Pres. Harper and Graham Taylor arrange to combine the Social Science Center with University College.

1904
Nov. 7, 1898.

My Dear Dr. Harper:

After long silence upon the part of the Springfield folks, this morning's mail brings the unexpected information that the Board of Trustees of the Bible Normal College unanimously decided it to be inexpedient to enter into relationship with the University.

I am surprised at this action, although I was by no means sure what their decision would be. While regretting that my mission has failed so ingloriously, I have the satisfaction of feeling that I did the best I could in the premises.

Truly yours,

[Signature]
Chicago Commons
Nov 7, 1936

Mr. Dean Dr. Hebert:

After your attention soon the power of the University
of Notre Dame's well-planned and executed program that
the Board of Trustees of the Notre Dame College University
have agreed to develop expanded to ensure into its formation at the
University.

I am surprised at the section statement I was by no means
made what their decision would be. While regretting that we
mission was taken on it important I have the satisfaction of
noticing that I did the best I could in the premises.

Truly yours,

[Signature]
RESOLVED ::

That Prof. Graham Taylor D.D. be commissioned by this board of Trustees to reopen negotiations with Pres. William R. Harper with reference to a possible affiliation of the Bible Normal College with the University of Chicago.

A true copy of a vote passed by the Board of Trustees of the Bible Normal College, Sept. 14, 1898.

Assistant Secretary of the Bible Normal College, Sept. 14, 1898

Clark
My Dear Dr. Harper:

I was summoned to Springfield from Rochester, New York, to attend the meeting of the Board of Trustees of the Bible Normal College on Wednesday. Upon my arrival I found the situation so much more favorable to the idea of affiliating the College with the University than Prof. Willett and I supposed it would be that I telegraphed him to that effect. Your action evidently anticipated this information, and, together with Prof. Willett's letter, was read in full before the Board.

The regret at the withdrawal of the proposition was so general and genuine, and the enclosed action so unanimous and hopeful, that I consented to act in the premises in accordance with their request. Will you kindly intimate at your earliest convenience whether you wish to confer with me to this end, and if so, where and when we may meet? The earlier the appointment can be made the better it will suit my convenience, as the opening of the Seminary always subjects me to a considerable pressure for several days before and after the exercises begin. In case you wish to telephone me, call Main 3115.

Yours very truly,

Graham Taylor.
MY DEAR DR. HEPBURN,

I was extremely gratified to receive your letter from Rochester, New York.

I shall meet with the President of the Board of Trustees of the College at New York early in December, and I am much interested to learn the progress of the project for the establishment of a university in Westchester County.

I understand that the project is moving forward with the utmost enthusiasm and that the Board of Trustees is anxious to carry it through. I am confident that the College will be a great asset to the community, and I shall do my best to promote its success.

I am looking forward to seeing you in December, and I shall be happy to discuss any matter of mutual interest.

Yours very truly,

[Signature]
Dec. 5, 1903.

My dear President Harper,

At your very earliest convenience I wish to confer with you over the scheme for social service study classes in the University extension division, which, by the aid of data gathered abroad and with the approval of Prof. Henderson, Small and Payne, are ready to be put into effect next quarter. A local constituency has already been assured in the club of Charity and Correctional Workers who have unanimously endorsed the movement and have appointed an able committee to cooperate with me in it. Hoping that we can get your prompt approval so that we can make early announcements of at least a beginning, I am

Truly yours,
Dear President [Name],

With great pleasure, I would like to congratulate you on your recent achievements and the progress made in the University's Research Division. Your efforts in leading the institution towards excellence and innovation have been truly remarkable. The recent appointment of [New Person's Name] as the new head of the department is a significant step towards furthering our research and educational goals.

I look forward to working closely with you and [New Person's Name] to ensure that our University continues to be a leader in its field. Together, we can make significant contributions to the development and advancement of our institution.

Thank you for your leadership and vision.

Sincerely,
[Your Name]
February 11th, 1904.

Dr. Graham Taylor,
Chicago Commons, Grand Ave. & Morgan St.

My dear Dr. Taylor:

I have been reading your letter of January 6th and appreciate very much indeed the great work you are undertaking for us. You may be sure that I shall stand back of it in every possible way. The only point I had in mind in my former letter was that we must be careful not to incur expense until we know where the money is coming from to pay it. You know how business men feel in matters like this. I congratulate you on the beginning which has been made.

Yours very truly,

W. R. Harp
My dear Mr. Taylor,

I have been reading your letter of January 5th and appreciate very much indeed the great work you are undertaking for us. You may be sure that I shall not find a way of serving better. I am only sorry that I did not find in my letter last, which was put to you, not to know more about you. You know how much we need your assistance in the beginning of our new work.

Yours very truly,

W.R. Heaton
Jan. 6, 1904.

My dear President Harper,

I heard only yesterday from the list of the enclosed list of instructors to respond to my invitation to cooperate in our Social Science Center. I waited for his reply in order to inform you that all of the now completed list have agreed to teach without remuneration. The only expenses thus far incurred are for printing and posting the university extension division announcements of the Social Science Center and whatever cost may be involved in providing a room for the class. The travelling expense of Mr. Alexander Johnson from Fort Wayne to Chicago and return for not more than two trips should be provided for. These facilities could be supplied, I understood, within the limits of the present budget. The registration fees will, from the start, furnish a little additional income. After consultation with Dr. Hastings H. Hart, Mr. Ernest P. Bicknell and Mr. Payne we agreed that as the course extended to only thirty-seven lectures this first season, the fees, payable in advance, should be $8 for the entire course, half rates being offered to the institutional and settlement workers. Next year when we should enter upon a two years course the rate should be slightly increased.

While the present prospects are very satisfactory and promising I told Mr. Payne, as I remarked to you, that the plans to make the Social Science Center more thorough and to extend it by correspondence courses and outlying centers would cost more than the fees could be expected to cover. I meant him to infer no more than that. If I do not greatly mistake the signs of large success this enterprise promises to give as great return for what may be invested in it by the University as anything undertaken by the extension division.
In teaching I am willing, and the others, to earn the right to earn by demonstrating the value and possibilities of this movement. The administrative initiative upon which success depends, however, involves a tax upon my time and personal attention which you will not under-estimate or expect to be given entirely gratuitously. This first and hardest season. But I am driving no bargain in serving a cause I have so deeply at heart and would rather give all the work it is costing me than not to have it done. With the other instructors, I will take nothing for my teaching as I wish no discrimination to be made in my favor, even tho I bear so much larger a share of that work.

Truly yours,

Graham Taylor
In conclusion, I am writing to express my disagreement with the proposed policy changes. I believe that the current system is effective and fair. The changes you propose will likely lead to a decrease in productivity and an increase in stress levels. Therefore, I urge you to reconsider your decision.

Yours truly,
[Signature]
Chicago, July 31, 1904.

My dear Dr. Harper,

Professors Small, Henderson, Cummings and myself, after full discussion, agree:

1. That it is a distinct administrative advance to combine the "Social Science Center" with the University College, which is sure to prove advantageous to both enterprises.

2. That the course leading to a certificate shall consist of three majors or six minors, running from October through March, and shall include one or two evening lectures each week during the six months upon which a more general attendance shall be promoted.

3. That the fee for the three majors or their equivalents shall be twenty dollars, the same as teachers are now charged at the University College, with five dollars additional as a registration fee for those entering for a certificate.

4. That extension rates be charged for attendance upon lectures.

5. That the curriculum in addition to such courses as the University College can offer (in economics, ethics, psychology, Bible, etc.) two majors and four minors be provided for to be given by Mr. Alexander Johnson in Institutional Administration, Mr. E.R. Bicknell in Charity Organization Methods, Dr. M. Hastings Hart on Child Saving, Miss Julia Lathrop on Public Charities, by myself on several topics including religious pedagogy, and by specialists on their topics in the lecture course. It was also suggested by Mr. Cummings that he and I offer a joint course in industrial history to both groups of students.

The expenses involved in providing for the additional courses and the administration of the educational work, I estimate to be at most five hundred dollars for the major to be given by Mr. Johnson, eight hundred dollars for four minors at two hundred dollars each, four hundred and fifty dollars for twenty-six special lectures averaging ten dollars each with allowance for travelling expenses, six hundred and fifty dollars for one major together with special lectures, weekly personal conferences with students and administration of field work by myself, -- a total of twenty-four hundred dollars for the coming year. Tuition fees may not exceed five hundred dollars.

I suggest that the title of this group of studies shall read: "University College, Department of Social Arts and Science" or "Social Arts and Science Institute".

Kindly let me hear as soon as possible whether I may begin at once to give notice of the continuance of the work, to be followed later by duly authorized official announcement.

Respectfully submitted,

Graham Taylor.
Preparation and conduct of special courses and workshops.

With best regards,

[Signature]

430 W. 38th St.

June 9, 1941.
Aug. 3rd, 1904.

Professor Graham Taylor,

Macatawa, Mich.

My dear Professor Taylor:

I have received your letter of July 31st. The committee seems to have done its work quite thoroughly, and the results speak for themselves. Will you allow me to make the following queries:

1. I do not quite understand why the fee for three majors, or six miners, should not be more than $20.00. The fee at the University for three majors is $40.00. If my memory serves me correctly, the fee at the University College is at least $30.00, this lower fee being due to the fact that Mrs. Blaine has furnished the money, but that is solely for teachers. My question is, why may we not charge for the three majors, $30. or $40.? I am sending this same point to Mr. Cummings.

2. Is it not possible to reduce the cost of the major to be given by Mr. Johnson, as well as the money offered also for the minors? If Mr. Johnson is in the city he will be doing a great many other things aside from this. If that could be figured at $300., and the minors at $100. each, and $300. for the lectures, we would have a total of $1,000. In addition to the money required for yourself.
My dear Professor Taylor,

I have received your letter of 10th.

I feel the committee cannot do any good work without precautions. If you allow me to move the following resolution:

If I do not definite instruction why the for five months to $500. The for five months, enabling not to move from $500. The contract has been completed, it will be necessary for the contract to be terminated at $500. The contract has been completed for the contract, enabling to take effect. The contract is now not ample. The contract has been completed for the contract, enabling to take effect. The contract is now ample to cover the purchase. The contract is now ample to cover the purchase. The contract is now ample to cover the purchase. The contract is now ample to cover the purchase.

The committee.

S. If not bonuses for reduction of cost of the meter to $5.

Grain at $5 per bushel, we will sell as the money allowable for the minutes. It is necessary to the city to fill all of the contracts at $300, and the minutes.

Sale three years. It can only bring at $300. For the reasons, we would have a total of $1,000. In addition to the money remaining for Hornby.
February 17, 1905.

Mr. Graham Taylor,

The Chicago Commons.

My dear Mr. Taylor:

It was very good of you to write to me so kindly and I thank you from the bottom of my heart. I think you have struck the keynote of the University of Chicago,—at all events, what we have tried to make it. It is perhaps almost a paradox that a University so greatly indebted to the wealthiest man in the country should be so democratic through and through, and this is something which many people cannot understand and will not believe. I am going to believe that you will never lose a good opportunity of showing to the public that this is true.

With great appreciation of your kindness and help in this work, I remain

Yours very cordially,

W. R. Harp.
April 7, 1908.

Mr. Gereon Tejtor,
The California Commerce.

My dear Mr. Tejtor:

I am very glad to hear from you, and I thank you from the bottom of my heart. I think you have obtained the key of the University of Chicago, if not actually a palace of a University, at least an institution to the most profound and strongest community. Scarcely can it be questioned whether many people cannot understand and believe that you will never find a good opportunity of showing the true value of your remarkable work. I am very grateful for your kind and generous appreciation of my kindness and help in this work. I remain

Yours very respectfully,

W.R. Halsey.
If the tuition fees on the other basis would amount to $500, as
you suggest in your letter, on the basis which I propose above they
would reach nearly $1,000, so that we might this year on this new
basis almost cover expenses outside of the $650. provided for you.
In order to make this certain I would myself try to secure the sum of
$500, so that in case the tuition fees fell short we might come out
square. I do not see how we can go further than this, and I am
wondering whether this, which would be a very distinct advance upon
last year, might not be feasible.

I notice the suggestion of the title and think that the
suggestion is an excellent one—The University College, Department of
Social Arts and Science.

If you think this scheme can be worked through, I am willing to
have you announce it at once. If not, please let me hear from you.
I note the suggestion in reference to Mr. Lawson.

Yours very truly,

W. R. Harper
I am satisfied I am not earning enough to make my plans work. The amount I have to spend on meals and incidentals is very limited, and I cannot make any progress in my studies. I am not earning enough to pay rent and keep up my studies.

I write to suggest that you consider attending the University College Department of Social Studies and Science. It is possible that you could earn enough to support yourself if you take this course. I believe I would be able to help you in your studies if you were to go to the University College Department.

Yours very truly,

W. H. Hanby
August 3rd, 1905,

Mr. Graham Taylor,
Chicago Commons,
Chicago,

My dear Mr. Taylor:

Inasmuch as you are to be the University Preacher on August 27th, Convocation Sunday, we shall hope for the privilege of regarding you as our Convocation Chaplain. I wonder if you can arrange to act in this capacity, and offer the opening prayer and present the benediction at the Convocation exercises Friday afternoon, September 1st, at three o'clock. Thursday evening, August 31st, the Convocation Reception will be held. Members and friends of the University are always anxious to meet at this time the Chaplain, so that I hope, with Mrs. Taylor, you can arrange to be present and join Mr. Hamlin Garland, the Convocation Orator, and Mrs. Garland, to receive with the President's party.

Yours very truly,
Mr. Graham Taylor,
Director Commonwealth

Mr. George Trollope,

I understand as you are to be the University President

of your student body, you are to be in Cambridge and

practically all of Cambridge University's Board and

I wonder if you could arrange to get to the University and

after the opening firework and broadcast the President of

the Commonwealth Association Milton, Americans, Get together at

Thursday evening, almost until, the

Commonwealth Reception with us, we are looking to meet at this time

of the University, as the student section of your important

the Chairman, so that I hope with Mr. Trollope you can

arrange to be present any time, Mr. Henley Canada, the

Commonwealth's Oscar, and Mr. Gartland to receive with the

President's party.

Yours in turn
December 13, 1905

Miss Mary R. Cobb,
University of Chicago.

My dear Miss Cobb:-

Enclosed please find the estimate I made of the expense of the Institute of Social Science and Arts for 1905-06, which I return for your file. I am sending Professor Sparks a typewritten copy of it for his own use.

I was informed by Professors Small and Henderson yesterday of President Harper's decision regarding the Institute, and have already made other very favorable arrangements for continuing its work on an inter-academic basis. So the official connection between the Institute and the University ceases with the close of this quarter.

Thanking you for all your courtesies, I am

Truly yours,

[Signature]
December 19, 1960

Mr. R. Cops

University of Chicago

My dear Mr. Cops:

Enclosed please find the following:

I have the pleasure of returning to the Institute of Social Science for my next term. I have a new appointment on the faculty of the University of Chicago, and am looking forward to the opportunity of working with you and your colleagues. If you have any questions, do not hesitate to contact me.

I am particularly interested in your work on the Institute's programs, and would be happy to contribute in any way possible.

Yours sincerely,

[Signature]

Thank you for all your cooperation.

[Signature]
Estimates of Institute of Social Science and Arts for 1905-6

Directors' Salary, including instruction 500.00
Incidental expenses for rooming, postage, etc. 200.00
Autumn Quarter
1 Course 12 periods 120.00
24 Cours 12 periods (6 by director) 60.00
Winter Quarter
1 Course 12 periods 120.00
24 Cours 12 periods (6 by director) 60.00

Estimated income from fees
Provided for in budget for Institute Professor 785.00

Estimated net cost
283.00

Graham Taylor