Dear Mr. Johnson,

I was very glad to receive a copy of the letter you wrote General Secretary. I understand that due to the current situation, the general staff is quite busy, and I apologize for any inconvenience this may cause. I am confident that with the current situation, we can find a solution.

I am also aware of the recent developments in the college, and I am sure that the staff will do their best to address any concerns.

I look forward to hearing from you soon and thank you for your understanding.

Sincerely,

[Signature]
February 5, 1927.

Mr. Max Mason,
President, Univ. of Chicago,
Chicago, Illinois.

My dear Mr. Mason:

Your letter of January 26th, expressing a desire to retain Major Barrows at the University of Chicago, was received by me upon my return from a short inspection trip.

The Command & General Staff School at Fort Leavenworth, Kansas, has asked for Major Barrows as an instructor at that institution and I believed it so much to Major Barrows interests to receive this detail, that I concurred in their taking him.

It is very gratifying to know that Major Barrows has been so successful at the University of Chicago, and I assure you that I will make every effort to send you an equally good man as his successor.

Sincerely,

Wm. J. SHOW,
Major General, U. S. Army,
Chief of Field Artillery.
WAR DEPARTMENT
OFFICE OF CHIEF OF ARTILLERY
WASHINGTON, D.C.

November 3, 1937

Mr. Max Mason,
President, Univ. of Chicago,
Chicago, Illinois

Dear Mr. Mason:

Your letter of January 3rd, expressing a desire to
receive a copy of the minutes of the 1936 meeting of
officers of the Society of American Military Engineers,
has been referred to me for your information.

The Chairman and General Staff of your Professional Society,
have requested me to forward to you the following:

I have the honor to inform you that I am in receipt of your
request and have placed a copy of the minutes as follows:

I am unable to send you a copy of the minutes of the
General Staff meeting of the Society of American Military Engineers,
which is now in process of printing.

I hope that this arrangement will meet with your approval.

Yours truly,

[Signature]

M. W. MCMURRY
Chief of Army Artillery

[Stamp: War Department]
January 26, 1927

Dear Sir:

I am writing in regard to Major F. M. Barrows who has been detailed to the University of Chicago for the past four years in charge of the R.O.T.C. unit.

We feel that Major Barrows has done a very fine piece of work in this capacity. He has the respect and admiration of the student body and the entire confidence of the administrative officers and faculty of the University.

Nothing could please us more nor, I believe, be of greater benefit to the successful carrying on and building up of the work at Chicago than to have Major Barrows re-detailed to the University at this time. If this action is possible it will be greatly appreciated by all of us.

Sincerely yours,

Max Mason
President.

Major General William J. Snow,
Chief of Field Artillery,
War Department,
Washington, D.C.

copies for Major Barrows
Harold H. Swift
Max Mason, President,
University of Chicago,
Chicago,
Illinois.

Dear President Mason:

In response to your request I am giving you the name of the officer to whom you wish to write in connection with my re-detail next year: Major General William J. Snow, Chief of Field Artillery, War Department, Washington, D. C.

It is very gratifying to feel that you want me here another year, and I assure you I will do my best not to cause you to regret it.

On behalf of my department I want to again thank you and Mrs. Mason for coming to our Military Ball last evening, and we want you to know how deeply we appreciated it.

Sincerely yours,

F. M. Barrows,
Major, F. A. (DOL)
Dear President Meese,

Max McCombs, President
University of Chicago
Chicago, Illinois

Dear President Meese:

In response to your letter of January 14th, I am giving you the name of the officer to whom you may write in connection with my request next week.

Maj. Gen. William J. Knowlton
Chief of Staff
U.S. Army

Knowlton, Gen.

I am very regretful that you want me to come here next week to give a talk at your University, but I must request that you write to my Admiral, Admiral Fleet, the Secretary of the Navy, and the Secretary of War for my release. I have been assigned to the Military Staff, and if I were transferred in any way, I would have no control of my department. I want to speak frankly to you and your Military Staff and I think you should permit me to do so.

Yours very truly,

[Signature]

M.L. [Last Name]

[Stamp: Department of War]
January 11, 1927

Dear Major Barrows:

I am sorry that your letter of December 30 regarding the visit of Colonel Hand did not receive earlier response. I shall be glad to hold to the arrangements you suggest and will expect a visit on Monday morning, if that be convenient for Colonel Hand, and shall gladly join you at lunch, unless something unexpected interferes with that possibility.

Very sincerely yours,

President.

Major F. M. Barrows,
Faculty Exchange.

MMG
Germany July 1932

Dear Mr. Battenberg,

I am sorry that you have not received the notice of conveyance. I am afraid this is due to the fact that the conveyance was not recorded in time. I have therefore advised the Crown who will sign a conveyance in the name of the Crown. In fact, I sent a conveyance to you on the 15th of November.

Please be assured of my best wishes.

Yours sincerely,

[Signature]

Battenberg
Max Mason, President,
University of Chicago,
Chicago,
Illinois.

Dear President Mason:

Colonel Daniel W. Hand is coming on from Washington to visit several Artillery Units in this Corps Area, namely Fort Sheridan, R. O. T. C. at University of Illinois and our unit here. He will visit us January 16th and 17th.

I know he wishes to call upon you and am wondering whether the following would be a satisfactory arrangement: Monday morning to call upon you at your convenience, Monday noon, lunch at the Quadrangle Club with Mr. Woodward and Dean Gale and you if you would care to come, and of course, any others you suggest.

Very sincerely yours,

F. M. Barrows,
Major, F. A. (DOL)
F. M. S. & T.
November 29, 1926

Dear Major Barrows:

Your letter of November 24, addressed to President Mason and relating to Captain Mathews, has been referred to me by the President.

We have been favorably impressed with the work of Captain Mathews and in view of the fact that he is a graduate of our Law School and therefore familiar with local conditions we believe it to be highly desirable that his detail, as Assistant Professor of Military Science and Tactics, be extended for one year.

Yours sincerely,

Frederic C. Woodward

Major F. W. Barrows
Department of Military Science
Faculty Exchange

FOWEL
November 26, 1956

Dear Major Erecta:

Your letter of November 25th and the enclosure thereto have been received late. However, I have noted with great interest your efforts to acquaint the public with the work of Captain Kinney and the good work he and his assistants have done for the children of the area.

We have been particularly impressed with the scope and nature of the work of Captain Kinney and to view all the work that is going on in the Department of Mental Health and the assistance given to those in need is of great concern to us.

Yours sincerely,

Director of Welfare

[Signature]

[Address]
Nov. 24, 1926.

Mr. Max Mason, President,
University of Chicago,
Chicago, Illinois.

Dear President Mason:

The detail of Captain Jewett DeW. Matthews as assistant Professor of Military Science and Tactics normally expires on June 19, 1927. In case it is acceptable to the University and favorably considered by the War Department he desires that his detail be extended one year.

Captain Matthews' services have been highly satisfactory and I believe it would be to the advantage of the University to have his detail extended. This is particularly desirable since he is a graduate of the Law School of the University as a Doctor of Law and, therefore, knows local conditions.

If this is acceptable to the University, will you please write me to that effect, returning this communication so that it may be forwarded?

Very truly yours,

F. M. Barrows,
Major, F. A. D.C.L.
F. M. S. & T.
Dear Mr. Beaton,

I am writing to convey my concern about the current situation. The recent events have caused me great concern and I feel that urgent action is needed.

The situation is urgent. I urge you to consider the implications of your decisions. The future of our organization depends on our ability to respond effectively.

I would appreciate a detailed plan of action that outlines the steps we can take to address this crisis.

Sincerely,

[Signature]

Mr. Beaton
Memorandum for President Mason,

This letter is submitted at your request.

[Signature]

Major, Field Artillery

USA
Max Mason, President,
University of Chicago.

Dear President Mason:

Your request for commutation of uniforms for the R. O. T. C. unit here was disapproved by the War Department.

Since the question of providing the students with a suitable uniform is believed to be a very vital one I desire to submit a plan for your consideration.

The maximum strength of this unit is now placed at 185 students. It is estimated that the original cost per uniform would be $65.00. It is also estimated that the number of new students during the second year who could not be fitted in uniforms of those leaving the unit would be about 50. Thereafter the number of new students would probably be between 60 and 70. The probable cost of commutation of uniforms is shown below:

<table>
<thead>
<tr>
<th>Year</th>
<th>Uniforms</th>
<th>Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st Year</td>
<td>185</td>
<td>$12,025.00</td>
</tr>
<tr>
<td>2nd Year</td>
<td>50</td>
<td>$3,250.00</td>
</tr>
<tr>
<td></td>
<td>Original cost</td>
<td>$15,275.00</td>
</tr>
</tbody>
</table>

Yearly estimate thereafter
60 to 70 Uniforms per year (round numbers) $4,000.00

If contributions could be secured from friends of the university for this purpose it would help the R. O. T. C. unit very much since the present issue uniforms are not suitable for wear except at equitation classes. If the members of this unit could appear once a week in uniforms made specially for them the improvement in their appearance would undoubtedly cause favorable comment and thus aid the unit materially.

Thanking you for your interest in this matter, I am,

Sincerely yours,

F. M. Barrows,
Major, F. A.
P. M. S. & T.
Dear [Name],

I am writing to express my appreciation for the [Position] of [Name] for the [Position]. I am very much impressed with your dedication and commitment to our department.

Your leadership has been instrumental in [mention specific accomplishments]. I believe your [position] is a model of what our department should aspire to.

I look forward to continued collaboration and hope that our partnership will continue to be successful.

Sincerely,

[Signature]

[Name]
November 20, 1926

My dear Major Barrows:

The receipt of your letter of November 19 is acknowledged. The President and I sympathize with your point of view, but when I put the matter before the General Administrative Board this morning for informal discussion there developed a general feeling that it would be very unwise to declare a half-holiday on the Friday following Thanksgiving Day. It has always been difficult to enforce the regulation which requires all classes to meet on this day. Every year an explicit direction is sent from this office to all instructors insisting upon compliance with the regulation. I sent out such a direction a few days ago emphasizing the fact that if some classes are dismissed the result is demoralizing. In these circumstances if we were to declare a half-holiday, a large number of the students would doubtless take a full holiday and our attempt to enforce the regulation in future years would become more difficult than ever.

The conclusion to which we have regretfully come is that no half-holiday will be declared. A great many students have no classes in the afternoon; a large number of the faculty also are free. I am hopeful that a large proportion of the faculty and students will be able to see the Cadet Corps either on Friday or on Saturday.

Yours sincerely,

Frederic C. Woodward

Major F. W. Barrows
Faculty Exchange

PCWEL
The occasion of your letter of November 20th, to whom I refer,

Protestant and I emphasize with your kind of view, and when I quote
the college alphabet of General Administration Board, this situation for

International Federation, from the Public List of General Efficiency, is said to

do with what can become a part of policy, as the Public Following.

Undermining Day. I see a great deal to end the line, and have an

exact level, to some extent, all office of all International Institute

role in connection with the Republican, I see, and once a relation

that was once a composite idea that it may or may change this.

It is a process in the usual, a large number of the elements, would constitute

take a full policy, and our attempt to frame the regulation in the

same manner, become more difficult than ever.

The connection to which we have referred, how to face in half-

policy will be explained. A great many substances have access to the

constitute a large number of the elements, into the line, I mean important

that a large proportion of the elements, and substances will be able to see

the hoped Coats appear as bright of the background.

Rome, December 1934

N. W. Woodruff

Professor of Woodwark
Frederic G. Woodward, Vice President,  
University of Chicago.

My dear Mr. Woodward:

President Mason asked me to drop you a memo relative to the following subject I brought to his attention at the club last night.

The Corps of Cadets, U. S. Military Academy (about 1200) and the Corps of Cadets, U. S. Naval Academy (about 2000) will arrive Friday morning, November 26th about 10:00 AM and at 2:00 PM there will be a parade down Michigan Avenue to Soldiers' Field (Grant Park Stadium) and at 2:30 PM there will be a parade on the Field and dedication of the stadium as Soldiers' Field by both complete Corps. To see both the cadets and midshipmen will indeed be a sight to inspire any one for they certainly represent the flower of our Country.

I believe it would be an excellent thing for the university to declare a holiday (for the afternoon anyway) to allow the students and faculty to see the cadets, as perhaps that will be the only time many will ever have a chance. I believe it would be a fine patriotic thing for the university and such publicity would only add to the university's prestige and would do a lot to show the city that we really are what we are.

I hope this can be done for I feel there is nothing that will stir up love of country more than to see such a body of young men who are devoting their lives to the service of their country.

Sincerely yours,

F. M. Barrows,  
Major, F. A. (DOL)  
F. M. S. & T.
President's Message:

I have been asked by the President of the University of Chicago to express your sentiments of congratulations and commendation of the work of the recent conference of the American Historical Association. The College of Chicago, with its distinguished faculty, has given the Association a memorable symposium to which the Association is deeply grateful. I am confident that the work of the Conference will be of lasting service to the advancement of our knowledge of history and its influence upon the development of our country.

I am pleased to have the opportunity to express the appreciation of the University of Chicago for the excellence of the conference and the generosity of the organizers.

I hope that this can be done for you. I am certain that every one of your colleagues will find the work of the Conference a valuable contribution to our knowledge of history.
September 22, 1926

My dear Major Barrows:

Receipt of your letter of September 17 is acknowledged. I had already talked with Dean Boucher and he had agreed to provide the representative of your department with a desk in a position as prominent as that of the Deans and to make a simple statement of the sort that you suggest.

I have a memorandum to suggest to the President that he briefly refer to your department in his address to the Freshmen. Whether he will find it feasible to do so, I do not know.

Dean Boucher has also agreed to instruct the Deans that applications of students to be released from their obligations to continue work in your department shall be referred to me.

Yours sincerely,

(Signed) Frederic C. Woodward

Major F. M. Barrows
Department of Military Science
Faculty Exchange

FCW*L
Frederic G. Woodward, Vice President,
University of Chicago,
Chicago,
Illinois.

My dear Mr. Woodward:-

This is a matter concerning registration which I wish to bring
to your attention and one which concerns this department.

While Dean Wilkins was Dean of the Colleges of Arts, Literature
& Science he allowed us merely to have an officer in the gallery in
uniform and in his talk he spoke very strongly in favor of our
department and stated that any students interested could interview
the officer in the gallery. While this apparently seemed like a
good method it did not work out well, as he was unable to put our
work before the students in the manner we wished because he was
not entirely familiar with it. Our representative had more or less
of an anomalous position, I might say a sort of spectator and very
few students went up to him even though they were registering for
Military Science.

What I am about to ask, I am asking you rather than Dean Boucher,
because should he refuse then it would be embarrassing for you to
request it even if you approved. Since our department is new and
struggling we very much desire to have an officer (not in uniform)
have a desk either in the gallery where the deans are or down
stairs on the platform or in some convenient place where students
can come and talk to him. In other words we wish it to appear that
the department is recognized as a part of the university and the
students seeing our department represented in a dignified way, I
believe would help materially. The reason I say our representative
should be in civilian clothes is because freshmen are naturally
timid and do not like to be conspicuous and their appearing before
one in uniform might make them feel that they were having the
attention of others brought to them.

Another thing, instead of the dean telling in detail about our
department (it has always been somewhat jumbled) I believe it would
be better if he would merely state that the university maintains a
Reserve Officers' Training Corps (ROTC) and that its representative
is at that table (pointing) and those interested should consult him
with reference to their registering in the department of Military
Science & Tactics and he will explain to them fully all they
Dear Mr. Womack,

I am writing to express my support for the proposed changes to the philosophy program at the College of Arts and Sciences at the University of Chicago. As a former student of the program, I believe that these changes are needed to ensure the continued success of the program.

I understand the concern about the workload of students, but I believe that the proposed changes will address this issue. The increase in the number of contact hours and the reduction in the number of required courses will allow students to focus more on their individual studies and research.

I also appreciate the emphasis on research and writing skills. As a former student, I found that these skills were crucial for my success in the program and in my future career.

I hope that you will continue to support the philosophy program and that these changes will lead to its continued success.

Sincerely,

[Signature]
wish to know concerning it.

If you can help us out in this respect I know it will help the department. I am not mentioning the C. & A. school because I know Dean Spencer will let us have a representative there during registration.

Very sincerely yours,

[Signature]

F. M. Barrows, Major, F.A. DOL.
F. M. S. & T.
If you can help me out in this regard I know to whom I will be able to turn for help.

I am not mentioning the name of the person because I know you would not like to have a representative sole attorney registration.

Very sincerely yours,

[Signature]

M. Patterson, M.D., F.A.C.O.M.
June 5, 1926.

My dear Major Barrows:

The receipt of your letter of June 3rd is acknowledged. Mr. Scott has a memorandum for the President, suggesting that he make appropriate reference to the R.O.T.O. in his Convocation Address, but of course I do not know what the President may decide to do.

The other matters referred to in your letter, I shall be glad to take up upon my return from the East, and I hope that satisfactory arrangements can be made.

Yours sincerely,

F. C. Woodward (signed)

Major F. M. Barrows.

PGW:5
June 6, 1936.

My dear Walter:

The receipt of your letter of June 4th is acknowledged.

Mr. Scott was a memorandum for the President, suggesting that we make appropriate reference to the R.O.T.O. in the counsel.

I know you are averse to conveying to me what the President may believe to be.

The other matters relating to your letter I shall attempt to fit into my program today, and I hope that satisfactory arrangements can be made.

Yours sincerely,

[Handwritten note: C. Woodruff (signed)]
June 3, 1926.

Mr. Frederic C. Woodward, Vice President,
University of Chicago,
Chicago, Ill.

My dear Mr. Woodward:

There are several points concerning
the R. O. T. C. enrollment which I would like to get settled
before I leave for Summer Camp.

Section 40, National Defense Act—referring to R.O.T.C.
courses provides that the work must be elected for 2 years
at a time and "when entered upon by any student, shall as
regards such student be a prerequisite for graduation unless
he is relieved of this obligation by regulations to be pre-
scribed by the Secretary of War."

Paragraph 23, Army Regulations 145-10 provides that
"except in cases involving withdrawal from contract cover-
ing payment of commutation of subsistence", the authorities
of the institution may discharge a student from the neces-
sity of completing the course.

I believe that you as Vice President would be the
proper "authority of the institution" to consider requests
from students to be so discharged. This would insure, I
believe, fairness to all concerned, and uniformity of action
in all cases. The method of having the various Deans decide
this question has been unsatisfactory. The Dean may have
a tendency to favor the student in his whim, especially when
it is a matter of conflict of a Military Science subject
with a subject coming under the Dean's control.

In the announcement made from the platform to incoming
students at the Autumn Registration, it is requested that all
that be said concerning the R.O.T.C. be about as follows: The
United States Government and the University jointly maintain
a Department of Military Science and Tactics with a F. A.
Unit of the Reserve Officers Training Corps and that those
who are interested should see the officer seated in a suitable
place at a table, and not as heretofore in a gallery seat.
My dear Mr. Mayor,

I am writing to express my concern about the recent developments at the University of Chicago. As a member of the faculty, I am deeply troubled by the ongoing tension and unrest. While I understand the importance of free speech and academic freedom, I am concerned that these values are being exploited to the detriment of the institution.

Recently, there have been several incidents that have raised serious questions about the safety and well-being of students and faculty. The recent protests and demonstrations have created a climate of fear and anxiety. I am aware of the pressure on the administration to address these issues, but I believe it is crucial that we find a way to resolve these problems in a constructive and peaceful manner.

I propose that the University take a proactive approach to address the concerns of the students and faculty. This could be done through the establishment of a task force to study the issues and make recommendations for changes. It is important that we listen to the voices of those who are affected and work together to find solutions that are fair and just.

I believe that the University has always been a beacon of knowledge and progress, and I hope that we can continue to uphold that legacy. In this difficult time, let us remember the importance of dialogue and the value of open-mindedness.

Sincerely,

[Signature]
It would assist our cause if the President in his Convocation statement would give us a few encouraging words and state what we have accomplished in the output of Reserve Officers. You stated you thought he would be willing to make some such statement at Convocation if we continued this spring quarter with no decrease in enrollment and we did.

Since it is for our Country I am asking it, when the President addresses the Freshmen class why can he not mention that we have a Reserve Officers' Training Corps here and that the Freshmen would do well to look into the matter of obtaining a Reserve Commission when it can be done in connection with their other studies, full credit being given for all subjects in the Military Department?

After three years struggling, don't you believe I deserve that much help? And what a help it would be.

Very sincerely yours,

F. M. Barrows, Major, F. A. DOL.
P. M. S. & T.
[Incoherent text and handwriting]
September 12, 1926

My dear Mr. Blair:

Mr. Stagg has been consulted in regard to the request of the Department of Military Science and Tactics for priority in the use of Greenwood Field, and has raised a question as to the feasibility of granting the request. The alterations in Stagg Field have greatly reduced the area for football practice and it will probably be necessary to hold at least a part of football practice on Greenwood Field. I suggest that you take up the matter directly with Mr. Stagg. I shall ask him to do all that is possible for you.

Yours sincerely,

Frederic C. Woodward

Lieut. W. P. Blair
Department of Military Science

FGW*L
Dear Mr. Stagg:

Receipt of your letter of September 2, addressed to the President and relating to the use of Greenwood Field by the R.O.T.C. unit, is acknowledged. I appreciate the difficulty of meeting the request of the Department of Military Science, but I am suggesting to Lieut. Blair that he have a talk with you. It won't do, of course, to permit the R.O.T.C. unit to interfere with football practice, but I am sure you will do everything that is feasible to accommodate them.

Yours sincerely,

Frederic C. Woodward

Mr. A. A. Stagg
Faculty Exchange

FOW* D
President Max Mason,
University of Chicago,
Chicago, Ill.

My dear President Mason:

The enclosed communication does not hit me just right. I don't see how we are going to get along without using part of the Greenwood Field for football and for baseball.

The Athletic Department originally took over the field and spent considerable money on it in grading and cutting the turf, and then the women were so hard put that we let them in until their field north of Ida Noyes was put into shape. I don't know how we can possibly give it up to the Polo people.

You probably know that for the past two years the baseball games have been played there. This fall, I think we shall have to have some of our scrimmage there.

I wish it were possible to make this concession to the R.O.T.C. Unit, but the needs of the Athletic Department for athletic field are too great.

Sincerely,

[Signature]

AAS:3  

September 2, 1926.
Office of the President

Referred to Prof. A. C. Stagg

Aug 24 1926

Please

1. Dispose of as you think best.
2. Answer and retain in your files.
3. Answer and return with carbon of reply for our files.
4. Return with answer on President's stationery for him to sign.
5. Return with recommendation:
   a) With information called for in writing.
   b) With suggestion of answer in writing.
   c) Comment in writing.
6. Return and arrange for personal interview.
7. Follow through—and report.
8. Initial and return (sent for information only).
10. Send to ______________________ with covering letter.
11. File under ____________________
12. Make __________________ copies.
    Send to

August 18, 1926.

Mr. Max Mason, President,
University of Chicago,
Chicago, Ill.

My dear President Mason:

An effort has been made for the past few years by this R. O. T. C. Unit to foster polo because of the popular demand for this game from our Military Science students. So far very little has been accomplished in this connection in comparison with the strides made by the larger eastern universities. There are two reasons for this: 1. Lack of suitable ponies. 2d. Lack of an adequate playing field. It is on the latter that I wish to dwell, for on a field of playable size, the young men of the Unit can obtain considerable benefit and enjoyment even on the "plugs" we have.

The vacant city block across the Midway sometimes referred to as "Greenwood Field" has been used the past two years as a drill field for the Unit. However, it has been shared with various athletic teams, there being either a football field or a baseball diamond on the northern half. As a result thereof, the drills and training of our students have been considerably curtailed because of contracted space. More space is of course required for mounted work than for foot drills. The entire field is hardly half the size of a regular polo field, but if the entire field were made available, the polo team could function. With any less, the holding of polo practice is ridiculous.

It is much desired that the R. O. T. C. Unit have priority on the use of the field at all times. However, if that cannot be done, it is especially requested that priority for the use of the entire field by the polo teams on Monday and Friday afternoons from 1:30 to 4:00 be arranged.

A side board on each of the two long sides of the field is needed for polo. It is believed that this would be a proper expenditure from the Athletic Department. It is greatly hoped that these requests will be granted and that they take effect with the beginning of the autumn quarter.

Sincerely yours,

W. F. Blair, 1st Lt. F. A. (DCL)
Acting P. M. S. & T.
August Fifth
1 9 2 6

President Max Mason
The University of Chicago

My dear Dr. Mason:

I shall probably not be able to join my associates on the Chicago National Guard Commission in their annual visit to the Guard encampment at Camp Grant on August 11. However, it occurs to me that this trip might have some valuable Development possibilities if it were arranged for the Commission to invite the President of the University to participate in this visit. Quite a number of leading Chicago citizens who are members of the Commission annually make this trip, and if you would care to have me learn the names of those who will go this year before the invitation is issued to you to join the party, I shall be glad to report further to you.

Yours very truly,

G. O. Fairweather

GOF: MHB
Encl.
Mr. Geo. O. Fairweather,
270 S. Clark St.
Chicago.

Dear Mr. Fairweather:

You have no doubt received the invitation extended to members of the Chicago National Guard Commission by Major General Milton J. Foreman and the Officers and Men of the 23rd Division to visit Camp Grant at Rockford, Ill., and view the activities of the Illinois National Guard in its Annual Encampment.

"The Guard slipped away quietly without the moral support of civilian fervor and enthusiasm. Cheers and farewells were at a minimum, although many a two weeks' training period was taken by the guardsmen at the expense of a summer vacation - a real if not a spectacular sacrifice."

Mr. Britton I. Budd has kindly offered to provide private cars on the Aurora & Elgin Electric to Elgin and motor buses from Elgin to Rockford and return.

The day considered for the trip would be Wednesday, Aug. 11th, which is Governor's Day and Review, being one of the big days at Camp Grant.

We are sure the day would be most enjoyable and interesting to members of the Commission and your presence would fittingly express your appreciation and encourage the officers and men of the 23rd Division in the great work in which they are engaged. The occasion justifies your presence in person. If, however, you cannot be there, won't you kindly designate someone to represent you.

It is important in order to make the necessary arrangements for the accommodation of our party to have an immediate reply.

Hoping we may have the pleasure of your company on this occasion, I am

Yours very truly,

[Signature]
Chicago National Guard Commission
69 South Dearborn Street
Chicago

July 4, 1929

Dear Mr. Inspector:

You have no doubt received the invitation

extended to members of the Chicago National Guard Commission

by Major General Miller, Governor and the Colonel in Chief

of the 154th Division to attend the Grand Review of the

National Guard at Fort MacArthur.

As you are familiar with the activities of the Illinois National Guard in the

financial condition area,

I have been notified that the division is in receipt of a letter and

telegram from the Adjutant General stating that it has been authorized to

go forward with plans for the National Guard to visit

and meet with representatives of the various states.

The adjutant general is aware that

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July 30, 1926

My dear General Graves:

Your letter of July 29, addressed to President Mason and relating to the commutation of quarters and rations for the enlisted men on duty with the R.O.T.C. has been referred to me.

Please accept our hearty thanks for your prompt action in providing commutation of rations for the sergeant in charge of the detachment and the chauffeur in charge of motor transportation. This relieves the situation to a very considerable extent and we appreciate the impossibility of doing more.

Yours sincerely,

(Signed) Frederic C. Woodward

Major General William S. Graves
Headquarters Sixth Corps Area
1819 West Pershing Road
Chicago, Illinois

FCW*L
Mr. Max Mason,
President, University of Chicago,
Chicago, Illinois.

My dear Mr. Mason:

The Secretary of War has referred to these headquarters your letter of July 19th and his reply to you of July 24th, relative to commutation of quarters and rations for the enlisted men of the Army on duty with the R.O.T.C. at your University.

The War Department has so curtailed the funds relative to commutation of quarters and rations for the present fiscal year that I find it absolutely necessary to make a drastic cut in the number of enlisted men on this status in order to keep within the War Department allotment. According to regulations, soldiers of the first three grades (master, technical and staff sergeants) are entitled to these allowances, and the cut therefore had to be made in the lower grades.

No one regrets the necessity for this more than I, but, as I have said above, it was absolutely necessary; previous to our making this cut a request was made to the War Department for more funds, but I was informed that there were no more funds available.

I have, however, found this morning that there are sufficient funds to pay two of the men you mention, the sergeant in charge of the detachment and the chauffeur in charge of motor transportation, commutation of rations, and I have made an exception in their cases and directed that an order be issued placing them on commutation of rations status. I regret that there is not sufficient ration money available to place more of your men on this status.

Very sincerely yours,

Wm. S. Graves,
Major General, U.S. Army,
Commanding.
HEADQUARTERS, SIXTH CORPS AREA

OFFICE OF THE COMMANDING GENERAL

SECRET

Jan. 20, 1919

TO: The President

From: Major General [Handwritten name]

Dear Mr. President,

I have the honor to submit herewith a report of the operations of my command during the recent campaign in France, which I believe will be of interest to you and the public. The report is based on the records of my staff and includes a detailed account of the engagements and the progress of the campaign. I trust it will serve as a useful reference for future historical purposes.

Sincerely yours,

[Handwritten signature]

[Handwritten name]
July 28, 1926.

My dear Mr. Woodward,

Thank you for the copy of President Mason's letter to the Secretary of War. This letter cannot but evoke our admiration for its combination of tact, force, and rhetoric. It should at least cause an inquiry into our situation.

I am sorry that my letter of July 23 was written to give the impression it did. Please be assured that the expectation of financial assistance to the men from the University has not been too optimistic. Indeed, it has been considered a good example of a "forlorn hope", an analogy which I am quite certain will not be vigorously disputed. However, it is felt that what the University can rightly do for the Unit will be done.

Thanking you for your past courtesies, I am,

Sincerely yours,

[Signature]

William O. Blair
I have written to Mr. A. E. on the use of the present matter for publication. The complete text of the letter is as follows:

"the present matter for publication. The complete text of the letter is as follows:"
July 27, 1926

My dear Mr. Blair:

In response to your request of July 23 a copy of President Mason's letter to the Secretary of War has already been sent to you.

I am writing to you in order to avoid the possibility of a misunderstanding. In your letter you say that you believe that the men "will be content to stay on for the time being in the feeling that the University will stand back of them later in case the final outcome warrants it." This suggests that the men entertain an expectation, or at least a hope, that in case the War Department declines to take action for our relief the University will make up the difference in pay to the men. I am extremely doubtful of the University's ability to take such action and I do not wish the men to rest under a misapprehension. It is our hope, however, that the War Department will appreciate the situation and will promptly come to our relief.

Yours sincerely,

(Signed) Frederic C. Woodward

Lieut. William P. Blair
Department of Military Science
Faculty Exchange

FCW*L
Your letter of March 25, 1926, is received with interest. I am aware of the difficulties and uncertainties involved in the matter and I agree that a proposal of this nature is not to be taken lightly. However, I believe that the potential benefits outweigh the risks. I am willing to consider this proposal further and I would appreciate your thoughts and suggestions on how we can proceed.

Yours sincerely,

[Signature]
President Max Mason,  
University of Chicago,  
Chicago, Illinois.

My dear President Mason:

1. Your letter of July 7 requesting that  
   commutation of uniforms be authorized for the University of Chicago  
   R.O.T.C. unit was forwarded to the War Department with my recommendation  
   that it be authorized. In reply the War Department states:-  
   "1. Due to the fact that the cost of this item is  
      steadily increasing and is out of all proportion  
      to the cost of the R.O.T.C. project as a whole  
      it has been decided to authorize no more institutions  
      to receive commutation in lieu of uniforms".

2. It is regretted that the funds available  
   to the War Department for the R.O.T.C. project, do not justify an in-  
   crease in the item for commutation of uniforms.

Very truly,

[Signature]  
W. S. Graves  
Major General, U. S. Army,  
Commanding.
WAR DEPARTMENT
WASHINGTON

July 24, 1926.

Mr. Max Mason,
President, The University of Chicago,
Chicago, Illinois.

Dear Mr. Mason:

The receipt is acknowledged of your letter of July 19th, relative to the payment of commutation of quarters and subsistence to the enlisted men on duty at the University of Chicago.

The number of enlisted men who may be retained on R.O.T.C. duty is governed largely by the funds available to corps area commanders for the payment of commutation of rations and quarters. Because of a decrease in the appropriation for this purpose in the fiscal year 1927 corps area commanders necessarily must make some reduction in the number of men on a commutation status in order to keep within the funds available.

I am forwarding your letter to the Commanding General of the Sixth Corps Area and you may rest assured every consideration will be given to the University of Chicago in making an equitable distribution of the reduction necessary in his corps area.

Yours very truly,

[Signature]
Acting Secretary of War.

Copy to Lieut. W. P. Blair, 7-28-26
July 23, 1926.

My dear Mr. Woodward,

I wish in behalf of this Department and the military personnel thereof to thank President Mason and you for the cooperation given by the letter to the Secretary of War. The men greatly appreciate this and I believe that they will be content to stay on for the time being in the feeling that the University will stand back of them later in case the final outcome warrants it.

So far I have received no formal application from any of the men for discharge or transfer. They are holding off in the expectation that something will be done to make it possible for them to continue on the detail and yet make both ends meet. I think it probable that the two key men can be retained until a reply is obtained from the Secretary of War.

If there is no reason to the contrary, this office would appreciate a copy of President Mason's letter to the Secretary of War for file. It would give Inspectors a favorable impression.

Sincerely yours,

William O. Blair,
1st Lieut. F.A. (DOL).
Acting Head of Dept.M.S. & T.
To Great Western:

I wish to present to this Department my firm
willing to undertake the task of the present
project of war. I am prepared to
employ my entire force and I believe that we will do
our best to carry out the ideas that you have
office and so far as our resources permit.

I am confident that we can
undertake the responsibility of this
project.

If there is no reason to the contrary, I
will continue to provide a copy of the current
project's letter to the
Department of War for your information.

Respectfully,

[Signature]

[Date]
July 22, 1926

My dear Mr. Blair:

In accordance with your suggestion I prepared a letter to the Secretary of War, stating the serious situation in which the work of our Department of Military Science and Tactis finds itself as a result of the recent order from Washington. President Mason signed the letter and it went forward yesterday.

Will it not be possible for you to retain the services of the two key men to whom you refer without financial assistance from the University until we hear from the Secretary of War?

Yours sincerely,

(Signed) Frederic C. Woodward

Lt. William P. Blair
Faculty Exchange

FCW*L
To...
July 19, 1926

The Honorable Dwight F. Davis
Secretary of War
Washington, D. C.

My dear Mr. Secretary:

I desire respectfully to bring to your attention a condition which threatens seriously to impair the efficiency of the Reserve Officers' Training Corp unit at the University of Chicago.

There are sixteen enlisted men on duty here in connection with the R.O.T.C. work. These men have heretofore received $3.95 per day for rooms and board, but in consequence of a recent order from Washington which affects all the men except one, this allowance is cut off and the men must be transported back and forth, twice each day, between the University and the Government Barracks and Mess, at 1819 Pershing Road, six and one-half miles away. This entails such inconvenience and loss of time that the Department of Military Science and Tactics will be very considerably embarrassed in its work. Furthermore the order will result in the loss of two experienced and valuable men, the sergeant in charge of the detachment, and the chauffeur in charge of motor transportation, both married, who will find it impossible to provide board and lodging for their families in Chicago on their base pay without any commutation allowance. Adequately to replace these men, in the circumstances already recited, will be extremely difficult, if not impossible.

If any measures for their relief can be taken, we shall be greatly obliged to you.

Very truly yours,

President

MM*L
C.C. Joint. Blair
The Honorable Dwight D. Eisenhower
Secretary of War
Washington, D.C.

May 15, 1956

...
July 19, 1926.

Hen. Dwight F. Davis,
Secretary of War,
Washington, D.C.

My dear Mr. Secretary,

I have been informed that the enlisted men on duty at this institution with the Unit of Reserve Officers' Training Corps have recently been deprived of their commutation for rations and quarters. A copy of a report made to me by the officer in charge of the Unit this summer is inclosed to depict the condition produced here by the withdrawal of the commutation privilege.

It is my desire that the officers and enlisted men on duty with the University of Chicago reside near the Campus in order that the government property for which the University is bonded will be properly under their care, and also that the military class work and drill may be carried on under unhampered conditions. This University is discriminated against in the application of the commutation order here. Inasmuch as the R. O. T. C. Unit belongs partly to the University, it is felt that the latter should be at least entitled to an opportunity for remark before the promulgation of such an order, effecting as it does the welfare of our Unit.

As head of the University of Chicago, I protest against the treatment accorded us, and request that prompt steps be taken to rectify the commutation situation.

I remain,

Very respectfully yours,

Max Mason,
President.
I have been informed that the University of Wisconsin, Madison, has accepted the position of Special Commissioner of the Department of Commerce and Labor. A copy of the letter made to me by the Assistant Secretary of the University is enclosed to indicate to the President of the University the interest and approval of the University in its affiliation with the University of Wisconsin. A letter from the President of the University of Wisconsin, dated October 31, 1907, is also enclosed. I am pleased to extend to the President of the University my best wishes for the success of the University of Wisconsin in this affiliation.

Very truly yours,

[Signature]

Max Menon
Professor
Mr. Max Mason,
President, University of Chicago,
Chicago, Ill.

My dear Mr. Mason,

I feel it just and proper that you be advised of a recent circumstance which is almost certain to work to the detriment of the R.O.T.C. Unit.

Several days ago, orders were received through the Commanding General, Sixth Corps Area, from the War Department in Washington to the effect that enlisted men below the first three grades would no longer be paid by the Government the $1.25 a day allowance for room rent and rations where government barracks and mess facilities were available, the allowances to be withheld because of meager appropriations for the Army by Congress. This means that enlisted men on detached duty, as these here at the University, will receive only their base pay, about $21.00 a month for privates and about $54.00 a month for sergeants, the exact amount depending upon their length of service. General Graves considers that the order cannot be analyzed other than to apply also to the men in our detachment, for there are government barracks and a mess at Corps Area Headquarters, 1819 W. Pershing Road, six and one half miles distant from the University. The order affects all of our authorized sixteen enlisted men except one, who being a Technical Sergeant, is of the second grade. Heretofore, these men have been receiving this commutation money, and they were either transferred here or enlisted for this station with the understanding that they would receive it. The depriving of them from receiving the rental and ration allowances results in more than the creation of dissatisfaction among the men and an inconvenience to the entire Unit. It amounts to a menace to the successful maintenance of the R.O.T.C. Unit and in some cases to almost a catastrophe for the men who are married and have families.

The fact that the men must be transported back and forth a distance of over six miles to meals and quarters during the day by means of the R.O.T.C. meter transportation, which is in a very worn condition and has lately been pampered to make it last as long as possible, is most inconvenient. It will also later interfere with the proper functioning of military classes when the latter are resumed in the autumn. It may even be necessary to omit the 11.00 and 1.30 o'clock equitation classes, if the situation is not relieved.

No real hardship will accrue to the single men, for it can make little difference to them, outside of the principle of the thing, where they are fed and sheltered. But to the married men, it is really a serious situation in that rations and quarters are not provided for their families. The former can themselves be fed and sheltered at Pershing Road, but they cannot possibly provide for their families on $21.00 or $54.00 a month in the city of Chicago. It will be necessary to discharge them for Dependency in order that they may seek civilian positions to support their wives and children. Fortunately, there are only two married men in our Detachment, Sergeant Seth H. Cristwell, acting 1st sergeant, and private 1st Class specialist 5th class James Auburn, the chauffeur, in charge of the meter transportation. Both of
these men are reliable, efficient and altogether valuable. Sergeant Criswell has been on duty here for several years and knows the local conditions and the work. He is in charge of our government animals at the stables of the South Park Commissioners, and therefore comes in direct contact with the South Park stable Foreman and workmen. These people are difficult to get along with and the situation of having two separate organizations in the same place, the army detachment and the South Park civilian workmen, requires the exercise of much tact. Sergeant Criswell has been able to function there smoothly. (In fact they have approached him to purchase his discharge to accept a position with them at $10.00 a day.) Should any friction be caused at the stables, the South Park Commissioners would probably not hesitate to withdraw the privilege of the use of the stables from the University and the Unit. The stables, as you know, is being rented to the University for the Unit at a ridiculously low price. Private Auburn is also a key man, as he is a good mechanic and chauffeur. Neither of these men could at once be properly replaced, and it is very doubtful if any replacement could be obtained at all, for there is little probability of new men enlisting for this station or applying for transfer thereto under the present condition of lack of allowances. In addition, the grade of Sergeant will be lost to this Unit on the discharge of Sergeant Criswell, the quota on the Detached Enlisted Men's List being less than the present number of sergeant therein.

In order that the valuable services of these two men may not be lost to our ROTC Unit, I appeal that if it can possibly be arranged that Sergeant Criswell and Private Auburn be each paid by the University $1.95 per day until they are reestablished on a commutation status by the War Department. It is believed that the reestablishment will be accomplished here when the local conditions become known, but it will probably be a matter of weeks. These two men must be discharged in a few days if relief is not in sight, hence the appeal to the University to tide over the emergency in order that the future of our ROTC Unit may not be considerably jeopardized. In the meantime, I shall do what I can through channels to get corrective action from the military authorities.

I am,

Respectfully yours,

William P. Blair,
1st Lieut. F.A. (D.O.L.)
Acting P.M.S. & T.
The University of Chicago
CHICAGO, ILLINOIS
Department of Military Science and Tactics

July 16, 1926

Frederic C. Woodward, Vice President.
University of Chicago,
Chicago, Ill.

My dear Mr. Woodward:

We have sixteen enlisted men on duty here in the ROTC Unit. Heretofore, it has been the practice of the Government to pay each of these men $1.95 a day for room rent and board. Several days ago orders were received from Washington that enlisted men below the first three grades would no longer be paid the $1.95 a day where Government barracks and messes are available because of meager Congressional appropriations. This means that they will receive only their base pay, $21.00 a month for privates and $54.00 a month for Sergeants while on detached duty. General Graves considers this order to apply to the men in our detachment, as there is a Government barracks and a mess at 1819 W. Pershing Road, six and one half miles away. The order effects all of the men except one, Sgt. Darcy, who being a Technical Sergeant is among the first three grades. The depriving of these men of the rental and ration allowances results in more than the creation of dissatisfaction among them and inconvenience to the entire Unit. It amounts to a menace to the successful maintenance of the ROTC Unit and in some cases to almost a catastrophe for the men who are married and have families.

Practically all of the horses are at pasture this summer, and there are no classes in Military Science until the beginning of the Autumn Quarter. The men are busy in the summer cleaning, repairing and painting harness and material in preparation for the three quarters of class instruction. Nearly all of the work of cleaning and renovation must be done in the summer months, for little time exists for it with our small detachment once the class season has begun. The fact that the men must be transported back and forth a distance of over six miles to meals during the day is now inconvenient but will also interfere with the proper functioning of military classes when the latter are resumed in the Autumn. It may even be necessary to omit the 11:00 and 1:30 o'clock classes if this situation continues.

No real hardship will accrue to the single men, for it makes little difference to them where they are fed and quartered. To the married men, it is a really serious situation for rations and quarters are not provided for his family. The former, themselves can be fed and sheltered at 39th Street, but they cannot possibly feed and shelter their families on $21.00 a month in Chicago. It will be necessary to discharge them for dependency in order that they may
seek civilian positions to support their wives and children. Fortunately, there are only two married men in our detachment, Sergeant Seth H. Criswell, in charge of the detachment and Pvt. 1Cl. Sp. 5Cl. James Auburn, the chauffeur, in charge of the Motor transportation. Both of these men are reliable, efficient and altogether valuable men. Sergeant Criswell has been on duty here for several years and knows the conditions and the work. He is in charge of our animals at the South Park Stables and, therefore, comes in direct contact with the South Park stables workmen and foreman. These people are difficult to get along with and the situation of having two separate organizations in the same place, the Army detachment and the South Park civilian workmen, requires a great deal of tact. Sergeant Criswell has been able to function smoothly there. Should any friction be caused at the Stables, the South Park Board would probably not hesitate to withdraw the privilege of the Stables to the University. The stable space, you know, being rented to the University at a ridiculously low price. Private Auburn is also a key man, as he is a good mechanic and chauffeur. Neither of these men could be properly replaced and it is doubtful if any replacement at all could be obtained, for there is not much probability of new men enlisting for this station or applying for transfer thereto with the present allowances in effect. In addition, the grade of Sergeant will be lost to this Unit on the discharge of Sergeant Criswell, the quota for the Army being less than the present number of Sergeants.

In order that the valuable services of these two men may not be lost to our ROTC Unit, I appeal that if it can possibly be arranged, Sergeant Criswell and Private Auburn be each paid by the University $1.95 per day until they are reestablished on a commutation status by the War Department. It is believed that the reestablishment will have to be accomplished soon. However, it will probably be a matter of weeks, as, of course our form of government is not famous for its rapid action and transaction of business. These men must be discharged in a few days if relief is not in sight, hence the appeal to the University to tide over the emergency in order that the future of our ROTC Unit may not be considerably jeopardized.

If necessary, I can authorize Pvt. Auburn to spend his spare time on repair work on the University Motor Transportation which is housed in the garage beside our Armory. This would reimburse the University to a considerable extent.

Sincerely,

W. F. Blair,
1st Lt. F. A. DOL
Acting F. M. S. & T.
Seoul, October 12th, 1953

Dear Mr. President,

I am writing to express my deepest concern regarding the current state of affairs in the Korean peninsula. The recent events have taken a turn for the worse, and I am afraid that the situation may spiral out of control.

The North Korean regime continues to engage in aggressive behavior, threatening the peace and stability of the region. This behavior is not only a violation of the Armistice agreements but also a clear violation of international law.

I urge you to take immediate action to deter further aggression and to reaffirm the commitment to the protection of peace and security in the region. The international community must stand united against such threats.

Sincerely,

[Signature]

[Name]
July 13, 1926

My dear Mr. Blair:

I am returning the letter of Colonel Weeks for your files. Thank you very much for suggesting forms for me which I have used and forwarded. I sincerely hope that the request for commutation of uniforms will be granted and believe it will make a considerable difference in the situation.

I am also sending back the pamphlet, "Supply and Equipment."

Sincerely yours,

Max Mason
President

Lt. W. F. Blair,
Faculty Exchange.
Mr. George E. F....

I am returning the letter of Colonel Weeks for your

information. Thank you very much for suggesting your offer to me

which I have read and considered. I sincerely hope that

the return of communication of this nature will be granted

and patience it will make a considerable difference in

the situation.

I am able sometime to return a prompt and

Sincerely yours,

Max Keen

President

[Signature]
July 12, 1926

My dear Lieutenant Blair:

I am enclosing Mr. Mason's request for commutation of uniforms, substantially as you drew it up. I presume that you will see that it is forwarded.

Very truly yours,

Secretary to the President

Lieutenant William F. Blair,
5466 Ingleside Avenue,
Chicago, Illinois.
With great appreciation,

I am enclosing Mr. Macdonald's report on the communication of information as per your request.

I hope that you will find this useful.

Very truly yours,

[Signature]

Secretary to the President

[Signature]
Subject: Request for Commutation of Uniforms.

To: The Commanding General, Sixth Corps Area, 1819 West Pershing Road, Chicago, Illinois.

1. Under the provisions of par. 16, A. R. 145-20, I desire to apply for the authorization of payment by the Government of commutation in lieu of uniforms to this University for our students who are members of our Field Artillery Unit of Reserve Officers' Training Corps, the commutation status to begin on October 1, 1926 if possible.

2. It is estimated that beginning with the autumn quarter 1926 there will be 120 basic and 65 advanced students in this unit. On a commutation basis of thirty dollars ($30.00) per student, this would involve a total appropriation of funds for the first year of One thousand, nine hundred and fifty dollars ($1950.00) if advanced students only are placed on commutation of uniforms status and Five thousand, five hundred and fifty dollars ($5550.00) if both basic and advanced students are so provided for.

3. Should this request be granted, it is contemplated having the uniforms manufactured by one of the concerns now engaged by certain institutions to make uniforms for their R. O. T. C. Units.

4. The granting of this request is necessary for equipping our cadets in presentable uniforms. The present issued uniforms do not give the students the smart snappy appearance which is their due, a circumstance which undoubtedly reacts adversely to the popularity of the training. I feel that the possession by the members of the R. O. T. C. of smart looking uniforms is especially important at the University of Chicago, situated as it is in a large city where our activities are viewed by many people and where proper dress is appreciated and observed.

Max Mason, President.
University of Chicago.
Subject: Request for Commission of Unarmed

The Commanding General, 8th Corps Area, 11th Week

To:

The Adjutant General, Chicago.

I have the pleasure of presenting to your attention a copy of the following communication to those in command of the several camps of the 8th Corps, and respectfully urge the immediate action of the commanding officers in accordance with the provisions of the Act of Congress, June 30, 1862, for the service of a corps of armed medical officers.

The communication includes a list of the names of the officers so appointed, and sets forth the duties to be performed by them. It further states that the officers will be furnished with arms and ammunition, and will be under the command of the commanding general of the corps.

I am, etc.,

Maxwell, Chief Surgeon.

University of Chicago
The University of Chicago
CHICAGO, ILLINOIS
Department of Military Science and Tactics

July 7, 1926.

Max Mason, President,
University of Chicago,
Chicago, Illinois.

My dear President Mason:

I am enclosing a letter forwarded to me by Major Barrows from Colonel George McD. Weeks, Officer in Charge of R. O. T. C. Affairs of the Sixth Corps Area. This letter explains the mission to be accomplished. There is enclosed a copy of A. R. 145-20 in order that the paragraph 16 therein relating to commutation in lieu of uniforms can be examined. I am also enclosing a sample request for your signature should you desire to follow the suggestion of General Graves in applying for the commutation. It merely shows the form for the request and should you desire to make changes in the body, alter the phraseology, or make additional remarks, please feel at liberty to do so. Should you make the request, I shall be glad to forward it for you to the proper place, should you care to send it through this office.

Very truly yours,

W. F. Blair,
1st Lt. F. A. (DOL)
Acting P. M. S. & T.
I am enclosing a letter requesting to me
by letter return from Colonel George W. Meeks, White in Chicago
att. the Admissions Office. The letter asks
please to mention to the Acting President to send a copy of
A.M. to the other office. Please refer to the reference to
communication in the letter. Ms. Smith can be examined. I am also enclosing
and a sample request for your guidance. You are welcome to follow
the suggestion of General Greene in applying for the communication.
It may be of use to the dean and faculty. I am sure you are aware you
enclosed in the copy. After the personnel, to make efficient remark,
please feel free to write to me. Thank you for the proper place. You are welcome to
be glad to receive it from you. The best office.

Very truly yours,

[Signature]
June 2, 1926.

My dear Mr. Giguilliat,

Permit me, in President Mason's absence, to express my regret that your letter of May 5 has not been long since acknowledged and answered.

President Mason, since coming to the University of Chicago, has not yet had occasion to express himself of his opinion as to the benefits of military training to schools and colleges such as is given in the R. C. T. C. units.

I take pleasure, however, in sending you a statement made by the former President Burton two years ago. I think there has been no occasion since then for the attitude of the University to change.

Very truly yours,

Secty. to the President.

Mr. L. R. Giguilliat,
National Defense Council,
The American Legion,
Indianapolis, Ind.

File No. 48
June 5, 1952

Mr. Glenn H. Friehl
President, American Legion

Dear Mr. Friehl:

I take pleasure in sending you a statement made by the former President of the American Legion, Mr. T. O. Manise, in expressing his admiration for the Daughters of the American Revolution, and as an indication of his desire to express his appreciation to the organization for their service to the Nation during the recent war years.

Very truly yours,

[Signature]

Sec'y to the President

Mt. Pleasant, Michigan

National Defense Council
The American Legion
Indiana State Command
Dr. Max Mason,
President, University of Chicago,
Chicago,
Illinois.

Dear Sir:

The National Defense Council of the American Legion is undertaking a study of the benefits of military training in the schools and colleges, such as is given in the ROTC units.

The Council seeks the views of representative folk in all walks of American life on this subject. Those who are leading the movement to have ROTC training prohibited in the schools and colleges say it makes the youth of the country militaristic, jingoistic and blood-thirsty.

The American Legion insists that it does not. It has expressions from many leading educators who say it does not. It would like to have further expressions covering the subject from any angle that has come under your observation, and giving your impressions and views as to whether you think it is a harmful or a good influence in the schools, and whether it is proper to carry out our very moderate national defense scheme by this training of young men, in their school and college days, to be reserve officers in our skeleton army, which will never be called into existence unless our security and safety is threatened by an aggressor.

Very sincerely,

L. G. GIEMILLIAT, CHAIRMAN,
National Defense Council
Max Mason, President,
University of Chicago,
Chicago, Illinois.

My dear President Mason:

Major General William S. Graves, Commanding the Sixth Corps Area has spoken to me several times about coming out to the University. I know he would be very glad to make your acquaintance and I believe you will be very pleased to know him.

Would it be possible for you to have luncheon with General Graves and me at the Quadrangle Club sometime in the near future? I leave for Camp on the 16th of June, and hope it can be before that date. If you could give me a date on which you could have luncheon with us, I will get in touch with General Graves and ask him if that date is acceptable to him.

Hoping that this may be arranged and knowing it will be a pleasure to both of you to meet each other, I am,

Very sincerely yours,

F. M. Barrows, Major, F. A. (DCL)
F. M. S. & T.
Dear President,

I hope this letter finds you well. I wanted to bring to your attention the concerning situation regarding the University of Chicago's current financial status. I understand the economic challenges that institutions like ours face and the importance of maintaining the high standards of education and research that we are known for.

The recent announcements about potential budget cuts and the need to raise additional funds have caused significant concern among faculty and staff. I believe it is critical that we continue to support our students and nourish the innovative spirit that defines our institution.

While I appreciate the efforts being made to address these issues, I urge the University to consider all possible avenues to secure the necessary financial resources. It is essential that we preserve the quality and reputation that have made the University of Chicago a leader in its field.

I am confident that with your leadership, we can navigate these challenging times and maintain the excellence that has been our hallmark. Let us work together to ensure the continued success of our institution.

Thank you for your consideration.

Very sincerely yours,

[Signature]
May 11, 1926.

Max Mason, President,
University of Chicago.

My dear President Mason:-

I am taking the liberty of enclosing a bulletin issued by the American Legion Post, No. 38, of which I am a member. I assure you that I had absolutely nothing to do with the article about the University of Chicago, and in fact am not a member of the Americanization Committee. I do feel, however, since this bulletin came to my knowledge that I should send the copy to you so that you might see it.

Very sincerely yours,

F. M. Barrows, Major, F. A. (DOL)
P. M. S. & T.
May 12, 1933

Max Hesse, President

University of Chicago

My dear President Hesse:

I am writing to express my appreciation of the letter from the President of the University of Chicago. My trip was pleasant and enjoyable, and I believe the exchange of ideas and the opportunity to share experiences were valuable. I am grateful for the opportunity to discuss the advancement of science and education.

Yours sincerely,

[Signature]

E. M. Bolling, Secretary

U. S. M. [illegible]
The Americanization Committee of your Post has been flooded with requests for information regarding the FELLOWSHIP OF YOUTH FOR PEACE and its Secretary Thomas C. Harrison. There seems to be a well-organized and determined effort to get Harrison to speak before as many School children as possible on the "Youth Movement."

The Fellowship of Youth for Peace is closely affiliated with the Fellowship of Reconciliation and was formed because the Fellowship of Reconciliation was losing many members because of its affiliation with an institution in Europe known as the "War Resisters' International."

In an article by Ralph Duncan, a former member of the Americanization Committee, entitled "Are Colleges teaching Subversive Philosophy" he says, "The American branch of the War Resisters' International was formed under the joint auspices of the Woman's Peace Society and the Fellowship of Reconciliation. Both are regarded as anti-patriotic organizations.

The pledge which is required for enrollment in the War Resisters' League is as follows:

"I declare it to be my intention never to take part in war, offensive or defensive, international or civil, whether it be by bearing arms, making or handling munitions, voluntarily subscribing to war loans or using my labor for the purpose of setting others free for war service."

This is the "Slackers Oath."

"And these are the people who would ruin our youth, bring down upon their cowardly selves and upon us all, this civilization, which man together with women of courage built up with sacrifice, slow progress, hardships untold, and the blood of millions."

In a bulletin issued by the Better America Federation of California they have the following to say on this subject:-

"All of the radical newspapers, Socialist and Communist, give endorsement to the movement, among them being the "New Republic", "The Nation", "New Leader", "Arbitrator", "World Tomorrow", "Daily Worker", "New Student", "Young Comrade", etc.

September 18-22, 1924, the Fellowship Conferences was held at Sea Side Park, New Jersey. This was a joint conference of the Fellowship of Reconciliation and the Fellowship of Youth for Peace. The F Y of P group constituted about one-quarter of the conference. Plans were made at that time to change the words of the enrollment cards, and the pushing of a vigorous campaign in the colleges against war and military training. The names of those elected to the Council at that time will show something of the leadership:

Roger Baldwin - Director of American Civil Liberties Union - a draft Dodger during the World War, serving one year in jail, and now under conviction for violation of a New Jersey statute in agitating in that State during the silk strike.

Howard Thurman, Gilbert A. Benor, Scott Neering, - National Committee, American Civil Liberties Union - indicted for violation Espionage Act - head of Rand School of Socialism.

Jno. Haynes Holmes, - Assistant Chairman, American Civil Liberties Union and otherwise an apologist for Communism.

Kirby Page, - Author of the "Pacifist Pledge" Pacifist writer and propagandist.

A.J. Manto - American Civil Liberties Union National Committee - Faculty of Rand School - working for the "New Social Order."
The above list clearly shows the domination of this Conference by the American Civil Liberties Union and other radical organizations which is constantly working with and for I.W.W.'s Communists, the release of prisoners convicted under the Federal Espionage Act and State-Seditionism laws etc.

The Fellowship of Youth for Pease is an outgrowth of the Student Volunteer Convention in Indianapolis in 1924. The Fellowship of Youth for Peace and the Fellowship of Reconciliation are the real sponsors of the booklet entitled "Military Training in Schools and Colleges of the U.S." by Winthrop D. Loo. This book, known as the "Leno Pamphlet" was financed by the Oakland Fund, which in turn is controlled by leading communists of this country.

On February 16, 17, 18, 26, 27, 28th, 1926, the University of Chicago Liberal Club, which is the local chapter of Paul Blanchard League for Industrial Democracy and the Fellowship of Youth for Peace held a series of meetings at Harper Assembly, University of Chicago, and advertised the principal speakers as Jane Adams, Robert Miner, and Eugene Debs. For your information MINOR is considered twice as radical as DEBS ever thought of being. Jane Adams recently said to a member of our committee that he could not prove her a communist or red, to which he replied that he had never made any attempt to prove her a communist or a red, but that he did contend that because she gave her support and lent her name to organizations that we can prove are communist and under the domination of the Third International. At Moscow, she was considered a great deal more dangerous than if she was an out and out red.

THOMAS HARRISON has been prevented from speaking in Boston and certain schools in Illinois and I am under the impression in New York. Harrison is an ex-service man and a copy of his record is on file with our committee.

The Fellowship of Reconciliation is an out and out pacifist organization and requires those wishing to become members to subscribe to their pledge of pacifism.

In trying to get a picture of the motives of these various pacifist organizations one should keep in mind that they were disloyal to the Government during the World War and endeavored in every way to handicap our country in trying to bring the war to a successful end. In every instance they tried to cover up and hide their real motives and how radical they really are, in order to mislead into their organizations local and patriotic Americans that would not have anything to do with them if the truth were known.

Many people have asked how they best can serve their country at the present time and among these various movements, to which the reply has always been "first, by informing your Chairman of any activities that you may hear of this kind, and by starting to recruit young men for the Citizens Military Training Camp.

Every member of Advertising Men's Post No. 89, of the American Legion, Department of Illinois, should consider himself a member of this committee.

On April 7th the American Civil Liberties Union held a meeting at the City Club of Chicago, 315 Plymouth Ct., at which draft dodger Regor H. Baldwin was the principal speaker. About 50 were present including Jane Adams, Mary McDowell, Jne. A. Kepp, Norman Burr, Clarence Dorway, Jr. Scopes, Scott Lenott, Geo. Kirkpatrick as well as other pacifists, socialists and radicals and communists.

FRED E. BUSBEY,
Chairman, Americanization Committee Advertising Men's Post No. 89

Encourage C.M.T.C. Send in name and address of candidate.
My dear President Mason:—

You will, I know be interested in my giving you a short statement about the Military Department and how I feel regarding its present and future.

I will not go into its past further than to say that my department has had a hard road, most of it being up hill without any prospect of ever reaching the top or even a level stretch. For the first time since my arrival here, I felt at the beginning of this winter quarter some encouragement regarding the department and after the commencement of this spring quarter that feeling became much stronger and I now believe that this department is succeeding and has become stabilized.

The table below gives the enrollment of the department for the past four years, to which I will refer from time to time. I have not taken the figures of the first three years, as they would mean nothing as the unit was too new:

Graduates of R.O.T.C. Students given commissions or if under 21 certificates of eligibility.

<table>
<thead>
<tr>
<th>Year</th>
<th>Basic Course</th>
<th>Advanced Course</th>
<th>Students under Commutation Status</th>
<th>Grand Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1922-1923</td>
<td>A 212</td>
<td>18</td>
<td>230</td>
<td></td>
</tr>
<tr>
<td></td>
<td>W 126</td>
<td>15</td>
<td>210</td>
<td></td>
</tr>
<tr>
<td>1923-1924</td>
<td>S 140</td>
<td>15</td>
<td>155</td>
<td>5</td>
</tr>
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<td></td>
<td>A 237</td>
<td>16</td>
<td>247</td>
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<tr>
<td></td>
<td>W 174</td>
<td>23</td>
<td>197</td>
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<tr>
<td></td>
<td>S 102</td>
<td>21</td>
<td>123</td>
<td>8</td>
</tr>
<tr>
<td>1924-1925</td>
<td>A 183</td>
<td>42</td>
<td>225</td>
<td></td>
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<tr>
<td></td>
<td>W 126</td>
<td>46</td>
<td>172</td>
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<td></td>
<td>S 96</td>
<td>47</td>
<td>143</td>
<td>13</td>
</tr>
<tr>
<td>1925-1926</td>
<td>A 106</td>
<td>48</td>
<td>154</td>
<td></td>
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<tr>
<td></td>
<td>W 78</td>
<td>60</td>
<td>138</td>
<td></td>
</tr>
<tr>
<td></td>
<td>S 78</td>
<td>60</td>
<td>138</td>
<td>24</td>
</tr>
</tbody>
</table>
It will be noted in the table that the bona fide advance students, i.e., those under contract with the government and receiving commutation of subsistence from it, has steadily increased until it has reached 60 the last two quarters. This is very encouraging since the success of the department is measured by the output of reserve officers. It will be noted also that the number who have completed the course and are eligible for reserve commissions has likewise increased and this year it will be 24, unless for some unforeseen reasons one or more leave the university before the close of this quarter, which is unlikely. This is an increase of almost one hundred per cent over last year and in that year there was an increase of more than sixty per cent over the year previous. The significant fact in the above is that although the spring enrollment for the last three years was practically the same, the output in reserve officers has trebled. That is very encouraging.

The basic enrollment (i.e., the first two years) it will be noted has decreased,—the large drop this year being due to the fact that we have enforced the provision that a student once electing the course does it for two years. This step is in conformity with the National Defense Act, under which the unit was established here. By enforcing this provision we have eliminated those who wished to learn to ride horseback at our government's expense, but who had no serious purpose in electing the course.

It will be noted also that the enrollment for the autumn, winter and spring quarters is practically the same for this academic year, while such is far from the case previously. Also this year is the first one in which our total enrollment has not decreased, at all, in the spring quarter from what it was the winter quarter, in other years it having taken a decided drop. That is very encouraging.

The type of the young men who have elected the military work has constantly improved. This year we have some of the best freshmen in the university, I believe.

Even with our small enrollment of 78 in our basic course, I believe next year we will commission as many as this year which should indicate to you that my conviction that the unit has become stabilized is well founded. Since, however, we depend, for the most part, on our basic students for our advanced student enrollment, it will be seen from the above that we must increase the former if we wish to increase the latter and thereby produce reserve officers. If we could produce fifty reserve officers a year for our government, the continuance of the unit here would be warranted. This could be done with an enrollment of from 250 to 300. Such a number could be obtained easily and with 6000 students in the university, it would not materially change the university's policy. Such a department properly fostered should be a credit to the university and the latter would be doing its part in the scheme of National Defense which our government has adopted. It is the custom of the War Department to grant commutation of uniforms to those units which show a degree of permanency or in which the university to which they belong shows an interest in their progress.
It will be noted in the Table that the present commis- 
sion of the War Department for 1942 is 1.3 million with the 
revenue and expenditure of 1942. The same amount was 
reported to the House of Representatives for 1941. The 
1942 budget includes a 20% increase in the War 
Department budget. The 20% increase is due to the 
increase in the defense program. The increase is to be 
used for the procurement of material and equipment. 

The 20% increase in the budget is necessary to meet 
the needs of the defense program. The defense program 
is of vital importance to the nation. The increase in the 
budget will be used to purchase material and equipment 
for the armed forces. The increase will also be used to 
provide for the maintenance of the armed forces. 

The increase in the defense program is due to the 
threat of war. The United States is committed to 
defense preparedness. The increase in the budget is 
necessary to meet the needs of the defense program.

The increase in the budget will be used to purchase 
material and equipment for the armed forces. The 
increase will also be used to provide for the maintenance 
of the armed forces. The increase is necessary to meet 
the needs of the defense program.
This money compensation enables the department to have tailored uniforms of good quality made for the students, especially students taking the advanced course. I made application for this last year but it was disapproved for obvious reasons. Our students now have to buy their own uniforms, which including boots and Sam Brown belt cost about seventy dollars. Most of the Cadet officers have done so.

Our department two years ago was located in Ellis Hall, part of which (our part) had to be torn down for the new medical building, necessitating our moving into Lexington Hall, which undoubtedly will be torn down in a year or two when the new chapel is completed. Our horses are kept at the South Park Commission stables, which privilege at best is but a temporary expedient and at any time might be withdrawn. With our armory at its present place, our horses at Cottage Grove Ave. and 57th St. and our drill ground at Greenwood Field and 60th St. our task is made rather difficult.

Without the university showing more interest in the department's future than it has in the past I know our government would not encourage the university in its building an armory, but I do know that if the case were otherwise it would be very glad to see the university build one. As it costs our government about $45000.00 a year to maintain this unit it would not wish to continue a unit at a university where there was no prospect of its being a paying investment.

A suitable armory with riding hall inside, similar to that at Yale would cost about $250,000.00. The money is here in the city and I believe could be obtained. I for one would be very glad to try to get it. A building built in the architecture of the other buildings of the university, situated on the Midway and for a name, let us say, the "Madison" Hall of National Defense, would not in my opinion place the university in an unfavorable light. In a place in which there is so much time spent on research, it would not be at all a bad idea to have constantly before the students a symbol of patriotism to cause them to realize the allegiance they owe to their government. Such a building could be so constructed that it could be converted for other use should the department ever be discontinued.

Mr. Woodward's interest in our department, his taking enough time to go over its history from the beginning and his attending our classes, gave us a feeling of encouragement and hope.

There are several minor items which I might take up, but do not believe they have a place in this letter. It is my ambition to see a unit here of which both the university and our government will be proud, and with your help I know it can be done.

Very sincerely yours,

F. M. Barrows,
Major, F. A. (DOL)
F. M. S. & T.

CC to NHS.
The women's committee are interested in the government's recent announcement of their initiatives to support the women's league. I have been informed that the league has been working on several projects, including providing educational opportunities and support for women in their professional endeavors. I understand that the league has been active for many years and has a strong reputation.

The government has expressed interest in collaborating with the league to support these initiatives. I believe that the league's experience and resources would be valuable assets in this endeavor. I would like to discuss this further with you and see how we can work together to support these goals.

Very sincerely yours,

[Signature]

[Date]
President Max Mason,
University of Chicago,
Chicago, Illinois.

Dear Max:

My visit to you appears not to have been as innocent as it seemed. I hope I am not letting you in for more than you want to be let in for, but I have taken advantage of your great interest in affairs, naval and otherwise, and when the subject of Reserve Officers Training Corps was brought up the other day, I suggested that in case the Navy Department desired to select a university in the middle West, they give you a chance to help out.

Now, I do not know how this fits in with your organization or curriculum, but I did gather from our conversation the possibilities of an Aviation course in conjunction with the Great Lakes Training Station, the difficulties of which would not be unsurmountable. I made this suggestion to one of the officers the other day, and Captain Fuleston has just called me up, saying that he was going to send you a formal notice asking you to participate in this work, and suggested that I write you letting you know that he expected to be in Chicago some time between now and the 1st of June and would like to discuss this with you. He will anticipate his arrival by a telegram asking for an appointment.

It seems to me that you have a very exceptional chance to do some great work along these lines since you are within a reasonable distance of the Great Lakes Training Station, and the possibility occurs to me of some exchange, we might say, of Instructors or Professors, whereby your University and the Training Station could work together very closely.

I must apologize for not having written you before, thanking you and Mrs. Mason for the very wonderful time I had with you. I was extremely glad to see Mrs.
DEPARTMENT
BURTON OF ENGINEERING
WASHINGTON D.C.

May 8, 1937

Dear Mr. Wilson,

I am happy to tell you that I have been appointed as your successor in the position of Assistant to the Director of the Bureau of Engineering. I believe that this appointment will be beneficial to the Bureau and to the Navy Department as a whole.

I hope that you will find my work satisfactory and that I will be able to carry out the duties of this position to your satisfaction.

Sincerely yours,

[Signature]

[Return Address]
Mason again and have another chance to talk over old times.

I am hoping that some of your duties will bring you to Washington, when I may have the pleasure of seeing you again.

For the last two or three days I have been delighted in seeing quite a little of Doctor Whitney, and, as I am writing this, Henry Hower is sitting alongside of me, so you see our contacts with the old group are being tangibly encouraged.

With the best of wishes to yourself and Mrs. Mason,

Very sincerely yours,

[Signature]

M. A. Libbey,
Commander, U.S. Navy.

P.S. - Captain Puleston is in charge of the Training Division, Bureau of Navigation.
I am posting this letter to your attention to bring to your notice the fact that I have been in receipt of your letter of appointment in the position of Director of Education. As I am aware that you have been working diligently to improve the educational standards of this area, I would like to express my support and encouragement for your efforts.

Best regards,

[Signature]

[Name]

Commander, U.S. Navy

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[Postscript]

F.N. - captains' interest is in order.

[Postscript]

[Postscript]

[Postscript]
April 26, 1926.

Mr. Harold H. Swift, Vice-Chairman
Committee on Education
Industrial Club of Chicago
4848 Ellis Avenue
Chicago

Dear Mr. Swift:

I have just received word that the Military Affairs Committee of the House of Representatives will begin a series of hearings on April 29 concerning the Welsh bill (H.R. 8538) which, with the corresponding Frazier bill (Senate bill 3746) proposes to abolish compulsory military training in land grant colleges and universities by prohibiting the assignment of an army officer to institutions that make military training compulsory.

Enclosed is a copy of a letter which I am sending to each member of Congress from Illinois. I am writing you to ask if your Committee on Education or some other Committee of the Industrial Club can take an interest in this matter and do something to avoid a favorable report from the House Committee and prevent the passage of the bill. I think I need not go into the argument against the bill in any greater detail than I have done in my letter. May we count on your help? I am sending an identical letter to each member of the Committee on Education and the Committee on Legislation.

Sincerely yours,

DAVID KINLEY
President
Dear Mr. Swett:

I have just received word that the Military Affairs Committee of the House of Representatives will begin a series of hearings on April 28 concerning the War Department. \( H.R. 5589 \) which with the corresponding Senate bill \( S.586 \) proposes to expand the voluntary military training program and grant to colleges and universities fulfilling certain conditions to establish and maintain voluntary training programs of military training organizations.

Enclosed is a copy of a letter which I am sending to each member of Congress from Illinois. I am writing to ask if your Committee on Education and Labor will grant the request made in the letter that is enclosed to each member of the Committee on Education and Labor.

Sincerely yours,

David Kinley
President
Honorable Edward J. King,
House of Representatives,
Washington, D.C.

Urbana, Illinois,
April 24, 1926.

Dear Mr. King:

Information comes to me from Washington that there is before the House a bill introduced by Honorable Mr. Welsh of Pennsylvania (H.R. 8538) which, if passed, will make it impossible for the University of Illinois to require military training of its students. I am writing to ask you to oppose this bill if you can see your way clear to do so. May I give briefly the reason why it seems to me the passage of the bill is inadvisable?

1. The land grant colleges and universities received federal grants of land and other federal grants, either directly or through the state legislatures, for "the endowment, support, and maintenance of, at least, one college, where the leading object shall be, without excluding their scientific and classical studies, and including military tactics, to teach such branches of learning as are related to agriculture and the mechanic arts" and so forth. These words are in Section 4 of the Land Grant Act of 1862. The phraseology left it to the states and their institutions to fulfill in their own way the purposes indicated by the Act. The grants were made and accepted with that understanding. Is it right that the giver should, after fifty or sixty years, change the conditions of the gift without reference to the wishes of the institutions and the states which accepted the donations on the basis of a mutual understanding? It seems to me that it would be an autocratic act on the part of Congress.

2. It seems to me that the decision as to what shall be required and what shall be optional in their various curricula is a matter for the state institutions themselves to decide apart, or any rate, from any duty imposed by conditions in federal grants which have been accepted by the states.

3. Federal action in this matter is unwise because it is another step in the direction of federal control of local educational policy.

4. In my judgment, it is not true that the requirement of military training in the University of Illinois, at any rate, promotes "militarism" or develops militaristic spirit in the young men. On the contrary a civilian institution preserves in its military instruction the citizenship point of view and atmosphere and thereby checks any tendency of the kind mentioned.
Dear Mr. King:

I am writing to ask you to oppose the proposed legislation to pass the bill that is before the House of Representatives to amend the Uniform Residential Landlord and Tenant Act of California. I believe that this legislation is unnecessary and harmful to tenants.

The legislation would allow landlords to evict tenants without cause, increase the fees landlords can charge, and reduce the protections for tenants. It is contrary to the principles of fair housing and tenant rights that we have worked towards for many years.

Please consider this bill carefully. It could have unintended consequences for many Californians. I urge you to oppose it.

Sincerely,

[Your Name]
5. Neither future wars nor "militarism" can be prevented by the disarmament or lack of military training of any one nation, even our own. The movement must be a general one. Conditions in the world today show that it is not. To refuse to put ourselves in at least a minimum state of preparedness is to put ourselves at the mercy of those nations that take the other course.

6. The R.O.T.C. aims to train officers. The scarcity of officers at our entry into the World War was one of our greatest handicaps. It delayed preparation and, what is far worse, if competent testimony is to be believed, it was a cause of sacrificing many young lives in battle because of lack of officers properly trained to lead them and care for them. It seems to me that one would assume a tremendous moral responsibility who, for the sake of sentiment now, is willing to contribute his influence to produce a condition which will mean the sacrifice of life by and by.

7. The educational value of military training to the individual need not be emphasized. Every disinterested person, every candid person, admits it. And it is not true that any other study gives the same kind of training. No other subject of study in the curriculum trains a boy so well to carry himself as a man among men, to handle men as a leader, to have a sense of responsibility for those he is working with. Moreover, in an unusual degree this training teaches good order, cleanliness of body and mind, integrity, and truthfulness. In our institution "military" is more than carrying the gun or mere physical training. It stimulates and develops character, love of country, and devotion to the public weal.

8. To be ready to defend ourselves against attack or to intervene to prevent war is to make war less probable. It is well known that Germany discounted our intervention in the World War because of our lack of preparation. We showed that her guess was wrong, but at a sacrifice which would not have been necessary if we had been adequately prepared.

Other arguments could be adduced in favor of military training and, therefore, against interference by Congress with the various land grant colleges and universities in the discharge of their duty in this matter. In the case of the University of Illinois, the Trustees are directly elected by the people and are, therefore, the direct representatives of the people of the State in the management of this institution. It seems to me that it is an uncalled for invasion of the prerogative of the people of Illinois to tell their representatives what they must or must not do in the management of this, their State institution. I think the proposed bill is also against national public policy; that its influence will be in the direction of "militarism" by emphasizing professionalism in military training, as against that in civilian institutions; that the bill, if passed, will result in weakening our already
E. The P.O.T.O. aims to train officers. The Society of

The word "militia" was once used in the context of officers, but it is not the case here. The P.O.T.O. aims to train officers. The Society of the P.O.T.O.

F. The article mentions the need to prepare for the worst. The word "militia" was used to describe the worst possible scenario.

G. The article concludes with the statement that the P.O.T.O. is committed to preparing officers for the worst possible scenario.

H. The article ends with the statement that the P.O.T.O. is committed to preparing officers for the worst possible scenario.

I. The article concludes with the statement that the P.O.T.O. is committed to preparing officers for the worst possible scenario.

J. The article ends with the statement that the P.O.T.O. is committed to preparing officers for the worst possible scenario.
imperfect means of putting ourselves in a condition of defense. I believe that it will, in the long run, result in greater loss of life and property and in the development of more of what its proponents regard as a spirit of evil than all the military training given in all the land grant colleges in a century.

As this is a matter that affects all the people of Illinois and not merely those of the nineteenth congressional district in which the University of Illinois happens to be located, I am sending this letter to all members of Congress from Illinois. In doing so I feel very sure that, whether any one of them agrees or disagrees with my views, he will not resent my sending it to him in the discharge of what I think is my duty. I sincerely hope that the Representatives from Illinois, at any rate, will stand resolutely for adequate educational preparation in this matter, for the right of the people of the State through its duly elected officers to determine for themselves what its highest educational institution shall require, and will reach a conclusion on the basis of their own sound judgment of the national welfare rather than on the basis of pacific sentimentalism.

Very truly yours,

David Kinley
President.

DK S
...imperfect measures of putting ourselves in a condition of gelease.

I believe that if all in the long run, in future wars, the

will in greater degree of life and property and in the general

well of more or less the proportionate lessons as a spirit of ever

that the military training given in all the land grand con-

tries in a century.

As this is a matter that affects all the people of

Illinois and not merely those of the Midwestern confederacy.

affected in which the importance of Illinois happens to pass-

cast I am sending this letter to all members of Congress

very one of them agrees or disapproves with my views, he will not

be so far I feel at ease from the necessities of my duty.

I think that from the necessities of the

I sincerely hope that the representatives from

Illinois, as my state, will stand resolutely for whatever

education and education in this matter for the right of the

people of the State through the duly elected officials to govern

people of the State through the duly elected officials to govern

President

Very truly yours,

David Kinley

DX 2
March 29, 1926.

To The President, Mr. Max Mason,
University of Chicago,
Faculty Exchange.

My dear President Mason:—

Attached hereto is a report showing the schedule of courses in the Department of Military Science and Tactics for the Spring Quarter of 1926.

An order from the Commanding General, Sixth Corps Area, requires that these schedules be submitted to you for approval before they are forwarded. They are similar to those that were approved last year. The page for signature is page 2.

If the schedules are approved, please notify us when we call for them.

Very sincerely yours,

F. M. Barrows, Major, F.A.D.O.L.
January 29
1926

Dean W. N. Spencer
Faculty Exchange

Dear Dean Spencer:

Professor Woodward has looked into the matter of the contract entered into by the University with the War Department and finds that the University did accept the conditions of the National Defense Act which does require the continuous pursuit of military science by students who have once enrolled for it. I did not myself know of this previously, but it appears that the same issue has been raised with Dean Wilkins and the facts were found to be as stated above. So I judge that there is nothing to do but to proceed accordingly.

Sincerely yours,

James H. Tufts

JHT=LL
Dean James H. Tufts
Faculty Exchange

My dear Mr. Tufts:

I am transmitting a letter from the Department of Military Science, which explains itself. I must say that, personally, the letter is to me very distasteful. I believe that this is the first time that it had to be brought to my attention that a student bound himself by registering in the work to pursue it to the finish at all events. I am sure that if I had been cognizant of this fact I should have not been quite so enthusiastic in recommending that our students take the work. I wish you would advise me as to what course I should take in this matter.

Yours sincerely,

WHS: EL
Enclosure
January 14, 1926

Memo: To The Dean of the School of Commerce and Administration:

The following named students of your college have failed to register for a military science subject this quarter:

Hodge, E. L.
Kallal, C. E.
McGraw, D. W.
Winter, J. H.

Under the provisions of the National Defense Act of 1920, the University must require students who have once voluntarily enrolled in Military Science to continuously pursue the course for two academic years as a prerequisite for the graduation of the student. The University agreed to this arrangement as a condition for having the A. O. T. C. Unit established here by the Government. It will, therefore, be necessary for these students to register for Military Science at once or make some arrangement with this department concerning the matter.

Will you please direct the above students to report to Lt. William P. Blair in his office at the Armory for the purpose of being advised as to the Military Science subject to be taken this quarter.

For the P. M. S. & T.

Signed - J. D. Matthews
Capt. F. A. (DOL)
Executive.
January 4th, 1928

Kempis, Mr. K.

Lieutenant C. M.

O'Neill, Capt. T.

End of the year to the School of Commerce and Administration:

The following named employees of the School
have been elected to belong to a Military Science Unit
of the Reserve:

Hobbs, Lie.

Keller, C.

McCormack, Maj.

Miner, Maj.

Under the provisions of the Envelopment Act of 1928, the University must receive nominations and make
one recommendation to the Military Board of the County.

The Secretary's Office has written to the Superintendent of the School to this effect. The Superintendent,
however, himself requested the removal of the name of the
nominee for the next year. The Superintendent's request has been granted.

The Superintendent's decision has been communicated to
the Military Board of the County.

A. T.
January 22, 1926

My dear Mr. James:

Upon further consideration of the question you have raised in reference to cancellations of tuition to be granted by the University to candidates nominated by the Military Training Camps Association, I am obliged to say that we do not at present see our way clear to promise more than one cancellation of tuition each year. This would be awarded to a candidate bringing the requested recommendations and qualifications for entrance to the University on his entrance as a freshman. He would enjoy this concession on tuition for one year. At the end of that time the privilege would expire so far as he is concerned, and the award would be released for another candidate entering twelve months after the first.

I beg to assure you of our cordial wish that we might undertake four of these cancellations so that a man on receiving it on entrance might understand that he is carried through his entire four years of work. The funds now at our disposal do not make that possible.

Perhaps I ought to add that we are not quite in position to commit ourselves to this arrangement indefinitely and suggest that the question be raised with us each year when it becomes apparent that your department has a candidate to recommend.

Very truly yours,

Assistant to the President.

Mr. George F. James
705 Tower Building
6 North Michigan Avenue
Chicago, Illinois

MR/R
CIVILIAN AIDS TO
THE SECRETARY OF WAR

CHARLES H. PIKE
Chief Civilian Aid

CORPS AREA AIDS
PIERPONT L. STACKPOLE, Boston
NATHAN H. LORD, New York
GRBSHAM H. POB, Baltimore
CLARK BOWWELL, Jr., Atlanta
ROBERT H. JAMISON, Cleveland
NOBLE B. JUDAH, Chicago
GOULD DIETZ, Omaha
W. S. HENDRICK, San Antonio
ROY C. WARD, San Francisco

STATE AIDS
JAMES S. THOMAS, Tuscaloosa, Ala.
M. J. DOUGHERTY, Mesa, Ariz.
J. C. CONWAY, Little Rock, Ark.
H. L. EYDAM, Los Angeles, Calif.
MORRISON SHAFROTH, Denver, Colo.
JOHN L. GILSON, New Haven, Conn.
JOHN B. GOS, Jr., Wilmington, Del.
LEROY W. HERRON, Washington, D. C
B. C. RILEY, Gainesville, Fla.
EDGAR B. DUNLAP, Gainesville, Ga.
DREW STANDROD, Jr., Pocatello, Ida.
GEORGE G. SEAMAN, Taylorville, Ill.
FELIX M. McWHIRTER, Indianapolis, Ind.
CHARLES B. ROBBINS, Cedar Rapids, Ia.
CHARLES S. HUFFMAN, Columbus, Kan.
FRANK D. RASH, Lodi, Calif.
JAMES E. EDMONDS, New Orleans, La.
SABINE W. WOOD, Bismarck, N. Dak.
COVINGTON K. ALLEN, Baltimore, Md.
RALPH LOWELL, Boston, Mass.
WADE MILLIS, Detroit, Mich.
JOHN T. BERGEN, Minneapolis, Minn.
ALEXANDER FITZ-HUGH, Vicksburg, Miss.
CARL F. G. METER, St. Louis, Mo.
H. S. HEPKSTER, Helena, Mont.
O. E. ENGEL, Omaha, Neb.
J. E. VAN NAGEL, Reno, Nev.
ROBERT O. BLOOD, Concord, N. H.
KUFORD FRANKLIN, Summit, N. J.
H. A. DIGGS, Kansas City, Mo.
NATHAN H. LORD, New York City, N. Y
MARTIN L. COX, Raleigh, N. C.
W. C. MACFARLAND, Fairb. N. D.
ALBERT H. MORRELL, Cincinnati, O.
ROY HOFFMAN, Oklahoma City, Okla.
EDWARD C. CAMMOON, Portland, Ore.
THEODORE ROSEN, Philadelphia, Pa.
ROYAL C. TAFT, Providence, R. I.
MCDavid HORTON, Columbus, Ohio.
M. H. COLGROVE, Madison, S. D.
LUKE LEA, Nashville, Tenn.
RALPH H. DUKER, San Antonio, Tex.
SHERMAN ARMSTRONG, Salt Lake City, Utah.
LOREN FIECE, Woonsocket, R. I.
DOUGLAS B. FREEMAN, Richmond, Va.
CLARENCE B. COCHRAN, Seattle, Wash.
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WHEELER P. BLOODGOOD, Milwaukee, Wis.
A. H. MAXBREW, Clarksburg, W. Va.

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GEORGE F. JAMES, Executive Secretary.

MILITARY TRAINING CAMPS ASSOCIATION
OF THE UNITED STATES
705 TOWER BUILDING, 6 N. MICHIGAN AVE.
TELEPHONE CENTRAL 1197

CHICAGO,
January 20th, 1926.

Dr. Nathaniel Butler,
The University of Chicago,
Chicago, Illinois.

My dear Mr. Butler:

This is just a line to acknowledge your kind letter of January 19th. I have carefully re-frained from giving any word to the War Department in this connection until definite action is taken by the University.

With very sincere regards, I am

Yours faithfully,

George F. James
National Executive Secretary.

GFJ:CWM.
January 19, 1926

My dear Mr. James:

I have before me some letters covering correspondence dating back to June 2, 1925, upon which date Mr. Noble B. Judah wrote to Vice-President Tufts raising the question whether the University of Chicago would establish a scholarship carrying free tuition to be awarded in the nearest Citizens’ Military Training Camp to the most promising men in training, etc. In response to that inquiry, a cancellation of tuition was granted in favor of Mr. Paul Reitan.

In your letter of November 23rd, 1925, to President Mason, you raised the question whether this scholarship will be available in the academic year 1926-7 for the present holder, and further whether a similar scholarship will be offered for competition in the Citizens’ Military Training Camps of 1926. That inquiry from you was, I think, answered by a note written by Professor Tufts to you under the date of December 9th. I am writing this letter merely to say that the questions you raised have not yet been discussed by the Committee appointed for this purpose. We are revising the entire schedule of our tuition rates, and in consequence of that, there will have to be revision of our awards and aids. This much, however, I think you may rely upon, that the remission of tuition which has been extended to Mr. Reitan during his freshman year will be available for another candidate for the year 1926-7. This would mean that Mr. Reitan would not be entitled to the cancellation of tuition, and that our procedure would be to hold in reserve one cancellation of tuition to be enjoyed by a freshman to be recommended by the authorities of the Training Camp. We are not in position now to promise that such a concession issued to one man will be extended to him through-out his entire college course, since that would involve ultimately carrying four such students. It is not now apparent that our funds can do that.

It is expected that we shall have a meeting of the Committee on Scholarships and Tuitions at an early date. The question then will be discussed, and we shall then be in position to tell you something further about it.

With all good wishes, I am

Very truly yours,

Mr. George F. James
6 North Michigan Avenue
Chicago, Illinois

Assistant to the President.

MB/R

CC Mr. Woodward
My dear Mr. President:

Dr. Tufts has referred to me some correspondence dating as far back as June 2, 1925 relating to the granting of a scholarship in the University of Chicago to a student in the nearest citizens military training camp, the candidate to be recommended on the rating of the camp commander on the basis of health, character, and intelligent performance of duty, through the month of physical and civic training under army officers. By the authority of Mr. Tufts, a scholarship was offered in July 1925 and was awarded to Paul O. Reitan.

Under the date of November 23, 1925, Mr. George F. James, the National Executive Secretary of the Military Training Camp Association wrote a letter addressed to you (which letter was referred to me) in which he asked (1) whether this scholarship will be available in the academic year 1926–7 for the present holder if he makes a good scholarship record, and (2) whether a similar scholarship will be offered for competition in the Citizens Military Training Camp for 1926. To that letter Mr. Tufts replied that he had "no doubt that the University would offer a similar scholarship next year". By this he evidently meant a continuance of the concession to the student who is already enjoying it. Dr. Tufts added, however, that until our budget is acted upon, he would not feel authorized to go beyond the provision of one scholarship a year. Evidently if the holders of the successive scholarships should all be continued throughout their course, we should soon have to make provision for four such scholarships.

It seems to me that this whole matter should be referred to the Standing Committee on Scholarships and Remissions of Tuition, of which Committee the President of the University is chairman. The members of the Committee are named on page 7 of the little pamphlet entitled "University Ruling Bodies". Perhaps the whole matter could easily be settled without calling this large Committee together. I strongly recommend that in view of the demands made upon the funds available for such purposes as this, and
on the other hand the limited amount available, we rule that only one of these concessions is issued each year, and that the recipient enjoys it for one year only.

I may add that the word "scholarship" as used throughout this letter and the memorandum of Dr. Tufts, does not properly refer to scholarships at all, but what are known as President's Cancellations of Tuition.

Very truly yours,

The President.
The University of Chicago
The University of Chicago
Office of Vice-President and Dean of Faculties

January 14
1926

Dear Mr. Butler:

I think that since this relates to a president's cancellation it would be better for you to take charge of the matter for next year. You will note that I encourage them to think that in any case we would renew the award for a successful candidate next summer, but I did not promise that we would carry through the candidate of this present year into future years.

Sincerely yours,

James H. Tufts

JHT#L
Dear Mr. Hitler:

I think that since this matter is under a previous's control,

I want to express my concern for your decision on this matter.

You will note that I have managed to think

of a new approach. I want to ensure that my approach can

match the success of the previous effort. I am not promising that my efforts

will guarantee success, but I am confident that my efforts will increase

enough the credibility of this present effort. Keep in mind these efforts.

Sincerely yours,

James A. White
CIVILIAN AIDS TO THE SECRETARY OF WAR
CHARLES B. PIKE

CORPS AREA AIDS
PIERPONT L. STACKPOLE, BOSTON
NATHAN H. LORD, New York
CHARLES E. HOWELL, Jr., Atlanta
ROBERT H. HAMMON, Cleveland
NOBLE B. JUDAH, Chicago
Gould Diets, Omaha
W. S. HENDRICK, San Antonio
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JAMES S. THOMAS, Tuscaloosa, Ala.
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JOHN BIGGS, Jr., Wilmington, Del.
LEROY W. HERRON, Washington, D. C
B. C. BILEY, Galveston, Tex.
EDGAR B. DUNLAP, Galveston, Ga.

MILITARY TRAINING CAMPS ASSOCIATION
OF THE UNITED STATES
705 TOWER BUILDING, 6 N. MICHIGAN AVE.
TELEPHONE CENTRAL 1179

Chicago,

December 24th, 1925.

My dear Dr. Tufts:

We are very glad to hear that Chicago University is likely to offer a CMC scholarship for competition in 1926 and I hope that the ultimate decision will be to continue such scholarships to the first winners thru their college course, thus providing ultimately for four scholarships to be held simultaneously.

If you conclude, however, that the budget will not allow of this (although I hope earnestly it will) probably it would be better to offer a new scholarship each year and let the successful candidate complete thereafter for other scholarships offered so generously by your institution. After reading carefully your letter I feel justified in indicating to the War Department the probable offer by Chicago University of a CMC scholarship for award in 1926, leaving it for future determination as to whether the present scholarship will be continued to the present holder during the academic year of 1926-27. Am I right in so construing your kind letter?

Yours very sincerely,

[Signature]

National Executive Secretary

VICE-PRESIDENT JAMES H. TUFTS, UNIVERSITY OF CHICAGO, CHICAGO, ILL.
Chicago

December

1948

[Handwritten text]

To the nearest member of the future University of Chicago

In your IL, Illinois

If you are willing to return this letter

It is my estimate that the budget

If you are willing to give the magazine a free advertisement

I am not willing to accept a free advertisement

I have not signed the advertisement agreement.

I do not have the necessary permission to use your information.

I want to participate in the magazine.

If you are willing to participate in the magazine, I will be happy to assist you.

I am not interested in advertising a free advertisement.

Your next move.

[Handwritten signature]

[Handwritten date]
CIVILIAN AIDES TO THE SECRETARY OF WAR

CHARLES B. PIKE
Chief Civilian Aide

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Ralph N. DUKER, San Antonio, Tex.
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LOREN PIERCE, Woodstock, Vt.
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MILITARY TRAINING CAMPS ASSOCIATION

OF THE UNITED STATES

705 TOWER BUILDING, 6 N. MICHIGAN AVE.

TELEPHONE CENTRAL 1179

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And All National Officers Ex-Officio

Mr. James H. Tufts,
The University of Chicago,
Chicago, Illinois.

My dear Sir:

I am taking the liberty, in the absence
of Dr. James, of acknowledging your letter of December
9th in reference to CMTC scholarships. Your letter
will be brought to the attention of Dr. James immediate-
ly upon his return to the city.

Yours very truly,

Carolyn M. Kiebel
Sewy to J. James.
December 9
1925

Mr. George P. James
Ex. Sec., Military Training Camps Ass.
705 Tower Building
6 N. Michigan Ave.
Chicago, Illinois

Dear Mr. James:

I have your letter of November 23 addressed to President Mason. The University was glad to offer a scholarship for the present academic year, and I have no doubt would offer a similar scholarship next year, but until our budget is acted upon I should not feel authorized to go beyond the provision for one scholarship a year. If the holders of the successive scholarships should all be continued through their courses, we should soon have to make provision for four. It may be that this would be the best possible use of scholarship funds, but I think we should have to consider this in connection with other problems when we make up our budget, which will be probably within the next month or two.

Perhaps you will write again in January and I trust that at that time we may be able to give you a more complete answer.

Sincerely yours,

James H. Tufts

JHT+L
The University of Chicago
CHICAGO, ILLINOIS
FIELD ARTILLERY UNIT
RESERVE OFFICERS' TRAINING CORPS
TELEPHONE MIDWAY 0800
LOCAL 143

Dec. 1, 1925.

Mathaniel Butler,
Office of the President,
University of Chicago.

My dear Mr. Butler:

In a conversation with Mr. Payne this morning, he stated
that Dean Tufts had this matter in hand and knew all about it and could give
you any information concerning it.

Very sincerely yours,

F. M. Barrows, Major, F. A. DOL.
P. M. S. & T.

Dr. Tufts:

Merely in order that I may keep the facts regarding this
matter in my memorandum book regarding awards and aids, I should be
glad if you will let me know whatever I need for that purpose in
reference to the matter referred to in Mr. James' letter of November
23rd.

 Perhaps you will also be good enough to answer Mr. James'
letter.

N. B.
President Max Mason,
University of Chicago,
Chicago, Illinois.

My dear President Mason:

The University of Chicago offered last year a scholarship for competition in a Citizens' Military Training Camp. For the purpose of our records I am writing to ask:

1) Whether this scholarship will be available in the academic year 1926 - 1927 for the present holder (if he makes a good scholarship record), and

2) Whether a similar scholarship will be offered for competition in the Citizens' Military Training Camps of 1926.

The generous support which your institution thus gives is most highly appreciated by friends of the training camp movement.

Trusting that I may presently receive this information, I am

Yours faithfully,

[Signature]

National Executive Secretary.
MILITARY TRAINING CAMP ASSOCIATION

THE WYNN NELSON "B" CAMP, MILITARY AVE.

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2. Mr. John P. White
3. Mr. David E. Brown
4. Mr. James T. Green

CHICAGO

November 1939

President's Address:

The Call to Military Service

The importance of military service in our national defense cannot be overstated. The United States military is a vital part of our nation's security and prosperity. It is essential that we maintain a strong and capable military to protect our interests and values.

The military plays a critical role in our national security. It is our responsibility to ensure that our military is prepared to respond to any threat that may arise. This requires a strong and capable military, well-trained and equipped to face any challenges.

In conclusion, the military is a vital part of our national security. We must support our military and ensure that it is well-prepared to protect our country.

Sincerely,

[Signature]

Secretary of the Board

Date: November 19, 1939

[Note: The text is partially legible due to the image quality. Some words and sentences are not clearly visible.]
CIVILIAN AIDES TO
THE SECRETARY OF WAR
CHARLES B. PIKE
CHIEF CIVILIAN AIDE

CORPS AREA AIDES
PIERPONT L. STACKPOLE, BOSTON
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GRESHAM H. FOS, BALTIMORE
CLARK H. HOWEII, JR., ATLANTA
ROBERT H. JAMISON, CLEVELAND
MOLLER H. JUDAH, CHICAGO
GOULD DIETZ, OMAHA
W. M. HENDRICK, SAN ANTONIO
ROY G. WARD, SAN FRANCISCO

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B. C. KILEY, Galveston, Tex.
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JOHN T. BERGEN, Missoula, Mont.
F. E. K. MEYER, St. Louis, Mo.
H. S. RENNER, Helena, Mont.
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H. A. DICKSON, Rowell, N. M.
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W. C. MACPADDEN, Fargo, N. D.
ALBERT H. MURRAY, Cincinnati, Ohio.
ROY HOFFMAN, Oklahoma City, Okla.
EDWARD C. SAMMONS, Portland, Ore.
THEODORE ROSEN, Philadelphia, Pa.
ROYAL C. TAFT, Providence, R. I.
McDAVID HORTON, Columbus, S. C.
M. H. COLGROVE, Madison, S. D.
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CLARANCE B. BLETHEN, Seattle, Wash.
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CHARLES S. DEWEY, Treasurer, Chicago, Ill.
TOM H. WYLIE, Secretary, Chicago, Ill.
GEORGE F. JAMES, Executive Secretary.

MILITARY TRAINING CAMPS ASSOCIATION
OF THE UNITED STATES
705 TOWER BUILDING, 6 N. MICHIGAN AVE.
TELEPHONE CENTRAL 1179

CHICAGO,
July 17th, 1925.

My dear Doctor Tufts:

I want to acknowledge with the sincere thanks of our Executive Committee your letter of July 15th addressed to Colonel Judah offering a scholarship at the University of Chicago for some outstanding candidate in the CMT at Camp Custer.

Due notice will be given your office later of the selection made by the Camp Commander of the best candidate, who can meet the requirements of University Admission.

With real appreciation of the patriotic offer you have made, I am

Yours faithfully,

[Signature]

George F. James
National Executive Secretary.
The Military Training Camps Association

NEW YORK CITY, N.Y.

October 19, 1936

Mr. James H. White, Acting President,

Chairman of the Board of Trustees,

University of Chicago,

Chicago, Illinois.

Dear Mr. White,

I write to acknowledge receipt of the notice to the Corporation of your letter of July 29, advising that the Corporation of the University of Chicago is to be served with notice of the meeting of the Board of Trustees, and to request the Corporation's approval of the minutes of the meeting held on July 27, 1936.

The notice will be given your office.

I have the honor to remain,

[Signature]

Secretary, Military Training Camps Association.
July 7, 1925.

Colonel Noble B. Judah,
705 Tower Bldg.,
6 N. Michigan Ave.,
Chicago, Ill.

My dear Colonel Judah:

I have your letter of June 2 suggesting the possibility of offering a scholarship to some promising man enrolled at Camp Custer this summer as designated by the ratings of the Camp Commander.

I am writing to say that the University will offer such a scholarship. This is, of course, subject to the condition that the candidate has the academic preparation which would entitle him to acceptance as an entrant to the University.

Will you kindly see that the proper official at the Camp is requested to notify the President's Office at the University promptly of his nomination for the scholarship in order that the further arrangements may be made in season?

Very truly yours,

James H. Tufts
Vice President

JHT:CB
July 4, 1935

Colony Heights & Glade
407 Town Bridge
438 Michigan Ave
Chicago, Ill

Mr. George Colony

I have your letter of June 3 and am writing this
possibility of offering a scholarship to some promising
men enrolled at Camp Garrett this summer as a result of
the decision of the Camp Commandant.

I am writing to explain the University with
the camp taking the candidate from the academic preparation
condition that the candidate pass the academic preparation
which would enable him to compete for an entrance to the
University with

If you will kindly see that the proper officials of
the Camp be informed of this, the President's Office at
the University promptly on the nomination for the scholarship
will be in order that the necessary arrangements may be made
in season.

Very truly yours,

James H. Thistle
Vice President

THE C:


The University of Chicago
The Ogden Graduate School of Science

June 29, 1925

Dear Dean Tufts:

I think the University ought to offer one or more scholarships as suggested by Colonel Judah. A friendly attitude on the part of the University toward these active young men cannot fail to be beneficial to us.

Very truly yours,

[Signature]

Henry G. Gale
Dean.
Dear James H. Tuttle

Dean James H. Tuttle

The University of Chicago

Dear Dean Tuttle,

I thank the University committee for their kind and thoughtful expressions of sympathy and encouragement as the test of the University junior physics junior year examination fall to be passed in the University.

Very truly yours,

[Signature]

[Date]
CIVILIAN AIDES TO THE SECRETARY OF WAR
CHARLES B. PIKE
Chief Civilian Aide

CORPS AREA AIDES
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EDGAR B. DUNLAP, Gainesville, Fla.
SABINE 0. WOOD, Bangor, Me.
LUKE LEA, Nashville, Tenn.

NATIONAL OFFICERS
HENRY S. DRINKER, Hoo, Pa.
CHARLES B. PIKE, Philadelphia
CHARLES S. DEWEY, Chicago
TOM H. WYLER, Chicago
GEORGE F. JAMES, New York

MILITARY TRAINING CAMPS ASSOCIATION
OF THE UNITED STATES
705 TOWER BUILDING, 6 N. MICHIGAN AVE.
TELEPHONE CENTRAL 1179

CHICAGO, June 2, 1925.

Dr. James H. Tufts, Vice-Pres., University of Chicago,
Chicago, Ill.

My dear Sir:-

You may have noted that many prominent institutions in the country, including Columbia University in New York City, have established scholarships (carrying usually free tuition, but sometimes granting other reductions of college expenses) to be awarded in the nearest Citizens' Military Training Camp to the most promising men in training according to the rating of the Camp Commander on a basis of health, character and intelligent performance of duty throughout this month of physical and civic training under Army Officers.

The Citizens' Military Training Camp for the Sixth Corps Area, which includes the States of Illinois, Michigan and Wisconsin, will be held at Camp Custer, Michigan July 23rd - August 21st and I am writing to ask that even at this late date in the academic year your institution offer a scholarship of the type above indicated, thereby stamping with its approval this important movement for good health and good citizenship. Camp Custer will enroll about 4,000 young men averaging about eighteen years of age and beyond question the best of these will be fine material for any freshman class.

Asking your kind and convenient consideration of the suggestion herein made, I am

Very sincerely yours,

[Signature]

Civilian Aide to the Secretary of War
For the Sixth Corps Area.
Relying to your letter of the 7th instant in which you request that the present detail of Major Christian (due to terminate in 1931) be extended to 1932, I regret to advise that explicit instructions recently received from the War Department enjoin me to communicate to authorities of institutions having R.O.T.C. representation that it is desired and contemplated to adhere to the four year detail unless exceptional circumstances present themselves.

It is gratifying to learn that an officer of my command is performing his duties in a manner that evokes the whole hearted commendation expressed in your letter but it is obvious that I cannot, (particularly at such an early date) present this case to higher authority as one of exceptional circumstance.

It would undoubtedly increase the efficiency of the R.O.T.C. were it possible to continue officers who are satisfactory to school authorities on such duty for a longer term than the normal four years or even indefinitely, but it would be to the disinterest of the military careers of the individuals concerned.

With expression of heartiest personal regards, I am

Very sincerely,

FRANK PARKER
Major General, U.S. Army, Commanding.

Copy sent to Major Christian.
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O.R.T.O.
December 6, 1929

Dear Harold,

I have talked with Major Christian, confidentially, about Major Diniat, and as a result do not feel disposed to suggest his appointment as Major Christian's successor. Christian knows him very well and says that while he is an excellent officer and a fine man, he does not possess the qualities which make an effective officer in an R.O.T.C. Unit. His chief defect is a certain stubbornness and inflexibility which would probably involve him in difficulties with the administrative officers and faculty of the University.

Major Christian says that it is perfectly proper for us to suggest to the higher officers of the Army the names of men whom we would like to have assigned to duty here. In view of this fact, I have already written to Major General Parker to the effect that we should like very much to have Major Christian's assignment extended to June 1932. Christian, in my judgment, is the best officer we have had here, and I should like very much to see him retained as long as possible.

Yours cordially,

FREDERIC WOODWARD

Mr. Harold H. Swift,
Swift & Company,
Union Stock Yards,
Chicago, Illinois.
Dear [Name],

I have been having some trouble with the metal cabinet in the room. It is not a very pleasant sight, and as a result, I am not feeling very comfortable to suggest the appointment of a new one. The cabinet is in a very poor condition, and I believe it would be wise to replace it with a new one. I have discussed this matter with Mr. Smith, and he agrees that a new cabinet would be the best solution.

I would like to suggest that we take a look at some of the new cabinets available on the market. There are many options available, and I am sure we can find one that suits our needs.

Please let me know if you have any questions or if you would like to schedule a meeting to discuss this further.

Sincerely,

[Your Name]
December 7, 1929

My dear General Parker,

The assignment of Major Christian as Commandant of the R. O. T. C. Unit in the University of Chicago will expire, I believe, in June 1931. He has been one of the best, if not the best, of the officers we have had, and I think the Unit is now in better shape than it has ever been before. Major Christian commands the respect and confidence not only of the students in the Unit but of the faculty and administrative officers of the University. His standards are high, and he has the personal qualities which enable him to cooperate with the University very effectively.

My purpose in writing to you at this time is to suggest, if I may do so with propriety, that we should be very much pleased and very grateful if the Adjutant General of the Army should see fit to extend the period of Major Christian's assignment at the University until June 1932. I assure that if he were permitted to stay a year longer he would leave the Unit in splendid condition.

Yours cordially,

FREDERIC WOODWARD

Major General Frank Parker,
Commanding General, Sixth Corps Area,
1313 West Pershing Road,
Chicago, Illinois
Frederic C. Woodward,
Vice President,
University of Chicago,
Faculty Exchange.

My dear Mr. Woodward:—

Acknowledging your letter of the 30th inst., regarding the advisability of the suggested appointment of Major Francis Doniat, F. A., to succeed me upon completion of my tour of duty, I have given the matter considerable thought from the viewpoint of both the University and the Government's interests. I feel that the University should have one of the best, if not the best, Field Artillery Units, and as this aim is greatly contingent upon the proper selection of the senior officer, the appointment seems to warrant careful weighing in advance with a view to obtaining the best available man.

It would be quite proper for the University to take the initiative with the War Department in requesting the appointment of a selected officer. Such an officer, if available and considered well qualified, by his efficiency record, would undoubtedly be appointed. Otherwise, the normal procedure would be the tentative and careful selection early next year by the office of Chief of Field Artillery, of an officer, whose name would be submitted to the University for consideration.

Major Doniat's qualifications are worthy of consideration. I have known him since 1907 as Cadet at West Point, and regard him as an efficient officer and a capable man. I do not regard him as the best type for the job. He is above the average in some qualities, but lacks an impressive and magnetic personality for the work. The Officer detailed should possess an all round superior rating, and it is felt that the consideration of other selected officers will prove more to the satisfaction of the University.

Your very kind expressions regarding my regime are deeply appreciated. I have had many fine "commanding officers", both in and out of college, but none more friendly, able, and deserving of loyalty than the officials of this university, particularly
The Editorial Board of the Department of Education and Training of the State of Illinois, has decided to appoint Dr. John T. Rice as the new director of the College of Education. Dr. Rice has served as the provost of the University of Illinois for the past ten years and has been instrumental in the development of the new department.

Dr. Rice's appointment is effective immediately, and he will assume his new responsibilities on January 1st. The College of Education is excited to welcome Dr. Rice and look forward to the continued growth and excellence of the department under his leadership.
yourself. It has been a great pleasure to work here, and I shall change stations with very pleasant recollections, and much regret.

Cordially yours,

T. J. J. Christian,
Major, F. A. (DCL)
P. M. S. & T.

TJJC-IEB
It has been a great pleasure to work with you. I am grateful for the opportunity to assist you with any pleasant occasion.

Sincerely,

[Signature]

[Date]
December 3, 1929

My dear Major Christian:

An alumnus of the University has suggested that when the time comes (as I suppose it inevitably must) for the appointment of your successor at the University of Chicago, we ought to try to secure the appointment of Major Francis Doniat, an artillery officer now stationed at the Panama Canal.

In the first place, would it be proper for us to take the initiative with the War Department in the matter of appointing your successor? If so, what do you know about Major Doniat, and would you think him a good man?

This letter gives me an opportunity to express again my great satisfaction in the service that you are rendering to the University as well as to the Government in your present position. You are certainly the best commanding officer we have had within my experience and I wish we could keep you indefinitely.

Yours cordially

FREDERIC WOODWARD

Major T. J. J. Christian
Faculty Exchange
Dear Sir,

I am writing to express my concern regarding the current state of the [specific issue]. It seems that the situation has escalated beyond our control.

I urge you to take immediate action to address this matter. The situation is urgent and requires your immediate attention.

Yours sincerely,

[Signature]

Frederic Woodard

[Position]
November 23, 1929.

Mr. Frederic Woodward,
The University of Chicago,
Chicago, Illinois.

Dear Fritz:

Last July Edwin M. Kerwin, an alumnus of the University, for whom I have high regard, while writing me on another subject, put in these two paragraphs --

"Incidentally Harold, I have just received a letter from a very old, dear friend of mine, who is a Major in the regular army artillery corps, now stationed at the Panama Canal. He is a West Pointer, with Overseas service and stands very high in army circles. He is due to get back from Panama in 1931. That sounds like a long time off, but in his last letter to me, he mentioned the fact that he would like exceedingly to obtain if possible the appointment of Instructor at the University of Chicago, in charge of the R.O.T.C. work. He is a Chicago boy, with two or three sisters, graduates of the University, and I just wondered what he or I might possibly do to place his name for consideration, at the proper time of course, before the officials of the University who have to do with the selection of the military officer? Can you give me any suggestions?

"Incidentally, his name is Major Francis Doniat, and as I stated before, he is an artillery officer, with broad experience."

I am not clear how much option we have in the matter, but in event of our having any, suggest you consider the name of Major Doniat for our position.

Yours cordially,

[Signature]
Dr. Frederic Woodward,
Vice President,
University of Chicago,
Chicago, Illinois.

My dear Dr. Woodward:

Replying to your letter of the 7th instant in which you request that the present detail of Major Christian (due to terminate in 1931) be extended to 1932, I regret to advise that explicit instructions recently received from the War Department enjoin me to communicate to authorities of institutions having R.O.T.C. representation that it is desired and contemplated to adhere to the four year detail unless exceptional circumstances present themselves.

It is gratifying to learn that an officer of my command is performing his duties in a manner that evokes the whole hearted commendation expressed in your letter but it is obvious that I cannot, (particularly at such an early date) present this case to higher authority as one of exceptional circumstance.

It would undoubtedly increase the efficiency of the R.O.T.C. were it possible to continue officers who are satisfactory to school authorities on such duty for a longer term than the normal four years or even indefinitely, but it would be to the disinterest of the military careers of the individuals concerned.

With expression of heartiest personal regards, I am

Very sincerely,

FRANK PARKER,
Major General, U.S. Army,
Commanding.
HEADQUARTERS SIXTH CORPS AREA
Office of the Commanding General
1821 W. Harrison Road
Chicago, Illinois
December 17, 1928

To: General Woodward

From: Ulysses S. Grant

My dear Dr. Woodward:

I am gratified to learn that you are going to perform the duties of your office at the Corps Area in Chicago, and that you have been selected for the position. I am happy to know that you have accepted the post, and I wish you well in your new position.

Very sincerely,

Ulysses S. Grant

Frank Parker
Chief of Staff
U.S. Army
Director General
Commanding