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Guide to the Beardsley Ruml Papers 1917-1960



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Descriptive Summary

| | |
|-------------------|---|
| Identifier | ICU.SPCL.RUML |
| Title | Ruml, Beardsley. Papers |
| Date | 1917-1960 |
| Size | 7.5 linear feet (15 boxes) |
| Repository | Special Collections Research Center, University of Chicago Library 1100 East 57th Street Chicago, Illinois 60637 U.S.A. |
| Abstract | Beardsley Ruml (1894-1960), probably best know for his "Pay - As - You - Go" income tax plan, also achieved distinction as an educator, trust administrator, business executive, and advisor to commerce, industry, education, and government, particularly in the field of financial and fiscal policy. In addition, he was a prolific writer and much in demand as a speaker, both on general subjects of social and economic interest and on his fields of specialization. |

Acknowledgments

Information on Use

Access

The collection is open for research.

Citation

When quoting material from this collection, the preferred citation is: Ruml, Beardsley. Papers, [Box #, Folder #], Special Collections Research Center, University of Chicago Library

Biographical Note

Beardsley Ruml (1894-1960), probably best know for his "Pay - As - You - Go" income tax plan, also achieved distinction as an educator, trust administrator, business executive, and advisor to commerce, industry, education, and government, particularly in the field of financial and fiscal policy. In addition, he was a prolific writer and much in demand as a speaker, both on general subjects of social and economic interest and on his fields of specialization.

Educator and businessman. A.B., Dartmouth College, 1915. Ph.D., University of Chicago, 1917. Director, Laura Spelman Rockefeller Memorial, 1922-1929. Dean of Social Sciences, University of Chicago, 1931-1933; professor of education, 1931-1933. Treasurer, R.H. Macy and Company, 1934-1945; Chairman of the Board, 1945-1951.

Scope Note

The papers are divided into three series. Series I contains biographical material, including clippings and personal correspondence. Series II includes professional correspondence, organized alphabetically by correspondent. Also in the series are materials Ruml received as part of his work with various organization, particularly the Committee for Economic Development (CED).

Series III, Speeches and Writings contains manuscripts, reprints and associated materials and correspondence for articles, papers, memoranda and speeches Ruml wrote and delivered from 1917 through 1959. Several files concern the Pay-As-You-Go tax scheme.

Related Resources

Browse finding aids by topic.

Subject Headings

- Ruml, Beardsley, 1894-1960
- Income tax

INVENTORY

Series I: Biographical Material

Box 1

Folder 1

Biographical material

- Biographical sketch
- "BR Chronology"
- "Memorandum of E.N. Conversation with Leon Henderson for B.R. Memoirs"
- Atomic Energy Control Conference List of Participants
- Letters re leaving the University of Chicago
- Correspondence
- Biographical clippings

Series II: Correspondence

Box 1

Folder 2

Adams-Anthony

- Adams, Governor Sherman
- Adler, Mortimer J.
- Allen, James E.
- Alvera, Pierluigi
- American Council To Improve Our Neighborhoods (ACTION)
- Andrews, Fletcher R.
- Anthony, Edward

Box 1

Folder 3

Bane-Business

- Bane, Frank
- Barr, Stringfellow
- Belgram, Jr., Frank
- Benton, William
- Berk, Harry A.
- Blackwell, T. E.
- Boeschstein, Harold
- Boy Scouts of America
- Britt, Stuart Henderson
- Bronson, Howard C.
- Brownlow, Louis
- Bulova, Arde
- Burns, Arthur F.
- Business Week

Box 1

Folder 4

Carosi-Council

- Carosi, Giuseppe
- Case Institute of Technology
- Chase, Stuart
- Cherne Review
- Committee for International Economic Growth
- Council on Foreign Relations, Inc.

Box 1

Folder 4

Cousins-Curtis

- Cousins, Norman
- Craig, Robert S.
- Crowther, Geoffrey
- Curtis, Thomas B.

Box 1

Folder 5

Committee for Economic Development, Commission on Money and Credit

Box 1

Folder 6

Committee for Economic Development, Trustees and Executive Committees

Box 1

Folder 7

Committee for Economic Development, Research and Policy Committee

Box 1

Folder 8

Committee for Economic Development, Education Subcommittee

Box 2

Folder 1

CED, Miscellaneous

Box 2

Folder 2

Dubinsky, David-Duke Chapter of the AAUP

Box 2

Folder 3

Cartmouth

Box 2

Folder 4

Democratic National Committee

Box 2

Folder 5

Earlham-Emmerick

- Earlham College
- Eastman, Whitney
- Edson, Peter
- Edwards, Edward E.
- Emmerick, Herbert

Box 2

Folder 6

Education, 1958-1959

Box 2

Folder 7

Education Act

Box 2

Folder 8

Encyclopedia Britannica

Box 2

Folder 9

Encyclopedia Britannica Films

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Folder 10

Enterprise Paint Mfg. Co.

Box 2

Folder 11-12

Fenn College

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Folder 1

Fisk University

Box 3

Folder 2

Ford Foundation; Fund for the Advancement of Education

Box 3

Folder 3

Gardner-Gulick

- Gardner, John W.
- General American Investors Company, Inc.
- Gould, Beatrice

- Governor's Committee on Marketing of School Bonds
- Greater Doane Development Program
- Greater New York Fund
- Griffith, Charles E.
- Gulick, Luther

Box 3

Folder 4

Hale-Hutchisson

- Hale, Clayton G.
- Hampton Trustees
- Harris, Seymour
- Hayes, Ralph
- Hazard, Leland
- Henderson, Leon
- Hettinger, Albert J.
- Hocking, William Ernest
- Hopkins, Ernest Martin
- Housing and Home Finance Agency
- Howe, John
- Humphrey, Hubert H.
- Hutchins, Robert M.
- Hutchisson, Elmer

Box 3

Folder 5

International Hudson Corporation

Box 3

Folder 6

Javits-Junket

- Javits, Jacob K.
- Jordon, W. K.
- Journal of Commerce
- "Junket" Brand Foods

Box 3

Folder 7

Jewelry Research Foundation

Box 3

Folder 8

Jewelers Acceptance Corporation

Box 3

Folder 9

Kalamazoo- Kovenetsky

- Kalamazoo College
- Kansas State Teachers Association
- Keppel, Francis
- Kerr, Sanford
- Key, V. O.

- Kimpton, Lawrence A.
- Kiwanis Club
- Knight, Robert A.
- Knopf, Alfred A.
- Kovenetsky, Sam

Box 3

Folder 10

Larsen-Lubin

- Larsen, Roy E.
- Lewis, William C.
- Life
- Look
- Lubin, Isador

Box 3

Folder 11

Manhattan-Museum

- Manhattan College
- Mayor's Advisory Council
- McGrath, Earl J.
- Merriam, Charles E.
- Metropolitan Museum of Art
- Moses, Robert
- Murphy, C. H.
- Museum of Modern Art

Box 4

Folder 1

R. H. Macy and Co., Inc.

Box 4

Folder 2

Market Research Corporation of America

Box 4

Folder 3

Museum of Modern Art

Box 4

Folder 4

National-New York

- National Resource Committee
- National Resources Planning Board
- New College
- New School for Social Research
- New York Institute of Technology
- New York University

Box 4

Folder 5

National Bureau of Economic Research

Box 4

Folder 6

National Citizens Council for Better Schools

Box 4

Folder 7

National Planning Association

Box 4

Folder 8

National Securities and Research Corporation

Box 4

Folder 9

Ogburn-Otten

- Ogburn, Charlton
- Ogburn, William Fielding
- Organization for Trade Cooperation
- Orr, Dudley W.
- Otten, Howard

Box 4

Folder 10

Palmer-President's

- Palmer, C. F.
- Parade Publications, Inc.
- Parents' Magazine
- George Peabody College for Teachers
- Peerless Casualty Company
- Pension Plans
- Phi Beta Kappa
- President's Committee on Employment of the Physically Handicapped

Box 5

Folder 1a-1c

Puerto Rico

Box 5

Folder 2

Radio-Rudick

- Radio Reports, Inc.
- Rauh, Morton A.
- Resources for the Future, Inc.
- Ribicoff, Abraham
- Rockefeller, John D. (Jr.)
- Rockefeller, Nelson A.
- Roper, Elmo
- Ross, Frederika
- Rudick, Harry J.

Box 5

Folder 3

Laura Spelman Rockefeller Memorial Foundation

Box 5

Folder 4

Schlesinger-Stouffer

- Schlesinger, Arthur, Jr.
- Schmidt, A.W.
- Sears World (regarding)
- Shimer College
- Shuster, George H. (regarding)
- Siglienti, Stefano
- Silbert, Theodore H.
- Simon, Stanley
- Smith, Abbott
- Southgate, Donald F.
- Sproul, Allan
- Stanton, Frank
- Stern, Edgar B.
- Stevenson, Adlai
- Stoddard, Alexander J.
- Stouffer, Vernon

Box 5**Folder 5**

Spelman Fund

Box 5**Folder 6**

Taylor-Tuttle

- Taylor, Henry C.
- Teachers Insurance and Annuity Association of America College Retirement
- Equities Fund
- THINK
- Tuttle, Edward M.

Box 5**Folder 7**

Undergraduate-University

- Undergraduate Education in International Relations
- United Epilepsy Association
- United Life and Accident Insurance Company
- United States Committee for German Corporate Collar Bonds
- University of Bridgeport

Box 5**Folder 8**

Vassar College-VISION Incorporated

Box 5**Folder 9**

Wagner-Wyatt

- Wagner, Robert F.
- Wallich, Henry
- Weinrich, John E.

- Wells, Herman B.
- Wess, Harold B.
- Winn, Milton
- World Rehabilitation Fund
- Wyatt, Wilson W.

Box 5

Folder 10

Zellerbach, J. D.-Zinsser, John S.

Series III: Speeches and Writings

Box 6

Folder 1

"Coefficients of Diagnostic Value," *Journal of Philosophy, Psychology and Scientific Methods*, Vol. XIV, No. 23, November 8, 1917.

Box 6

Folder 2

"The Extension of Selective Tests to Industry," *The Annals of the American Academy of Political and Social Science*, Philadelphia, Publication No. 1251, January 1919.

Box 6

Folder 3

"Two Models Showing the Interrelation of Several Significant Correlation Variables," *Psychological Bulletin*, July 1919.

Box 6

Folder 4

"The Need for an Examination of Certain Hypotheses in Mental Tests," *The Journal of Philosophy, Psychology and Scientific Methods*, Vol. XVII, No. 3, January 29, 1920.

Box 6

Folder 5

Miscellaneous Papers, 1920s

Box 6

Folder 6

"Reconstruction in Mental Tests," *Journal of Philosophy*, Vol. XVIII, March 31, 1921.

Box 6

Folder 7

"Notes on Applied Psychology," April 24, 1922.

Box 6

Folder 8

Extracts from Memoranda and Dockets, Laura Spelman Rockefeller Memorial, 1922-1926.

Box 6

Folder 9

"Recent Trends in Social Science," address at dedication of Social Science Research Building, University of Chicago, December 17, 1929.

Box 6

Folder 10

"Pulling Together for Social Service," address at Annual Meeting of Chicago Council of Social Agencies, Jan. 31, 1930. And The Social Service Review, Vol. IV, No. 1, March 1930.

Box 6

Folder 11

"Each According to the Nature of His Own Experience," address before Social Science Research Council, Sept. 2, 1930.

Box 6

Folder 12

"Observations on Trends and Opportunities in Public Administration, " (with Charles E. Merriam), October 1930.

Box 6

Folder 13

"The Reconstruction Trust Project," Nov. 20, 1930.

Box 6

Folder 14

"The Chicago Plan," address before American Council on Education, May 8, 1931.

Box 6

Folder 15

Writings, 1933, 1946

- "The Nostalgic and Egoic Sentiments," American Psychological Association, Sept. 7, 1933 .
- "Some Notes on Nostalgia," Saturday Review of Literature, June 22, 1946.

Box 6

Folder 16

"Social Functions of Law and Lawyers," Association of American Law Schools, December 28, 1933.

Box 6

Folder 17

"The N. R. A. and A.F. of L.," Address, November 30, 1934, Cincinnati, Ohio.

Box 6

Folder 18

Memorandum written immediately after Congressional elections of 1934.

Box 6

Folder 19

"Report of the Commission of Inquiry into National Policy in International Economic Relations," 1934.

Box 6

Folder 20

"Confusion and Compromise in Education," Address before Conference of Radcliffe Representatives, March 6, 1936. and The Educational Record, July, 1936.

Box 6

Folder 21

Macy's Training Squad, 1936-1940.

Box 6

Folder 22

Proceedings of the Conference at Chateau d'Ardenne, September 20-25, 1937.

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Folder 23

Education, Museums, and Schools

Box 6

Folder 24

"Compensatory Fiscal Policy," September 5, 1938.

Box 6

Folder 25

"The Twelve Trust Proposal," September 3, 1938.

Box 6

Folder 26

National Resources Planning Board. Miami Memorandum, April 6, 1938; Warm Springs Memorandum, April 1, 1938 (Prepared with Leon Henderson and given to Harry Hopkins).

Box 6

Folder 27

"Business Outlook," October 28, 1937-February 5, 1938.

Box 6

Folder 28

"The Businessman's Interest in National Fiscal Policy," Paper presented at the Retailer's National Forum, Washington, D.C., May 22, 1939.

Box 6

Folder 29

Memo to Harry Hopkins when Secretary of Commerce.

Box 6

Folder 30

Address to Social Science Group, December 2, 1939.

Box 6

Folder 31

Memorandum on Changing Form of Reporting for Distribution, November 24, 1938.

Box 6

Folder 32

Executive Training Course Speech, March 18, 1940-February 24, 1936.

Box 6

Folder 33

National Resources Planning Board. Memo, July 24, 1939; Memo re Youth, February 7, 1940 .

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Folder 34

"The Position of the Retail Industry Today," Talk at Graduation Luncheon, Tobe-Coburn School for Fashion Careers, June 6, 1940.

Box 6

Folder 35

"A Postward National Fiscal Program, New Republic, February 28, 1944; "National Fiscal Policy and the Two Super-Budgets," an address before the Institute of Public Affairs, University of Virginia, June 27, 1941.

Box 6

Folder 36

"Something to Shoot At," Address given to Association of Furniture Manufacturers, October 7, 1943; Steel Founders Society of America, October 11, 1943; Radio, October 16, 1943; Conference on Distribution, Boston, Mass., October 18, 1943; Dayton, June 1943; Tamiment Conference.

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Folder 1

Pay-As-You-Go, News Clips, Chronology, Summary, Releases

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Pay-As-You-Go, Treasury Department

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Pay-As-You-Go, House

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Pay-As-You-Go, Senate

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Folder 5

Pay-As-You-Go, 1942 Speeches

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Folder 1

Pay-As-You-Go, 1943 Speeches.

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Folder 2

"Business Organizes to Look Ahead," March 12, 1943.

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Folder 3

"Business Organizes to Look Ahead, April 14, 1943.

Box 8

Folder 4

"Free Enterprise and Post-War Planning," November 12, 1943. Littauer Lecture.

Box 8

Folder 5

"The Challenge of Tomorrow," Economic Club of New York, November 23, 1943.

Box 8

Folder 6

"Post War Fiscal Policy," Address at Saturday Non-Partisan Discussions Forum of the National Republican Club, January 8, 1944.

Box 8

Folder 7

"Relation of Business, Government and Labor," Journal of Electrical Workers and Operators, October 1943.

Box 8

Folder 8

"Looking Ahead," Survey Graphic, May 1943.

Box 8

Folder 9

"Committee for Economic Development Pushes Post-war Planning," American Business, May 1943.

Box 8

Folder 10

"Your Taxes Will Go Down," Magazine Digest, June 1944; Woman's Home Companion, December 1943.

Box 8

Folder 11

"A Fighting Creed for America," N. Y. Times Magazine, June 20, 1947; Coe College, June 7, 1943; College of the City of New York.

Box 8

Folder 12

"Government, Business and Values," University of Omaha Baxter Lectures - Book Form, March 25 - 26, 1943.

Box 8

Folder 13

"Unfinished Business," Coe College, June 7, 1943; College of the City of New York, June 16, 1943.

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Folder 14

"Goodwill at Work," Address at Goodwill Industries, March 5, 1944.

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Folder 15

Testimony Before the Committee of House of Representatives on Public Buildings and Grounds, January 19, 1944.

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Folder 16

"Public Works and National Fiscal Policy," Real Estate Board of New York, February 5, 1944.

Box 8

Folder 17

"Federal Post War Taxation," Address before Board of Directors of the Long Island Association, October 24, 1944.

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Folder 18

Writings, 1944

- "A Look Ahead," American Retail Foundation, February 29, 1944; Chamber of Commerce, Troy, Marcy 7, 1944; Danbury, Connecticut, March 20, 1944.
- "Post War Potentials," Massachusetts Bankers Association, May 25, 1944; New

- Jersey Bankers Association, December 8, 1944.
- "Post War Planning," American Association of Advertising Agencies, New York, April 11, 1944.

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"A Post War Fiscal Program," Investment Bankers Association, Pittsburgh, Pa., February 21, 1944.

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Folder 20

"Financing the Future," National Conference on Post War Housing, Chicago, March 9, 1944.

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Folder 21

"A Postwar National Fiscal Program," The New Republic, February 28, 1944.

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Folder 22

"Stop Dreaming About Spending Our Way Into Prosperity," The Weekly Underwriter, May 13, 1944.

Box 8

Folder 23

"What Americans Think About the Job Problem," Pabst Postwar Awards, 1944.

Box 8

Folder 24

"The Aspiration for Freedom," June 18, 1944

Box 8

Folder 25

"Review of the Rest of Your Life," Saturday Review of Literature, June 24, 1944.

Box 8

Folder 26

"Fiscal and Monetary Policy," National Planning Association Pamphlet, July 1944;
(includes related articles and correspondence)

Box 8

Folder 27

Writings, 1944-1945

- Correspondence with Dudley Cates related to "Fiscal Policy and Taxation of Business," Tax Law Review, Vol. 1, No. 1, October-November, 1945; American Bar Association, September 11, 1944, 1945
- "Should Corporation Taxes Be Abolished?" America's Town Meeting of the Air, December 14, 1944
- "Fiscal and Economic Policy," Controller's Institute, October 2, 1944 .

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Folder 28

"Personal Values through Education," Regents, Albany, October 19, 1944.

Box 8

Folder 29

"Taxation for Prosperity," N.J. Bankers Association, December 8, 1944.

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"Go to School and See the World," Coronet, March 1945

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Folder 2

"Public Works and Construction After the War," Chicago Building Congress, March 20, 1945; New York Building Congress, April 24, 1945

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Folder 3

"Tomorrow's Business," 1945 .

Box 9

Folder 4

"The Protection of Individual Enterprise," The Academy of Political Science, New York, April 5, 1945; Release, April 6, 1945.

Box 9

Folder 5

"Taxes After the War," Non-Partisan Forum, National Republican Club, March 31, 1945 .

Box 9

Folder 6

"Stabilizing the Construction Industry as an Objective of National Policy," Testimony, Special Committee to Study Problems of Small Business, May 9, 1945 .

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Folder 7

"Cooperation of Government and Business for Prosperity," Liberal Party, May 22, 1945.

Box 9

Folder 8

Testimony (Full Employment) before Senate Committee on Banking and Currency on S 380, August 24, 1945 .

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Folder 9

Memo on "The Application of Economic and Financial Knowledge," September 5, 1945.

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"World Trade and Peace," Address before National Foreign Trade Convention, New York City, November 14, 1945.

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Folder 11

"Something to Shoot At," Address at City Club, Rochester, N.Y., November 24, 1945.

Box 9

Folder 12

"Taxation for Prosperity," Address given at Fourth Annual Conference for Canadian Retailers, Toronto, January 15, 1946.

Box 9

Folder 13

"Prosperity and Peace," Address before the Chestnut Street Association, Philadelphia, Pa., Reprinted for Great Island Conference, January, 1947.

Box 9

Folder 14

"Tax Policies for Prosperity," Address before American Finance Association, Cleveland, Ohio; American Economic Review Proceedings, Vol. XXXVI, No. 2, May 1946.

Box 9

Folder 15

Memo to the Century Group, February 18, 1946.

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Folder 16

"The Taxation of Corporation Income," Conference on Taxation, University of Miami, March 27, 1946.

Box 9

Folder 17

"The Budget and Fiscal Policy," Address before Pennsylvania Bankers Association, May 11, 1946.

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Folder 18

"The New Tax Policy," Address before Annual Meeting of the New York Employing Printers Association, Inc., May 27, 1946 .

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Folder 19

"Some Notes on Nostalgia," The Saturday Review of Literature, June 22, 1946

Box 9

Folder 20

"Let's Modernize Congress," Kiwanis Magazine, July 1946.

Box 9

Folder 21

"Roads to Peace," Address to the Foxhove Association of Buck Hills Falls, Pa., July 21, 1946.

Box 9

Folder 22

"Fiscal Policy for High Employment."

Box 9

Folder 23

"Can Additional Taxes Combat Inflation?" CBS Broadcast, April 5, 1946.

Box 9

Folder 24

"Macy's Place in the Scheme of Things," Address to Training Squad, October 2, 1946.

Box 9

Folder 25

"The Place of the Construction Industry in the National Economy," Address before National Electrical Contractors Association, Atlantic City, N.J., October 17, 1946 .

Box 9

Folder 26

"Need We Tax Away Prosperity?" Nation's Business, November 1946.

Box 9

Folder 27

"Way to Prosperity," The Iron Age, January 2, 1947.

Box 9

Folder 28

"Tax Policies for Prosperity," University of Miami, April 4, 1947. Reprint, The Tax Magazine, June 1947; Commercial and Financial Chronicle, April 10, 1947.

Box 9

Folder 29

Letter to Senator Ralph E. Flanders, February 19, 1947

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Summary of Address, University of Chicago Round Table, Washington, D.C., March 10, 1947 .

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Folder 31

"Eliminate Corporation Income Taxes."

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Folder 32

"Let's Talk Business," Colliers, March 29, 1947 .

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"Taxes and the Budget," Address, Chamber of Commerce of the State of New York, April 10, 1947.

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Folder 1

"The Next Depression," Cosmopolitan, April 1947.

Box 10

Folder 2

"The Business Outlook, What Can Government Do About It?" The New York Times, May 4, 1947 .

Box 10

Folder 3

"Taxes, the Budget and the Debt," Address, American Bankers' Association, September 29, 1947 .

Box 10

Folder 4

Great Island Conference, and reprints, Century Association, October 31, 1947

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Folder 5

CED Statement re Public Construction vs. Relief, October 16, 1947.

Box 10

Folder 6

"Aid to Europe - Can Your Afford It?" American Forum of the Air, November 25, 1947.

Box 10

Folder 7

Summary of Addresses, Washington, D.C., January 9, 1948, Annual Meeting of the American Retail Federation; Toledo, Ohio, February 2, 1948, Retail Merchants Annual Dinner Meeting .

Box 10

Folder 8

"The Interest Rate Problem," Address, Washington Board of Trade, March 16, 1948 .

Box 10

Folder 9

"Thinking About the World and Its Economics," Address before Second Annual Magazine Forum of the National Association of Magazine Publishers, April 27, 1948 .

Box 10

Folder 10

"Public Aspects of Taxation," Summary of Address before Third National Textile Seminar, Shawnee-on-the-Delaware, Pa., May 10, 1948; Address before Controllers' Congress Convention, May 27, 1948; Address before Tax Executives Institute, May 19, 1948.

Box 10

Folder 11

Address before Trustees and Guests of CED, Waldorf Astoria Hotel, New York City, May 20, 1948.

Box 10

Folder 12

"Taxation and Fiscal Policy," Workshop on Problems of Economic Education, Riverdale, August 1948 .

Box 10

Folder 13

R. H. Macy Wage Testimony, August 12, 1948 .

Box 10

Folder 14

"The Meaning of Freedom in Our National Economic Life," New York Herald Tribune Forum, October 19, 1948 .

Box 10

Folder 15

"Current Problems of Fiscal Policy," Conference of Bank Correspondents, First National Bank in St. Louis, November 4, 1948; Annual Meeting of the American Farm Bureau Federation, Atlantic City, N.J., December 15, 1948; National American Wholesale Grocers' Association, Ambassadors Hotel, Atlantic City, N.J., January 13, 1949; Chamber of Commerce, Kansas City, Mo., December 7, 1948 .

Box 10

Folder 16

Council of State Governments, December 1948 .

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Folder 17

"What Savings Bonds Mean to Fiscal Policy," December 6, 1948

Box 10

Folder 18

"More Taxes or More Savings Bonds," Colliers, April 30, 1949

Box 11

Folder 1

"Opportunity and Duty in Puerto Rico," Address before Board of Trustees of CED, Washington, D.C., May 11, 1949 .

Box 11

Folder 2

Bulova School of Watchmaking Address, NYU, June 11, 1949.

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Folder 3

Article for The Chicago Defender.

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Folder 4

Response by BR, New York State Council of Retail Merchants, Inc., September 17, 1949 .

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Folder 5

"Are We Going Broke? BR Says No." Colliers, August 20, 1949

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Folder 6

"Memo to the National Committee for Repeal of Wartime Excise Taxes," January 12, 1950; Press and Radio Releases; Statement on Wartime Excise Tax Repeal, January 21, 1950 .

Box 11

Folder 7

Writings, 1950

- "The Budget, Taxes and the Debt," Annual Stock-holders Meeting, Savings Banks Trust Company, January 18, 1950
- "The New Economic Insight," American Affairs, April 1950.

Box 11

Folder 8

"The Little Capitalists Get Together," Colliers, January 21, 1950

Box 11

Folder 9

"Bulova Watch Co. School of Watchmaking," January 1950.

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Folder 10

Speech at 1950 Kleinert Annual Notions Breakfast, February 7, 1950; Summary of Remarks made at Kleinert Annual Notions Breakfast.

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Folder 11

Writings, 1944-1950

- "The Aspiration for Freedom," Address before the American Association of School Administrators, February 28, 1950
- "The Measure of Freedom," Press Feature, July 1950; Tufts College Commencement, July 18, 1944

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Folder 12

"Struggle for Tax Reform," A Communication, March 24, 1950

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Folder 13

Writings, 1950

- "Coming Shifts in Fiscal Policy," The New England Council, March 24, 1950
- "Looking Ahead to Coming Shifts in Fiscal Policy," Des Moines Public Schools Adult Education Forum, March 27, 1950
- "Coming Shifts in Fiscal Policy," New York State Bankers Association, June 17, 1950.

Box 11

Folder 14

"Corporate Management as a Locus of Power," Address before Third Annual Conference N.Y.U. School of Law, April 3, 1950; Address before American Bar Association, September 19, 1950; University of Oregon, March 10, 1953

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Folder 15

Merrill Foundation Lectures, Princeton University, May 1950

- "What is the CED? How Does It Work?" May 1, 1950
- "National Fiscal Policy," May 2, 1950
- "International Economic Relations," May 8, 1950
- "International Economic Relations," May 8, 1950
- "National Security and Our Individual Freedom," May 9, 1950 .

Box 11

Folder 16

Remarks at ILGWU Convention, May 27, 1950.

Box 11

Folder 17

"The Foreseeable Economic Future," Address at Tenth Anniversary Dinner of Industrial Surveys Co., Inc., October 27, 1950.

Box 11

Folder 18

"Remarks on the Excess Profits Tax," following address at The American Bar Association, Washington, D.C., September 19, 1950. Summary of Proposal made at October 19th Meeting of Businessmen's Committee on Defense Profit Taxation.

Box 11

Folder 19

Testimony and writings, 1950

- Testimony Against the Excess profits Tax, Beardsley Ruml, December 5, 1950; Leon Henderson, November 16, 1950; Robert C. Tait, November 16, 1950.
- "How Should We Tax Corporate Earnings for the Defense Emergency?" NBC Broadcast "Pro and Con," December 8, 1950.

Box 12

Folder 1

"Issues of Fiscal Policy in the United States," Investment Dealers' Association of Canada, Montreal, February 2, 1951

Box 12

Folder 2

"Do Boards of Directors Satisfy Today's Needs?" Dun's Review, February 1951.

Box 12

Folder 3

"Management Under the Excess Profits Tax," 16th Annual Meeting, Gas Appliance Manufacturers Association, Chicago, April 17, 1951; 1951 Economic Conference, November 8, 1951; Reprinted Michigan Business Review, July 1951

Box 12

Folder 4

"The Economics of Defense," Superior Market Institute, Chicago, May 14, 1951; Shortened Version to Retail Jewelers Association of Western Pennsylvania, Pittsburgh, June 6, 1951 .

Box 12

Folder 5

"Taxing Corporate Profits, Policy Considerations," University of Michigan Law School, Ann Arbor, June 26, 1951.

Box 12

Folder 6

"Success in Spite of Excess," Dun's Review, August 1951.

Box 12

Folder 7

"The Five Percent," National Planning Association Pamphlet No. 73, August 1951; Five Percent Letter, November 30, 1951 .

Box 12

Folder 8

"The Bulova Watch Company as an Example," Joseph Bulova School of Watchmaking, Woodside, N.Y., August 14, 1951.

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