Dear Doctor Harper,

I was informed today that promises have been received for all the money needed excepting about $10,000 for the construction of the Maternity and gynecological building for the Presbyterian Hospital. This is to be a six story building just across the alley from our new building and should communicate with the latter on the 5th or 6th story. They will have a building much larger than that originally contemplated, containing about 130 beds. Our building ought to go up the full six stories.

E.F.
Chicago, June 8, 1911

With sincere regards,

[Handwritten text with several paragraphs discussing topics like the need for better government and the importance of education.]

[Signature]

Mr. [Name]
CHICAGO January 17th, 1901.

My dear Dr. Ingalls:

I have advised Dr. Barker to accept the important appointment from the government to go to San Francisco. His work will be satisfactorily arranged.

Very truly yours,

[Signature]

I think this good for the people and wise for us.

[Signature]
CHICAGO TERRITORIAL 1907

My dear Mr. Keller:

I have especially for you

to express the deep regret of the faculty at the loss of so excellent a colleague. His work will be

sincerely regretted.

Very truly yours,

[Signature]

[Additional handwritten notes]
January 17th, 1901.

My dear Dr. Ingals:

I have advised Dr. Barker to accept the important appointment from the government to go to San Francisco. His work will be satisfactorily arranged.

Very truly yours,
Dr. Wm. R. Harper,

University of Chicago, City.

My Dear Doctor:—

The bids for the new building have been opened and they with the plans are at Mr. Hutchinson's office, Corn Exchange Bank. He suggested that the Committee meet there Friday afternoon at 4:15. I agreed to notify you of the time. I hope you can be present.

Yours truly,

Dictated.

[Signature]
Dear Doctor:

I am writing to inform you that I am not able to see you on Monday. I am attending a conference in New York and will be unable to see you at that time. However, I will be in the city and would appreciate you making arrangements to see me at a later date.

Please feel free to call me at my office if you have any further questions.

Best regards,

[Signature]

Dr. M. K. Halley
I am inclined to think that he can pick up men here that will answer, although none of them have had the training that he would consider adequate.

Concerning Prof. Hektoen's letter, I think that as soon as we can be sure of funds, it will be desirable to establish the journal, but it appears to me that at present we have our hands nearly full. I shall have to confess that his statement of lack of scientific spirit is too true; nevertheless, I believe that the lack of money is the only thing that prevents our development on this line. Prof. Hektoen seems to have the true scientific spirit and Prof. Webster surely has it. "A little leaven before long shall leaven the whole lump". I think Dr. Moll's estimate of the amount of money needed for the great scientific work upon which you have set your heart and which we would all delight to see is not far from right. I do not think however, that beginning with a less sum than this would place us below any one of the 4 greater Institutions of this country. I believe that with half the amount we could hold our own with any of them, but we ought to have the three millions. I am gratified at what he says about the concentration of work "stigmatized as the Chicago method." We are in it and it must succeed.

Yours very truly,

Dictated.

E. F. Martin Sculpe.
I am interested to think that if we block our present path we will
answer some of your questions and the Ceylon Chest will

continue to support the work.

Concerning the "Hesston" letter, I think this was one of the

calls for a while if we abstain to answer the letter.

I shall have to continue the statement of facts of yesterday's
attendance at your meeting. I believe that the lack of money
so far is not due to the development of the movement, but rather
to the only thing that prevents our development on the line.

Worship service is the only thing to keep up the scientific spirit and

I believe that we should stick to the service of today's meeting.

I think it will be of the utmost service if we have a

weekly column in the local papers to give the people an idea of
what we are doing and what we can do.

I do not think he means the scientific spirit with a letter can

prevail.

I hope that each week we will have the opportunity to

participate in the scientific work of the movement.

I am familiar with the Chinese method. We are in the midst of

our work.
Dear Doctor:

A committee appointed a year ago by the Council of Administration to readjust the salaries, after a very careful consideration of numerous plans, arrived at the following recommendations, which are in force during the present year.

1. No salaries paid for any clinical, laboratory or other extra-mural work.

2. In the fundamental branches of Anatomy, Physiology, Chemistry, Materia Medica, Therapeutics & Preventive Medicine and Pathology, laboratory hours are counted as half hours; didactic hours as full hours.

3. In the applied departments (or clinical branches), including Internal medicine, with its various sub-departments, Surgery, Obstetrics & Gynecology, Diseases of the Chest Throat & Nose, Diseases of the Eye & Ear, and Skin & Venereal Diseases, all hours, either didactic or clinical, are counted as half hours. The rate per hour remains the same as last year.

It is believed that those in the applied or clinical departments derive a certain advantage from their work, which is not experienced by those teaching the fundamental branches, and the above arrangement appeared to be the fairest for all.

By the present plan our expenses for the current year are slightly increased over those of last year. I regret to say that
Dear Doctor,

As the Director of the Medical and Public Health Department, I am writing to inform you of the serious health concerns facing the community. The recent outbreak of a novel strain of influenza has led to a significant increase in hospitalizations and deaths. The situation is particularly critical in the elderly population and those with pre-existing conditions.

I request your immediate action to implement the following measures:

1. Immediate evacuation of all elderly residents from the city. The city's health experts believe that the elderly are particularly vulnerable to the new strain of influenza.
2. Immediate isolation of all cases of influenza. This includes the implementation of strict quarantine measures in affected areas.
3. Immediate vaccination of all citizens against the new strain of influenza. The city has received a limited supply of vaccines, which must be prioritized for high-risk populations.
4. Immediate implementation of strict social distancing measures. All public gatherings and events are canceled until further notice.

Please ensure that these measures are implemented immediately. The health and safety of our community depend on your swift action.

Sincerely,

[Your Name]

Director of the Medical and Public Health Department
our income for the present year will be still less than that of last year, and it now appears that there will be a deficit of perhaps $3000.00 unless we are enabled to save something from the appropriation for each department. It is to be hoped that this can be done without withholding the 25% of the salaries, which it was thought might be necessary.

You will understand that this year, owing to the more stringent requirements, more than one-half the students who applied for admission to the Freshman Class have been rejected, which explains the decrease in our income.

Yours very truly,

E. Fletcher Ingals,

Dictated.

Comptroller.
Dear Mr. [Name],

I am pleased to report that the results of the recent experiments conducted in our laboratory are highly promising. Our team has made significant progress in developing a new [product/technology]. The initial tests have shown exceptional [results/feasibility], and we are confident that we will be able to [achieve/go public/submit for review] within the next [time frame/quarter].

Please let me know if you have any questions or require further information. I look forward to your feedback.

Sincerely,

[Your Name]
January 30th, 1901.

My dear Dr. Ingels:

I have read with great interest your communication of the twenty-fourth instant, containing a statement of the settlement of the $71,000 debt. This is a brilliant piece of financeering.

Very truly yours,
January 30th, 1901

My dear Mr. Interior

I have read with great interest your communication of the twenty-fifth inst. and am content to accept the statement of the settlement of the $47,000 debt. This is a splendid piece of finance.

Very truly yours,
Dr. Wm. R. Harper,
University of Chicago, Chicago.

My Dear Doctor:—

The Registrar and I have been carefully over the list of students and have compared this year's list with former lists and have made an estimate for the coming year which is as nearly accurate as possible. In this estimate we have allowed for only 100 students next year in the Freshman class; there are now only 98. There are likely to be some changes from these figures when we have given it farther study, but we cannot at present see that any are necessary. According to these estimates we will collect next year if the Freshman as well as the other three classes are at Rush, $92,425.00 from tuition fees. There are some small amounts from other sources so that altogether we would have an income of $93,424.00. The estimates already in for the cost of running the college next year are $112,986.00 leaving a deficit of $19,562.00. If the Freshmen class go to the University we should collect from all sources $77,649.00 and our expenses will be $89,495.00 leaving a deficit of only $11,846.00; therefore, it seems to us very important that the University should take the Freshmen class, provided we are only to have 100 men. It will be seen however that whatever is done there will be a deficit; this is provided the new building is constructed. If we do not put up the new building and the University takes the Freshmen class, we can run on without any deficit. If the new building is constructed and the money
Dear Doctor,

I have been careful over the last several months and have been in good health. With the coming year, I have made an estimate of the coming year which I am now capable of doing. In this estimate, we have allowed for only 100 students in the next year in the premedical classes; these are now only 86. There is still some work to be done, and from these figures, we have arrived at a number to be done next year. Under these circumstances, we have been able to arrive at a number to be done next year. According to these estimates, we will collect next year, if the estimate holds, $35,400 from tuition fees. There are some small amounts from other sources so that together we would have an income of $35,400.

The estimate speaks in the case of running the college next year. If the rent of a building of $37,500 is needed and the university would pay only $35,400, our expenses will be $2,116. For the university to pay the rent of a building of $37,500, we would be able to pay $35,400.

Therefore, it seems to us very important that the university be able to pay the rent. If we pay the rent ourselves, we have only to have 100 students. If we do not pay the rent, we cannot pay the university. If we cannot pay the university, we cannot do what we want to do.
which we have saved during the last three years can be used for the purpose of carrying us through the hard times during the next three years, I think we will be able to get through without any deficit.

From these considerations, it appears to me very important,

1st, that the University should take the Freshman class,

2nd, a that the new building should not be put up, or

b that the money we have saved should not be used in the construction of the new building, or

that certain men should be found who would guarantee to make up the probable deficit for the next 3 years, provided we put our savings into the new building.

Yours very truly,

Dictated.

E. D. A. Kingsley.
Grande

which we have named during the past three years can be used for the

purpose of establishing our campus the part time students the next three

years. I think we will be able to get through without any further

funds and the University should take the responsibility of the

newly constructed building for the new students to be admitted to

the University. If the money we have raised so far is not used in the

course of the new building, we must bring new students to the University.

Your very truly,

[Signature]
Feb 9th, 1901

My dear Dr. Harper,

I thank you very much for showing me Dr. Barker's letter. We certainly did well to let him go.

Yours sincerely,

E. Kettner Ingalls

Inc. Kohl mast ought to get some of the San Francisco papers and read them a little sermon.
My Dear Doctor Harper:

The Architects called me up this morning to urge haste in settling the business about the new college building. They say unless it is done promptly it will cause delay in the fall which will be unfortunate for the opening of the Fall Quarter.

Yours sincerely,

Dictated.

[Signature]
Mr. Black, Doctor Hawes;

The Architect called me up this morning to urge haste in settling the business about the new building. They say notices will go promptly if we see an agent in the fall which will be available for the opening of the fall quarter.

Yours sincerely,

[Signature]
Dear Doctor Harper:--

I have letters from Dr. Senn dated, 3rd inst. showing that he is again at home. I thought you might be interested.

Yours very truly,

Dictated.

E. F. Eberhard
Dear Doctor Harker:

I have letters from Dr. Smith and Mr. Jones, and I thought you might be interested in what they have to say.

Yours very truly,

[Signature]

[Postmark: 1914]
Chicago Feb. 8, 1901.

Dr. Wm. R. Harper,
University of Chicago, Chicago.

Dear Doctor:

Some weeks ago you asked me to make an estimate of the proportion of the expense for the fundamental departments which should be charged to the Freshman and to the Sophomore years. I have obtained the information from all excepting Dr. Barker, but did not get it from him in a specific form. I find that in the other departments I get the following results:

Pathology:-- Freshman 25%, Sophomore 35%, Juniors 20%, Seniors 20%; but in Prof. Hektoen's estimate for the coming year it appears that the expenses without the Freshman would be $9900.00 and with the Freshman it would only be $500.00 more.

Physiology:-- Freshman 57 3/10%, Sophomore 42 7/10%.

Chemistry:-- Freshman 40%, Sophomore 60%.

If the Freshman class remain at the college the expenses of this department for next year is estimated at $7200.00; if it goes to the University it is estimated at $5050.00. Prof. Loeb does not give me a definite estimate of the expense of the department in case the Freshman go to the University. It would appear from the above that in case the Freshman go to the University, we would save an expense from the Pathological Department of $500.00; from the Chemical Department $2150.00; from the Physiological Department, probably, $2500.00 and from the Anatomical Department $7800.00, providing the whole expense
University of Chicago, Chicago

Dear Mr. Harper,

Last week you asked me to make an estimate of the proportion of the expenses for the fundamental Department which would be covered by the rate and to the Superintendent. I have prepared the information from all the reports and have sent it to you.

In a specific form, I find that in the other departments I set the following request:

Request: Preponderant 35% of the rate for each of the departments.

Note in the report, however, the amount of the expenses without the Superintendent would be $2800.00 and with the Superintendent it would only be $2800.00.

If the Superintendent goes to the college, the expenses of the fundamental Department at next year's estimate is $2800.00. That's what the Superintendent.

If we get a definite estimate of the expenses of the fundamental Department, we can see the expenses for the same year in the report. If the Superintendent goes to the college, the expenses of the fundamental Department would be $2800.00. From the Department's Department, $2800.00 and $2800.00.
for this department in case the Freshman remain at the college would be $14300.00. According to this estimate, if the Freshman go to the University, it will save us $12950.00 in expense, but we will lose on 125 students $6675.00 income which added to our estimated deficit of $300.00 this year and our increased expense of $10000.00 for running the new building next year, will give us a deficit of $19675.00 providing our Junior and Senior classes are not materially increased over the classes for the present year, and providing the budget for the other departments can be kept down to this year's appropriations.

I find there is a great deal of dissatisfaction in several of the departments about the amount that was expended this year for Anatomy and I fear there will be an eruption unless there can be a great modification of the expense for this department.

Yours very truly,

Dictated.

E. Hutchinson Ingalls.
For the department in case the President's request at the college want to be
accepted to this estimate. If the President go to the
University, it will save us $15000.00 in expense, and we will lose
on the student's $6000.00 income which would be our estimated material
of $6000.00 from next year and our increased expense of $10000.00 for

The President, Mr. Johnson, and the Board of Directors want to keep the
same as the previous year for the department. The President, Mr. Johnson,
and the Board of Directors want to keep the same as the previous year for the department.

I think these are the great need of this department in several
As the departments are the same that were exchanged this year for

And now, I think these will be in production unlike those can be a

Please modification of the expense for the department.

Yours very truly,

[Signature]
Dr. Wm. R. Harper,
University of Chicago, Chicago.

My Dear Doctor:—

I have this morning received Prof. Loeb's estimate for the coming year which favorably modifies the figures which I recently sent you. He estimates that if the Freshman remain at Rush the expense for his department for the coming year will be $5800.00, whereas they go to the University, it will only be $1300.00. He says, "I recommend that another instructor be appointed and I recommend that Prof. W. E. Gerreg now at Cooper Medical College, San Francisco, and a graduate of this University be offered the position. His salary is provided for in the budget *** $1000.00."

Yours very truly,

Dictated.

[Signature]
Dear Mr. Harper,

Professor of Chairmen, Chicago.

My Best Doctor,

I have the morning receiving that Poor's estimate for

the coming year which estimates a million dollars. I rejoice

that you will see this matter of the President's remarks at Knepp will be

for the government for the coming year with the $4800.00 which you

have been paying. I will not be $1800.00. He says, "I recommend

you to the University."

I recommend that President be appointed and I recommend that President

get another member to be approved. I recommend that President

get another member to be approved. I recommend that President

get another member to be approved. I recommend that President

get another member to be approved. I recommend that President

get another member to be approved.

Yours very truly,

[Signature]
February 26, 1901.

Dr. H. Fletcher Ingals,
Rush Medical College, Chicago.

My Dear Dr. Ingals:

I have read your letter of February the twenty-second. I had supposed one or two things settled, namely: that we should put up a new building. I think it would be very interesting indeed to pay back to Dr. Senn his fifty thousand dollars.

I dined with him Thursday night. I think he will give us fifteen thousand dollars more on the same terms, that we can raise fifteen thousand dollars.

I talked with him about the salary. He is ready to give up his fifteen hundred dollars if the other Professors having particular chairs will do the same. I feel the time has come when we must take hold of this matter. I should like to confer with you as early as possible.

Very truly yours,
Mr. A. H. Treadwell

February 20, 1901

Dear Sir:

I have just received your letter of February 19th. I

am greatly pleased to hear that you are going to

start a college. I think it is a very

important thing for the country, and I wish you every success.

I will give you some suggestions on the matter of

organization, and I hope you will take my advice.

I am looking forward to seeing the college in

operation next year, and I am sure it will be a

great success.

Very truly yours,

[Signature]
Feb. 6th, 1901.

My dear Dr. Ingals,

Dr. Bodson and I met last evening with Rufus Donaldson, who I heard was staging and adjusting the draft of a letter to him. I have a letter to recommend another plan, and I think we must object to this; at least for the present. Perhaps in the future it will be all right. I am planning to call a meeting of the committee at the earliest possible moment.

Yours very truly,
The answer to the question of "second class mail and rate," a matter of great importance, is as follows:

I have received your letter of February 10th, 1907, and appreciate very much the point of view you take in it.

I think the matter is one that should be referred to the committee, and I think we must accept the recommendation of the President.

Please find attached a draft of the committee's report.

Yours very truly,

[Signature]
Feb 3rd 1901

My dear Doctor Harper,

Dr. Dodson and I met last evening with Prof. Donaldson, Dr. Jordan, and Strong at an adjourned meeting of the draft committee. The letter to be sent to colleges, as well as many other existing and prospective rules. As I understand it, the N.S.C. now agree to grant the
B.S. degree to properly qualified candidates who have completed the junior college work and 3 majors of other non-medical work, but upon completion of 21/2 majors or two years of medical work. Such students may take these three majors of extra work at any time before receiving the degree. The committee

however proposes to recommend another plan which will abrogate the present arrangement and make it necessary for the student to take one year in the junior college before he can take up the scientific branches leading to the B.S. degree. Past Lore and study lack at this matter in what seems to me the right light, insisting that useful scientific work is quite as valuable in culture as that which is worthless.
to the individual preparing for the profession of medicine.

I wish you could get the joint committee together very soon to determine upon curriculum + also to settle on this point (if possible) and I trust you may be able to carry Prof. Lobe's views with the authorities. Prof. Barker and Donaldson are quite convinced that 3 years of university work and four years of medicine are essential to make
Dr. Wm. R. Harper, and Dean Billings
University of Chicago, Chicago.

My Dear Doctor—

I wish to recommend the following changes in my department to take effect July 1st of the present year:—

Dr. John Edwin Rhodes now Assistant Professor to be made Associate Professor of Diseases of the Chest, Nose and Throat. He is a good teacher and has been in the department since 1891, and has done particularly good work the last year.

Dr. Arthur M. Corwin now Instructor to be made Assistant Professor of Diseases of the Chest, Nose and Throat. He has been an Instructor in the college ever since 1891 and has been very faithful in attending to his duties. During the last year his work has been very satisfactory and I am sure that this advancement is merited.

Dr. Chas. J. Whalen now Instructor to be made Assistant Professor of Diseases of the Chest, Nose and Throat. Dr. Whalen has been teaching in this department since 1891. He has been an Instructor since 1894. He is one of the very best men in the college. There is not one man in 20 who attends to his duties so faithfully as Dr. Whalen. If he promises me that he will do a certain thing, I can then dismiss it from my mind entirely. There are very few men that I can rely on to this extent. Dr. Whalen has done about twice as much work as any other man in the department this year and has always been willing to fill in the gaps when any one else has failed me. I am desirous that this promotion should be made.
May 20th, 1921

Mr. W. M. Hackett,
University of Chicago, Office.

My dear Professor:

I wish to recommend the following change in my Department:

Mr. John K. Rhodes, now Assistant Professor, to be made Associate Professor of Diseases of the Chest, Nose and Throat. He is a good research man and has been in the Department since 1901, and has gone beyond what I have expected. Very much work in the last year.

May 20th, 1921

Mr. A. L. Cottam, now Instructor, to be made Assistant Professor of Diseases of the Chest, Nose and Throat. He has been in Instruction in the college ever since 1901 and has been very faithful and satisfactory. He is excellent during the last year. His work has been very satisfactory and I am sure that this advancement is merited.

Mr. G. C. Warner, now Instructor, to be made Assistant Professor of Diseases of the Chest, Nose and Throat. He has been in Instruction since 1901. He is one of the very best men in the college. There is not one man in SO whom I would recommend to fill a position as faithfully as Dr. Warner. I regret very much to be forced to tell you that I cannot give you his place.

Mr. W. L. Ross, now Prof. of Surgery, has gone back twice as much work as my other men in the Department this year and has always been willing to fill in when the need was one that I could rely on to the extent of my mind's ability. There are very few men that I can rely on to do this work.

I am certain that the change I am making will be for the best.
Drs. Jos. F. Dolamore and Geo. A. Torrison now Associate Instructors have both been working in this department faithfully for 3 or 4 years. I wish them to be promoted to the rank of Instructors.

Dr. Glenn M. Hammon now Assistant Instructor I wish also to have promoted to the rank of Instructor. Dr. Hammon is a gentleman who served as an Interne in the Cook County Hospital and has been in practice about 12 years. He has been working faithfully in this department for 3 years. Although ordinarily it is not desirable to move men from the rank of Assistant to that of Instructor at once, I believe that it should be done in this case, because of his age, his standing and the length of service and the efficiency of his work. He has been doing the duties of an Instructor for 2 years.

Dr. Jos. E. Raycroft now Assistant Instructor to be promoted to Instructor, the same rank I think that he occupies at the University. He has been working in the department for 2 full years and although the amount of work he does is not great, his rank at the University and his efficiency justifies the advancement.

Dr. M. D. Bates now Assistant Instructor to be made Associate Instructor. He has been working during the past winter in this department and has given excellent service. Two or three years ago he served as Instructor in one of the other departments for one or two years.

Dr. A. Price one of the attending physicians at the Cook County Hospital and a graduate of Rush, and one who is in a position to be of great service to the department for the next 2 years and who is thoroughly in harmony with the work, to be made Associate Instructor.
The promotion and growth of a position now Associate Instructor.

After 20 years of service and growth in the department, I wish to be promoted to the rank of Instructor.

Although now Assistant Instructor, I have always been working faithfully in the department for 8 years. Additional opportunities to be promoted to instructor have moved me from the rank of Assistant to that of Instructor at once. I believe that I have demonstrated the highest level of excellence in the performance of the duties and responsibilities of the work. The department and the faculty of engineering are the attributes of the work.

I am now applying the qualities of an instructor for 8 years.

If you do not promote me to Assistant Instructor to be promoted to Instructor, I think that I have occupied the university for 2 years. It does not seem fair to me.

I have been working in the department for 2 years and the university for 8 years. I believe that the university and the department are the attributes of the work.

Mr. M. Beter, Assistant Instructor, to be made Associate Instructor.

Mr. M. Beter has a degree in education and will be a good fit for the position of Associate Instructor. He has been working on the faculty and the university for 8 years. I believe that he will be a good fit for the position.

To the president of the university and the department, I wish to be promoted to the rank of Associate and, if possible, to be made Associate Professor.

I am with the work to be made Associate Instructor.
My dear Dr. Harper,

I would be glad to see you as soon as convenient about budget for next year and about new building. I should like to be consulted for graduate and the exercises are set for Friday, March 22nd. The Senate will have to authorize the granting of the degrees.

Yours sincerely,

E. Fletcher Dickey.
March 29, 1901.

Dr. E. Fletcher Ingals,
Rush Medical College, Chicago.

My Dear Dr. Ingals:

I wish to ask you to permit Mr. Taylor and Mr. Thompson, who have been students at the University in the medical department, and who are members in the University Band, to have their tuition at Rush for their services in the band.

This will mean that on the next important occasion when Rush Medical College wishes a band, the University Band will be furnished free of charge.

Will you kindly instruct the Registrar?

Very truly yours,
My Dear Dr. Miller:

I want to ask you to appoint Mr. Tavon

and Mr. Thompson who have been students at the Uni-

versity in the Music Department and who are members

in the University Band to have their tuition at reduced

rates agreeable to the Band.

This will mean that on the next important

occasion when Knox College and Knox Uiversity

Band will be performed free of charge.

Will you kindly accept the Reques?

Very truly yours,

Mr. P. Mackett, Inspector

Blum Methodist College, Chicago
March 29, 1901.

Dr. E. Fletcher Ingals,
Rush Medical College.

My Dear Dr. Ingals:

Your letter of March twentieth containing recommended promotions has been received. I am afraid you have gone too far, for it would seem that everybody is promoted.

It seems to me that at most, one or two men in a department should be promoted in a year.

Very truly yours,
My Dear Doctor Harper:

After a very careful consideration of the suggestion that the Freshmen and Sophomore classes be taken over to the University the coming year, I believe that it would be the best plan on all sides. It would be cheaper for the University to take the two classes than one and we will lose nothing by the transfer of the Sophomore class. I look upon this as a most decided gain in medical education which will place Rush College and the University in advance of any other school West of the Alleghanies and will give them facilities equal to those of any school in the United States. I do not think we will be a whit behind either Johns Hopkins or Harvard, excepting that the present classes have not the initial equipment which is now demanded in those schools. This however, would be reached within a few years. It appears to me that the benefits to the class will be very large on account of greater room and the more thorough instruction that can be given by a larger number of teachers and also by the University atmosphere which cannot help to raise them to a higher manhood. From all indications, I should think there would be at least 300 men in these two classes and it would be a great thing to accomplish so much for so many men. It seems to me further that it would be an encouragement to many other medical schools to press forward in the effort for higher medical education. There is a belief among the most thoughtful members of our Faculty that the University or a higher grade college is a better place to teach most of the
After a very careful consideration of the
suggestion that the freshman and sophomore classes be taken over to the
University for the coming year, I believe that it would be best for me to ill
seem. It would be cooler for the University to take the two classes
then one and we will lose nothing of the training of the Sophomore
 classes. I took up this as a most neglected part in medical education
with what higher colleges and the University in advance of our
other schools with the advantages and will give them facilities
other than those of our own school in the United States. I go not find
many to those of our school in the United States. We will be a
right place better than others having to reveal or revealing,
expertise, it is not possible for me to claim the benefits have not the initial development which is now
gained in these schools. The possibilities would be reached within a
few years. It appears to me that the benefits to the classes will be
very far on account of better rooms and the more favorable instruction
that can be given to a larger number of residences and also of the
University atmosphere after several years to raise them to a higher
We may in these two classes, and I would like to give this chance to
our own institutions. I would think these would be of great
importance so much for so many men. If seems to me I would like if
successful so much for so many men. It would be to our advantage to
make other medical schools to prepare
for the ability to higher medical education. There is a failure
among the most prominent schools at our place that the University
as a proper place for college in a proper part of the
Chicago

Fundamental Chairs, than the ordinary medical college and although this will be distinctly a part of the Rush Medical course, yet it will be done under University influences and according to ideal methods. Therefore, I sincerely hope that the University may see its way clear to aid in this advance.

Yours very truly,

Dictated.  

E. [Signature]
Fundamental Questions: How does the Walter medical college and its approach

influence or facilitate a part of the Kump Medical course? Yet if
will any other University influence any approach to health.

Therefore, I sincerely hope that the University may see
the need of a step in this direction.

Yours very truly,

[Signature]
CHICAGO April 6th, 1901.

My dear Dr. Ingals:

I am sending you a receipt handed me by Dr. Senn. What is the significance of the fact that he receives $125.00 on account of salary for an entire quarter? Will you kindly explain to me?

Very truly yours,

William B. Harper.

Note — This is not the salary for the winter quarter but is "on account". He is receiving this salary each and every month.
April 6th, 1901.

My dear Dr. Ingalls:

I am sending you a receipt handed me by Dr. Senn. What is the significance of the fact that he receives $125.00 on account of salary for an entire quarter? Will you kindly explain to me?

Very truly yours,
Dear Doctor Harper:—

I have a letter today from Mr. Owen in which he urges me to place before you the claims to consideration of 3 men in the South Side Academy, namely: Mr. Whaley, Mr. Washburn and Mr. Crowe. I do not think it is necessary to do this, because I know that you are always just; nevertheless, as he has asked it I wish to call your attention to the particular conditions in these cases. When Mr. Owen began his work in the Academy he found these 3 men, who were always willing to stand by and to make any sacrifices that were needed and to work incessantly for the benefit of the school. Much of the success which has been achieved is doubtless due to these three men and until recently they have had every reason to believe that their positions would be permanent, but now they feel uncertain as to their status, at least they did when they wrote to Mr. Owen after the proposed amalgamation with the educational school.

He says, "These men have believed with me that the location of the academy was the best in the city and have been willing to work out their belief. It would be a bad thing if they were cast aside. You may ask, what of the others? My answer is that some, such as Miss Robertson, Mr. Ingraham and Mr. Moulter have University positions, the others are hired but for the year and have no special claims".****

Mr. Crowe and Mr. Washburn are good enough to belong to the new school merely on the basis of fitness. Mr. Whaley has special claims that you will recognize as well as I and will know how to estimate. I
Dear Doctor Prince:

I have a letter here from Mr. Owen in which he

states that he is going to leave this place and to

travel to the South American countries. He says that I

will be needed in some way, and he wants me to

ask you what he should do. I am not sure if it is necessary to go there, but I know that you are

interested in going to these countries. I have written to Mr. Owen

about this matter and I have mentioned that I am willing to go, but I

hope that you will not force me to leave. I am sure that you will

understand that I cannot go without your permission. I am willing to

travel to the South American countries to help Mr. Owen, but I need

your permission to do so. I am sure that you will understand my

position.

I have been working here for some time and I feel that I have

made progress in my studies. I am sure that you will agree that it is

important for me to continue my studies. I am willing to work for

Mr. Owen after the proposed date.

I am looking forward to working with you.

Yours sincerely,

[Signature]
believe that as soon as possible announcements should be made through
Mr. Whaley to the teachers who will not be needed next year that they
may have time to look about. In case of the 3 men mentioned, some
explicit statement should also be made that will relieve their
anxiety".**** "It is a great thing to have this consolidation take
place. The thing that I have worked for and talked of almost incessant-
ly for the past 3 years, a part of course from the Chicago Institute".*
"I cannot tell you how glad I am that this good fortune has come
to us. The new Institution should be the best of its kind in America,
a model school".

I do not know how much has been said to the teachers but probably
these suggestions have already received your consideration. Mr. Owen
tells me that he is doing good work abroad and that he and his family
are well. When he wrote me he was in Rome on his way to Athens and
was making special study of the ancient monuments which are so
numerous and so important, particularly in Florence, Rome.

Yours very truly,

Dictated.

E. Frederick Ingalls,
Dear [Name],

I received your letter and I am pleased to hear from you. I understand that you are planning to come to America soon, and I am very much looking forward to seeing you. I have been working on a project that I believe will be of interest to you, and I would be happy to share it with you when you arrive.

I have been busy with my work here, but I am also taking some time to explore the city and the surrounding areas. I have found that there are many interesting things to see and do. I hope that you will be able to do the same when you arrive.

I am enclosing a few photographs of my work and my surroundings. I hope you will enjoy them. Please let me know if there is anything I can do to help you make your trip more enjoyable.

I will be in Rome in a few weeks, and I hope we will be able to arrange a meeting. If not, I will certainly try to be in Rome when you arrive.

Please take care of yourself and do not hesitate to contact me if you need anything.

Yours very truly,

[Signature]
April 16th, 1901.

My dear Dr. Ingals:

Have you had prepared the form of subscription which you and the other gentlemen are to sign in connection with your subscriptions to Rush Medical College? If so, will you be good enough to send me a copy?

Very truly yours,
Mr. George W. Innes:

I have read the enclosed letter of reference which you sent the other evening to our superintendent in connection with your superintendency.

May I ask you to send me a copy of your letter to the Mayor and Council?

Very truly yours,
April 26, 1901.

Dr. E. Fletcher Ingals,
34 Washington Street, Chicago.

My Dear Dr. Ingals:

Your letter of the twenty-fifth concerning Dr. Dodson is most interesting and timely. It relieves me of a very serious difficulty. I shall take pleasure in writing you more fully concerning it.

Very truly yours,

[Handwritten notes and corrections in the margins]
Mr. E. K. Bissell, Jr.

My dear Mr. Bissell:

Your letter of the seventh-11th con-

cerning Dr. 10 years ago. It most interesting and timely.

It reference to a very recent article.

I am sure that I am writing you more than concerning the

very first home.
If just the right physician
were present among your
own men it would be
better not to put any
more writing upon Godson,
but I fear there is no
one else just fitted
for the place in this
critical time.

I hope you may
be well soon.

Yours sincerely,
E. Ritter Ingalls.
April 25, 1901

My dear Dr. Harper

If it seems possible to you, I think we could get Dr. Dodson to take the training of the medical work at the U.

He feels the great necessity of having things go right at that end and would be induced to make sacrifices if necessary.
May 19th, 1901

My dear Dr. Ingals,

Dr. E. Fletcher Ingals, M. D.
34 Washington Street, Chicago.

I must be in presence in attendance on the State Medical Society, and cannot be in town for the 21st, an evening when I have a meeting with the faculty of the Medical College. I have heard of the exercises in connection with the laying of the cornerstone, and I hope you will see what we can do.

Very truly yours,

E. Fletcher Ingals
M.D., 1890.
May 18th, 1907.

Dr. M. P. Doane

24 Washington Street, Chicago.

My dear Dr. Doane:

I return the letter from the Sheriff of Haywood County. It seems to me that we ought to have assistance in connection with the lynching of the colored man. Suppose you take up the matter and see what we can do.

Very truly yours,

May 18th, 1907.

[Signature]
My dear Dr. Harper,

I have received a notice of a faculty meeting for the 21st, an evening when I must be in Revina in attendance on the State Medical Society. I think several other members of the faculty will be there. I shall be back the 23rd. Shall go to Lake Geneva for Sunday, the 26th, would like to consult you about budget as soon as practicable. I go away June 1st for 10 or 5 days. I go to Revina Sunday evening May 19th.

Yours truly,

E. T. [Signature]
Dear Miss...

I have been informed by Mr. A. B. C. D. that you are interested in a position as a...
My Dear Doctor Harper:

In the interview with Dr. Senn, Dr. Bevan's title will need to be adjusted, otherwise we will have to get more help on the building. Concerning the first donation which Prof. Senn made, it was distinctly understood by you and me that he would give the college $25000 on the same conditions that $25000 should be given by Dr. Ephraim Ingals with this single exception: we agreed, though it was not to appear publicly, that he should receive $1500 a year as salary during his service as Professor in the college. When Dr. Senn met Mr. Hutchinson and myself and turned over the bonds, he drew up a paper, at the bottom of which he added a sentence stating that he was to receive $1500 a year over and above any salary from the college. The conditions were such that I could not decline to receive the money on this basis and I felt confident that if you could talk with him, he would be only too willing to abide by the first agreement. Therefore, we received the bonds and both Mr. Hutchinson and myself signed this paper. Dr. Ephraim Ingals had already given $25000 supposing that he was giving it on the same basis as Prof. Senn. I reasoned however, that the $1500 salary might be paid to Prof. Senn without any violence to our consciences, though we certainly could not pay him 6% interest on his donation and not pay the same amount for the donation given by Dr. Ingals. I believe that Prof. Senn will erase this last sentence on his agreement and stand by the original proposition, it being understood that he is to
receive a fixed salary of $1500 during his professorship with full work in the college, but that he is to receive no interest on the original donation. If I should be disappointed and Prof. Senn will not abide by the original agreement then we must pay him in addition to what has already been paid a salary. This salary I think should be adjusted on the same basis as Prof. Fenger, but I believe that you have expressed the opinion that it should be also $1500 a year to correspond to the amount paid to Drs. Lyman, Hyde, myself and others. Prof. Bevan is also asking that he be paid a salary of $1500 a year on the ground that he was one of the old professors. If such a salary must be paid to Prof. Senn, I do not see how we can avoid the force for Prof. Bevan’s arguments. It would be too bad at this time to have Prof. Senn’s reputation for generosity spoiled. He has certainly done much for the college for which we are all very thankful, but if it becomes known to the Trustees and Faculty that he is demanding 6% interest on his first donation in addition to his salary as large as that paid to any other person in the faculty, the influence will not be good.

I have thought best to write this out in full and send it to you rather than try to tell you over the telephone.

Yours sincerely,

Dictated.
Dear [Name],

I am writing to express my concern about the recent developments in our church. I understand that there may be a change in leadership and I wanted to share my thoughts on the matter.

I have been a member of this church for many years and I believe that it is important for us to make decisions that are in the best interest of the community. I am concerned that the current situation may not be aligning with our values and traditions.

I urge you to consider the impact that these changes may have on our church and our community. It is important to make decisions that are fair and just, and that reflect the needs and values of all members.

I hope you will take my concerns into consideration. If you have any questions or need further information, please do not hesitate to contact me.

Sincerely,
[Your Name]
My dear Dr. Ingals:

I am enclosing a letter from Dr. Hyde. Will you kindly give me one or two suggestions in reference to topics on which I should prepare a statement for the Rush Medical number of "The Record"? Will you kindly return his letter with your suggestions? Perhaps you will put the suggestions on this letter.

Very truly yours,

[Signature]

1st — Hoped that the new conditions will appeal to those who are ambitious ultimately to work with the best men in the profession.

2nd — Social, Moral and Educational effect of University surroundings.

3rd — Probable effect of the new conditions on the future classes in Rush.
CHICAGO, 20TH May, 1907.

I am enclosing a letter from Dr. P.

If you will kindly give me one of two samples I have in reference to topics on which I speak, also a statement for the honor system number of "The Record," I will kindly return this letter with your suggestions. Perhaps you will put the samples in the letter.

Yours in the same.

Very truly yours,

[Signature]

[Handwritten note:]

In the interest of the students, who have been in the past and are still in the present, to promote what shall be known in the future as the Chicago College of Education.
My Dear Dr. Harper,

For the remainder of the summer with few exceptions I hope to remain in the city until 3 pm Friday for Lake Geneva & not return until 8.45 Monday. For the remainder of the time I will be at home as usual.

I will be glad to see you at your early convenience Wednesday or Thursday evenings of this week will be convenient so far as I now know. I congratulate you on the results of your last meeting with Prof. Dean.

Yours sincerely,

E. Fletcher Ingalls
Arrangement regarding Ralph C. Hamill's [sic] will be continued.
July 2nd, 1901.

Dr. E. Fletcher Ingals,
34 Washington Street, Chicago.

My dear Dr. Ingals:

Mr. Post's name and address are as follows:

Mr. W. E. Post,
120 Middle Divinity Hall,
University of Chicago.

Hoping that this information may assist you, I remain

Very truly yours,
July 25th, 1901

Mr. W. T. Poet

Mr. W. T. Poet,

350 Madison Avenue, New York City

Dear Mr. Poet:

I am writing to inform you that I have moved to 150 Madison Avenue at the University of Chicago.

I hope that this information may assist you in your work.

Yours very faithfully,

[Signature]
CHICAGO, June 12, 1901.

Dr. T. W. Goodspeed,
University of Chicago, Chicago.

My Dear Doctor:

When the Freshman class was down to the University, one of your graduates spoke to me about the study of medicine. I understood him that he had taken a degree at the University and that he was contemplating studying medicine at Johns Hopkins, but I am under the impression that he will remain at the University. I would like to talk with him again to see if I cannot interest him in some special work. As I recollect it his name was Post. Can you give me his address.

While writing this letter, some one telephoned me from the President's office and I asked him about Mr. Post. He was not able to give me definite information, but I understood him that he would look it up. Perhaps it will not be necessary to bother you about it, but I will send this letter so as to make sure to find him.

Yours very truly,

Dictated.
Chicago, June 18, 1921

Mr. T. W. Goodpeed,

University of Chicago, Chicago.

My dear Professor:

When the President chose me to speak to the students of the University, I understood him to mean me to remain at the University. I would

under the pressure you feel will remain at the University. I would

like to talk with him again to see if I cannot interest him in some

special work. I am to send a letter from the President's office and I agree him to get you a letter. He was very ap
do give me general information, but I understand him that he wants to;

perhaps it will not be necessary to get his approval, the same as the

I will send you a second to make sure to find him.

Yours very truly,

[Signature]
July 25th, 1901.

My dear Dr. Ingals:

I have tried several times this week to arrange an interview with you, but the week has been a very full one for me. I have never had a Summer in which I have been more closely confined. I am compelled to leave Chicago tonight, to go to Boston, but will return next Tuesday, and as soon as possible after my return I will take up with you several matters which, I think, deserve our immediate attention. I hope that you are having a pleasant Summer. When do you go on your vacation?

Very truly yours,
Dear Mr. Jackson:

I'm writing to express my concern about the recent developments in the city. As you are aware, the situation has been escalating rapidly, and I fear it may lead to further violence and unrest.

I strongly believe that it is crucial to take immediate action to prevent any further conflicts. I urge you to work closely with the authorities to ensure that the peace process is restored and the safety of all citizens is prioritized.

Please let me know if there is anything else I can do to assist in this critical time.

Yours sincerely,

[Signature]

[City Name]

P.S. I hope this letter finds you well and that you are able to maintain your health and safety during these challenging times.
My dear Dr. Ingalls:

I have received the enclosed statement of account of the anatomical department against Rush Medical College. I have gone over the matter and am convinced in my own mind that there ought to be some change in these figures.

It will be very difficult, if the price for cadavers is, according to the testimony of several gentlemen, probably a little too high. In connection with this point I desire to take up the whole question of anatomical material at Rush Medical College which will now be no longer needed.

Hoping that I may have an interview with you in reference to these matters, I remain

Very truly yours,

N. B.:

I have tried several times to reach you by telephone, in order to tell you that my meeting with Dr. Senn the other night was most satisfactory. Every point was carried. I have two of them in
My dear Dr. Inspector,

I have been meaning to write to you for some time now to thank you for your letter of acceptance to the University of Wisconsin. I hope to be able to take up the matter of attending the University of Wisconsin. I have been over the matter and am convinced that the University, with its strong tradition of excellence, will provide an excellent education for me.

I will be very grateful if you will make some arrangements for me to be admitted to the University, as soon as possible.

I am in close touch with your newspaper and I hope to receive your letter soon.

I hope that I may have an interview with you soon.

Very truly yours,

[Signature]

I have tried several times to reach you by telephone, in order to tell you that my meeting with Dr. Smith the other night was most satisfactory. I have two or three in...
July 3rd, 1901.

My dear Dr. Ingalls:

writing. The third he promised to give me in

I have received the enclosed writing, but failed to do so. That point I have

statement of account of the anatomical department telegraphed to New York City for, and hope to have

against Rush Medical College. I have gone over it before he sails. I hope to take this matter up

the matter and am convinced in my own mind that with you soon. There are two or three other ques-
tions which also deserve our attention.

It will be very difficult, if the price for cadavers is, according to the testimony of several gentlemen, probably

a little too high. In connection with this point

I desire to take up the whole question of anatomical material at Rush Medical College which will now
be no longer needed.

Hoping that I may have an interview with you in reference to these matters, I remain

Very truly yours,

M. E.:

I have tried several times to reach you by telephone, in order to tell you that my meeting with Dr. Senn the other night was most satisfactory. Every point was carried. I have two of them in
I have received your telegram of 27th July, 1923. I am very glad to learn that you are well. I have written several times to request your attention, but I have not been able to get a reply. I hope to hear from you soon.

I am now in New York City for a few days to take a rest.

Very truly yours,

M.T.
Chicago, Sept. 26, 1901.

Pres. Wm. R. Harper,
University of Chicago, City.

My Dear Doctor:—

Lest the Dean should omit calling your attention to it,
I write to let you know that there will be a Trustees meeting Saturday

to pass upon the students who are coming up at the end of this
quarter for graduation. I just saw Mr. Baldwin and told him that
there would have to be such a meeting and he asked that it be made
early enough so as not to keep him away from his office later than
2 o'clock. I do not know of anything else that it is necessary for
the Trustees to do at this time, so suppose their work can be
accomplished within a few minutes.

Yours truly,

Dictated.
Dear Mr. [Name],

I am writing to inform you that the company is facing severe financial difficulties and I am required to reduce the workforce. Unfortunately, your position is one of those that will be affected.

I wanted to personally thank you for your hard work and dedication over the years. Your contributions have been invaluable to our company.

If you have any questions or concerns, please do not hesitate to contact me. I am here to support you during this difficult transition.

Sincerely,

[Your Name]

[Company Letterhead]
Medical Students in a Quandary—The Rush Medical students at the University of Chicago, who have been regarding the introduction of the "hen medics" into classes with lofty contempt, are now confessedly at a loss for the feminine element. They had been intending to give their annual reunion dance and the plans were well under way when some one suggested, "What will we do for girls?" There are only four women students in the medical department. In their dilemma the "medics" have turned to the regular co-eds and are conspiring to secure introductions to society leaders. Members of the undergraduate departments are laughing at their expense and the co-eds are shyer than ever before.

Fortunate concatenation of circumstances. This will splendidly color the sex problem in the study of medicine. In university years very truly,

[Signature]
My dear Dr. Harper,

We need $5,000. to fit up the Penn Hall and Dr. Fugan is amply able to give it without detriment to his family. He is said to be well off. I think that you and Dr. Penn might get Dr. Fugan to dinner and talk the matter over with advantage.

Dr. Fugan is something of a hypocrite since he expects to live a year, but Dr. Brown in urging this donation upon him suggested that he would live 30 years. I have a little going for you about Dr. Penn that would be of interest before you meet him.

Yours sincerely,

O. Muldaur Fugan,
Dear Sir,

I am writing to inquire about the possibility of my accepting the position of Assistant Professor in the Department of Mathematics at the University of California. I have enclosed my resume and references for your consideration.

I believe that my background and qualifications make me a strong candidate for this position. My work in the field of applied mathematics has been recognized with several awards, and I have published several papers in reputable journals. I am confident that my research and teaching experience will make a valuable contribution to the University.

Please let me know if there is any additional information you require. I would be happy to arrange an interview at your convenience.

Thank you for your consideration.

Sincerely,

[Signature]

[Name]

[Address]

[Phone Number]

[Email Address]
My dear Dr. Ingalls:

Without question, two ought to be the limit to the number of persons receiving free tuition at Rush College on account of connection with the Hospital-School. I agree with you entirely.

Very truly yours,
My dear Mr. Baxter:

Without doubt, you are correct to be the first to the number of persons receiving free tuition at Kansas College on account of disease. I hope with the Hospital-School I can see with you.

Yours sincerely,

Very truly yours,
My Dear Doctor Harper:—

Yours of the 3rd inst. asking that Mr. Ernest Green receive free tuition in Rush on account of his connection with the Chicago Hospital School for nervous and delicate children, received and acted upon according to your suggestion. I have also received in the same mail a note from Miss Campbell asking how many may receive free tuition in Rush on account of our connection with the Hospital School. At first sight it would appear to me that one was enough; I think certainly 2 ought to be a limit, but I shall be very glad to be advised by you in the matter.

Yours sincerely,

Dictated.
In deep strategy research, some of the significant factors include...

...leading to the question of how no account of the connection with...

...the strategic importance of factors for various and collective efforts, leading...

...the general approach report for various and collective efforts. I have been...

...and search from ecological to your assistance. I have also been...

...in the sense of a note from the Campbell report. In the map. I was...

...became interested in keep no account of our connection with the...

...the literature. It might appear to be clear one was...

...another I think sufficiently to worry to be a file. But I might be...

...many years to be satisfying of how in the report...

...from another.
Oct. 3rd, 1901.

My dear Dr. Ingalls:

Will you kindly arrange to have Mr. Ernest Green receive free tuition in Rush Medical on the ground of his official connection with the Chicago Hospital School for nervous and delicate children, this institution being in accordance with the action of the College affiliated with Rush Medical College.

Yours truly,
My dear Sir, I write:

WILL you kindly arrange to have

Mr. Hurst Green receive free tuition in Rush Medical

on the grounds of the Alliant University with the Chicago

Hospital School for nurses and graduate nurses. This

instructed period to commence with the rection of the College

obliged with Rush Medical College.

Yours truly,

Oct. 1874
Chicago Nov. 2, 1901.

My Dear Doctor Harper:—

I received your letter of the 1st inst. this morning and have sent you a reply. The gossip is such that it would hardly do to talk over the telephone.

I enclose Dr. Hyde's letter and a copy of the letter I have sent to him in reply. If this dinner is to be paid for out of the college treasury, we must first obtain an appropriation from the Board of Trustees.

The last time you spoke to me about Dr. Senn's original gift, I understood you to say that he was willing to relinquish his salary whenever the other Professors would relinquish theirs. This is the statement that he has made many times before, but he ignores the fact that the verbal agreement was that his $1500. salary was in lieu of any interest upon the donation of $25000. and that it was to be paid him while he remained connected with the college, whether any of the other Professors received a salary or not. The idea that he is to receive a salary over and above this, which was tacked on to the end of the memorandum which he made at the time of delivering the bonds, is the one that I wish to have definitely disposed of. Before he went away, I understood you that he agreed to the cancellation of that part of his memorandum.

Yours very truly,

Dictated.

[Signature]
Chicago Office, Nov. 3, 1901.

I received your letter of the 1st inst. and am glad to hear that you are going to return to the telephone. I have been receiving your letters and have not heard from you for some time and am glad to hear from you. I have been interested in your work and am glad to hear that you have been successful in getting a position on the telephone. I enclose my telegram of the 1st inst. with a copy of the letter I have sent to you.

The first time you spoke to me about the subject of your original title I understood you to say that you were willing to continue the work. This is the reason why I have been somewhat hesitant in giving you the position. I have been aware of your good work and am glad to hear that you have been successful. I am interested in the question of the 8130.00 and feel that it is our duty to keep in touch with the Colleges and with the different organizations with which your work is connected. I am willing to do anything in my power to assist you in your work.

The first time I spoke to you of the question of the 8130.00 I did not mean to be discouraging. I am glad to hear that you have been successful in getting a position on the telephone. I wish you success in your work and hope that you will be able to continue your good work.

Yours very truly,

[Signature]
Dr. E. Fletcher Ingals,
34 Washington Street, Chicago.

My dear Doctor:—

Yours of the 31st ult. at hand, relative to the dinner, and I am sending it to Dr. Dodson, who has written me taking exactly the opposite position, that the good of the College calls for a gratuitous dinner to all the teaching force at this time. I desire that you should think of me in this connection as taking no sides, but quite willing to do what is best and right. I should be willing myself, if necessary, to contribute to this dinner with the others, rather than have the assessment made, as you suggest.

This, you will remember, is not a Faculty meeting. It is an invitation to the Trustees and Faculty to join together for the purpose of engaging in the discussion of the special subject selected.

I have this morning perfected arrangements for a dinner at the Auditorium, guaranteeing one hundred persons at $1.50 per plate. I shall be pleased to hear from you again.

Sincerely yours,

[Signature]

Secretary.
F. M. Higginbotham

To: Mrs. H. M. Higginbotham

From: President of Griffin College

Subject: Acceptance of Position

Dear Mrs. Higginbotham,

I am pleased to inform you of the acceptance of the position as associate professor of English at Griffin College. I have been offered a two-year contract beginning next fall.

Please find enclosed the contract details and the necessary paperwork for your signature. I am looking forward to working with the faculty and students at Griffin College.

Thank you for your support and encouragement throughout my academic career.

Sincerely,

[Signature]

Announcement: The opening for an associate professor of English was advertised in the November 1960 issue of the College's newsletter. The position was advertised to attract qualified candidates for the academic year beginning next fall. I am pleased to accept this position and look forward to contributing to the academic community at Griffin College.
Dr. Jas. Nevins Hyde,

Sec. Rush Medical College, 100 State St., City.

My Dear Doctor:—

Yours of the 21st. inst. received. In reply — I need only state that I am not permitted to spend any money that has not been authorized by the Board of Trustees. While the Board of Trustees did authorize the expenditure of $200. for all sorts of entertainments during the year, that is not as much as has been heretofore commonly used each year for the various Committee and Faculty meetings, therefore, there is no fund that can be drawn upon to pay for this particular dinner and I feel very doubtful whether the Trustees will vote an appropriation of from $200. to $300. or possibly more, for they know that there is no money in the Treasury and will be none during the year that has not already been appropriated. As I said before, I think the meeting very desirable and if there were money, I should be heartily in favor of paying for it from the college treasury.

Yours very truly,

Dictated.

Comptroller.
Glenville, Mo., 5, 1901:

Dear Miss Venable:

See Huron Medical College, 100 E. 2nd, Gilr.

My dear Doctor:

Yours of the 16th inst. receivd. In reply I need

only state that I am not permitted to spend any money for not
only expenses of the Board of Trustees . With the Board of Trustees
my suggestions the expenditures of $200. For all sums of $20 and
$25 the Board of Trustees may spend is not as much as has been
previously common.

Yours very truly,

[Signature]

[Address]

[Compliments]
My Dear Doctor Harper:--

I enclose copy of letter which I have mailed to Mr. Hutchinson.

Yours truly,

Dictated.

[Signature]

I plan to return to Wisconsin to return the 2nd.

[Handwritten note]
Mr. Chas. L. Hutchinson,

Corn Exchange National Bank, Chicago.

My Dear Sir:-

Shepley, Rutan & Coolidge through Mr. Clark have today presented me a statement of the various contracts for the Senn Building and they will take it up with you within a few days. The original contracts did not provide for the seating of the amphitheatres or for the elevator. There have been some necessary changes which will add something to the original figures, though one of the changes reduce the figure on marble by about $450.00. As the figures now stand including the seats for the amphitheatres, the Contractors bids amount to $108,745.20. In addition to these we must add for a hot air pump which takes the place of the steam pump and thereby enables us to save considerable on the running expense, especially during the summer, $325.00. Electric gongs which are essential, $62.70, and changes in gas and electric outlets which were necessary, causes an addition of $88.00. This latter is not on account of changes from work that had already been done, but changes in the character of fixtures after the bid was put in. The addition of these amounts, makes the cost $109,220.70. An elevator is essential in order to enable us to use the upper six floors as we must bring patients through from the hospital or carry them up from the basement to the amphitheatres. The lowest bid for the elevator was $2,871.00; the cable connections for motors $117.00 and the cable for gas and electric light in the elevator
would be at least $15.00 making $5,003.00 for the elevator complete. This brings the figures up to $112,233.70. To this we must add 5% for Architects fees which will amount to $5,611.16 making the whole cost $117,844.86. We should have at least $5000. more for furnishing the dispensary building. The total donations for the Senn Building are $111,333.00; the accumulated interest will make it in round numbers $112,000.00. I think that what we saved out of the appropriations for last year, will enable us to fit up the dispensary building if it can be utilized for this purpose, which would leave a deficit on the building proper of $5,834.86.

I am going out of the city for a couple of weeks so that I cannot see you personally about this matter, but it ought to be taken up at once and I hope you and Dr. Harper may find some means whereby the elevator can be ordered at this time.

Yours very truly,

Dictated.

E. Hutton Jones
[Handwritten text not legible]
My Dear Doctor Harper:—

I have just read Prof. Barker's letter which is herewith returned.

Solution one is certainly unsatisfactory; nevertheless, it may be necessary for this year. We are obliged to do what we can, not what we desire.

Solution two, does not seem justifiable from a financial standpoint.

Solution three, would probably be the best, though I would suggest that arrangements should be made so that these Juniors could finish up all of their anatomical work in one quarter at the University and have enough of their other medical work to keep them busy so that they would really be losing no time. I do not think it would be necessary for them to take extra work, though of course it would be desirable; but until our income is assured in some other way, we must not cut off any good students that can possibly be accommodated. I believe that it might be arranged for these students to do one half a day's work at the University and one-half a day at the college for their first quarter. While this would be a little harder for them, they could stand it for 3 months.

Yours sincerely,

Dictated.
To Miss Smith,

November 8, 1927

I have just received your letter and am moved to express my appreciation of your kind encouragement. I am particularly interested in the suggestion that you have made regarding my work in the field of experimental psychology. I have observed that many of the problems which I have been studying are closely related to the problems of general psychology.

I believe that the study of these problems can be greatly facilitated by a more detailed analysis of the experimental data. I am therefore planning to devote a considerable amount of time to this work in the near future.

I shall be grateful for any suggestions you may have regarding the direction of my research. If you could provide me with a list of the most important problems in the field, I would be most appreciative.

I look forward to hearing from you soon.

Sincerely,

[Signature]

[Space for handwritten notes]
My dear Dr. Ingalls:

I think we ought to have the proposed dinner. I agree with you that we ought not to ask the trustees to pay for it. I propose that we get up a subscription to cover the expense of the dinner. I will be glad to contribute Ten Dollars. Will Mr. Rhodes secure the necessary money through subscription?

I note what you have to say concerning the Senn matter and will do the best I can. I have tried three times to get hold of him but have failed.

Yours very truly,
My dear Dr. Integrator:

I think we ought to have the proper

invitation. I agree with you that we ought not to ask for the 

occasion the expenses of the dinner. I will be glad to contribute 

the don’ters. Will Mr. Rhodes secure the necessary money 

superciliously?

I note what you have to say concerning the Swiss matter and

will go to the best I can. I have tried these times to eat plain

of firm but brave feeling.

Yours very truly,
November 1st, 1901.

My dear Dr. Ingals:

I am much obliged to you for the statement about Mr. Fanger. We must try to get that money and Dr. Senn, of course, is the man to get it. Let me have the gossip with reference to Dr. Senn right away. I am planning to meet him on another matter. Can you not tell me over the telephone?

Very truly yours,
November 1st, 1901

My dear Dr. Hender,

I am much obliged to you for the excellent report Mr. Hender. We must try to get that money and Dr. Senn, of course, to the men to rest. I think we have the lowest and we are planning to meet them on another matter. Can you not tell me over the telephone?

Very truly yours,