September 29, 1913.

Dear Dr. Judson:-

I may be meddling with affairs which do not concern me, but I notice that the statutes ought to be changed in order to be in harmony with new conditions, especially with reference to the office of the Registrar, the Examiner and Recorder. It may not be necessary to change this before the Register goes to press, but you may want to at least consider the matter. According to the statutes on Page 12 of the Register of 1912, other bodies than the trustees must pass on the statutes.

Very truly yours,

Secretary.

President Harry P. Judson, President's Office.
September 20, 1918

Dear Mr. President:

I have been regarding with attention the recent attempt to alter the existing conditions of the school. I believe that these conditions can be more efficiently dealt with by the Board of Trustees than by the Executive. The matter is of vital importance, and I think that the Board of Trustees should be given the opportunity to consider it.

I am aware that the Board of Trustees is the body most capable of dealing with such matters, and I believe that it would be in the best interest of the school to have the Board consider this matter.

Very truly yours,

[Signature]
the Trustees must pass on the matter on page 12 simply authorizes certain methods of recommending changes of the present Statute 14 to the Board of Trustees. No one but the Board of

Dear Mr. Dickerson:

Your of the 29th inst. is at hand. No further action of the Board I think is needed with regard to the statutes.

The office of University Registrar was discontinued. That in itself works to repeal the whole of Statute 10.— the Register goes to press.

The office of the University Examiner was merged in that of University Recorder. That serves to unite Statutes 8 and 9. The title "University Examiner" should be stricken out and the union of the two statutes edited.

This will involve a renumbering of the statutes.

If you will again read the matter at the bottom of page 12 of the last Annual Register I think you will reconsider your impression that "other bodies than
Dear Mr. Duffer:

Your letter of the 26th inst. re:

January 20th, 1913

The allocation of University registers was

Communicated to the Office of the University Examination

Secretary in your capacity of University Registrar. This notice

to select instructors and of the time and place of the

Examination shall be effective only and the notice of the

two written copies.

This will initiate a recommendation of the President.

If you will again keep the matter at the bottom of

behe Florida law on Sunday regulation I think you will

recognize your responsibility under that statute.
the Trustees must pass on the statutes." The
matter on page 12 simply authorizes certain methods
of recommending changes of the present Statute 14
to the Board of Trustees. No one but the Board of
course can pass on a statute.

which do not concern me, but truly yours.

Mr. J. S. Dickerson,
The University of Chicago, &c.
President's Office.
PROPOSED REVISION ON THE STATUTES OF THE UNIVERSITY

(Based on Edition of March, 1934)

Page 23

4-7-24

1. The University includes four Divisions: the Schools and Colleges; the University Extension; the University Libraries, Laboratories, Clinics, Museums and Hospitals; the University Press.

2. a) The Divinity School, the Graduate School of Arts and Literature, the Ogden Graduate School of Science, the Graduate Schools of Medicine including the Graduate School of Medicine of the Ogden Graduate School of Science, Rush Medical College and the Rush Post-Graduate School of Medicine, the School of Education, the Law School, the School of Commerce and Administration, the Graduate School of Social Service Administration.

4. The University Libraries, Laboratories, Museums, and Hospitals include the General Library and all departmental libraries, the Laboratories and Clinics of the University, the General Museum and all special museums, and the University Hospitals.

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6. (New) The University Hospitals include the Albert Merritt Billings Memorial Hospital, and the Epstein Dispensary.

Page 25

10. (Old 9) Deans.—The Dean of Faculties co-operates with the President in matters pertaining to the educational administration of the University. The Graduate School of Arts and Literature, the Ogden Graduate School of Science, the Colleges of Arts, Literature and Science, the Divinity School, the Law School, the School of Education, the School of Commerce and Administration, the University College, Rush Medical College, and the Rush Post-Graduate School of Medicine, have each at least one Dean. There is also a Dean of Women, and there is in the Ogden Graduate School of Science a Dean of Medical Students. Each Dean supervises in general the administration in his school or college, under the direction of the President, meeting personally the students and advising with them as to their courses of study.

11. (Old 10) Directors.—The University Libraries, the Laboratories, the Museums, the School of Education, the Observatory, the Department of Physical Culture and Athletics, and the administration of the University Hospitals are each under the general charge of a Director.

12. (old 11) The Members of the University Faculties are classified as follows: the Professor, the Associate Professor, the Assistant Professor, the Instructor, the Associate, the Assistant, and the Fellow. In the Schools of Medicine there are, in addition to the above, the Clinical Professor, the Associate Clinical Professor, the Assistant Clinical Professor, the Clinical Instructor, the Clinical Associate, and the Clinical Assistant. The tenure of office of assistant professor is four years; of instructors, three years; of associates, two years; of assistants and
fellowship, one year; of clinical professors and of associate clinical professors, three years; of assistant clinical professor and of clinical instructors, two years; and of clinical associates and clinical assistants, one year. Any of the above may, at the discretion of the University, be appointed for a shorter period than above stated. At the end of the term of appointment the connection with the University of the clinical professor, associate clinical professor, assistant professor, assistant clinical professor, instructor, clinical instructor, associate, clinical associate, assistant, clinical assistant, or fellow ceases unless he be reappointed. All officers of instruction and government are subject to removal for inadequate performance of duty or for misconduct.

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ARTICLE I

THE UNIVERSITY RULING BODIES

The University Ruling Bodies shall consist of:

The University Senate
The General Administrative Board
The Faculty of the Graduate School of Arts and Literature
The Faculty of the Ogden Graduate School of Science
The Faculty of the Divinity School
The Faculty of the Law School
The Faculty of the School of Commerce and Administration
The Faculty of the Graduate School of Social Service Administration
The Faculty of the Graduate School of Medicine of the Ogden Graduate School of Science
The Faculty of Rush Medical College
The Faculty of the Rush Post-Graduate School of Medicine
The Faculty of the Colleges of Arts, Literature, and Science
The Faculty of the College of Education
The University Boards
The University Commissions

ARTICLE III

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THE UNIVERSITY SENATE

Section 1, Constitution.-The Senate shall consist of

a) The President
b) The Dean of Faculties
c) All Professors of full rank in the University
d) Clinical Professors serving as Chairman of departments

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ARTICLE IV

Section 1. b) The Dean of the Colleges of Arts, Literature, and Science, the Deans of all Schools and Colleges whose Faculties are constituted by this statute, the Dean of Medical Students, the Director of University Extension, the Dean of Women, the University Examiner, the Director of the University Hospitals, and the Secretary to the President.
ARTICLE V

The Faculties of the Graduate School of Arts and Literature, of the Ogden Graduate School of Science, and of the Graduate School of Medicine of the Ogden Graduate School of Science.

Section 1. c) The Dean of the Graduate School of Arts and Literature, the Dean of the Ogden Graduate School of Science, the Dean of Medical Students, the Dean of Women, and the Examiners of Colleges.

Section 2. Jurisdiction and powers.--The Graduate Faculties shall have control of the work in the Graduate Schools and of recommending candidates for the degrees of A.M., S.M., M.D., and Ph. D., with the jurisdiction and powers defined in Art. II, secs. 2 and 3. Unless special meetings are separately called, the Graduate Faculties meet and act together as a single body.

Section 3. The Separate Graduate Faculties.--

a) The President, the Dean of Faculties, the Dean of the Graduate School of Arts and Literature, and members of the Graduate Faculties constituted as in sec. 1, above, substantially half of whose work is in the Graduate School of Arts and Literature, shall be members of the Faculty of that School.

b) The President, the Dean of Faculties, the Dean of the Ogden Graduate School of Science, the Dean of Medical Students, and members of the Graduate Faculties substantially half of whose work is in the Ogden Graduate School of Science, shall be members of the Faculty of that School.

c) The President, the Dean of Faculties, the Dean of the Ogden Graduate School of Science, the Dean of Medical Students, the Director of University Hospitals, and members of the Faculty of the Ogden Graduate School of Science substantially half of whose work is in the Ogden Graduate School of Medicine, shall be members of the Faculty of the Graduate School of Medicine. The President may appoint a Vice-Chairman of this body.

ARTICLE VI (New)

The Faculty of Rush Medical College
The Faculty of the Rush Post-Graduate School of Medicine

Part I The Faculty of Rush Medical College

Section 1. Constitution: The Faculty shall consist of

a) The President of the University
b) The Dean of Faculties
c) The Dean of the College
d) The Chairmen of Departments in the College
e) Officers of instruction in the college as defined under Art. II, sec. 1, a
Section 2. Jurisdiction and Powers.--The Faculty shall have control of work in Rush Medical College and of recommending its students to Graduate Faculties for admission to candidacy for the Master's degree, and the degrees of Doctor of Medicine and Philosophy, and for those degrees, with the jurisdiction and powers defined in Art. II, secs. 2 and 3.

Part II The Faculty of the Rush Post-Graduate School of Medicine.

Section 1. Constitution: The Faculty shall consist of
a) The President of the University
b) The Dean of Faculties
c) The Dean of the School
d) The Chairmen of Departments in the School
e) Those members of the Faculty of Rush Medical College, substantially half of whose work for the current year is in the Rush Post-Graduate School for Medicine.

Section 2. Jurisdiction and Powers.--The Faculty shall have control of the work in the Rush Post-Graduate School of Medicine, and of recommending its students to the Graduate Faculties for admission to candidacy for the Master's degree and Doctor's (Ph.D.) degree, and for those degrees, with the jurisdiction and powers defined in Art. II, secs. 2 and 3.

Part III Joint Meetings

The President of the University may, at his discretion, call joint meetings of two or more of the following faculties: the Faculty of the Graduate School of Medicine of the Ogden Graduate School of Science; the Faculty of Rush Medical College; the Faculty of the Rush Post-Graduate School of Medicine. These Faculties in Joint Meeting may make recommendations to any other body but their actions shall not be considered as effective until approved by the Faculties concerned acting separately.

ARTICLE XIII (Old XII)
THE UNIVERSITY BOARDS

Section 1. List of Boards.--To advise as to the work connected with the publications of the University Press, and to direct and control student organizations, publications, and exhibitions, the admission of students, the work of the Department of Physical Culture and Athletics, the management of libraries, laboratories, and museums, and hospitals, religious activities, student employment, and the recommendation of teachers, and to advise as to medical affairs involving two or more Faculties or affiliated institutions, there shall be the following University Boards:

The Board of University Publications
The Board of Student Organizations, Publications and Exhibitions
The Board of Admissions
The Board of Physical Culture and Athletics
The Board of Libraries
The Board of Museums
No text is present on this page.
The Board of Laboratories
The Board of Hospitals
The Board of Christian Union
The Board of Student Employment
The Board of Recommendations
The Board of Medical Affairs

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j) (New) The Dean of the Ogden Graduate School of Science, the Dean of Medical Students, the Director of Hospitals, the Dean of the Graduate School of Social Service Administration are ex-officio members of the Board of Hospitals.

k) (New) The Board of Medical Affairs shall include, besides the ex-officio administrative officers and the eight members appointed by the Board of Trustees, the Dean of the Ogden Graduate School of Science, the Dean of Medical Students, the Dean of Rush Medical College, the Dean of the Rush Post-Graduate School of Medicine, the Director of University Hospitals, the Director of the Otho S. A. Sprague Memorial Institute, the Director of the McCormick Memorial Institute, and one representative to be nominated to the President by the professional staffs of each of the following institutions: the Presbyterian Hospital, the Children's Memorial Hospital, the Central Free Dispensary, the Home for Destitute Crippled Children, and the Country Home for Convalescent Children.

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ARTICLE XIV (Old XIII)

THE UNIVERSITY COMMISSIONS

Section 1. The University Commissions shall include commissions for the following departments or groups of the University

a) The Law School
b) The Graduate School of Medicine of the Ogden Graduate School of Science
c) Rush Medical College and the Rush Post-Graduate School of Medicine

Page 39 add NOTE

NOTE.--On the Commission for Rush Medical College and the Rush Post-Graduate School of Medicine, two alumni of Rush Medical College shall be elected by the Rush Medical College Alumni Association and two shall be appointed by the President of the Board of Trustees upon recommendation of the President of the University.

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24. Degrees.—The Degrees of Bachelor of Arts, Bachelor of Philosophy, Bachelor of Science, Bachelor of Arts in Education, Bachelor of Philosophy in Education, Bachelor of Science in Education, Master of Science, Master of Arts in Social Service Administration, Doctor of Philosophy, Bachelor of Theology, Bachelor of Divinity, Bachelor of Law, Doctor of Music, Doctor of Medicine, and Doctor of Law (J.D.) are conferred upon the recommendation of the several Faculties.
The President of the University,:

in accordance with the action of the Senate and consistently with the amendments to the University Statutes made by the Board at the October meeting, recommends the amendment of State 12 on the Organization and Powers of the University Bodies as follows:

The omission from Article I in the list of University Ruling Bodies of the following boards: the Boards of the Junior Colleges, of the Senior Colleges, of Admissions, of Physical Culture and Athletics, of Student Organizations, Publications and Exhibitions and of University Publications; and the re-arrangement of the order in which the remaining ruling bodies appear to correspond with the order in the Articles numbered V - XI.

The amendment of Article I by substituting for "The Faculty of the School of Education", "The Faculty of the College of Education."

The omission of Section 3, College Executive Boards - a) from Article X, as practically a duplication.

The addition of the University Auditor to the membership (Article XII, sections f) and h) of the Board of Student Organizations, Publications and Exhibitions, add of the Board of Physical Culture and Athletics.
The President of the University

According with the section of the Senate and Council, with the recommendations of the University Senate, made at the meeting of the October meeting, recommends the amendment of the following:

Universally subject to the following:

The commission from Article I to the devil of:

Universally subject to the following:

Rector of the Junior College, the Senate College, and the Students Organization, Publications, and Exposition.

End of Universally subject to the commission and the re-appointment of the above to which the remaining college governors are to correspond with the order to the Articles appended.

V. X.

The commission of Article I, as the president of the Senate of Education.

The commission of Article II, College Education.

The commission of Article III, Education and Publication.

The commission of the University, including the above, and to:

The recommendation of the Commission, Publications, and Exposition, and

The Board of Physical Culture and Application.
The President further recommends the omission of the word "preamble" at the beginning of Statute 12, and of the first paragraph under that heading.

The President further recommends the addition to Article II, section 2, first paragraph, of the following words:

"The Recorder shall report to the University Senate all important actions of other ruling bodies, and to the General Administrative Board all important actions of other ruling bodies chiefly administrative in character."
The President recommends the commission in Statute 2, paragraph 2 of the words "College of Philosophy", and the insertion of the words "College of Commerce and Administration" after "College of Science."

The addition to Statute 22 of the sentence "This Statute, however, does not apply to University College."

The insertion in Statute 24 of the words "Master of Arts in Social Service Administration", following the words "Master of Science."
President Ernest D. Burton
Faculty Exchange

My dear Mr. President:

I return herewith the letter from Mr. Swift dated October 29, on which I have made notations. The following memoranda may, however, aid in considering the questions involved in Mr. Swift's letter, the items in which I comment on numerically as listed by him:

1. All of them are omitted in the revised Article I, as recommended to the Board of Trustees by the University Senate. (See accompanying copy.)

2. The whole of sec. 3 of former Article V which becomes Article X in the Statute as recommended to the Board of Trustees by the Senate is omitted. With the transfer of two of the Boards to the list of University Boards, nothing was left but a "Board of the Colleges." General provision is made for "Executive Boards" in Article II, sec. 3.

3. The old undergraduate division of the School of Commerce and Administration; that is, The College of Commerce and Administration, is the former "College of Philosophy", and Statute 2, b) should accordingly be amended by substituting for the word "Philosophy" "Commerce and Administration". It should probably be "College Science".

4. It would appear that in Statutes 20 and 22 the word "Colleges" is used in a broad sense and includes all of the undergraduate divisions of the University; namely, the College of Commerce and Administration, and the College of Education, as well as the Colleges of Arts, Literature, and Science. If this be true, these Statutes call for no amendment.

5. There is an apparent incongruity in speaking of "University College" in Statute 2, b) as a College co-ordinate with each of the others listed. The three undergraduate divisions of the University: 1) Arts, Literature, and Science, 2) Education, and 3) Commerce and Administration are co-ordinate in that they merely represent different types of curricula leading to the baccalaureate degree. University College is a different type of organization in which students may pursue any one of the various curricula leading to the baccalaureate degree of the University. Its students are then, as far as curricula are concerned, members of either: 1) the Colleges of Arts, Literature, and Science, or 2) the College of Education, or 3) the College of Commerce and Administration. There
President's Secretary

Mr. President:

I am happy to present the letter from Dr. Smith dated October 20,

In which he expresses his concern over the proposed changes in the

workload of the faculty. He is particularly worried about the increase in

the number of courses offered in the College of Business.

I believe that we should take into account his concerns and
discuss possible solutions. The administration should consider reducing

the number of courses offered while ensuring that the quality of

education remains high.

Sincerely,

[Signature]

Note: The document is a letter discussing the proposed changes in the workload of the faculty and the increase in the number of courses offered in the College of Business. The sender believes that the administration should consider reducing the number of courses offered while ensuring that the quality of education remains high.
is no separate Faculty for University College.

Statute 20 is applicable to students in University College, as is also Statute 22. The Deans, however, in all of the undergraduate divisions of the University, have in practice exempted from chapel attendance students presenting satisfactory reasons. University College students have been exempted under the general interpretation of "satisfactory reasons".

7. Statute 12 was prepared by a special committee of the University Senate and by that body submitted to the Board of Trustees in 1910. I do not know the reasons back of the wording of the Preamble, but whatever reasons there were are, I presume, as applicable to the situation today as that of the earlier date. With Mr. Swift, I do not see that any special purpose is served by the first paragraph of the Preamble. I hesitate, however, to suggest an amendment.

8. Statute 12, Article VII (Article V of the amended Statute recommended by the Senate) provides for both joint and independent meetings of the Faculty of the Graduate School of Arts and Literature and the Faculty of the Ogden Graduate School of Science. It appears to me appropriate that each of these Faculties should be listed in Article I as an independent ruling body and that it is equally appropriate that in Article VII provision should be made for joint or independent action.

9. All important actions of other University ruling bodies are reported to the University Senate by the University Recorder. There is no specific mandate that this be done, but practice has been in accordance with the implication of Article II, sec. 2. If thought best, there could be added to the first paragraph of sec. 2, Jurisdiction and Powers, the following:

"The Recorder shall report all important actions of other ruling bodies to the University Senate and all important actions of other ruling bodies, chiefly administrative in character, to the General Administrative Board."

In Statute 24 no mention is made of the degree of "Master of Arts in Social Service Administration, power for the conferring of which is given in Article II, sec. 2 (Article IX of the Statute as revised. I would suggest that this be inserted between "Master of Science" and "Doctor of Philosophy".

I observe that while Statute 12 provides for the conditions
under which this specific Statute may be amended, there is no general Statute on amendment. Would it not, therefore, be well that a statute on amendments be inserted as No. 27, and that this be the same as the provision made for the amendment of the By-Laws, substituting the word "Statutes" for "By-Laws"? If this is thought desirable, Statute 27 would read as follows:*

27. Amendments. These Statutes may be amended or repealed at any regular meeting of the Board by a vote of two-thirds of all the members present, provided eleven members shall be present and participating in the meeting, previous notice of the nature of any proposed amendment having been given at least one regular meeting before action thereon shall be taken.

I enclose herewith a copy of Statute 12 as amended by the University Senate for presentation to the Board of Trustees. I think in this form provision is made for practically all of the amendments to this particular Statute suggested by Mr. Swift. The University Senate did not consider other statutes than this one.

Yours very truly,

[Signature]

Recorder-Examiner

WAP*M

*present Statute 27 would now become Statute 28.
President Ernest D. Burton,
The University of Chicago,
Chicago, Illinois.

Dear President Burton:

Answering yours of October 20, asking for certain inconsistencies in the Statutes:

The points (all references to the July 1923 edition of the By-Laws and Statutes) that come to my attention, are as follows:

1. Under the University Ruling Bodies, toward the bottom of page 12, there are mentioned the University Boards. I see no reason, therefore, specifically to mention in this list the Boards of -
   Admissions
   University Publications
   Physical Culture & Athletics
   Student Organizations, Publications & Exhibitions.
   (If any are mentioned, why not mention all of them rather than just four out of eleven?)

2. a. Under University Ruling Bodies are listed the Board of Junior Colleges and the Board of Senior Colleges. Under Article V, Section 3, paragraph a, is listed a Board of Colleges. If, as I assume, this is a combination Board for all Undergraduate activities, might it not better be so named, but in these circumstances,-
   Does not your previous criticism of paragraphs b and c of Article V apply also to paragraph a, that these Boards have supervision over a wider jurisdiction than the Faculty to which they report, as outlined in paragraph f of Section 3, and if the Schools (Commerce & Administration for instance) are concerned herein, should this Board not report to the combined Faculties of the Colleges of Arts, Literature, & Science, Education, the School of Commerce & Administration, and the University College?

3. Statute 2, paragraph b, provides that each of the Colleges is divided into Junior and Senior College. Is this not also true of Commerce & Administration (paragraph a), and if so, should it not be so stated? (The present section of Statute 12.)

4. The same point is brought out in Statutes 20 and 22, that rules are laid down for students of the Colleges, which I presume are applicable to the Undergraduates of Commerce & Administration, and if so, think they should be so stated. If these rules are not applicable to Undergraduates of Commerce & Administration, presume in the matter of consistency, other rules which are should be included.
Statute 2, paragraph b. Is there still a College of Philosophy? I am under the impression that it has been superceded by the School of Commerce & Administration. If so, should not mention of it be dropped from the Statutes? If not, should it not be referred to in other places where the Colleges of Arts, Literature, & Science are referred to?

In Statute 2, paragraph b, University College is listed, and except for a reference to its Dean in Statute 9, there is no other reference to it in the Statutes. This raises the question as to whether a paragraph should not be incorporated describing it and also whether its Faculty should not be a University Ruling Body. Perhaps this is a combination of other Faculties that does not require autonomy, but if this is the case, might it not be well to so state? Also, are the students subject to Statutes 20 and 22, and if not, should it not be so stated? (Believe there are members of this Faculty who do not function in other capacities at the University but this may not be significant.)

Statute 12, on the organization and powers of University Ruling Bodies seems to me somewhat unfortunate in the first sentence of its preamble. If it is the Statute of the University Government, then it might well include many of the matters in Statutes 6-11 inclusive. If it does not cover the whole question of University Government, then I doubt the advisability of naming it the Government Statute. Don't see that paragraph 1 of the preamble does much but confuse the issue and might well be omitted.

A question arises in Statute 12, Article VII, as to the consistency of listing the Faculties of the Graduate School of Arts and Literature and the Ogden Graduate School of Science together as a body when under Article I, they are listed as separate bodies. This may be merely a technicality but in the form shown in Article VII they are not shown as a Ruling Body in Article I; so the question is -- if all of the Ruling Bodies are shown in Article I, then how can Article VII be descriptive of a Ruling Body?

The reporting of the Boards to the Faculties or to the Senate or to both is made mandatory by the Statutes. The Senate also has power to scrutinize all acts of the Faculties, but I see no provision that such acts shall be reported to the Senate. This raises the question as to whether there should be definitely stated a procedure of reporting acts of the Faculties to the Senate. (Understand in actual procedure such acts are reported by the President so that the question is whether this should be provided for.)

I believe the Statutes have been amended and changed so much that they are now out of joint and are not the complete and clear statement that the Laws of the University should be. It seems to me that Mr. Payne or some one you may appoint might well make such changes as are here pointed out if you agree to them, and might search for other inconsistencies, because I don't believe I have covered all of them, and that after this is done, an attempt should be made to put them into clear, concise, forceful English.

Yours cordially, 

Harold H. Swift
October 9, 1923

President Ernest D. Burton,
The University of Chicago,
Chicago, Illinois.

Dear President Burton:

I acknowledge your letter of September 20 in reference to suggested changes in the University statutes and am sorry that I have not yet gotten round to the detailed review of certain statutes that I hope to make, nor do I see a chance of doing so before the October meeting.

Frankly, I am not yet clear as to the advisability of making the Boards University Boards as against College Boards but I have not studied the situation in detail and perhaps also I am looking at the matter too literally, according to the wording, rather than as to what will be the actual procedure.

Such little study as I have made has convinced me that there are other matters in the statutes that also are not entirely consistent so that I believe a thorough review of our whole situation might be advantageous.

However, I don't want to be in a position of blocking or opposing such matters as you consider advisable so that if you wish to present the amendments to the statutes at the meeting in October, I shall not oppose them. I can think of no one else to confer with besides Mr. Stagg, unless you wish to speak to the College Faculty itself.

Yours cordially,

Harold H. Swift
Memo. to President Burton:

With reference to the proposed clarification of the statutes it occurs to me that the two topics are on a somewhat different basis. The statute as to vacation credit was I think enacted by the board without any conference with the faculty. The statute as to the jurisdiction and powers of the various boards on the other hand is a part of what is entitled at its beginning the University Government Statute. This statute was worked out by a committee of the faculty of which Dean Hall was chairman. A great deal of time was given to the statute and we had a largely attended meeting of the faculty - a joint meeting I think - in which it was adopted.

I am wondering therefore as a matter of procedure whether it would not be wise to bring any proposed substantial change before a similar meeting of the faculty. On the one hand it seems a pity to waste the time of members of the faculty on what might seem to most of them an unimportant matter. When we call a joint meeting of the faculties we should like to have something very important to put before them. On the other hand, as a mere matter of procedure I think there is much to be said for asking the faculties to ratify a change in the statute which has once been adopted by them.

Very truly yours,

James H. Tufts

T.S
MEMORANDUM

With reference to the proposed addition of the
University of Chicago to the Board of Trustees of
the University of Illinois, I am enclosing a
copy of the proposed resolution. The purpose is to
add the University of Chicago to the Board of
Trustees of the University of Illinois. The Board of
Trustees of the University of Illinois has approved the
resolution and requested that I forward it to you.

I am aware that the matter of the addition of the
University of Chicago has been discussed in the
past. However, I believe that it is important to
consider the matter again in light of the current
situation. The addition of the University of
Chicago would bring a significant number of
students and faculty members to the University of
Illinois, which would benefit both institutions.

I look forward to your thoughts on this matter.

Sincerely,

[Signature]

[Name]

[Date]
President Ernest D. Burton
Faculty Exchange

My dear Mr. President:

The Articles of General Statute '12, Organization and Powers of the University Ruling Bodies', should, to conform to your suggestion that the Articles dealing with the Graduate and Professional Schools should precede in order of their establishment, the Articles dealing with the Colleges of the University, be re-numbered as follows:

1. Articles VII, VIII, IX, X, and XI should be re-numbered Articles V, VI, VII, VIII, and IX respectively.

2. Articles V and VI should be re-numbered Articles X and XI respectively.

This conforms to the suggestions made during our conference, except that Article VI, "The Faculty of the College of Education", dealing as it does purely with one of the co-ordinate undergraduate divisions of the University, is placed as Article XI instead of Article VIII, which would place it among the Graduate and Professional Schools of the University.

The "School of Education" is a comprehensive organization, including the elementary school, the high school, the College of Education, and the Department of Education, the latter being a department in the Graduate Schools of Arts, Literature, and Science. The "School of Education" apparently has no statutory existence, statute being devoted solely to the "Faculty of the College of Education". In the absence of Mr. Judd, I suggest that this Article remain as it appears, but that it be Article XI, following Article X, "The Faculty of the Colleges of Arts, Literature, and Science".

The Articles of Statute 12 would then be as follows:

Article I  The University Ruling Bodies.
Article II  Provisions Common to Several Ruling Bodies.
Article III  The University Senate.
Article IV  The General Administrative Board.
Article V  The Faculties of the Graduate School of Arts and Literature, and of the Ogden Graduate School of Science.
Article VI  The Faculty of the Divinity School.
Article VII  The Faculty of the Law School.
Article VIII  The Faculty of the School of Commerce and Administration.
Article IX  The Faculty of the Graduate School of Social Service Administration.
The University of Chicago
Office of the Registrar and Secretary
September 11, 1928

Dear President,

I am forwarding for your information the following statement from the Office of the Registrar of the University of Chicago:

The University of Chicago is a member of the Association of American Universities. The Association of American Universities is an organization of the leading universities in the United States and Canada. Its purpose is to promote cooperation and exchange of information among its members. The Association holds annual meetings where member institutions discuss current trends and issues in higher education. The University of Chicago has been a member since its founding in 1890.

Sincerely,

[Signature]

[Name]

Registrar
Article X  The Faculty of the Colleges of Arts, Literature, and Science.
Article XI  The Faculty of the College of Education.
Article XII  The University Boards.
Article XIII  The University Commissions.
Article XIV  Departments.
Article XV  Amendments.

Respectfully submitted,

[Signature]

Recorder-Examiner
September 12, 1923

Suggestions Concerning Proposed Amendments of Articles V and XII of University General Statute 12, "Organization and Powers of The University Ruling Bodies".

The University Statutes provide for two kinds of Boards:

1. Executive Boards: (See Statute 12, Article II, sec. 3.) Such Boards may be organized by a Faculty or a group of Faculties "to carry into effect such enactments as their respective Faculties may designate". Such a Board is the Board of the Colleges of Arts, Literature, and Science, established by special statute (Statute 12, Article V, sec. 3). Similar Boards have been established by the Faculty of the School of Commerce and Administration and the Faculty of the College of Education. These Boards operate within the jurisdiction of a single Faculty or a group of Faculties associated for the administrative purposes designated.

2. The University Boards: (See Statute 12, Article XII,) These Boards direct and control functions and activities which are broader in scope than those of any particular School or College.

A. The Board of Physical Culture and Athletics:

1. Under the original organization of the University, the Department of Physical Culture and Athletics was made one of the six divisions of the University co-ordinate with the Schools and Colleges, Extension, Press, etc., and under the old Statute 17, the Board of Physical Culture and Athletics was constituted as a "University Board". With the revision of the Statutes in 1908, the Board of Physical Culture and Athletics was made an Executive Board of the Colleges of Arts, Literature, and Science (see Statute 12, Article V), but has since continued to function for the entire University as under Statute 17.

2. The Department of Physical Culture and Athletics "is organized to supply the opportunity for such physical work as experience has shown to be necessary under modern conditions to counteract the deleterious individual effects of close application to mental work and to favor the attainment by the individual student of a high state of physical efficiency". (See Annual Register, 1921-22, page 300.) This and the additional paragraphs on the same page under the heading, "Statement of Work" appear to recognize the obligation of the Department
September 16, 1965

The University of Florida...
to the entire student body, not merely the members of one School or College.

3. It is only required physical culture and intercollegiate athletics that are restricted to students in the Colleges - the latter by action of the Western Intercollegiate Conference. All students in the three co-ordinate undergraduate divisions of the University - a) the Colleges of Arts, Literature, and Science, b) the College of Commerce and Administration, and c) the College of Education - are subject to the regulations requiring physical culture during the six quarters of the Junior Colleges, and participate in intercollegiate athletics under the same regulations.

B. The Board of Student Organizations, Publications, and Exhibitions:

1. Under Statute 17, effective prior to 1908, the Board of Student Organizations, Publications, and Exhibitions was a "University Board". Since that date it has been by statute (Statute 12, Article V, sec. 3) a College Executive Board; that is, a Board under the Faculty of the Colleges of Arts, Literature, and Science.

2. Practically all of the organizations whose activities are controlled or supervised by this Board are broader in scope and membership than any single School or College; for example, membership in all of the undergraduate fraternities and clubs is open on the same terms to members of the three co-ordinate undergraduate divisions of the University - a) The Colleges of Arts, Literature, and Science, b) The College of Commerce and Administration, and c) The College of Education. Likewise, many of the organizations are broader in scope than the combined undergraduate divisions, such, for example, as the religious associations and clubs, the Cosmopolitan Club, the French Club, the Pan-American Society, the Poetry Club, etc.

C. It is to be observed that under the present Statutes, neither of the above-mentioned Boards has any jurisdiction over, or application to other members of the University than those included in the Colleges of Arts, Literature, and Science. If the Statutes are amended as suggested in the accompanying copy, each of these Boards will henceforth function under the Statutes for the entire University.
5. A full-time student shall be subject to the regulations of the University. The regulations of the University shall be interpreted and enforced by the Dean of the University.

6. The Board of Student Organization, Participation, and Exclusion:

- In the event of a conflict between the Board's regulations and the regulations of the University, the Board's regulations shall prevail.

- The Board shall have authority to make all rules and regulations necessary for the proper functioning of the University.

- The Board shall have the power to suspend or expel students for violation of these regulations.

- The Board's decisions shall be final and binding.

7. Any member of the administration may act for the Board in the absence of a majority of its members.

8. If the Board of Student Organization, Participation, and Exclusion is not satisfied with the action of any member of the administration, it may appeal to the President of the University.

9. The President of the University shall have authority to refer any appeal to the Board of Trustees.
President Burton,  
Faculty Exchange.  

My dear Pres. Burton:  

I submit herewith the constitution and list of members of the Board of Medical Affairs of 1922-23, (Pages 23 and 24, enclosed booklet), together with some suggestions for changes for 1923-24:

1. I have drawn a line through the names of Officers of Instruction, who, under the University Statutes were members of the Board but who have left the University, and I have written in the margin the names of others who have been added to the University Faculty since this booklet was printed. I think this list is correct and complete as it stands but it will be revised by the Recorder.

2. Five Members by Appointment are listed in this book. The University Statute authorizes eight such members. I suggest that the names of Mr. Lemon of the Department of Physics and Mr. Schlesinger of the Department of Chemistry be added because their services would be valuable, especially on the Committee on Admissions.

3. Among the Members Ex Officio Mr. Wilkins suggests the names of Mr. Norton and Mr. Glattfeld as Deans in the College of Science. I do not quite understand why the Dean of the College of Commerce and Administration should be an Ex Officio member, although I am quite sure that all other members would welcome his co-operation. I had written in the name of Dr. Dodson for this group as a matter of courtesy, with a footnote stating that he is absent on leave, but the Recorder states that this booklet provides a working list and that Dr. Dodson is not technically an administrative officer at the present time, therefore I include his name among the Officers of Instruction as Professorial Lecturer.

4. I suggest that the University Statute be so amended as to provide that the Dean of the Ogden Graduate School of Science shall be a member of this Board. His name has not been in the list of members but nevertheless has appeared in two committees.

5. The Constitution of the Board as outlined in this booklet is not in accordance with the constitution as provided in the University Statute (Page 17, Annual Register, 1921-22). I suggest that the statute be modified as in (four) above, and that this statement of the Constitution of the Board be modified so as to be in accord with it, though amplified, the whole to appear somewhat as indicated.

6. Changes in the personnel of the Board have necessitated some changes in the committees. I have drawn lines through names on page 24 of those who are no longer members of the Board and of some others in cases where it seems to me better service could be given by others more closely in touch with the work of the committees. I have suggested several changes in the Committee on Social Life and Student Activities, which seems to me to be a rather important committee. Dr. Post asks me to retain the chairmanship of it.

Yours respectfully,

B. C. H. Harvey,
Dean.

BCHH:LB
Dear Professor,

I hope this letter finds you in good health. I wanted to express my gratitude for the valuable work you do on the committee. I have found your leadership to be inspiring and your dedication to the cause to be admirable. Your efforts have not gone unnoticed.

In light of the recent developments in the field, I believe it is time for a new direction. I propose that we focus our efforts on the following areas:

1. Scholarships: We should allocate more funds to scholarships to support students in need.
2. Research Grants: We should increase the amount of grants available to encourage more research in the field.
3. Community Engagement: We should engage more with the community to increase awareness and support.

I am confident that these changes will enhance the impact of our work and benefit the students and the community.

Thank you for your consideration.

Yours sincerely,

[Signature]

[Name]
February 14, 1923.

My dear Doctor Burton:

The University statutes provide for instruction during the fourth quarter by persons of academic rank. Compensation for this service is made by means of an extra two-thirds cash payment at the time the instruction is given, or vacation credit at the full rate is allowed to the individual. The statutes further provide that no liability for extra vacation credit may be created without the vote of the Board of Trustees and further, that it is the sense of the Board that no person shall accumulate more than nine months' extra vacation credit.

It is not quite clear to me how this period was arrived at since extra instruction by an individual teaching continuously for two years is eight months. I find from the records that many persons have accumulated credit years ago, which still stands as a liability against the University. The theory of the extra credit was, I believe, that its accumulation afforded the individual an opportunity for an extended vacation, and rejuvenation for future service in the University. When this amount of vacation credit is carried past the retiring age of individuals, it is clear that the intent of the statute has been defeated. I wonder if it would not be desirable to secure consideration of an amendment to the statutes, that extra vacation credit may, at the option of the University, be paid at the two-thirds cash rate after a specified number of years.
following the period in which the extra instruction was given.

Yours very truly,

Dr. E. D. Burton,
Faculty Exchange.
The pencilled corrections of these three pages have been transferred to the copy to be reproduced in the minutes.
After conference with the Auditor of the University, and with the Dean of the Faculties, Deans of the Graduate Schools, of the Law School, the Divinity School, and the Deans of the Colleges, the President recommends that Statute 14 having to do with Vacation Credit be amended to read as follows:

Each resident member of a faculty gives instruction thirty-six weeks of the year, ten hours a week or its equivalent. Members of Faculties of a rank below that of Associate Professor, at the discretion of the President, for two quarters within a year, may be required to give instruction fifteen hours or the equivalent. The member of a Faculty takes his vacation in any one of the four quarters, according as it may be arranged, or he may take two vacations, of six weeks each at different periods of the year. For every quarter or term in a year in which he may teach in addition to the required thirty-six weeks, he receives, according as it may be arranged by the President, either an extra full pro-rata vacation at a time that may be arranged, with the salary in force when the extra instruction was given, payable monthly in the period of such vacation, or an extra two-thirds pro-rata salary, payable in the period of the extra teaching. It results that the vacation credit of a member of the Faculty at any given moment is arrived at by the rule that for each three months of instruction he is entitled to one month's vacation. In case of resignation vacation credit thus earned is paid on the basis of two-thirds pro-rata salary. The acceptance of an appointment from another institution shall be considered as a resignation from the University.

With reference to extra vacation credit, the following limitations are to be observed:

1) Authority for the accumulation of vacation credit by a member of a faculty, up to a maximum of nine months, shall be vested in the President of the University.

2) The accumulation of vacation credit in excess of nine months shall be permitted only by action of the Board of Trustees.

3) In case a member of a faculty whose vacation credit amounts to not more than twelve months is absent on vacation in excess of three months during a year, it shall be at his option to have such absence operate to diminish his vacation credit or to have such absence operate to diminish his vacation credit or to have it counted as absence without pay.

4) In case a member of a faculty whose vacation credit amounts to more than twelve months is absent on vacation in excess of three months during a year, such absence shall operate to diminish his vacation credit, unless a different arrangement is authorized by the Board of Trustees.

5) No member of a faculty lower in rank than an Associate shall be entitled to obtain extra vacation credit.
After conferences with the Authority of the University and with the Dean of the Faculty, the Dean of the College, and the Principal, it has been decided to announce the following:

The Dean of the Faculty, the Dean of the College, and the Principal have recommended the following:

1. The establishment of a Faculty Union.
2. A special funds to support the Faculty Union.
3. The appointment of a Faculty President.
4. The establishment of a Faculty Council.
5. The establishment of a Faculty Union.
6. The establishment of a Faculty Council.
7. The establishment of a Faculty Union.
8. The establishment of a Faculty Council.
9. The establishment of a Faculty Union.
10. The establishment of a Faculty Council.

This announcement is to be published in the University Gazette.
With the concurrence of the Deans of the Graduate and Professional Schools and of the Colleges, and on recommendation of the Senate, the President recommends that General Statute 12, Organization and Power of the University Ruling Bodies, be amended by

a) The transfer of the Board of Student Organizations, Publications and Exhibitions, and of the Board of Physical Culture and Athletics from their status as Executive Boards of the Colleges of Arts, Literature and Science to the list of University Boards;

b) by changing Section 3 (b) of Article XII to read:

"The Recorder shall send an abstract of all important actions of each University Board to the Faculties concerned, to the Senate, and to the General Board."

c) by inserting Section 3 (c) as follows:

"Action under c) or d) may be requested by any Faculty."

d) by making the consequent changes in notation.

The reason for this recommendation is that the activities with which these Boards are concerned are not restricted to the Colleges of Arts, Literature and Science, but pertain to all colleges and schools, especially to all colleges.
With the conclusion of the Board of

the Administrative Committee and of the

College.

The proceedings of the meeting are in the nature of a general

recommendation and are not binding on the College in any

manner or in any respect.

Power of the Business Manager to make

recommendations and to submit

recommendations to the Board of

Governors of the College for action.

The following sections of the College's

By-laws are hereby amended:

Section 10 (a) of Article IX of the

By-laws.

Respectfully,

[Signature]

[Name]

[Title]
It is further recommended:

a) That the Dean of Faculties be made an ex-officio member of all University Ruling Bodies.

b) That the articles of Statute 12 be rearranged in the following order:

Article I  The University Ruling Bodies
Article II  Provisions Common to Several Ruling Bodies
Article III The University Senate
Article IV  The General Administrative Board
Article V  The Faculties of the Graduate School of Arts and Literature and of the Ogden Graduate School of Science.
Article VI  The Faculty of the Divinity School
Article VII  The Faculty of the Law School
Article VIII The Faculty of the School of Commerce and Administration
Article IX  The Faculty of the Graduate School of Social Service Administration
Article X   The Faculty of the Colleges of Arts, Literature and Science
Article XI  The Faculty of the College of Education
Article XII The University Boards
Article XIII The University Commission
Article XIV Departments
Article XV  Amendments
To the further knowledge:

1. That the Board of Directors has made

2. An official report of all operations during the year

3. That the Minutes of the Company for

4. The Annual Meeting

Article I
The Corporative Notice Board

Article II
The Corporative Name

Article III
The Corporative Notice Board

Article IV
The Minutes of the Grain and Wheat

Article V
The Minutes of the Board of Directors and

Article VI
The Minutes of the Board of Directors and

Article VII
The Minutes of the Board of Directors and

Article VIII
The Minutes of the Board of Directors and

Article IX
The Minutes of the Board of Directors and

Article X
The Minutes of the Board of Directors and

Article XI
The Minutes of the Board of Directors and

Article XII
The Minutes of the Board of Directors and

Article XIII
The Minutes of the Board of Directors and

Article XIV
The Minutes of the Board of Directors and

Article XV
The Minutes of the Board of Directors and

Article XVI
The Minutes of the Board of Directors and

Article XVII
The Minutes of the Board of Directors and

Article XVIII
The Minutes of the Board of Directors and

Article XIX
The Minutes of the Board of Directors and

Article XX
The Minutes of the Board of Directors and

Article XXI
The Minutes of the Board of Directors and

Article XXII
The Minutes of the Board of Directors and
May 21, 1925.

My dear Dr. McLean:

I am sending you herewith a second revision of the statute with reference to four-quarter appointments, embodying the change suggested in your letter of May 16, and also making a change with reference to vacation. I have assumed that the four quarters mentioned in this statute are the four quarters indicated in Statute #14; consequently the month of September is not, strictly speaking, a vacation but a recess. I am assuming that the persons appointed under this statute are persons who will be required to give instruction during four quarters of the year, and that the four quarters mentioned coincide with the four quarters indicated in Statute #14. Under this interpretation I presume most of the appointees would receive their recess during the month of September. Possibly you have in mind to include in this statute, persons on hospital appointments. If so, I think such persons probably should be considered as the equivalent of officers of administration whose vacation is simply a matter of arrangement instead of statutory provision.

I have examined the proposed salary scale for clinical departments on the basis of four quarters per annum, and call attention to the fact that the present salary scale for instructors ranges from $1,600. to $2,400. instead of from $2,000. to $2,500. On this basis, the four-quarter scale for instructors would range from $1,955. to $2,933. Presumably the scale recommended for instructors on the four-quarter basis should range from $2,000. to $3,000.
May 31, 1929

Mr. M. Walker:

Dear Mr. Walker:

I am sending you with the following explanation of the status of your appointment.

As mentioned in your letter of May 10, and also in my letter of May 15, there was no assurance that the period of your appointment would be the month of September. However, it is announced in the notice of the Board of Education that the appointment for the month of September will be effective immediately.

It is not generally known that the person appointing makes the appointment without the knowledge of the Board, and that the Board, when they determine the date of the appointment, are not aware that the appointment will be for the month of September.

I believe that the condition of the appointment will be similar to that of the previous years. Consequently, I have to refer to your letter of May 10, and also to the notice of the Board of Education.

I have been informed that the Board of Education will make an announcement concerning your appointment.

I have examined the above facts carefully and consider that the appointment is completed.

Yours truly,

[Signature]
I am not quite clear as to the reason for starting the recommended salary scale for Assistant Professors, Associate Professors, and Professors at figures so much in excess of those indicated on the four-quarter basis. Perhaps you have already written a discussion on this subject, copy of which I have not been fortunate enough to see.

Yours very truly,

N. C. PLIMPTON.

Dr. F. C. McLean,
c/o Rockefeller Institute,
New York City.
I am not quite clear as to the reason for writing the
recommendation blank space for Professor's Associate.

Professor, any Professor of Science in any in scope of
those interests in the Yonkers, please. Perhaps you have
especially mention a recommendation on this subject, any of which I
have not been fortunate enough to see.

Yours very truly,

M. O. KEMPTON,

Mr. W. O. KEMPTON,

9 Rockefeller Institute,

New York City.
PROPOSED NEW STATUTE

(Refer to "Statutes of the University", January 1925, page 48)

Insert:

16. Four-quarter appointments. Under certain circumstances a person may be appointed a member of a faculty to serve during the four quarters of a year as mentioned in Statute 14. Such appointee is entitled to be absent by arrangement during the September recess, or during some other month of the year. For a member of a faculty appointed on this basis the provisions of Statute 15 with reference to vacations and vacation credit shall not apply. Members of a faculty under appointment under the provisions of this statute, may when approved by the President, be absent without pay. For the first quarter's absence one-fifth of the annual salary in force shall be deducted, and four-fifteenths of the annual salary for each additional quarter's absence during his appointive year. Members of a faculty who have served eleven quarters under the provisions of this statute in the rank of Assistant Professor or higher shall be entitled to one quarter's vacation with full pay at the salary then in force for each such eleven quarter's service. This vacation may be taken at any time after eleven quarters' service up to twenty-two quarters, at which time it may be combined with a second quarter's vacation. Under no circumstances may a member of a faculty accumulate more than two quarters' vacation, and under no circumstances may extra compensation in lieu of vacation be claimed. In case of resignation or termination of services, no vacation or allowance in lieu of vacation not taken shall be made, unless a member of a faculty has served eleven or more quarters. The acceptance of a regular appointment from another institution shall be considered as a resignation from the University.
(Report to Senate of the University, January 15th, page 6)

Respectfully,

If any officer or committee under certain circumstances is

There may be opposing the inclusion of a faculty member in the faculty
department of a year as a member of the Senate to serve during that year.

Such opposition to the Senate's action by the department and Senate at the request of a member of the faculty

applying on this basis the principle of Senate's action by the Senate at the request of a member of the faculty

to accede to any action on their behalf in the Senate on behalf of the Senate, such action would

be unprecedented. Further, the Senate's action by the Senate at the request of a member of the faculty

does not appear in any of the Senate's action by the Senate at the request of a member of the faculty

and have received eleven separate under the proviso of the Senate's action by the Senate at the request of the Senate's action by the Senate at the request of a member of the faculty.

The Senate's action by the Senate at the request of a member of the faculty's action by the Senate at the request of a member of the faculty

may be taken at any time after a given date's expiration of the Senate's action by the Senate at the request of a member of the faculty's action by the Senate at the request of a member of the faculty.

It may be continued with a given date's action by the Senate at the request of a member of the faculty's action by the Senate at the request of a member of the faculty

under no circumstances. In case of termination to the Senate's action by the Senate at the request of a member of the faculty's action by the Senate at the request of a member of the faculty

or Senate, any action or influence in favor of Senate's action by the Senate at the request of a member of the faculty's action by the Senate at the request of a member of the faculty

in Senate's action by the Senate at the request of a member of the faculty's action by the Senate at the request of a member of the faculty

or Senate, any action or influence in favor of Senate's action by the Senate at the request of a member of the faculty's action by the Senate at the request of a member of the faculty

should continue as a continuation from the Senate's action by the Senate at the request of a member of the faculty's action by the Senate at the request of a member of the faculty.
May 22, 1925.

My dear Mr. Arnett:

For your information I am enclosing herewith copy of a letter to Dr. McLean and the statute concerning four-quarter appointments, and also inquiring with reference to the salary scale in the Medical School.

I think the latter should have very careful consideration. I am giving below a statement showing for those of the rank of Instructor and higher, the present salary scale in Arts, Literature and Science, and in the second column the amount of salary for each rank in case an individual taught three quarters regularly and the fourth quarter extra on the two-thirds cash basis.

<table>
<thead>
<tr>
<th></th>
<th>Present Basis in A.L.&amp; S.</th>
<th>Four-Quarter Basis on A. L. &amp; S. Scale</th>
<th>Proposed Basis for Clinical Departments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructor</td>
<td>1600-2400</td>
<td>1955-2933</td>
<td>2500-3000</td>
</tr>
<tr>
<td>Assistant Professor</td>
<td>2700-3500</td>
<td>3300-4277</td>
<td>3500-4500</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>3500-4500</td>
<td>4277-5500</td>
<td>5000-7000</td>
</tr>
<tr>
<td>Professor</td>
<td>4500-8000</td>
<td>5500-9777</td>
<td>7500-12000</td>
</tr>
</tbody>
</table>

It was my understanding that the proposed scale for the Medical School was to be approximated on the figures for four quarters of service on the basis indicated. You will note that the salaries proposed by Dr. McLean are considerably higher than the four-quarter basis mentioned. It may
be that there are factors in the case of which I am unaware, calling for such a wide departure from the four-quarter basis mentioned.

Yours very truly,

N. C. PLIMPTON.

Mr. Trevor Arnett,
City Office.
pe first please see factor in the case of which I am

aware. Calling for snap a wide departure from the

Your departure please mentioned.

Yours very truly,

H. C. D'RIEMER

Mr. Trevor Ansted

City Office
MEMORANDUM FOR AMENDED STATUTES OF THE UNIVERSITY

(THE NEW WORDING IS ITALICIZED)

2. The Schools and Colleges include:

(a) The Divinity School, the Graduate School of Arts and Literature, the Ogden Graduate School of Science, the School of Education, the Law School, the School of Commerce and Administration, the Graduate School of Social Service Administration, already organized; the School of Medicine, partly organized.

(b) The College of Arts, the College of Literature, the College of Philosophy, the College of Science, the College of Education, and University College. Each of these colleges (with respect to its work) is divided into a Junior College and a Senior College. The former includes the first half of the curriculum, ordinarily known as the work of the Freshman and Sophomore classes, and the latter the second half, ordinarily known as the work of the Junior and Senior classes.

(c) Students in the Schools and Colleges are only those who are doing work in residence and after passing the required examination, which is a condition precedent to their admission.

These students are not allowed to take the courses of study conducted in the Correspondence Study Department or other division of the University Extension.

3. The University Extension includes the Correspondence Study Department, and the Library and Reading Department. It is the function of this division to direct work which is done by those who are not students in the Schools or Colleges, and with whom the University comes in contact only through correspondence. The work of such persons is designed to be a preparation for entrance to the University, if they
desire to apply for admission, and to qualify them to receive appropriate credit for their work after such admission upon passing the necessary examination; but they do not become members of the University or gain such admission until they have applied for resident work, and have passed the required examinations.

18. NON-RESIDENT WORK.

(a) No person can become a candidate for a degree until he has been duly admitted and enrolled as a student for resident work. Work done by him not in residence, may be accepted towards qualifying him for a degree, in connection with and after the completion of his resident work, but only after passing a satisfactory examination in residence. Non-resident work done under the direction of the University Extension Division of the University of Chicago when duly completed and reported, will be accepted as meeting the requirements for the Bachelor Degree to the maximum amount of eighteen majors; but such credit will be given only after the applicant has passed a satisfactory examination in residence, and after at least one year of satisfactory work in residence.

(b) Non-resident work for the degree of Doctor of Philosophy will be accepted for not more than one-third of the total requirement for such degree.

(c) No person doing non-resident work under the direction of the Correspondence Study Department of the University thereby becomes a member of the Colleges or Professional Schools of the University. Admission to such membership is in accordance with the regulations of said Colleges or Schools. No person is regarded as a member of said Colleges or Schools unless duly registered for resident work in the same and only
...
while so registered. Non-resident work under the direction of the Correspondence Study Department of the University is not intended for resident students.

20. **FELLOWSHIPS:**

   (a) The Fellowships of the University are assigned on the ground of proficiency already attained in a given department. The fellow is expected to give one-sixth of his time to some service in connection with the University. He is not permitted while holding a fellowship to do work of any kind for which he receives remuneration, without the permission of the President.

   (b) **SCHOLARSHIPS:**

       The benefit of scholarships, either from the general funds of the University or special funds given for that purpose, are given only to those who are doing work in residence at the University and while they are doing such work, unless otherwise authorized by the donor of the fund, or by special action of the University.
March 16, 1922.

Mr. Trevor Arnett
61 Broadway,
New York, N. Y.

Dear Mr. Arnett:

Unofficially, I want to write you with reference to your telegram concerning the By-Laws. As Mr. Swift has already notified you, the Board voted on your suggestion to reconsider the two University Statutes adopted February 14. Statutes I to V and that on non-resident work were referred, jointly, to the Committee on Instruction and Equipment and the special Committee on Revision of the By-Laws and Statutes of which Mr. Holden was chairman and of which the other members were Messrs. Smith and Dickerson. Doubtless, that committee will have a meeting in the near future and will consider the matter from every point of view.

With reference to the By-Laws, I would like to make a comment or two both as Secretary and as a member of the Committee on Revision.

All the amendments of the By-Laws, concerning which you write, were approved not only by the Committee but by President Judson, Mr. Heckman and Mr. Ryerson. In fact, By-Law IV, articles 1 and 2, were slightly amended by Mr. Ryerson and have his notation on the copy of the amendments which is now in my file.

It was intended by the amendment to By-Law IV, article 2, not only to compel the Secretary "to see" that bonds are required but to make it his duty "to take due steps to require each such bond to be filed". This makes it the Secretary's specific duty to check up the giving of bonds.

Article 5 of By-Law IV was also revised by Mr. Ryerson. The idea in changing it was to provide for an exigency when signing a deed or something of that sort so that the person to whom the deed runs might know, if required, that the Secretary was absent. The By-Law sets forth that notice by the Secretary or the President of the Board is sufficient evidence that the Secretary is absent. It is not intended to interfere with the
March 16, 1938

Mr. Travel Agent

Of Connecticut

New Haven, Conn.

Dear Mr. Traveler:

Unquestionably, I want to write you with reference to your recent correspondence regarding the Py-Lawn. As I explained in my

mentioning earlier, you have no basis on which to assume that

commissioned by the University's Board of Trustees, any action affecting the Py-Lawn is not in the best interest of the

University. In any event, my position is not clear and I would

like to add that the Committee on Reorganization of the Py-Lawn and Finance of the University of Connecticut, which I presently serve, will have a meeting in the near future and will consider the

matter from every point of view.

With reference to the Py-Lawn, I would like to make a

comment on the part of Secretary and a member of the

Committee on Reorganization.

If the recommendation of the Py-Lawn Committee were

accepted, I would like to point out that it would be

inconsistent with the University's policy of maintaining the

PY-Lawn as a unique and special feature of the University.

It is my understanding of the recommendation of the Py-Lawn Committee that

the PY-Lawn is to be kept as a unique and special feature of the University. If this were to occur, it would be difficult to explain to

the Py-Lawn supporters or to the public at large why they have been

active in supporting the PY-Lawn. It is my belief that the PY-Lawn

should remain as a unique and special feature of the University.

I am interested in your views on this matter. If you have any comments or suggestions, please feel free to contact me.

Sincerely yours,

[Signature]
present method of check signing, etc. That remains as it is, only, if occasion requires, a certificate may be given. Article 4 of By-Law VIII is not intended, in the slightest degree, to prevent the Secretary from reporting actions of committees to the Board itself but the By-Law now follows the custom by which all such minutes are sent to the members of the Board. The custom of reporting recommendations from committees to the Board is not at all changed.

I am sending you a copy of the By-Laws so that you may, perhaps, refresh your mind with reference to them.

I think when you know the circumstances and see the significance of the amendments, you will not feel that the Committee on Revision made any serious blunder.

Yours very truly,

(Signed) J.S. Dickerson

Secretary.
Mr. --

I am sending you a copy of the Re-Test No. 1 for your information. I hope you will not find the experience of the examination any too severe.

Yours very truly,

(Signed) J. E. Morgan

Secretary.
April 25, 1922.

Mr. Charles R. Holden,
Chairman of the Committee on
Instruction and Equipment.

My dear Mr. Holden:—

Herewith I am enclosing a copy of a letter from Mr. Arnett with his comments on the proposed amendments to the By-laws and to the Statutes relating to the University Extension. What I have to say relates only to the latter subject. It is one of the unwritten rules of the Board, or at all events a custom, that on important matters we decide nothing without unanimous agreement. As I understand that two members of the Board are definitely opposed to the legislation limiting the Correspondence Work to persons outside of Chicago I am not disposed, therefore, to press the matter. At the same time I wish to leave on record with the Committee my own views on the subject.

It is my opinion that we have drifted far from the original, and what I believe to be, the desirable purpose of the Correspondence work. I can fully understand the enthusiasm of the very efficient administration of that Department, but it seems to me, nevertheless, that we have come finally to a position which I do not believe the University should occupy.

At the outset, in 1892, the University opened the
Dear Mr. Robson,

I am enclosing a copy of a letter from Mr. Robson. Mr. Robson was one of the original members of the Committee on Instruction and Development, and it seems that this letter was relevant to the issue at hand.

I am writing to express my concern about the proposed amendments to the University's regulations. As I understand, the current regulations were implemented to ensure the proper functioning of the University. However, I believe that some of these regulations may be outdated and need to be revised.

I would like to propose a meeting with the Committee to discuss this matter. I believe that it is important to ensure that the University's regulations are up-to-date and effective.

I am available to discuss this matter in more detail at your convenience.

Please let me know if you are available to meet soon.

Sincerely,

[Signature]
work of the University Extension. One branch of this was the Department of Correspondence Study teaching.

(1) I quote from the Annual Register of 1892-93, page 192, some paragraphs which seem to me pertinent.

While in no case should it be regarded as a substitute for class-room work, it may well be used to supplement it, at least by those who, for one reason or another, are prevented for a time from enjoying the privilege of class-room instruction.

Purpose and Constituency. It is the purpose of the work in this Department of the University Extension: (1) To prepare students, who live at a distance, for resident work in any particular department in the University. (2) To guide those who, having already resided at the University, desire to pursue their studies or investigations still further than the time spent in residence would permit.

(2) The President’s Annual Report for 1920-21 recorded 6,352 students taking correspondence work. Of these, 1,043 were reported as residing in Chicago. I am informed that 219 of these were students in actual residence in the University, leaving 624 in Chicago who were not resident students.

(3) The Register for 1920-21, page 459, reports 96 members of the University Faculty as engaged in correspondence work, and 13 persons engaged in such work who were not members of the University Faculty.

(4) The growth in the number of persons taking correspondence work in the last few years will be shown by the following record.
1916-17 1917-18 1918-19 1919-20 1920-21
4,133 4,394 4,415 5,425 6,352

(5) If from the total number of students in 1920-21 we take the 1043 in Chicago there would remain 5,309 outside of Chicago, or nearly as many as the total number in 1919-20. It would not, therefore, seem on the face of it as if the restriction would destroy or seriously impair the work of the Correspondence Study Department.

(6) It is fair to assume that not a few of these 1043 would have enrolled in University College classes, especially if further provision, as is desirable, had been made for holding more or less of such classes in other places than the loop.

(7) The present status opens these classes to anybody without any question, excepting to University resident students, as to whether resident classes can or cannot be attended.

(8) If correspondence work is to be open to residents of Chicago the preceding status (7) cannot be avoided. The only practical distinction must be geographical. Otherwise the whole matter would rest merely on the statement of the student as to his own convenience.

(9) The question as to non-residents of Chicago could or could not take residence work in other institutions seems to me
hardly material. We are concerned only with our own institution.

(10) Examination for credit in extension work was originally provided to be held at the University. (Register 1892-93, p. 193). Of course, individual cases have been very properly provided elsewhere when under suitable supervision.

(11) The courses desired by students can be obtained without serious delay on account of the quarter system and the existence of University College.

(12) The present status makes practically no distinction between residence and correspondence work. It puts the University therefore on a par with such institutions as La Salle University.

The above statements are intended to leave on record my views of the whole matter. But, as I said, some Trustees are and opposed to the legislation in question. I shall not press the matter against their opinions.

Very truly yours,

HPJ:OB

enclosure
ARTICLE XII

The Board of Trustees. — The Board of Trustees shall be nine in number, three of whom shall be elected by the University, three by the Faculty, and three by the Alumni Association. The president shall be chosen by the Board of Trustees, and shall hold office for two years, and may be re-elected. The President may be removed by the Board of Trustees by a majority vote upon a charge, that the President is found guilty of conduct which makes his continuance inconsistent with the best interests of the University. The Board of Trustees shall meet at least once a year, or oftener if necessary. The Board may appoint a Provost to assist in the administration of the University, and such other officers as may be necessary. The Board of Trustees shall have the power to make all rules and regulations necessary for the proper conduct of the University.

ARTICLE XIII

The Graduate School. — The Graduate School of the University is an institution for the advanced study of the sciences, arts, and professions. The Graduate School is governed by the Board of Trustees, and shall consist of such departments, divisions, and schools as may be organized by the Board of Trustees. The Graduate School shall confer degrees in the sciences, arts, and professions.

ARTICLE XIV

The Faculties. — The Faculties of the University shall be departments of the Graduate School, and shall consist of such schools, colleges, and departments as may be organized by the Board of Trustees. The Faculties shall have the power to confer degrees in their respective fields.

ARTICLE XV

The Student Body. — The Student Body of the University shall consist of all students enrolled in the University. The Student Body shall have the power to elect officers and to make rules and regulations for the government of the University.

ARTICLE XVI

The Alumni Association. — The Alumni Association of the University shall consist of all graduates of the University. The Alumni Association shall have the power to confer degrees upon such graduates as may be elected by the Board of Trustees. The Alumni Association shall have the power to make rules and regulations for the government of the University.

ARTICLE XVII

The Faculty Council. — The Faculty Council of the University shall consist of the President, the Provost, the Dean of the Graduate School, the Dean of the Faculty, and the Dean of the Alumni Association. The Faculty Council shall have the power to make rules and regulations for the government of the University.
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<tr>
<th>OFFICERS OF INSTRUCTION</th>
<th>September 30, 1932</th>
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<tr>
<td>Professors</td>
<td>39</td>
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<tr>
<td>Associate Professors</td>
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<td>Assistant Professors</td>
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<tr>
<td>Instructors</td>
<td>8</td>
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<tr>
<td>Assistants</td>
<td>6</td>
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<tr>
<td>Pharmaceutical Lecturers</td>
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<tr>
<td>Lecturers</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>369</strong></td>
</tr>
</tbody>
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School of Education:

| Principle               | 1                  |
| Professors              | 2                  |
| Associate Professors    | 7                  |
| Assistant Professors    | 11                 |
| Instructors             | 32                 |
| Teachers                | 20                 |
| **Total**               | **58**             |

Grand Total: 427