CROSS REFERENCE SHEET

Name or Subject  E. Fletcher Ingals  File No.

Regarding  Date

SEE

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Gifts

Rush Medical College
70 State Street,
Chicago.

Mar 18 1892

Mr. Harper & Co.
My Dear Sir

I am greatly interested in your letter from Mr. Hopkins and I am sure that we are all much in sympathy with his views. I saw President Holmes last morning and saw him out a little. As I had already seen
Subject is &c. &c.

I know that the

Municipality of the

do not wish &c.

Martyrdom, the

of a great &c.

A call to a great &c.

and &c. the

will help you &c.

Will send a &c. &c.

Should it be necessary

Blunt &c. our

Read it &c. &c. &c.

To

In it &c. &c.

Plead &c. &c. &c.

As though it is &c. &c. &c.

Quick &c. &c. &c.

An ear devise a plan &c. with &c.

Quick &c. &c. &c.

To &c. &c. &c.

Before the whole.

You &c. &c. &c.
to go wrong as on the science of medicine. I have full confidence that things can all be fixed.

Sincerely yours,

E Theler Rogers

70 State Street,
Chicago.

Mar 25, 92

Mr. W.R. Harper

My dear Sir,

Ralph Harris this morning urged some very good reasons against vesting the appointing power of a medical faculty in the trustee of an institution apart from nominations by the faculty. I call your attention to him in order that you may consider the matter from all sides. He cited two instances in which this principle has worked badly.
within our own observation. One outside of a university president was that of Prince Bismark who appointed a Charleston whom he happened to fancy to a prominent position. Another was that of the University of Pa in which there is said to be the greatest dissatisfaction and some scandals at present because of the arbitrary will of the President. You can understand that in Berkeley some

president of peculiar ideas might appoint as dean such a man as Pointe (which would be a lasting disgrace and a most bitter disappointment). While you live it would be all right but even presidents of universities are not infallible and it seems as though there is nothing within the whole range of human thought upon which the daily can collate
until April 5th, I think it will be as well to defer a meeting of this committee with you and Dr. Goodspeed until afterward, but as soon as possible thereafter I would like to bring you all together at 5 P.M. tomorrow and I think it would be better to meet at my house for supper. Kindly arrange a date for this meeting and in the mean time let me know any suggesting that seem to you.

Yours sincerely,

E. Fletcher Ingalls
you will also bring yourself to this way of thinking. You know if a union could be affected we would be as much interested in this University as you would in us. In a word we would be one. During the course of what I had to say to the faculty on this subject I said to them: “We must build for the future, as individuals it is of no consequence for us will soon be off the boards.” I was greatly gratified at the cordial acceptance of this sentiment and I believe all that was said regarding control was actuated by this feeling only.

A committee was appointed to investigate and if possible to arrange the whole subject. As the Lake Forest University does not have its meeting...
P.S. It occurs to me that the member of the Executive Committee appointed by you annually from the faculty would be much more influential in this subordinate position than as dean.
Mar. 21-97

Mrs. Harper: Per

My dear Sir,

On returning to the city this evening I find yours of 19th inst.

I am sorry the committee fails as it does and hope they may succeed better if it.

The comparison of Rush with The
It is also untrue to say 55 to 35. I am concerned with the appointment of a man whom I have known and whom I regard as an absolute fool. I hope that you will, when I come to see you, give me some absolute assurance that the College of Physicians and Surgeons, I can not understand excepting that the gentleman making it had been so instructed by one of the members of the P.S. I hope I may write such a statement before and know it is absolutely untrue as far as the standing of the two in the North West is concerned.
CHICAGO, Apr 23, 1892

Mr. J. R. Harper

My dear sir,

I have been asked by some of the faculty if you would be willing to consolidate Rush with the University on the same basis as that adopted by the Columbia University, taking in the College...
of Physicians & Surgeons of New York. I understand that our care was used in making that union & it may afford some practical points.
I do not know the nature of their arrangement but have an impression that the nomination of faculty does not quite accord with your view.
I have a matter...
CHICAGO, Apr 8, 1892

To WM. J. B. H.:

My dear Sir,

I saw today the president of the Chicago Dental College of which I spoke last night.

It is the largest and probably best equipped dental college in the world. Over 300 students. He is very anxious to effect a union with the University. I told...
is to keep quiet until after the next meeting of their trustees & then to make a strong hard pull all together. In the mean time I will see Dr. Lawrence & see if we cannot get the Baptists to indorse a word at the Presbyterian work which would give them the very best hospital facilities at a small cost and could be

him that to do so two things must be accepted in the beginning viz high grade & University control. I pointed out to him some of the things they would have to do and found him in favor of it if it should be practically. I have asked him if I do nothing just now because it is not will do good to our friends. I believe the best plan for us
April 5th, 1892

My dear Sir,

The Lake Forest people held a meeting today at which they unfortunately did not say "Go, God bless you" but they seemed to appreciate our position fully. They are extremely anxious to retain the college which this year adds...
We will have our conference Thursday evening and can I hope come to an understanding as to what may be done.

You can give us your view and find out what manner of men we are and then if necessary we can wait a little while.

Yours truly
E. Helden Angell.
Rush Medical College,

Medical Department of Lake Forest University.

[Signature]

Dear Sir,

On behalf of the committee appointed by the faculty to inquire into the policy of the University of Chicago regarding a medical department, I wish to ask you to kindly inform me when and on what basis the medical department will be established.

As you are aware, Rush Medical College was the Medical Department of the old University of Chicago, but after the abandonment of that institution, Rush entered into, and still holds, a similar relation to the Lake Forest University, a union from which either party may withdraw on giving proper notice.

It is felt that our allegiance is due to the Lake Forest University, providing it is able to place the Medical Department in the first rank of medical schools, a position to which it is entitled by reason...
of age and prolonged faithful medical education.

I have heard from several sources that the trustees of Lake Forest University are likely to abandon their present university organization and advance the institution to a college of very high order.

If this is done we shall be free to seek new alliances. If the trustees of Lake Forest University still wish to maintain a university organization, I believe they will raise a sufficient endowment to place the medical department on a proper footing, or failing in this will willingly release us from our present relations in the interest of higher medical education.

In view of this it seems to me that as the University of Chicago has regained new life it would be equally proper that the medical department of the old university, which has steadily maintained its usefulness and good character, should be adopted by the new and vigorous University. Yours respectfully,

E. Holton Rogers, President
Dear Miss [Name],

I was very pleased to receive your letter expressing interest in joining our firm. I understand your desire to make the most of your education and I believe that our firm offers a unique opportunity for professional growth.

Your qualifications in finance and accounting are impressive, and we are particularly interested in your experience with budgeting and cost control. However, as you mentioned, your coursework is not yet complete and we believe it is important that you have a solid foundation in both theoretical and practical aspects of accounting.

In the meantime, I would like to extend an offer for you to join our firm as an intern. This will provide you with valuable hands-on experience and continue your education in the field. We can also arrange for you to participate in seminars and workshops to further your knowledge.

Please let me know if this opportunity is suitable for you. I believe that this internship will be mutually beneficial and will set you on the right path for a successful career.

Sincerely,

[Your Name]
Venetian Building,
36 Washington Street.

Chicago July 14-92

My dear doctor Harper,

I believe that with your aid we will soon have one of the very best medical schools in Chicago.

I think we will get financial aid. Dr. Earle who has seen you a few times with reference to the PHS has accepted the Chair of Obstetrics and Diseases of children in Rush. He was the one really valuable man they had. They have two other very good teachers but circumstances prevent our taking them.
We have just bought 125 ft front on which to erect a laboratory.

Yours sincerely,

E. Helmholtz
Venetian Building,  
36 Washington Street.  
Chicago. 

July 11, 92

W.R. Harper & Co.,  
My dear Sir,  

I wish to  
congratulate you and Dr.  
Goodspeed on the splendid  
outcome of your unifying  
efforts. If you can only  
live on your natural expectancy  
we will all be proud of our  
city as an educational  
center.

Yours sincerely,  

S. Fletcher Angell
Venetian Building.
36 Washington Street.

Chicago Oct 29/92

Pros. Wm. B. Hadden
My dear Sir,

Next Tuesday

After half past Nine would be a good time for me to see you. I have to listen from 8 to 9. Please let me know if this will do.

Yours Sincerely

Ethelbert Hughes
Dear Mr. President,

I am writing to express my appreciation for your leadership and the positive impact your administration has had on our country. Your dedication to improving the lives of Americans and the world is truly inspiring.

Thank you for your service and for being a role model for all of us.

Sincerely,

[Signature]
Oct 3d 92

J.W. Goodspeed

My dear Sir,

As soon as you have leisure I want to talk with you a few moments to ascertain Mr. Ayers' attitude toward a Medical department and what is best to be done in the matter. Kindly let me know at what time I can
conveniently for you. I congratulate you and Dr. Harper on the auspicious opening of the University.

Yours sincerely,

E. Hutchinson Angell
Venetian Building,
36 Washington Street.

Chicago, Oct. 15, 92

My Dear Doctor Harper,

Yours of 13th. and,

Unfortunately, I have to go out of town this morning & will be about until next Thursday morning.

At your early convenience thereafter I will meet you, at 12:12 Chamber of Commerce, or will come down to your residence.
if you. I have to lecture at 8 am Monday and Tuesday and at 2 PM Wednesday every week, and would much prefer not to interfere with these hours, though I could have them filled if necessary. I have promised and prayed over this matter until I individually am prepared for anything that is best for medical education in general and
507 West Adams Street
Oct 11 - 92

My dear Doctor Harper,

I have just received your letter and feel some difficulty in answering it. I want your advice about leaving Mr. Rynson. He likes you, and I am all with you in this respect, though our opinions differ as to how high it should be at first.

Harvard now requires that your 4 yrs of study should include four terms years of 36 weeks each in the college. We have already announced for next year a requirement of four years of study (this is already demanded) to include three years of eight months each in the college. Our facilities in many respects are better than those of Harvard and will I think next year be equal in all respects.

but little below it now.
and how long should be given to reach the place you desire.

You have adopted Harvard as a standard for the University; but its standard for commencement of a medical education does not reach yours, indeed it is very little beyond that we already require. Would it not be best for a few years to be content

with as high a grade as Harvard? I believe we could all unite on this. Harvard's grade at present for admission is a trifle higher than that of any other medical school in this country unless it be Yale that I do not know about, but presume it is no higher than Harvard.

We could easily reach Harvard grade for graduation in medicine, indeed we an
507 West Adams Street.

Knowing what you do, would you think it best for me to go over the matter with Mr. Ryerson or is it better for me to see you first?

I know you are overworked with work just now, and I do not wish to waste a minute of your time, but it will be necessary to keep track of a few men.
who should be free, and I think much quiet work ought to be done before Christmas.

You will be interested to know that we have already handled over 600 men this winter and a finer class of men cannot be found in any medical college.

Through the preliminary education of some of them is deficient.

I congratulate you on the great success of you and our University and I hope for it and you the greatest degree of usefulness.

Yours sincerely

E. H. (Signature)
would not be a good person to send among them; and certainly the majority of any faculty that the present board would appoint would be trustees to endure the wise action of any subsequent board and not to obstruct for petty reasons. Physicians know much better about the qualifications of medical men, moral, moral, and scientific which are fitted to make them proper instructors than do the laity. This same argument might apply to other educators, but to few if to any, with the same force as to medical teachers.

We must all look to the future in this matter. Dr. Harper's ambition is to make this equal to the universities of Europe. To do this in the medical department will require the aid and advice of thoroughly honorable and selfless medical men; with such I

Venetian Building.
36 Washington Street.

Chicago...Nov. 14th, 1872

My Dear Doctor Imthidic.

Our recent conference was so hurried that I was unable to present my case fully or to obtain your views on all points. During the conversation Dr. Harper suggested that if there was sufficient amount of money with the trustees might make some conditions.

It seems to me that if clinical facilities that must be had, and which could not be duplicated for more than a quarter of a million, and for the long line of alumni whose influence would be secured, then are sufficient considerations for two conditions.

Conditions which it seems to me are due the trustees of the medical school, without which...
I think the latter would be morally and probably legally unwise to act.

Not the medical school should, the fame maintained as a high grade school and University diploma should be issued to no other students of medicine.

Yet the Trustees of the University should appoint one to the faculty who was objectionable to a majority of that body.

The first seems necessary to maintain the integrity of our contract with the hospital, and to protect the institution under certain conditions from becoming the flag end of a lot of stories which by future changes in the board

Of trustees ought to be enrolled. What would be for the interest of the medical school in this respect, it seems to me would be certainly for the interest of the University as a whole, and I cannot see how a body of sound minded men could object to its accepting as stated fortune.

The second condition seems necessary to the fulfillment of our moral obligations to the hospital as well as to our alumni, and it appears also, at least an implied obligation, which our trustees owe to the state.

In this also the interests of the medical school are clearly those of the University. The faculty would as appointee according to your present rules the check would only be needed to prevent some such calamity as suggested in the hypothetical case I brought up at our last interview.

Certainly a person who for any reason was objectionable to more than half of any faculty...
If the University is not yet ready to take up the Medical Department could not some preliminary arrangements be made into early in 93 which would mean a perfect platform. After 2, 3, 4 or 5 years when the necessary funds can be secured, or by which time the college might already be on the high plane desired, with funds even larger than those now the aid I hope for and the favorable action of our trustees seem to be largely contingent on action within a few months.

Please consider these suggestions carefully with Dr. Harper, and give me your combined best judgment on each and all of them.

Yours sincerely,

E. Hutchinson Ingalls

Venetian Building.  
36 Washington Street.  
Chicago.

...our plan you would be desiring in the present case. I do not deem it selfish to work for the immortalization of an old and honored institution even to the exclusion of others.  
The University of Chicago will honorably work for its own interests against all others, and thus would we work for it and its medical school but none of us for personal interest.

The only objection I can discover to the 1st condition is that it would prevent the formation of schools organized to teach as called homeopathy...
Hydropathy, eclectic or botanical medicine, Christian science etc. etc. The Ministry cannot afford to adopt any narrow views or oppose any paths or new or old medical dogmas. The regular profession has for 2500 years adopted all that has proven good in the healing art, and during this time it has persistently refused to accept or adopt thousands of startling and fanciful theories which have often taken deep hold of some of the laity. This same course the profession will pursue in the future. But you will say, there are many who believe in homoeopathy! So there are many who believe with their whole souls in Christian science or the quiet cure, but there is no need for a college on that plan. As the homoeopaths claim is nothing distinctive about it outside of therapeutics. Its remedies are all borrowed from regular medicine, but there are none who with Hahnemann believe that the more minute the dose, the greater the effect. We do not think so; but in defense to those who believe better effects are obtained from small and oft expected dose, I think it would not be specially objectionable to establish one chair of therapeutics which should take their peculiar views, and I think the majority of the faculty could be brought to favor it if done in the just way, frankly and honestly.
Venetian Building,
36 Washington Street.

Dear Doctor Harper,

For reasons which I will explain to you on which you may possibly hear from Dr. E., it is probable that one or more of their directors would have to be obtained.

Please let me know at your earliest convenience what time we may have a meeting at the Union League Club as suggested last evening.

I think the financial plan of which we talked last night will be accepted by Dr. E.
He will try to see you within a few days. This man who has made himself most obnoxious to us has also only tried them and it seems to me probable that he can be quietly dropped, though possibly it might be necessary to carry him with.

I hope not.

Please destroy this and oblige.

Yours sincerely,

E. Felten Ingalls
the same as for entrance to the Sophismum year & the
kept a thorough Sophismum education, but we are not
particular about this. With
that plan it would be higher
than any other school in this
country from the very first.

Yours sincerely,

E. William Ingalls

Venetian Building,
36 Washington Street.
Chicago Nov. 25. 92

My dear Doctor Haynes,

The last of the Rush
professors whom it was
necessary to see has been
seen and I have to report
that they are all in favor
of this new project of yours.

The last report from the
PoS was equally favorable as
might be expected. I wished
this morning thought you wish
To see me with Dr. Ryerson
and even our conservative President.
recommends that we have our plans well formulated before calling the faculty together to meet you so that too much time need not be spent in talking. If we are wise and fortunate I have a hope that it may be definitely settled at that first meeting as far as the War & Rush are concerned. I hope Mr. Ryerson can furnish the financial plan.

Next Thursday evening would be a good time to meet at the Union League at 7:30. Let me know early so that I can notify you in time. The preliminary meeting between Mr. Ryerson and myself could be at any time excepting Monday or Tuesday morning. Sunday afternoon would be all right.

Prof. Holmes suggests that financially it would be much better for the university to require for entrance next fall the same grade as for entrance to the University. The following year...
Dec. 2, 1892

My dear sir,

Rush college building is 16 yrs old & will stand for 75 years to come. The P.S. part of it is 10 yrs old & part 6 yrs. There is a clean equity of $100,000 in Rush & about $60,000 or $70,000 in the P.S. When you consider the $50,000 I
I have just returned from Dr. Parker. I wonder that the lady cannot come. I am thinking you will like our home.ard,  

Could bring with him. The work will it will cost a new institution many expenses to obtain. I really believe that $100,000, put in the University today would not be a cent more valuable than the two colleges. A Medical School is fed by its alumni & they would be great benefactors.
which would now have happened but for the
researches of the past
ten years. Think also
of the terrible diseases which
still devastate our homes
which may be prevented
when we know a little more
of dietetics, sanitary
and consumption, and only
we cannot conceive it to
be a work as that
accomplished by a
great and thorough medical
school with thorough
for original research. If you
can do this. The problem is yours.
Yours sincerely,
S. J. Ingalls.
The importance of this matter has never been appreciated. I saw a few days ago that $30,000 had been spent for books. I have seen your own precious library, but we all know they would not weigh a moment against the life of one of our children. The men trained here today will in ten years be our active physicians in whose hands will be placed the lives of those we love best. Think of the millions who have been saved by Pasteur's thirty years of experimentation, of the thousands by the antitoxin form of the antidote. Surgery which has developed along this line, and of our own escape from cholera.
Venetian Building,
36 Washington Street.
Chicago Dec 7th 12

My dear Doctor Harper

In line of a
conference Dr. Holmes would
like very much to talk
with you some day.

Last night he suggested
inviting you out to lunch
some day. I wish you
would kindly drop him
a note sending it to
The Chicago Opera House
Boldy stating what day
he could see you a short time. It is not with a view to pushing things now but that you may have an idea of his views of medical education which may be of value in future.

Yours truly,

E. Thistlethwaite
The M.D., M.C. degree is suggested to me by some cards I have seen of foreign physicians as:

John Smith, M.D., Heidelberg

Berlin

The N would sometimes be dropped if it would be M.D., Chicago, but just now this term might be confounded with
Chicago Medical College, which is of the North Western University

E.D.
Venetian Building.
36 Washington Street,
Chicago

Jan 19, 93

Dear Doctor Harper,

Yours of 17th inst. at hand but so late that it will be impossible to arrange for a meeting Friday. I will see the Kohlsaat again before anything is done about it & confer with you later. Hoping your usual vigor is intact.

Yours truly,
E. H. Ingals
Venetian Building, 36 Washington Street, Chicago, Jan 10, 93

Ingalls

My dear Doctor Harper

With a view to getting more definite ideas and a clearer understanding of the possibilities of a Medical department of the University, but more especially to get the matter into other hands, Mr. Kolbe, and I have been planning a meeting at the Union league Club.
some time next week; my Wednesday Thursday or Friday. I want you, Dr Goodspeed, Mr Ryerson, Dr Parker, Mr Van Pelt, Mr Hutchinson, Mr Kohlsaat & about twenty physicians. My plan would be to have a supper about 6:30, a discussion afterward with reports by stenographers. Then have stenographers read carefully and furnish simultaneously to all the lairs.
Chicago, Jan 24th

My dear Doctor Harper,

I understand that many of the Presbyterian Ministers are opposed to a union of Lake Forest with Chicago, because they now have the privilege of educating their children there free of tuition.

This comes to me from one of the professors at Lake Forest, probably...
will see to inviting a few physicians to discuss the medical school problem with a few of your board. I question the wisdom of a haphazard discussion but think the point ought to be settled as that it would be safe. I wish to discuss with you some time the plan I imperfectly outlined to Mr. Rynson; also the one I wrote to you. I can discover no valid objection to something of the sort and can see how it would be worth $20,000 to $30,000 per year to the University.
Feb 1st 1893

My dear Victor Harper

I have just heard that an effort is being made by some persons to get the P&H to enter the North Western University with the Chicago Medical College. I do not think they can succeed, therefor, do not feel at all uneasy about it, I
Report it to your uncle, to help you publish.

Mr. Medill's letter is certainly encouraging.

I saw Dr. Goodspeed lately and from talking with him and others I think Mr. Kellogg's suggestion about a meeting had best be acted upon at present.

Yours sincerely,

E. Helen E. Sagals
The most strict preliminary examinations for admission to any American medical college are about equal to the minimum requirement for registration as a medical student of the General Medical Council of Great Britain, and are far below the standard of the countries of Europe.

The Royal Infirmary, which has made the Medical School of Edinburgh a brilliant success, had cost, between 1869 and 1886, over half a million sterling; the University of Pennsylvania has paid over more than a million and a half dollars during the past twenty years in order to control clinical teaching for its advanced medical students.

At Columbia they have practically abolished the Senior year of the college department for medical students, permitting them to take the last year of
through it, found the gray matter thin and composed entirely of pigment cells. Down near the Island of Reil, however, I found a few brain cells proper. In one I saw, with my microscope, the Declaration of Independence, and in the others titles of Sunday School books. The Cerebellum was largely developed, as was the Medulla oblongata. Under the Medulla and living close to the magnum I found a physician’s certificate to practice, but in so crumpled and discarded a condition that I came near overlooking it entirely. I could just barely make out that it had been given by the Iowa State Board of Examiners, the balance was obliterated. Since making the above examination I have inquired much about this peculiar animal and have found that they are quite common. In fact nearly every young doctor
Venetian Building.  
36 Washington Street.  

Chicago March 23rd 93

Dr. Wm R. Harper

My dear Sir,

You will be interested in the inclusion showing the cost of providing clinical material.

Yet our facilities are much better than those of the UofP in many respects if not in all for clinical work.

for example, it is reported that very few of their students have any...
to obtain personal instruction in clinical gynecology or obstetrics while only one of our graduating class has. They generally see many of the former cases and all attend (with the obstetrician) at least one case of obstetrics. This last we would not boast of in Vienna but it is here a law for private practitioners.

Yours sincerely,

E. Fichten Rogalski
My dear Doctor Harper,

Your receipt yesterday. I am anxious to see you to talk over this subject of a medical school and I hope to keep you firm in the faith as to what we already have. Some suggestions I have already made I think will...
Dear close friend,

I am writing to you from [insert location or details]. I have been very busy with my studies and have not had the opportunity to write earlier. I hope this letter finds you well.

I am going to [insert event or activity]. I was wondering if you would be able to come? The event is on [date] at [time] and will be held at [location].

I will be working on [project or assignment] over the weekend, so this is my only chance to catch up. I would be grateful if you could come.

Next week, I am going to [insert event or activity]. If you cannot come, I will call you. I am hoping to spend some time with you at your residence.

Thank you for your time and consideration.

Yours sincerely,

[Your Name]
Chicago Apr. 28, 93

My dear Sir,

If you are to be at liberty next Thursday or Friday evening, I would be glad to call on you for a conference.

I wish to keep you off the track toward which you intimate that you are drifting; and to confer with you on a plan which I have already
Suggest for medical school. Please reply early.

Your sincerely,

[Signature: "E. Hooker"�]
My Dear Doctor Harper,

The following is an abridgment from the constitution of the Massachusetts State Medical Society, regulating admission of members to the stand of the regular profession and is the proper basis for a medical school.
"Every candidate must
by proper essentials and
examination satisfy the
Census... that he does
not profess to cure diseases
by, nor intend to practice
spirtualism, homoeopathy,
allopathy, Thomsonianism,
celticism, or any
other irregular or exclusion
system."

This I think places
the matter in the
cleanest light that
I have seen, and it
is what the educated
and honorable... members
of the regular profession
throughout the world
demand. There constitute
1/8 of the whole body
of doctors in civilized
countries.

Yours truly,
E. Helen Ingalls.

P.S. I tried to be disinterested
about water rates. The city
authorities had decided that
the Chicago University must
pay, but I hope we have
given them a quid pro.
that our great prestige may be utilized for the benefit of a great university and we might be concerned in elevating medical education to a higher plane. If you can see your way to giving me an hour or two some Wednesday between 3 and 5 let me know.

Yours sincerely,

Eulalia Angell

Venetian Building.
36 Washington Street.
Suite 1209-18

Chicago, Sep 30, 1905

My dear Doctor Angell,

I received an invitation to your hall conversation which I greatly regret I am unable to accept because my college work has begun and I cannot spend the evening out, before a lecture.

I wish you could find some time to look over our new laboratory. I would be greatly pleased to show it to you some Wednesday afternoon and I am confident it would interest you.

Yours truly,

Ethelita Angell
From your general interest in education you will be glad to know that notwithstanding more stringent preliminary requirements and a demand for their full year of eight instead of months each in the college besides a fourth year of study, we have the largest class in our history. We have added many younger men to our teaching force and divided up the class into comparatively small sections. When they are getting very thorough training, I want to talk to you of a plan for the medical department. I know there is no money now, probably will not be for some years, yet there is a way which I believe feasible to get things in shape so
P.S. I enjoyed the ball game very much and hope often to see similar contests. Which must do much to develop the esprit de corps of the institution. I did not remain quite to the finish because of another engagement, but it appears that the Michigan boys wished too much for us.

In considering the matter of my letter do not overlook its far-reaching influence, not alone on medical science but for the souls of the 20,000,000 people in the North West, all of whom need the best physicians they can obtain, but the great majority of whom are unable to secure the highest grade.
that would be produced.

My letter explains to you a part of what I mean by saying that something must be done within a few months.

We dedicate our New Laboratory building Monday, and I think all of the Presbyterian Ministers in the city have been invited.

We have been at work in the building for several weeks but delays the dedication to the anxiety of the first lecture in the college.
My dear Doctor Harper,

I have today received a promise of $5,000.00 for the college, providing I obtain its permanent union with one of the Universities. If the plan sincerely suggested could be carried out I believe this would be but the beginning of great things.

Yours sincerely,

E. L. Ingalls.
all experience. You will go on until suddenly, without warning, the cable of your life breaks or you will be left with a brain unfit for your work. Your individuality is of too great importance in this great undertaking to excuse such a sacrifice. I am not going to predict calamity, but I know of what I now speak, and in the religion of my own nature which was hitherto austere, only by circumstances, I feel duty bound to heed this warning.

Each of us believes that such warnings properly apply to others, but that we individually can stand it. If you go on thus, the world will lament your early loss, the institution you so eschew, will not be able to adequately fill the place, and in place of the honor due you your working friends will be forced to say, what a loss!

Yours sincerely,
E. H. L. Ingalls.
of its beds are constantly filled with pay patients, brought there
by the reputation of its staff,
the superintendent told me,
recently that there was a large
annual deficit that had to be
made up by donations. If my
memory serves me, this was about
$60,000, per year which would be
5% on a large sum. Of this,
I am sure - when the hospital was organized,
it was estimated that $50,000 would
properly endow a bed but the debt
was not sufficient to pay the
interest on what would be
$20,000 left from the $20,000
the interest on this sum would
certainly be and every year for
incidents even if a deficit
did not occur on each bed.
But laying aside what I said about schools - as a friend and
physician I beg of you not to
take on new burdens, but to lay
off some you now carry. I do
not see how you can get eight
or nine hours not daily with
your present duties and I know
you cannot endure without this
much. I have seen Professor Knox
and Parker go down in this way.
Earle is now in what may be his
death bed and I have known many
other who have succumbed in like
manner. Your vigorous frame
will bend, but more than all your
clear intellect will cloud under this
strain. You may stand it 2 or 3
years, and you think you will stop
in time, but this is contrary to
My dear Dr. Harper,

Can you not arrange so that I can see you sometime soon, as suggested? While it would appear that nothing can be done now, I believe something could be at practically no cost to the University and yet adding between 600 and 700 students to their annual lists. Of course, I, in saying this, look forward to endowments within five years that would pay the teachers. I would not trouble you about it now.
if I did not have grave reasons for fearing that a delay of a year or more will render it impossible to accomplish what I wish.

I firmly believe that $2,000,000 and thirty years would not place you in the first rank among the great men of the world, as good a position as you could assume next year if your trustees would assume certain
responsible responsibilities and make certain equally responsible pledges, that would cost them nothing.

I am yours very truly,

E. H. [Signature]