report to you. For the purpose of your recommendation the proposed change in this Fellowship is not material.

Yours very truly,

G. O. Fairweather

GOF:HF
incl.
I, G. O. Firthmore,

I am pleased to present the following recommendations:

1. The establishment of a new fellowship with
   the following characteristics:
   a. An annual stipend of $5,000
   b. A period of study of 2 years

Please note that the Thoman-Dean Fellowship
will carry out a new presentation for the spring of the
Committee of Graduate Studies. A call for the new presentation of
theses and dissertations will be issued as the conclusion of
the Doctor of Philosophy. I will report to you the
progress of your recommendation for the procedure change in
fellowship to your satisfaction.

Yours very truly,

G. O. Firthmore

E. O. Firthmore
May 29, 1924

Memorandum

The President recommends that, in accordance with agreements made between Rush Medical College and certain donors, which agreements the University has taken over from Rush Medical College by virtue of the contract with it, dated May 5, 1924, the following fellowships and scholarships be offered by the University to students in the Medical Schools of the University, upon terms prescribed by the faculty thereof, and in accordance with the terms of the several donations:

The E. Fletcher Ingals, Jr. Scholarship in Laryngology and Otology $250
The Thomson-Bevan Fellowship 250 *
The Dane Billings Fellowship 500
The D. R. Brower Fellowship 200

It is also recommended that, since the original gifts in consideration of which the fellowships or scholarships were established were used in building the Senn Building, which building has now become the property of the University and will be used in teaching students who will pay tuition fees, therefore the sums necessary to pay the annual stipends pertaining to these fellowships and scholarships be a charge upon the receipts for tuition.

*The Thomson-Bevan Fellowship is of the value of $500 of which $250 per annum is provided in the income from a fund of $5,000. The remaining $250 per annum will be capitalized upon the death of Dr. A. D. Bevan.
The **IEEE Transactions** is the official journal of the IEEE Computer Society, offering articles on a wide range of topics in computer science and engineering.

The IEEE Computer Society is a professional organization of computer professionals, dedicated to advancing the state of the art in computing and related fields.

In addition to publishing the Transactions, the IEEE Computer Society provides education, training, and networking opportunities for its members and the wider computer science community.

The society's objectives include:
- Promoting the advancement of computer science and related fields
- Fostering the exchange of ideas and information among computer professionals
- Supporting the professional development of members
- Recognizing excellence in the field of computer science

The Transactions is published quarterly, with each issue containing several articles on various topics in computer science and engineering.

In this issue, we feature articles on topics such as artificial intelligence, data science, software engineering, and cybersecurity.

We hope you find the articles in this issue informative and engaging. Please feel free to provide feedback or comments on any of the articles.

Thank you for your support of the IEEE Computer Society.

Sincerely,

[Signature]
June 3, 1924.

Dr. E. E. Irons,
Rush Medical College,
1748 W. Harrison St.,
Chicago.

My dear Dr. Irons:

I am sending you herewith the first draft of budget estimates for Rush Medical College for the year 1924-25. I should be very glad if you would examine them and indicate any adjustment that should be made therein. This report has been prepared with reference to the various amounts involved rather than with reference to its form. When the budget is placed in its final shape it is my expectation to include in one document all persons connected with Rush Medical College, whether receiving compensation or not, indicating the rank so far as possible in each case.

You will note that I have reduced the estimate of miscellaneous receipts from $3,400. to $3,275. in order to give a balanced budget. As has been stated in various conferences, it will be entirely possible to revise the budget from time to time during the year, increasing the income if it is found to be in process of realization, affording thereby an opportunity of considering increases in the estimates of expenditure.
June 7, 1934

Mr. E. Z. Ione:

Kane Medical College
1748 W. Roosevelt Rd.
Chicago

My dear Mr. Ione:

I am sending you herewith the first draft of the budget estimates for Kane Medical College for the year 1934-35. I should be very glad if you would examine them and indicate any changes that you would make.

I have left the report on the grievances involving teachers with reference to the various amounts in the next plan with reference to the 1930-31 budget in the hands of Mr. H. J. L. It is my expectation to make in the near future a complete report on the connection of the various teachers with reference to the 1930-31 budget.

You will note that I have increased the estimate of miscellaneous expenses from $3,400 to $3,700. In other

meanwhile I have stated in our conference it will be difficult to revise the

budget from time to time unless the new income is to be long to be in process of realization.

In the estimates of expenditure...

the cost of education and administration will be increased...
I am sending to Dr. Burton for his information a copy of this letter, together with a copy of the estimates.

Yours very truly,

N. C. ELIMPTON.
I am sending to Mr. Pymton for his information a copy of the letter together with a copy of the estimate.

Yours very truly,

W. C. EMPTON
The University of Chicago

Preliminary Budget Estimates

of

Income and Expenditures

for

Rush Medical College

1924-25

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SUMMARY</strong></td>
<td></td>
</tr>
<tr>
<td>Income - Estimated</td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>$70,000.</td>
</tr>
<tr>
<td>Miscellaneous Receipts</td>
<td>3,275</td>
</tr>
<tr>
<td></td>
<td>$73,275.</td>
</tr>
<tr>
<td>Expenditures - Estimated</td>
<td></td>
</tr>
<tr>
<td>I. Administration</td>
<td>$17,880.</td>
</tr>
<tr>
<td>II. Instruction</td>
<td>15,780.</td>
</tr>
<tr>
<td>III. Library and Laboratories</td>
<td>20,700.</td>
</tr>
<tr>
<td>IV. Buildings and Grounds</td>
<td>18,915.</td>
</tr>
<tr>
<td></td>
<td>$73,275.</td>
</tr>
</tbody>
</table>
The University of Chicago
Preliminary Budget Estimates

Income and Expenditures

for

Rush Medical College

1894-95

<table>
<thead>
<tr>
<th>Income - Estimated</th>
<th>Tuition</th>
<th>Miscellaneous Receipts</th>
</tr>
</thead>
<tbody>
<tr>
<td>$760,000</td>
<td>$43,572</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditures - Estimated</th>
<th>I. Administration</th>
<th>II. Instruction</th>
<th>III. Library and Laboratories</th>
<th>IV. Buildings and Grounds</th>
</tr>
</thead>
<tbody>
<tr>
<td>$75,800</td>
<td>$15,000</td>
<td>$25,000</td>
<td>$36,000</td>
<td>$15,212</td>
</tr>
</tbody>
</table>
ESTIMATED EXPENDITURES

SECTION I. ADMINISTRATION AND GENERAL EXPENSE

1. Dean 500. 500.
2. Registrar's Office
   Registrar 4200. 9140.
   Clerks and Student Service 4940.
3. Printing and Stationery 600.
4. Postage 300.
5. Publicity
   Official Documents 800.
   Advertising 700. 1500.
6. Telephone 960.
8. Interest
   Central Free Dispensary 660.
9. Clinic and Dispensary Nurses 1020.
10. General Expense 800.
11. Fellowships
    Pathology 600.
    Dane Billings 500.
    Thomson - Bevan 500.
    Ingalls 250.
    Brower 250. 2100.
12. Prizes - Unendowed 100.

Total Section I 17880.

SECTION II. INSTRUCTION

1. Pathology
   Hektoen, Ludwig 500.
   LeCount, E. R. 3600.
   ----- 400. 4500.

2. Medicine
   Nicoll, H. K. 150.
   McNally, W. D. 300.
   Shafer, L. C. 250.
   Carried forward 700. 4500.
### Section I: Administration and General Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>Estimate</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. President</td>
<td>200.00</td>
<td></td>
</tr>
<tr>
<td>2. Registrar &amp; Office</td>
<td></td>
<td></td>
</tr>
<tr>
<td>3. Registrar</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4. Office &amp; Student Service</td>
<td>200.00</td>
<td></td>
</tr>
<tr>
<td>5. Printing &amp; Stationery</td>
<td></td>
<td></td>
</tr>
<tr>
<td>6. Postage</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7. Pulpituary</td>
<td></td>
<td></td>
</tr>
<tr>
<td>8. Other Documents</td>
<td>800.00</td>
<td></td>
</tr>
<tr>
<td>9. Advertisement</td>
<td></td>
<td></td>
</tr>
<tr>
<td>10. Telephone</td>
<td></td>
<td></td>
</tr>
<tr>
<td>11. Entertaiment</td>
<td></td>
<td></td>
</tr>
<tr>
<td>12. Interest</td>
<td></td>
<td></td>
</tr>
<tr>
<td>13. Central Bible Department</td>
<td></td>
<td></td>
</tr>
<tr>
<td>14. Clinic and Dispensary Nurse</td>
<td></td>
<td></td>
</tr>
<tr>
<td>15. General Experience</td>
<td></td>
<td></td>
</tr>
<tr>
<td>16. Physical Exam</td>
<td></td>
<td></td>
</tr>
<tr>
<td>17. Chemistry</td>
<td></td>
<td></td>
</tr>
<tr>
<td>18. X-rays &amp; Roentgenography</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Total Section I:** 1748.00

### Section II: Instruction

<table>
<thead>
<tr>
<th>Instruction</th>
<th>Estimate</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Professor</td>
<td>600.00</td>
</tr>
<tr>
<td>2. Associate Professor</td>
<td>400.00</td>
</tr>
<tr>
<td>3. Instructor &amp; Reader</td>
<td>200.00</td>
</tr>
<tr>
<td>4. Medicine</td>
<td></td>
</tr>
<tr>
<td>5. Medical Sciences</td>
<td></td>
</tr>
<tr>
<td>6. Medical Services</td>
<td></td>
</tr>
<tr>
<td>7. Medical Officers</td>
<td></td>
</tr>
<tr>
<td>8. Medical Officers</td>
<td></td>
</tr>
</tbody>
</table>

**Costing for Next Year:** 4700.00
### SECTION II. INSTRUCTION (Cont.)

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brought forward</td>
<td>700.</td>
</tr>
<tr>
<td></td>
<td>4500.</td>
</tr>
<tr>
<td>Sheaff, H. M.</td>
<td>1620.</td>
</tr>
<tr>
<td></td>
<td>350.</td>
</tr>
<tr>
<td></td>
<td>1360.</td>
</tr>
<tr>
<td></td>
<td>200.</td>
</tr>
<tr>
<td></td>
<td>750.</td>
</tr>
<tr>
<td></td>
<td>1120.</td>
</tr>
<tr>
<td></td>
<td>6100.</td>
</tr>
<tr>
<td>Pediatrics</td>
<td>600.</td>
</tr>
<tr>
<td>Niblack, H. C.</td>
<td>600.</td>
</tr>
<tr>
<td>Surgery</td>
<td></td>
</tr>
<tr>
<td></td>
<td>1000.</td>
</tr>
<tr>
<td></td>
<td>1000.</td>
</tr>
<tr>
<td>Obstetrics and Gynecology</td>
<td></td>
</tr>
<tr>
<td>Nurse</td>
<td>1200.</td>
</tr>
<tr>
<td>Nurse</td>
<td>1080.</td>
</tr>
<tr>
<td></td>
<td>2280.</td>
</tr>
<tr>
<td>Oto-Laryngology</td>
<td>0.</td>
</tr>
<tr>
<td>Ophthalmology</td>
<td>0.</td>
</tr>
<tr>
<td>Dermatology</td>
<td>0.</td>
</tr>
<tr>
<td>Nurses Laboratory Courses</td>
<td>500.</td>
</tr>
<tr>
<td>Review Courses</td>
<td>800.</td>
</tr>
<tr>
<td><strong>Total Section II</strong></td>
<td>15780.</td>
</tr>
</tbody>
</table>

### SECTION III. LIBRARY AND LABORATORIES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Library</td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>2880.</td>
</tr>
<tr>
<td>Books and Periodicals</td>
<td>1900.</td>
</tr>
<tr>
<td>Expense</td>
<td>300.</td>
</tr>
<tr>
<td></td>
<td>5080.</td>
</tr>
<tr>
<td>Laboratories</td>
<td></td>
</tr>
<tr>
<td>Equipment and Expense</td>
<td></td>
</tr>
<tr>
<td>Pathology</td>
<td>4480.</td>
</tr>
<tr>
<td>Medicine</td>
<td>1250.</td>
</tr>
<tr>
<td>Pediatrics</td>
<td>100.</td>
</tr>
<tr>
<td>Surgery</td>
<td>6620.</td>
</tr>
<tr>
<td>Obstetrics</td>
<td>1670.</td>
</tr>
<tr>
<td>Oto-Laryngology</td>
<td>700.</td>
</tr>
<tr>
<td>Ophthalmology</td>
<td>700.</td>
</tr>
<tr>
<td>Dermatology</td>
<td>100.</td>
</tr>
<tr>
<td></td>
<td>15620.</td>
</tr>
<tr>
<td><strong>Total Section III</strong></td>
<td>20700.</td>
</tr>
<tr>
<td>Section II</td>
<td>INSTRUCTION (cont.)</td>
</tr>
<tr>
<td>------------</td>
<td>---------------------</td>
</tr>
<tr>
<td>700</td>
<td>4700</td>
</tr>
<tr>
<td>1630</td>
<td>970</td>
</tr>
<tr>
<td>1760</td>
<td>550</td>
</tr>
<tr>
<td>1760</td>
<td>550</td>
</tr>
<tr>
<td>1630</td>
<td>970</td>
</tr>
<tr>
<td>1760</td>
<td>550</td>
</tr>
</tbody>
</table>

| 6100       | 600                 |
| 1000       | 1000                |
| 1000       | 1000                |
| 1280       | 2580                |
| 700        | 800                 |
| 500        | 500                 |
| 1280       | 1280                |
| 1280       | 1280                |
| 500        | 880                 |
| 1000       | 4800                |

<table>
<thead>
<tr>
<th>Section III</th>
<th>LIBRARY AND LABORATORIES</th>
</tr>
</thead>
<tbody>
<tr>
<td>500</td>
<td>480</td>
</tr>
<tr>
<td>1280</td>
<td>1280</td>
</tr>
<tr>
<td>1280</td>
<td>1280</td>
</tr>
<tr>
<td>700</td>
<td>700</td>
</tr>
<tr>
<td>500</td>
<td>500</td>
</tr>
<tr>
<td>6100</td>
<td>6100</td>
</tr>
<tr>
<td>1000</td>
<td>1000</td>
</tr>
<tr>
<td>1280</td>
<td>1280</td>
</tr>
<tr>
<td>500</td>
<td>500</td>
</tr>
<tr>
<td>6100</td>
<td>6100</td>
</tr>
<tr>
<td>1000</td>
<td>1000</td>
</tr>
<tr>
<td>1280</td>
<td>1280</td>
</tr>
<tr>
<td>500</td>
<td>500</td>
</tr>
<tr>
<td>6100</td>
<td>6100</td>
</tr>
<tr>
<td>1000</td>
<td>1000</td>
</tr>
<tr>
<td>1280</td>
<td>1280</td>
</tr>
</tbody>
</table>

Total Section II

Total Section III
### SECTION IV. BUILDINGS AND GROUNDS

1. **Heat**
   - Fuel: 2800.
   - Wages: 2640.
   - Total: 5440.

2. **Janitors**: 8160.

3. **Janitors' Supplies**: 350.

4. **Electric Light and Gas**: 2300.

5. **Electric Power**: 650.

6. **Repairs**: 750.

7. **Laundry**: 400.

8. **Insurance**: 800.


**Total Section IV**: 18915.
### SECTION VI. BUILDINGS AND GROUNDS

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heat</td>
<td>$800.00</td>
</tr>
<tr>
<td>Water</td>
<td>$550.00</td>
</tr>
<tr>
<td>Janitor, Supply</td>
<td>$250.00</td>
</tr>
<tr>
<td>Electric Light and Gas</td>
<td>$520.00</td>
</tr>
<tr>
<td>Electric Power</td>
<td>$70.00</td>
</tr>
<tr>
<td>Repairs</td>
<td>$400.00</td>
</tr>
<tr>
<td>Laundry</td>
<td>$80.00</td>
</tr>
<tr>
<td>Insurance</td>
<td>$25.00</td>
</tr>
<tr>
<td>Aet Disposal</td>
<td>$75.00</td>
</tr>
</tbody>
</table>

**Total Section VI**

18525
June 3, 1924.

My dear Dr. Burton:

I am inclosing herewith carbon copy of a letter to Dr. Irons, submitting for his criticism the first draft of the proposed budget for Rush Medical College for the year 1924-25. You undoubtedly will receive from Dr. Irons within a short time comments thereon.

Yours very truly,

[Signature]

Dr. E. D. Burton,
Harper Library.
June 6, 1924.

My dear Dr. Butler:

In answer to your inquiry of June 3 may I say that I have made a study of the records and estimate that the gifts which the University has received from Chicago people since the beginning, including the estimated value of the assets of Rush Medical College amount to $15,900,000.

The amount received during the current year, including the assets of Rush Medical College aggregate approximately $2,650,000.

I trust the foregoing will furnish you the information you desire and remain

Yours very truly,

Dr. Nathaniel Butler,
Faculty Exchange.
June 6, 1924

My dear Mr. Bottle:

In answer to your inquiry of June 6.

May I say that I have a copy of the report and estimate sent the Public Works Department by the Municipal Council regarding the future needs of the city. The estimated value of the streets of New York was $12,000,000.

The record received during the current year, including the estimate of fund which was made of $18,500,000.

I trust the foregoing will enable you to make the improvements you desire and require.

Yours very truly,

[Signature]

Dr. Benjamin Butler

Inquiry Committee.
Office of the President

Referred to

1924

Please

1. Dispose of as you think best.
2. Answer and retain in your files.
3. Answer and return with carbon of reply for our files.
4. Return with answer on President’s stationery for him to sign.
5. Return
   a) With information called for in writing.
   b) With suggestion of answer in writing.
   c) Comment in writing.
6. Return and arrange for personal interview.
7. Follow through—and report.
8. Initial and return (sent for information only).
10. Send to ________________ with covering letter.
11. File under ________________
12. Make ________________ copies.
    Send to


\[\text{Signature}\]

\[\text{June 10, 1924}\]
June Nine
1924

President Ernest J. Burton
The University of Chicago

My dear President Burton:

I am enclosing a form of letter to be sent to the Department of Registration and Education, in connection with the taking over of the medical work at Rush.

Very truly yours,

Wallace Heckman
Dear Five

I am enclosing a form of registration and application for admission to the graduate work of the University of Chicago.

Very truly yours,

Mattie Hackman
June 7, 1924

Department of Registration and Education
Mr. A. M. Shelton, Director
Springfield, Illinois

Dear Sir:

I desire to inform you that, in accordance with a certain agreement made between the University of Chicago and the Trustees of the Rush Medical College, the school properties of the latter institution have been transferred to the University of Chicago, and that the courses in Medicine and Surgery heretofore given by the Rush Medical College will, beginning June 16, 1924, be given by the University of Chicago, and that after said date the University of Chicago will confer degrees in Medicine.

This information is sent to you as you have heretofore requested, in order to have a record of same in your department.

Yours very truly,
(Signed) Ernest D. Burton
President.

COPY
June 7, 1964

Department of Registration and Education

Mr. A. M. Spallin
Director

Spaulding, Illinois

Dear Sir:

I have the pleasure of informing you that in accordance with a certain agreement made between the University of Chicago and the Trustees of the Rush Medical College, the school properties of the latter institution have been transferred to the University of Chicago, and that the course in medicine and surgery offered under the name Rush Medical College will be continued.

June 16, 1964, to be known as the University of Chicago and that after each have the University of Chicago will confer degrees in medicine.

The information is sent to you in order to have a record of same in your department.

Yours very truly,

(Signed) Frank E. Burton
President.
June 14, 1924

My dear Dr. Bridge:

It has been a great delight to your many friends to have you and Mrs. Bridge here again in Chicago during these latter days of interesting developments and celebrations. We appreciate more than we can easily express your interest in the development of our medical work; and remembering your generous indication to me a year ago that you had in mind to do still more for the Medical School, and your recent intimation to the same effect to others, I have been endeavoring to assemble the information as to what will be needed for the further development of our medical project.

Looking into the future — not very remote, yet not immediately at hand — the sums that we shall need to carry out our plans for medical work on the South Side and realize our dreams mount into very large figures. As soon as we shall finish the buildings which we shall soon begin to erect at the University, we shall need an endowment of not less than $5,000,000., and in the not distant future perhaps as much more.

For the development of the Post-Graduate School on the West Side, it is difficult to say definitely what our needs will be; but they will certainly run to pretty large figures.

Having in mind your deep interest in the medical work of the University and the generous contribution you have already made to the development of medicine on the West Side, I started to prepare a list of things having to do with the future developments in connection with the Rawson Building and the Norman Bridge Laboratory. But then I reflected that your interests were broader than those of Rush Medical College, or even of medicine in general, and that you had heard me at the Convocation set forth in general terms the great program of advance which we are hoping to carry into effect in the next decade or two; and I wondered whether you and Mrs. Bridge would not be interested in making the first contribution toward that large program, of which
...
the first item is $6,000,000 for the endowment of instruction and research, and the second item $6,000,000 for much needed buildings.

I am venturing, therefore, to inquire whether you would not like to give to the University the first million dollars of the fifty million that I suggested in my Convocation address, one half of this million, let us say, for general endowment, and one half for medicine with such specific designations as you may desire to make.

Such a gift from you would give a tremendous impetus to our effort and would greatly hearten all the friends of the University. In a sense you would give doubly because of the influence of your gift on the minds and giving of others.

May I express the hope that you and Mrs. Bridge will allow me to come and talk the matter over with you sometime at your convenience. I shall be free this afternoon, on Sunday and on Monday except between eleven and twelve. I understand that you will probably be in the city until the twentieth. I am likely to have to leave myself on the seventeenth, but could probably arrange to meet you in the East, if that were more to your mind.

Very cordially yours,

Dr. Norman Bridge
The Drake Hotel
Chicago, Illinois

EDB/R
And the next time I tell you, I'm only telling you what I've learned from my experiences. I've dealt with the consequences of my actions, and I'm not going to lie to you. I've learned my lesson, and I'm not going to make the same mistakes again. I'm going to be honest with you, and I'm going to tell you the truth. I'm not going to sugarcoat anything, and I'm not going to gloss over anything. I'm going to be straight with you, and I'm going to tell you what I know.

Very sincerely yours,

[Signature]
June 17, 1924.

My dear Dr. Bridge:

With your kind consent given as we separated on Saturday afternoon that I should write to you further about the matter of our conversation, I am taking the liberty of enclosing herewith a copy of my Convocation Address and several tabular statements embodying the substance of what I gave you orally in my conversation.

Having your assurance that you wish to add to your gifts already made to the University some contribution to its further development, and on the other hand knowing your special interest in medical work, I have constructed my statements so as to show in a general way our plans for the University and a little more in detail the important needs for development in connection with the West Side Medical School.

As I am leaving town on the 17th and you on the 20th, a conference before your departure would probably be impossible. I expect, however, to be in White Plains, New York from the 25th to the 26th, and if you are to be in New York at that time I should be glad to come in for a talk with you. Or if you prefer I should be glad to call on you in Chicago early in July, when I shall have returned to Chicago and as I understand you will also be here for a time.

My address in White Plains is Gedney Farm Hotel.

With sincere appreciation of your gifts to the University and your personal kindness to me, I am,

Very sincerely yours,

Dr. Norman Bridge,
The Drake Hotel,
Chicago, Illinois.
June 4, 1936

Mr. George P. Bridget,

With your kind cooperation I am writing to send you the master of my conversation, which I am writing on my return from the University. I have made a copy of my conversation, which I am sending to you in connection with the event.

I am in the process of converting to the University some conversation in connection with the event. I have not decided my next move, so as to show in a meeting of the important news from the University and a letter more in detail.

Medical School

As I am leaving town on the 17th and you on the 20th, I do not propose to write the letter, which I am sending you now. I am preparing a letter to be sent to the University, which will be sent to you. I am in the process of writing the letter, and you will receive it by the University.

Very sincerely yours,

Dr. Howard Bridget.
The Drake Hotel.
Chicago, Illinois.

R.B.
NEEDS OF RUSH MEDICAL COLLEGE AND RUSH POST-GRADUATE
SCHOOL OF MEDICAL SCIENCE NOT YET PROVIDED FOR:

1. Initial Equipment Bridge Laboratory $20,000 to $50,000
2. Endowment of annual supplies and Equipment for the Bridge Laboratory 40,000
3. Endowment for salaries and wages to the amount of $10,000 to $25,000 a year 200,000 to 500,000
4. Equipment of Rawson Building 40,000 to 50,000
5. Additional cost of Rawson Building 150,000 to 175,000
NEEDS OF RUSH MEDICAL COLLEGE AND RUSH POST-GRADUATE

SCHOOL OF MEDICAL SCIENCES NOT YET PROVIDED FOR:

1. Initial Equipment Bridge Laboratory
   $30,000 to $60,000

2. Equipment for Medical Ward
   Any equipment for medical laboratory

3. Equipment for Hospital Services
   Equipment for hospital services and supplies to the
   amount of $70,000 to $75,000 a year

4. Equipment of Hawaii Outline

5. Additional cost of Hawaii Outline

6.
June 17, 1924.

1. **FUNDS NOW AVAILABLE FOR NEW BUILDINGS:**

- For the University Chapel
  - including $100,000 interest to be added while the building is in the process of erection
  - $1,675,000

- For the Rawson and Bridge Laboratories
  - 400,000

- For the reconstruction of Senn
  - 30,000

- For the Billings Hospital and associated Laboratories
  - 4,100,000

- For the Theology Building
  - 450,000

- For the Divinity School Chapel
  - 90,000

---

**Total Funds Available:** $6,725,000
Funds for New Buildings:

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>For the University Opera</td>
<td>$1,786,000</td>
</tr>
<tr>
<td>for the construction of the new building</td>
<td>$20,000</td>
</tr>
<tr>
<td>for the purchase of the new building</td>
<td>$100,000</td>
</tr>
<tr>
<td>for the construction of the new building</td>
<td>$450,000</td>
</tr>
<tr>
<td>for the Divisional Office</td>
<td>$50,000</td>
</tr>
<tr>
<td>Total</td>
<td>$2,406,000</td>
</tr>
</tbody>
</table>
The University of Chicago
Office of the Counsel and Business Manager

JUNE SEVENTEENTH
1 9 2 4

President E. D. Burton
The University of Chicago

My dear Dr. Burton:

I acknowledge receipt of executed copy of notice to the Department of Registration and Education regarding the transfer of the educational activities of Rush Medical College to the University of Chicago.

Yours very truly,

G. O. Fairweather

HF
June Seventeenth
I. C. O. 17

President M. D. Button
The University of Chicago

My best Dr. Button:

I acknowledge receipt of Executive copy of notice

I have been directed to the Department of Registration and Kindred Matters
to the transfer of the educational activities of Rush Medical College to the University of Chicago.

Yours very truly,

G. O. Patterson

Rush Medical College
JUNE SEVENTEENTH
1 9 2 4

President E. D. Burton
The University of Chicago

My dear Dr. Burton:

In the letter to you from Abraham Flexner, dated February 29, 1924, appears the information that the officers of the General Education Board were "empowered to incorporate in the new agreement or new agreements a section dealing with clinical organization in general conformance with the manner in which it is described in the letter of Dr. William E. Welch, dated October 21, 1913, to the General Education Board." Is there anything in this connection in which we can be of service?

Very truly yours,

Wallace Heckman

WH:HF
June 20th

President E. W. Burton
The University of Chicago

My dear Dr. Burton:

In the letter to you from Assistant Professor, I was able to make the information that the office of the General Education Board was established to locate and file in the same manner as new schools in the section with different arrangements in General Education Board. In the letter of Professor E. Weber, dated October 21st, 1912, to the General Education Board, he states that he can see the section in which we can do of service.

Very truly yours,

Walter H. Hebb

WH:HE
June 21, 1924

Mr. Wallace Hockman,
230 South Clark Street,
Chicago, Illinois.

My dear Mr. Hockman:

I have your letter of June 17 with reference to the revision of the agreement with the General Education Board. Doctor McLean is working at this and until we are a little further along I think that there is nothing in which we need to ask the assistance of your office.

Very truly yours,

EDB-e
June 16, 1924.

11. **NEEDS OF THE UNIVERSITY WHICH OUGHT, IF POSSIBLE, TO BE PROVIDED WITHIN TWO YEARS:**

For Research and Instruction in the University at large; increase of salaries and addition to staff $6,000,000

For buildings necessary to carry forward effectively existing departments

(These figures cover building, equipment, and a maintenance fund of one-half the cost of the building.)

One additional building in the library group $1,000,000
Administration building 1,000,000
College building for School of Education 1,000,000
Addition to Chemistry 800,000
Gymnasium and Refectory for School of Education 400,000
Heating Plant 2,000,000

$6,200,000

Residence buildings which will yield income for general expenses 1,800,000

For the separate and better development of the colleges 1,500,000

Central College Building 1,000,000

For improved administration (yielding $25,000 a year) 500,000

The Medical School 5,000,000

The Divinity School 500,000

$21,000,000
MEMBERS OF THE UNIVERSITY WHICH OUGHT TO BE PROVIDED FOR.

IF WITHIN TWO YEARS:

For permanent and instructional in the University.

$000,000

For publication necessary to carry forward effectively existing departments and a maintenance fund of one-half the cost of the publication.

$000,000

One additional publication in the library.

$000,000

Administration publications.

$000,000

College publications for Schools.

$000,000

$000,000

Admission to the University.

Commencement and Reunion of the School of Education.

$000,000

Health Plan.

$000,000

Residence publications with variety.

$000,000

For the operation and better development of the College.

$000,000

Central College Publication.

$000,000

(Reprint $5,000 a year.

$000,000

The Methodist School.

$000,000

The Divinity School.

$000,000
June 17, 1924.

III. NEEDS OF THE UNIVERSITY WHICH OUGHT, IF POSSIBLE, TO BE PROVIDED WITHIN TEN OR FIFTEEN YEARS:

A. Additional Buildings

<table>
<thead>
<tr>
<th>Building</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physics</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Social Science</td>
<td>1,000,000</td>
</tr>
<tr>
<td>Library</td>
<td>2,000,000</td>
</tr>
<tr>
<td>General Service</td>
<td>500,000</td>
</tr>
<tr>
<td>School of Education</td>
<td>1,500,000</td>
</tr>
<tr>
<td>Medicine and Surgery</td>
<td>5,000,000</td>
</tr>
<tr>
<td>Residence Halls</td>
<td>10,000,000</td>
</tr>
<tr>
<td>Athletics and Assembly Hall</td>
<td>1,000,000</td>
</tr>
</tbody>
</table>

Total: $22,000,000.

B. Endowment

<table>
<thead>
<tr>
<th>Endowment</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical School (South Side)</td>
<td>5,000,000</td>
</tr>
<tr>
<td>Medical School (West Side)</td>
<td>2,000,000</td>
</tr>
<tr>
<td>General Endowment</td>
<td>2,000,000</td>
</tr>
<tr>
<td>School of Health</td>
<td>3,000,000</td>
</tr>
<tr>
<td>School of Politics</td>
<td>3,000,000</td>
</tr>
<tr>
<td>Sprague Institute</td>
<td>1,000,000</td>
</tr>
<tr>
<td>School of Art: Music and Painting</td>
<td>2,000,000</td>
</tr>
<tr>
<td>Theology</td>
<td>250,000</td>
</tr>
</tbody>
</table>

Total: $18,250,000.

Total: $40,250,000.
<table>
<thead>
<tr>
<th>Department/Section</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Physical Science</td>
<td>10,000,000</td>
</tr>
<tr>
<td>Social Science</td>
<td>9,000,000</td>
</tr>
<tr>
<td>Library</td>
<td>8,000,000</td>
</tr>
<tr>
<td>General Service</td>
<td>7,000,000</td>
</tr>
<tr>
<td>School of Education</td>
<td>6,000,000</td>
</tr>
<tr>
<td>Medicine and Surgery</td>
<td>5,000,000</td>
</tr>
<tr>
<td>Residence Halls</td>
<td>10,000,000</td>
</tr>
<tr>
<td>Administration and Assembly Halls</td>
<td>3,000,000</td>
</tr>
</tbody>
</table>

Sub-totals:

- Physical Science: 10,000,000
- Social Science: 9,000,000
- Library: 8,000,000
- General Service: 7,000,000
- School of Education: 6,000,000
- Medicine and Surgery: 5,000,000
- Residence Halls: 10,000,000
- Administration and Assembly Halls: 3,000,000

Total: 51,000,000

Expedition:

- Medical School (South Side): 3,000,000
- Medical School (West Side): 2,000,000
- General Endowment: 2,000,000
- School of Health: 1,000,000
- School of Politics: 1,000,000
- Research Institute: 1,000,000
- School of Arts: 5,000,000
- Music and Painting: 2,500,000

Total: 20,000,000

Grand Total: 71,000,000
June 19, 1924

Mr. Ernest D. Burton, President,
The University of Chicago,
Room 1838 - 230 South Clark St.,
Chicago, Illinois.

My dear Sir:

I thank you for your letter of June 7 regarding the transfer of the Rush Medical College to the University of Chicago. We will make the necessary corrections on our records in this office.

Very truly yours,

AM Shelton
Director

Medical Division
June 25, 1950

Mr. Kenedy, Director, Professor
The University of Chicago
Room 1585, 320 South Clark St.
Chicago, Illinois

My dear Sir:

I should very much like your letter of June 4 regarding the transfer of the Deep Neck Town College to the University of Chicago. We will of course make the necessary corrections on our records in the Office.

With special regards,

Wm. F. M. Jencks
Director

[Signature]
Dear Dr. Harvey:

In the absence of Dr. Shambaugh, who is President of the Board of Directors of the Central Free Dispensary, and Chairman of the Executive Committee, Dr. Ormaby and I will nominate to the Board of Medical Affairs:

Dr. Oliver S. Ormaby.

I trust this will be satisfactory.

Sincerely yours,

[Signature]

Dr. Ormaby and I are the other members of the Executive Committee.

[Signature]
Office of the President

Referred to [Signature] 1924

Please

1. Dispose of as you think best.
2. Answer and retain in your files.
3. Answer and return with carbon of reply for our files.
4. Return with answer on President's stationery for him to sign.
5. Return
   a) With information called for in writing.
   b) With suggestion of answer in writing.
   c) Comment in writing.
6. Return and arrange for personal interview.
7. Follow through—and report.
8. Initial and return (sent for information only).
10. Send to ______________________ with covering letter.
11. File under ______________________
12. Make ______________________ copies.
    Send to ______________________

[Signature]
July seventeenth
Nineteen twenty-four

Hon. E. D. Burton, President,
University of Chicago,
Chicago, Illinois.

Dear President Burton:—

In a letter recently received from
B. C. Harvey, Dean of the Medical Courses, he
asks that the Home for Destitute Crippled
Children appoint a representative as a member
of the Board of Medical Affairs of the
University of Chicago.

I am pleased to advise that Dr.
Arthur Dean Bevan will be glad to represent
our Institution on this Board.

Sincerely yours,

Dict. RIC-EW
Dear Mr. Patton, President,

University of Chicago,

Dear President Patton:

In a letter recently received from Dr. Rainey, Dean of the Medical School, he expressed the hope that you would consider supporting a representative of the School of Medicine at the University of Chicago.

I am pleased to share with you:

After seven years at the University of Chicago.

Sincerely yours,

[Signature]
July 22, 1924.

My dear Mr. Carr:

On behalf of President Burton, I am acknowledging your letter of July 17th informing him that Dr. Bevan has accepted the appointment to represent the Home for Destitute Crippled Children upon the Board of Medical Affairs of the University of Chicago.

Truly yours,

Secretary to the President.

Mr. Robert F. Carr,
Home for Destitute Crippled Children,
1553 Park Avenue,
Chicago, Illinois.

WES:AS
The University of Chicago
The Medical Courses

Chicago, March 22, 1915.

My dear President Judson:-

At the meeting of the Board of Medical Affairs held March 15th the following recommendation was passed:

"That the Board of Medical Affairs petition the President that students who have completed twelve majors of pre-medical work be allowed to take three and one-half majors per quarter without additional tuition fee, the extra course to be one approved by the Dean."

The reason for this is to permit pre-medical students to take a half major course that will be offered in subjects particularly advantageous for them, especially Quantitative Analysis. This concession will not in any way reduce the amount of time the pre-medical student will have to spend since as he can get only one major extra credit in this way, and will be obliged to pay the full fees for six quarters as usual. As you know, medical students in the medical school are allowed to take three and one-half majors as a regular thing.

Yours very truly,

[Signature]
Dean.
Chicago, April 21, 1915

Dear Dr. Wells:

Yours of the 22nd of March is received, containing the recommendation of the Board of Medical Affairs. It seems to me the proper thing would be for such students in pre-medical courses to be put on the medical basis, and to pay the medical fees. In that way they would take the same amount of work as other medical students take.

Very truly yours,

A.E.J. - L.

Dr. H. G. Wells,
The University of Chicago.
Dear Mr. Miller:

You are on the list of members to receive
contains the recommendation of the Board of Regents.
It seems to me the proper thing now is for
students in the medical course to go back on the
medical fees, and to pay the medical fees. In short
we may now take the same amount of work as before.

Very truly yours,

J.R.

Dr. H. N. Wells
The University of Chicago
Mr. N. Butler,
Faculty Exchange.
Dear Mr. Butler:

At the meeting of the Board of Trustees held July 10, 1924, President Burton announced the receipt by Doctor H. C. Wells of $1,000 donation by the Pease Laboratories, the money to be used for a study of the action of Aluminum Compounds on the blood.

The gift has been made under conditions stated by Doctor Wells.

The work will be done by Doctor Florence Seibert.

Yours very truly,

[Signature]
 Secretary.
At the meeting of the Board of Trustees, held under the law of the State of Illinois, on the 15th day of October, 1954, the Board of Trustees unanimously resolved that the money to be used for the purchase of the equipment of the Aluminum Company for the production of aluminum has been placed in escrow by J. D. Weller, the owner of the equipment.

The above resolution of the Board of Trustees was signed at the meeting of the Board of Trustees.

J. D. Weller
Secretary
President's Office:

I enclose copy of the Final Order of the Circuit Court, dated May 19, 1924, and Amendment to that order dated May 24, 1924, which should be added to your file of documents in the case of Rush v. University of Chicago and E. J. Brundage.

Yours very truly,

[Signature]

G. O. Fairweather

Encl.
President’s Office:

I enclose a copy of the first order of the Circuit Court, a copy of the May 14, 1924, and recommend that the order be vacated. Also, I request the advice of your life of commerce in the case of Ralph W. University of Chicago and E. J. Schneider.

Your very truly,

G. O. President

Hl

End.
UNITED STATES OF AMERICA

STATE OF ILLINOIS
COUNTY OF COOK

PLEA, before the Honorable IRA TYMER, one of the judges of the Circuit Court of Cook County, Illinois, at a term thereof begun and helden at Chicago, in the Court House in said County and State, on the third Monday, (being the 18th day of May in the year of Our Lord one thousand nine hundred and 24 and of the Independence of the United States the one hundred and 48th.

PRESENT, Honorable Ira Rymer, one of the judges of the Circuit Court of Cook County, State of Illinois.

Robert E. Crowe State's Attorney
Peter M. Hoffman Sheriff

ATTEST:
August W. Miller Clerk

BE IT REMEMBERED, that at the term aforesaid, to-wit:
On the 24th day of May, A.D. 1924, the following among other proceedings were had and entered of record in said Court, to-wit:
United States of America

State of Illinois

County of Cook

I, Hiram Baker, Judge of the Circuit Court of Cook County, Illinois, at a certain criminal session held in the Circuit Court of Cook County, Illinois at 10 a.m. of the day in the year of our Lord one thousand nine hundred sixty-three, being the one hundred and forty-first year of the independence of the United States of America, and of the City and County of Chicago, do hereby adjudge and sentence that the defendant, Robert E. Dove, is guilty of the crime of...
STATE OF ILLINOIS  

SS.

COUNTY OF COOK  

IN THE CIRCUIT COURT OF COOK COUNTY.

TRUSTEES OF RUSH MEDICAL COLLEGE, 

Complainant, 

vs. 

THE UNIVERSITY OF CHICAGO AND 
EDWARD J. BRUNDAGE, as Attorney 
General of the State of Illinois, 

Defendant.

IN CHANCERY 
GEN. NO. B-102233

ORDER

This day the complainant comes into court and presents and submits to the court the following instruments and deeds, duly signed and acknowledged by the respective parties thereto, to-wit:

(1) A certain agreement dated May 5, 1924, between The University of Chicago and the Trustees of the Rush Medical College, wherein and whereby said University assumes all the unperformed covenants and agreements of said College under certain instruments therein specified, and said College covenants that it will execute a contract with said University in the form authorized by the decree heretofore entered herein on the Fourth (4th) day of January, A. D. 1924.

(2) The contract between said University and said College, dated May 5, A. D. 1924, authorized, by said decree herefore entered herein, to be executed by them.

(3) A certain deed dated May 7th, A. D. 1924, executed by said College, as grantor, to said University, as grantee, conveying to said grantee Lots Three (3) to Seven (7) inclusive in the re-subdivision of Block Four (4), Assessor's
Division of the East Half (E.1/2) of the Southeast Quarter (S.E.1/4) of Section 18, Township 39 North, Range 14, East of the Third Principal Meridian in Cook County, Illinois.

(4) A certain deed, dated May 7, A.D. 1924, executed by said College, as grantor, to said University, as grantee, conveying to said grantee Lots Ten (10) to Sixteen (16) inclusive in McKay's re-subdivision of Block Eleven (11) of Ashland's Addition to Chicago of the East Half (E.1/2) of Section 18, Township 39 North, Range 14, East of the Third Principal Meridian.

(5) A certain deed dated May 7, A.D. 1924, executed by said College, as grantor, to said University, as grantee, conveying to said grantee all the right of re-entry of said grantor, in case there had been or might thereafter arise a breach of condition under the provisions of a certain deed, bearing date January 2, 1884, and recorded in the Recorder's office of Cook County, Illinois, executed by said College, as grantor, to the Presbyterian Hospital, as grantee, together with all the estate, right, title interest, claim or demand whatsoever of said College, either at law or in equity, of, in and to the premises conveyed by said deed bearing date said January 2, 1884.

(6) A certain deed dated May 7, A.D. 1924, executed by said College, as grantor, to said University, as grantee, conveying to said grantee all the right, title and interest of said grantor in and to Lot One Hundred Nine (109) in Division Two (2) of Block A in Oakwood Cemetery in Chicago, Cook County, Illinois.
(7) A certain instrument of transfer dated May 12, A.D. 1934, executed by said College, as transferor, to said University, as transferee, transferring all said transferor's personal property, and also the sum of $25,013.58 in cash, said sum being all the cash remaining on the execution and delivery of said instrument in the hands of said College, as its own absolute property, after deducting all indebtedness heretofore incurred by said College, on account of operating or other expenses of any and every kind and nature and all the costs and expenses connected with this suit, which said College was ordered in and by said decree, heretofore entered herein, to pay.

And the complainant applying to the court for instructions in regard to the matter of the execution of said contract, authorized by said decree heretofore entered herein, to be executed by it and said University and the carrying out of the details thereof, and praying the entry of an order herein finding, adjudging and decreeing whether said instruments and deeds so submitted to the court, as aforesaid, and each of them, are properly executed and are legal, valid and effectual instruments and deeds according to their respective terms, and whether the execution of the same is in accordance with the provisions of said decree, heretofore entered herein, and with law, and whether the execution and delivery of the same has been duly authorized by proper action of the Boards of Trustees of said complainant and of said defendant, The University of Chicago, and counsel for the defendant, The University of Chicago and said Edward J. Brundage, as Attorney General of the State of Illinois, appearing in open court, and evidence having been introduced
To what extent is the mean functional emotional quotient increased by occupational factors? To what extent do the differences in occupational emotional quotient reflect the psychological or cognitive dimensions of occupational stress? To what extent do the differences in occupational emotional quotient reflect the psychological or cognitive dimensions of occupational stress? To what extent do the differences in occupational emotional quotient reflect the psychological or cognitive dimensions of occupational stress?
in open court, and counsel for all of the parties having been heard, and the court having considered the evidence and the arguments of counsel and being fully advised in the premises;

THE COURT DOETH FIND, ORDER, ADJUDGE AND DECREE:

That each and all of said instruments and deeds so submitted to the court as aforesaid, are properly executed and are, in every respect, legal, valid and effectual instruments, according to their respective terms, and that the execution of the same is in accordance with the provisions of said decree heretofore entered herein, and that the execution and delivery of the same has been duly authorized by proper action of the Boards of Trustees of said complainant and of said defendant, The University of Chicago, and that each and all of said instruments and deeds should be delivered, and delivery of the same is hereby ordered and decreed by the court to be made.

THE COURT FURTHER FINDS AND DECrees that, as directed in and by said decree heretofore entered herein, all that portion of the costs and expenses connected with this suit (including solicitors' fees) which the complainant, said Trustees of the Rush Medical College, was directed, in and by said decree to pay, has been paid by it.

ENTER:

[Signature]

JUDGE
THE COURT NOW FINDS THE FOLLOWING FACTS

That as and all of said information and data so
supplied to the Court as to necessary, the production of
and the to warrant, I feel, with any identification to
utterance, according to their respective parts, and part the
exposition of the same in accordance with the presentation
of any evidence hereinbefore appearing herein, and such the
exposition and evidence of the same, and any other evidence
of the present motion or the parties or any part of such evidence
as may be hereinbefore, is the responsibility of the Court, any
that such and all of said information and data should be
affixed, and the affidavit of the same is hereby entered

THE COURT FURTHER FINDS AND CONCLUDES THAT
in any of said evidence hereinbefore appearing herein, the Court
of the facts and evidence connected with the same (including
the interrogatories) upon the complainant as directed to the

H E T T

[Signature]
STATE OF ILLINOIS

COUNTY OF COOK

I, AUGUST W. MILLER, Clerk of the Circuit Court of Cook County, and the keeper of the records and files thereof, in the State aforesaid, do hereby certify the above and foregoing to be a true, perfect and complete copy of a certain Order had and entered of record on the 24th day of May, A.D. 1924, in a certain cause now pending in Said Court, on the Chancery side thereof, between Trustees of Rush Medical College, Complainants, and The University of Chicago, et al, etc. Defendants.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed the Seal of said Court, at Chicago, in said County, this 24th day of May, 1924.

(Signed) August W. Miller, Clerk.
STATE OF IOWA
COUNTY OF DICKSON

I, AUGUST A. MILLER, CLERK OF THE COURT

of the County of Dickson, and the keeper of the records of this
court, do hereby certify that the foregoing is a true and
faithful copy of the same record in the office of the
recorded in the State of Iowa and sealed with the seal of the State of Iowa.

A.D. 1938, in a certain case now pending in said court, the

Plaintiff in the above-mentioned case is the University of Iowa,
and the Defendant is the University of Oregon, et al.

IN WITNESS WHEREOF, I have hereunto set my hand and

attaching the seal of said court, as required by law.

This 1st day of May, 1938.

[Signature]
August A. Miller, Clerk.
IN THE CIRCUIT COURT OF COOK COUNTY

TRUSTEES OF THE RUSH MEDICAL COLLEGE

Complainants,

VS.

THE UNIVERSITY OF CHICAGO AND
EDWARD J. BRUNDAE, as Attorney
General of the State of Illinois

Defendants.

ORDER

This day the complainant comes into court, all parties having been duly notified and being present in court by their respective solicitors, and moves the court to amend the order heretofore entered herein on the Twenty-fourth (24th) day of May, A.D. 1934, and evidence having been introduced in open court and solicitors for all the parties having been heard, THE COURT FINDS:

That in subdivision (4) of said order heretofore entered herein, there was a clerical error in the number of the Township, in which it was stated in said subdivision (4) that the property therein described as Lots 10 to 16 inclusive, in McKay's re-subdivision of Block 11 of Ashland's Addition to Chicago of the East Half of Section 18, was situated, the number of said Township being stated in said subdivision as number 37, and that the correct number of said Township was number 38;

And the Court hereby ORDERS, DIRECTS and DECREES that said subdivision (4) of said order, entered herein on the Twenty-fourth (24th) day of May, A.D. 1934, be, and the same hereby is, amended, so that said subdivision (4) shall read as follows, to-wit:

"(4) A certain deed, dated May 7, A.D. 1934, executed by said College, as grantor, to said University, as grantee, conveying to said grantee Lots Ten (10) to Sixteen (16) inclusive in McKay's re-subdivision of Block Eleven (11) of Ashland's Addition to Chicago of the East Half (E.) of Section 18, Township 39 North, Range 14, East of the Third Principal Meridian."

ENTER:

---

JUDGE
Dec 7 1924

President Ernest F. Burton
University of Chicago

My dear President Burton, I have been dilatory about acknowledging your letter of some weeks ago. I appreciate your kindness in reconsidering the matter.

I realize that the circumstances attending my service to Rush Medical College and the University during the affiliation period have been peculiar and that they fall outside of the ordinary regulations of the University as to retiring allowance, and I doubt that any granting of one would be difficult to justify.

Thanking you for giving this matter consideration, I am

Very sincerely yours,

John W. Dobson
Please Preserve This List

STANDING COMMITTEES
RUSH MEDICAL COLLEGE FACULTY
Recommended December 1924

-----------

I. CURRICULUM AND LECTURE SCHEDULE.
   Drs. Irons, Bevan, Herrick, LeCount, Shambaugh, Phemister, Dick, Heaney.

II. BUILDINGS AND GROUNDS.
    Drs. Wilder, Post, Irons, Phemister.

III. EXAMINATION AND DIPLOMAS.
     Drs. Tieken, Lee, Speed.

IV. ANNOUNCEMENTS AND ADVERTISING.
    Drs. R. C. Brown, Stevenson, Hoyne, Baer.

V. HOSPITALS, CLINICS AND EQUIPMENT.
    Drs. Woodruff, Phemister, Capps, Ormsby, C.B. Davis, Grulee, Dick, Abbott.

VI. LIBRARY AND MUSEUM.
    Drs. Hektom, LeCount, R. C. Webster, Sonnenschein.

VII. STUDENT ORGANIZATIONS, etc.
     Drs. Grulee, E. A. Oliver, T. W. Lewis, Coleman.

VIII. FELLOWSHIPS, SCHOLARSHIPS AND PRIZES.
      Drs. LeCount, Wells, Jordan, Carlson, Fantus, Bartelmez.

IX. THE FIFTH YEAR AND RELATIONS WITH OTHER INSTITUTIONS.

X. ALUMNI RELATIONS
    Drs. Ormsby, Ritter, Weaver, Holmes, Linnell, Loeb, Block, Hewitt.

XI. CLINICAL RECORDS; DISPENSARY AND HOSPITAL.

XII. HOME FOR DESTITUTE CRIPPLED CHILDREN.
     Drs. Bevan, Parker, Slaymaker, Rothstein, David.

XIII COUNTRY HOME FOR CONVALESCENT CHILDREN.
     Drs. Ormsby, Parker, Gill, Allin.

Faculty meetings are held on the third Thursday of October and first Thursdays of December, February and May.
STANDING COMMITTEES
RUSH MEDICAL COLLEGE FACULTY
Recommendation December 1924

I. CURRICULUM AND INSTRUCTIONAL SCHEMES
    Dean: Monroe, Reavely, Hoffman, Lecount
    Chairman: Prentice, Milk

II. BUILDINGS AND GROUNDS
    Dean: Milk, Prentice, Reavely

III. APPOINTMENTS AND ADVANCEMENTS
    Dean: Reavely, Severson, Hoyle, Reavely

IV. HOSPITALS, CLINICS AND EQUIPMENT
    Dean: Milk, Prentice, Reavely

V. DEAN'S OFFICE, CAREER CENTER, APPROPRIATIONS
    Dean: Milk, Prentice, Reavely, Approp

VI. LIBRARY AND MUSEUM
    Dean: Prentice, Severson, Prentice

VII. STUDENT ORGANIZATIONS
    Dean: Prentice, A. Oliver, T. W. Lewis

VIII. FELLOWSHIPS, SCHOLARSHIPS AND PRIZES
    Dean: Prentice, Severson, Prentice

IX. THE PITCH YEAR AND RELATIONS WITH OTHER INSTITUTIONS
    Dean: Prentice, Severson, Prentice

X. ALUMNI RELATIONS
    Dean: Milk, Prentice, Severson,
    Instructor, Historian, Approp

XI. CANTINAL RECORDS, DISABILITY AND HOSPITAL
    dean: Prentice, Severson, Prentice

XI. HOME FOR DEFICIENT CHILDREN
    Dean: Prentice, Severson, Prentice

XI. COUNTRY HOME FOR CONVALESCENT CHILDREN
    Dean: Prentice, Severson, Prentice

Faculty meetings are held on the first Tuesday of
October and February at the Rush Medical
February 1, 1925
December 3,
1924.

Dean E. E. Irons,
Rush Medical College,
Chicago

Dear Dr. Irons:

With reference to the three matters concerning which we spoke:

1. The Executive Committee was recommended by the Faculty will be presented at the meeting of the Board of Trustees next week.

2. The Standing Committees of Rush Medical College Faculty are approved as presented in the list sent to the President. We will be glad to have you announce them to a meeting of the Faculty.

3. The President wished me to say that he had on his desk your report concerning the organization of the Post Graduate Medical School, and hoped to give it very early attention. He has not yet been able to examine it as he desires.

Cordially yours,

James H. Tufts
December 1, 1924.

Mr. James H. Tufts, Dean of Faculties
The University of Chicago
Chicago
Illinois.

My dear Mr. Tufts:

At the last meeting of the Rush faculty, the following action was taken:

"The Dean explained that the Executive Board of certain faculties at the University corresponds in function to the Council in Rush Medical College. On motion the faculty voted to delegate to such a board, to be named by the President, the powers heretofore exercised by the Council of Rush Medical College and recommended that this board consist of the Dean, Chairman of departments and members of the faculty of professorial rank."

I shall be glad to have the approval of the President of this action and, in the event of approval, his appointment of the following members of such a board. The object of this board, of course, is to facilitate action in such matters as require action between faculty meetings, such as recommendation of students for the degree, etc.

Dr. Ernest E. Irons
" Ludvig Hektoen
" James B. Herrick
" Clifford G. Gruelle
" Arthur D. Bevan
" Noble S. Heaney
" George E. Shambaugh
" William H. Wilder
" Oliver S. Ormsby, and members of the faculty of professorial rank.

Attached is a proposed list of standing committees of Rush Medical College faculty for the consideration of the President and appointment, if he approves.

Yours very truly,

[Signature]

ERNEST E. IRONS
Dean.
August 25, 1924.

To the Trustees of Rush Medical College:

The wrecking contractor has reached the corner-stone of the old Rush Medical Building. The stone will be removed at 10:30 on Thursday morning, August 28. The Grand Lodge of Masons, who laid the corner-stone in 1875, will remove the contents of the corner-stone box. In one of the rooms of the laboratory building across the street (1747 West Harrison Street) they will formally and with a brief address present the contents to the Secretary of the Board of Trustees.

It has been suggested that members of the Board of Trustees of the College may be glad to be present at this brief ceremony.

Yours very truly,

[Signature]

Secretary.
December 1, 1928

The University of Chicago

The Business College

Dear Sir,

I have been notified of the departure of the faculty

of the Business College and am informed that the

position of accounting staff is vacant. In the interest

of the business of the college, I am requested to offer

the position to you. I am informed that you are well

acquainted with the business of the college and that

you are well qualified for the position. I am anxious

that the business of the college may continue to be

conducted with the same efficiency as heretofore.

I shall be glad to have the opportunity of discussing

the position with you at your earliest convenience.

Yours faithfully,

[Signature]

[Name]

University of Chicago
Suggestions regarding form and contents of proposed agreement between General Education and the University of Chicago

1. Preamble

Refer to contract of Sept 19

1917 and the conductive of the contribution of the G.E.

and the reasons which prompted the Board to take

action in February 1924 authorizing

the substitution of a new agreement permitting use of
such part of the medical fund for buildings and equipment as seemed wise.

2. Quote letter from the President of the University of Chicago dated (to be written) stating the plans of the University for the organization and conduct of the Medical School, the desire of the University to be free to change the plans when advisable, and the desire to use the funds on hand.
for building, equipment, and
endowment as may be needed.

3. State the gift of the $8,73
and indicate that it may
be used for buildings, equipmen
and endowment in such
proportions as may be advisable
determined after conference with Messrs. B.f.g.

4. Indicate that the new agreement
takes the place of the
contract of Sept. 17, 1917, and
is made pursuant to the
resolution of February 29, 1924
For the Rockefeller Foundation
the same general plan
is suggested, except that
in its case a letter would
be used instead of an
agreement.
TREVOR ARNETT
1307 EAST SIXTIETH STREET
CHICAGO, ILLINOIS
News regarding relation of proposed School of Hygiene to Medical School Project.

1. Express the gratification of the community regarding the proposed gift of the I. H. B. and the desire of the donors to cooperate happily in the enterprise.

2. Explain that the launching and financing of the Medical School will require much thought and care.
the raising of large sums of money.

3. Indicates that the University confidently hopes (and has had some assurance) that the R.T. will assist it in obtaining the funds needed.

4. If toward the Foundation express the hope that a gift to the School of Hygiene will have no way react on the amount of the R.T. aid to medical school, and as
Trevor Allen
123 Elm Street
Chicago, IL 60606

As quickly as possible show
that of such may be the
case, the University hopes
that preference will be
given to the Medical School.
President Ernest F. Burton  
University of Chicago  
Chicago, Illinois  

My dear President Burton,

In December 1923 the trustees of Rush Medical College and of the University of Chicago kindly granted me a year's leave of absence to undertake the direction of the Bureau of Health and Public Instruction of the American Medical Association, and of HYGEIA, a health magazine. This leave of absence was later extended to October 1, 1924.

I believe that I can render larger service to the cause of preventive medicine, a field in which I am much interested, in my present work.

I would ask, therefore, to be permanently relieved of my duties as Dean of Medical Students at the University and Rush Medical College.

I should be glad to offer a short course in the department of medicine once each year, as I have been doing for some years.

Very sincerely yours,

John M. Dodson

JMD SM
To the President of the American Medical Association,

I am writing to request your urgent attention to a matter of significant importance. I have been appointed as the new Dean of the Medical College of the University of Chicago, and I am deeply concerned about the future of the College and its ability to provide the highest quality medical education.

I believe that the College has a vital role to play in training the next generation of physicians, and I am committed to ensuring that it continues to do so. However, I am aware of the financial challenges that we face, and I am writing to you in the hope that you can provide guidance and support in finding solutions.

I am particularly concerned about the need for additional funding to support our programs and faculty. I understand that this is a matter of great importance to the Association, and I hope that you can offer your support in finding ways to address this challenge.

I am also interested in exploring the possibility of establishing partnerships with other institutions to enhance our capacity and resources. I believe that such partnerships could be mutually beneficial and I would be grateful for any advice or guidance you can offer in this regard.

I am looking forward to meeting with you to discuss these matters further, and I am happy to provide any additional information that you may require.

With thanks,

[Signature]

John N. Harbison
November 7, 1924

To the members of the Committee on the Medical School:

I have received from Dr. McLean a letter enclosing one from Dr. Seck giving information respecting fees received at Johns Hopkins for the treatment of private patients. The figures are regarded as confidential and therefore I am not transmitting them, but the total result is to indicate that the entire receipts of the Hospital from such patients are probably negligible as compared with the other factors in the problem. In other words if it is our judgment that the relationships with the medical profession in the city or other like considerations make it desirable not to charge outside patients they would in all probability quite outweigh any definite advantages that would follow from charging such patients. On the other hand if it is judged wise on other grounds to charge fees these must be the grounds of decision rather than any financial advantage to the University.

Yours sincerely,

Dr. Wilber E. Post
Mr. Julius Rosenwald
Mr. Thomas E. Donnelley
Mr. Martin A. Ryerson
Mr. Harold E. Swift
To the Committee of the Council on

I have received from Dr. Nelson a letter from President and Dean of Yale University, expressing regret at the absence of patriots on the Council of New York City. The letter emphasizes the necessity of maintaining a strong position in the country on the moral and political questions at stake. It is in this connection that the question arises of the proper selection of the Committee. In order to maintain the confidence of the public, it is essential that the Committee should be chosen with the utmost care. The Committee should be composed of men who are not only respected for their knowledge and ability, but who are also capable of understanding and interpreting the important questions of the day. The Committee must be the champions of action, not the champions of inaction. They must be the leaders in the march of civilization.

Yours sincerely,

[Signature]
October 30, 1924

President Ernest De Witt Burton
University of Chicago
Chicago, Illinois

Dear Dr. Burton:

I have asked Dr. Seem to make inquiries concerning the income derived by Johns Hopkins Hospital for professional services rendered under the full time plan. I inclose a copy of his letter and of the accompanying memorandum.

I believe that Dr. Seem's statement explains itself. I wanted to have this information in order that we might know whether any considerable amount of income might be expected from the professional services of our full time staff. It would seem to me that the experience at Baltimore would indicate that any such income would be so insignificant as to make it unnecessary to take it into consideration in determining our policy.

Sincerely yours,

Franklin C. McClean

by P. B.
October 30, 1956

President Einstein of Chicago University of Chicago

Dear Dr. Einstein:

I have the pleasure of announcing the appointment of Dr. John M. Lockwood for the position of assistant to the Vice-President. I believe this appointment is in the best interests of the University and its development.

I have had the privilege of working closely with Dr. Lockwood during my time at the University and I believe he is well suited for this position.

Sincerely yours,

[Signature]
<table>
<thead>
<tr>
<th>Year</th>
<th>Medical</th>
<th>Surgical</th>
<th>Pediatric</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1923</td>
<td>$725.00</td>
<td>$1,123.33</td>
<td>$425.00</td>
<td>$2,273.33</td>
</tr>
<tr>
<td>9 months</td>
<td>613.00</td>
<td>425.00</td>
<td>350.00</td>
<td>1,388.00</td>
</tr>
<tr>
<td>of 1924</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Hospital Fees - Private Patients**

<table>
<thead>
<tr>
<th>Year</th>
<th>Medical</th>
<th>Surgical</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1923</td>
<td>3,837.30</td>
<td>1,282.50</td>
<td>5,120.30</td>
</tr>
<tr>
<td>9 months</td>
<td>1,845.50</td>
<td>382.50</td>
<td>2,228.00</td>
</tr>
<tr>
<td>of 1924</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>Outpatient</td>
<td>Inpatient</td>
</tr>
<tr>
<td>----------------</td>
<td>-------------</td>
<td>------------</td>
<td>-----------</td>
</tr>
<tr>
<td><strong>Hospital Fee</strong></td>
<td>$65,533.34</td>
<td>$25,521.12</td>
<td>$0.82</td>
</tr>
<tr>
<td></td>
<td>$65,533.34</td>
<td>$0.02</td>
<td>$0.82</td>
</tr>
</tbody>
</table>

Hospital Fee - Private Patients

|                | $60,981.83  | $0.385     | $0.98     | $0.98 | 1963 |
|                | $60,981.83  | $0.385     |           |       |      |

1963 to
October 29, 1924

Dr. Franklin C. McLean
The University of Chicago

Dear McLean:

Enclosed is a copy of the memorandum showing the fees collected from patients for professional services. Dr. Smith says that he thinks it would be well to treat it as confidentially as possible. You will note that these fees fall in two classes—Welch endowment fees and hospital fees collected from private patients. The Welch endowment fees are collected from patients who apply for treatment directly to members of the full time staff or who ask for the services of these men when they apply for treatment. The hospital fees are collected from patients who apply to the Johns Hopkins Hospital, not asking for the services of any particular member of the staff but are attracted by the reputation of the institution. It should not be forgotten that this reputation has been established after thirty years' service of the institution and I believe is based more largely on the services rendered under the old system rather than by the service given since the full time system has been in operation. You will note that in the pediatric department, which has always been on a full time basis, there have been no collections from patients who have been attracted by the reputation of the hospital. I might say that fees for professional services have also been collected from ward patients—that is, when arrangements are made for the patient to be admitted to the hospital, if it is brought out that in addition to the regularly established charges the patient is able to pay an additional amount, a fee is charged for professional services to surgical cases. I don't believe that any separate record has been kept of the collections from this source, but the total amount is not considerable. As in most instances the per diem rate asked for the care of patients in wards does not cover the cost of this service, I think it is a very good idea to have this leeway so that an additional amount might be collected from those patients who are able to pay more than the regular rate.

Sincerely yours,

Dr. Ralph B. Seem
January 26, 1925

Dr. E. D. Burton, President,
University of Chicago,

Dear Dr. Burton:—

I wish to offer to the University the sum of Ten Thousand Dollars, payable Two Thousand Dollars per annum, beginning this year, to be used for the benefit of the work of Rush Medical College.

I am prompted to make this gift not only by my interest in the University but also out of regard for my old friend Dr. E. E. Irons, and in recognition of his efficient and unselfish service in connection with Rush Medical College.

With best regards I remain

Yours very truly,

(Signed) C.D. Greenleaf
To Dr. F. Burton, President,
University of Chicago,

Dear Sir,

I wish to offer to the University the sum of Ten Thousand Dollars to be placed in the endowment fund for the general use of the work of Rush Medical College.

I am humbled to make this gift not only as my gratitude to the University, but also as one of recognition for my friend Dr. F. Burton and in recognition of the efficient and meritorious service in connection with Rush Medical College.

With best regards I remain,

Yours very truly,

(Signed) C. D. Greenleaf
President Burton:

Dear Tufts, left for the dentist's before signing this memorandum. I am sending it over, however, as I judge he would wish you to have it without delay.

E.W.H.
Presumably for some reason, the dream was left out of the manuscript. It appears to have been lost, as the writing is not continued past this point. I am not sure what happened, as the note is not complete. It is possible that the dream was not recorded for some reason. 4.14.16
Memorandum to the President:

Concerning Rush Medical Budget.

Following our conference on the Rush Medical budget, I took up with Dr. Post:

1. The general condition of the budget

2. Your announced purpose to bring before the Committee on Instruction and Equipment a proposal for granting aid from medical funds for the improvement of instruction

3. The discrepancy of about $8000 that would still remain between income and estimated expense

4. The possibility of an increase in tuition with special reference to Dr. Post's reported statement that there might be some doubt as to whether the Trustees would approve.

Dr. Post wished to say that as regards (1) and (2), he heartily favors the policy of improving instruction and of using $25,000 of medical funds with the suggestion, however, that we proceed simultaneously to reorganize and develop the post-graduate work which would be a legitimate charge upon a certain measure of income from these funds.

With regard to (3) and (4), he made clear the reference to his reported statement. The circumstances were that someone, not a member of the Rush Faculty, had made the suggestion of an increase in tuition. Dr. Post remarked that the Board, before considering any such proposal would wish to have it made the subject of careful consideration by those most directly concerned and charged with responsibility; that if a recommendation should be agreed upon by the responsible faculty or body, he thought the Board would give it favorable consideration. I asked whether it would in his judgment be opportune for the Rush Medical Council to consider the matter with reference to some recommendation to go to the Committee on Instruction and Equipment, and then to the meeting of the Board next week. He thought that it would.
MEMORANDUM TO THE PRESIDENT

CONCERNING THE 1935-36 BUDGET

Following our conference of the 17th of October, I looked over with Mr. Ferris,

The general condition of the budget

1. Your announcement proposes to print and place the

    Committee on Information and Employment

    booklet on extending the Film Mail service for

    the improvement of Information

2. The expenditure of about $25,000 that would

    attend an extension of the above program and

    additional

3. The possibility of an increase in tuition

    with special reference to Mr. Bercow's report

    that the faculty wishes to keep some\$4000

    an average increase in the income

    of the University.

4. The possibility of any increase in tuition

    (a) or (b) to which an increase would

    make the University's reasons, probably 1000.000

    or more.

    (b) On the prospect of a larger budget for

    the University.

    (a) The prospect of a possible increase of

    the University's income.

    (b) It is known to all that the increase of

    the University's income.

    (c) It is also known to all that the increase of

    the University's income.

    (d) This is the increase of the University's income.

    (e) The increase of the University's income.

    (f) It is known to all that the increase of

    the University's income.

    (g) It is also known to all that the increase of

    the University's income.

    (h) This is the increase of the University's income.

    (i) It is known to all that the increase of

    the University's income.

    (j) It is also known to all that the increase of

    the University's income.

    (k) This is the increase of the University's income.

    (l) It is known to all that the increase of

    the University's income.

    (m) It is also known to all that the increase of

    the University's income.

    (n) This is the increase of the University's income.

    (o) It is known to all that the increase of

    the University's income.

    (p) It is also known to all that the increase of

    the University's income.

    (q) This is the increase of the University's income.

    (r) It is known to all that the increase of

    the University's income.

    (s) It is also known to all that the increase of

    the University's income.

    (t) This is the increase of the University's income.

    (u) It is known to all that the increase of

    the University's income.

    (v) It is also known to all that the increase of

    the University's income.

    (w) This is the increase of the University's income.

    (x) It is known to all that the increase of

    the University's income.

    (y) It is also known to all that the increase of

    the University's income.

    (z) This is the increase of the University's income.
I then communicated with Dr. Irons, gave him the information above and he said he would call a meeting of his council for Monday next, including Dr. Billings in the group.

Dr. Irons stated further that he had been in consultation with the representatives of the Central Free Dispensary, and had, as he believed, found several important items duplicated in the expense accounts of the two bodies. He believed that an elimination of these items would reduce the discrepancy to an amount which might possibly approach $5000. This would, of course, reduce the $8000 to a much more manageable sum.

It will apparently be necessary to plan for a meeting of the Committee on Instruction and Equipment to consider a report from the Rush faculty, and also the appointment of Dean Bogert to the law faculty.

Sincerely yours,

James H. Tufts

JHT:H
MINUTES OF THE SPECIAL MEETING OF THE MEMBERS OF THE FACULTY OF RUSH MEDICAL COLLEGE OF ASSISTANT, ASSOCIATE AND PROFESSORIAL RANK HELD AT THE UNIVERSITY CLUB, 4:40 P.M., MONDAY, APRIL 6TH, 1925.

The following members were present:

Dean Irons
Dr. Billings
" Herrick
" Phemister
" Slaymaker
" Speed
" Gatewood
" Ormsby
" Webster
" Post

Dr. Eisendrath
" J.L. Miller
" Coleman
" C.B. Davis
" Hall
" Favill
" Gill
" Mitchell
" McKenna
" Crulee

Dr. Block
" Herbst
" Kretschmer
" Capps
" Bassoee
" Loeb
" Ritter
" Culbertson
" Hoaney
" F.Allin

and Secretary

Dean Irons made a statement of the progress of Rush Medical College with special reference to the improvement of relations with the Presbyterian Hospital and to the budget account.

The question of the advisability of increasing the tuition fees of Rush Medical College was discussed at length. Dr. Herrick moved it be recommended that the fees of Rush Medical College be raised $10.00 per quarter unless it is found possible to balance the budget in some other way. Seconded by Dr. Billings. Discussed by Drs. Billings, Herrick, J. L. Miller, C. B. Davis, Capps, Phemister, and Herbst. The motion was carried.

Memorandum of discussion of the organization of the Rush Postgraduate School was presented, and after discussion of each of the sections, each section was adopted for re-
commendation to the President of the University.

The organization of the postgraduate school at as early a date as possible was recommended.

Following the adoption of the memorandum of recommendation, attached herewith, it was voted the Dean be authorized to act as a Committee of one with power to act in modifying the attached recommendations in such particulars as may be found necessary or desirable on conference with the University.

On motion, the meeting adjourned.

JAMES H. HARPER
Secretary
Communication to the President of the University

...