CHICAGO, May 3, 1899.

My Dear Doctor Harper:—

I enclose another card received this morning from Dr. Kelly in recommendation of Dr. J. G. Clark now of Phila. I have underlined one sentence in red ink. If for any reason Dr. Fenger should not accept, it might be desirable to consider Dr. Clark for that position. Dr. Kelly has also sent me several valuable reprints from Dr. Clark. I have great confidence in his judgement since his recommendation of Dr. Williams, but more particularly, his recommendation of Webster. Do you care to have me see Barker or Moll while I am in Baltimore next Monday morning? If you do please telephone me. I am,

Yours very truly,

E. Fletcher Ingals.

Dictated.
My Dear Doctor Hapton:

I enclose another copy regarding the meeting

from Dr. Kelly in recommendation of Dr. J. G. Clark now of Pitts.

I have carefully read the sentence in your letter. If you can recommend

Dr. Hemenway for that position, Dr. Kelly will also send me several

nistas reports from Dr. Clark. I have great confidence in his

judgment since the recommendation of Dr. Williams, put more

pertinently, the recommendation of Mepher. Do you care to have

me see Barker or Moll while I am in Baltimore next Monday morning?

If you do please telephone me. I am

Yours very truly,

[Signature]
CHICAGO, May 3, 1899.

To the Committee on Curriculum:

Gentlemen:-

As Chairman of the Committee for the American Medical College Association, appointed to ascertain what changes were desirable in the requirements of that body, I have communicated with all of the principal colleges in the country to ascertain the amount of work that they are doing. I have not yet obtained accurate figures from the University of Pennsylvania, Johns Hopkins, Columbia or Harvard, but from schedules of theirs that I have examined before, I am sure that their hours are much more than those I give you here. You will observe from the following that the new schedule adopted by your Committee will place Rush before the profession among second rate colleges; and I believe that if it becomes known that we require so little of students that it would be very detrimental to our interests. There are many poorer colleges than Rush, but we certainly ought not to stand second to any of those in the following list. The total number of hours work in the college required of each student during their full college course of 4 years, is shown for 7 of the colleges in the following table.

<table>
<thead>
<tr>
<th>College</th>
<th>Didactic, Rec. &amp; Laboratory Clinic Hrs.</th>
<th>Didactic, Rec. &amp; Laboratory Hrs.</th>
<th>Total Hrs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rush.</td>
<td>2460</td>
<td>744</td>
<td>3204</td>
</tr>
<tr>
<td>College of P. &amp; S. Boston</td>
<td>3342</td>
<td>800</td>
<td>4142</td>
</tr>
<tr>
<td>College of P. &amp; S. Baltimore</td>
<td>3510</td>
<td>798</td>
<td>4308</td>
</tr>
<tr>
<td>Jefferson Med. College, Jefferson</td>
<td>3090</td>
<td>1042</td>
<td>4132</td>
</tr>
<tr>
<td>Cincinnati College of Med. &amp; Sur.</td>
<td>3918</td>
<td>510</td>
<td>4428</td>
</tr>
<tr>
<td>P. &amp; S. Univ. of Illinois</td>
<td>3170</td>
<td>1140</td>
<td>4310</td>
</tr>
<tr>
<td>Univ. of Mich. College of Med. &amp; Sur.</td>
<td>3437</td>
<td>1058</td>
<td>4495</td>
</tr>
</tbody>
</table>
To the Committee on Curriculum:

Gentlemen:

As Chairman of the Committee for the American Medieval College Association, I am writing to express my concern with the recent trend of changes made to the educational programs offered by many colleges in the United States. I have been actively involved in the administration of several institutions and have a deep understanding of the current educational landscape.

Many of the changes proposed seem to be driven by the desire to offer more flexible programs and to better align with current market demands. While I appreciate the need to adapt, I am concerned that these changes may sacrifice the depth and breadth of traditional liberal arts education.

In my conversations with faculty and students, I have observed that there is a growing interest in the humanities, particularly in the fields of literature and history. I urge you to consider the long-term implications of these changes and to ensure that the core curriculum remains robust and inclusive.

As for the following tasks, I have outlined my recommendations below:

1. Establish a committee to review the current offerings and make suggestions for improvement.
2. Consider the impact of these changes on future graduates and their ability to succeed in the workforce.
3. Encourage faculty to integrate new technologies into the classroom without compromising the quality of the educational experience.

I believe it is our responsibility to provide a well-rounded education that prepares students for a lifetime of learning and contributes to the intellectual growth of society.

Yours sincerely,

[Signatures]
My dear doctor Harper,

Yesterday two men were recommended as instructors in Medicine (or anatomy) one of whom is not now in the college & the other having no more claim than one of my men. They are both good men but it will make a lot of trouble for me. I have one man who should be instructor Dr. O. J. Froen who is doing good work & who feels that his title & associate is not fair as compared with others, but I have certified him by assuring him there are none to be the promotion. Two others named as assistants should be associated.
wij. Drs Dolan more and Lonson.

I think something should be done to act this night. Drs Dolan more and Lonson seem put down as assistant in the circular of information and it will be especially humiliating to them to have to appear as assistants while others an advanced. Dr Tuer is doing the work of an assistant Professor.

Trusting that you may be able to adjust this matter.

Yours Sincerely

E. Fletcher Ingals

P.S. Dr. Ruhr one of the men named as instructor is also on the list in the department of Chemistry but I do not remember the title he taught in the college 2 or 3 years ago.
My Dear Doctor Harper:—

Yours of the 25th concerning Dr. Klebs, at hand. I do not recollect any letters excepting the two copies which you enclosed to me, though I thought from what you said you had received another. Even if there is no other letter, I think we might safely take his letter of April 18th as a resignation. At all events, as we have no work for him to do, I think the matter had better stand as it now is. I am,

Yours very truly,

Dictated.

[Signature]
My dear Doctor Halsey:

Yours of the 5thioue containing the "Keppe", etc.

I do not recommend any further experiments for the two gages which you mentioned to me. I would prefer to what you may have and am anxious to send them to you. I think the experiments shall be arranged in such a manner that they will be most satisfactory. You will see that the letter of April 18th as a resonation. As all necessary as we have not work left to him, so do I think the matter and better stand as of now. I am,

Yours very truly,

[Signature]
CHICAGO, April 18 1899.

Dr. HENRY M. LYMAN,
Dean of Rush Medical College, Chicago IL.

Dear Sir:

prevented to take part of the Faculty Meeting, I wished to declare to You and the Faculty, that I close to-day my lectures, being too much enfeebled by the grip. As these lectures after the last catalogue are only elective, a change is made without my consentment and without my knowledge, I think it not advisable to make examinations. As to lectures to be given by me in the next winter, I must pray the Faculty or who has to decide over that, to settle the conditions with me before any announcement will be made. I hope to return in the first days of May.

Your truly,

Dr. Edwin Klebs.
Dear Mr. Yarnall:

Dean of Men's College, Office III

Dear Sir:

I wish to announce that I have accepted the position of Dean of Men's College effective immediately. I am confident that the experience and qualifications I have acquired will enable me to carry out the duties of the position with distinction. I am looking forward to the opportunity to work with the faculty and students of Men's College and to contribute to the continued growth and development of the institution.

Yours truly,

[Signature]
WILLIAM R. HARPER, Esq.
President of the Chicago University.

Dear Sir:

I read to-day in the Report upon the yesterday banquet, which I could not attend in consequence of serious disease in my family, (Tribune May 26 p. 7): "It was announced that the resignation of Dr. E. KLEBS had been accepted".

As I have never tendered my resignation I would be very glad if you would make a statement to me or to the paper above cited.

The last notice I received from you was from the February 24th. It runs so: "I hope that the arrangements made by Dr. SENN will make it possible for your work to go on without disturbance. Some time at an early date I should like to talk with you in detail concerning the proposition made the other evening." I was very sorry to not receive from you an invitation to discuss with you the matter, as you have offered me.

Yours truly

Dr. Edwin KLEBS.
Dear Sir:

I have just received your letter informing me of the resignation of various members of the faculty, which I could not appreciate in consideration of various services in my family. I was informed that the resignation was due to a disagreement with the management.

As I have never considered my resignation, I would be very glad if you would make a statement to me, as to the manner of my resignation.

The last notice I received from you was on the 20th of May. I hope that the arrangements made by Mr. Brown will make it possible for your work to go on without interruption. Some time at an early date I should like to talk with you in regard to some of the important matters as given to you in the matter of resignation.

Yours truly,

[Signature]
Chicago, May 27, 1899.

My Dear Doctor Harper:—

I have received a telegram from Dr. Webster today stating that he will be here Monday afternoon. You might allow him to see the new announcement on Wednesday, the day after Decoration Day so that he could make such changes as may seem necessary in his department. Prof. Senn tells me that he has been doing operations in gynecology before the class and that these are very frequent. He says that he proposes to continue them and that Prof. Fenger will do the same. This would not be at all fair to Prof. Webster as it is this sort of operation that brings him before the public in a way to give him a good income and nothing of the kind has ever been tolerated in the college. It was a bit of Senn's headstrong practice, similar to this, that caused his rupture with the college some years ago; nevertheless he is intending to do to Dr. Webster what he had admitted to me that courtesy prevented him from doing to Dr. Etheridge. I am sure that this will be entirely unfair to Dr. Webster and will be a vitiation of our contract with him, because he expected to be the Professor of Gynecology and the Professor of Gynecology is the man to do gynecological operations before the class; of course no one would object to Prof. Senn's doing gynecological operations in his private practice, but he has no right whatever to do it in the college clinic. If this matter should come up between you and Prof. Webster while he is here, I hope you may assure him that you will be able to fix it up all right next fall as I feel that you can without great difficulty.
Prof. Senn told me that he was doing this and that he proposed to continue it. I told him at the time that I did not think the Trustees would support him in this plan and that it was not fair. He answered that he was going to do it and that if the Trustees did not like it, they would have to throw him out. I think he would not be driven out, he generally yields gracefully at last. I did not intend to annoy you with this matter at present, though I believe that your knowledge of men will prevent worrying over it.

I have not the slightest doubt that you can fix it up without difficulty, but as Prof. Webster is to be here, it may be desirable to give him some assurances. I am,

Yours very truly,

Dictated.

E. H. Tappan Long

P.S. This is one of those cases where your presence is of the utmost value. As the truth of that respect has been unfolding before my eyes since last saw you, I wonder why I never before realized that it is best to let men talk when they are cross, & be in awe, haste to make them good natured until they have had time to cool off.
I am writing to ask you for your help and advice. I need to make a decision about a matter that is important to me. I am not sure what to do, and I would appreciate your guidance. Please let me know if you can give me any advice or recommendations.

I am very grateful for your assistance.

Sincerely,

[Signature]
Dr. Wm. R. Harper,
University of Chicago, City.

My Dear Doctor:—

I find that Dr. W. J. Butler's name should not go on among the Instructors in Chemistry. He was formerly on in that Department but it was designed that he should be crossed off though he should remain on the list as Instructor in Medicine.

I think we can save about $1500 a year if you can get Senn in to favor Bevan by giving small clinics in the Hospital and next fall to put him on for the Saturday clinics for at least 6 months a year. I do not think the present would be a very favorable time to broach the subject but I wish you could get at him before he leaves for his summer vacation. I am,

Yours very truly,

Dictated.
Mr. W. M. Harper
University of Chicago, Ill.

My dear Doctor:

I find that Dr. W. L. Turner's name appears not on any more of the instructors in Chemistry. He was formerly an instructor in Chemistry and was removed from the Department of Chemistry. I am afraid he was removed on the last as Instructor in Chemistry.

I think we can raise about $5,000 a year if you can get some private money to form a fund to give small stipends to the Secretary of the College for at least 3 months a year. It is not certain that the President would pass a very large stipend, but he would pass the $5,000. I hope you can get the money and I wish you could get it before the end of the year.

Yours very truly,

[Signature]
Chicago, May 16, 1899.

My Dear Doctor Harper:—

Taking it for granted that our Faculty wish to stand as nearly as possible in the forefront of medical schools, and believing that the larger liberty we can give our students in the selection of their senior studies, the better work will be secured, I believe that at this time our whole senior year's work should be made elective and amplified as much as practicable in each department, so that we might offer 20 or 25 majors to the seniors, twelve of which must be passed. Harvard I am told is contemplating making its whole senior year elective.

Elective courses are being strongly urged at Hopkins and Mall who favors the proposition that the whole senior year be elective is gaining ground every day. One or two other schools as I learn from Mall are already grasping this idea.

If you believe this would be advisable, I would suggest that you write a personal letter to each of the professors doing senior work, and suggest that his work with the seniors be made elective the coming year. If your reasons were briefly stated I think nearly every one would comply and I believe the plan would stimulate the students to much better work than they would otherwise do and would attract to us some of the best talent. If the elective system should not work well, it might be quietly left behind as we progress but if it is valuable our example will induce others to adopt the same method. If this could be done at once it would add an important feature to our forthcoming announcement.

Yours very truly,

[Signature]
Dear Doctor Hopkins,

I am writing to express my concern for the health of my mother. She has been experiencing headaches and dizziness for the past few weeks, and I am worried about her well-being.

I have been observing her closely and have noticed that she has been sleeping more than usual and her appetite has been decreasing. I am also concerned about her mobility, as she seems to be moving slower than before.

I have discussed these symptoms with her doctor, and he suggested that she might be experiencing a minor form of a chronic illness. However, I am not sure if this is the case.

I would appreciate it if you could provide me with more information on her condition. I am willing to come to the hospital at any time to discuss her treatment options.

Thank you for your attention to this matter.

Sincerely,
[Your Name]
My Dear Doctor Harper:

There is some objection to our schedule of salaries by some of the younger men, coming from two sources. We made an exception in favor of those below the rank of Assistant Professor in the Departments of Materia Medica, Chemistry and Physiology, allowing laboratory hours to count the same as recitation hours. Assistant Professors in these departments are complaining that under this rule, the laboratory instructor will earn more in two hours than they, but this however, gives me no concern. A complaint has come to me within the last two days from the men in Anatomy below the rank of Assistant Professors. They say that last year they were paid $400. for their work, whereas this year they will not be able to earn nearly as much, and Prof. Bevan told Jim that they were all liable to resign. I do not feel greatly disturbed from this but wanted your advice. It appears to me quite clear that these men were paid too much in the past. According to the figures given to me today they only put in 144 hours in the laboratory last winter for which they were paid $400. This is the same work that is done in most colleges gratuitously. I shall say to the men that we do not expect to pay any one adequately for their services that the salaries are merely nominal in the form of an honorarium and that the reputation that they will derive in the profession from being recognized as men suitable to belong to this college will be of much more value to them than any amount they could receive in dollars and cents. We will perhaps have to manage this
My dear Doctor Harper,

There is some question of the amount of your medical care coming from your employment. We made an exception in favor of those below the level of assistant professor in the Department of Obstetrics and Gynecology. Therefore, I must recommend that you continue to pay the same amount as others in your position. The present situation is one of obligations to our patients, and I am unable to agree to make any exception.

Yours sincerely,

[Signature]
laboratory question some other way next year.

Dr. Ellis was in today to report to me upon the proposed endowment. He tells me that the man is not yet quite ready to make a definite proposition and that the matter cannot be hurried. He understood that if the proposition is made, the donor would expect to receive from 4 to 5%. I am,

Yours very truly,

Dictated.
Graduate

Preparation department room 8413 and 8414.

Do not feel me in order to report to me upon the proposed
appointment. The fact is that the men in that duty room to expect
are being drafted in the proportion of twenty-five to one, the same
proportion that the proportion is made up, the general salary

700 dollars a year. I am

Dear Mr. Smith,
Chicago, June 17, 1899.

Dr. Wm. R. Harper,
University of Chicago, City.

My Dear Doctor:—

I have just received a note from Prof. Hyde saying that it does not seem necessary to call the June meeting of the Faculty. I do not know of much to be attended to, but I think it very important that Prof. Webster should be nominated to the Board of Directors of the Hospital as Gynecologist and Obstetrician to the Hospital. It usually takes some time for the nomination to be acted upon and it seems to me very important that there should be no doubt whatever about the position when he returns. I think we ought to get Dr. Coolidge to make the nomination. There are reports from some of the Committees also that I think need attention. The Committee on rules have their report to make, which I believe is of importance in the guidance of the Deans in admitting students. This ought certainly be settled before fall. I see no objection to postponing the meeting for two or three weeks if that is more convenient, but I think it would be a mistake to let all of these things go over.

Yours very truly,

Dictated.
Mr. W. R. Harper
University of Chicago, Ill.

My dear Doctor:

I have just received a note from your colleague expressing the desire that I should know of your willingness to accept the June meeting of the Board of Directors of the University of Chicago as an opportunity for the nomination of an important and well-qualified person for the position of President of the University. It seems to me that this offer is a very important and one that I should have the opportunity to accept.

I have been given the position of President of the University, and I think that it is important that I accept this opportunity. The Committee on the nomination has prepared a short report to make, which I believe is of importance in the selection of the President of the University. I see no objection to appending the meeting of two of these weeks to the Board of Directors, and I think it would be wise to inform the Board of Directors of this proposal.

Sincerely yours,

[Signature]
June 15th 1899

My dear Doctor Harper,

Dr. Ellis told me today that a gentleman about 60 years of age wishes to give Rush $25,000 as an endowment on condition that he receive the interest thereon until his death. He wishes to know if we could use it. I told him we probably could. He (Dr. Ellis) went off to look up particulars and I hope to have some information for you soon.

Yours Truly,

E. Fielding Angell
Dear Dr. [Name],

I hope this letter finds you well. I am writing to express my sentiments regarding the recent developments in the field of [specific topic].

[Paragraph on recent developments and sentiments]

Please let me know if you have any new updates or if there are any changes in your schedule. I would be happy to assist you in any way I can.

Best regards,

[Signature]

[Date]
My dear Doctor Harper,

I am not quite clear about these contracts. I wish one made out as it appears to me was the intention excepting the matter of course. Kindly make any needed changes and return it to me. Does a course mean a M. or Jr. or freshman of either or does the term apply to the number of courses in the annual announcement? The word course according to our usage may be any when from 12 hours to a hundred on record and may include any number of students.

It is impossible with some of the small classes to tell how many courses there will be as this depends on the size of the class and somewhat upon other uncertain conditions.
If we are to specify the course as given in the announcement (4 opt ix.e. courses) it would probably be clear. You will find this on page 30 of the announcement.

Yours sincerely,

[Signature]
My Dear Doctor Harper:—

Some days ago I sent you a statement of the receipts and expenditures of the college for the last year, designed for the Treasurer. I wrote you at the time that I would be pleased to have you return it as I thought it probable you would not need it, excepting to look it over. I wish to send the same statement to the Treasurer. I am keeping one myself and have one at the college, either of which you can see whenever you choose, but I will send one to you if you think you need it. I am,

Yours very truly,

Dictated.

[Signature]
Glad to hear you are a student of the

Some years ago I read your statement of the

Teachers' and Employers' of the College for the next year's

Get the statement. I wonder you at the time first I would go please

You wanted to leave it. I thought I would like to send the same statement to

I'm thinking of leaving one of the teachers. I am considering one of the teachers

Offered to select one can see expedient you approve. I will send

one to you if you think you need it. I am

Yours truly

[Signature]
My Dear Doctor Harper:—

I enclose contracts for instruction for the greater part of the officers. There are, however, still remaining 8 that for one reason or another have not been signed. In some cases I cannot tell how much work the man will do and in 4 or 5 cases I have not been able to get hold of the instructor to obtain his signature. I will send you the remainder as soon as I can complete them. Some of these that I send you cannot represent the actual amount that may be paid the instructor because we cannot know exactly how many classes he will have. We represent the amount for one class only. I find there are 115 students registered at the college up to this date; perhaps a dozen of them are registered for the Autumn Quarter. This gives us about an even hundred for the summer quarter. I think nearly half of these are Seniors who are taking advantage of the offer to take their Spring Quarter gratuitously. They have been told to get off all of their work excepting lectures or clinics by the end of the Winter Quarter. The lectures and clinics will cost us nothing because they are given to the whole class whether it is large or small. I am,

Yours very truly,

Dictated.
My Dear Doctor Harper:—

A few days ago I sent you a communication from Dean Lyman asking for an appropriation for his department for fitting up an electrical apparatus. I supposed from his letter that he desired the appropriation for the present year. I received another communication from him today showing that he desired it to be placed in the budget for next year. I am,

Yours very truly,

Dictated.

E. H. Stilwell

Chicago, Dec. 26, 1899.
My dear Doctor Hilders:—

A few days ago I heard a communication from

D. D. to the Secretary of the Department of Agriculture

and I am glad to say that I have received from the Secretary

a communication from him that he is getting ready to

present the appropriation for the present year. I am

expecting to be in the budget for next year. I am,

Yours very truly,

[Signature]
Chicago, July 10th, 99

My dear Doctor Harper,

At four o'clock there will be some more 92 registrants. There will be some more within a day or two. This is the last day of registration excepting in some cases where there are special reasons for delay.

Yours sincerely,

E. Hutchinson, M.D.
Chicago, July 10, 1899.

My Dear Doctor Harper:—

I think it desirable to print a new summary of our Summer and Autumn quarters. The present summary is not easily understood and I think the corrections that we would make now might make it much clearer. Again, we will soon find ourselves short on announcements, unless something of this kind is prepared, for every student when he wants a summary asks for an announcement. We are sending out a good many announcements every day and we must find some plan to conserve them. I think that next Autumn we should get out a complete summary of the Winter and Spring quarters early.

Kindly let me have your view on this matter soon and oblige,

Yours very truly,

Dictated.

[Signatures]
My Dear Doctor Harper:—

Dr. A. B. Keyes, an assistant in Surgical Pathology at the college was in to see me this morning. He tells me that he is put down for 4 hours a week for 12 months in the year which is altogether more than he is able to do. He is one of our very best young men; conscientious in his work and is doing the work this summer (because one of the others resigned) in order to avoid disappointing the students. He is there at 8 o'clock in the morning and occasionally has to go without his breakfast to get there. He told me that one time last winter, on account of the work, he did not have his clothes off for 3 days. He is a very faithful fellow, and a superior teacher and a very bright man. He says that 4 hours a week is too much both for the teacher and the student. For example, today he completed his 4th hour; he said the students were apathetic and it was almost impossible to do satisfactory work with them; whereas, where their work comes every other day he can easily keep them interested in his surgical teaching. There should be 8 men doing this instructors work; there are now only 4. Dr. Keyes is put on for both Surgical Pathology and Special Surgery. He will be obliged to give up the work next quarter in order to get some vacation. I hope you will be able to convince Prof. Senn that he should put on more men. I believe that if the policy to put on enough men so that no one would be obliged to put in more than two or three hours a week for two or three terms, in recitation work that we could get enough good men to do the work
and that it would be done more satisfactorily. I am still firmly of the opinion that so long as we have to pay our men largely in reputation, that two full hours a week is as much as should be demanded of them. Of course the matter is somewhat different with the Professors; if they wish to lecture 3 or 4 hours per week, there is no objection to their doing so if the time can be found without interfering with other departments. There have been some resignations and I feel confident that our best young men can not be kept in the work if it is crowded on for more than the number of hours I have suggested. I am,

Yours very truly,

Dictated.

[Signature]
Dear Sir,

and first of all we have gone more to electricity. I am still trying to find the solution. I have not been as much as I was planning to be in the past few weeks. I have been working on some project that I believe has potential. I am still working on it but I am not as engaged as I was before.

It seems as though the recent focus has been on some other matters. I have been trying to find a way to connect these two ideas but I am not sure how to proceed.

I have been working on some project that I believe has potential. I am still working on it but I am not as engaged as I was before.

I hope to be able to provide more details in the future. I am still working on some project that I believe has potential. I am still working on it but I am not as engaged as I was before.

Yours truly,

[Signature]
No uw

Chicago. August 18, 1899.

My Dear Doctor Harper:-

The paper you sent is not the one that I want, though it has somewhat the same general appearance. The one I sent you was sent about the middle of July. I am under the impression that it reached your office when you were away. It was a complete statement of the finances for the last year. Mr. Hutchinson has a copy and I do not know that I absolutely need one, though I had thought that it was best to have it. I am sorry if the paper has been lost so that you have not seen it. I am,

Yours truly,

Dictated.

E. Hutchinson.
My dear Doctor Kelsall,

The paper you sent is not the one I wanted. I hope I have somewhat the same general aspects. The one I sent was very short and is the subject of a note. I am much the more impressed by the subject of your letter when you wrote the last few words in your last paragraph.

I am sorry and I do not know that I appreciate your one. I have thought that if we both to have it. I am sorry if the paper has been lost so that you have not seen it. I am...

Yours truly,

[Signature]
My Dear Doctor Harper:

Yours of the 15th received. I thought it would be better to let this matter stand without any voucher until October. It will make no difference to me. I heard this morning that you were a little happier now than ever before, because you have the chance to teach a good deal. I am very glad that you are happy. I expect to go away Saturday or at the latest, two or three days afterward for about a month’s vacation.

Yours truly,

Dictated.

P.S. Maybe it would be better for you to mail one a memorandum acknowledging the amount so that there would be no misunderstanding, if either of us should not be here at that time. Mail it to one at my house 4757 Grand Boulevard.
My best regards,

Doctor Hepburn:

Thank you for the help received. I found it very useful.

I will do my best to improve my writing and prepare a good paper.

Sincerely,

Joe Smith
Dr. Wm. R. Harper,
University of Chicago, City.

My Dear Doctor:—

I sent you some two weeks ago the Comptroller's report, designed for the Treasurer, asking that after reading it you return it to me. I think you must have overlooked this request; however, I have sent a similar copy to Mr. Hutchinson and he is ready to report to the Trustees whenever they desire. I suppose the report ought to go in before we are well into this new fiscal year. However, I do not know that it is necessary to call the Board together for this purpose alone, and I do not now think of any other business. Pres. Miller was in a few days ago and suggested that the Board ought to hear the report. Possibly you might arrange a meeting some day when it will not be very inconvenient for any one, but the probabilities are that several of the Trustees are now out of town. I know that Mr. McLeish is not here. I am,

Yours truly,

Dictated.

[Signature]

August 11, 1899.
Chicago.
DR. W. W. HUNTER

UNIVERSITY OF CHICAGO, IL.

My dear Doctor:

I fear you have come too many days too late. Let's
report governing for the President, making Chief of the
Ranger Hospital. I think you will have to stay there.
However, I have sent a report of my inspection and
enclosed the report to the President when we went
together. I do not know that it is necessary to wait for
another. I will visit them in a few days and suggest that
the report be sent to the President. Also, you may
suggest a meeting. I know they will not go. Any information
let me know.

Sincerely yours,

[Signature]
Chicago, Sept. 22, 1899.

Dear Doctor Harper:

Prof. Bevan spoke to me today about an appropriation for athletics. He says that the boys have made arrangements to play football at various colleges during the fall and he thinks under the circumstances it would be best to furnish them grounds and a coach in order to enable them to practice. The rent of the grounds would be $100.00 and the instructor $150.00. He thinks that this amount appropriated for the fall quarter and perhaps a similar amount for the Spring quarter for baseball would be desirable. He said that the matter ought to be settled today or tomorrow as some of our students have been offered considerable inducements to attend the P.& S. college and play upon their football team. He told me that one man had been offered $50.00 and another had been offered his tuition and $100.00. Prof. Bevan would be in favor of dropping athletics entirely unless some arrangement can be made whereby our material can be used at the University. Will you kindly send me word tomorrow morning what you think it best to do. I presume that whatever Mr. Sprague, Mr. McLeish and yourself were to recommend would be adopted by the Board of Trustees.

Yours very truly,

[Signature]

P.S. Mr. Cregg came in & I have asked him to hand this to you.
Dear Professor, [-]

I'd have spoken to you today about the proposition for appointment. No case has the appropriate qualifications. The last one was for a professor of electrical engineering. It would be nice to continue the conversation and a session in order to start from there. As stated in the annual report, the proposal for the next quarter for a new assistant professor for the fall quarter has been rejected. He said that the committee would like to present the offer of a similar amount for the spring quarter for a research position. He said that the offer to give an offer is available and that it may be better to consider it for the future and not tomorrow. As some of our students have been offering opportunities to return to college and have been given their confusion.

The total of the first one was less than $2000 and has been allocated to $2000 and an additional $1000. The second one was between $2000 and $3000, and has been allocated to $2000. For those who would like to receive the offer as an assistant professor, they want to make sure they have their own.

Would you kindly send me word tomorrow morning when you think it is best to make an announcement? I have been told that Mr. Espinoza, Mr. Moler's and Mr. Jackson want to announce their intentions of replacing you. I hope that you will agree.

Yours truly,

[Signature]
Rush Medical College
IN AFFILIATION WITH
The University of Chicago.

Schedule of hours for the SOPHOMORE CLASS.
FIRST TERM, Autumn Quarter, 1899-1900.

Roman numerals refer to departments and Arabic numerals to courses as outlined in the announcement of the autumn quarter; the names of the instructors conducting the various courses are also to be found in the announcement.
Small letters refer to class groups of twelve students each, as described on page 10 of the announcement for the autumn quarter.
L. A. indicates the lower and U. A. the upper amphitheater in the Clinical Building. Recitations are held in rooms 40, 41, 42, and 44, Laboratory Building.

<table>
<thead>
<tr>
<th>HOURS</th>
<th>MONDAY</th>
<th>TUESDAY</th>
<th>WEDNESDAY</th>
<th>THURSDAY</th>
<th>FRIDAY</th>
<th>SATURDAY</th>
</tr>
</thead>
<tbody>
<tr>
<td>P. M.</td>
<td>Laboratory.</td>
<td>Laboratory.</td>
<td>Laboratory.</td>
<td>Laboratory.</td>
<td>Laboratory.</td>
<td>Laboratory.</td>
</tr>
<tr>
<td></td>
<td>f, g, h, i, j.</td>
<td>f, g, h, i, j.</td>
<td>f, g, h, i, j.</td>
<td>f, g, h, i, j.</td>
<td>f, g, h, i, j.</td>
<td>f, g, h, i, j.</td>
</tr>
<tr>
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<td>a, b, c, d, e.</td>
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Rush Medical College
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<th>SATURDAY</th>
</tr>
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<tbody>
<tr>
<td>A. M.</td>
<td></td>
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<tr>
<td>P. M.</td>
<td>Laboratory.</td>
<td>Laboratory.</td>
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<tr>
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<td>f, g, h, i, j.</td>
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<td>f, g, h, i, j.</td>
<td>f, g, h, i, j.</td>
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<td>a, b, c, d, e.</td>
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<td>a, b, c, d, e.</td>
<td>a, b, c, d, e.</td>
<td>a, b, c, d, e.</td>
<td>a, b, c, d, e.</td>
</tr>
</tbody>
</table>
My dear Doctor Harper,

Sinclair schedule, which looks as though there was some reason for the criticism you spoke of. I think our committee on curriculum oversold the matter in trying to please the boys I work.

First-year men have 2 hrs. AM + about 4/3 class 2 hrs.

more of labor, P.M. they have some work part of time, but sophomores an hit off very easy.

Juniors and Seniors have most practically all their time occupied from 8 A.M. to 5 P.M.

I think they have enough. I'm ought to have a council meeting this week.

 Yours sincerely,

E. Mitchell Dargal
My Dear Doctor Harper:—

The information I sent you with reference to Dr. Eyschelsheimer's work at Rush College was given me by Prof. Bevan. It seems that Prof. Bevan counted the Laboratory work as of a good deal of value, though Dr. Eyschelsheimer for some reason preferred to ignore that and count only his lectures. I should think it would have been quite as proper to ignore the lectures and count the Laboratory work. It would seem clear that Prof. Bevan would not employ any one to give lectures in his department at about $30.00 an hour, whereas, none of the Professors are supposed to get quite $6.00 per hour. If you desire a further statement from Prof. Bevan I will get it with his own signature, but I am sure the figures I gave you are the same that he gave me.

Yours very truly,

Dictated.

[Signature]
October 30th, 1899.

My dear Pres. Harper:—

Dr. Eycleshymer informs me that he gives ten lectures and two written examinations in his course. His own understanding is that his supervision of the laboratory work is voluntary on his part. He has five assistants for this work and his own constant and immediate attendant does not seem to be required.

Very sincerely yours,

[Signature]

Pres. W. R. Harper
University of Chicago.
Chicago, Oct. 16, 1899.

My Dear Doctor Harper:—

Your letter concerning Prof. Jordan written October 7th was received some time ago, but I have not answered it before because it was necessary for me to obtain certain information. I agree with you about Prof. Jordan but I find that you were mistaken in your understanding of the amount of work that Dr. Eychelsheimer does. You state that he received $300, for a course of 10 lectures. Prof. Bevan tells me that his course was for 12 lectures and in addition to this he gave 48 hours of Laboratory Demonstration and also he furnished each of the students a number of slides which he had prepared illustrating the course.

I forwarded your letter to Dr. Hektoen at once, as I may have written to you before.

Yours sincerely,

Dictated.
Mr. Dear Mr. B. H.:  

Your letter of Nov. 11th is in receipt and I have to say that I am very much pleased to have received it. 

I have been very much interested in the whole matter of the collection of the rent due from the tenants. 

You have stated that you are in receipt of 2,000 for the rent which is due and I am very much pleased to have received the letter from you. 

I am sending you a copy of the report of the committee on which you are a member and I hope you will find it satisfactory.

Yours truly, 

[Signature]

[Additional handwritten notes at the bottom of the page]
Venetian Building,
36 Washington Street,
Suite 1209-18.
Chicago.

Oct 25/00

My dear Doctor Hayden,

Your industry will
intimidate me. Prof. Ellis' note may explain a part
of his 'disgruntled' frame
of mind last Winter and
Spring.

When I received his
note I looked the matter
up at once and explained
to him that he was paid
$1,500.00 on Dec. 22nd and that
he had personally signed
The receipt. He has not yet acknowledged his

Yours sincerely,

[Signature]

P.S. On faculty we have reached a point when I believe we could well adopt the University plan.
Chicago, Oct. 3, 1899.

My Dear Doctor Harper—

I enclose to you Nathan M. Freer’s letter which you may return after reading. I am inclined to think his suggestion about the seal a good one, though I am under the impression that some sort of seal has to be used at the college. I enclose also a copy of the letter which I sent him and which will explain itself. I am,

Yours truly,

Dictated.

E. H. T., Jr.
My dear Doctor Hildreth,

I am pleased to see that M. De Car's jacket
which you wish to alter is to be repaired. I am inclined to think it
may be advisable to order a new one, perhaps I am wrong.

I enclose a copy of the ticket which I sent him and which I
explain instead.

Yours truly,

[Signature]
Cincinnati, Oct. 2nd 1899—

Dr. E. P. Atwater Angell
1218–34 and 36 Washington Street

Dear Doctor Angell,

I am somewhat troubled about the custody of the Rush Medical College Seal. I have sealed two or three diploma & requests of Dr. Harper reganation. I presume they were all right as they were presented to be so correct now. But I am away much of the time and do not like to leave others to decide whether such requests are proper in each case.

It would relieve me, and perhaps be more convenient in such cases, if the seal were in the hands, say, of Dr. Goodspeed, Agent Secretary, or of Dr. Hyde, Sec. Secretary of the Faculty. My impression is that there is a duplicate seal at the college. At least I understand so when the seal now in my desk was delivered to Dr. Angell. If this original one can be found it might answer my purpose. In such cases as the above - please consider this seal matter.

Yours etc—

Washington, D.C.
Mr. Nathan M. Freer,
1306 Chamber of Commerce Bldg., City.

My Dear Sir:

Yours of today received. I am very glad indeed to know that you are feeling so well. I am somewhat surprised that the new treatment worked so well, but your claims for it are certainly admirably.

As to the college seal, I will ascertain as soon as possible whether it will be satisfactory to the Board of Trustees to have it in the hands of the Assistant Secretary. I do not think it ought to be in the hands of any member of the Faculty and I do not think a duplicate of it, that would answer the purpose of a seal, ought to be kept at the college though I believe there is a college seal of some sort that is used for stamping various papers that are given to the students. You know better about the legal aspect of this than I do. Kindly let me know if you have other suggestions to make about it. I am,

Yours very truly,

Dictated.
Chicago, Oct. 21, 1899.

Dear Doctor:—

When the affiliation was proposed, three essential conditions were made which were approved by the Faculty and Trustees of Rush Medical College. Two of them were speedily met but the third, the payment of the college debt of $71000, remained for months a menace to the consummation of this most fortunate alliance. Finally when it was determined that the debt must be wiped out, Doctors Upham and Ingals and Nicholas Senn each gave $25000, for the purpose. Money was secured to pay the remaining $21000, upon the guarantees of about 25 members of the teaching force in the college, each of whom pledged a part or all of his salary for the succeeding three years if necessary for the liquidation of this balance. The Trustees of the college and the University have no official knowledge of how this balance was paid; indeed it is known to very few except the immediate donors. The debt was cancelled, the affiliation effected and the college entered upon an unexampled period of usefulness to the profession and mankind. The following men pledged the proportion of their salaries, set opposite their names, and have paid during the first year of this affiliation the sums shown below.

The accrued interest on bonds at the time they were cancelled was paid by order of the Trustees from the college treasury.

<table>
<thead>
<tr>
<th>Names</th>
<th>Percentage of salary</th>
<th>Amount paid 1898 &amp; 1899</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brower, D. R.</td>
<td>100%</td>
<td>1500.00</td>
</tr>
<tr>
<td>Bouffleur, A. I.</td>
<td>100%</td>
<td>144.00</td>
</tr>
<tr>
<td>Bridge, Norman</td>
<td>100%</td>
<td>375.00</td>
</tr>
<tr>
<td>Bevan, A. D.</td>
<td>100%</td>
<td>1000.00</td>
</tr>
<tr>
<td>Butler, W. J.</td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Corwin, A. M.</td>
<td>60% to 100%</td>
<td>187.20</td>
</tr>
<tr>
<td>Coolidge, F. C.</td>
<td>100%</td>
<td>536.00</td>
</tr>
<tr>
<td>Dodson, J. M.</td>
<td>20%</td>
<td>500.00</td>
</tr>
<tr>
<td>Etheridge, Jas. H.</td>
<td>100%</td>
<td>1500.00</td>
</tr>
<tr>
<td>Favill, H. B.</td>
<td>100%</td>
<td>155.40</td>
</tr>
<tr>
<td>Freer, C. T.</td>
<td>100%</td>
<td>33.00</td>
</tr>
<tr>
<td>Gill, J. C.</td>
<td>60% to 100%</td>
<td>76.50</td>
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<tr>
<td>Haines, W. S.</td>
<td>166%</td>
<td>500.00</td>
</tr>
<tr>
<td>* Hamilton, J. B.</td>
<td>100%</td>
<td>1500.00</td>
</tr>
<tr>
<td>Hall, G. W.</td>
<td>All except Lab. of</td>
<td>30.00</td>
</tr>
<tr>
<td></td>
<td>Materica Medica</td>
<td></td>
</tr>
<tr>
<td>Hektoen, Ludwig</td>
<td>0.0715</td>
<td>250.00</td>
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<tr>
<td>Herrick, J. B.</td>
<td>100%</td>
<td>No salary</td>
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<tr>
<td>Hotz, F. C.</td>
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<tr>
<td>Hyde, Jas. Nevins</td>
<td>100%</td>
<td>1500.00</td>
</tr>
<tr>
<td>Hutchinson, E. B.</td>
<td>100%</td>
<td>81.00</td>
</tr>
<tr>
<td>Ingalls, Fletcher</td>
<td>100%</td>
<td>1500.00</td>
</tr>
<tr>
<td></td>
<td>20%</td>
<td>6.00</td>
</tr>
<tr>
<td></td>
<td>100%</td>
<td></td>
</tr>
<tr>
<td>Name</td>
<td>Address</td>
<td>Phone</td>
</tr>
<tr>
<td>------</td>
<td>---------</td>
<td>-------</td>
</tr>
<tr>
<td>John Doe</td>
<td>123 Main St.</td>
<td>555-1234</td>
</tr>
<tr>
<td>Jane Smith</td>
<td>456 Oak Ave.</td>
<td>555-5678</td>
</tr>
<tr>
<td>Mike Brown</td>
<td>789 Pine Rd.</td>
<td>999-9999</td>
</tr>
<tr>
<td>Emily Davis</td>
<td>222 Elm Dr.</td>
<td>111-2222</td>
</tr>
<tr>
<td>Robert Johnson</td>
<td>555 Maple Ln.</td>
<td>333-4444</td>
</tr>
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</table>

The table above provides information on the current residents of Elmwood Estate. Each entry includes the name, address, phone number, age, and occupation of the resident.
<table>
<thead>
<tr>
<th>Names</th>
<th>Percentage of salary</th>
<th>Amount paid 1899 &amp; 1899.</th>
</tr>
</thead>
<tbody>
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<td>Amt. brought forward</td>
<td>$13488.10</td>
<td></td>
</tr>
<tr>
<td>Olney, Thos.</td>
<td>20%</td>
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</tr>
<tr>
<td>Parkes, W. R.</td>
<td>100%</td>
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</tr>
<tr>
<td>Parker, C. A.</td>
<td>20%</td>
<td>80.00</td>
</tr>
<tr>
<td>Patton, J. A.</td>
<td>10%</td>
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<tr>
<td>Rhodes, J. E.</td>
<td>100%</td>
<td>24.00</td>
</tr>
<tr>
<td>* Robinson, W. F.</td>
<td>100%</td>
<td>6.00</td>
</tr>
<tr>
<td>Shaw, D. L.</td>
<td>20%</td>
<td>80.00</td>
</tr>
<tr>
<td>Slaymaker, S. R.</td>
<td>100%</td>
<td>87.00</td>
</tr>
<tr>
<td>Wads, C. A.</td>
<td>100%</td>
<td>115.00</td>
</tr>
<tr>
<td>Whalen, C. J.</td>
<td>60% to 100%</td>
<td>201.60</td>
</tr>
<tr>
<td>Wescott, C. D.</td>
<td>100%</td>
<td>100.00</td>
</tr>
<tr>
<td>Wilder, W. H.</td>
<td>100%</td>
<td>66.00</td>
</tr>
</tbody>
</table>

Amount of balance on debt $21000.00
Interest on same 796.36

_________ $14536.05

July 1st, 1899, Balance due $7260.81

Some of those who contributed last year have gone from us. The remainder will be called upon this year for only 50% of the amount pledged which will nearly close the account. A claim in favor of the college against the defunct Illinois National Bank, of uncertain value, was donated by the Trustees to be applied in paying off this debt. If this claim is ever paid, the balance remaining after settling the debt will be refunded prorata to those contributing this year. When these pledges were made, it appeared probable that we would have to pay $61000. during the three years. The changes wrought by one year reveal the great chances we took, but the generosity of Drs. Ephraim Ingals and Nicholas Samn has happily made it possible for us to redeem our pledges this year. I am,

Yours truly,

E. Holland Ingals

* Deceased.
Los Angeles Calif Jan 7 '98

Dr E Fletcher Ingalls
Venetian Bldg Chgo

My friends bequest to college undoubtedly loss unless affiliation succeeds

Dr Harper

Norman Bridge

Telegramed him 4:40 pm

Affiliation can't. Organic union cannot fail
POSTAL TELEGRAPH-CABLE COMPANY.

This Company transmits and delivers the within message subject to the following TERMS AND CONDITIONS.

To guard against mistakes or delays, the sender of a message should order it REPEATED; that is, telegraphed back to the originating office for comparison. For this, one half the regular rate is charged in addition. It is agreed between the sender of the message written on the face hereof and the Postal Telegraph-Cable Company, that said Company shall not be liable for mistakes or delays in the transmission or delivery, or for non-delivery, of any UNREPEATED message, beyond the amount received for sending the same; nor for mistakes or delays in the transmission or delivery, or for non-delivery, of any REPEATED message beyond fifty times the sum received for sending the same, unless specially insured, nor in any case for delays arising from unavoidable interruption in the working of its lines, or for errors in cipher or obscure messages. And this Company is hereby made the agent of the sender, without liability, to forward any message over the lines of any other Company when necessary to reach its destination.

Correctness in the transmission of messages to any point on the lines of the Company can be INSURED by contract in writing, stating agreed amount of risk, and payment of premium thereon, at the following rates, in addition to the usual charge for repeated messages, viz: one per cent. for any distance not exceeding 1,000 miles, and two per cent. for any greater distance.

No responsibility regarding messages attaches to this Company until the same are presented and accepted at one of its transmitting offices; and if a message is sent to such office by one of this Company's messengers, he acts for that purpose as the agent of the sender.

Messages will be delivered free within the established free delivery limits of the terminal office. For delivery at a greater distance a special charge will be made to cover the cost of such delivery.

This Company will not be liable for damages or statutory penalties in any case where the claim is not presented in writing within sixty days after the message is filed with the company for transmission.

This is an UNREPEATED Message and is delivered by request of the sender under the conditions named above. Errors can be guarded against only by repeating a message back to the sending station for comparison.

No employee of this Company is authorized to vary the foregoing.

WILLIAM H. BAKER, JOHNSO STEVENS, ALBERT B. CHANDLER,
V. P. and Gen'l Manager. Secretary. President.
Dr. Wm. R. Harper,

University of Chicago, City.

My Dear Doctor:—

Upon consideration of your suggestion that our students ought to be required to take 5 years in medicine, the following announcement suggests itself to me. I would place it after the first paragraph, second column, page 8 referring to the requirements for admission. The paragraph which it would follow reads—

"For the session of 1904-1905, the student must be prepared to enter the senior college of the University of Chicago or the junior class of an Institution of similar rank. Our announcement

"For students entering the college on or after July first 1905 the requirements for admission will be the same as for the year of 1904 to 1905, but 5 years of medical study will be required before graduation; although graduates of colleges of Arts or Science who have completed the scientific work specified in paragraph 3, of requirements for advanced standing, will be credited for one year's work".

I think that this is as soon as we could well require 5 years according to our present announcement; and I believe that by that time there will be no difficulty in doing so. If we find that Johns Hopkins and Harvard have been able to maintain their classes we need have no hesitation in making this further requirement at that time. If they have failed we can withdraw the proposition soon enough to save us from disaster, though as you suggest it is not
at all likely that we should have to make such a move as this.

Dean Dodson called my attention yesterday to an anomalous condition existing in the requirements for next year. It appears that the University of Chicago admits men from certain high schools without examination and these men we will be entitled to admit on their diplomas; whereas, from certain other high schools, supposed to be quite as good but probably not yet examined by the University they are not admitted. Is there any way whereby this can be remedied? As an example one high school in Milwaukee is allowed to send its students to the University without examination, whereas three other high schools, said to be equally as good are not so favored.

Yours very truly,

Dictated.

E. Filmore Ingalls,
Dear Mr. Smith,

Thank you for your note and your interest in our school. We appreciate your support and look forward to working with you.

Sincerely,

[Signature]
My Dear Doctor Harper:—

I consulted Dean Lyman today about Drs. L.E. Schwarz and Cassius C. Rogers whom Prof. Hotz wishes to appoint as assistant instructors. We agreed that Dr. Schwarz would be an excellent man for the position and Dr. Rogers is probably all right but we will have to make some further inquiry about him. I can give you the information in a day or two and if it is satisfactory, Dean Lyman will indorse him.

Dean Lyman told me that the trespassing of the surgeons upon the gynecologist's field had finally been brought officially to his notice. It seems that Prof. Webster having waited until he was sure that the surgeons were operating in their clinics upon cases generally recognized as gynecological cases, wrote to Prof. Senn as head of the department stating that he had come here with a full understanding that he was to have the sole charge of such cases. Prof. Senn has as yet sent no reply to Prof. Webster but has written to Dean Lyman and as I understand claims that he had always been accustomed to operate upon such cases. Dean Lyman has written, I think to Professors Senn and Webster with a hope of straightening it out, but his conception of the case was not quite correct. Prof. Senn told me at our last commencement that he had not operated upon such cases in the college clinics during Prof. Etheridge's life but that both he and Prof. Fenger were going to do so hereafter. I presume that his statement that he had been accustomed to operate upon such cases, really referred to his private
work. Dean Lyman advised Prof. Webster to call upon Prof. Senn to try and fix the matter up, but I hardly think Prof. Webster will do it.

I write you at this time so that you may understand the situation when it comes before you. I do not think you will have any difficulty in straightening it out.

Your letter with enclosure was received today. I am very glad to have been able to help out the Institute of Sacred Literature in this way.

Yours very truly,

Dictated.

E. [Signature]
Venetian Building.
36 Washington Street.
Chicago.

Nov 23, 1899

My dear brother Harper,

I have heard today from Mr. Garrison, and have been warned that you must not speak to him about it under any condition, for fear of driving him off the thing. Things are in a state quo, and are feel hopeful that by and by we may be able to reach him, but we can't push matters even a little. Yours sincerely,

E. Hetherington
Very 52 1969

and I was very ill for a short time after I

left the hospital due to illness. I

was not well and it took a

long time to recover. I

was not able to return to

work until several weeks

later. My health was

very fragile during that

time. I

was very weak and

needed to take it easy. I

had to

rest for a long time.

I

was not able to return to

work until several weeks

later. My health was

very fragile during that

time. I

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I

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work until several weeks

later. My health was

very fragile during that

time. I

was very weak and

needed to take it easy. I

had to

rest for a long time.

I
My Dear Doctor Harper:

In thinking over the matter of scholarships in Rush College, it occurs to me that out of the 50 men, each of whom is working out about three fourths of his fees, there are 8 or 10 who are doing laboratory work from which they derive special benefit and who are men that are selected for their special fitness for the work. These men do not necessarily need the help, but are selected because of their ability. If we were to reserve these places for graduate students of literary or scientific institutions, I think they would answer the purpose of scholarships as you desire. I do not know whether we could get enough men competent to do the work to fill the positions. If we were to establish scholarships given for merit only, it would be little, the Freer prizes for which we have a moderate endowment; indeed it would make them nearly worthless. I am,

Yours very truly,

Dictated.

[Signature]

Do not take the time to answer this.
Mr. Post Doctor Harker:

I am thinking over the matter of cooperation.

I am much interested in your efforts to file out of the 100 cases of the 800,000 who are working at the coal mines. The work of these men is of great importance for health and safety. The men need to be educated to understand the dangers of the job and how to handle them.

I believe it is necessary for the leaders of the cooperative movement to make a strong effort to prevent the spread of diseases and accidents. I do not know whether we can make a proper assessment of the work done, but I would like to see a detailed report.

I have a good opportunity to help in this work. I will try to do as much as I can.

I am yours truly,

[Signature]

Please do not take the time to spell this.
CHICAGO, Nov 2 1919

My Dear Doctor Harper,

I have directed the Registrar to send you a college check for 4 months salary. You may turn and use your personal check for the $300. advance.

Would you like the salary (I mean expense) paid herafter each month. I think we'll do this with all of the professors who are doing much work, and pay those who have small accounts at the end of the quarter.

Yours Sincerely,

E. Fletcher Ingals.
Dear [Name],

I am pleased to have the opportunity to discuss the project we are working on. Your commitment and dedication to the project are highly appreciated. We have made significant progress so far, and I am confident that we will achieve our goals.

I am looking forward to our meeting next week to discuss the next steps. Please let me know if you have any concerns or suggestions. I would be happy to address them.

Best regards,

[Signature]
My Dear Doctor Harper:–

I enclose Prof. Bridge's letter which you will consider a resignation. Some parts of the letter are perhaps personal, but I see no objection to sending it all to you. Dr. Bridge has taken the action advisedly, and I think under similar circumstances I should have done the same thing. You will please bring the matter before the Board of Trustees at the proper time.

Yours very truly,

Dictated.

[Signature]
Chicago, Dec. 9, 1909.

My dear Doctor Halsey:

I accept with gratitude the offer of the letter and shall be pleased to reframe it so as to give you a creditable representation of the section of the letter that you have taken for the section of the text. And I think, under similar circumstances, I ought to have gone over the same ground. You will please grant me the privilege of appearing at the Board of Trustees of the Board of Trade.

Yours very truly,

[Signature]

Printed
My Dear Doctor Harper:—

Your letter of the 6th inst. just received, contents noted. The college will certainly stand by you in any contract you may have made with Mr. Jordan. There seems to have been a misunderstanding about the amount of work he was to do on our part. It was supposed that he would rank with our full professors and be paid accordingly and Dean Dodson fully expected he was to give his lectures throughout the greater part of the year. Personally, I knew nothing of the amount of work he was to do, but knew that the salary was to be $500. My last letter to Mr. Jordan was written after Dean Dodson’s explanation of his understanding of the matter.

I wish that Mr. Jordan would voluntarily put in the same amount of time that would have been put in by one of our own professors for a like salary. Whether he does this or not he shall be paid $500, and no part of it can be taken from the amount appropriated for your expense account. I will leave the matter of the amount of work entirely in your hands without questioning the reasons for your final judgment, knowing that you will do what is for the best interests of the college.

Yours very truly,

Dictated.

[Signature]
If you have any further questions or need additional information, please feel free to contact me.

Thank you for your cooperation.

Sincerely,
[Signature]
My Dear Doctor Harper,

I think that Prof. Brown's plan is in some respects excellent, but that in others it would need modification. To consider his points

1st. Prof. Brown's plan for the addition of Therapeutics and Preventive medicine to make one department. The subsequent collection of the reprints by adding an advanced course in Preventive medicine would be a good thing, certainly, but our trial of this about three years ago proved a flat failure.

Prof. Brown very naturally is unwilling to give up Therapeutics unless he gets Preventive.

2nd. This would be a good plan if Prof. Lyman and Prof. Billings would consent, but Prof. L. will not. Nor, if Prof. Lyman's book and Prof. Billings's book on Medicine and Morbology or nervous diseases...
ChicagO,

They might possibly count, or they might count to having Paul Brown title Clinical Profess of Mental and Nervous Diseases and allow him to give certain didactic lectures also.

The tenacity about title is due to the fact that the title is a source of revenue by directing physicians and patients to the holder for their particular diseases.

3d This would be all right if Theraputics were to be kept with preventive medicine. Then would be no objection to Paul Brown's plan if Dr. Ingals had not given $25,000.

4 This statement is quite correct.
Dear Sir [Name of recipient]

I am writing to express my concern regarding the current state of our country. As an American, I believe that we have reached a point where the fundamental principles of democracy are being challenged.

The President, Mr. [Name], has taken actions that are not in the best interest of the country. His policies seem to prioritize the interests of a select few over the well-being of the majority. The economy is suffering, and the gap between the rich and the poor continues to widen. The current administration has failed to address these issues, and it is time for a change.

I am concerned about the future of our country. The time has come for a leader who will put the needs of the people first. I urge you to consider these issues and support candidates who will work towards a brighter future for all Americans.

Sincerely,

[Your Name]
I think this is in the main a good plan though I have no confidence in placing the medical jurisprudence by the heads of the various departments. Some one ought to take this up but Judge Freeman ought to continue his work.

Yours truly,

E. Fletcher Ingals
CHICAGO

[Handwritten text, illegible and unidentifiable]
Jan 30th 1899

My dear Doctor Harper,

I have an opportunity to get Dr. Robert B. Park into my department as Assistant Professor. He is one of the younger men (about 35) connected with the Northwestern School and is considered by Dr. Dodson the best man they have there, next to Dr. Edwards who took Dr. Billings position. I have not talked to Dr. Dodson or Dr.
Lyman about this for I fear they would want him in Dr. Lyman's department. I believe he can do more good in mine and I want to strengthen this department as much as possible. Dr. Polun has often spoken of Dr. Rush as a superior man and has often wished we could get him into Rush but Dr. Lyman near comes to have had a place for him. Dr. Rush is, and has for several years been connected with the Cook County Hospital...