Martin Plan

Medicine
Dear [Name],

I hope this message finds you well. I wanted to reach out and express my appreciation for your hard work and dedication. Your [specific contribution or action] has been invaluable, and I cannot thank you enough.

Please know that your efforts are not unnoticed, and they are greatly valued. If there is anything I can do to support you further, please do not hesitate to let me know.

Thank you once again for all that you do.

Sincerely,

[Your Name]
Mr. David A. Robertson,
Office of the President,
The University of Chicago, Chicago, Ill.
My dear Mr. Robertson:

I have your letter concerning President Judson
and his wishes concerning the committee of which he and I are members. I
am very sorry President Judson is ill and hope he may return home entirely
restored to health. In the meantime I doubt if the committee will do very
much. I have sent to Dr. Franklin Martin, who is the promoter of the subject
for which the committee was formed, a letter making the statement that I did
not desire to serve on the committee with a certain Dr. John Dill Robertson,
who has been named a member of the committee as a representative of Loyola
University.

I do not know whether President Judson knows the man,
but I am sure that when he learns of his character he would act as I have in
demanding the removal of the gentleman from the committee.

Very truly yours,

[Signature]
Dear Mr. Herbertson,

Office of the President,
The University of Chicago, Chicago, Ill.

I have your letter concerning the financial situation. I appreciate your concern and the willingness to consider the committee's request for funds to help with the expenses of the forthcoming conference in Europe. As you mentioned, I cannot agree to the suggestion of the committee's proposed plan for financial assistance.

I have been in touch with financial matters, and I agree with the committee's concern about the expenses. However, I believe that the committee should provide more detailed information about the expenses and the projected income. I also suggest that the committee should consider other sources of funding, such as private donations or sponsorship agreements.

I do not know whether you believe it necessary to raise the funds, but I will keep you informed of the committee's progress. I hope you will keep me informed of any developments in the committee's efforts.

Thank you for your consideration.

Yours sincerely,

[Signature]
Chicago, March 26, 1915

My dear Dr. Billings:

I have forwarded your letter of March 24th to President Judson who, although he probably knows the man in question only through his newspaper notoriety, will, I am sure, approve your action.

Very truly yours,

Secretary to the President.

D.A.R.-D.

Dr. Frank Billings
122 South Michigan Boulevard
Chicago.
Office of the Secretary of War, Sc, 1916

My dear Dr. Gillinere:

I have forwarded your letter of March 26th to President Jacob W. 
authority to properly know the man in question.

Only express mine remanded notably, will I

mean sake approve your section.

Very truly yours,

Secretary of the President

D.T.R. -D.

Dr. Frank Gillinere

Iss now Military Governor

Office
Chicago, April 26, 1915

Dear Dr. Billings:

I shall not be at the meeting of the Medical Committee Thursday night. It is my understanding that you will have from Mr. Dickerson official copy of the action of the Board of Trustees of the Rush Medical College, and will also notify the Committee that substantially the same action has been recommended to the Board of Trustees of the University of Chicago. The latter Board will not meet until the second week in May.

With best wishes, I am,

Very truly yours,

H. F. J. - L.

Dr. Frank Billings,
Peoples Gas Bldg., Chicago.
Dear Dr. Willinger:

I am sorry not to be at the meeting of the Methodist Committee on Thursday night. I have from the recent correspondence received a copy of the letter of the Board of Trustees of the Kansas Methodist College and will also receive a copy of the correspondence that pertains to the board of trustees of the University of Chicago. The latter body will meet until the second week in May.

With best wishes I am,

Very truly yours,

[Signature]

[Signature]

Department of Higher Education
President Harry Pratt Judson,
The University of Chicago,
Chicago, Ill.

Dear Mr. Judson:

At the last meeting of the joint committee of the several universities and the Chicago Graduate School, Dr. Martin, the secretary, stated he had sent the original agreement with an additional statement of the proposed agreement in reference to the conduct of a graduate school under the auspices of the four universities, to the presidents of the universities. I did not see the draft of the final agreement as passed upon by the joint committee which Dr. Martin was to send out to each university president. He read what purport to be the draft as he had sent it to you and to the other presidents of the universities and I found fault with the final statement which made the joint committee already formed the committee to investigate the conditions in Chicago which may be utilized for graduate instruction. I contended that the president of each university had the right under the agreement as we had discussed it, to appoint the members of a new joint committee and that the members of that committee could be any number. I told Dr. Martin it would be impossible for me to serve on a committee of investigation because I have not the time and I told him I did not think that you personally could look into the condition of hospitals, laboratories and elsewhere to learn what the possibilities of an adequate graduate instruction may be.

After talking the matter over pro and con, I finally made this statement: that I believed the joint committee was going too fast in matters relating to the graduate work. Of course, the universities have done nothing and it has all been done by the so-called Universities Graduate School.
That what had been done was proper enough in scheduling a lot of clinics at Cook County and other hospitals in Chicago with various teachers of all character for the entertainment of visiting physicians, but that real graduate instruction would have to be carried out in a different way. For this purpose it would be necessary to have an inventory made of what could be done in the laboratories and in lecture courses of all of the universities with their present facilities and in the various hospitals so that an individual coming here could register to take up specific work either laboratory or clinical, and have a definite knowledge of just what he could do. That it would be necessary to know the character of the candidates who desired to take up work and they would necessarily be obliged to take definite courses of three, six or twelve months or even two or three years.

They could not get around this sort of argument and statement of fact and consequently you will have a letter from Dr. Martin asking you to appoint the members of a joint committee to investigate graduate work and its possibilities in Chicago.

I would suggest that you appoint on that committee to investigate conditions, Dr. Hektoen, Dr. J. L. Miller, someone like Prof. Stoglitz of the University and anyone else you may deem proper. As I understand it and doubtless as you do also, this committee is to investigate as a subcommittee appointed by the original Committee of Fifteen, the conditions in Chicago in relation to possible graduate instruction and to report back to the original committee and if you desire, your committee to report back to you and the board of trustees.

I am writing this letter that you may understand conditions up to date and that you may have a still further idea of what is going on. I enclose herewith, the two letters I have received from Franklin Martin which I wish you would return to me for my files.

Very sincerely yours,

[Signature]
President Harry Pratt Judson,
The University of Chicago,
Chicago, Ill.

Dear Mr. Judson:

Your letter of August fourth came today and I am very glad to have your opinion of the situation in reference to the proposed graduate work in Chicago. I am also glad to know just what the resolution was passed by the Board of Trustees of the University of Chicago, for it coincides exactly with the propositions agreed upon by the Committee of Fifteen and which Dr. Martin was instructed to forward to the presidents of the universities. Instead of presenting the matter to the universities in that form, he presented it in a statement of his own as shown in the whole of proposition fifth and especially in the last full paragraph of that proposition. The proposition as he presented it, as you will see in that last paragraph, agrees to the formation of a joint committee on graduate medical teaching and includes in it representatives of the present Graduate School of Medicine. It does not call for any investigation of the conditions which would enable the Committee of Fifteen to formulate a schedule of graduate work or to plan upon any definite sort of work. It does plan for the immediate establishment of the graduate medical teaching in Chicago by these various branches. It is this haste which I criticized and the apparent attempt on the part of some of the members of the Committee of Fifteen to "put over" a half-baked proposition upon the universities.

Dr. Bevan is out of town today and as soon as I can confer with him I will get in touch with you by telephone and I think you and he and I can get together to decide upon some line of action.

Very sincerely yours,

[Signature]

FRANK HILLINGS
PEOPLES GAS BUILDING
126 SOUTH MICHIGAN BOULEVARD
CHICAGO

August 5, 1915.
Dear Mr. Johnson,

Your letter of January 1st came today and I am with great interest of yours to London in connection with the question of transfers to the United States.

I was pleased to learn that you have been considering the matter of transferring to the United States. I understand that this is under consideration at the Department of Commerce.

I am very interested in your proposals for transfers and would like to know more about the possibilities of such transfers. I am particularly interested in the possibility of transferring American citizens to your country.

I am working on a proposal for the expiration of American citizens in your country and would be very interested in discussing this matter with you.

I look forward to hearing from you soon. Please let me know if there is anything else you would like to discuss.

Sincerely,

[Signature]
President Harry Pratt Judson.

F. S. Will you please return to me the Martin letters which I forwarded to you. I would like to keep Dr. Martin's letters to you until I shall have an opportunity to show them to Dr. Bevan and then I will return them.
I will please return to me the manuscript letter with I forwarded to you. I would like to keep the manuscript letter so you will I reply.

P.S. President. Please judge.
Chicago, August 6, 1915

My dear Dr. Billings:—

Your favor of the 5th inst. is received. I am returning to you Dr. Martin's letters and also his letter of the 25th of July to me, with his "Summary of the Organization of the Graduate School of Medicine of Chicago". I daresay you have a copy of this. Such of this material as you think best may be returned for my files. I am leaving town next Wednesday the eleventh, to be gone until about the beginning of September. Perhaps we can have a little chat before I go.

With best wishes, I am,

Very truly yours,

H.P.J. — L.

Dr. Frank Billings,
Peoples Gas Bldg., Chicago.
Dr. Fincher,

I am returning to you Dr. Marz's letter and also the letter of the 30th of July to me with my copy of the "Summary of the Organization of the Graduate School of Medicine of Chicago." I have sent you a copy of this letter of Dr. Marz's as you think best may be returned for my files. I am reserving them next Wednesday the 17th for Deacon to be sent until after the beginning of September. Perhaps we can have a little more before I go.

With best wishes,

Very truly yours,

H. T. L. U.

P.S. Have Fincher's letter of People's Gas Pipe Office.
Chicago, August 4, 1915

Dear Dr. Billings:

Your favor of the 2d inst. with enclosures is at hand.

The situation will be made plain perhaps if I send to you: (1) A copy of the document sent to me in June by Dr. Martin; (2) The action of the Board of Trustees of the University of Chicago on the same.

The document is herewith enclosed. Perhaps at your convenience you will return it for my files.

A transcript from the minutes of the meeting of the Board of Trustees June 8, 1915, is as follows:

"President Judson presented a communication from the so-called "Universities' Committee on Medical Education", recommending that the Board of Trustees of the University adopt certain resolutions with regard to that subject. After a statement by President Judson,

It was moved and seconded that the Board of Trustees consent to the appointment of a Committee to confer with the committees on behalf of other institutions named with reference to the discussion of a plan for the establishment of graduate medical teaching in Chicago; it being understood that this Committee has no power further than to consider the matter and to report back recommendations, and, a vote having been taken, the motion was declared adopted."
Office of the President

Dear Dr. Milliman:

The suggestion you have made that I call a meeting of the executive council to me in the presence of the governing board of trustees of the University of Chicago at the same time and place of your convenience is well received. It is hoped that the members of the council will be present at the meeting of the board of trustees this evening.

A transcript from the minutes of the meeting of the board of trustees and 6, 1945, is as follows:

"In accordance with the recommendation of the executive council, I have requested the chairman of the committee on executive council to call a meeting of the executive council to consider the report of the committee on the recommendation of a plan for the establishment of an advanced center for advanced research in Chicago. It is hoped that the executive council will meet the matter and to report back to the executive council and a vote on the matter."
The Committee as named was, the President of the University, the Professor of Medicine in the University, Dr. Frank Billings, and the Professorial Lecturer on Surgery in the University, Dr. Arthur Dean Bevan.

You will notice that this Committee was authorized merely to confer with the committees on behalf of other institutions with reference to the discussion of a plan for the establishment of graduate medical teaching in Chicago. This Committee will report through the President of the University to the Board of Trustees. It is not a part of the so-called "Committee of Fifteen". Of course no one of the three in our Committee could give the time to an investigation of the clinical possibilities in Chicago. I see that the so-called "Graduate School of Medicine of Chicago" has already established an organization, a faculty, and a series of clinics. Do I understand that that has the approval of the other three universities? I am quite willing to ask Dr. Rektoon and others to look into the matter if it be desirable, and I have had a letter from Dr. Martin urging me to appoint such a committee. But I confess frankly I don't quite see what there is to investigate. If the University of Chicago and Rush Medical College are
The Committee on Medical Education of the University of Illinois, the President of the University, the Professor of Medicine in the University, Dr. Frank H. Hering, and the President of the College of Medicine in Chicago, Mr. Graham Dean honored me with a request to serve on a committee to cooperate with the University on the establishment of a Medical School in Chicago.

You will notice that this Committee was authorized by the President of the University to the Board of Trustees. It is not a part of the so-called "Committee of Fifteen." Of course, no one of the space in our Committee can give the time to us in the vestigial of the original constitution in Chicago. I see that the so-called "Graduate School of Medicine of Chicago" has already satisfied an organization, a Society, and a center of activity. Do I understand that there has been no appointment of the other three universities? I am quite willing to see Dr. Hering and other to look into the matter of its feasibility, and have put a letter from Dr. Hering writing me to support such a committee. But I conclude that you'd better see what there is to investigate.

If the University of Chicago and many medical colleges are
to cooperate in the work of this "Graduate School of Medicine of Chicago" our Committee already had before us sufficient material, it seems to me, to form an opinion. Could not you and Bevan, if he is in town, meet me some day this week to talk this matter over, so that we can know where we stand and what is possible?

Cordially yours,

H. F. J. - L.

Dr. Frank Billings,
Peoples Gas Bldg., Chicago.
to cooperate in the work of the "Graduate School of Medicine of Chicago" and Committee especiallyaley place in
british service. It seems to me to serve an opinion.
Can you and David get your work over so that we can
get this work to talk with matter over so that we can
know where we stand and what to do first?

Affectionately yours,

[Signature]

Dr. Frank Billings.

People's Gas Board, Chicago.
242 East Walton Place
Chicago
June 15, 1916

Dear President Judson: Thank you for your note and a copy of the important resolution adopted by the Educational Board.

It is good news and I rejoice that the University will have soon a complete medical department at the Medical College. This not only demands the early meeting of the Joint Committee of the Board of Trustees of the University and of Rush, that a final decision may...
be made concerning the Million dollar endowment for Clinical Medicine at the University, which a good deal has been already contributed.

I think the Joint Committee should meet very soon. Will you call a meeting at the University or Chicago Club for lunch at 12.30 on Monday, February 17, or Friday of next week?

My true yours

Frank Billings
President Harry Pratt Judson
University of Chicago
Chicago, January 11, 1917

My dear Mr. Billings:

Dr. Frank Billings reported yesterday the splendid gift of the Billings family, of which you have given so large and generous a share. On behalf of the University I wish to express most sincere appreciation. This great gift practically secures the fund which we are seeking, as the remainder is now so small that we are sure to secure it in no long time in the future. I believe that the Hospital will be a very worthy memorial, and one which will stand through many ages doing its beneficent work, and keeping green the name of your father as well as the names of other members of the family.

With sincere regards, I am,

Very truly yours,

H.F.J. - L.

Mr. C. K. G. Billings
Santa Barbara, California
Mr. Mr. Dillon:

Regarding the splendid gift of the Dillon family,

I wish to express my appreciation to you for the

For the University I wish to express my sincere

With sincere regards, I am,

Very truly yours,

H.R.F. – I.

Mr. G. O. Dillon

Santa Barbara, California
Chicago, January 11, 1917

My dear Dr. Billings:

On behalf of the University I want to express to you, and also personally, my very sincere appreciation of the magnificent gift on behalf of the Billings family. The Hospital I think is an especially fine memorial, and I hardly need to add how much gratified I am personally to have your name connected with it, for reasons which it is wholly unnecessary to detail.

With sincere regards and cordial appreciation, I am,

Very truly yours,

H. P. J. - L.

Dr. Frank Billings
Peoples Gas Bldg., Chicago
Chicago, January 22, 1917

My dear Dr. Billings:

Just as I am leaving for New York I have yours of the 11th inst. with complete statement as to the subscriptions on behalf of the Billings family. This I am sure will be entirely satisfactory to the Board of Trustees. I shall lay it before that body at the February meeting.

I hope that you will have a thorough rest, and come back in good spirits. I want to take this occasion to express in writing, as I have tried to do personally, my appreciation of the splendid work you have done toward securing the funds for the medical school, and, further, and still more important, in the high standards of medical work which you have advocated. I am sure that we shall have a very interesting time the coming year, and in coming years.

With best regards,

H.P.J. - L. 

Yours,

Dr. Frank Billings

% Mr. C. K. G. Billings, Curlesneck, Virginia (via Richmond)
Mr. Samuel B. Bilfinger

June 27, 1974

My dear Mr. Bilfinger:

Just as I am leaving for New York,
I have logged off the file tape
with complete satisfaction
as to the accomplishments of the
Dillinger family.

Their cause will be carried on in the
goal of my presence.

I assure you that they will be
very active in the future.

Reverting to the matter of the
profitable meeting,

I hope that you will have a
profitable time and can
make a very interesting year.

I am sure that we will
have a very interesting time the
coming year.

With best regards,

[Signature]

Mr. Samuel B. Bilfinger

(Nina's Recommendation)

Mr. C. E. Bilfinger

[Name]
Chicago, January 22, 1917

My dear Mr. Billings:

Your two favors of the 17th and 18th instant received. I understand by your second note that you intend to pay the remaining $300,000 in four annual instalments. The entire plan is perfectly satisfactory to the University.

With cordial best wishes, I am,

Very truly yours,

H. F. J. - L.

Mr. C. K. G. Billings
Bellosguardo
Santa Barbara, California
Office of Secretary, 1969

Mr. George Billing

Your two requests for the 14th and
18th February received. I understand you are taking
post you intend to pay the remaining $3000 to your
satisfactory to the University
with congratulatory wishes. I am

Very truly yours,

H. L. J.

Mr. G. G. Billing
President
Santa Barbara, California
The proposition of the members of the Billings family is that $1,000,000 will be furnished to the University of Chicago for the erection of a Hospital, of approximately 250 beds, for the purpose of teaching and research in medicine. It is understood by the donors that the Hospital will be erected upon ground furnished by the University of Chicago; and that it is the intention of the Board of Trustees of the University to set aside an endowment fund of $1,500,000, to provide for the maintenance of said Hospital; and that it is further the intention of the Trustees of the University to set aside an endowment fund of $1,500,000, for the purpose of providing salaries for full-time teachers in the medical school, who will be themselves the Hospital staff. It is also understood by the donors that this gift for a Hospital will be in perpetuity.
The proportion of the members of the Delphic Family

At least $1,000,000 will be contributed to the University of

Chicago for the erection of a Hospital of approximately

250 beds, for the purchase of teaching and research in

medicine. It is understood that the Doctors of the University of

will be selected from a number nominated by the University at

opposite; and that it is the intention of the Board of Trustees

of the University to accept an endowment fund of $1,500,000,

in addition to the maintenance of the Hospital; and that it

is further the intention of the Trustees of the University to

procure an endowment fund of $1,000,000, for the purchase of

practicable services for full-time teachers in the medical

school, who will be provisional in the Hospital at first. It is

agreed that the doctors shall fill the time to a hospital

will be in perpetuity.
Chicago, February 17, 1917

My dear Dr. Billings:

I beg to acknowledge your note of the 15th inst. with formal pledge of $100,000 toward the Albert M. Billings Hospital, together with terms of payment of same. This is in every way satisfactory, and will be duly accepted by the Board of Trustees.

I hope that your recovery is proceeding rapidly, and that you will now begin to forget all about our medical campaign, and to think of nothing but the good time you are going to have in California. I don't want you bothered with any business matters until you get back from that wonderland.

With best wishes, I am,

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
Peoples Gas Bldgs., Chicago
Mr. Good Mr. Fitzgerald:

I feel to acknowledge your note of the 1st inst. with reference to the $1,000,000 coming due to the Silliman Hospital together with terms of payment.

There is no way either of the Board or Trustees can accept the balance of the amount due.

I hope that you recognize the importance of the matter and that you will not allow the company and employees to think of nothing but the terms you are trying to impose on us.

Is there any possibility of my presenting matters until you get back from the conference?

With best wishes I am

Very truly yours,

H.R. - J.R.

Mr. Good Fitzgerald

Henry C. D. Wright, Chas
B65SF.ER 34NL 5A. NL
SANTABARBARA CAL MAR 22-17
PRES. HARLEY PRATT JUDSON

UNIVERSITY OF CHGO, CHICAGO, ILL

CHANCELLOR WILL HELP WITH MATTISON JONES WILL DECIDE HOW MUCH
THEY WILL SUBSCRIBE ON OR BEFORE APRIL FIRST I GO
TO LOSANGELES MARCH TWENTY SEVENTH FOR A WEEK LEAVE HERE
FOR CHICAGO APRIL TENTH.

FRANK BILLINGS
THE POSTAL TELEGRAPH-CABLE COMPANY (INCORPORATED)

Transmits and delivers the within Night Lettergram subject to the following terms and conditions:

The company will receive, not later than midnight, Night Lettergrams, written in plain English, to be transmitted only for delivery on the morning of the next ensuing business day, at rates still lower than its standard night message rates, as follows:

The standard day rate for a ten-word day message shall be charged for the transmission of a Night Lettergram containing fifty words or less, and one-half of the standard day rate for a ten-word day message for each additional fifty words or less in such Night Lettergram.

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for confirmation. For this, one-half the unreported message rate is charged in addition. Unless otherwise indicated on its face, THIS IS AN UNREPORTED MESSAGE AND PAID FOR AS SUCH; in consideration whereof it is agreed between the sender of the message and this company as follows:

1. The company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any unreported message beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any reported message, beyond fifty times the sum received for sending the same, UNLESS SPECIAL PROVISIONS AGREED TO IN THE WRITING OF THE MESSAGE, NOR FOR ERRORS IN CIPHER OR OBSCURE MESSAGES.

2. In any event, the company is hereby made the agent of the sender, without liability, to forward this message over the lines of any company when necessary to reach its destination.

3. This company shall not be liable for damages or statutory penalties in any case where the claim is not presented in writing within thirty days after the message is filed with the company for transmission.

In further consideration of the reduced rate for this special "Night Lettergram" service, the following special terms are hereby agreed to:

(a) Night Lettergrams may at the option of the Telegraph Company be mailed at destination to the addresses and the company shall be deemed to have discharged its obligation in such cases with respect to delivery by mailing such Night Lettergrams at destination, postage prepaid.

(b) Night Lettergrams shall be written in plain English. Code language is not permitted.

4. All employees of this company are authorized to vary the foregoing.

Clarence H. Mackay, President.
Edward Reynolds, Vice-Pres. and General Manager.
Charles P. Bruch, Vice-President.
Chicago, March 21, 1917

My dear Dr. Billings:

I sent you a night letter last night with regard to Mr. F. W. Matthiessen. Mr. Matthiessen is upwards of eighty years old. I understand that he is interested in medical work, and that he is now considering helping to build an isolation hospital in conjunction with a hospital at LaSalle. I think he will join with others for that purpose, but will probably not do it all himself. I understand that he had three daughters. One is married, and lives in Irvington, New York. The second married Captain Blow, who makes his home at LaSalle and helps Mr. Matthiessen look after his affairs. Another daughter married Dr. Chancellor, of whom I telegraphed you. Mrs. Chancellor died some time ago, but left one son. Dr. Chancellor I am informed is at Santa Barbara. He was a close friend of Dr. Murphy, and I think he went to Europe with the medical unit which Dr. Murphy organized. I am
Office, West 87, 1901

My dear Mr. Pitney:

I sent you a copy of the letter I received, addressed to Mr. W. W. Matteson, on December 15th. I understand that he is interested in medical work, and that he is now engaged in a hospital in connection with which I believe he will join. I think he will join with a hospital in New York, and I shall be arriving there soon. I understand that he has been engaged in medical work, and that he will join the hospital in New York. The second morning of his arrival, Captain Brown, who makes the hospital at Rehoboth, and who is a medical officer of the hospital, called on me, and said, "Captain, I am interested in medical work, and I think that you will find it interesting."

Yours truly,

Frank J. W.
advised that anything Dr. Chancellor recommends will be
given great consideration.

Our fund is now $5,195,500. I hope that you are
thriving like the green bay tree.

Cordially yours,

H.P.J. - L.

Dr. Frank Billings
% Mr. C. K. G. Billings
Santa Barbara, California
Chicago, May 3, 1917

Dear Dr. Billings:

Herewith I am sending a copy of the rough plan suggested for a possible basis of contract between Sprague Institute and the University.

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
Peoples Gas Bldg., Chicago
Office, Nov 3, 1914

Dear Mr. Billings:

Renewal I am sending a copy of the

Your plan appears to be a possible means of completing
between different institutions and the University.

Very truly yours,

H.P. T. P.
Chicago, May 11, 1917

My dear Doctor:

Yours of the 10th inst. relating to the gifts of Messrs. Shedd, D. B. Jones, and T. D. Jones is received, and will be placed before the Board of Trustees with my own recommendation accompanying it.

Very truly yours,

H.P.J. - L.

Dr. Frank Billings
242 E. Walton Place, Chicago
Erie, Pa.

May 17, 1919

My dear Doctor:

Your note of the 10th inst. relating to the

effort of Messrs. Sheaff, D. J. Jones, and T. D. Jones in

accepting, and will be pleased to place the Board of Trustees

with my own recommendation accordingly.

Very truly yours,

R. E. S.

Mr. Frank Miller

2237 Western Place, Erie.
President Harry Pratt Judson,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

I enclose herewith, a note from Mrs. George
M. Pullman with her check for $10,000 contributed to the University for
its medical school. While I have acknowledged Mrs. Pullman's letter
and gift, you will, of course, have an official acknowledgment sent to
her from the Board of Trustees.

I will find it impossible to go upon the
committee to canvass the medical schools of the city for the Red Cross
campaign. As a member of the State Council of Defense my work has been
cut out and the outlook is serious as to my time.

I would suggest that Dean of students, Dr. Dodson,
or Dr. J. B. Herrick or Dr. B. W. Sippy undertake the proposed work on the part
of our medical school.

I will endeavor to see Mr. Armour and get his
written statement for his gift and have it in your hands before Tuesday after-
noon next.

Very sincerely yours,

[Signature]

2 enclosures.
Dear Mr. Johnson,

I am pleased to announce that the University of Chicago, with its renowned educational programs, is offering an opportunity for graduate study in the field of computer science at its main campus in Illinois. As a member of the university's faculty, I have considerable experience in this area and believe that the University of Chicago would be an excellent choice for you.

I understand your preferences for a university with a strong engineering program and a focus on practical applications. The University of Chicago is well-respected for its contributions to both theoretical and applied research, and I am confident that you would find it an excellent environment for your studies.

I will forward this information to you and the faculty at your university. I look forward to hearing your response.

Best regards,

[Signature]

2 December
Harry Pratt Judson, President,  
The University of Chicago,  
Chicago, Illinois.

My dear Mr. Judson:

I have talked to Dr. Bevan and suggested a form of letter to be signed by Mr. Hardy in reference to the $10,000 already in your hands. I expected that Dr. Bevan would act upon that today, but he is not in the office and I will try to finish the matter tomorrow.

Very sincerely yours,

[Signature]
I have failed to get. Have any situation.

I have not been able to make any progress. Is there any hope that I may meet you.

Walter Johnson.
Harry Pratt Judson, President,
The University of Chicago,
Chicago, Illinois.

Dear Mr. Judson:

I have carefully read Prof. Stieglitz' letter to you concerning the need of more teaching of public sanitation to our medical students.

I think it would be a good plan to present this letter to the Faculty at its meeting next Thursday night, and if you do not object I will keep the letter and have it read then. The matter can then be referred to our Committee on Curriculum to work out a scheme for more instruction if that is possible, in public sanitation for our juniors and seniors.

I have just received a letter from Mr. Hardy indicating his desire to make his gift of $10,000 an endowment such as may be used by the University of Chicago in its big medical scheme.

Very sincerely yours,

Frank Billings
Dear Chairman:

I have not received the letter from Dr. George Barbeley, as yet.

I am writing to express my concern about the recent developments in the University of Chicago. It appears that there may be an issue with the university's financial management, which has led to a significant deficit.

I have been in contact with Dr. Barbeley several times, but I have not received a response. I am worried that the university may be in financial trouble and that this could have serious implications for the future of the institution.

I would appreciate any information you can provide on the current situation at the University of Chicago. I am eager to learn more about the steps being taken to address this crisis.

Thank you for your attention to this matter.

Sincerely,

[Signature]
I shall arrive in Chicago on Sunday, Feb. 29th. I shall therefore soon be able to enjoy conferences with you, in regard to the medical matters of the University, in which you may derive my aid.

My daughter has been seriously ill with influenza. I'm glad to say she is convalescent.

With kindest regards,

Very truly yours,

Bank Billing
namely, R. J. Woolsey and Francis Peabody. I consider them the best two young medical teachers and investigators of the country. I know and respect both of them. Years of association with Dr. Woolsey has made me love him as a son. It would have been a great gratification to me to have had him appointed Provost of Medicine at the University of Chicago.

If Dr. Peabody receives the appointment because of reasons I do not understand, I shall be perfectly satisfied and shall lend him every aid within my command to develop the department of medicine at the University.

While on this subject permit me to suggest that the University needs quite as big a man for Prof. of Medicine of the Graduate School and that Dr. Woolsey will fill that requirement most eminently.
Feb. 17, 1920

Dear President Judson: Today I returned here from San Diego and found your letter dated Feb. 11th.

I am delighted to learn of the decision of the Council Education Board. It is a most generous decision and I'm sure will result in an ideal organization at an early date.

I have had no misunderstanding as to your...
Statement to me in Washington of my future relations with the medical schools of the University. A year or more ago you asked me at Washington if I would be willing to serve at the proper time as Dean of medical affairs of the University. You will recall that I said I would be glad to serve in that position if you and the Trustees desired it. Now inasmuch as an Administrative Board of Medical Affairs is to be appointed I shall be more pleased to serve as Vice-Chairman of that Board. Let me say to you and to the Board of Trustees of the University that I have no personal ambition to occupy a position of title and salary. My great desire is to retain some official connection with the medical affairs of the University which will enable me to aid others in the organization of the medical schools at the early date and afterward to aid in broadening.
Mr. Harry Pratt Judson,
Office of the President,
The University of Chicago, Chicago, Ill.

Dear Mr. Judson:

At the November meeting of the Faculty of Rush Medical College, Dr. Bevan offered a resolution which was seconded and carried that the President of the University appoint a committee of five to formulate plans for the organization of the Graduate School at Rush Medical College.

In your note to me with the attached letter from Dr. Ormsby, Secretary of Rush Faculty, you apparently interpret the motion to be one for the appointment of a committee to formulate plans for the Undergraduate School at the University.

I think Dr. Bevan had in view the planning of the organization of the Graduate School on the West side at this time that this work might be utilized in the formulation of a big plan of organization of graduate schools all over the country. This bigger program is now under way under the jurisdiction of the Council on Medical Education and Hospitals of the American Medical Association. Subcommittees have been appointed representing various regions of the United States for the departments of surgery, medicine and all of the medical and surgical specialties.

I think Dr. Bevan understands that such a committee appointed from the Faculty of Rush Medical College could not very well become the official committee of the Trustees of the University of Chicago to make plans which would be approved when the University is
ready to begin graduate medical work on the West side.

I think the formation of such a committee composed of some members of the medical Faculty of the University as well as some members of Rush Medical College could do some useful work in a consideration of the plans and organization of a graduate school in medicine. The work of this committee could be utilized by the Trustees of the University at a later date, that is, when the Trustees shall find it necessary to consider the organization of the Graduate School on the West side.

Should you contemplate appointing the committee as asked for in the resolution, I would suggest Dr. George S. Shambaugh, Dr. Oliver S. Ormsby, Dr. Ludwig Hektten and Dr. E. E. Irons as good men to serve on such a committee. Dr. Bevan as the author of the resolution would also probably receive your consideration.

Very sincerely yours,

Enclosures.
December 14, 1920

Dear Dr. Billings:

Yours of the 11th is received. What I suppose the Committee had in mind was the formation of a plan which might be submitted to the Board for the new organization of the Graduate School to take place ultimately on the West Side. Of course members of the Medical Staff and affiliated subjects on the South Side would be interested in the plans. I should not suppose it advisable to organize a graduate medical school in connection with Rush Medical College in advance of the new plan to be carried out later by the University. Perhaps before appointing such a committee it would be well for us to have a chat on the matter.

Very truly yours,

Dr. Frank Billings,
1550 North State Parkway,
Chicago.

KPJ: JH
December 1930

Dear Mr. Pflugrer:

Home of the 11th is nearing. What I

approve the Commission and I wish was the continuation of

a plan which might be used to the benefit of the

new organization of the Graduate School to take place. I

informed on the West Side of coming members of the

Mental Health and Attitudinal impact on the staff

make money to incorporate in the planning. I hope not

undoing in making the determining a Graduate Council

report in connection with my recent college in

advance of the term plan to go out and I feel the

University. Perhaps a closer appreciation makes a comparison

It may be well for me to have a copy on the matter.

Very truly yours,

[Signature]

Department

[Handwritten note at the bottom]
January 17, 1921

Dear Dr. Billings:

With further reference to yours of the 11th of December relating to the committee of the Rush Medical College Faculty on the organization of graduate work, I beg to say first:

There was a slip which I overlooked in the letter which I sent Dr. Crmsby on December 9. - the word "undegraduate" which I used instead of "graduate". Of course I had no thought of the work at the University being involved. Second:

When the graduate school on the West side is organized it will be under the Board of Trustees of the University and on the basis of recommendations made to that Board by the President with the aid of the medical staff of the University. Obviously the Rush Faculty are not in that position. It would not therefore be appropriate for the Rush Faculty to take any official action with regard to the organization of the school in question. However, any opinions which they might have on the organization of graduate medical work would of course be entitled to all respect and would undoubtedly be valuable. I would therefore suggest that such a committee should understand its functions to be to draft a plan which might be approved by the Rush Medical Faculty and which in their opinion would be proper for graduate schools in medicine and
Dear Mr. Pilkington,

With reference to your letter of January 1, 1925, I shall be glad to receive a copy of the letter which you mentioned in your last paragraph. I have seen a copy of the letter referred to in your letter of November 10, 1925, and I agree with the suggestions made in it.

I was interested to note that in your letter of November 10, 1925, you referred to the organization of the New Medical College in 1919. This was a most important event, and I wish to express my hearty congratulations on the successful organization of the New Medical College.

I am sorry to hear of the proposed change of policy with regard to the medical schools. I understand that the Financial Department is responsible for these decisions, but I believe that the medical schools should have a say in the matter. I have always been of the opinion that the medical schools should be given more freedom in the matter of the appointment of staff and the conduct of their work.

I am also concerned about the financial position of the medical schools. I understand that there is a lot of talk about an agreement between the University and the Government, but I think it is important that the medical schools should be consulted before any agreement is reached.

I should be grateful if you would be so kind as to give me any further information on these matters.

Yours sincerely,

[Signature]
surgery. This would not be intended in other words as the authoritative basis of legislation relating to the future organization which the University has in mind, although it would be quite proper for the University authorities to avail themselves of it with such other recommendations as may seem desirable.

I note your suggestions as to membership on the committee. My only objection to that list is that it does not contain your own name. Doubtless Dr. Bevan should serve on the committee, but I should rather have you act as Chairman.

Very truly yours,

Dr. Frank Billings,
1550 N. State Parkway,
Chicago.

WPJ: JN
Dear Dr. Billings:

With further respect I am

[Handwritten text continues on the page]
January 19, 1921.

President Harry Pratt Judson,
Office of the President,
The University of Chicago, Chicago, Illinois.

Dear Dr. Judson:

I have your letter of January 17th in regard to the committee of Rush Medical College faculty on the organization of graduate work.

Your point of view as to the jurisdiction of the faculty of Rush Medical College in the organization of graduate work at the Graduate School when the medical schools of the University shall have been organized, is a just one. This is my point of view in conversation with members of the faculty of Rush College before the resolution was offered at the faculty meeting.

I also agree with your point of view that committee of the faculty of Rush Medical College may be able to present some good ideas on graduate teaching which will be useful to the trustees of the University and to you when the time arrives for organization of the Graduate School of the University. Therefore, I would recommend to you the appointment of such a committee, and if you desire, I should be glad to serve on it.

Very truly yours,

Frank Billings
Dear Mr. Billings:

I am enclosing a copy of the Rush Medical College annual report for the President's Office. It contains information on the activities of the School of Medicine and the Graduate School of the College.

I have been interested in the work of the School of Medicine and the Graduate School for some time. I believe that the report will be of interest to you as well.

I look forward to hearing from you regarding any further details that you may require.

Sincerely yours,

[Signature]

P.S. I am enclosing a copy of the Rush Medical College annual report for the President's Office.
January 20, 1921

Dear Dr. Billings:

Yours of the 19th with regard to the Committee of the Rush Medical College Faculty on graduate work is received. I am enclosing the copy of my letter to Dr. Ormsby.

Very truly yours,

Dr. Frank Billings,
1550 North State Parkway,
Chicago.

HP:JN
enc1.
Dear Mr. Williams:

Yours at the Verr with regrets to the Committee
of the Negro Community College Faculty on Graduate Work in

acknowledging my expression of the oath as my testament.

Oaths

Yours Sincerely,

[Signature]
Dr. Daniel R. Brower,

Residence

597 Jackson Boulevard

Chicago, Dec. 11th, 1899

William R. Harper, M.D., L.L.D.,
Professor Rush Medical College

My dear sir,

In reply to yours of the 6th inst. asking me to send you a statement which will express in substance the results reached at our last conference, I submit the following:

1st. That "Preventive Medicine" be made a separate department under Prof. Javelle, and that the scope of the work be enlarged (as proposed by the late Prof. John R. Hamilton) so as to include an elective and advanced course in sanitary science.

2d. That mental diseases be added to nervous disease and made a separate department.

3d. That the remaining topics of the present department be made the department of materia medica, therapeutics and medical jurisprudence.
CHICAGO

Dec. 11th, 1961

Dear Professor Johnson,

I am writing to express my appreciation for the support and guidance you have provided me during my time at the University of Chicago. Your dedication to teaching and your commitment to excellence have been truly inspiring. I would like to extend my thanks for the opportunity to study under your guidance.

In particular, I would like to thank you for your encouragement and support in my research. Your insights and feedback have been invaluable, and I have learned a great deal from our discussions. Your expertise in the field of mathematics has been instrumental in shaping my understanding of the subject.

I am also grateful for the opportunity to participate in the various seminars and workshops you have organized. These have provided me with a fresh perspective and have enriched my academic experience.

I hope that our paths will cross again in the future, and I look forward to the possibility of continuing our collaboration.

Thank you once again for your support and guidance.

Sincerely,

[Signature]
Since our conference I have examined the announcement of the leading medical colleges in the U.S., and find that contributing or four exceptions, they each have a department of mental and nervous diseases. In the Johns Hopkins, Dr. Hurd is the Prof. of Mental Disease and the Superintendent of the Hospital, and an assistant teaches Nervous Disease. In the Univ. of Penna., Dr. Wood has the Chair of Mental Medicine and Therapeutics with Nervous Disease attached, and an assistant teaches Mental Diseases. The Universities of Vienna, Berlin and Paris each have a department of Mental and Nervous Diseases.

The plan of teaching medical insufficiency already agreed upon should be continued, that is a course by Judge N. V. Freeman, supplemented by special lectures by the heads of the several departments on the insufficiency of their departments.

Yours truly,

D. D. Brower
Dear Mr. Brown:

I have your conference letter of January 2nd re: the Scotland labeled 
conference of librarians in the U.S. and how that conference 
paralleled a similar one held in the U.K. and how that conference 
led to the development of British and American associations 
of library schools. I believe it is true that the conference 
resulted in the formation of the Library School Association of 
North America, and that the formation of this association 
eventually led to the formation of the American Library Association.
With the signing of the new contract between the Rush Medical College and the University of Chicago yesterday, the consolidation of Rush with the University is finally effected and the way opened to the immediate realization of their enlarged medical program. President Ernest D. Burton of the University states, that the reorganization of medical work made possible by the signing of this contract, will enable the University of Chicago to take the fullest advantage of recent progress in medical science. The work will be organized under three schools:

(1) The Rush Medical College of the University, which will continue to prepare students for the M.D. degree on its old site on the West Side, until the Graduate School of Medicine of the University is fully organized on the Quadrangles on the Midway.

(2) The Rush Post Graduate School of Medicine, to be housed in the new Rawson Laboratory on the West Side, which will train persons already holding the M.D. degree in medical research.

(3) The Graduate School of Medicine of the University of Chicago, to be housed in the new Medical Buildings at the University of Chicago, and to prepare students for the M.D. degree, which is now being organised by Dr. Franklin G. McLean, Professor of Medicine, in conference with local medical authorities. As soon as this School is in full operation, it will absorb the work of the Rush Medical College described above, and the two permanent institutions, the Rush Post Graduate School of Medicine on the West Side and the Graduate School of Medicine at the University.

The University will proceed at once with the erection of the necessary buildings. For the Rush Post Graduate School of Medicine there will be erected on the site of the Rush Medical College at Harrison and Wood Streets, a $500,000 Laboratory to be known as the Rawson Clinical Laboratory.
With the signing of the new contract between the Medical College of Oregon and the University of Oregon, it is a logical and necessary step to make the necessary arrangements for the immediate installation of the Medical College of Oregon at the University of Oregon. President Knight of the University of Oregon, in the early stages of the negotiations of the medical school, made a statement, that the contract of the Medical College of Oregon will enable the University of Oregon to take the initiative advantage of recent progress in medical science.

The work will be performed under three stages:

1. The work will be performed under the University, which will combine the services of the M.D. graduates of the Medical School of the Medical College of Oregon, which will be located in the University.

2. The work will be performed under the University of Oregon, which will be located in the University of Oregon.

3. The work will be performed under the University of Oregon, which will be located in the University of Oregon.

The University will proceed to one of the places on the site of the Medical College of Oregon.

Official Report
This building is to be erected at the northwestern corner of South Wood and Harrison Streets on the ground now occupied by the old Rush Medical College Building. It will cover an area approximately 90 x 100 feet and will be five stories in height. Connections will be made with Senn Hall on all floors and with the Presbyterian Hospital. The building will house the administration offices of the College and the large medical library and special faculty rooms on the first floor. The Departments of Occupational Therapy, Hydrotherapy, locker rooms and rest rooms and the library work room will be in the basement.

It is planned that the Occupational Therapy will establish contact with the industries of Chicago and vicinity for the purpose of training and placing in positions of employment persons suffering from various physical handicaps.

The second, third and fourth floors will be devoted to various departments of the Central Free Dispensary, classrooms and laboratories.

On the fifth floor will be the Department of Pathology, which will be called the Norman Bridge Laboratories of Pathology. Dr. and Mrs. Norman Bridge of Los Angeles contributed $100,000 in order to enable the University to build the fifth story of this building.

The building was originally made possible through the generous gift of $300,000 by Mr. Frederick H. Rawson, President of the Union Trust Company.

The building will be so constructed that seven stories may eventually be added to it to meet the increasing needs of the Rush Post Graduate School.
The building is to be erected at the northwestern corner of South Wood and
Wright Streets, on the former location of the old Normal College building.

It will cover an area approximately 80 x 100 feet and will be five stories in
height. Communication will be made with Gym Hall on the first floor and with the
President's House.
The building will house the administrative offices of the
College and the Home economics and special teachers' rooms on the first floor.
The Department of Occupational Therapy, Nutrition, Textile, and the room
and the print shop, will be on the basement.

It is planned that the Occupational Therapy will satisfy the needs of
the interests of Chicago and vicinity for the purpose of training and placing in
positions of employment. Rate and personnel from various hospitals.

The second, third and fourth floors will be devoted to various departments
of the Central Home Dime.
The new Medical Buildings for the Graduate School of Medicine on the Midway will occupy the two blocks directly west of Cobb Hall and the Classics Building, and will cost more than $3,000,000, toward which the Billings family has given a million dollars for the Billings Hospital, and Mr. and Mrs. Max Epstein one hundred thousand dollars for the Epstein Dispensary.
The new hospital building for the Graduate School of Medicine will cover a portion of the $2,000,000,000. The graduate building will be located on the present site and will cost more than $2,000,000. The Stimson family has given a million dollars for the Pittsfield Hospital and Mr. and Mrs. Max Epstein one hundred thousand dollars to the Graduate School.