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# Guide to the Albert Mayer Papers 1934-1975



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## **Descriptive Summary**

<b>Identifier</b>	ICU.SPCL.MAYERA
<b>Title</b>	Mayer, Albert A. Papers
<b>Date</b>	1934-1975
<b>Size</b>	21.5 linear feet (43 boxes)
<b>Repository</b>	Special Collections Research Center University of Chicago Library 1100 East 57th Street Chicago, Illinois 60637 U.S.A.

**Abstract** Albert Mayer (1897-1981) architect and city planner. The Albert Mayer Papers on India are a collection of personal papers, correspondence, reports, and reference materials which Mayer assembled in the course of his rural development and urban planning work in India. The three largest divisions of the Papers contain materials on the Pilot Development Project carried out at Etawah and other districts in the state of Uttar Pradesh, materials on Mayer's architectural and planning projects, and reference and background materials on development and planning in India. Mayer's papers on India represent only part of a long and varied career.

## **Acknowledgments**

Support for this finding aid was provided by the Committee on Southern Asian Studies And Southern Asia Reference Center of the University of Chicago. This guide was compiled by Robert C. Emmett.

## **Information on Use**

### **Access**

No restrictions.

### **Citation**

When quoting material from this collection, the preferred citation is: Mayer, Albert A. Papers, [Box #, Folder #], Special Collections Research Center, University of Chicago Library

## **Biographical Note**

ALBERT MAYER: ARCHITECT AND PLANNER OF ENVIRONMENT

Albert Mayer (b. 1897) began his career as a civil engineer in New York City upon completion of an engineering degree from the Massachusetts Institute of Technology in 1919. His early engineering work on commercial and apartment buildings fostered an interest in architectural design and layout which later led Mayer to become a registered architect. In the early 1930's Mayer became closely associated with several eminent architects and planners who brought to their profession a keen sense of the social inadequacies of modern housing (Fredrick Ackerman, Catherine Bauer, Robert Kohn, Lewis Mumford, Clarence Stein, Henry Wright, and Others). Together they saw the need for more creative planning--planning oriented not just to physical design of buildings, but to creation of environments conducive to community life. In 1933 this group of planners joined forces with Franklin D. Roosevelt's New Deal to draft a new federal housing policy. These recommendations, which contained the early outlines of "limited-dividend" housing and large scale public housing policy, led to the creation of the U.S. Housing Authority in 1937

From the era of the New Deal up to World War II, Mayer was active in many areas of planning and architecture. He devoted a considerable proportion of his time to several government agencies who consulted him on questions of public housing and urban renewal. With Lewis Mumford and Henry Wright he founded the Housing Study Guild. This organization, which lasted about five years supported by public funds, was devoted to developing personnel with the range of special expertise required for the nascent limited dividend and public housing programs. Among its other undertakings the Guild did a detailed comparative study of costs and other characteristics of buildings of different heights, from two to twelve stories. Mayer was also involved in such large scale housing studies as that of Queensbridge (New York City) in 1934. A year later he and Julian Whittlesey founded the New York architectural firm of Mayer and Whittlesey (later Mayer, Whittlesey and Glass). Throughout this period Mayer also continued his private architectural practice, designing country homes, and large scale urban apartments and community complexes.

World War II took Mayer (as an Army engineer) first around the U.S., then to North Africa and India. While in Bengal building airfields for operations in the China-Burma-India Theater, Mayer became interested in Indian life and culture. His experience as an activist in innovative governmental policy in the United States and his concern for the improvement of living conditions in Indian villages led Mayer to propose a program for model villages to the incoming Congress Party government of Jawaharlal Nehru. This proposal, in modified form, resulted in Mayer's intensive involvement in Indian village planning and development for more than a decade beginning in 1946 Other Indian projects in which Mayer was involved were of a more strictly architectural and planning nature--master plans for Cawnpore (now Kanpur), Bombay, Delhi, Chandigarh, a master plan and building designs for the Allahabad Agricultural Institute, and several building and landscape designs for the Standard Vacuum Oil Company in Bombay

During the period in which Mayer was active in India (1945-60), he also was involved in numerous, large scale urban renewal and master plan projects, as well as housing projects outside of India. He served as design consultant for the new seaport of Ashdod, Israel, and as architect

for the new town of Kitimat, British Columbia. In New York City, Mayer was planner and architect for numerous large buildings, ranging from expensive Park Avenue apartments to environmentally planned public housing communities. Mayer's award winning designs for the East Harlem Plaza in New York are but one example of the quality of his work of which Arnold Whittick has written:

His contribution to planning has combined design and execution of specific undertakings of innovative technical and social grasp, and pioneering introduction (1946) of new dimensions in the form of involvement and self-development of the people, later called "community development." (Encyclopedia of Urban Planning, Arnold Whittick, ed. (New York: McGraw-Hill, 1974), s.v. "Mayer, Albert," p. 670)

In 1961, at age 64, Mayer retired from Mayer, Whittlesey and Glass to concentrate on serving as consultant to urban renewal and housing projects. Areas in which he worked during this period include New York, Brookline, Miami, Cleveland, San Antonio, Sacramento, and Puerto Rico. He also planned the new city of Maumelle, Arkansas, and led a nation-wide series of seminars on design for the Public Housing Administration, the National Association of Housing and Redevelopment Officials, and the American Institute of Architects. Mayer's book, *The Urgent Future: People, Housing, City, Region*, summarizes his views of the need for creative planning (New York: McGraw Hill, 1967).

Albert Mayer is the author of several books and numerous articles on town planning, urban renewal, and community development. (Mayer's own bibliography of his published works is in Box 35; Folder 1). He was the recipient of a number of awards and citations for his architectural, urban, and landscape designs, and is a Fellow of the American Institute of Architects. The Society for Applied Anthropology recognized his pioneering application of social research to planning and development by making him an honorary fellow. Mayer has lectured before academic and professional groups throughout the world, and was visiting professor of urban planning at Columbia University from 1967 to 1971.

## ALBERT MAYER'S WORK IN INDIA

In India, Mayer worked on two very different types of projects--rural development in the United Provinces (later Uttar Pradesh), and planning and architecture for several Indian cities and colleges. Mayer's involvement in Indian rural development resulted from two chance events, his presence in India at the end of World War II as an Army Engineer, and his introduction in 1945 to Jawaharlal Nehru, then recently released from British political imprisonment. His architectural and planning work for Indian cities was a natural extension of his work in the United States. The opportunity to work on such projects in India, however, came as a result of his repeated visits to India for the Etawah Project

## The Uttar Pradesh Pilot Development Project

At his first meeting with Nehru, who was then planning for the Congress Party's assumption of leadership of the Indian government, Mayer outlined his thoughts for improving living conditions in Indian villages. They focused on stimulating economic and social progress by the creation of "model" villages. Mayer's sympathetic approach to Indian life appealed to Nehru who wanted the Indian National Congress to begin development projects in the states which they controlled (such as his native Uttar Pradesh) even before the transfer of power was completed.

Writing on behalf of G.B. Pant, a member of the Congress Party and Premier of Uttar Pradesh, Nehru invited Mayer to return to India to advise the U.P. government on "various matters relating to planning, village reconstruction and the ordered development of community life more especially in our rural areas." (Nehru to Mayer, May 1, 1946; Box 8; Folder 1) Mayer accepted, and in the fall of 1946 took an exploratory trip through the U.P. countryside. This experience convinced Mayer that the social and economic base for self-sustaining development did not yet exist. Mayer had seen that the earlier developmental efforts of the government, missionaries, and Gandhian "constructive workers" had failed when outside supports were removed. He therefore dropped his initial suggestion of a program to build model villages, proposing instead to organize an integrated rural development program. Mayer saw the benefits of increased agricultural production not as ends in themselves, but as means of raising the level of village expectation and stimulating a self-sustaining participation in local development.

Several months before the creation of the independent Dominion of India on August 15, 1947, Mayer was appointed Planning Advisor to the Government of Uttar Pradesh. He immediately started to organize the pilot development project which soon became famous as the Etawah Project, named for the district where it began. Mayer personally selected the key American and Indian staff, with them set program priorities, and picked the group of villages where the project was to start. Once the project became operational, Mayer's role became one of overall guidance. Each year he spent several months in the villages talking to farmers, reviewing progress, and suggesting improvements.

The organization of the Etawah Project was based on the principle of what Mayer called "inner democratization." Mayer consciously tried to change the hierarchical structure of government and of village life. To encourage both local involvement and governmental sensitivity to local needs, officers of the Etawah Project were encouraged to make over-night visits to villages. Lower level staff were urged to speak out at project meetings, which were often held outdoors to enable villagers to listen and participate in the discussions.

Mayer's innovative approach led the Etawah Project to develop many new methods and techniques. The most famous and widely copied was the concept of the Village Level Worker. The idea for the Village Level Worker (or "VLW" as he was usually called) came from Mayer's

observation of the effectiveness of medical corpsmen in the U.S. Army. The VLW functioned as a link between the government and the villagers. After a short training period the VLW, often a villager himself, was responsible for the promotion of development programs in a territory consisting of four villages. Like the medical corpsman, the VLW was not supposed to be an expert; for advice he was to rely on specialists at a central office. His success depended on his ability to interest villagers in new techniques. Because of his continuing proximity to a village, a good VLW could gain the confidence of villagers to a degree that had been impossible for the earlier departmentalized government field officers who had been responsible for hundreds of villages which they could rarely visit. The low cost of running a program whose success depended on a corps of dedicated non-specialists, rather than field officers in a top heavy bureaucracy, gave economic justification to the Project

Other innovations of the Etawah Project included a rural newspaper to inform farmers of modern agricultural practices and to promote literacy; a program of small scale industries such as cooperative brick making and leather tanning; and the appointment of an anthropologist (the "Rural Life Analyst") to communicate to the staff the otherwise unarticulated needs of the villagers. The Rural Life Analyst was a detached social technical observer capable of quickly anticipating and communicating village reactions in order to facilitate the early correction of misjudgements. Another innovation was the creation of the Planning Research and Action Institute in Lucknow to experiment with new practices and to make ongoing evaluations of the Project's success. (The Etawah Project is described in *Pilot Project, India: The Story of Rural Development at Etawah, Uttar Pradesh* by Albert Mayer and Associates, McKim Marriott and Richard L. Park (Berkeley: University of California Press, 1959; reprint edition Westport, Conn.: Greenwood Press, 1973; Hindi translation *Bharat Ki Agragami Vikas Yojana*, Lucknow: British Book Depot, 1960), and by Baij Nath Singh, one of the Project's first Deputy Development Officers, in "The Etawah Pilot Project," in *History of Rural Development in Modern India*, vol. one, (New Delhi: Impex India, 1967) Taya Zinkin presents a more "popular" account in her chapter "Community Projects," in *India Changes!* (New York: Oxford, 1958) Gerald Sussman, in his thesis "The Road From Etawah: Integrated Rural Development in India" (Ph.D. dissertation, University of Michigan, 1975), analyzes the Etawah Project as a model for the Indian government's Community Development Programme)

The Etawah Pilot Development Project was one of the models available to the Government of India when it decided in the First Five Year Plan to emphasize rural development programs. These had been successful in augmenting agricultural production, in raising levels of education, in transforming conservative governmental bureaucracy and village organizational structures, and in stimulating an increased alertness to potential for social and economic development. (D. P. Singh, "The Pilot Development Project, Etawah," in *Evolution of Community Development Programme in India* (New Delhi: Ministry of Community Development, Panchayati Raj & Cooperation), 1962, p. 71). These results had been achieved, moreover, within the limitations of a state budget before the era of massive American assistance.



The Indian Government's first nation-wide attempt at rural or community development programs began with Ford Foundation assistance in 1951. This program consisted of fifteen pilot projects of 300 villages each, one in each of the major states. Beginning in 1952, partly because of the availability of American assistance through the Joint Indo-American Technical Cooperation Agreement, the Government decided to devote a substantially increased proportion of its resources to a proliferation of community development projects throughout India. The first step was the creation of the Community Projects Administration. Later the national program was divided into two levels, administered respectively by the Community Development Programme, and the National Extension Service. Although political exigencies imposed a degree of urgency on the implementation of the Government's program, Mayer continued to argue that to develop the human resources and community support for such a large scale expansion of projects would require years. He himself was never satisfied with the manner in which the Government so precipitately expanded the number of community development projects. This rapid expansion exceeded the rate at which he felt adequate and dedicated personnel could be assembled, and new values and relationships developed and sustained.

### Urban Planning and Architectural Projects

The second major realm of Mayer's work in India was urban planning and architecture. The immediate post-World War II years saw a vastly increased town planning activity in India. This renewed emphasis was partly in compensation for the lack of planning during the war, and partly in response to the rapid growth of major urban centers stimulated by wartime industrialization. A further impetus for planning came from the need to resettle refugees displaced by the partition of British India. Mayer became involved in several of the post-war town planning projects even while working on rural development in Uttar Pradesh. Mayer's first urban planning contract in India began in 1947 with his appointment as consultant to Greater Bombay Together with N. V. Modak, the municipal engineer of Bombay, Mayer was the author of two preliminary studies for the Master Plan for Greater Bombay He also advised planners in the city of Cawnpore.

A planning project quite different in nature with which Mayer was deeply involved from 1950 to 1957 was the expansion of the Allahabad Agricultural Institute. The Institute, which had been founded in 1910 by a young American missionary, was the first agricultural college in India to use the American style of agricultural extension service. In 1950 the Institute received large grants from the Ford Foundation and the Harvard-Yenching Trustees to expand both the campus and the number of extension projects. Mayer, who had frequently consulted the Institute's staff concerning the Etawah Project, was chosen to write the master plan for the Institute's growth. Later he designed the Institute's new buildings. The Mayer Papers reflect the close attention he gave to meeting the needs of the faculty, and to turning to advantage the extremes of wind, rain and heat characteristic of the north Indian climate.

After the war, the government of what was then East Punjab State in India undertook planning for a new state capital to replace Lahore, the former capital, which had gone to Pakistan in the

partition. The immediate need was for a city which would give the Indian Punjab a political center, while providing housing for refugees from West Pakistan. At that time, the intention to plan an entirely new city was heralded as an "architect's dream." Mayer produced a master plan for the new capital during the years 1947-51. Ultimately a team of architects headed by Le Corbusier of France was retained by the East Punjab government to execute the plan for Chandigarh. Le Corbusier effected major changes in the master plan for the capital, which eventually became famous for his modern architecture. Many fundamental elements in the final execution, however, were carried over from Mayer's original plan. [Mayer's part in the planning of Chandigarh is described in Norma Evenson, *Chandigarh* (Berkeley: University of California Press, 1966)]. In the mid-1950's, the rapid and haphazard growth of Delhi and the entire national capital region reached a climax. This situation, which had begun with wartime growth and had been exacerbated by the massive influx of refugees in 1947, demanded immediate attention. Mayer, who recognized the urgent need for comprehensive planning, was selected by the Ford Foundation and the Government of India to head a team of American experts to assist in the government's planning effort. He selected the members of the team and, throughout the project, gave it his characteristic community orientation. Many of the Ford team's recommendations were incorporated in the official master plan published in 1961. [Master Plan for Delhi (New Delhi: Delhi Development Authority, 1961)]. The Mayer Papers document this team's imaginative approach to common urban problems in Delhi.

For a period of a few weeks in 1952, Mayer was a regional planning consultant to the Damodar Valley River Development Project in eastern India. Although his official involvement was slight, Mayer's continuing interest in this attempt to apply the principles of the Tennessee Valley Authority to India is reflected in his large file on the Project.

### **Scope Note**

The Albert Mayer Papers on India in the University of Chicago Library are arranged in eight series:

#### Series I: THE UTTAR PRADESH PILOT DEVELOPMENT PROJECT

("The Etawah Project") Correspondence, memoranda, and reports concerning Mayer's developmental work in Uttar Pradesh; Mayer's files on the Planning Research and Action Institute; and editorial files and reviews for Pilot Project, India.

#### Series II: GENERAL COMMUNITY DEVELOPMENT IN UTTAR PRADESH

Reports and newsletters on several projects which interested Mayer, but which were not part of the Etawah Project; many reports of a general nature are also scattered throughout the files of The Uttar Pradesh Pilot Development Project

Series II: URBAN PLANNING AND ARCHITECTURAL PROJECTS.

Correspondence, memoranda, reports, drawings, and maps for urban, regional and college master plans and for architectural designs.

Series IV: RESOURCE MATERIALS ON PLANNING AND DEVELOPMENT.

Topical collection of clippings reports, pamphlets and various near-print and ephemeral materials on Indian society and on industrial and rural development.

Series V: MANUSCRIPTS, LECTURES, AND PUBLICATIONS BY ALBERT MAYER.

Manuscript and/or published forms of Mayer's articles and lectures on India; outline and editorial files of an uncompleted book on Indian bureaucracy; and copies or offprints of a selection of Mayer's articles on subjects not directly related to his work in India.

Series VI: PHOTOGRAPHS. PRINTS

(in a few cases with negatives) of the Etawah, Allahabad Agricultural Institute, Delhi, and Chandigarh projects, as well as of general Indian scenes.

Series VII: MISCELLANEOUS MATERIALS NOT ON INDIA.

Reviews, publicity, and citations of Mayer's architectural and planning work in the U.S. and Canada (a selection of duplicates of material in the Mayer Papers at the University of Wyoming Library)

Series VIII: THE ALBERT MAYER-RICHARD L. PARK CORRESPONDENCE

A file of correspondence with Albert Mayer given to the Library by Richard L. Park in 1976 for inclusion in the Albert Mayer Papers on India. Much of the material in these files is from 1959 and 1960, although some items from as early as 1956 are preserved. The subjects covered by the correspondence include: the publication of Pilot Project, India, the selection of a library in which to deposit a set of documents related to Pilot Project, India (a duplicate set of these documents is contained in the Mayer Papers on India, Boxes 11:12 to 13:4), and research for a new book on India which Mayer had tentatively titled *While Nehru, What?* (see p. 51 and Boxes 37:1-38:8)

The present organization of the papers maintains Mayer's original arrangement. His files were provided with a system of cross references from one file to another. In order to preserve the usefulness of the cross reference slips contained in the files, Mayer's file titles have been retained,

although sometimes in paraphrase, wherever they adequately describe the contents of a file. For the same reason, Mayer's original folder titles are given in the guide with cross references to the revised titles when the originals had to be substantially altered. Duplicate copies of reports and correspondence will be found throughout the collection, where they were intentionally filed by Mayer to minimize the need for cross referencing.

Throughout the Mayer Papers, the files function topically, housing a wide variety of materials. Files on persons frequently contain correspondence between third parties or reports relevant to the person's work. The combination of personal correspondence, reports, memoranda, offprints, and clippings typical of his files often gives them an eclectic character. To enhance the access to such eclectic files, items of unusual interest, such as offprints or large reports, are noted after the file title in the guide. Because of their highly variegated nature and individual importance or scarcity, most of the Resource Materials on Planning and Development comprising Series IV are individually identified in an inventory available at the University of Chicago Library in the Department of Special Collections. This detailed inventory serves as a bibliography of obscure or ephemeral publications and near-print materials on development in India.

## **Related Resources**

The following related resources are located in the Department of Special Collections:

<http://www.lib.uchicago.edu/e/spcl/select.html>

## **Subject Headings**

- Mayer, Albert
- Nehru, Jawaharlal, 1889-1964
- Park, Richard Leonard
- Singh, Baij Nath
- Mayer and Whittlesey
- City planning -- India
- City planning -- India -- Bombay
- City planning -- India -- Chandigarh
- City planning -- India -- Delhi Metropolitan Area
- Community development -- India
- Regional planning -- India
- Rural development --India
- Urban renewal --India
- Etawa (India)
- India -- Rural conditions
- Architectural drawings
- Maps
- Photographs

## **INVENTORY**

## **Series I: Uttar Pradesh Pilot Development Project**

Series One contains records of Albert Mayer's work in Indian rural development for the Pilot Development Project in the state of Uttar Pradesh (U.P.) from 1947 until the late 1950's. The project was commonly called the "Etawah Project" for the district in which it was first implemented. Correspondence, reports and memoranda pertaining to the project's activity in Etawah and other districts in Uttar Pradesh comprise this series of the Albert Mayer Papers. Because of its large size, the series has been divided into four sections. The largest section is the topically arranged General Files. Files on persons are in the General Correspondence section. The last two sections contain material prepared for the production of Pilot Project, India, and the correspondence and reviews resulting from Pilot Project, India.

The files in Subseries 1, General files are arranged alphabetically by subject, including such headings as Budget, Block Reports, Mayer's Reports, and Village Replanning. An extensive collection of material relating to the Planning Research and Action Institute is to be found under its name, preserving Mayer's original arrangement. Copies of reports and memoranda written by Mayer are listed under his name. Most of these reports and memoranda are also to be found in the files on the subjects with which they deal.

Subseries 2 contains correspondence with individuals on the Pilot Development Project staff, as well as others with whom Mayer corresponded regarding his community development work. The files are arranged alphabetically by last name. In addition to correspondence, the files sometimes contain offprints or other materials associated with the person

Subseries 3 includes papers personally selected by Mayer from his files to be used by his associate editors (McKim Marriott and Richard L. Park) in preparing "Pilot Project, India" (Berkeley; University of California Press, 1959; reprinted in Westport, Conn.; Greenwood Press, 1973; Hindi edition Lucknow, India; British Book Depot, 1960) Typed copies of these papers were made by Mayer and were arranged in thirteen numbered and titled files, each with an index of contents. In addition to these numbered files, this section contains five other files related to the production of Pilot Project, India. See also Series VIII, The Mayer-Park Correspondence

Subseries 4 includes Pilot Project, India, correspondence and reviews. Mayer frequently corresponded with reviewers or prospective reviewers of Pilot Project, India. That correspondence, as well as publicity and copies of reviews of Pilot Project, India are included here

### **Subseries 1: General Files**

#### **Box 1**

##### **Folder 1**

Block and District Reports. Almora, Community Projects

#### **Box 1**

##### **Folder 2**

Block and District Reports. Azamgarh, Correspondence with B. V. Singh Seth, Bhupendra Vir Singh, and Kamla Singh

#### **Box 1**

**Folder 3-5**

Block and District Reports. Azamgarh, Progress Reports

**Box 1**

**Folder 6**

Block and District Reports. Ballia, Correspondence

**Box 1**

**Folder 7-9**

Block and District Reports, Ballia, Fortnightly Reports

**Box 1**

**Folder 10**

Block and District Reports, Bhagyanagar, Correspondence and Reports

**Box 1**

**Folder 11**

Block and District Reports, Etawah, Nov. 1948-Jan. 1949

**Box 1**

**Folder 12**

Block and District Reports, Etawah, Feb-April 1949

**Box 1**

**Folder 13**

Block and District Reports, Etawah, May-Sep. 1949

**Box 1**

**Folder 14**

Block and District Reports, Etawah, Oct-Dec. 1949

**Box 1**

**Folder 15**

Block and District Reports, Etawah, Mar-June 1950

**Box 1**

**Folder 16**

Block and District Reports, Etawah, Aug-Oct. 1950

**Box 1**

**Folder 17**

Block and District Reports, Etawah, Nov-Dec. 1950

**Box 1**

**Folder 18-19**

Block and District Reports, Etawah, 1951

**Box 1**

**Folder 20**

Block and District Reports, Etawah, 1952

**Box 1**

**Folder 21**

Block and District Reports, Etawah, 1953

**Box 1**

**Folder 22**

Block and District Reports, Etawah, Jan-Aug. 1954

**Box 1**

**Folder 23**

Block and District Reports, Etawah, Sep. 1954

**Box 1**

**Folder 24**

Block and District Reports, Etawah, June 1955-May 1956

**Box 1**

**Folder 25**

Block and District Reports, Faizabad, Community Projects

**Box 1**

**Folder 26**

Block and District Reports, Ghazipur, Annual Program; 1951-52

**Box 2**

**Folder 1-2**

Block and District Reports, Ghazipur, Correspondence with K. K. Misra, M. S. Haq, M. L. Saxena, D. P. Singh

**Box 2**

**Folder 3-6**

Block and District Reports, Gorakhpur, Fortnightly Reports

**Box 2**

**Folder 7**

Block and District Reports, Gorakhpur, Mayer, Interim Report on Pilot Development Projects Etawah & Gorakhpur. Allahabad, 1951

**Box 2**

**Folder 8-9**

Budgets for the U.P. Pilot Projects

**Box 2**

**Folder 10**

Community Development Conference at Allahabad Agricultural Institute and at Lucknow, 1951

**Box 2**

**Folder 11-12**

Community Projects in the Field

- Includes "Preliminary Draft Note of Organization of Community Projects in the Field," ms., and cover letter Mayer to D. P. Singh, Sep. 18, 1952

**Box 2**

**Folder 13**

Community Projects, Reports and Observations

- Includes Adrian C. Mayer, "Development Projects in an Indian Village," reprinted from Pacific Affairs 29, no. 1, March, 1956

**Box 2**

**Folder 14**

Credit for Development Projects in Rural Areas [Interim Reports, See Box 2; 19-21]

**Box 2**

**Folder 15**

"Kisan Mela" (Discussion and Analysis of the First Agricultural Fair, Mahewa, March 9-15, 1951), by Baij Nath Singh

**Box 2**

**Folder 16**

Mayer, Albert, Reports and Memoranda. Notes for Talks and Lectures About Etawah and Other Projects, 1951-52 Manuscripts

**Box 2****Folder 17**

Mayer, Albert, Reports and Memoranda

- "Preliminary Outline for Village Planning and Reconstruction," ms., Dec. 2, 1946
- "Proposal for Planning. Coordination and Development for Immediate Application in One District," ms., Jan. 1, 1947 "Corrected to Jan. 2, 1947"
- "Memorandum on the 'Pool' Proposal," ms., Jan. 22, 1947
- "Rural Life Analyst-A Job Description," ms., Oct. 15, 1947 See Box 13; 4]
- Mayer to G. B. Pant, Feb. 19, 1948

**Box 2****Folder 18**

Mayer, Albert, Reports and Memoranda, "Specific Programme for the Pilot Intensive Project in Planning Development Coordination in District Etawah," mimeograph, Sep. 15, 1948

**Box 2****Folder 19**

Mayer, Albert, Reports and Memoranda, "Etawah Pilot Development Project-Interim Report," mimeograph, June 29, 1949. First interim report

**Box 2****Folder 20**

Mayer, Albert, Reports and Memoranda

- "Etawah Pilot Development Project-2nd Interim Progress Report," mimeograph, Aug. 13, 1949
- "Pilot Development Project; Discussion of Adult Education-Participation Program and Secondary Boys' Camps," mimeograph, Oct. 15-18, 1949

**Box 2****Folder 21**

Mayer, Albert, Reports and Memoranda

- Mayer to G. B. Pant, Dec. 29, 1949, mimeograph, Third interim report
- "Etawah Pilot Development Project Interim Report and Appraisal by the Advisor," mimeograph, June 27, 1950, Fourth interim report
- "Suggestion Box or Footnote for U.P. Pilot Projects-A Personal Note," mimeograph, Dec. 10, 1951

**Box 2****Folder 22**

Mayer, Albert, Reports and Memoranda

- "The U.P; Pilot Rural Projects-A Personal Note," ms., Nov. 12, 1951
- "Note on Present Crisis in Etawah; Outline, Diagnosis, Implications for All Development Work," ms., Dec. 24, 1951, With cover letter to K. B. Bhatia, Dec. 24, 1951
- [Interim Report on Pilot Development Projects Etawah and Gorakhpur. Allahabad, 1951. See Box 2; 7]
- "To Co-workers in the Pilot Projects," ms. and mimeograph, June 7, 1952



**Box 2**

**Folder 23**

Mayer, Albert, Reports and Memoranda, "Note on Organization of Etawah Pilot Project," ms., July 29, 1952

**Box 2**

**Folder 24**

Mayer, Albert, Reports and Memoranda

- "To Co-workers in the Pilot Projects," ms. and mimeograph, Aug. 4, 1952
- ["Preliminary Draft Note on Organization of Community Projects in the Field," Sep. 8, 1952 See Box 2; 11-12]

**Box 2**

**Folder 25**

Mayer, Albert, Reports and Memoranda, "Training Extension Workers in Uttar Pradesh." Two Letter Reports to S. S. Khera, April 11 and May 7, 1953

**Box 2**

**Folder 26**

Mayer, Albert, Reports and Memoranda

- "Note on Tank Deepening," ms., April 22, 1953
- "Development Work in the Districts of U.P. Outside of Community Projects and in Districts with No Community Projects; Observations and Recommendations," ms., April 24, 1953
- "Community Projects in U.P.; Observations and Recommendations," ms., April 26, 1953

**Box 2**

**Folder 27**

Mayer, Albert, Reports and Memoranda

- Mayer to G. B. Pant, May 19, 1953 "Re; Direct Economic Return from Pilot and Community Projects; Results in Etawah's 236 Villages"
- "Brief High Priority Memo on Development Work in Uttar Pradesh," ms., May 19, 1953

**Box 2**

**Folder 28**

Mayer, Albert, Reports and Memoranda, "To Co-workers in the Community Projects," ms. and mimeograph, June 15-July 12, 1953

**Box 2**

**Folder 29**

Mayer, Albert, Reports and Memoranda, "To Co-workers in the Community Projects," ms., July 22, 1953

**Box 2**

**Folder 30**

Mayer, Albert, Reports and Memoranda, Three Notes on Problems of the National Extension Service, February 1954

**Box 2**

**Folder 31**

Mayer, Albert, Reports and Memoranda

- "Note on Pilot Project in Rural Industry," ms., March 22, 1954 With cover letter to G.B. Pant, March 22, 1954
- "Questions of Leadership in Villages and Our Associations," mimeograph, April 4, 1954

**Box 3**

**Folder 1**

Mayer, Albert, Reports and Memoranda, "Community Projects and National Extension Service Projects in U.P.; Observations and Recommendations," ms., May 31, 1954

**Box 3**

**Folder 2**

Mayer, Albert, Reports and Memoranda

- Mayer to G. B. Pant, Oct. 13, 1954 Cover letter for "Rural Life Analyst-A Job Description."
- "Observations and Recommendations on Training," ms., April 7, 1955

**Box 3**

**Folder 3**

Mayer, Albert, Reports and Memoranda

- "Orientation and Refresher Camps," ms., April 14, 1955
- "Community Projects and National Extension Service Projects in the U.P., Observations and Recommendations," ms., April 21, 1955

**Box 3**

**Folder 4**

Mayer, Albert, Reports and Memoranda, Newsletters, 1953, "To Co-workers in the Field." Mimeographs.

**Box 3**

**Folder 5-8**

Mayer, Albert, Reports and Memoranda, Newsletters, 1955, Mimeographs. With cover letters from Deputy Development Commissioners

**Box 3**

**Folder 9**

"Moral Regeneration and the Way Ahead." Unidentified ms. fragment

**Box 3**

**Folder 10**

"Pilot Development Project Etawah," ms

**Box 3**

**Folder 11-15**

Planning Officers' Conference, 1956

**Box 3**

**Folder 16-20**

Planning Research and Action Institute, Cooperative Section

- Includes correspondence with Andrew F. Braid, Trilok Chand, S. S. Tyagi, and others

**Box 3**

**Folder 21-23**

Planning Research and Action Institute, Cooperative Section Reports

**Box 3**

**Folder 24**

Planning Research and Action Institute. Das, Ram (Director), Correspondence, 1957-58

**Box 3**

**Folder 25**

Planning Research and Action Institute. Das, Ram (Director), Correspondence, 1959

**Box 3**

**Folder 26**

Planning Research and Action Institute. Das, Ram (Director), Correspondence, 1960-54

**Box 3**

**Folder 27**

Planning Research and Action Institute. Dhillon, Harwant Singh (Junior Associate to the Rural Life Analyst)

**Box 3**

**Folder 28**

Planning Research and Action Institute. First Six Month Report on the P.R.A.I. Program

**Box 3**

**Folder 29**

"Planning Research and Action Institute; Functions and Organization," Lucknow; Planning Department, 1957 (2nd ed.) (P.R.A.I. Publication No. 45)

**Box 3**

**Folder 30**

Planning Research and Action Institute. Hoff, Wilbur (Specialist, Rural Sanitation & Public Health)

**Box 3**

**Folder 31-32**

Planning Research and Action Institute. Jansen, J. L. Jansen was being considered for the position of rural industries specialist for P.R.A.I.

**Box 3**

**Folder 33-34**

Planning Research and Action Institute. Leather Tanning

- This was P.R.A.I.'s first pilot project

**Box 4**

**Folder 1**

Planning Research and Action Institute. Mayer, Albert, Reports and "Brief Notes"

**Box 4**

**Folder 2**

Planning Research and Action Institute, Miscellaneous Correspondence. Includes A. B. Pandey, S. D. Pant, B. S. Sharma, Raghuraj Gupta, Ram Surat Singh, and Dr. Chakravarty

**Box 4**

**Folder 3**

Planning Research and Action Institute, Miscellaneous Reports

- Includes "Rural Research and Action Centre, U.P.-the Situation and the Need," photocopy of ms., 1953; "Proceedings of the Meeting of the Institute Planning Committee," mimeograph, July 22, 1954; "Report on Agricultural Implements Program," ms.; "Scheme for Organizing Cooperative Industrial Estates in U.P.," mimeograph, Oct. 14, 1957; "Revenue Statement of Cooperative Union Mahewa for

the Year 1956-57," ms.; "Multipurpose Cooperative Union Project, Mahewa Distt. Etawah," ms

**Box 4**

**Folder 4-5**

Planning Research and Action Institute, Monthly, Semi-Annual and Annual Reports

**Box 4**

**Folder 6-7**

Planning Research and Action Institute, Nimbkar, Mrs. Krishnabai (Specialist, Women's Welfare)

- Includes D. P. Singh to Mayer, Feb. 6/7, 1957
- [Organization of. See Steps Leading Up to Organization and General Order Setting Up Organization, Box 5; 9-11]

**Box 4**

**Folder 8**

Planning Research and Action Institute, Pilot Development Project Etawah. Lucknow; Planning Research and Action Institute, [1960]. (P.R.A.I. Publication No. 207)

**Box 4**

**Folder 9**

Planning Research and Action Institute, Raj, Deva (Joint Director)

**Box 4**

**Folder 10**

Planning Research and Action Institute, "Research Scandal" Clippings (1955)

**Box 4**

**Folder 11-12**

Planning Research and Action Institute, Roelofs, Garritt (Specialist on Extension and Rural Youth Work)

- Includes "Preliminary Guide to the Establishment of Rural Youth Organizations in Uttar Pradesh," mimeograph and Others

**Box 4**

**Folder 13-14**

Planning Research and Action Institute. Seth, Harish C. (Senior Associate, Soil Conservation)

**Box 4**

**Folder 15-16**

Planning Research and Action Institute, Singh, Dhyan Pal (Director) Correspondence, Jan-July 1954

**Box 4**

**Folder 17-18**

Planning Research and Action Institute. Singh, Dhyan Pal, Correspondence, Aug-Sep. 1954

**Box 4**

**Folder 19-20**

Planning Research and Action Institute, Singh, Dhyan Pal, Correspondence, Oct-Dec. 1954

**Box 4**

**Folder 21-22**

Planning Research and Action Institute, Singh, Dhyan Pal, Correspondence, Jan-July 1955

**Box 4**

**Folder 23-24**

Planning Research and Action Institute, Singh, Dhyan Pal, Correspondence, Aug-Dec. 1955

**Box 5**

**Folder 1-6**

Planning Research and Action Institute, Singh, Dhyan Pal

**Box 5**

**Folder 1-2**

Planning Research and Action Institute, Singh, Dhyan Pal, Jan-April 1956

**Box 5**

**Folder 3-4**

Planning Research and Action Institute, Singh, Dhyan Pal, May-Dec. 1956

**Box 5**

**Folder 5-6**

Planning Research and Action Institute, Singh, Dhyan Pal, Jan-April 1957

**Box 5**

**Folder 7**

Planning Research and Action Institute, Singh, Rudra Dutt (Rural Life Analyst)

**Box 5**

**Folder 8**

Planning Research and Action Institute, "Small Scale Industry Plans," ms., by D. P. Singh. See also Resource Materials; Economic and Industrial Planning, Box 32; 25-33; 39; and National Planning, Box 34; 25-38

**Box 5**

**Folder 9-11**

Planning Research and Action Institute, Steps Leading to Organization and General Order Setting Up Organization. This file contains documents on the establishment of the Planning Research and Action Institute, with a list of contents of the file

**Box 5**

**Folder 12**

Planning Research and Action Institute, Village Replanning Reports

**Box 5**

**Folder 13**

Planning Research and Action Institute, Weaver, Warren (Director, Division of Natural Sciences and Technology, The Rockefeller Foundation, New York)

**Box 5**

**Folder 14-15**

Planning Research and Action Institute, Youth Work

- Includes correspondence with Tulsi Bhatia Saral; four issues of Nava Yuvak (Hindi magazine for youth)

**Box 5**

**Folder 16**

- "Plan for Development in Uttar Pradesh; Maps and Charts Relating to Land Irrigation and Yield," Lucknow, U.P; Bureau of Agricultural Information, Dec. 1950
- "Etawah District Plan; 1951-52," Lucknow, 1953
- "Jhansi District Preliminary Second Five Year Plan," Lucknow; Planning Department, 1955
- [Proposals and Early Documents, 1947-48, See Box 2; 17-18]

**Box 5**

**Folder 17**

Public Opinion Studies by Baij Nath Singh. "This is a collection of items lumped together as one with the inclusive title of 'Public Opinion Study.' AM says these span the period 1952-1955" (note on original folder)

**Box 5**

**Folder 18-27**

Publicity, Commendations and Articles. Includes published and unpublished statements referring to the Pilot Development Project, mostly by persons not officially connected with the project

- See also, for other publications on the project, Box 13; 13-19

**Box 6**

**Folder 1**

Town Planning in Uttar Pradesh

**Box 6**

**Folder 2**

U.P. General Information. Vera Micheles Dean, "Impressions of Lucknow," Far Eastern Survey 19, no. 19, Nov. 8, 1950

**Box 6**

**Folder 3-4**

Village Replanning Scheme. Blueprints of village layouts. Includes "Etawah District; Villages Under Replanning;" Layout Plans for; Bhandra, Bhawanipur; Improved Plans for; Bhairapur, Hari-ka Pura, Udot-ka-Purwa

**Box 6**

**Folder 5-6**

Village Replanning Scheme, Blueprints of Model Houses

- Includes U.P. Town and Village Planner, House Designs & Layout Plans for Model Villages in U.P. Lucknow; 1955, and others

**Box 6**

**Folder 7**

Village Replanning Scheme, Maps Illustrating Village Replanning. Maps of hypothetical village layouts illustrating good planning principles

**Subseries 2: General Correspondence**

**Box 6**

**Folder 8-9**

Bhatia, K. B. (U.P. Development Commissioner until Aug., 1952)

- Includes Memorandum from N. N. Singh appointing Mayer as Planning Advisor to the Government of U.P., Jan. 10, 1947

**Box 6**

**Folder 10**

Das, Ram (Deputy Director of Education, U.P.)

**Box 6**

**Folder 11**

Gupta, B. N.

**Box 6**

**Folder 12**

Gupta, Har Govind (District Development Officer, Training, Mahewa)

**Box 6**

**Folder 13**

Gupta, S. P. (Project Executive Officer, Mahewa)

**Box 6**

**Folder 14-15**

Harvard University. Graduate School of Business Administration.

- Includes correspondence concerning Richard Morse's "Staff Report on a Pilot Project in Rural Development in India," a report prepared for the Institute of Current World Affairs (1949) which was reproduced as a case study by the Graduate School of Business Administration. A copy of the report with an introduction and a postscript by Mayer is included. See Also; Richard Morse, Box 7; 18-20

**Box 6**

**Folder 16-17**

Holmes, Horace (Chief Agriculturalist, U.S. Dept. of Agriculture, New Delhi, and later Agricultural Advisor to the U.P. Government)

**Box 6**

**Folder 18-19**

Jha, Adit N. (Secretary, Planning Commission, U.P.)

- Includes Mayer to Jha, Feb. 27, 1954 with attached "Note on Immediate Problems of N.E.S. (National Extension Service)-Observations and Recommendations," by Mayer

**Box 7**

**Folder 1**

Karve, D. G. (Head, Planning Evaluation Organization, The National Planning Commission)

**Box 7**

**Folder 2-5**

Krishnan, Ram (Assistant Development Commissioner, U.P.)

**Box 7**

**Folder 6**

Marriott, McKim (American Anthropologist)

- Includes correspondence concerning the selection of the Pilot Development Project's Rural Life Analyst; offprints of three articles by Marriott

**Box 7**

**Folder 7**

Mehta, Asoka

- Includes some material on the Socialist Party

**Box 7**

**Folder 8-14**

Miscellaneous Correspondence on the Project, 1948-68

**Box 7**

**Folder 15**

Miscellaneous Correspondence on the Project, 1969-74

**Box 7**

**Folder 16-17**

Misra, J. N. (Town and Village Planner, U.P.)

- See Also; Town Planning in Uttar Pradesh, Box 6; 1

**Box 7**

**Folder 18-20**

Morse, Richard (Institute of Current World Affairs)

- See Also; Harvard University. Graduate School of Business Administration, Box 6;14-15

**Box 7**

**Folder 21**

Nair, Kusum. Notes from Meeting, Dec. 18, 1962

**Box 7**

**Folder 22-24**

Narain, Govind (Development Commissioner, U.P.)

**Box 7**

**Folder 25**

Nath, Dr. V. (Planning Commission, Government of India)

**Box 8**

**Folder 1**

Nehru, Jawaharlal, 1945-47

**Box 8**

**Folder 2-3**

Nehru, Jawaharlal, 1948-49

**Box 8**

**Folder 4-5**

Nehru, Jawaharlal, 1950-56, 1962

- [1957-60; See Planning Projects-Delhi Regional Plan, Box 20; 7; Box 23; 27]

**Box 8**

**Folder 6-7**

Nehru, Jawaharlal, Clippings

**Box 8**

**Folder 8**

Opler, Marvin K. (Occidental College)

**Box 8**

**Folder 9-10**

Opler, Morris E. (Anthropologist, Cornell University)

- Includes M. E. Opler, "Two Villages of Eastern Uttar Pradesh, India; An Analysis of Similarities and Differences," offprint from *American Anthropologist* 54, no. 2, Ap-Jn, 1952

**Box 8**

**Folder 11**



Pandey, M. P. (District Planning Officer, Gorakhpur, U.P.)

**Box 8**

**Folder 12-17**

Pant, Govind Ballabh (Chief Minister [Premier], U.P., 1937-39 and 1946-54; Home Minister, Government of India, 1955-61) Correspondence, 1946-61

**Box 8**

**Folder 12**

1946

**Box 8**

**Folder 13**

1947-Aug. 1950

**Box 8**

**Folder 14-15**

Sep. 1950-54

**Box 8**

**Folder 16-17**

1955-61, Includes "India's Tower of Strength; Govind Ballabh Pant," New York Times, Nov. 10, 1959

**Box 8**

**Folder 18-20**

Pathik, Shalig Ram

**Box 8**

**Folder 21**

Patil, R. K.

- Includes R. K. Patil, "Note-Background of the Etawah Project," ms

**Box 8**

**Folder 22-25**

Ram, Shankar (Deputy Development Officer, Mahewa, Etawah Dist.)

- Includes several reports on Adult Education by Ram

**Box 8**

**Folder 26-28**

Sahay, Ram (Assistant Development Commissioner, U.P.)

**Box 9**

**Folder 1-3**

Seth, Harish C. (Deputy Development Officer, Mahewa, Etawah Dist.)

**Box 9**

**Folder 4-5**

Singh, Baij Nath, 1949-52

**Box 9**

**Folder 6-7**

Singh, Baij Nath, 1953

**Box 9**

**Folder 8**

Singh, Baij Nath, 1954, Includes Taya Zinkin, "Improvement of Indian Cattle," photocopy from Hindu Weekly Review (Madras), June 14, 1954

**Box 9**

**Folder 9-11**

Singh, Baij Nath, 1955, Includes typed copies of the following by B. N. Singh; "Village Ikari"; "Kathas and Religious Recitals"; and "Public Opinion Studies."

**Box 9**

**Folder 12-13**

Singh, Baij Nath, 1956, See Also; Correspondence regarding Singh's Book, Box 9; 21-22

**Box 9**

**Folder 14-15**

Singh, Baij Nath, 1957

**Box 9**

**Folder 16**

Singh, Baij Nath, 1958

**Box 9**

**Folder 17**

Singh, Baij Nath, 1959-June 1960

**Box 9**

**Folder 18**

Singh, Baij Nath, July 1960-62, See Also; Correspondence regarding Mayer's book, While Nehru, What? Box 37; 51-53

**Box 9**

**Folder 19**

Singh, Baij Nath, 1963-68, Includes B. N. Singh, "Four Factors Analysed; Effort Lags Behind Intention in Agriculture," Yojana, Dec. 20, 1954

**Box 9**

**Folder 20**

Singh, Baij Nath, 1970-72

**Box 9**

**Folder 21-22**

Singh, Baij Nath, A Handbook of Social Education for Community Development. Correspondence

**Box 9**

**Folder 23-25**

Singh, Baij Nath, A Handbook of Social Education for Community Development. Synopsis and Manuscript

**Box 10**

**Folder 1**

Singh, Dhyan Pal, 1948-49

- Includes a chronology of D. P. Singh's professional appointments

**Box 10**

**Folder 2**

Singh, Dhyan Pal, 1950

**Box 10**

**Folder 3**

Singh, Dhyan Pal, 1951

**Box 10**

**Folder 4**

Singh, Dhyan Pal, 1952-53

**Box 10**

**Folder 5-6**

Singh, Dhyan Pal, 1954

- See Also; Planning Research and Action Institute, Box 4; 14; Box 5; 3

**Box 10**

**Folder 7**

Singh, Dhyan Pal, 1957-58

**Box 10**

**Folder 8**

Singh, Dhyan Pal, 1961

**Box 10**

**Folder 9**

Singh, Dhyan Pal, 1962-63

**Box 10**

**Folder 10**

Singh, Dhyan Pal, 1965-69; 73

**Box 10**

**Folder 11**

Singh, Dhyan Pal. Miscellaneous

- Contains three articles on agriculture by D. P. Singh, and U.P. Agricultural University, The Year in Retrospect; 1967-68

**Box 10**

**Folder 12**

Singh, Rudra Dutt (Rural Life Analyst, Etawah, and later Planning Research and Action Institute) Correspondence, 1949-51

**Box 10**

**Folder 13-15**

Singh, Rudra Dutt, 1952-56

**Box 10**

**Folder 16**

Singh, Rudra Dutt, 1957-61

- See Also; Planning Research and Action Institute, Box 5; 7

**Box 10**

**Folder 17-18**

Singh, Tarlok (Planning Commission, Government of India), 1951-53

**Box 10**

**Folder 19**

Singh, Tarlok, 1955

**Box 10**

**Folder 20**

Singh, Tarlok, 1956-58

**Box 10**

**Folder 21**

Singh, Tarlok, 1959-61

**Box 10**

**Folder 22**

Singh, Tarlok, 1962-74

**Box 10**

**Folder 23-26**

Singh, Tarlok, articles, mss. (photocopies) and mimeographs

**Box 11**

**Folder 1**

Sussman, Gerald

**Box 11**

**Folder 2-3**

Varshney, Mahesh

**Box 11**

**Folder 4-5**

Wiser, William and Charlotte, Includes Arthur Wiser to Mayer, May 27, 1965; W. Wiser, "Social Education and Rural Community Welfare," ms; See also India Village Service, Box 14; 6-8

**Box 11**

**Folder 6-7**

Wood, Evelyn, 1955-59

- Includes E. Wood, "Tabulation of Audio-Visual Aids to Extension as Tested in Rural India," reprinted from Gaon Sathi; Experiment in Extension. Bombay; Oxford, 1956; and E. Wood, "A Co-Opform Primer-Management in the Selfmade Cooperative," ms
- See also Planning Projects, Box 17; 4; and While Nehru, What? Box 37; 1-38

**Box 11**

**Folder 8-9**

Wood, Evelyn, 1960-62

- Includes E. Wood, "National Symbols," ms., Sept. 5, 1960

**Box 11**

**Folder 10-11**

Wood, Evelyn, 1963-72

- Includes E. Wood, "Campaigns Against Corruption in India," ms.; and E. Wood, "India; the Immediate Future," ms., July 1954

**Box 11**

**Folder 12a**

Correspondence from Richard Morse and Phillips Talbot to Walter S. Rogers, Institute of Current World Affairs, November 30, 1946 to August 27, 1947

**Subseries 3: Pilot Project India- The Park-Marriott Files**

**Box 11**

**Folder 12**

File 1. Pre-Etawah Reports and Recommendations; Village Replanning & Reconstruction; and the "Pool" Proposal

**Box 11**

**Folder 13**

File 2. The Specific Etawah Working Plan of September 15, 1948, Includes Mayer, "Specific Programme for the Pilot Intensive Project in Planning, Development Coordination in District Etawah," mimeograph

**Box 11**

**Folder 14-16**

File 3. Etawah (and later Gorakhpur) Interim Reports

**Box 11**

**Folder 17-21**

File 4. Typical Field Reports from Etawah and Other Projects-"Regular Reports" and "Special Reports."

**Box 11**

**Folder 22-23**

File 5. 1953 and 1954 Reports on Development, to Chief Ministers and Others

**Box 12**

**Folder 1-3**

File 5. 1953 and 1954 Reports on Development, to Chief Ministers and Others

**Box 12**

**Folder 4**

File 6. Rural Industry

**Box 12**

**Folder 5-6**

File 7. Correspondence With Certain Individuals in India, Contents; Jawaharlal Nehru, Govind Ballabh Pant, K. B. Bhatia, Baij Nath Singh, Rudra Dutt Singh, Ganga Tar Singh

**Box 12**

**Folder 7**

File 7-A. Correspondence With Non-Indians. This file contains only correspondence with Horace C. Holmes

**Box 12**

**Folder 8-9**

File 8. Newsletters to Indian Colleagues; 1952-53, With newsletters from 1955

**Box 12**

**Folder 10-11**

File 9. Rural Research-And-Action Institute

**Box 12**

**Folder 12**

File 10. Miscellaneous Material, Correspondence with T. Singh, S. N. Mozumdar, R. K. Singh.

**Box 12**

**Folder 13-17**

File 11. Published Material and Lectures Dealing with Various Phases of Work, and Some Conclusions, Includes offprints and copies of articles by Mayer and others on the Pilot Development Project

**Box 12**

**Folder 18**

File 11-A. Published Material and Lectures by Co-Workers, All by Horace C. Holmes

**Box 12**

**Folder 19-20**

File 12. News Letters to American Friends, 1946-48

**Box 12****Folder 21-22**

File 12. News Letters to American Friends, 1949-51

**Box 13****Folder 1**

File 12. News Letters to American Friends, 1952-54

**Box 13****Folder 2-3**

File 12. News Letters to American Friends, 1955-58

**Box 13****Folder 4**

File 13. Other Items

- "Rural Life Analyst-Job Description." Mayer to Pant, Oct. 13, 1954
- Mayer to R. D. Singh, Mar. 30, 1953
- "Engineer for Rural Areas of India," Jan. 15, 1955
- "Question of Leadership in Villages and of Our Association," April 4, 1954
- Mayer to Pant, April 1, 1953
- "Note on Tank Deepening," April 22, 1953
- Mosher to D. P. Singh, Jan. 29, 1950
- C. B. Gupta Inaugural Address, April 4, 1955
- "U.P. Pilot Rural Projects-A Personal Note."
- "Note-Background of the Etawah Project"

**Box 13****Folder 5-6**

Master List File, This is an incomplete list of all the material which Mayer sent to Park and Marriott

**Box 13****Folder 7**

Mandir Se ("From The Temple"), Mandir Se was a Hindi magazine devoted to pilot project news. This file contains a sample copy, a photocopy of the masthead, and a report for the quarter ending Nov. 16, 1957

**Box 13****Folder 8**

Maps and Charts of the Development Districts. Includes organizational chart of the community development staff

**Box 13****Folder 9**

The Albert Mayer Etawah Papers-Introduction and Outline, This is the introduction to a set of papers given to the New York Public Library. The Outline is a carbon copy of that in Box 13; 5-6 which lists the Park-Marriott File Nos. 1 through 13

**Box 13****Folder 10**

Miscellaneous Manuscript Drafts of Pilot Project, India

## **Subseries 4: Pilot Project, India, Correspondence and Reviews**

### **Box 13**

#### **Folder 11-12**

Correspondence with Reviewers, In Mayer's filing system, this was coded AM14.r

### **Box 13**

#### **Folder 13**

Publicity and Commendations, In Mayer's filing system this was coded AM14.p

### **Box 13**

#### **Folder 14**

Published Reviews. Miscellaneous, Contains examples of advertising and book review citations

- In Mayer's filing system, the reviews were coded AM14.p

### **Box 13**

#### **Folder 15**

Published Reviews. General Circulation Magazines

### **Box 13**

#### **Folder 16**

Published Reviews. Religious Journals

### **Box 13**

#### **Folder 17**

Published Reviews. Social Science Journals

### **Box 13**

#### **Folder 18-19**

Published Reviews, Foreign Journals, From India and England

## **Series II: Uttar Pradesh General Community Development**

Reports and Newsletters on several projects in U.P. which interested Mayer, but were not part of the Etawah Project, comprise Series Two of Mayer's papers

### **Box 13**

#### **Folder 20**

Allahabad Agricultural Institute, U.P. Extension Project Under World Neighbors Sponsorship

- See also Allahabad Agricultural Institute, Boxes 15, 7-17, 4

### **Box 13**

#### **Folder 21**

Balwant Rajput College, Agra, U.P. Correspondence mainly with R. K. Singh, Principal, 1954

### **Box 13**

#### **Folder 22-23**

Balwant Rajput College, Agra, U.P. Correspondence, 1955-56

### **Box 13**

#### **Folder 24**

Balwant Rajput College, Agra, U.P. Correspondence, 1958

### **Box 13**

**Folder 25-26**

Balwant Rajput College, Agra, U.P. Correspondence, 1959

**Box 14**

**Folder 1-2**

Balwant Rajput College, Agra, U.P. Correspondence, 1960-62

**Box 14**

**Folder 3-4**

Balwant Rajput College, Agra, U.P. Correspondence, 1963-66

**Box 14**

**Folder 5**

Balwant Rajput College, Agra, U.P. Pamphlets

**Box 14**

**Folder 6-8**

India Village Service, Consists mainly of quarterly reports

- See also; Wiser, Wm. and C. Correspondence, Box 11; 4-5

**Box 14**

**Folder 9**

Ingraham Institute, Ghaziabad, U.P. Extension Projects

- Includes "Plan for the Extension Service of World Neighbors, Inc. Through Ingraham Institute Ghaziabad U.P. April 1955," ms

**Box 14**

**Folder 10**

Ingraham Institute, Ghaziabad, U.P. Extension Projects. Leather Tannery Project Correspondence, 1953-54

**Box 14**

**Folder 11**

Ingraham Institute, Ghaziabad, U.P. Extension Projects. Leather Tannery Project Correspondence, 1955-62

**Box 14**

**Folder 12-13**

International Society for Community Development. Newsletters and Membership Lists.

- See also; Community Development, Boxes 30; 11-32; 24

**Series III: Urban Planning and Architectural Projects**

The various planning and architectural projects in India with which Albert Mayer was associated are included here. The sections without job numbers represent projects to which Mayer was not officially contracted. There are no files for Mayer's work on the master plan for Gujarat University; his architectural work for the Standard Vacuum Oil Company (Bombay) is represented by only three items. The papers in this section are arranged alphabetically under the name of the city or institution; topical files for each project are also arranged alphabetically

**Subseries 1: Ahmedabad**

**Box 14**

**Folder 14-15**



Correspondence with the Municipal Corporation Regarding Hiring Mayer as Town Planning Consultant

- Includes "Requirements for Gujarat University," ms., Manu Subedar; Report on the Financial Position of the Ahmedabad Municipality, Bombay, 1946; History of the Town Planning Schemes [in Ahmedabad]; G. S. Desai, "Master Plan for Ahmedabad," ms., 1948

**Box 14**

**Folder 16**

Correspondence with G. S. Desai Regarding the Town Planning Exhibition, held at Ahmedabad, March, 1950

**Subseries 2: Allahabad Agricultural Institute-Master Plan Project (Job No. 399)**

**Box 14**

**Folder 17**

Krieger, Jean H., Includes mimeographed brochure on the Institute

**Box 14**

**Folder 18**

"Master Plan for Expansion of the Institute, Report on," ms., Sept. 26, 1951

- By Mayer & Whittlesey. Includes site plan of the Institute

**Box 14**

**Folder 19**

Mosher, Dr. Arthur (Principal, ?-1953) Correspondence, 1949-Aug. 1951

**Box 14**

**Folder 20**

Mosher, Dr. Arthur (Principal, ?-1953) Correspondence, Sep. 1951

**Box 14**

**Folder 21-22**

Mosher, Dr. Arthur (Principal, ?-1953) Correspondence, Oct. 1951-52

- Includes correspondence with Faculty Council; T. A. Koshy to Mosher, Oct. 12, 1951; Koshy to Mayer, Oct. 4, 1951; four site plans and revisions

**Box 15**

**Folder 1-2**

Notes on the Program and Work to be Done by Mayer & Whittlesey For Master Plan, Includes Mayer's longhand notes on various reports of the Institute's needs

**Box 15**

**Folder 3**

Proposal Letter and Contract

**Box 15**

**Folder 4**

Reports and Prospectuses on the Institute See also; Brochure in Box 14; 17

**Box 15**

**Folder 5**

Roy, Shunil E. (Agricultural Engineer) Correspondence not about A.A.I.

**Box 15**

**Folder 6**

Vaugh, Mason. (Professor of Agricultural Engineering.)

**Subseries 3: Allahabad Agricultural Institute-Building Design Project (Job NO. 414)**

**Box 15**

**Folder 7-8**

Acoustical Considerations

- Includes H. V. Munchhausen, "Allahabad Agricultural Institute; General Acoustical Considerations," ms., Feb. 14, 1952

**Box 15**

**Folder 9**

Air-conditioning, Report of a conference with Carrier Corp

**Box 15**

**Folder 10**

Architectural Production Costs, Notes on expenses incurred by Mayer & Whittlesey

**Box 15**

**Folder 11**

Azariah, Henry (Principal, 1953-?) Correspondence, 1952

- Includes pamphlet on the Institute

**Box 15**

**Folder 12**

Azariah, Henry (Principal, 1953-?) Correspondence, 1953

**Box 15**

**Folder 13-14**

Azariah, Henry (Principal, 1953-?) Correspondence, 1954

**Box 15**

**Folder 15**

Azariah, Henry (Principal, 1953-?) Correspondence, 1955-57

**Box 15**

**Folder 16**

Brooks, A. P. (Head, Chemistry Dept.) Correspondence, 1952-54

**Box 15**

**Folder 17-19**

Chapel Design

- Includes typescript copy of "The Architectural Setting for Reformed Worship."
- [Extension Project (Under World Neighbor's Sponsorship) See Box 13, Folder 20.]

**Box 15**

**Folder 20**

Jacob, C. M. (Head, Agricultural Engineering Dept.; On-site engineer, 1953-?)  
Correspondence, Jan. 1954-Aug. 1954

**Box 15**

**Folder 21**

Jacob, C. M. (Head, Agricultural Engineering Dept.; On-site engineer, 1953-?)  
Correspondence, Sep. 1954-Oct. 1954

**Box 15**

**Folder 22**

Jacob, C. M. (Head, Agricultural Engineering Dept.; On-site engineer, 1953-?)  
Correspondence, Nov. 1954-Dec. 1954

**Box 15**

**Folder 23**

Jacob, C. M. (Head, Agricultural Engineering Dept.; On-site engineer, 1953-?)  
Correspondence, Jan. 1955-April 1955

**Box 15**

**Folder 24**

Jacob, C. M. (Head, Agricultural Engineering Dept.; On-site engineer, 1953-?)  
Correspondence, May 1955-Jan. 1956

**Box 15**

**Folder 25**

Koshy, T. A. (Head, Biology Dept.) Correspondence, 1952-54

**Box 15**

**Folder 26**

Maintenance of Comfort Conditions. Includes Robert Burns, "Maintenance of Comfort  
Conditions in Sub-tropical and Tropical Climates-With Particular Reference to Allahabad,  
India," ms., Feb. 14, 1952

**Box 15**

**Folder 27**

Master Plan, Site Plans, and Plans of Architectural Details

**Box 15**

**Folder 28**

Inter-office Correspondence, 1951

**Box 15**

**Folder 29**

Inter-office Correspondence, 1952

**Box 15**

**Folder 30**

Inter-office Correspondence, 1953

**Box 15**

**Folder 31**

Inter-office Correspondence, Jan.-May 1954

**Box 15**

**Folder 32**

Inter-office Correspondence, June-Dec. 1954

**Box 16**

**Folder 1-2**

Inter-office Correspondence, 1955-57

**Box 16**

**Folder 3-4**

Miscellaneous Correspondence, 1952-54

- Includes Jean Krieger, W. B. Hayes, W. A. Shah, R. Rae, Glory Azariah

**Box 16**

**Folder 5**

Miscellaneous Correspondence, 1955-57

- Includes W. B. Hayes, P. C. Patel, M. M. Siddiqui, Prof. Paul, J. B. Chitambar, Mr. Mitra, E. Abramson, John H. Reisner

**Box 16**

**Folder 6**

Mosher, Arthur T. (Principal until 1953), Correspondence, Aug. 1951-Jan. 1952

**Box 16**

**Folder 7**

Mosher, Arthur T. (Principal until 1953), Correspondence, Feb. 1952

**Box 16**

**Folder 8**

Mosher, Arthur T. (Principal until 1953), Correspondence, March-Oct. 1952

**Box 16**

**Folder 9**

Mosher, Arthur T. (Principal until 1953), Correspondence, Nov-Dec. 1952

**Box 16**

**Folder 10**

Mosher, Arthur T. (Principal until 1953), Correspondence, 1953

**Box 16**

**Folder 11**

Mosher, Arthur T. (Principal until 1953), Correspondence, 1954-57

**Box 16**

**Folder 12-15**

School Construction. Correspondence with various agencies, universities, etc. regarding design, acoustics, and construction of classrooms and labs

**Box 16**

**Folder 16**

School Construction. Research and Bibliography by Engelhardt, Engelhardt & Leggett

**Box 16**

**Folder 17-18**

Sun Control and Air-conditioning. Building Plan Sketches

**Box 16**

**Folder 19-20**

Sun Control and Air-conditioning. Research and Planning Notes

**Box 16**

**Folder 21**

Survey Plan Record Prints, Site Plan with Elevations

**Box 16**

**Folder 22-23**

Texas Engineering Experiment Station. Correspondence

**Box 16**

**Folder 24-25**

Texas Engineering Experiment Station. Reports

- "Natural Ventilation of a Proposed Building for Allahabad Agricultural Institute," ms.
- "Natural Lighting of a Proposed Classroom Design" ms

**Box 16**

**Folder 26**

Vaugh, Mason (Professor of Agricultural Engineering; On-site Engineer, 1952-53)  
Correspondence, Jan-Sep. 1952

**Box 16**

**Folder 27**

Vaugh, Mason (Professor of Agricultural Engineering; On-site Engineer, 1952-53)  
Correspondence, Oct-Dec. 1952

**Box 17**

**Folder 1**

Vaugh, Mason (Professor of Agricultural Engineering; On-site Engineer, 1952-53)  
Correspondence, Jan-Feb. 1953

**Box 17**

**Folder 2**

Vaugh, Mason (Professor of Agricultural Engineering; On-site Engineer, 1952-53)  
Correspondence, March-Dec. 1953

**Box 17**

**Folder 3**

Vaugh, Mason (Professor of Agricultural Engineering; On-site Engineer, 1952-53)  
Correspondence, 1954-55

**Box 17**

**Folder 4**

Wood, Evelyn. Correspondence, 1952-54 Regarding art and inscriptions for the Institute buildings

**Subseries 4: Bombay Master Plan Project (Job No. 284)**

**Box 17**

**Folder 5-6**

Ambdekar, V. N. (Architect, City Engineer's Office, Bombay) Correspondence, 1947-56

**Box 17**

**Folder 7**

Bulsara, Dr. Jal F. (Office of the Municipal Commissioner, Bombay) Correspondence, 1948-49

- Includes Homi A. Kharas, Bombay's Environs and Beauty Spots (ed. by J. F. Bulsara), Bombay; National Information and Publications, 1948

**Box 17**

**Folder 8**

Cox, William J. (Traffic Consultant) Correspondence, Jan-Aug. 1947

**Box 17**

**Folder 9**

Cox, William J. (Traffic Consultant) Correspondence, Sep-Dec. 1947

**Box 17**

**Folder 10**

Cox, William J. (Traffic Consultant) Correspondence, 1948

**Box 17**

**Folder 11**

Cox, William J. (Traffic Consultant) Correspondence, 1949

**Box 17**

**Folder 12**

Cox, William J. "Report on a Traffic Plan for Greater Bombay and Bombay Island," ms

**Box 17**

**Folder 13**

"Greater Bombay Master Plan-First Progress Report," 1949, by N. V. Modak and Albert Mayer. Bombay, 1949

**Box 17**

**Folder 14**

"Greater Bombay-The Master Plan in Outline" [1948] by N. V. Modak and Albert Mayer. Bombay, 1948

**Box 17**

**Folder 15**

Housing Commission (Bombay Government) Public Housing Plans

**Box 17**

**Folder 16**

Housing Plans

**Box 17**

**Folder 17**

Industrial Estate, Correspondence

- See also; Correspondence with N. V. Modak, Box 17; 20-25 and V. N. Ambdekar, Box 17; 5-6

**Box 17**

**Folder 18**

Industrial Estate (near Bhandup), Master Site Plans; Proposed Schemes A, B, and C.

- [Mayer, Albert. Greater Bombay Master Plan, see Box 17; 13-14.]

**Box 17**

**Folder 19**

Miscellaneous Correspondence

- Includes Municipal Commissioner Bombay, Gulzarilal Nanda, Julian Whittlesey, Allen & Co. Booksellers, D. I. Ahmadi, Kenneth Welch, C. L. Vartak, Dr. Lorenzo & Dr. Moorthy, L. C. Chaudhuri, Frank R. Moraes

**Box 17**

**Folder 20**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Jan-May 1947

**Box 17**

**Folder 21**

Modak, N. V. (Special Engineer, Bombay) Correspondence, June-July 1947

**Box 17**

**Folder 22**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Aug-Sep. 1947

**Box 17**

**Folder 23**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Oct-Dec. 1947

**Box 17**

**Folder 24**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Jan. 1948

**Box 17**

**Folder 25**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Feb-March 1948

**Box 18**

**Folder 1**

Modak, N. V. (Special Engineer, Bombay) Correspondence, April-June 1948

**Box 18**

**Folder 2**

Modak, N. V. (Special Engineer, Bombay) Correspondence, July-Sep. 1948

**Box 18**

**Folder 3**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Oct. 1948

**Box 18**

**Folder 4**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Dec. 1948

**Box 18**

**Folder 5**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Nov. 1949-July 1950

**Box 18**

**Folder 6**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Oct-Dec. 1950

**Box 18**

**Folder 7**

Modak, N. V. (Special Engineer, Bombay) Correspondence, 1951-52

**Box 18**

**Folder 8**

Modak, N. V. (Special Engineer, Bombay) Correspondence, 1953-54

- [Modak, N. V. Greater Bombay Master Plan, see Box 17; 13-14.]

**Box 18**

**Folder 9-10**

Modak, N. V. (Special Engineer, Bombay) Correspondence, Publicity

**Subseries 5: Calcutta**

**Box 18**

**Folder 11**

Proposal for Master Planning Project for Greater Calcutta, 1945

- Includes correspondence with R. A. Stracey

**Subseries 6: Cawnpore (Kanpur)**

**Box 18**

**Folder 12-13**

Mehta, V. C. (Town Planner, Cawnpore Development Board)

- Mainly concerns books which Mayer was collecting for a Cawnpore Planning Library

**Box 18**

**Folder 14**

Miscellaneous Correspondence Concerning the Cawnpore Development Board

- Includes T. D. Pande, A. P. Kanvunde, H. W. G. Holford, R. C. Weinberg, H. S. Vidyarthi, and Cawnpore Development Board Buildings Survey questionnaire form

**Box 18**

**Folder 15**

Raj, Deva. (Cawnpore Development Board.) Deva Raj also has correspondence file under Planning Research and Action Institute, Box 4; 8

- Includes statement by Mayer on the Cawnpore Master Plan

**Box 18**

**Folder 16**

Souter, Sir Edward M. (President, Cawnpore Development Board)

- Includes "Master Plan for Cawnpore," Statesman, Aug. 29, 1948

**Subseries 7: Chandigarh Mater Plan Project (Job No. 335)**

**Box 18**

**Folder 17-19**

Buckley, James C. (Traffic Consultant to Mayer and Whittlesey)

**Box 18**

**Folder 20**

Coffey, Clara (Landscape Architect, Consultant to Mayer & Whittlesey)

**Box 18**

**Folder 21**

Drawings Distribution Chart

**Box 18**

**Folder 22**

Eberlin, Ralph (Site Engineer, Consultant to Mayer & Whittlesey)

**Box 18**

**Folder 23-24**

Embassy of India, Washington, D.C. Correspondence regarding payment of fees

**Box 18**

**Folder 25-26**

Fry, E. Maxwell (Senior Architect, East Punjab Government)

**Box 18**

**Folder 27**

Landsberg, Dr. E. H. (Climatologist, Consultant to Mayer & Whittlesey)

**Box 18**

**Folder 28-29**

Master Plan Maps

**Box 18**

**Folder 30-33**

Master Plan Reports

- Includes Mayer & Whittlesey, "Report on the New Punjab Capital," ms., May 12, 1950; Mayer & Whittlesey, "Report on School System and Playgrounds," ms.; M. Nowicki, "Supplementary Notes to the Architectural Study of Superblock L-37," photocopy of ms

**Box 18**

**Folder 34-36**



Mayer, Albert. Correspondence Regarding Publicity for the Punjab Capital Project

- Includes Mayer, "Note on Matthew Nowicki's Work for the Punjab Capital," ms., Aug. 21, 1959

**Box 18**

**Folder 37-38**

Mayer, Albert. Miscellaneous Correspondence. Congratulations and inquiries about the Punjab Project

**Box 18**

**Folder 39**

Mayer & Whittlesey. Book Reports on Town Planning

**Box 19**

**Folder 1**

Mayer & Whittlesey. Inter-Office Correspondence

**Box 19**

**Folder 2-3**

Mayer & Whittlesey. Miscellaneous Correspondence Soliciting Books and Other Printed Materials on Town Planning

**Box 19**

**Folder 4**

Minutes of Meetings of Mayer & Whittlesey Punjab Capital Team

**Box 19**

**Folder 5**

Nowicki, Matthew, Correspondence, Feb. 1949-Feb. 1950

**Box 19**

**Folder 6-7**

Nowicki, Matthew, Correspondence, March-April 1950

**Box 19**

**Folder 8-10**

Nowicki, Matthew, Correspondence, May-Aug. 1950

**Box 19**

**Folder 11-13**

Nowicki, Matthew, Correspondence, Sep-Dec. 1950

**Box 19**

**Folder 14**

Nowicki, Matthew, Correspondence, 1951-58

**Box 19**

**Folder 15**

Orr, Douglas (Architect)

**Box 19**

**Folder 16-18**

Planning Notes (Charts)

**Box 19**

**Folder 19-20**

Planning Notes (Drawings)

**Box 19**

**Folder 21**

Prefabricated Buildings, Advertisements for Butler Steel Buildings

**Box 19**

**Folder 22**

Project Proposal Letter and Statement of Production Costs to December 1951

**Box 19**

**Folder 23-25**

Publicity, Includes commendation from Punjab Government, signed by P. N. Thapar, August 26, 1951, and other publicity

**Box 19**

**Folder 26-27**

Stein, Clarence S. (Architect, Consultant to Mayer & Whittlesey)

**Box 19**

**Folder 28**

Thapar, P. N. (Administrator and Secretary to the Government of the Punjab)

**Box 19**

**Folder 29**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, 1949-Feb. 1950

**Box 19**

**Folder 30-32**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, March 1950

**Box 19**

**Folder 33**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, April 1950

**Box 19**

**Folder 34**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, May-July 1950

**Box 19**

**Folder 35**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, Aug. 1950-Feb. 1951

**Box 20**

**Folder 1**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, Jan. 1950, Some correspondence from R. N. Dogra

**Box 20**

**Folder 2-4**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, Feb. 1950

**Box 20**

**Folder 5**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, March 1950

**Box 20**

**Folder 6**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, April 1950

**Box 20**

**Folder 7**

Varma, P. L. (Chief Engineer, Punjab Capital Project) Correspondence, May-Oct. 1950

## **Subseries 8: Damodar Valley Project (Job No. 421)**

### **Box 20**

#### **Folder 8**

"Damodar Valley Regional Study-A Report of the Joint Committee," mimeograph, J. C. Ghosh, chairman, Feb. 5, 1955

- With several cover documents addressed to the Planning Commission.

### **Box 20**

#### **Folder 9**

Dewan, M. L. (Soil Scientist, Damodar Valley Corporation)

- Includes Charles Madge, "Town and Country Planning in the Damodar Valley," typed copy of lecture given at Damodar Valley Corp. Seminar, January 18, 1952; and a map of Damodar Valley soil types

### **Box 20**

#### **Folder 10**

Mayer, Whittlesey & Glass. Inter-Office Correspondence

### **Box 20**

#### **Folder 11**

Mozumdar, S. N. (Chairman, Damodar Valley Corporation)

- Includes Leonard Elmhirst to Mayer, Jan. 30, 1952; Mayer to Mozumdar, June 24, 1952 [Mayer's report]; and Others

### **Box 20**

#### **Folder 12**

Planning Notes

- Includes research on the Tennessee Valley Authority; B. H. Kizer, John M. Gaus; James M. Berkey; E. N. Torbert; William Conklin; and Julian Whittlesey

### **Box 20**

#### **Folder 13**

Planning Notes by Mayer

### **Box 20**

#### **Folder 14**

Sen, Sudhir (Secretary, Damodar Valley Corporation) Correspondence

### **Box 20**

#### **Folder 15**

Sen, Sudhir (Secretary, Damodar Valley Corporation) Articles

- Includes "Cost of the Damodar Valley Scheme-Then and Now," reprinted from Indian Journal of Power & River Valley Development 2, no. 5; and "The Damodar Scheme-A Case of Nature's Priorities," reprint from Indian Journal of Power & River Valley Development 2, no. 1

### **Box 20**

#### **Folder 16**

United Nations Technical Assistance Administration. "Co-coordinated Development of Resources and Integrated Economic and Social Development, Damodar Valley, India; Statement on Possible Technical Assistance," mimeograph

## **Subseries 9: Delhi Regional Plan (Job NO. 535)**

**Box 20**

**Folder 17**

Background and Philosophy of the Delhi Regional Plan

- The material which was in this file has been distributed throughout the other files in this section according to its subject. This file now contains only a list of the original items, with their locations in the Papers

**Box 20**

**Folder 18**

Bibliography. "Initial Bibliography (and Maps) for the Delhi-New Delhi Regional Plan," photocopy of ms., by A.M. & J.R., Feb. 28, 1957

- [Breese, Gerald (Urban Planner, Leader and Coordinator Ford Foundation Team) See; Terms of Employment, Box 23 F16; Team Meetings, Box 22 F30-Box 23 F2; Team Weekly Progress Reports, Box 23 F5-15.]

**Box 20**

**Folder 19-20**

Budget for the Ford Foundation Team, Feb. 1957-April 1958

**Box 20**

**Folder 21**

Budget for the Ford Foundation Team, Sep-Dec. 1958

**Box 20**

**Folder 22**

Budget for the Ford Foundation Team, 1959

**Box 20**

**Folder 23-24**

"Cities and Towns Around Delhi," mimeograph, Regional Studies Section, Town Planning Organization, 1957

**Box 20**

**Folder 25**

Cities and Towns Around Delhi. File Memoranda on Field Trips by Edward G. Echeverria

**Box 20**

**Folder 26**

Civic Center and Walled City Extension. Correspondence concerning designs and layout for a proposed civic center in the Ram Lila area

- Includes perspective sketch of proposed civic center

**Box 20**

**Folder 27**

Climatological Studies. Charts of Wind Patterns Around Buildings

**Box 20**

**Folder 28**

Climatological Studies. Climatic Data for Design of Buildings (Delhi Region) New Delhi; National Buildings Organization, n.d.

**Box 20**

**Folder 29-31**

Climatological Studies. "Climatological Study; With Architectural Recommendations Town Planning Considerations for the Region of New Delhi, India," ms., 1958

**Box 20**

**Folder 32**

Climatological Studies. Correspondence Between Edward Echeverria and William J. Conklin

- Includes Conklin to Mayer, Feb. 9, 1959

**Box 21**

**Folder 1**

Climatological Studies. Correspondence Between Edward Echeverria and Mayer

**Box 21**

**Folder 2**

Climatological Studies. Correspondence with Douglas H. K. Lee and Otto Koenigsberger

**Box 21**

**Folder 3**

Climatological Studies. Correspondence re wind flow tests, 1957

**Box 21**

**Folder 4**

Climatological Studies. Correspondence re wind flow tests, 1958

**Box 21**

**Folder 5**

Climatological Studies. Correspondence re wind flow tests, 1959

**Box 21**

**Folder 6**

Confidential Correspondence

- Includes Mayer to Echeverria (No. 166), Feb. 8, 1960; Mayer to Echeverria (No. 167), Feb. 8, 1960; and Mayer, "Memo for D(ouglas) E(nsminger) on Delhi Plan Situation," ms., Aug. 29, 1957 The following note was written on the original file; "All other correspondence destroyed Aug. 28, 1954"

**Box 21**

**Folder 7**

Delhi Land Use Plan Map, Photographic copy with recreational areas colored green

**Box 21**

**Folder 8**

Delhi Master Plan, Drafts, Pt. I, Ch. 1-Summary of Contents; Pt. II, Ch. 9-Housing; Pt. II, Ch. 9-Traffic and Transportation

**Box 21**

**Folder 9**

Delhi Master Plan, Drafts, Pt. I, Ch. 2-Regional Planning Proposals

**Box 21**

**Folder 10**

Delhi Master Plan, Drafts, Ch. 7-Housing and Neighbourhood (Includes Mayer, "Comments on the Housing Chapter in Detail," ms.)

**Box 21**

**Folder 11**

Delhi Master Plan, Drafts, Ch. 8-Slums and Congestion, Rehabilitation Development (Urban Renewal) Preservation, Destruction, Re-creation; From the Heart of the Old City to the "Urban Village."

**Box 21**

**Folder 12**

Delhi Master Plan, Drafts, Ch. 13-Planning Administration ("Final Draft")

**Box 21****Folder 13**

Delhi Master Plan, Drafts, Ch. 14-Governmental Organization for Planning

**Box 21****Folder 14**

District Centers, Correspondence and drawings of proposed district business centers

- Includes correspondence with E. G. Echeverria and Humayun Kabir
- See also Pusa Road District Center, Box 22; F18-19

**Box 21****Folder 15-16**

District Centers. Plans

- Includes "Schematic Prototype Diagram," and "Proposed Land Use Plan South of Ring Road"
- [Dotson, Arch (Government & Administration Specialist, Ford Foundation Team) See Organization of the Delhi Regional Planning Effort, Box 22; F8, and Team Weekly Progress Reports, Box 23; F5-15.]

**Box 21****Folder 17**

Echeverria, Edward G. (Physical Planner & Assistant Coordinator, Ford Foundation Team)

**Box 21****Folder 18-19**

Ensminger, Douglas (Representative in India, Ford Foundation)

- See also Budget, Box 20; 19-22; Confidential Correspondence, Box 21; 6.
- Includes D. Ensminger, "A Master Plan for India's Capital," Ford Foundation Program Letter-India, Report No. 95, February 12, 1958

**Box 21****Folder 20**

Harris, Britton (Regional Demarcator and Industrial Planner, Ford Foundation Team), 1957

**Box 21****Folder 21**

Harris, Britton Jan-July 1958

- Includes typed excerpts from Catherine Bauer to Harris, June 4, 1958

**Box 21****Folder 22**

Harris, Britton Aug-Dec. 1958

- Includes Mayer to C. Bauer, Sep. 2, 1958; C. Bauer, "Memo on Delhi Plan," mimeograph, Sep. 25, 1958

**Box 21****Folder 23**

Harris, Britton April-May 1959

**Box 21****Folder 24**

Harris, Britton Aug. 1959-Feb. 1961

**Box 21**

**Folder 25**

Hedden, Walter P. (Traffic and Transportation Specialist, Ford Foundation Team), Jan-July 1957

**Box 21**

**Folder 26**

Hedden, Walter P. Aug-Oct. 1957

**Box 21**

**Folder 27**

Hedden, Walter P. Jan-March 1958

**Box 21**

**Folder 28**

Hedden, Walter P. April-May 1959

**Box 21**

**Folder 29**

Ford Foundation, New York.

- Includes correspondence with William Rudlin, Alfred C. Wolf, and Bernard Loshbaugh; and A. Mayer, "Memo from Ford Meeting," ms., November 15, 1957
- See also Budget, Box 20; 19-22; and Terms of Employment, Box 23; 16
- [Goetschius, George (Urban Sociologist, Ford Foundation Team), See Team Weekly Progress Reports, Box 23; 5-15.]

**Box 21**

**Folder 30-31**

Hoselitz, Bert F. (Economist, Ford Foundation Team)

- Includes B. F. Hoselitz, "Delhi-New Delhi Regional Plan; Some Thoughts About the National Picture and Delhi (Point 1)," ms., March 26, 1957; and photocopy of J. Winsemius, "The Location of Industry in the Netherlands," *Geografisch Tijdschrift*, August 1954
- [Maps. See Planning Maps, Box 23; 11-15.]

**Box 21**

**Folder 32-34**

Massachusetts Institute of Technology. Department of City & Regional Planning. Correspondence regarding Albert Mayer's M.I.T. lecture series on the Delhi-New Delhi Regional Plan, November 1960, and outline of the lectures, revised May 10, 1961

**Box 21**

**Folder 35**

"Master Plan for Delhi Region; Some Underlying or Background Notes for Consideration in Connection with Meeting with the Planning Commission on March 21, 1959," ms

**Box 21**

**Folder 36**

Mayer, Albert, "Memorandum on Delhi-New Delhi Regional Plan (For Discussion March 2-3, 1957)," ms., Feb. 26, 1957

**Box 22**

**Folder 1-2**

Miscellaneous Material by Mayer

- Includes; "Delhi-New Delhi Regional Plan; Some Thoughts About the National Picture and Delhi (Point 1)," ms., March 23, 1957; memo, Sept. 28, 1956, "Proposed Ford Foundation Project Regional Plan for New Delhi," ms.; "Delhi-New Delhi Regional Plan; Some Pre-Research Items Being Investigated in U.S.A.," ms. March 22, 1957, "Some Implications of the Delhi Plan," ms., (precis of lecture at Berkeley Seminar), April 29, 1960, "Some Policy Issues Raised by the Industrialisation, Urbanisation and Housing Requirements, and Specifically, by the Master Plan for the Delhi Region," ms. memo to the Planning Commission, March 23, 1959; Mayer to G. B. Pant, March 24, 1959
- "Delhi Plan in Retrospect," in Tenth Annual Town and Country Planning Seminar (Madras) Souvenir, October 1961; and Others

**Box 22**

**Folder 3**

Miscellaneous

- Includes Dr. V. Nath, "Comments on Memorandum on Delhi-New Delhi Plan," ms., June 2, 1957, "Outline Plan for the Proposed Industrial Town at Bahadurgarh," colored map with cover letter from P. C. Khanna, Aug. 12, 1949, "India Team," blueprint of ms.; Coleman Woodbury to Richard L. Park, memo on Interim General Plan for Greater Delhi, March 1, 1957, Subbiah Kannappan to Gerald Breese, June 16, 1958

**Box 22**

**Folder 4-5**

Nehru, Jawaharlal (Prime Minister of India) Correspondence regarding the Delhi Plan and the Town Planning Organization

- [Old Delhi, see Walled City, Box 23; 24-25]

**Box 22**

**Folder 6**

Olgyay, Aladar (Architect)

- Correspondence regarding the climatological study of Delhi
- Includes several memoranda by Edward Echeverria on climate

**Box 22**

**Folder 7**

Optimum Size of Delhi

- Includes memoranda by Britton Harris, Julian Whittlesey, Edward Echeverria, and Walter Hedden

**Box 22**

**Folder 8**

Organization of the Delhi Regional Planning Effort

- Includes correspondence with Richard L. Park and Arch Dotson

**Box 22**

**Folder 9**

Phased Program (1960-66)

- Schedule of completion dates for phases of the regional plan

**Box 22**

**Folder 10**

"Piece for Jean Joyce," ms., March 23, 1959 On the Delhi Plan; no author given



**Box 22**

**Folder 11**

Planning Maps of Delhi. Town Planning Organization, Draft maps of the Delhi metropolitan area

**Box 22**

**Folder 12**

Planning Maps of Delhi. Town Planning Organization, Miscellaneous maps of greater Delhi

**Box 22**

**Folder 13**

Planning Maps of Delhi. Town Planning Organization, Greater Delhi Localities

**Box 22**

**Folder 14**

Planning Maps of Delhi. Town Planning Organization, Delhi Urban Area Land Use Plan

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**Folder 15**

Planning Maps of Delhi. Delhi Guide Map (3 inches to 1 mile) with penciled title, "Map Showing Land Suitable for Agricultural purposes."

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**Folder 16-17**

Publicity

- Includes "Why a Master Plan for Delhi," Hindustan Times Sunday Magazine, Aug. 21, 1960, pp. 1-6; Gordon Cullen, "IXth Delhi," reprint from Architectural Forum, Feb. 1960

**Box 22**

**Folder 18-19**

Pusa Road District Shopping Center

- Includes photocopies of drawings and correspondence

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**Folder 20-22**

Residential Space Standards and Densities

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**Folder 23-24**

Sah, J. P. (Assistant Economist, Central, Regional and Urban Planning Organization)  
Includes Planning Commission, "Approach to Urban Development in the Third Five Year Plan," ms., with comment by Sah; J. P. Sah, "A Note on Urban Land Policy," ms

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**Folder 25**

"Social Studies and Action in Planning; Understanding and Support," ms. [by Albert Mayer, Feb. 18, 1961]

**Box 22**

**Folder 26**

"Special Report of the Delhi Town Planning Committee on the Possibility of Building the Imperial Capital on the North Site." Delhi, 1913. Typed copy

**Box 22**

**Folder 27**

Suniwalan Redevelopment. Correspondence

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Suniwalan Redevelopment. Layout Plans

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**Folder 29**

Team Letters From Albert Mayer and Edward G. Echeverria to Members of the Ford Foundation Delhi Planning Team

**Box 22**

**Folder 30**

Team Meetings (U.S. & India) Minutes and Notes, March-May, 1957

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**Folder 31**

Team Meetings (U.S. & India) Minutes and Notes, June-Aug. 1957

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**Folder 1**

Team Meetings (U.S. & India) Minutes and Notes, October-Dec. 1957

**Box 23**

**Folder 2**

J Team Meetings (U.S. & India) Minutes and Notes, an-Sep. 1959

- Includes Sayed S. Shafi to Edward Echeverria, photocopy, June 13/14, 1960

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**Folder 3**

Team Orientation Materials

- Lists of material sent to team members by Albert Mayer
- Includes George Goetschius, "T.P.O. [Town Planning Organization] History and Current Affairs," ms., n.d.

**Box 23**

**Folder 4**

Team Reports. Lists of enclosures with team reports, July 1957-Oct. 1958

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**Folder 5**

Team Weekly Progress Reports, Breese, Gerald, June-Oct. 1957

**Box 23**

**Folder 6**

Team Weekly Progress Reports, Dotson, Arch, Sep-Nov. 1957

**Box 23**

**Folder 7**

Team Weekly Progress Reports, Echeverria, Edward, June-July 1957

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**Folder 8**

Team Weekly Progress Reports, Echeverria, Edward, Aug-Sep. 1957

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**Folder 9**

Team Weekly Progress Reports, Echeverria, Edward, Oct-Nov. 1957

**Box 23**

**Folder 10**

Team Weekly Progress Reports, Echeverria, Edward, Dec. 1957-April 1959

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**Folder 11**

Team Weekly Progress Reports, Goetschius, George W., June-July 1957

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**Folder 12**

Team Weekly Progress Reports, Goetschius, George, Aug-Dec. 1957

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**Folder 13**

Team Weekly Progress Reports, Harris, Britton, Sep-Dec. 1957

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**Folder 14**

Team Weekly Progress Reports, Hedden, Walter, Nov.-Dec. 1957

**Box 23**

**Folder 15**

Team Weekly Progress Reports, Hoselitz, Bert F., Sep-Dec. 1957

**Box 23**

**Folder 16**

Terms of Employment for Ford Foundation Regional Planning Team. Correspondence with Ford Foundation, Institute of International Education, and Gerald Breese

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**Folder 17**

Town Planning Organization, 1957

- Includes G. P. Mukharji (Chairman, T.P.O.) and J. P. Sah (Economist, T.P.O.)

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**Folder 18**

Town Planning Organization, 1958-5

- Includes G. P. Mukharji, W. Hedden, and S. S. Shafi

**Box 23**

**Folder 19**

Town Planning Organization, 1960

- Includes G. P. Mukharji, S. S. Shafi, J. P. Sah, and Others

**Box 23**

**Folder 20**

Town Planning Organization, 1961

- Includes G. P. Mukharji, S. S. Shafi, and A. Mayer, "Social Studies and Action in Planning; Understanding and Support," ms., Feb. 18, 1961

**Box 23**

**Folder 21**

Town Planning Organization, 1954

- Includes G. P. Mukharji and J. P. Sah

**Box 23**

**Folder 22**

Unauthorized Occupation of Open Lands in Urban Areas of Delhi. A Note by S. Mullick, mimeograph

**Box 23**

**Folder 23**

Urbanization and Housing

- Includes Mayer to E. G. Echeverria, Sept. 17, 1958; E. G. Echeverria to Gerald Breese, May 10, April 10, and May 14, 1958; and Others

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**Folder 24**

Walled City (Old Delhi) Correspondence Between Mayer and Edward Echeverria regarding plans for a bridge across the Ram Lila. Includes drawings

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**Folder 25**

Walled City (Old Delhi) Street Plan (Scale 1 inch to 300 feet)

**Box 23**

**Folder 26**

Work Phases and Time Schedules

- Includes Mayer to Richard L. Park, March 25, 1957; Town Planning Organization, "Phasing of the Work Programme for the Preparation of Comprehensive General Plan for National Capital Region," ms., with cover letter dated May 11, 1957; and Others
- See also Phased Program, Box 22; 9

**Box 23**

**Folder 27**

York Place Redensification

- Includes correspondence, plans and drawings

**Subseries 10 : Standard Vacuum Oil Company, Bombay Building Design (Job Number Unknown)**

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**Folder 28**

Miscellaneous documents

**Series IV: Resource Materials on Planning and Development**

Materials collected by Albert Mayer from 1947 to 1974 for reference purposes to support his work in India are contained in this series. Included are clippings, offprints, and near-print and manuscript reports on many aspects of Indian life and Indian economic and community development

The organization of this series of Mayer's papers preserves his own filing system based upon a sequential numbering of file topics, with subordinate entries indicated by decimal numbers. Mayer's file numbers are listed in the Guide in parentheses after the corresponding subject headings. This series was clearly part of a larger filing system encompassing more than resources on India. The portion of these files preserved in the Mayer Papers on India occasionally includes only subordinate (decimal number) files or interrupted sequences of files. Gaps in the classification numbers may represent either a device in Mayer's filing system to accommodate anticipated expansion of his files, or files removed and not returned. Mayer's unclassified additions to the Resources files are inserted where they would logically occur in his system

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#### **Folder 29-33**

Surveys of Conditions in Post-Independence India (E13.1)

### **Box 23**

#### **Folder 34-36**

Maps and Atlases of India (E13.2)

### **Box 24**

#### **Folder 1-7**

Maps and Atlases of India

### **Box 24**

#### **Folder 8**

Tourist Information (E13.2)

### **Box 24**

#### **Folder 9**

India, Central Statistical Organization. "Statistical Summary of Regional Differences in Economic and Social Conditions," mimeograph, 1956 (E13.3)

### **Box 24**

#### **Folder 10**

"Published Reports of the NSS [National Sample Survey]," manuscript, ca. 1957 (E13.3)

### **Box 24**

#### **Folder 11-12**

Notes Taken by Mayer During His Trip to India, Spring 1954 (E13.4)

### **Box 24**

#### **Folder 13-16**

Clippings on Mohandas K. Gandhi

- See also Gandhian Movement, Box 25; 28

### **Box 24**

#### **Folder 17**

Programs From Panels and Conferences on Indian Development

### **Box 24**

#### **Folder 18**

Bibliographies on India in General

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#### **Folder 22-24**

Notices of Books on India

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#### **Folder 25**

[Indian] Parliamentary Publications for Sale, New Delhi; Lok Sabha Secretariat, 1959

## **Subseries 2: Resources and Technology (E31-37)**

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Science in Modern India (E31.1)

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Rammed Earth Construction (E35.1)

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Agriculture, General Reviews (E37.1)

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Uttar Pradesh Agricultural Pamphlets (E37.1)

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**Subseries 3: Social Institutions, Politics and Economics (E41-49)**

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**Folder 21-22**

Social Conditions, general (E41.1)

- See also General Conditions in Post-Independence India, Box 23; 29-33

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**Folder 23-26**

Rehabilitation of Displaced Persons (E41.2)

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**Folder 27**

Gandhian Movement (Jeevandan) (E43.1)

- Cultural-Religious Change (E43.2) see Indian Religions Box 29; 14-15

**Box 26**

**Folder 1-2**

Mass Awakening and Mobilization (Shramdan) (E43.3)

**Box 26**

**Folder 3**

Hugh Tinker, "Authority and Community in Village India," Pacific Affairs, December 1959 (E44.1)

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**Folder 4-5**

Cooperatives including Cooperative Villages (E44.2)

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Family Affairs (E44.3)

**Box 26**

**Folder 7-9**

Irawati Karve, "Hindu Society-A New Interpretation," 3 parts. mimeograph

**Box 26**

**Folder 10**

Adrian C. Mayer, "The Dominant Caste in a Region of Central India," reprinted from Southwestern Journal of Anthropology 14, n. 5, Winter 1958

**Box 26**

**Folder 11**

K. N. Sharma, "Occupational Mobility of Castes in a North Indian Village," mimeograph

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**Folder 12**

Population and Family Planning (E45.1)

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Public Health (E45.3)

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Rural Education Including Training of Village Level Workers (E45.4)

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Self-Help Housing and Renewal (E220.5)

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**Folder 7**

"All India Technical-cum-Promotion for Planning and Rebuilding of the Villages," mimeograph, Jan. 10, 1957

**Box 30**

**Folder 8**

Calcutta Improvement Trust, "Suggested Housing Layouts," blueprints.

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**Folder 9**

All India Institute of Hygiene and Health, "Type Design for Small Houses," blueprints

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- See also Government of India Community Development Programme and National Extension Service Box 31; 22-29

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- See also Bharat Sevak Samaj Box 32; 5-10; and Association of Voluntary Agencies for Rural Development Box 32; 11-24

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- See also Delhi Regional Plan Box 20; 17-23; 27; and Urbanization Box 28; 20-42

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Vigyan Mandirs (institutes for the dissemination of scientific ideas and practices among the rural masses) (E258, unclassified)

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Four-H Clubs (E258, unclassified)

- Miscellaneous correspondence soliciting literature on Four-H clubs in the U.S.

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- See also Rural and Cottage Industries Box 33; 13-25; and Small Scale Industry Area Survey Reports Box 33; 36-39

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- See also Planning Projects Box 20; 8-16

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## **Series V: Manuscripts, Lectures and Publications by Albert Mayer**

Mayer's public statements on India and on a few non-Indian subjects are contained in Series Five. In the first Subseries of Indian material, manuscripts (or offprints) of articles and lectures are interfiled and arranged chronologically. Subseries 2 is a complete run of Mayer's newsletters written to colleagues and friends in America and elsewhere.

Subseries 3 contains the topical files associated with Mayer's uncompleted book, *While Nehru, What?*. In 1960 Mayer began research for a book, tentatively entitled *While Nehru, What?*, that would analyze the shortcomings of development in India. Mayer worked intermittently on this book for several years, going so far as to sign a contract with Asia Publishing House, Bombay. After writing several chapters in full, and several in detailed outline, Mayer abandoned the Project. This section contains Mayer's last draft of the book, a small file of reference materials on the shortcomings of Indian bureaucracy, a list of persons to whom Mayer wanted to send the book, and extensive correspondence with persons from whom he sought advice on subjects raised in the book. See also Series VIII *The Mayer-Park Correspondence, 1956-60*, Box 42.

Mayer's reviews of books on India and his own selection of some of his articles on subjects other than India, which make up the last two Subseries, are arranged chronologically. A Xerox copy of a complete list of articles and addresses, compiled by Mayer as a guide to that segment of his files, is located at the beginning of Series Five.

### **Subseries 1: Articles and Lectures**

**Box 35**

**Folder 1**

Albert Mayer Articles and Addresses; List of Files. Photocopy, with annotations in red of items to be included in the Mayer Papers at the University of Chicago Library

**Box 35****Folder 2**

- "A Note on Post-War Planning in India," reprinted from Calcutta Review, August 1944
- "Planning; From Paper to Results," reprinted from Prabuddha Bharata, October 1944

**Box 35****Folder 3**

"Planning; From Paper to Practice," The Calcutta Municipal Gazette 40, no. 19, Oct. 7, 1944

**Box 35****Folder 4**

- "Americans in India," Survey Graphic, March 1947
- "Article by Albert Mayer," unpublished ms., March 11, 1947
- "India Emerges," Survey Graphic, July 1947
- "Americans in India-Some Army Experiences and Experiences," manuscript, Aug. 12, 1946
- "In Praise of Missionaries," Albert Mayer, April 30, 1947, unpublished

**Box 35****Folder 5**

- "Footholds for a New India," Survey Graphic, Sept. 1947
- "The Greater Bombay Master Plan; Remedy for Overcrowding and Neglect," Eastern Rotary Wheel 16, no. 9, Sept. 1948
- "Nehru, the Man-And India's Travail," The Survey, Dec. 1949; with proof sheets

**Box 35****Folder 6**

"Planning a New Capital," National Herald, June 5, 1950

**Box 35****Folder 7**

"The New Capital of the Punjab," Journal of the American Institute of Architects 14, no. 4, Oct. 1950

**Box 35****Folder 8**

- "India; Action Now," New School Bulletin 8, Nos. 14 & 15, Dec. 4 & 11, 1950
- "A Progress Report on Pilot Development Projects at Etawah and Gorakhpur, U.P., India," mimeograph by Agricultural Missions, Inc., circa 1951

**Box 35****Folder 9**

- "Talk Before I(nstitute) of P(acific) R(elations) at Bankers Club," ms., Jan. 3, 1951
- "Planning in India," ms., circa Aug. 1951
- "Planning in India," Manchester Guardian, Nov. 10, 1951

**Box 35****Folder 10**

"Self-Help in Housing and Construction; Some Experiences in India," ms., ("Draft of pamphlet for the United Nations"), Dec. 31, 1951; with revision March 3, 1952

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**Folder 11**

"Working With The People," ms., "Cooper Foundation Talk at Swarthmore, February 24, 1952"

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"Application of Planning Techniques in Less Developed Areas," mimeograph, circa 1952 At head of title page; "United Nations Seminar on Housing & Community Improvement."

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**Folder 13-14**

"United Nations Pamphlet," photocopy of ms., December 30, 1952

- Appears to be same text as "Application of Planning Techniques in Less Developed Areas."

**Box 35**

**Folder 15**

- "India's Five Year Plan," ms. of outline of talk at New School, March 13, 1952
- "Notes For New School Talk," ms., March 13, 1952

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**Folder 16**

"Pilot Project In Indian Rural Development," mimeograph, copyright 1952 by the President and Fellows of Harvard College. Case study for the Harvard Business School; Text by Richard Morse and comments by Albert Mayer

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**Folder 17**

"Pioneer Efforts in Community Planning in Under-Developed Countries," ms. outline of a talk at Vassar, January 12, 1954

**Box 35**

**Folder 18**

- Lectures and Seminars at the University of California, Berkeley, January 20-23, 1954 List
- Announcement of Albert Mayer's program at the University of California, Berkeley, January 20-23, 1954

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**Folder 19**

- "Techniques of Rural Development in India; A Report to Social Scientists," ms. outline for talk at University of California Colloquium, Jan. 20, 1954
- "Techniques for Rural Development in India; A Report to Social Scientists," ms., of material used in colloquium, Jan. 20, 1954, and in seminar No. I, Jan. 21, 1954, both at University of California, Berkeley; with mimeographed copy

**Box 35**

**Folder 20**

"Techniques of Rural Development in India; A Report to Social Scientists," ms. of notes of Mayer's talk, taken by McKim Marriott

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**Folder 21**

"Seminar I, Research and Action; The Indian Village," ms. of transcript of talk, Jan. 21, 1959

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**Folder 22**

"Seminar I, Research and Action; The Indian Village," ms. notes of Mayer's talk, taken by McKim Marriott

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**Folder 23**

- "Seminar III, Administrative Problems of Rural Planning in India," ms. of transcript of talk, Jan. 22, 1975
- "Administrative Problems of Rural Planning in India," ms. of outline of talk, Jan. 22, 1954
- "Indian Government and Development," ms. of chart used in Seminar III, University of California, Jan. 22, 1954

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**Folder 24**

"Seminar III, Administrative Problems of Rural Planning in India," ms. of notes of Mayer's talk, taken by McKim Marriott

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**Folder 25**

"Seminar IV, Social Science, Planning and Action; Some Tentative Conclusions," ms. of transcript of Mayer's talk, Jan. 23, 1954; with Mayer's outline of the talk

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"Seminar IV, Social Science, Planning and Action; Some Tentative Conclusions," ms. of notes on Mayer's talk by McKim Marriott

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**Folder 27**

"Talk to World Neighbors," ms. of Mayer's notes, Oct. 9, 1954, Columbus, Ohio; with typed copy

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**Folder 28**

"Personal Characteristics & Relations Among Extension or Development Workers," ms. of talk at Cornell University, March 16, 1956; with mimeographed copy

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**Folder 29**

- Transcript of talk, Technical Committee of the New York Chapter, American Institute of Architects, Nov. 7, 1956, ms
- "Notes for a Talk on Climatology and Architecture at Lalit Kala Akadami [New Delhi]," mimeograph, March 17, 1959

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**Folder 30**

"Challenge and Difficulties in Planning for an Era of Rapid Industrialization," ms., New Delhi, March 26, 1959

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**Folder 31**

Transcript of Mayer's remarks in a panel on agricultural development, at "India and the United States, 1959," A Conference Sponsored by The Committee for International Economic Growth, May 4-5, 1959, Washington, D.C. Photocopy

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**Folder 32**

"Community Development in India's Villages," ms., of lecture at Southern Illinois University, July 7, 1960; with ms. of first draft of lecture

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**Folder 33**

"Some Implications of the Delhi Plan," mimeograph, paper presented at The Seminar on Urbanization in India, University of California, Berkeley, June 26-July 2, 1960 (Paper No. 14); with mimeographed précis of paper

**Box 35**

**Folder 34**

"Some Operational Problems in Urban and Regional Planning and Development," mimeograph, paper presented at The Seminar on Urbanization in India, University of California, Berkeley, June 26-July 2, 1960, (Paper no. 18)

**Box 35**

**Folder 35**

"Delhi Regional Plan; Case History as a Specific Undertaking, and in its Impact and Implications as a Pioneer and Prototype," ms., September 20, 1960, revised May 10, 1961. An outline for five lectures

**Box 35**

**Folder 36**

"Some Special Points in Urban Community Development," offprint from International Review of Community Development, no. 7, 1961

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**Folder 37**

India, Ministry of Community Development & Co-operation. Important Letters Issued by the Community Projects Administration, v. 2 (July 1961) Photocopy of pp. 218-25 containing two letters from Mayer to Tarlok Singh

**Box 35**

**Folder 38**

"Delhi Plan in Retrospect," in Tenth Annual Town & Country Planning Seminar (Madras), Souvenir, Oct. 1961; with copy of Mayer's manuscript dated Sept. 6, 1961

**Box 35**

**Folder 39**

"Article for the Public Cooperation Number of Bharat Sevak, Dec. 1961," ms., Nov. 29, 1961

**Box 35**

**Folder 40**

"The Public Cooperation," Bharat Sevak 9, no. 3, Dec. 1961

**Box 35**

**Folder 41**



"Transplantation of Institutions in Both Directions; Examples from India and the U.S.A.,"  
ms., Feb. 20, 1962

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**Folder 42**

"Transplantation of Institutions in Both Directions; Examples From India and the  
U.S.A.," mimeograph, Duke University Commonwealth Studies Center Seminar, March  
12, 1962

**Box 35**

**Folder 43**

"Social Analysis and National Economic Development in India," offprint from Pacific  
Affairs 35, no. 2, Summer 1962

**Subseries 2: Albert Mayer's Newsletters from India (and elsewhere),  
March 25, 1945-August 1, 1974**

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- Mar. 25, 1945, New York City
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- Oct. 27, 1946
- Nov. 14, 1946, Lucknow

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- Aug. 1, 1948, en route to Bombay
- Aug. 8, 1948, Bombay
- Oct. 12, 1948, Bombay

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- Dec. 2, 1948, Lucknow
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- June 30, 1949, India
- July 28, 1949, India

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**Folder 5**

- Aug. 23, 1949, Geneva
- Jan. 31, 1950
- July 2, 1950, Simla
- Aug. 8, 1950

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**Folder 6**

- Sept. 1-24, 1950
- May 15, 1951
- June 1, 1951, Lucknow
- July 23, 1951, Bombay
- June 16, 1952, Bombay

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**Folder 7**

- Aug. 3, 1952
- April 29, 1953
- May 13, 1953-June 14, 1953
- March 25, 1954, Lucknow

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**Folder 8**

- May 24, 1954, Lucknow
- Mar-April 1955, India
- Oct. 22, 1956
- July 16, 1957

**Box 36**

**Folder 9**

- July 22, 1957
- July 22, 1957
- April 16, 1958, Etawah

**Box 36**

**Folder 10**

- June 11, 1958
- April 2-13, 1959, U.S.A.
- May 1-21, 1959, New York City

**Box 36**

**Folder 11**

- May 27, 1960
- Jan. 5-12, 1963, en route to Lambarene and Israel
- Aug. 1, 1973
- July 25-Aug. 1, 1974, Switzerland

**Subseries 3: India; While Nehru, What?**

**Box 37**

**Folder 1**

Draft outline, Introductory Material

**Box 37**

**Folder 2**

Draft outline, Ch. 1. What This Book Is About (in full)

**Box 37**

**Folder 3**

Draft outline, Ch. 2. A Definition and a Challenge; SELF-REVOLUTION (in full)

**Box 37**

**Folder 4**

Draft outline, List of Titles, Chs. 3-24

- Some Amplification of Specimen Chapters

**Box 37**

**Folder 5**

Draft outline, Ch. 3. The "Standard" Negatives, the Clichés; Putting Them in Their Place

**Box 37**

**Folder 6**

Draft outline, Ch. 4. The Hierarchical System; Dampening Enthusiasms and Underuse of Man-power Potential

**Box 37**

**Folder 7**

Draft outline, Ch. 6. Secular State and the Present Absence of Emotional Allegiance

- Situation & Suggestions. Separatism & Linguistic States

**Box 37**

**Folder 8**

Draft outline, Ch. 7. Lacks in the Democratic System; and Their Effects on Urge and Performance

**Box 37**

**Folder 9**

Draft outline, Ch. 9. Democratic Decentralization, or Panchayati Raj

**Box 37**

**Folder 10**

Draft outline, Ch. 10. Productivity; Agriculture & Irrigation

**Box 37**

**Folder 11**

Draft outline, Ch. 11. The Delhi Regional Plan; Ch. 15. Slow Procedures; Slow Payments; The Secretariat; Ch. 16. Premature Pitchforking into Work vs. Genuine Decisiveness

**Box 37**

**Folder 12**

Draft outline, Ch. 24. "Post-Final"-Proposed; A New Role for Nehru (in full)

**Box 37**

**Folder 13**

Lists of Persons Interested in India "This list will also contain people to whom A.M. wants to send book" (from original folder)

**Box 37**

**Folder 14**

Source Material on Administrative Breakdown in India

**Box 37**

**Folder 15-18**

Agarwal, Satya P

**Box 37**

**Folder 19**

Agarwal, Chakradhari-Asia Foundation

**Box 37**

**Folder 20-21**

Asia Publishing House

**Box 37**  
**Folder 22**  
Aumann, Moshe-Barnes, John W  
**Box 37**  
**Folder 23**  
Bauer, Catherine  
**Box 37**  
**Folder 24**  
Belshaw, Cyril-Center for International Studies  
**Box 37**  
**Folder 25**  
Chaudhuri, M. D.-da Costa, E. P. W.  
**Box 37**  
**Folder 26**  
Dale, Ernest  
**Box 37**  
**Folder 27**  
Dawson, J. D.-Duckworth & Co  
**Box 37**  
**Folder 28**  
Echeverria, Edward-Galbraith, John Kenneth  
**Box 37**  
**Folder 29**  
Gamble, Sidney-Gupta, R. N.  
**Box 37**  
**Folder 30**  
Harbison, Frederick H.-Hertz, Willard J.  
**Box 37**  
**Folder 31**  
The Hindu-Holland  
**Box 37**  
**Folder 32**  
Icelandic Consulate General-Jain, Lakshmi C.  
**Box 37**  
**Folder 33**  
Johnson, Sherman E.-Kabir, Humayun  
**Box 37**  
**Folder 34**  
Kannappan, Subbiah-Karve, D. G.  
**Box 37**  
**Folder 35**  
Kelley, Omer J.-McClelland, David  
**Box 37**  
**Folder 36**  
Malenbaum, Wilfred  
**Box 37**

**Folder 37**

Marriott, McKim-Metropolitan Life Insurance Co

**Box 37**

**Folder 38**

Misra, K. N.-Montgomery, John D

**Box 37**

**Folder 39**

Mosher, Arthur T.-Myrdal, Gunnar

**Box 37**

**Folder 40**

Nair, Kusum

**Box 37**

**Folder 41**

Nehemiah, J. V. A.-Neurath, Paul M

**Box 37**

**Folder 42**

Nityaswarupanada, Swami-Organization for Economic Cooperation

**Box 37**

**Folder 43**

Pabaney, A. D.-Pant, Pitambar

**Box 37**

**Folder 44-45**

Park, Richard L

**Box 37**

**Folder 46**

Patankar, Pandit-Rath, Nilakanth

**Box 37**

**Folder 47**

Retzlaff, Ralph

**Box 37**

**Folder 48**

Rosen, George

**Box 37**

**Folder 49**

Sah, J. P.-Shiva Rao, B

**Box 37**

**Folder 50**

Singer, Milton

**Box 37**

**Folder 51-53**

Singh, Baij Nath

**Box 37**

**Folder 54**

Singh, R. K.-Singh, Mrs. S. B.

**Box 37**

**Folder 55**

Singh, Tarlok-Smyth, F. J.

**Box 37**

**Folder 56**

Sovani, N. V.-Stepanek, Joseph E

**Box 37**

**Folder 57-59**

Suri, Surindar

**Box 37**

**Folder 60**

Taylor, Harold-Wade, Mason

**Box 37**

**Folder 61**

Wallerstein, Immanuel-Wilson, Jane

**Box 38**

**Folder 1-6**

Wood, Evelyn

**Box 38**

**Folder 7**

Wyon, John B

**Box 38**

**Folder 8**

Zinkin, Taya

### **Subseries 5: India, Book Reviews**

**Box 38**

**Folder 9-17**

Book Reviews

### **Subseries 6: Non-India, articles and addresses**

**Box 38**

**Folder 18-21**

1934

**Box 38**

**Folder 22-24**

1935

**Box 38**

**Folder 25**

1936

**Box 38**

**Folder 26-31**

1937

**Box 38**

**Folder 32-39**

1940-44

**Box 38**

**Folder 40-45**

1951-55

**Box 38**

**Folder 46-54**

1956-59

**Box 38**

**Folder 55-58**

1960-61

**Box 39**

**Folder 1-10**

1962

**Box 39**

**Folder 11-14**

1963

**Box 39**

**Folder 15-22**

1954

**Box 39**

**Folder 23-24**

1965

**Box 39**

**Folder 25-30**

1967

**Box 39**

**Folder 31-38**

1968

**Box 39**

**Folder 39-45**

1969

**Box 40**

**Folder 1-10**

1970-75

## **Series VI: Photographs**

Throughout his career Mayer collected photographs of his work in India and photographs which he felt were indicative of conditions in India. In only a few cases are the photographers identified. Where available, negatives are included with their prints. The photographs are arranged in four series; Pilot Development Project, Planning and Agricultural Projects, General Indian Scenes, and Seminar on Urbanization.

### **Subseries 1: Pilot Development Project**

**Box 40**

**Folder 11**

Mayer in Conference with K. D. Malaviya, B. N. Jha, K. B. Bhatia, and Kher Singh, 1948

**Box 40**

**Folder 12**

Ballia  
**Box 40**  
**Folder 13-15**  
Etawah  
**Box 40**  
**Folder 16-24**  
Etawah  
**Box 40**  
**Folder 25-26**  
Etawah. (Negatives.)  
**Box 40**  
**Folder 27**  
Gorakhpur

### **Subseries 2: Planning and Architectural Projects**

**Box 40**  
**Folder 28-36**  
Allahabad Agricultural Institute  
**Box 41**  
**Folder 1-5**  
Allahabad Agricultural Institute  
**Box 41**  
**Folder 6**  
Bombay  
**Box 41**  
**Folder 7-8**  
Chandigarh  
**Box 41**  
**Folder 9-14**  
Delhi

### **Subseries 3: General Indian Scenes**

**Box 41**  
**Folder 15**  
Calcutta, miscellaneous  
**Box 41**  
**Folder 16-21**  
Calcutta, from "A Yank's Memories of Calcutta," by Clyde Waddell  
**Box 41**  
**Folder 22**  
Community Development.  
**Box 41**  
**Folder 23-24**  
Construction Methods  
**Box 41**  
**Folder 25**



Floods, Sept. 1955

**Box 41**

**Folder 26**

Folk Dancing

**Box 41**

**Folder 27**

Gandhi

**Box 41**

**Folder 28**

Gasoline Pipeline Construction, World War II

**Box 41**

**Folder 29**

Himalayas and Hill Stations

**Box 41**

**Folder 30**

Independence Day

**Box 42**

**Folder 1**

Miscellaneous

**Box 42**

**Folder 2-3**

Miscellaneous, "India Through the Camera's Eye," by D. Mordecai

**Box 42**

**Folder 4-8**

Miscellaneous, from a book by Arthur Goodfriend. Includes some of Etawah

**Box 42**

**Folder 9-11**

Religious Architecture

**Box 42**

**Folder 12**

Religious Scenes

**Box 42**

**Folder 13**

Transportation Overcrowding

**Box 42**

**Folder 14**

Urban Scenes

**Box 42**

**Folder 15-16**

Village Scenes

**Box 42**

**Folder 17**

Voluntary Work (Shramdan)

**Box 42**

**Folder 18**

Water Scenes

## **Subseries 4: Seminar on Urbanization in India, Berkeley, 1960**

### **Box 42**

#### **Folder 19**

Photographs from the Conference

## **Series VII: Miscellaneous Materials, Not on India**

### **Box 42**

#### **Folder 20-22**

Commendations and Publicity on Mayer's Work in the U.S.

### **Box 42**

#### **Folder 23-25**

Reviews of *The Urgent Future* by Albert Mayer

### **Box 42**

#### **Folder 26**

"The Culture of the Sub-cities." Part one of a two-part interview with Albert Mayer, recorded by WRAI, New York. Tape recording, one seven-inch reel

## **Series VIII: Albert Mayer-Richard L. Park Correspondence**

This set of correspondence from the files of Richard L. Park contains material on Pilot Project, India, on Mayer's projected second book, *While Nehru, What?*, and on the selection of a library in which to deposit a duplicate set of documents prepared for Pilot Project, India This series includes material from 1956 to 1960 and is arranged chronologically

### **Box 43**

#### **Folder 1**

1956

### **Box 43**

#### **Folder 2**

1957

### **Box 43**

#### **Folder 3**

1958

### **Box 43**

#### **Folder 4**

Jan-April 1959

### **Box 43**

#### **Folder 5**

May 1959

### **Box 43**

#### **Folder 6**

June-Sep. 1959

### **Box 43**

#### **Folder 7**

Nov-Dec. 1959

### **Box 43**

**Folder 8**

Jan-March 1960

**Box 43**

**Folder 9**

April-May 1960

**Box 43**

**Folder 10**

June-Aug. 1960

**Box 43**

**Folder 11**

Sep-Oct. 1960

**Box 43**

**Folder 12**

Nov. 1960

**Box 43**

**Folder 13**

Dec. 1960-Jan. 1961