May 17, 1929

To the Members of the Board of Trustees:

I am sending you herewith three specimens of letters which are being sent out with the purpose of securing additional and greatly needed financial assistance for the support of the University Clinics.

The three letters are intended for three different types of persons:

Number One is a comparatively brief straightforward letter, more or less business-like in tone, which tells of the opportunity to establish a memorial in the Clinics.

Number Two is for persons who have already contributed to the University for other purposes and who might be interested in this particular plan.

Number Three is somewhat sentimental in tone and emphasizes the human need which we are endeavoring to meet.

If any of you think of persons who might be interested in making memorial gifts to the Clinics, I shall be glad if you will write directly to such persons, or if you do not feel like doing this, send me their names. In order to avoid the danger of duplication, I suggest that before writing to any one, you call up Mr. Haynes' office and make sure that a letter has not already been sent.

Yours cordially,

Acting President
The University of Chicago

One and Only

May 1, 1923

To the President of the Board of Trustees:

I am pleased to announce the appointment of Dr. John E. Little to the position of President of the University. He will assume his duties on the first of July.

The Board of Trustees has been unanimous in its selection of Dr. Little. He is a man of high scholarly attainment, with a broad and deep knowledge of the world of scholarship. He is a man of great administrative ability, with a fine sense of the responsibilities of leadership.

I have the honor to direct that all communications be addressed to Dr. John E. Little, President, at the University.

Very truly yours,

[Signature]

John E. Little

President
The University of Chicago is instituting, for the benefit of the University Clinics on the Midway, the approved practice of naming rooms and beds in memory of persons designated by donors of funds for the support of the Hospitals. Such "living memorials," which not only suitably perpetuate the memory of a beloved relative or friend but at the same time provide for the alleviation of the suffering of others, make double appeal.

As you probably know, our Clinics are part of what is becoming one of the notable medical centers of the country, likely to maintain a permanent place of usefulness in the care of the sick and of leadership in the discovery of the causes of disease. Some of the more important features are described in a pamphlet which is enclosed with this letter.

A contribution of $10,000 to the Clinics will entitle the donor to name a memorial room; one of $5,000 will carry the privilege of naming a memorial bed. In each case an appropriate tablet will be placed in the building to testify to the memorial.

If this plan interests you, a contribution at the present time will be especially helpful. For we are in urgent need of assistance. The cost of maintaining the Hospitals, including the new unit for children, will exceed by $250,000 a year the income received from patients. Toward meeting this estimated deficit $200,000 a year has been pledged or is in sight, but these pledges are contingent on our securing the remaining $50,000 for five years. A contribution from you, therefore, will help us not only to care for patients who cannot pay the full cost of our service to them, but to fulfill the condition of the pledges already received, or reasonably certain, for that purpose.

I shall be glad to call on you at your convenience if you desire further information.

Sincerely yours,

Acting President
CLINICS LETTER No. 2

Since you have shown yourself a good friend of the University in the past, I am taking the liberty of telling you of an emergency situation we are facing just now in connection with our Hospital budget.

The cost of maintaining the Hospitals, including the new unit for children, will exceed by $250,000 a year the income received from patients. Toward meeting this estimated deficit $200,000 a year has been pledged or is in sight, but these pledges are contingent on our securing the remaining $50,000 for five years. If you are in a position to assist us further at this time, a contribution from you will help not only to care for patients who cannot pay the full cost of our service to them, but to fulfill the condition of the pledges already received, or reasonably certain, for that purpose.

The University of Chicago is instituting, for the benefit of the University Clinics on the Midway, the approved practice of naming rooms and beds in memory of persons designated by donors of funds for the support of the Hospitals. Such "living memorials," which not only suitably perpetuate the memory of a beloved relative or friend but at the same time provide for the alleviation of the suffering of others, make double appeal. A contribution of $10,000 to the Clinics will entitle the donor to name a memorial room; one of $5,000 will carry the privilege of naming a memorial bed. In each case an appropriate tablet will be placed in the building to testify to the memorial.

As you probably know, our Clinics are part of what is becoming one of the notable medical centers of the country, likely to maintain a permanent place of usefulness in the care of the sick and of leadership in the discovery of the causes of disease. Some of the more important features are described in a pamphlet which is enclosed with this letter.

I shall be glad to call on you at your convenience, if you desire further information.

Sincerely yours,

Acting President
Since you have been promised a large sum of the executes,

I am sending you the following letter to confirm your expectation.

The cost of maintaining the hospital, with a goal of income of 800,000,000$ and an annual income of 400,000,000$, is to be funded by the

If you have any proposals on how to fund the hospital, please let me know.

Sincerely yours,

[Signature]
In our new Hospitals on the Midway, we are endeavoring to provide medical hospital service at moderate cost to the patient. Many applicants for admission, however, are unable to pay the actual expenses incurred by the University in taking proper care of them. These applicants are self-respecting and worthy men and women who are glad to pay what they can. Often they are in urgent need of the most skillful medical or surgical assistance; their suffering and their anxiety make an irresistible appeal to the admitting officer. And they are admitted in faith that the University can find friends willing to supply that part of the cost they cannot meet.

The results are a service to humanity and a serious financial deficit. For our Hospitals are not endowed, and it is estimated that the cost of maintaining them will exceed by $250,000 a year the income derived from patients. Fortunately, there are friends of the University who have pledged $200,000 a year for five years to meet this deficit. But their pledges are contingent on our securing the remaining $50,000 a year for five years. Will you not assist us in this emergency by helping, without their knowledge, useful but unfortunate people to obtain relief from suffering and restoration of health? I cannot imagine a finer service.

The University of Chicago is instituting, for the benefit of the University Clinics, the approved practice of naming rooms and beds in memory of persons designated by donors of funds for the support of the Hospitals. Such "living memorials," which not only suitably perpetuate the memory of a beloved relative or friend but at the same time provide for the alleviation of the suffering of others, make a double appeal. A contribution of $10,000 to the Clinics will entitle the donor to name a memorial room; one of $5,000 will carry the privilege of naming a memorial bed. In each case an appropriate tablet will be placed in the building to testify to the memorial.

As you probably know, our Clinics are part of what is becoming one of the notable medical centers of the country, likely to maintain a permanent place of usefulness in the care of the sick and of leadership in the discovery of the causes of disease. Some of the more important features are described in a pamphlet which is enclosed with this letter.

I shall be glad to call on you at your convenience if you desire further information.

Sincerely yours,

Acting President
To: The President of the Military, the Commander-in-Chief of the Forces.

The important question of how to proceed with the construction of the new military base in the area of... is of the utmost importance to the defense of the country... I am writing to you... to make arrangements for the immediate construction of the new base.

Yours sincerely,

[Signed]

Vice Admiral

[Handwritten note]

Important Information

Please do not stay on the road, you are in a dangerous area.

[Handwritten note on the back of the document]
<table>
<thead>
<tr>
<th>Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Silas H. Strawn</td>
<td>$5,000</td>
</tr>
<tr>
<td>Anonymous</td>
<td>$10,000</td>
</tr>
<tr>
<td>Milton Sills</td>
<td>$5,000</td>
</tr>
<tr>
<td>Dr. Ira M. Price</td>
<td>$10,000</td>
</tr>
<tr>
<td>Mrs. Ira M. Price</td>
<td>$5,000</td>
</tr>
<tr>
<td>Louis E. Asher</td>
<td>$5,000</td>
</tr>
<tr>
<td>Dr. Frank Billings</td>
<td>$30,000</td>
</tr>
</tbody>
</table>

The total amount of new pledges received to the credit of the Development Fund since June 15, 1925 is $167,311.35.
The book, a handbook written by the author, provides the Florida Real Estate Practitioner with complete data concerning and up-to-date data on the entire State of Florida. The book, which is now being compiled under the supervision of the Florida Real Estate Practitioner, will be sold for $1.00. A copy will be sold for $1.00 a copy until December 31st, and then the price will be increased to $1.50. The book will be sold for $1.50.

The author, a member of the Florida Real Estate Practitioner, has been working on the book for several years, and it is now being compiled under the supervision of the Florida Real Estate Practitioner. The book will be sold for $1.50 until December 31st, and then the price will be increased to $2.00. If you want to purchase it, be sure to become the standard handbook on Florida.

Very truly yours,

[Signature]

Rufus P. Wilson
President
Gifts reported to the Board of Trustees during July and August, 1925

Large Photographs of Charles T. Yerkes
by Mrs. J. F. Rondinella, of Philadelphia

Grants from the Commonwealth Fund
of $20,000 for investigations under the direction of Elia M. Judd, director of the seventh and eighth grade systems, and $12,000 for an analysis of the teaching profession under the direction of Professor Wallace N. Charters.

Appropriation from the General Education Board to supplement the University's able recenty-appointed members of the Medical School staff to pursue studies in Europe.

The E.I. du Pont de Nemours Company has renewed its fellowship of $750 to be awarded to a student in the Dept. of Chemistry. This is the sixth time their fellowship has been provided.
Dear Sir:

PARDONING AND PAROLING CONVICTS, especially in cases of notorious criminals, we believe, ENCOURAGES MURDER, ROBBERY, ATTACKS ON WOMEN, AND OTHER CRIMES. Prison doors swing open too easily. Public safety is threatened.

We urgently protest against the further liberation of convicts except in most extreme cases and where mitigating evidence has been introduced which warrants clemency.

<table>
<thead>
<tr>
<th>NAME</th>
<th>ADDRESS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
The Quadrangle Club has contributed $3,000 to create the "Quadrangle Scholarship." The income from the fund is to be devoted to the payment of the tuition fees of an undergraduate woman.

Dr. Frank Billings, so frequently a contributor to University funds, has given $25,000 as a permanent endowment for the Frank Billings Library, which will be housed in the Robert Merrill Billings Medical Hospital.

Professor Ira M. Price, who is retiring from active work in the University after a period of thirty-three years of service, has given $10,000 to the University for the income of...
Hon. Len Small,
GOVERNOR,
Springfield, Illinois

Dear Sir:—PARDONING AND PAROLING CONVICTS, especially in cases of notorious criminals, we believe, ENCOURAGES MURDER, ROBBERY, ATTACKS ON WOMEN, AND OTHER CRIMES. Prison doors swing open too easily. Public safety is threatened.

We urgently protest against the further liberation of convicts except in most extreme cases and where mitigating evidence has been introduced which warrants clemency.

Mr. J. Spencer Dickinson,
Chicago, Ill.

Dear Sir:

So great a crisis has arisen through the pardoning of criminals by the Governor of Illinois that the directors of the Illinois Manufacturers' Association are seriously concerned. The policy being pursued by Governor Small through his wholesale penitentiary deliveries will wreck the very foundation of our commonwealth if permitted to continue.

The pardoning of the South Chicago socialists and labor agitators Friday, August 7, caps the climax. This flagrant miscarriage of justice is an important factor in the crime situation which we face in Illinois today.

The condition of affairs is so serious that directors of the Illinois Manufacturers Association feel warranted in making an especial appeal to all law abiding citizens, asking for their moral support and encouragement and active co-operation.

We want the Governor to know how the people of Illinois stand in this matter and enclose herewith a copy of the protest which has been forwarded to the chief executive by the directors of our association. Won't you please back up our action by circulating similar protests and obtaining the signatures of citizens of all classes as well as organizations, churches, clubs, fraternal societies, etc., and forward this office as soon as completed?

Please see or communicate with the State's Attorney of your county and discuss the policy of Governor Small with other county and municipal officers and do everything in your power to arouse public sentiment to the danger which confronts our state.

Yours very truly,

Charles Pez
President
eventually to be devoted to the Divinity School. Mrs. Price has signified her intention of giving $5,000 additional for some purpose in connection with the Divinity School.

Mrs. E.D. Mower has given $10,000 to the income from which will eventually be devoted to the general purposes of the IU.

Mr. John D. Rockefeller, Jr., has once more shown his deep interest in the Oriental Institute and its investigations conducted under the direction of Professor J.H. Breasted. He has just given $5,000 to one of the costs of an electric light plant that was installed in the laboratory of Chicago House at Luxor, Egypt. Mr. Rockefeller has also pledged $215,000 for the researches he made in some new field of knowledge.
amid the ruins of Megiddo, the ancient Armageddon. Members of Professor Breasted's staff have already left for the site of the proposed excavations, work on which, doubtless, will consume at least four years. The same generous donor has provided $25,000 for the purchase of one of the famous collection of sarcophagi made by Dr. George A. Ford and now stored at Sidon, Syria.

Dr. John Edwin Rhodes, a graduate of the old U of C and for many years a member of the faculty of Rush Medical College, is returning from abroad with the intention of resuming practice. He has had
Mr. J. Spencer Dickerson,
Chicago.

Dear Sir:

Think of buying a five acre block at a price equal to $28 per lot and having four years to pay for it, without paying any interest for one year. Full acres equal to eight city lots for $995, with a small amount down and the balance payable at $20 per month. Half acres will be sold for $595 on terms of $125 down, and the balance at $10 per month.

We doubt that so great an opportunity to invest so little to make so much, has ever been offered before. It is not the amount of money you invest, but the location you invest it in that counts.

This is a first invitation to be there on the big day. We cannot possibly broadcast the exact location and date of sale, because the information would result in an unlimited crowd which would choke up all facilities furnished. We will agree, however, upon receipt of the enclosed card, giving your full name and address, to immediately send you complete information without the slightest obligation on your part. Otherwise, the sale will be on and over before you hear from us again.

It will be a great day. For the first time in the history of the Chicago Metropolitan District, this beautiful part of the North Shore will be opened to public distribution. Near the lake, beautifully wooded and right on transportation. Stores, schools and churches already adjoin it.

Luncheon of the very finest cuisine obtainable will be served throughout the day. Special trains and large luxurious North Shore Line parlor car buses have been chartered. Round trip tickets will be cheerfully furnished upon application. "Rain or Shine," everything has been prepared for the comfort of our guests, and ALL without the slightest obligation to any visitor.

All titles are guaranteed by the Chicago Title and Trust Company. It will cost you nothing to send us the enclosed government card for full particulars. Examine the diagram of the large properties that will go for only a few hundred dollars.

MAIL THE CARD!

Yours for Wealth and Happiness,

FRED'K H. BARTLETT REALTY CO.,
Not Inc.

GENERAL SALES MANAGER.
given to the University his instruments and the equipment of his office for use in the Albert M. Smullin Billing Hospital.

Associate Professor W. F. Allen created a fund of $500 as a memorial of his son who was killed by an accident in 1923. The income is to be used to buy books for the library of the Elementary School.

Mr. John D. Rockefeller, Jr., has placed in the hands of the University securities of market value of $1,000,000 for endowment of the Divinity School. In announcing this noteworthy gift, Mr. Rockefeller's secretary wrote:

Dear Mr. Matthews: "Mr. Rockefeller, Jr., is happy to share in the development of the Divinity School."
ARE YOU INTERESTED IN FLORIDA?

If so, it is a pleasure to advise you that a book is now being compiled under the supervision of this organization which will give detailed information on the entire State of Florida.

The book, a handsome octavo of 480 pages, printed by the Francis Press of New York, will contain complete data concerning and up-to-date maps of each county, illustrations and general state statistics. It will, in fact, afford a ready reference guide to anyone seeking authentic and unbiased information about the State of Florida. This first edition will be issued in November, and there will be revised issues in the fall of each year. It will be sold for $1.00 a copy until December first when the price will be advanced to $2.00 a copy.

Requests are coming in from every state in the Union, and from foreign countries as well, for copies of the first edition, which will be limited to 20,000 and which promises to be exhausted well in advance of the date of publication. Send in your dollar now if you want to own what is sure to become the standard handbook on Florida.

Very truly yours,

FLORIDA REAL ESTATE BUREAU,

RUFUS R. WILSON
President

O. B. & T. Building
Orlando, Florida
August, 1925

WE HAVE A REPRESENTATIVE IN EVERY IMPORTANT CENTER IN FLORIDA
School which you and your associates are conducting so usefully. We all wish that President Burton could have lived to see the completion not only of the amount for the Divinity School but those large sums for the other University purposes."

There has been received from Mrs. Anna L. Raymond securities of the market value of $100,831.67 for the endowment of the James Nelson and Anna Louise Raymond professorship in connection with instruction or research, or both, in the Medical Schools of the University (get report from Mr. Moulds of the progress of the Development campaign).
Docket, Committee on Finance and Investment,
August 20, 1925

1. Formalization of twelve informal actions.
2. Writing off of National Bank of Cuba Stock.
3. Real Estate Loan, 5141 North Clark.
4. Real Estate Loan, 3136 Lincoln.
5. Real Estate Loan, 6116 Cottage Grove.
6. Approval of bills:
   Kinnard & Bear
   Tenney, Harding and Sherman
   Shannon & Merrill
7. Policy regarding signing of proxies.
9. Western Pacific Common.

[Handwritten text appears to be a discussion or notes, but it is not legible enough to transcribe accurately.]
To the Members of the
Board of Trustees
The University of Chicago

Gentlemen:

At the meeting of the Board of Trustees held October 11th, 1926, notice was given of a proposed amendment to the Articles of Association, providing for an increase in the number of Trustees from twenty-five (25) up to but not exceeding thirty-five (35), and a committee consisting of the undersigned, as Chairman, E. L. Ryerson, Jr., Vice-Chairman, Messrs. Max Mason, C. W. Gilkey and John Stuart, was appointed to consider and report upon the question of the advisability of increasing the membership of the Board, and also to prepare and transmit to the members of the Board, at least five days before the next meeting, a proposed form of amendment.

A copy is enclosed of the form of amendment to the Articles of Association, which the committee proposes to submit for consideration at the next meeting of the Board to be held November 11, 1926.

The By-Laws provide that a vote of two thirds of all the members of the corporation shall be required to effect a change in the Articles of Association. A form of proxy, in favor of Messrs. E. L. Ryerson, Jr., John Stuart or such other member of the Board as you may wish to name for this purpose, is enclosed for your use in the event you may not be able to attend the meeting.

Respectfully submitted,

Robert L. Scott
Chairman of Committee
To the Honorable:

The Vice-President of the Republic of Chile

We refer to the document of our May 3, 1939, with reference to the Commission of Investigation of the Commune of Colchagua, which is on file in our office.

We have received the supplementary report of the investigation, which is now enclosed, and we request that it be presented to the authorities of the Commune of Colchagua for their examination and action.

We are, etc.,

[Signature]

Investigative Commission

May 3, 1939
PROPOSED FORM OF AMENDMENT

to the

ARTICLES OF ASSOCIATION OF THE UNIVERSITY OF CHICAGO

TO BE SUBMITTED TO THE MEMBERSHIP AND
TO THE BOARD OF TRUSTEES AT A REGULAR
MEETING TO BE HELD NOVEMBER 11, 1926.

The first and second paragraphs of Article 3 of the
Articles of Association of The University of Chicago shall be
amended to read as follows:

"The management of said corporation shall be vested
in a Board of thirty Trustees, who shall be elected as
follows:

"The twenty-five Trustees now constituting said
Board shall continue to serve for the terms for which
they have been elected, the term of the eight Trustees
of the second class expiring with the annual meeting
of 1927, that of the eight Trustees of the third class
expiring with the annual meeting of 1928 and that of
the nine Trustees of the first class expiring with the
annual meeting of 1929. After the taking effect of
this amendment, five additional Trustees may be elected
and each such additional Trustee, at the time of his
election, shall be allotted to the first, second, or third
class as the Trustees may determine. Upon the expiration
of the terms of these classes, successors shall be elected
by the Trustees, by ballot, for three-year terms, the
terms of one of the three classes expiring each year and
the successors to that class being then elected at the
annual meeting. Vacancies occurring by death, resignation,
removal or otherwise may be filled for the unexpired term
by the Board at any meeting and the member elected shall
belong to the class in which the vacancy occurs."
THE UNIVERSITY OF CHICAGO

PROXY FOR NOVEMBER MEETING, 1926.

I hereby make, constitute and appoint

EDWARD L. RYERSON, JR., JOHN STUART, and

or any one of them, my proxy to vote for me at the regular meeting of the Membership and of the Board of Trustees of The University of Chicago, for November, 1926, to be held at 180 West Madison Street, Chicago, Illinois, at 2:15 P.M., on the 11th day of November, A. D. 1926, or at any adjournment thereof, for the purpose of adopting an amendment to the Articles of Association of such corporation, and for the transaction of such other business as may properly come before such meeting.

GIVEN at this day of November, 1926.

WITNESS:

[Signature]
I hereby make the following statement:

[Handwritten text]

...the above statement is true to the best of my knowledge.

[Signature]

Yours truly,

[Signature]

Given at [Location], [Date]

[Address]